



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE CORPORATION (MPI)
2024/2025 GENERAL RATE APPLICATION
HEARING

Before Board Panel:

Irene Hamilton, K.C.- Panel Chairperson
Robert Gabor, K.C. - Board Chair
Susan Nemec - Board Member
George Bass, K.C. - Board Member
Susan Boulter - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
Oct 24, 2023

Pages 1828 to 1972

1 APPEARANCES

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4

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LIST OF EXHIBITS

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LIST OF UNDERTAKINGS

NO.	DESCRIPTION	PAGE NO.
32	MPI to advise as to the update in the estimate of the transition gain for the intended transfer of pension management to the province	1848
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1 --- Upon commencing at 9:02 a.m.

2

3 PANEL CHAIRPERSON: Good morning,
4 everyone. Mr. Scarfone, do you have exhibits to
5 enter?

6 MR. STEVE SCARFONE: Yes, I do, Madam
7 Chair. Thank you for remembering. It's Exhibit --
8 no, I -- I meant that -- I meant that sincerely.
9 Sorry. I -- I didn't mean anything by that, honestly.

10 So MPI Exhibit number 104 is response
11 to Undertaking number 17; MPI Exhibit number 105 is
12 response to Undertaking number 13; MPI Exhibit number
13 106 is response to Undertaking 19; MPI Exhibit 107 is
14 IFRS-14 report by Deloitte, the opinion report that
15 had been filed confidentially initially; MPI Exhibit
16 number 108 is response to Undertaking number 20; and
17 MPI Exhibit number 109 is response to Undertaking
18 number 30.

19

20 --- EXHIBIT NO. MPI-104: Response to Undertaking 17

21

22 --- EXHIBIT NO. MPI-105: Response to Undertaking 13

23

24 --- EXHIBIT NO. MPI-106: Response to Undertaking 19

25

1 --- EXHIBIT NO. MPI-107: IFRS-14 Report by Deloitte

2

3 --- EXHIBIT NO. MPI-108: Response to Undertaking 20

4

5 --- EXHIBIT NO. MPI-109: Response to Undertaking 30

6

7 PANEL CHAIRPERSON: Thank you. Ms.

8 McCandless...?

9 MS. KATHLEEN MCCANDLESS: Thank you.

10

11 CONTINUED MPI INVESTMENT/ALM PANEL

12 CARA LOW, Resumed

13 GLENN BUNSTON, Resumed

14

15 CONTINUED CROSS-EXAMINATION BY MS. KATHLEEN

16 MCCANDLESS:

17 MS. KATHLEEN MCCANDLESS: Good

18 morning, Ms. Low, Mr. Bunston. So picking up from

19 where we left off yesterday morning, can we go to

20 slide number 30 from the investments presentation.

21

22 (BRIEF PAUSE)

23

24 MS. KATHLEEN MCCANDLESS: Thank you.

25 So the impact of inflation we see here at the third

1 bullet is to be 63.5 million in 2021/'22 and 2022/'23
2 was 55 million?

3 MR. GLENN BUNSTON: Yes, that's
4 correct.

5 MS. KATHLEEN MCCANDLESS: Is this the
6 impact of excess inflation, so the amount over 2
7 percent, or is it the impact of total inflation?

8 MS. CARA LOW: That would be total
9 expected inflation based on the consensus forecasting
10 from the banks.

11 MS. KATHLEEN MCCANDLESS: Is this the
12 impact on existing claims or on existing plus new
13 claims?

14 MS. CARA LOW: On existing claims --
15 well, existing and known -- claims that have happened
16 in the past, any claims that have happened in the
17 past, so.

18 MS. KATHLEEN MCCANDLESS: Thank you.
19 Now I'm going to have a look at investment income from
20 the Application compared to the October update. So
21 first, Kristen, can you please go to PF-1 from the
22 Application? And for 2023/'24, we're looking down at
23 line 32.

24 So first we see investment income for
25 2023/'24, plus the interest rate impact; that brings

1 us to a forecast of \$125.6 million?

2 MR. GLENN BUNSTON: Yes, that's
3 correct.

4 MS. KATHLEEN MCCANDLESS: And then the
5 forecast for the next fiscal year is \$127.2 million?

6 MR. GLENN BUNSTON: Correct.

7 MS. KATHLEEN MCCANDLESS: And \$131.9
8 million in 2025/'26?

9 MR. GLENN BUNSTON: Yes.

10 MS. KATHLEEN MCCANDLESS: And
11 investment income will be primarily from interest on
12 the fixed income portfolio which is sensitive to
13 interest rate changes?

14 MR. GLENN BUNSTON: Yes, interest
15 income would be the largest component of investment
16 income.

17 MS. KATHLEEN MCCANDLESS: Now moving
18 to MPI Exhibit number 50 and PF-1 at page -- pardon
19 me, INV-1 at page 18. So this is the October update,
20 and now we see -- I'm looking at line 40, so we'll
21 need to go down a little more. Thank you.

22 And so 2023/'24 budget, the total Basic
23 line of business investment income is \$10.3 million?

24 MR. GLENN BUNSTON: Yes.

25 MS. KATHLEEN MCCANDLESS: So that's

1 compared to the 125.6 million we just saw in the
2 Application?

3 MR. GLENN BUNSTON: Yes. It's
4 significantly lower than we had originally expected
5 due to the fact that interest rates have increased
6 during the year.

7 MS. KATHLEEN MCCANDLESS: Okay. So if
8 we look at PF-5 from the October update, and page 13 -
9 - thank you.

10 So this explains the variances from the
11 forecast last -- or at the time of the Application to
12 the October update?

13 MR. GLENN BUNSTON: Yes, it does.

14 MS. KATHLEEN MCCANDLESS: And the
15 major change here is at line 17, higher unrealized
16 losses on the fixed income portfolio?

17 MR. GLENN BUNSTON: Yes, that's
18 correct.

19 MS. KATHLEEN MCCANDLESS: And that's
20 \$110.96 million?

21 MR. GLENN BUNSTON: Yes.

22 MS. KATHLEEN MCCANDLESS: Then line 9,
23 we see higher than expected amortization of 4.2
24 million?

25 MR. GLENN BUNSTON: That's correct.

1 MS. KATHLEEN MCCANDLESS: Interest
2 income of \$3.5 million, line 10?

3 MR. GLENN BUNSTON: Yes.

4 MS. KATHLEEN MCCANDLESS: And this is
5 due to the forecast increase in interest rates?

6 MR. GLENN BUNSTON: Yes. Higher
7 interest rates produce higher interest income.

8 MS. KATHLEEN MCCANDLESS: At line 16,
9 we see that MPI is forecasting lower than expected
10 private debt gains of \$9.3 million?

11 MR. GLENN BUNSTON: Yes, that's
12 correct. Private debt is -- is a fixed income
13 instrument which is also interest rate sensitive.

14 MS. KATHLEEN MCCANDLESS: Then if we
15 go to PF-1 from the October update, PF -- this is
16 1(a). I think we just need to go here. Perfect.
17 Thank you.

18 And again, looking to line 32, now we
19 see that, for 2024/'25, MPI is forecasting higher
20 levels of investment income from the time of the
21 Application. So we see \$134.7 million?

22 MR. GLENN BUNSTON: That's the
23 projected investment income, yes.

24 MS. KATHLEEN MCCANDLESS: And the
25 forecast increases for 2025/'26 to \$142.2 million?

1 MR. GLENN BUNSTON: Correct.

2 MS. KATHLEEN MCCANDLESS: If we go to
3 PF-6, which is at page 16, and go to the next -- page
4 15 -- pardon me -- PF-6.

5 So this explains the variances for
6 2024/'25 from the Application to the October update?

7 MR. GLENN BUNSTON: Yes, it does.

8 MS. KATHLEEN MCCANDLESS: And here we
9 see at line 8 the higher level of investment income
10 now forecast for 2024/'25 is due to \$5.6 million
11 higher than expected amortization?

12 MR. GLENN BUNSTON: Yes, that's right.

13 MS. KATHLEEN MCCANDLESS: And \$4.95
14 million higher expected interest income?

15 MR. GLENN BUNSTON: Correct.

16 MS. KATHLEEN MCCANDLESS: Then
17 offsetting these gains is lower than forecast expected
18 real estate and infrastructure income, so a decrease
19 of \$1.9 million?

20 MR. GLENN BUNSTON: That's right, yes.

21 MS. KATHLEEN MCCANDLESS: And to what
22 does MPI attribute that decrease?

23

24 (BRIEF PAUSE)

25

1 MR. GLENN BUNSTON: So our methodology
2 for forecasting income from real estate and
3 infrastructure is based on CPI, plus a spread, and so
4 our forecast of CPI has come down slightly.

5 MS. KATHLEEN MCCANDLESS: Thank you.
6 Then going back to PF-1 and looking at the forecast
7 for investment income for 2025/'26, which is now
8 \$142.2 million.

9 And that's a change from the original
10 forecast in the Application of \$131.9 million?

11 MR. GLENN BUNSTON: You are looking at
12 '25/'26?

13 MS. KATHLEEN MCCANDLESS: Yes.

14 MR. GLENN BUNSTON: Yes, it's 142
15 here.

16 MS. KATHLEEN MCCANDLESS: We can go
17 back to PF-1 from the Application if that would help.

18 At the time of the Application, it was
19 forecast at line 32 \$132.9 million?

20 MR. GLENN BUNSTON: Yes, that's
21 correct.

22 MS. KATHLEEN MCCANDLESS: And to what
23 does MPI attribute that forecast increase?

24 MR. GLENN BUNSTON: I believe it would
25 be due to higher interest rates. And as fixed income

1 instruments are turned over and new instruments are
2 purchased at the higher yields, that would increase
3 investment income.

4 MS. KATHLEEN MCCANDLESS: Thank you.
5 Now, still looking at PF-1 but from the October
6 update, and -- pardon me -- if we can go to page 13.
7 There's going to be a bit of jumping around here.

8 So if we compare the higher than
9 expected loss in marketable bonds at line 17 of \$110.9
10 million, and then if we go to page 11, line 17, we see
11 the -- the far right column for the decrease amount,
12 not the percentage, there is a claims incurred
13 interest rate impact of \$65.1 million?

14 MR. GLENN BUNSTON: Yes, that's
15 correct.

16 MS. KATHLEEN MCCANDLESS: Can you
17 explain why there is a \$45 million difference between
18 the two (2) numbers we just compared, so the 110.9
19 versus the 65.1?

20

21 (BRIEF PAUSE)

22

23 MS. CARA LOW: Sorry, could you repeat
24 the question.

25 MS. KATHLEEN MCCANDLESS: So, right

1 now, we're looking at line 17. The claims incurred
2 interest rate impact is a decrease of \$65.1 million.

3 When we look at PF-5 or -- and the next
4 page, I believe, page 13, pardon me. Yeah.

5 There's the higher than expected loss
6 on the marketable bonds of \$110.9 million. And the
7 question was: What's the explanation for the \$45
8 million difference between those two (2) numbers.

9 MS. CARA LOW: Okay. Thank you.

10

11 (BRIEF PAUSE)

12

13 MS. CARA LOW: There's a number of
14 factors. For discounting the liabilities we -- we
15 removed the expected and unexpected credit spread,
16 which is included in your fixed income.

17 We also were over funded in our
18 liability -- sorry, in our portfolio. And then the
19 other one was that we have commercial mortgages as
20 part of our reference curve for discounting our
21 liabilities, but the commercial mortgages haven't been
22 implemented yet.

23 I'm trying to think if there was any
24 other ones, but there was at least three (3)
25 differences.

1 MS. KATHLEEN MCCANDLESS: If MPI is
2 using the forward curve for projecting yield curve
3 movement and not making a naive assumption for
4 discounting claims, how much would this assumption
5 have contributed to the difference?

6 MS. CARA LOW: I don't have the
7 information readily available. You do have the IR
8 number 20 that was finished and completed, so we could
9 compare those two (2). And when -- we would have
10 that.

11 MS. KATHLEEN MCCANDLESS: Well, we'll
12 likely do some followup on that --

13 MS. CARA LOW: Okay.

14 MS. KATHLEEN MCCANDLESS: -- with the
15 Undertaking panel.

16 But is this -- so just to follow, if
17 you're able to answer, is this the reason the asset
18 liability matching, including convexity matching, is
19 unable to mitigate this difference?

20 MS. CARA LOW: The forward rates being
21 in there?

22 MS. KATHLEEN MCCANDLESS: Yes.

23 MS. CARA LOW: We're always going to
24 have a disconnect because when we discount, we remove
25 credit spread. So, there's always going to be a

1 disconnect between the assets and liabilities under
2 IFRS-17.

3 But, yes, there would be a further
4 disconnect because of the -- in the forecasting,
5 'cause we use a naive assumptions on the asset side,
6 but not on the liability side.

7 MS. KATHLEEN MCCANDLESS: Similarly,
8 if we look at 2025 -- 2024/'25, so page 14, again,
9 line 17, we see the claims incurred interest rate
10 impact with an increase of \$18.4 million, whereas if
11 we go to the investment income interest rate impact,
12 back -- back at PF-1, I believe -- then we see that
13 the -- there's zero (0) there, right, at line 31?

14 MR. GLENN BUNSTON: Yes, that's
15 correct.

16 MS. KATHLEEN MCCANDLESS: And is that
17 due to this disconnect that we were just talking about
18 as well?

19 MS. CARA LOW: One minute, the back
20 line is texting here.

21

22 (BRIEF PAUSE)

23

24 MS. CARA LOW: So, when we look at the
25 mismatch between the assets and liabilities, which is

1 row -- sorry -- I'm lost -- oh, the very bottom one,
2 so, Row 18.

3 Most of that is going to be from the
4 forward rates, but there's always going to be this
5 disconnect between the credit spread being removed
6 from the discount rate for liabilities but not for
7 investments, but the vast majority of that would be
8 the forward rates in the forecasting.

9 MS. KATHLEEN MCCANDLESS: There now
10 appears to be a disconnect between the protection
11 that's intended to be generated by the ALM approach of
12 the Corporation?

13 MS. CARA LOW: Yeah. Under IFRS-17,
14 the discount rate is supposed to reflect the
15 characteristics of the liabilities.

16 Under IFRS-4, the discount rate
17 reflected the characteristics of the assets backing
18 the liabilities.

19 So, that was a change. It is a change
20 all insurance companies are seeing. So, there is a
21 disconnect. In the end, though, the discount rate is
22 just a financial reporting consideration, right.

23 MS. KATHLEEN MCCANDLESS: So, does
24 that mean the ALM is working as intended or not?

25 MS. CARA LOW: It is working and we do

1 have -- we've done a lot of work for Q1 of this fiscal
2 year, where we've done a reconciliation. So, we
3 understand all the different components of how things
4 are moving. It is not necessarily reflected on the
5 income statement.

6 MS. KATHLEEN MCCANDLESS: Okay. Thank
7 you. Now, looking at the transferring of the pension
8 obligation, PUB/MPI-1-127.

9 MPI is -- so, MPI is currently
10 considering transferring its pension management to the
11 province?

12 MS. CARA LOW: That is correct.

13 MS. KATHLEEN MCCANDLESS: And the
14 issue was discussed in last year's GRA and was slated
15 to take place in 2023/'24?

16 MS. CARA LOW: That is correct. This
17 is handled by our CFO. So, I'm not sure I can answer
18 all the questions.

19 MS. KATHLEEN MCCANDLESS: Okay. To
20 the extent that you're capable, I'll ask some general
21 questions about this.

22 So, the change would be from a change
23 of the pay-as-you-go approach to a pre-funding
24 approach for MPI's share of the Civil Service
25 Superannuation Act?

1 MS. CARA LOW: That's my
2 understanding. Yes.

3 MS. KATHLEEN MCCANDLESS: And, if we
4 go to MPI Exhibit Number 13 and these are the
5 financial statements for 2022/'23, looking at page 11,
6 thank you.

7 So we see here that, at Liabilities,
8 MPI has an employee future benefits portfolio and
9 records a pension liability on its books of \$328.8
10 million --

11 MS. CARA LOW: Correct.

12 MS. KATHLEEN MCCANDLESS: -- as at
13 March 31, 2023?

14 MS. CARA LOW: Yes.

15 MS. KATHLEEN MCCANDLESS: Would that
16 involve transferring the pension assets and
17 obligations to the province?

18 MS. CARA LOW: Yes.

19 MS. KATHLEEN MCCANDLESS: And, last
20 year, MPI indicated that -- and we can go to CAC/MPI
21 1-66.

22 (BRIEF PAUSE)

23

24 MS. KATHLEEN MCCANDLESS: Perfect,
25 thank you. MPI had indicated that there would be a

1 transition gain. It was estimated at \$150 million?

2 MS. CARA LOW: I see that.

3 MS. KATHLEEN MCCANDLESS: Is there an
4 update to the estimate of what that transition gain
5 would be?

6 MS. CARA LOW: I do not have that
7 information.

8 MS. KATHLEEN MCCANDLESS: So, is there
9 an update or -- or do we know if there has been an
10 update to that number?

11 MS. CARA LOW: I believe there must
12 be. I would assume there is one.

13 MS. KATHLEEN MCCANDLESS: So could MPI
14 undertake to advise as to the update in the estimate
15 of the transition gain for the intended transfer of
16 pension management to the province?

17 MR. STEVE SCARFONE: Yes, we'll take
18 that undertaking, Ms. McCandless.

19

20 --- UNDERTAKING NO. 32: MPI to advise as to the
21 update in the estimate of
22 the transition gain for
23 the intended transfer of
24 pension management to the
25 province

1 MS. KATHLEEN MCCANDLESS: Thank you.

2

3 CONTINUED BY MS. KATHLEEN MCCANDLESS:

4 MS. KATHLEEN MCCANDLESS: The change
5 in the funding method would result in the removal of
6 the assets backing the pension, which would then
7 result in reduced investment income. Is that fair?

8 MR. GLENN BUNSTON: Yes, that's fair.

9 MS. KATHLEEN MCCANDLESS: Has the --
10 has the Corporation forecasted how much the investment
11 income would be reduced as a result of the transfer?

12 MR. GLENN BUNSTON: No, we have not.

13 MS. KATHLEEN MCCANDLESS: And I
14 understand that, at this time, the Corporation has not
15 made a decision and -- and so the transfer is not
16 reflected in the Application. Is that correct?

17 MR. GLENN BUNSTON: No, I don't
18 believe that it has been reflected in the Application.

19 MS. KATHLEEN MCCANDLESS: Thank you.
20 Just a couple things to confirm.

21 So MPI's investment committee working
22 group is responsible for monitoring the performance of
23 the investment portfolio?

24 MR. GLENN BUNSTON: Yes, that's
25 correct.

1 MS. KATHLEEN MCCANDLESS: And MPI's
2 review of the investment manager performance is based
3 on the active manager monitoring policy?

4 MR. GLENN BUNSTON: Correct.

5 MS. KATHLEEN MCCANDLESS: MPI has
6 engaged Element to provide comparison metrics for its
7 portfolios relative to benchmarks?

8 MR. GLENN BUNSTON: Yes.

9 MS. KATHLEEN MCCANDLESS: Now, if we
10 could go to INV Appendix 14, please, page 5.

11 This graphic just explains the risks
12 associated with the liabilities. And we see interest
13 rate, inflation risk, liquidity risk, and currency
14 risk?

15 MR. GLENN BUNSTON: Yes, that's right.

16 MS. KATHLEEN MCCANDLESS: Can you just
17 elaborate on the liquidity risk and the currency risk
18 exposure faced by MPI?

19 MR. GLENN BUNSTON: Currency risk
20 exists within our investment portfolio to the extent
21 that we invest in assets that are valued in currencies
22 other than -- than the Canadian dollar, which is
23 primarily our infrastructure investment portfolio, as
24 well as our global equity portfolio.

25 Our private debt portfolio has some US

1 exposure, but that is substantially hedged back to the
2 Canadian dollar by the investment manager.

3 So those are the main currency risks as
4 it relates to the investment portfolio.

5 MS. CARA LOW: We have a very small
6 number of claims that do come out of the US. If you
7 have your third-party liability exposure, which is at
8 a million -- no, it's at a half-a-million dollars.
9 And you go down to the US and you've injured someone,
10 there could be a claim coming back that's in US
11 dollars. But that would be small for the Basic
12 because that mostly goes through the Extension.

13 MS. KATHLEEN MCCANDLESS: Okay. And
14 that's liquidity risk?

15 MS. CARA LOW: No, that would be
16 currency risk.

17 MS. KATHLEEN MCCANDLESS: Currency,
18 okay. And with respect to liquidity risk, are you
19 able to elaborate?

20 MR. GLENN BUNSTON: Liquidity risk
21 relates to the cost to liquidate investments when cash
22 is required by the business.

23 Our Basic claims investment portfolio
24 is -- is highly liquid. It's interested in provincial
25 bonds; is the largest portion of the Basic claims

1 investment portfolio. Those bonds are highly liquid.
2 They have relatively tight bid ask spreads and,
3 therefore, can be sold quickly and easily with minimal
4 cost.

5 We also have corporate bonds. They are
6 slightly less liquid, slightly higher bid ask spreads
7 but can also be liquidated if and when necessary.

8 We also have cash and short-term
9 investments, which are highly liquid.

10 So, we have a significant amount of
11 liquidity and a minimal amount of liquidity is -- is
12 generally required from our business. But we do
13 occasionally need to make transfers from -- from our
14 retained earnings portfolio to our corporate cash
15 account. And when we do that, we liquidate the more
16 liquid investments within the RSR portfolio.

17 MS. KATHLEEN MCCANDLESS: Are these
18 two (2) risks addressed through the ALM?

19 MR. GLENN BUNSTON: Yes. The ALM
20 study considers currency risk and liquidity risk.

21 MS. KATHLEEN MCCANDLESS: Who manages
22 or monitors these two (2) risks, liquidity and
23 currency?

24 MR. GLENN BUNSTON: Well, my team does
25 in conjunction with our financial reporting team to

1 ensure that we have the liquidity and cash on hand to
2 -- to pay claims and other expenses as they arise.

3 MS. KATHLEEN MCCANDLESS: So no
4 outside manager for those risks?

5 MR. GLENN BUNSTON: No outside
6 manager, no.

7 MS. KATHLEEN MCCANDLESS: Then moving
8 to page 6, is it fair to state that the most
9 significant risk for MPI related to its claims
10 liabilities is interest rate changes?

11 MS. CARA LOW: No. I would say
12 there's many risks related to our claims 'cause we
13 have the interest rate risk, we also have the
14 inflation risk because of the indexation to Manitoba
15 CPI for some of the PIPP benefits, but we also have
16 reserve risk which ties in to mortality and how long
17 these claimants may stay on reserves -- or on
18 payments, right.

19 And so therefore, we don't know how
20 much money to put away 'cause we don't know if we're
21 going to be providing payments for twenty (20) years,
22 forty (40) years, sixty (60) years. So there's a lot
23 of risks involved in our unpaid claims.

24 MS. KATHLEEN MCCANDLESS: But is
25 interest rate risk not the largest risk from a

1 financial standpoint?

2 MS. CARA LOW: From a financial
3 standpoint? Well, from an investment standpoint.

4 MS. KATHLEEN MCCANDLESS: And the
5 asset-liability management is primarily focussed on
6 addressing interest rate risk?

7 MS. CARA LOW: Correct.

8 MS. KATHLEEN MCCANDLESS: Now, if we
9 could go to Figure INV-43 from the Application.

10

11 (BRIEF PAUSE)

12

13 MS. KATHLEEN MCCANDLESS: So interest
14 rate risk is reflected in this table, and the major
15 exposure to changes in interest rates is pronounced in
16 the claims portfolio and the employee future benefit
17 portfolio?

18 It's not necessarily in this -- in this
19 table here, but I will have some questions about
20 what's in the table specifically.

21 MR. GLENN BUNSTON: Sorry, could you
22 rephrase your question?

23 MS. KATHLEEN MCCANDLESS: Sure. So
24 this table reflects that MPI's exposure to inflation
25 rate changes is pronounced for the Basic claims

1 portfolio and the employee future benefit portfolio?

2 MR. GLENN BUNSTON: I believe that
3 this table refers to --

4 MS. KATHLEEN MCCANDLESS: Pardon me.

5 MR. GLENN BUNSTON: -- interest rate
6 risk.

7 MS. KATHLEEN MCCANDLESS: Yes.

8 MR. GLENN BUNSTON: And significant
9 interest rate risk exists within our Basic claims
10 liabilities and within the employee future benefits
11 liabilities by virtue of the fact that they have much
12 longer durations than the liabilities in the other
13 lines of business.

14 MS. KATHLEEN MCCANDLESS: We see a
15 description for the 2023 GRA and the 2024 GRA, and if
16 we look at lines 4 and 8, we see that there has been
17 an increase in the net income impact?

18 MR. GLENN BUNSTON: Yes. We see an
19 increase in the projected impact.

20 MS. KATHLEEN MCCANDLESS: And can you
21 explain the reason for that increase?

22

23 (BRIEF PAUSE)

24

25 MR. GLENN BUNSTON: I believe it's due

1 to the fact that forward rates are now used under
2 IFRS-17 to discount the liabilities, and on the asset
3 side we were using naive interest rate assumptions.

4 MS. KATHLEEN MCCANDLESS: Thank you.
5 And are there any inflation impacts for the Extension
6 SRE and/or RSR portfolios?

7 MS. CARA LOW: None of the benefits in
8 Extension or SRE are linked to inflation. We do
9 continue to see collision severity rise because of
10 severity, but nothing's linked to CPI, no.

11 MS. KATHLEEN MCCANDLESS: Thank you.
12 And just to -- just for completeness sake, inflation
13 risk is the risk of the value of the assets and
14 liabilities are mismatched because of the different
15 impacts of inflation on assets and liabilities, fair?

16 MS. CARA LOW: Yes.

17 MS. KATHLEEN MCCANDLESS: Then if we
18 go to PUB/MPI-2-29. And this is a graph showing
19 breakeven inflation through August 31, 2023, starting
20 at the end of 2021?

21 MR. GLENN BUNSTON: Yes, that's
22 correct.

23 MS. KATHLEEN MCCANDLESS: And so can,
24 first of all, MPI explain what a breakeven inflation
25 rate is?

1 MR. GLENN BUNSTON: Yes. Breakeven
2 inflation rate is the market's expectation of future
3 inflation, so it's calculated as the difference in the
4 -- the yield on a nominal federal bond and the yield
5 on a real return bond -- federal real return bond of
6 the same term and duration.

7 MS. KATHLEEN MCCANDLESS: And why is
8 MPI monitoring, or modelling, breakeven inflation?

9 MR. GLENN BUNSTON: Well, breakeven
10 inflation is going to be the basis of how we set our
11 reserves for inflation once the bond overlay strategy
12 is in place.

13 And the bond overlay strategy will
14 produce gains or losses to the extent that actual
15 inflation differs from the breakeven inflation rate.

16 So, it will be the determinant of the
17 gains and losses generated by the bond overlay
18 strategy.

19 MS. KATHLEEN MCCANDLESS: So, when
20 we're looking at the graph, we see the blue line is
21 the five (5) year breakeven inflation rate, orange is
22 the ten (10) year breakeven inflation rate, grey is
23 the thirty (30) year breakeven inflation rate, and
24 then the yellow line is CPI?

25 MR. GLENN BUNSTON: Yes, that's right.

1 MS. KATHLEEN MCCANDLESS: And can you
2 explain what is being reflected in this graph with
3 respect to actual inflation?

4 MR. GLENN BUNSTON: Well, first of
5 all, you can't directly compare CPI to the breakeven
6 inflation rates because the breakeven inflation rates
7 are forward-looking expectations of inflation, while
8 CPI is actual realized inflation on -- on these dates.

9 And again, these are expectations the -
10 - of inflation five (5) years into the future, ten
11 (10) years into the future, and thirty (30) years into
12 the future.

13 And we see that for the longer
14 inflation expectation line, it's -- the grey one, it's
15 less volatile generally and more stable than the
16 shorter term inflation expectations, and with the --
17 the five (5) year being the most volatile.

18 MS. KATHLEEN MCCANDLESS: And for MPI,
19 what inflation risk, with reference to this graph, is
20 it most focussed on?

21 MR. GLENN BUNSTON: Well, we're
22 focussed on the risk that actual inflation differs
23 from our inflation expectations and our inflation
24 reserves.

25 MS. KATHLEEN MCCANDLESS: And so the

1 goal of the ALM with respect to managing inflation
2 risk is to reduce volatility, so producing asset gains
3 that'll offset actuarial liability losses?

4 MR. GLENN BUNSTON: Correct.

5 MS. KATHLEEN MCCANDLESS: And so
6 that's -- that -- to offset actuarial liability losses
7 when actual inflation exceeds the inflation
8 assumption?

9 MR. GLENN BUNSTON: Yes.

10 MS. KATHLEEN MCCANDLESS: And to
11 produce asset losses which will offset actuarially --
12 actuarial liability gains, when the actual inflation
13 is less than the assumed inflation rate used by the
14 actuary.

15 MR. GLENN BUNSTON: That will be an
16 outcome of the strategy. Yes.

17 MS. KATHLEEN MCCANDLESS: And, if we
18 go to CAC/MPI-1-74, page 2, at 'B', references an
19 actuarial inflation assumption?

20 It's just there for reference, so you
21 see an -- a reference to the actuarial inflation
22 assumption here?

23 MR. GLENN BUNSTON: Yes. I see that.

24 MS. KATHLEEN MCCANDLESS: And what is
25 the assumed inflation rate used by the actuary?

1 MS. CARA LOW: Currently, without a
2 bond overlay strategy, we're using the bank consensus
3 forecasting for the expected inflation. Under a bond
4 overlay strategy, it would be reduced and we would use
5 a long term break-even rates, for the percentage of
6 the hedge ratio.

7 MS. KATHLEEN MCCANDLESS: And, so, the
8 response here indicates that the actuarial inflation
9 assumption should be aligned with the long term break-
10 even rates, and that the de-risking strategy remains
11 effective at reducing surplus volatility, whether the
12 actual inflation is above or below the breakeven or
13 actuarial inflation rates?

14 MS. CARA LOW: Correct.

15 MS. KATHLEEN MCCANDLESS: Yes. Can
16 you explain how, or provide an example of how a
17 variance from this scenario would affect MPI?

18 MR. GLENN BUNSTON: Could you clarify
19 a variance in -- in which way?

20 MS. KATHLEEN MCCANDLESS: So, some
21 deviation from what the intended de-risking strategy
22 is producing, or what the intent of the de-risking
23 strategy is.

24 MR. GLENN BUNSTON: Well, I think the
25 risk would be, if our actuarial -- if our inflation

1 assumption for reserving purposes was something other
2 than the breakeven inflation rate, because then there
3 would be what -- what we would call basis risk between
4 the gains or loss generated on the bond overlay
5 strategy and our inflation reserves.

6 So that's why it's important that the -
7 - the reserves and the inflation rate used to
8 determine those reserves is set to equal the breakeven
9 inflation rate.

10 MS. KATHLEEN MCCANDLESS: Thank you.
11 Now, moving on to the composition of the portfolio and
12 the Mercer ALM recommendations.

13 Can we go to -- perfect -- this is from
14 the compliance with Board Orders section of the filing
15 and appendix 3. And this is material that's been --
16 that was submitted to the Investment Committee on
17 February 9, 2023.

18 If -- and then, if we can go to page 30
19 -- 83, pardon me, of this -- just to confirm, Mercer
20 used an efficient frontier analysis in a step-wise
21 fashion.

22 MR. GLENN BUNSTON: Yes, that's
23 correct.

24 MS. KATHLEEN MCCANDLESS: And new
25 asset classes for evaluation of each of the portfolios

1 against return metrics?

2 MR. GLENN BUNSTON: Yes, that's
3 correct.

4 MS. KATHLEEN MCCANDLESS: And the
5 pyramid that we see here, on the screen, reflects each
6 of the new -- the different new asset classes that
7 were introduced in the set -- step-wise fashion to
8 evaluate their introduction into the portfolio?

9 MR. GLENN BUNSTON: Yes.

10 MS. KATHLEEN MCCANDLESS: The asset
11 classes that we see in green, on the screen, were the
12 new asset classes introduced for evaluation?

13 MR. GLENN BUNSTON: Yes.

14 MS. KATHLEEN MCCANDLESS: And we have
15 three (3) efficient frontiers, Efficient Frontier 1,
16 so real return bonds were used?

17 MR. GLENN BUNSTON: Correct.

18 MS. KATHLEEN MCCANDLESS: And
19 Efficient Frontier 2, commercial mortgages and real
20 estate were used?

21 MR. GLENN BUNSTON: Yes, that's right.

22 MS. KATHLEEN MCCANDLESS: And then
23 Efficient Frontier 3, there's the introduction of
24 three (3) times long term provincial bonds, three (3)
25 times real return bonds, Canadian equity, global

1 equity and all country world equity?

2 MR. GLENN BUNSTON: Correct.

3 MS. KATHLEEN MCCANDLESS: And, Mercer
4 recommended portfolio based on the Efficient Frontier
5 Asset Mix, which was 'D'.

6 I think if we go down -- down the page,
7 we'll get to 'D' shortly.

8 But, subject to check, you -- Mercer
9 had recommended a grouping of 'D'.

10 MR. GLENN BUNSTON: I believe so. It
11 was the, what we call, the mid-point, so it was a
12 reduction of risk and an increase in return relative
13 to our current portfolio.

14 MS. KATHLEEN MCCANDLESS: Okay. And,
15 if we go to page 12, here -- oh wait, right. There we
16 have it.

17 So, for the -- the -- under
18 Recommendations, the second paragraph here, it says,
19 for the long-term basic claims portfolio there's a --
20 a recommendation and it's an Asset Mix 'D'?

21 MR. GLENN BUNSTON: Correct.

22 MS. KATHLEEN MCCANDLESS: And, then,
23 can we go down here. So, page 13, this is Efficient
24 Frontier Number 3-4, Basic Claims Portfolio, and it's
25 an illustration of the different mixes. We have 'A',

1 'B', 'C', 'D', and 'E'?

2 MR. GLENN BUNSTON: Yes, that's right.

3 MS. KATHLEEN MCCANDLESS: And can you
4 just explain, at a high level, what the selection of
5 Portfolio 'D' does for MPI?

6 MR. GLENN BUNSTON: Yes. So, our
7 current portfolio is labelled as Portfolio 'A' and you
8 can see that the Efficient Frontier is above our
9 current portfolio, which means there are asset mixes
10 that have either less return or -- sorry -- less risk
11 or more return or both and Portfolio 'D' is the one
12 that was selected and -- and recommended and, so, it
13 has less risk and more return than the current
14 portfolio.

15 MS. KATHLEEN MCCANDLESS: So, addition
16 of new asset classes. So, moving from 'A' to 'D'
17 would result in a -- or should result in a higher
18 overall return with less risk?

19 MR. GLENN BUNSTON: Correct.

20 MS. KATHLEEN MCCANDLESS: And, then,
21 can we just go back to page 12 and the
22 Recommendations.

23 So, we were just speaking about Asset
24 Mix 'D' for the long-term Basic claims portfolio and -
25 - but the first recommendation made by Mercer was to

1 establish a Basic short-term portfolio to back short-
2 term claims?

3 MR. GLENN BUNSTON: Well, this was a
4 recommendation written by my team that was, then,
5 submitted to the -- to the Investment Committee.

6 MS. KATHLEEN MCCANDLESS: Pardon me.
7 So, it was a rec -- recommendation made by management
8 at MPI?

9 MR. GLENN BUNSTON: Correct.

10 MS. KATHLEEN MCCANDLESS: And I
11 believe we had heard yesterday that, ultimately, MPI
12 chose not to implement the Basic short-term portfolio?

13 MR. GLENN BUNSTON: Yes. That's
14 right.

15 MS. KATHLEEN MCCANDLESS: Now, can we
16 go down to page 14. Thank you. So, this figure shows
17 the asset mixes identified on Efficient Frontier
18 Number 3.

19 So, the mixes that are reflected in the
20 graph that we were just looking at a moment ago?

21 MR. GLENN BUNSTON: Yes, that's right.

22 MS. KATHLEEN MCCANDLESS: And, looking
23 at the Mid-point 'D', so, that's the one that was
24 selected, we see fixed income at 85 percent?

25 MR. GLENN BUNSTON: Correct.

1 MS. KATHLEEN MCCANDLESS: And that
2 includes 34 percent for inflation-protected bonds or
3 Real Return Bonds?

4 MR. GLENN BUNSTON: Right.

5 MS. KATHLEEN MCCANDLESS: Fifteen
6 percent in alternative investments, consisting of
7 commercial mortgages and real estate?

8 MR. GLENN BUNSTON: Yes.

9 MS. KATHLEEN MCCANDLESS: And if we
10 look at the modelling of the information ratio, so --
11 and we're looking at -- under Risk Metrics, third line
12 down, there's something called Information Ratio,
13 Excess Return/Risk?

14 MR. GLENN BUNSTON: Correct.

15 MS. KATHLEEN MCCANDLESS: And, so, can
16 you explain what that is?

17 MR. GLENN BUNSTON: So, it's a risk-
18 adjusted measure of return. It's the, as it indicates
19 there in brackets, it's the expected excess return
20 divided by the risk which, in this case, is defined by
21 -- as -- by surplus volatility.

22 MS. KATHLEEN MCCANDLESS: So, a higher
23 number would be better?

24 MR. GLENN BUNSTON: Correct.

25 MS. KATHLEEN MCCANDLESS: And we see

1 the current information ratio at the time of this
2 recommendation was point two (.2) and the mid-point
3 then increases it to point four five (.45)?

4 MR. GLENN BUNSTON: Yes, that's right.

5 MS. KATHLEEN MCCANDLESS: And
6 probability of deficit at 10 years, can you just
7 explain what that means?

8 MR. GLENN BUNSTON: Yeah. It means
9 the probability of -- of a negative net income, I
10 guess, I think, at any point over a 10-year period.

11 MS. KATHLEEN MCCANDLESS: And, so, for
12 that metric, obviously, a lower number is better?

13 MR. GLENN BUNSTON: Yes.

14 MS. KATHLEEN MCCANDLESS: And we see
15 the Current at 'A' was 26 percent and, with Mid-point
16 'D', it's reduced to 13 percent?

17 MR. GLENN BUNSTON: That's right.

18 MS. KATHLEEN MCCANDLESS: And then,
19 the expected excess return at ten (10) years -- so the
20 first line just under 'Risk Metrics' -- increases from
21 .72 percent to 1.09 percent?

22 MR. GLENN BUNSTON: Yes, that's right.

23 MS. KATHLEEN MCCANDLESS: And the
24 selected portfolio has a lower surplus volatility so
25 it goes from 3.65 percent to 2.4 percent?

1 MR. GLENN BUNSTON: Correct.

2

3 (BRIEF PAUSE)

4

5 MS. KATHLEEN MCCANDLESS: Now we're
6 looking at the minimum capital required at figure 2.
7 So -- and that's under 'Other Metrics'.

8 Under the current -- or 'A' portfolio,
9 the minimum capital required was \$15.6 million. And
10 that increases to \$72.4 million with portfolio 'D'.

11 Yes?

12 MR. GLENN BUNSTON: Yes, that's right.

13 MS. KATHLEEN MCCANDLESS: So
14 notwithstanding the lower risk and potential for
15 higher returns, the MCT still requires a higher level
16 of capital to move from portfolio 'A' to 'D'?

17 MR. GLENN BUNSTON: Yes, it does.

18 MS. KATHLEEN MCCANDLESS: And can you
19 explain why?

20 MR. GLENN BUNSTON: Yes. Because the
21 addition of commercial mortgages and real estate
22 attract higher capital charges as determined by -- by
23 OSFI of, I believe, 10 percent for mortgages and 20
24 percent for real estate.

25 Whereas, government bonds have either -

1 - federal bonds, I believe, have zero risk capital
2 charges and provincial bonds have capital charges of 3
3 to 4 percent, I believe. So there's higher returns
4 from the mortgages and real estate, but they have
5 higher capital charges.

6 MS. KATHLEEN MCCANDLESS: And so, the
7 selection of the proposed asset mix at 'D' then has an
8 impact on the MCT score? We can go to page 39 of this
9 appendix for reference.

10 So we see here, at the first bullet on
11 the screen, that asset mix 'D' has the second lowest
12 required capital of the proposed asset mixes. But the
13 MCT ratio is projected to fall from one-point -- 105.6
14 to 98.5 percent?

15 MR. GLENN BUNSTON: Yes, that's what's
16 written on the screen.

17 MS. CARA LOW: Just as a
18 clarification, this is not a full minimum capital
19 requirement calculation. It was just a very
20 simplified methodology in order to look relative to
21 each of the options, right.

22 MS. KATHLEEN MCCANDLESS: Right. So
23 just -- the point is that more capital is required.
24 That has an impact on the MCT ratio and we see it
25 here, reflected in this document. Correct?

1 MS. CARA LOW: Correct.

2 MS. KATHLEEN MCCANDLESS: Now, can we
3 go to CAC/MPI-1-86? And we'll start at page 4.

4 So when Mercer models a portfolio with
5 a lower surplus volatility and higher information
6 ratio from the existing portfolio, that, in turn --
7 does that mean that there's lower risk to MPI?

8 MR. GLENN BUNSTON: Yes, it means
9 there's lower economic risk.

10 MS. KATHLEEN MCCANDLESS: And so, then
11 the MCT calculation does not correlate with changes in
12 surplus volatility?

13 MR. GLENN BUNSTON: Not necessarily.
14 As Mercer explained in their response, I believe, to
15 this IR, the MCT risk charges do not necessarily
16 reflect the -- the correlations between asset classes
17 and the fact that they might be lower. And that there
18 are some asset classes that help to reduce risk and
19 surplus volatility, in particular. But their -- their
20 capital charges don't reflect that.

21 MS. KATHLEEN MCCANDLESS: And just
22 scrolling down to the response to 'B', just following
23 up on the charges for commercial mortgages and real
24 estate, there's a reference here to an outsized MCT
25 charge. On the last line.

1 That those asset classes attract an
2 outsized MCT charge.

3 MR. GLENN BUNSTON: Yes, that's right.

4 MS. KATHLEEN MCCANDLESS: Can you
5 explain what is meant by 'outsized'?

6

7 (BRIEF PAUSE)

8

9 MR. GLENN BUNSTON: Well, I think what
10 they mean by 'outsized' is that commercial mortgages
11 and -- and real estate help to diversify the
12 portfolio. And so, they can reduce risk from a
13 surplus volatility perspective.

14 But despite that fact, the capital
15 charges are significantly higher than fixed income
16 asset classes at 10 percent for commercial mortgages
17 and real estate -- I said 20 percent earlier, but
18 actually it's 30 percent if it's not a direct
19 investment in a -- in a real property.

20 MS. KATHLEEN MCCANDLESS: Thank you.
21 Now, can we go back to Appendix 3, from the
22 compliance, page 88.

23

24 (BRIEF PAUSE)

25

1 MS. KATHLEEN MCCANDLESS: So Mercer
2 had modelled a proposed asset mix against inflation
3 scenarios. Correct?

4 MR. GLENN BUNSTON: Yes, they
5 considered a number of scenarios related to inflation.

6 MS. KATHLEEN MCCANDLESS: And so, we
7 see that the -- in the narrative paragraph here,
8 there's an allocation to real return bonds, reducing
9 inflation risk and, therefore, surplus volatility?

10 MR. GLENN BUNSTON: Yes, that's what
11 it says.

12 MS. KATHLEEN MCCANDLESS: And did the
13 introduction of alternative investments provide
14 enhanced inflation protection or is it just the
15 introduction of the real return bonds that does so?

16 MR. GLENN BUNSTON: The real estate
17 investments have the possibility to add some inflation
18 protection. It's not a direct linkage. And so, it
19 depends on the type of real estate purchased and --
20 and whether, for example, rent paid on the -- on the
21 property is linked to increases in inflation. So it's
22 very property specific. But real estate can have some
23 inflation hedging properties, yes.

24 MS. KATHLEEN MCCANDLESS: Going down
25 to page 90, and now we're looking at what had been

1 recommended as the Basic short portfolio.

2 MR. GLENN BUNSTON: Yes, that's right.

3 MS. KATHLEEN MCCANDLESS: Scrolling
4 down. And that asset mix would have been cash -- cash
5 equivalents of 88 percent, mortgages of 10 percent,
6 and mid-term provincial bonds?

7 MR. GLENN BUNSTON: Yes.

8 MS. KATHLEEN MCCANDLESS: And we had
9 heard yesterday, I believe, that there would be a 9
10 percent allocation to the Basic short-term portfolio
11 had it been adopted?

12 MR. GLENN BUNSTON: Correct.

13 MS. KATHLEEN MCCANDLESS: And that's
14 because it would represent the portion of claims to
15 cover short-tail liabilities such as property damage,
16 collision, and comprehensive?

17 MR. GLENN BUNSTON: Yes, that's true.

18 MS. KATHLEEN MCCANDLESS: And because
19 of the short-tail to settled these types of claims,
20 then MPI's inflation exposure is not as significant as
21 it is with a long-term portfolio?

22 MR. GLENN BUNSTON: Could you repeat
23 the question?

24 MS. KATHLEEN MCCANDLESS: So because
25 there's a shorter tail for claims such as property

1 damage, collision, and comprehensive, the inflation
2 risk to MPI is -- or the inflation exposure is not as
3 great as it would be in a long-term portfolio?

4 MS. CARA LOW: That would be true
5 because we can adjust the rates once a year to reflect
6 the higher severity costs coming through.

7 MS. KATHLEEN MCCANDLESS: And
8 liquidity would be a higher priority then?

9 MS. CARA LOW: Yes.

10 MS. KATHLEEN MCCANDLESS: And we also
11 heard that the investment -- or the MPI Board did not
12 go with a Basic short portfolio.

13 Can we go to PUB/MPI-1-8. So the
14 question was when the decision was made to not
15 implement the short-term Basic portfolio. And there's
16 the response here.

17 So the investment committee recommended
18 that the Board of Directors approve the asset mix that
19 had no short or long-term split on February 16.

20 And the decision was made because the
21 additional portfolio would create additional work and
22 expenses with no benefit?

23 MS. CARA LOW: Correct.

24 MS. KATHLEEN MCCANDLESS: The majority
25 of short-term claims are paid out of operating cash?

1 MS. CARA LOW: Correct.

2 MS. KATHLEEN MCCANDLESS: Can you just
3 elaborate on what additional work and cost would have
4 been required for a Basic short portfolio?

5 MR. GLENN BUNSTON: Well, there would
6 have been additional accounting and reporting
7 requirements to -- to create a new portfolio and to
8 report on it, and as well as work for the -- my team
9 to monitor it and make sure that there were sufficient
10 funds within it and that the funds were moved back to
11 the operating cash account so -- when they were needed
12 to pay claims; and finally, additional work on the
13 part of the Province of Manitoba which manages and
14 purchases the actual short-term investments for us.

15 MS. KATHLEEN MCCANDLESS: Did MPI
16 assess the extent to which a portfolio change would
17 change the discount rate?

18

19 (BRIEF PAUSE)

20

21 MS. CARA LOW: No, we did not, but we
22 also moved to the premium liability duration for that
23 exact reason, right? Because if you're paying cash
24 out, it's not sitting on your balance sheet and you're
25 not getting the support from the Basic claims

1 investment portfolio.

2 MS. KATHLEEN MCCANDLESS: Thank you.
3 Now, moving to the RSR and EFB portfolio mixes. So
4 first, let's go to page 30 of COM Appendix 3.

5 And so this graphic here shows the
6 efficient frontier in the asset classes for the RSR
7 portfolio?

8 MR. GLENN BUNSTON: Yes, that's right.

9 MS. KATHLEEN MCCANDLESS: And Mercer
10 was modelling the inclusion of additional returns seek
11 -- seeking assets such as All Country World Equity,
12 global, small cap, and multi-asset credit?

13 MR. GLENN BUNSTON: I believe this
14 Efficient Frontier shows current asset classes only.

15 MS. KATHLEEN MCCANDLESS: Yes, but
16 Mercer had modelled other asset classes?

17 MR. GLENN BUNSTON: It did model other
18 asset classes, yes.

19 MS. KATHLEEN MCCANDLESS: And Mercer
20 considered interest rate sensitive assets of
21 commercial mortgages and direct lending?

22 MR. GLENN BUNSTON: Yes.

23 MS. KATHLEEN MCCANDLESS: MPI,
24 ultimately, did not accept All Country World Equity or
25 commercial mortgages in the recommended portfolio?

1 MR. GLENN BUNSTON: That's correct.

2 MS. KATHLEEN MCCANDLESS: MPI selected
3 the midpoint portfolio 'D' for this portfolio?

4 MR. GLENN BUNSTON: Yes.

5 MS. KATHLEEN MCCANDLESS: And has this
6 improved returns?

7 MR. GLENN BUNSTON: Well, we're only
8 six (6) months into the year, so I think it's a little
9 early to make that assessment.

10 MS. KATHLEEN MCCANDLESS: And MPI has
11 done a 50/50 split with a 16 percent allocation to
12 global low-volume equity and core Canadian real
13 estate. Is that right?

14 MR. GLENN BUNSTON: Well, we have a 16
15 percent -- in -- in portfolio 'D', there's a 16
16 percent allocation to global low-volatility equities
17 and a 16 percent allocation to real estate, but they
18 are different asset classes, so they both have the
19 same allocation.

20 MS. KATHLEEN MCCANDLESS: And, sorry,
21 I should have said volatility, not volume. Now, if we
22 go down to -- or, sorry, we can stay here.

23 So the new portfolio mix lowers public
24 equities from 35 percent of the portfolio to 28
25 percent?

1 MR. GLENN BUNSTON: Correct.

2 MS. KATHLEEN MCCANDLESS: And then it
3 removes global equities large cap from the mix and
4 reallocates those proceeds among equities and
5 increases the investment in alternatives?

6 MR. GLENN BUNSTON: Yes.

7 MS. KATHLEEN MCCANDLESS: And that's
8 where we see the current 'A' from 35 moves to 50
9 percent?

10 MR. GLENN BUNSTON: Yes. Alternatives
11 increase from 35 to 50 percent, yes.

12 MS. KATHLEEN MCCANDLESS: Now, if we
13 could go to Figure INV-48, and this shows the RSR
14 asset allocation?

15 MR. GLENN BUNSTON: Yes, it does.

16 MS. KATHLEEN MCCANDLESS: Focussing on
17 -- can we just scroll down here to the percentages.
18 Perfect. Thank you.

19 So the allocation to global equities is
20 -- at 2023/'24, we see 7.9 percent, and global low-
21 volatility equities also 7.9 percent?

22 MR. GLENN BUNSTON: Correct.

23 MS. KATHLEEN MCCANDLESS: And this is
24 a departure from what Mercer recommended?

25 MR. GLENN BUNSTON: Well, what you saw

1 in the previous slide was an initial analysis that
2 Mercer completed. Subsequent to that, we asked Mercer
3 to complete an analysis of a portfolio that retained
4 exposure to global equities and to large cap Canadian
5 equities, which they did.

6 And they found that that allocation was
7 marginally inferior to the allocation with -- without
8 the large cap equities. And that -- so that was what
9 was recommend -- ultimately recommended to our
10 investment committee.

11 MS. KATHLEEN MCCANDLESS: And if we
12 can go to INV Appendix 12, page 21, I think that
13 provides a rationale here for retaining allocation to
14 large cap equities for non-Basic portfolios?

15 MR. GLENN BUNSTON: Yes, that's right.

16 MS. KATHLEEN MCCANDLESS: And again,
17 this was a recommendation made by your team?

18 MR. GLENN BUNSTON: Yes.

19 MS. KATHLEEN MCCANDLESS: And do you
20 know where on the Efficient Frontier this mix would
21 put MPI relative to what was modelled by Mercer?

22 MR. GLENN BUNSTON: Well, as it
23 indicates here, it's -- the mix was slightly below the
24 Efficient Frontier.

25 MS. KATHLEEN MCCANDLESS: And that's

1 where we see the information ratio falling from point
2 four two (.42) to point three nine (.39)?

3 MR. GLENN BUNSTON: Yes, that's right.

4 MS. KATHLEEN MCCANDLESS: Okay. MPI
5 nonetheless believes that there are diversifi --
6 diversification benefits to retaining the exposure to
7 large cap equities?

8 MR. GLENN BUNSTON: Correct.

9

10 (BRIEF PAUSE)

11

12 MS. KATHLEEN MCCANDLESS: Now, with
13 respect to the employee future benefit asset mix, your
14 team proposed a status quo allocation?

15 MR. GLENN BUNSTON: Status quo in that
16 we didn't recommend the addition of any new asset
17 classes.

18 MS. KATHLEEN MCCANDLESS: So no
19 changes?

20 MR. GLENN BUNSTON: Well, I believe
21 that we re-balanced within the existing asset classes,
22 but we didn't include any new asset classes.

23 MS. KATHLEEN MCCANDLESS: Okay. And
24 if we go to page 32 of COM Appendix, that's where we
25 see the Efficient Frontiers for the employee future

1 benefits portfolio?

2 MR. GLENN BUNSTON: Yes.

3 MS. KATHLEEN MCCANDLESS: And then the
4 red here says, 'Status quo'. So some re-balancing,
5 but no new asset class. Is that what you said?

6 MR. GLENN BUNSTON: That's correct.

7 MS. KATHLEEN MCCANDLESS: And the
8 recommended portfolio was 'E'?

9 MR. GLENN BUNSTON: Yes.

10 MS. KATHLEEN MCCANDLESS: Portfolio
11 'D' --

12 MR. GLENN BUNSTON: Sorry. Just to
13 clarify, I believe "status quo" referred to the issue
14 of whether the pension was to be transferred to the
15 Civil Service Superannuation Board or not, and in this
16 case, "status quo" meant that that transfer was not
17 happening.

18 MS. KATHLEEN MCCANDLESS: Okay. Thank
19 you. Looking at the information ratio under risk
20 metrics, portfolio 'D' had a higher information ratio,
21 so point four two (.42) versus what was selected at
22 'E', which was point three nine (.39)?

23 MR. GLENN BUNSTON: Yes, that's right.

24 MS. KATHLEEN MCCANDLESS: Can you
25 explain why MPI chose a portfolio with a higher level

1 of surplus volatility and a lower information ratio?

2 MR. GLENN BUNSTON: Well, when
3 completing an asset liability management study, it's
4 highly dependent upon assumptions made and the
5 accuracy of those assumptions, so expected returns,
6 expected volatility and correlations are critical.

7 And I think a certain amount of
8 judgment is -- is required when making decisions, so
9 relying 100 percent on those assumptions is not always
10 -- does not always lead to the best outcomes.

11 In this case, this analysis showed that
12 the selected portfolio 'E' was slightly below the
13 Efficient Frontier and the information ratio was
14 slightly lower.

15 But our -- our opinion is that by
16 having four (4) equity managers rather than two (2),
17 there's diversification benefits from a manager
18 perspective and also diversification benefits from the
19 perspective that we have exposure to different types
20 of equities rather than just the small cap Canadian
21 equity and the global low volatility.

22 And so we asked Mercer to evaluate
23 this. And their response -- I believe there was an IR
24 on this -- indicated they thought that was a
25 reasonable decision.

1 MS. KATHLEEN MCCANDLESS: Thank you.
2 At figure INV 50 -- perfect. Thank you. So this is
3 the employee future benefit asset allocation.

4 And looking at line 12 -- line 13 for
5 2024/'25, that portfolio is valued at \$602.7 million?

6 MR. GLENN BUNSTON: Yes, that's
7 correct.

8 MS. KATHLEEN MCCANDLESS: What would
9 happen to the portfolio, so how much of it would have
10 to be transferred to the province, if MPI were to
11 receive that transfer that we were talking about at
12 the outset today?

13

14 (BRIEF PAUSE)

15

16 MS. CARA LOW: We believe this a
17 question that's better posed to our CFO.

18 MS. KATHLEEN MCCANDLESS: The
19 undertaking that you gave earlier about updating that
20 \$150 million calculation, within that, likely there
21 would need to be some analysis that would provide an
22 answer to my question. Is that fair?

23 MS. CARA LOW: That would be fair.

24 MS. KATHLEEN MCCANDLESS: Okay. So
25 maybe just to clarify, to add to the undertaking, if

1 not already answered by the previous undertaking, to
2 just explain the extent to which the -- the EFB
3 investment portfolio would change if MPI were to
4 transfer management to the province.

5 MR. STEVE SCARFONE: Yes, Ms.
6 McCandless. And on that earlier undertaking I was
7 advised by Ms. Low that we're not aware of how often
8 that is updated on the pension issue, so we'll --
9 we'll make that inquiry, but it could be that that
10 information's not available.

11 MS. CARA LOW: The assets would be.
12 It's the liability side, so we have our pension
13 actuary reviewing it. I'm not sure how often he does
14 his review, so I'm not sure we would have an update on
15 the liabilities, only on the asset side, so -- but you
16 still could get a difference, the updated difference.

17

18 CONTINUED BY MS. KATHLEEN MCCANDLESS:

19 MS. KATHLEEN MCCANDLESS: Thank you.
20 Now with respect to Mercer's inflation modelling and
21 at COM Appendix 3, page 87. And we can scroll down a
22 little bit. That's great. Thank you.

23 So it's noted here that Mercer had
24 modelled three (3) different stress tests of
25 inflation?

1 MR. GLENN BUNSTON: Yes, that's
2 correct.

3 MS. KATHLEEN MCCANDLESS: And just
4 paraphrasing. So the financial repression scenario is
5 represented by strong growth and inflation supported
6 by -- supported long term by low central bank rates
7 and designed to reduce debt?

8

9 (BRIEF PAUSE)

10

11 MR. GLENN BUNSTON: Sorry, that's for
12 the financial repression?

13 MS. KATHLEEN MCCANDLESS: Yes.

14 MR. GLENN BUNSTON: I don't see that
15 on the screen.

16 MS. KATHLEEN MCCANDLESS: Well, what's
17 on the screen here, we'll -- we'll take it for what's
18 modelled. So it shares similarities with the ten (10)
19 years following World War II.

20 And the last time government debt was
21 at today's level, in both cases, an adverse external
22 event, so war and pandemic, required large government
23 outlays. Rather than repaying the debt with higher
24 taxes, it is monetized by central banks holding rates
25 low in spite of sustained high inflation which

1 supports overall growth?

2 MR. GLENN BUNSTON: Correct.

3 MS. KATHLEEN MCCANDLESS: Then
4 pandemic stagflation. This is referred to as the
5 severe bear case. It captures the most worrisome --
6 worrisome inflation impact?

7 MR. GLENN BUNSTON: Yes.

8 MS. KATHLEEN MCCANDLESS: And an
9 overheat scenario that incorporates the classic
10 reaction function of central banks tightening policy
11 preemptively to avoid runaway inflation, which has
12 often triggered recessions in the past?

13 MR. GLENN BUNSTON: Correct.

14 MS. KATHLEEN MCCANDLESS: So Mercer
15 modelled the impact, again, using their base scenario
16 of these three (3) alternative inflation stress tests
17 and the impact on the overall forecast of returns?

18 MR. GLENN BUNSTON: Yes, that's right.

19 MS. KATHLEEN MCCANDLESS: In each of
20 the three (3) modelled scenarios with real return
21 bonds in the claims portfolio, the surplus returns
22 improved in each case over a ten (10) year period?

23 We can scroll down if --

24 MR. GLENN BUNSTON: -- have a
25 reference --

1 MS. KATHLEEN MCCANDLESS: -- some
2 reference.

3 MR. GLENN BUNSTON: Could you repeat
4 the question.

5 MS. KATHLEEN MCCANDLESS: So I'm just
6 confirming that in each of the three (3) modelled
7 scenarios where real return bonds were included in the
8 claims portfolio, the surplus returns improved over a
9 ten (10) year period.

10 MR. GLENN BUNSTON: I believe that's
11 true, yes.

12 MS. KATHLEEN MCCANDLESS: And can we
13 scroll down some more, please, Kristen. Keep going.

14 So here we have the -- the scenarios
15 that are modelled. First, we see surplus financial
16 repression scenario, then pandemic stagflation
17 scenario?

18 MR. GLENN BUNSTON: Correct, yeah.

19 MS. KATHLEEN MCCANDLESS: And the
20 overheat scenario?

21 MR. GLENN BUNSTON: Yes.

22 MS. KATHLEEN MCCANDLESS: And it looks
23 that the -- to be that the pandemic stagflation
24 scenario results in the largest net reduction from
25 base for the portfolios. And we can just scroll up

1 one (1) page to see that. We're looking at the
2 difference between the red line and the blue line.

3 MR. GLENN BUNSTON: So the red line is
4 the recommended portfolio, and it shows that the
5 surplus is less negative for the recommended portfolio
6 than for the current portfolio in this stagflation
7 scenario.

8 MS. KATHLEEN MCCANDLESS: Under each
9 of the scenarios modelled there, it does indicate that
10 there is some requirement for inflation -- inflation
11 protection for the Basic claims portfolio?

12 MR. GLENN BUNSTON: Yes, that's
13 correct.

14 MS. KATHLEEN MCCANDLESS: On the basis
15 of the work that Mercer prepared, then your team
16 recommended the inclusion of real return bonds --

17 MR. GLENN BUNSTON: Correct.

18 MS. KATHLEEN MCCANDLESS: -- Basic
19 claims? If we look at the financial repression
20 scenario and page 93 of the PDF. And scroll down some
21 more.

22 So the financial repression scenario
23 caused a reduction for the Basic portfolio, but for
24 Extension and SRE, little to no difference, right, if
25 we're looking at these graphs?

1 MR. GLENN BUNSTON: Could you just
2 scroll --

3 MS. KATHLEEN MCCANDLESS: Scroll up.

4 MR. GLENN BUNSTON: -- up a little
5 bit. Okay.

6 MS. KATHLEEN MCCANDLESS: The lines
7 are -- are fairly close together relative to the Basic
8 portfolio?

9 MR. GLENN BUNSTON: The recommended
10 portfolio's relatively close to the current portfolio,
11 yes.

12 MS. KATHLEEN MCCANDLESS: And can you
13 explain why there is only a marginal impact on the
14 Extension and SRE portfolios, as modelled here, versus
15 Basic under the -- the inflation scenarios?

16

17 (BRIEF PAUSE)

18

19 MS. CARA LOW: Would you mind
20 repeating the question?

21 MS. KATHLEEN MCCANDLESS: Can you
22 explain the reason why we see in each of the inflation
23 scenarios for the Basic claims, the -- there's a
24 significant impact versus the SRE and Extension
25 portfolios here where we see the lines, the blue and

1 red lines are fairly close together.

2 MS. CARA LOW: We believe this is due
3 to the indexation of the PIPP benefits and the claims,
4 Basic claims reserves. And we don't have that same
5 indexation in the SRE or Extension.

6 MS. KATHLEEN MCCANDLESS: Thank you.

7 MR. GLENN BUNSTON: Just, if I could
8 add to that, also for the Basic claims portfolio we
9 added three (3) new asset classes, so real estate,
10 mortgages and real return bonds, whereas in these
11 portfolios we simply reallocated amongst the existing
12 asset classes. So the changes to the mix is less
13 significant.

14 MS. KATHLEEN MCCANDLESS: Thank you.
15 Now on moment matching, just to confirm, so the
16 Corporation employs moment matching to manage interest
17 rate risk associated with the Basic claims
18 liabilities?

19 MR. GLENN BUNSTON: Correct.

20 MS. KATHLEEN MCCANDLESS: And that was
21 effective as of April 1 of this year?

22 MR. GLENN BUNSTON: No, moment
23 matching was implemented with the assistance of
24 Addenda.

25

1 (BRIEF PAUSE)

2

3 MR. GLENN BUNSTON: I believe it was
4 implemented in the summer of 2021, with the assistance
5 of Addenda.

6 MS. KATHLEEN MCCANDLESS: Okay. Thank
7 you. But at least as of April 1 of this year, the
8 Corporation has adopted IFRS-17 and the liability cash
9 flows will be discounted using a reference portfolio?

10 MR. GLENN BUNSTON: Yes.

11 MS. KATHLEEN MCCANDLESS: Now, if we
12 could go to PUB/MPI-1-31 and the question at 'A', was
13 to provide a schedule supporting calculations for the
14 benefit to Basic of the moment matching strategy.

15 \$7.7 million for Basic claims on
16 changes in interest rates to March 31, 2023 and, if we
17 go to the response to 'A', we see that as of March
18 31st, the moment matching strategy had a -- a negative
19 \$7.7 million impact, made up of two (2) components,
20 marketable bond gain/loss and decrease in claims
21 incurred due to discount rate change.

22 And this is the calculation. Figure 1
23 for marketable gain and loss and figure 2, the claims
24 incurred decrease?

25 MR. GLENN BUNSTON: Yes.

1 MS. KATHLEEN MCCANDLESS: The
2 calculation at March 31 for marketable gain, includes
3 both realized and un-realized gains?

4 MR. GLENN BUNSTON: It does.

5 MS. KATHLEEN MCCANDLESS: Does this
6 change in investment income reflect the impact of MUSH
7 bonds, which are now held at fair value through profit
8 and loss?

9 MR. GLENN BUNSTON: Could you scroll
10 up, please. No, I don't believe it reflected the
11 market value of MUSH bonds, since this was at March
12 31st, and the MUSH bonds were re-stated to market
13 value at -- on April 1st.

14 MS. KATHLEEN MCCANDLESS: Thank you.
15 Now, just back to the decision to purchase real return
16 bonds. And could we go to PUB/MPI-2-18. The response
17 at B-2.

18 This is just a reference to the
19 December 22 purchase of \$84.4 million of real return
20 bonds. What date did MPI make a decision to purchase
21 real return bonds?

22 MR. GLENN BUNSTON: I believe it was
23 in early December of 2022.

24 MS. KATHLEEN MCCANDLESS: Was real
25 return bonds part of the Investment Policy Statement

1 prior to then?

2 MR. GLENN BUNSTON: They are allowed
3 by virtue of the fact that they are a government bond
4 and they're one -- one of the listed asset classes.

5 So, while real return bonds are not
6 explicitly called out, they are issued by the federal
7 government and, therefore, they are an approved asset
8 class.

9 MS. KATHLEEN MCCANDLESS: Thank you.
10 All right, thank you.

11 Madam Chair, I think it's an
12 appropriate time for a break. I may be finished but I
13 may have two (2) or three (3) questions after the
14 break. I just need to confirm with advisors.

15 PANEL CHAIRPERSON: Okay. Thank you,
16 Ms. McCandless.

17 We'll be back, please, at quarter to
18 11:00.

19

20 --- Upon recessing at 10:30 a.m.

21 --- Upon resuming at 10:46 a.m.

22

23 PANEL CHAIRPERSON: Ms. McCandless, do
24 you have any further questions?

25 MS. KATHLEEN MCCANDLESS: Just maybe

1 another minute. Thank you.

2

3 CONTINUED BY MS. KATHLEEN MCCANDLESS:

4 MS. KATHLEEN MCCANDLESS: MPI uses
5 Addenda for their IFRS-17 yield curve approach to
6 claims liabilities?

7 MR. GLENN BUNSTON: Yes, Addenda
8 calculates and produces the IFRS-17 discount curve.

9 MS. KATHLEEN MCCANDLESS: And was one
10 of the reasons for using this approach to reduce the
11 ALM mismatch?

12 MS. CARA LOW: Yes.

13 MS. KATHLEEN MCCANDLESS: MPI also
14 uses Addenda for its convexity strategy for its
15 assets?

16 MS. CARA LOW: At the moment matching,
17 yes.

18 MS. KATHLEEN MCCANDLESS: Has MPI
19 considered having Addenda adjust its IFRS-17 yield
20 curve approach or its duration or convexity matching
21 strategy to reduce that disconnect that we saw at the
22 outset today of \$45 million?

23 MR. GLENN BUNSTON: We've been
24 talking with them about the possibility of adjusting
25 the -- the proxy for the MUSH bond portfolio and to

1 try to align -- better align the -- the assets with
2 the liabilities.

3 So yes, we are talking to them about
4 steps we can take to improve the -- the discounting.

5 MS. KATHLEEN MCCANDLESS: And do you
6 have a sense as to when any of that might be coming
7 into play?

8 MR. GLENN BUNSTON: We've had
9 preliminary discussions with them on that. So we need
10 to continue that and we need to better understand the
11 -- the MUSH bonds and how the interest rates are set
12 on those. So that Addenda can determine the best
13 proxy from an interest rate perspective for the MUSH
14 bonds.

15 MS. KATHLEEN MCCANDLESS: Thank you.
16 Those are all my questions.

17 PANEL CHAIRPERSON: Thank you. Mr.
18 Klassen...?

19 MR. CHRIS KLASSEN: Good morning.
20 Thank you, Madam Chair.

21

22 CROSS-EXAMINATION BY MR. CHRIS KLASSEN:

23 MR. CHRIS KLASSEN: Good morning, MPI
24 witnesses. Ms. Low, nice to see you again. Mr.
25 Bunston, I'm Chris Klassen for CAC (Manitoba). I

1 might be a familiar face from the back row in years
2 past, but I think this will be the first time I'm
3 asking you questions.

4 And as with past panels, I'll address
5 my questions to both of you generally, and feel free
6 to answer as is best appropriate.

7 First, you'll agree with me that MPI's
8 investment returns are an important revenue source for
9 the Corporation. Correct?

10 MS. CARA LOW: Correct.

11 MR. CHRIS KLASSEN: And leaving aside
12 minor service and transaction fees, investment income
13 is one (1) of only two (2) major revenue sources for
14 the Corporation. Correct?

15 MS. CARA LOW: Correct.

16 MR. CHRIS KLASSEN: The other being
17 rates?

18 MS. CARA LOW: Correct.

19 MR. CHRIS KLASSEN: And if we assume
20 stable claims costs and -- and other liabilities, this
21 means that when the investment portfolio performs
22 better than forecast, the Corporation is left, at the
23 end of the year, with unanticipated retained earnings
24 that contribute to reserves and reduce rate pressure
25 on customers over time. Correct?

1 MS. CARA LOW: It would increase our
2 RSR, but the rates are set independent of the RSR so
3 it could eventually lead, through our proposed Capital
4 Management Plan, to a rebate.

5 MR. CHRIS KLASSEN: Thank you. And
6 when the investment portfolio underperforms, the
7 Corporation is left with a revenue shortfall.

8 Correct?

9 MS. CARA LOW: Correct.

10 MR. CHRIS KLASSEN: And such a
11 shortfall would draw down MPI's existing reserves over
12 time, putting upward pressure on rates to restore the
13 reserves. Correct?

14 MS. CARA LOW: It really depends if
15 you're talking about the investment portfolio for the
16 Basic claims because that's what's used for pricing
17 or if you're talking about the RSR investment
18 portfolio.

19 MR. CHRIS KLASSEN: And I -- I
20 appreciate the point, Ms. Low, and I recognize that
21 I'm speaking generally. In doing so, being a little
22 bit imprecise. So we'll move on and that's fine.

23 In an extreme case -- and using your
24 suggested example of the RSR -- in a year where the
25 RSR performs poorly, such a situation could lead to a

1 mandatory capital build percentage added to customers'
2 rates under the proposed Capital Management Plan?

3 MS. CARA LOW: Agreed. Agreed, yes.

4 MR. CHRIS KLASSEN: MPI's investment
5 choices are guided by its investment policy statement.

6 Correct?

7 MS. CARA LOW: Correct.

8 MR. CHRIS KLASSEN: And MPI has a new
9 investment policy statement approved in March of this
10 year. Correct?

11 MS. CARA LOW: Correct.

12 MR. CHRIS KLASSEN: And this new
13 policy statement reflects changes to asset mixes made
14 as a result of the recent asset liability management
15 study. Correct?

16 MS. CARA LOW: Correct.

17 MR. CHRIS KLASSEN: And that's
18 referred to here as an ALM study, correct?

19 MS. CARA LOW: Correct.

20 MR. CHRIS KLASSEN: And an ALM study
21 at a high level is intended to optimize tradeoffs
22 between wanting higher returns and lower risk.

23 Correct?

24 MS. CARA LOW: That's what the study
25 did, yes.

1 MR. CHRIS KLASSEN: And it achieves
2 this by modelling liabilities in a liability benchmark
3 portfolio. Correct?

4 MS. CARA LOW: Correct.

5 MR. CHRIS KLASSEN: And then,
6 developing efficient portfolio options that take into
7 account the liabilities. Correct?

8 MS. CARA LOW: Correct.

9 MR. CHRIS KLASSEN: And when we're
10 talking about an efficient portfolio, "efficient"
11 means that these portfolios achieve the maximum
12 expected return for a given level of risk. Correct?

13 MS. CARA LOW: Right. It lies on the
14 Efficient Frontier. Yeah.

15 MR. CHRIS KLASSEN: And so, in other
16 words, an efficient portfolio minimizes risk for a
17 targeted level of expected return.

18 MS. CARA LOW: Agreed. Yes.

19 MR. CHRIS KLASSEN: And we'll get into
20 MPI's asset mix selections in more detail later.

21 But you'll agree with me for now that
22 following the recent ALM study, MPI recommended to its
23 investment committee to implement asset mixes proposed
24 by Mercer. Correct?

25 MS. CARA LOW: Correct.

1 MR. CHRIS KLASSEN: And these were all
2 efficient asset mixes. Correct?

3 MS. CARA LOW: Correct.

4 MR. CHRIS KLASSEN: Again, meaning
5 that they optimized expected return for a given level
6 of risk. Correct?

7 MS. CARA LOW: Correct.

8 MR. CHRIS KLASSEN: Which essentially
9 means that MPI's asset mix selections came down to
10 risk tolerance. Is that fair?

11 MR. GLENN BUNSTON: Yes, that's
12 correct.

13 MR. CHRIS KLASSEN: Thanks, Mr.
14 Bunston. You would agree that the composition of a
15 liability benchmark portfolio was an important
16 consideration in an ALM study. Correct?

17 MS. CARA LOW: Correct.

18 MR. CHRIS KLASSEN: And the reason for
19 that is -- is that the liability benchmark portfolio
20 defines the risk that needs -- that risks that need to
21 be reflected in the asset mix. Correct?

22 MS. CARA LOW: Correct.

23 MR. CHRIS KLASSEN: And so, you'd
24 agree then that any changes in the composition of the
25 liability benchmark portfolio can affect the relative

1 attractiveness of different asset classes in the
2 policy portfolio in relation to the liability
3 benchmark. Correct?

4 MS. CARA LOW: Can you repeat that,
5 please?

6 MR. CHRIS KLASSEN: Any changes in the
7 composition of the liabilities benchmark portfolio can
8 affect the relative attractiveness of different asset
9 classes to MPI. Correct?

10 MS. CARA LOW: Correct. Yes.

11 MR. CHRIS KLASSEN: Which can, in
12 turn, affect the assets chosen by MPI. Correct?

13 MS. CARA LOW: Correct. Yes.

14 MR. CHRIS KLASSEN: And so, as an
15 example, if the liability benchmark portfolio was
16 designed with a short duration, then shorter term
17 fixed income assets would look more attractive, all
18 else equal, than -- than longer term assets. Correct?

19 MS. CARA LOW: Agreed. Yes.

20 MR. CHRIS KLASSEN: And the same would
21 be true if the mixture of nominal and inflation linked
22 bonds in the liability benchmark portfolio changed
23 where nominal bonds don't offer inflation protection,
24 but real return bonds do. Correct?

25 MS. CARA LOW: Correct.

1 MR. CHRIS KLASSEN: And the same would
2 be true of credit risk if the benchmark -- the
3 liability benchmark were to have a greater
4 concentration of provincial versus federal bonds.

5 Correct?

6 MS. CARA LOW: Correct.

7 MR. CHRIS KLASSEN: Ms. Schubert, if
8 you could bring to the screen the response to CAC/MPI-
9 2-29, at page 2, please. And we'll pay attention to
10 this table with the blue headings.

11 And before we get into the contents,
12 I'll ask you to confirm that the table before us
13 compares the composition of liability benchmark
14 portfolios for both Basic claims and pension between
15 the prior asset liability management study and the
16 most recent study?

17 MR. GLENN BUNSTON: Yes, that's right.

18 MR. CHRIS KLASSEN: And turning our
19 attention now to the contents of the table, at the
20 top, on the left, we see treasury bills.

21 And you'll confirm, sir, that treasury
22 bills are used by the federal government?

23 MR. GLENN BUNSTON: Yes, they are.

24 MR. CHRIS KLASSEN: And I believe you
25 noted yesterday, sir, that federally issued securities

1 have virtually no credit risk, correct?

2 MR. GLENN BUNSTON: Yes. They're
3 considered to be risk-free securities.

4 MR. CHRIS KLASSEN: And compared to
5 provincial bonds, we understand that provincial bonds
6 do carry credit risk, correct?

7 MR. GLENN BUNSTON: Yes, they do.

8 MR. CHRIS KLASSEN: And along with
9 higher credit risk, you'll confirm, sir, that
10 provincial bonds also have higher yields than federal
11 bonds, all else equal?

12 MR. GLENN BUNSTON: Yes, that's true.

13 MR. CHRIS KLASSEN: And so you'll
14 agree, based on the table before us, looking with
15 respect to the Basic claims portfolio, that compared
16 to the prior ALM study, the allocation to treasury
17 bills in the Basic liability benchmark portfolio was
18 reduced by 23 percent, sir, from twenty-six (26) to
19 three (3), correct?

20 MR. GLENN BUNSTON: Correct.

21 MR. CHRIS KLASSEN: You'll agree also
22 that most real return bonds are federal bonds,
23 correct?

24 MR. GLENN BUNSTON: Yes. There are
25 some provincially issued real return bonds, but most

1 are issued by the federal government.

2 MR. CHRIS KLASSEN: And so when we
3 look at the bottom of this table, you'll agree, sir,
4 that the 8 percent decrease in real return bonds from
5 sixty-six (66) to fifty-eight (58) implies a further
6 shift away from federal bonds, correct?

7 MR. GLENN BUNSTON: Correct.

8 MR. CHRIS KLASSEN: And so then we see
9 both of those, 23 percent and 8 percent decreases,
10 combined in the 31 percent increase in provincial
11 bonds at the second line, correct?

12 MR. GLENN BUNSTON: Yes.

13 MR. CHRIS KLASSEN: And so roughly
14 equating a 31 percent increase in provincial bonds to,
15 you know, just shy of -- of a third of the portfolio,
16 you'll agree that approximately a third of this
17 liability benchmark portfolio transitioned from assets
18 with virtually no credit risk to securities that do
19 carry credit risk, being provincial bonds, correct?

20 MR. GLENN BUNSTON: Yes.

21 MR. CHRIS KLASSEN: And ignoring
22 inflation sensitivity for a moment, you'll agree, sir,
23 that -- that when designing the policy portfolio in
24 relation to this Basic claims liability benchmark
25 portfolio, these changes would make provincial bonds

1 more attractive than federal bonds, correct?

2 MR. GLENN BUNSTON: Correct.

3 MR. CHRIS KLASSEN: Thank you, sir.

4 And -- and if we turn our attention briefly to the
5 right-hand part of the table addressing the pension or
6 employee future benefits portfolio, you'll agree that
7 we see a 35 percent reduction in real return bonds
8 from 81 percent to 46 percent, correct?

9 MR. GLENN BUNSTON: Correct.

10 MR. CHRIS KLASSEN: And you'll agree,
11 sir, that this presents the pension liabilities as
12 being less inflation sensitive in the current AL study
13 as compared to the prior AL study, correct?

14 MR. GLENN BUNSTON: Correct.

15 MR. CHRIS KLASSEN: And you'll agree,
16 sir, that when designing a policy portfolio, having
17 your liabilities presented as less inflation sensitive
18 reduces the need for an inflation hedge in your
19 investment, correct?

20 MR. GLENN BUNSTON: Correct.

21 MR. CHRIS KLASSEN: Referring back to
22 the new investment policy statement, the panel will
23 confirm that, for the first time, MPI has approved an
24 investment policy statement calling for the inclusion
25 of inflation-linked bonds in the Basic claims

1 portfolio, correct?

2 MR. GLENN BUNSTON: Well, MPI has had
3 real return bonds in its investment portfolio in the
4 distant past, but not since the creation of the Basic
5 claims portfolio in 2019.

6 MR. CHRIS KLASSEN: Understood, and I
7 thank you for that clarification.

8 And you'll confirm, sir, just to make
9 sure we're all on the same page, that the purpose of
10 including real return bonds in investment portfolio is
11 as a hedge against both inflation and real interest
12 rate risks in MPI's liabilities, correct?

13 MR. GLENN BUNSTON: Correct.

14 MR. CHRIS KLASSEN: And by way of
15 illustration, you'll confirm that, all else equal,
16 inflation tends to drive up MPI's claims costs,
17 correct?

18 MR. GLENN BUNSTON: Yes, that's
19 correct.

20 MR. CHRIS KLASSEN: And that has the
21 effect of increasing the present value of the
22 liabilities, correct?

23 MR. GLENN BUNSTON: Yes.

24 MR. CHRIS KLASSEN: And this, sir, is
25 due to inflation making the goods and services to be

1 purchased by MPI in processing future claims more
2 expensive than they are today, correct?

3 MR. GLENN BUNSTON: Yes. The purchase
4 of goods and services, and also the -- the payment of
5 income replacement to the claimants.

6 MR. CHRIS KLASSEN: Thank you for that
7 addition. Yeah, I appreciate that.

8 Nominal bonds are not linked to
9 inflation, correct?

10 MR. GLENN BUNSTON: They are not.
11 They have an expectation of inflation built into their
12 yield.

13 MR. CHRIS KLASSEN: And so when MPI
14 purchases a nominal bond, the coupon at the time of
15 purchase will be the same coupon payment for the life
16 of that bond, correct?

17 MR. GLENN BUNSTON: Correct.

18 MR. CHRIS KLASSEN: And so the market
19 value of such a bond depends on the present value of
20 the coupon using a nominal discount rate, correct?

21 MR. GLENN BUNSTON: Yes.

22 MR. CHRIS KLASSEN: And so if
23 inflation increases above the market's expectations
24 that are used to value that bond, MPI's purchasing
25 power with that bond decreases, correct?

1 MR. GLENN BUNSTON: Correct.

2 MR. CHRIS KLASSEN: And so, in
3 general, this is why a bond falls in price when
4 inflation exceeds the expectations used to price it,
5 correct?

6 MR. GLENN BUNSTON: Yes. Nominal
7 rates generally rise, which results in a lower present
8 value of the coupon payments.

9 MR. CHRIS KLASSEN: And this, sir, is
10 why nominal bonds do not mitigate inflation risk in an
11 investment portfolio, correct?

12 MR. GLENN BUNSTON: Correct.

13 MR. CHRIS KLASSEN: And conversely,
14 comparing that to an inflation-linked bond in the same
15 circumstances, the inflation-linked bond or the real
16 return bond's purchasing power is preserved through
17 rising inflation, all else equal, correct?

18 MR. GLENN BUNSTON: That is correct.

19 MR. CHRIS KLASSEN: And that's because
20 the coupon depends on a principal for real return
21 bonds that rise with inflation, correct?

22 MR. GLENN BUNSTON: Yes. Both the
23 principal and interest payments are indexed to changes
24 in -- in the Consumer Price Index.

25 MR. CHRIS KLASSEN: So you'll agree,

1 sir, that MPI's recent inclusion of real return bonds
2 in the Basic claims portfolio should improve the
3 Corporation's ability to weather future spikes in
4 inflation like Manitoba has seen since 2021, correct?

5 MR. GLENN BUNSTON: Yes, that's
6 correct.

7 MR. CHRIS KLASSEN: We've seen it once
8 before, Ms. Schubert. If you could bring up on the
9 screen from MPI Exhibit 50 the rate update, Figure
10 INV-1 at page 18, please.

11 And I won't belabour these points, Mr.
12 Bunston, because you -- you came close to this
13 discussion with counsel for the Public Utilities Board
14 earlier, but just for setting up a discussion that
15 we'll have in a moment, I'll -- I'll set some context
16 here.

17 You'll agree, sir, that this is a
18 presentation of MPI's Basic investment income over
19 time?

20 MR. GLENN BUNSTON: Yes, it is.

21 MR. CHRIS KLASSEN: Including actuals
22 dating back to 2017/'18 and forecasts out to '28/'29,
23 correct?

24 MR. GLENN BUNSTON: Correct.

25 MR. CHRIS KLASSEN: And if we look at

1 lines 18 and 19, sir, we see figures related to MPI's
2 realized and unrealized gains or losses in marketable
3 bonds, correct?

4 MR. GLENN BUNSTON: That's right.

5 MR. CHRIS KLASSEN: And if we look to
6 2021/'22, again at lines 18 and 19, and doing some
7 rough math in your head combining those two (2)
8 figures, you'll agree that, in its marketable bond
9 portfolio, MPI experienced an approximate \$127 million
10 loss in 2021/'22?

11 MR. GLENN BUNSTON: Yes, that's true.

12 MR. CHRIS KLASSEN: And you'll agree,
13 sir, that that's related to inflation circumstances
14 that were facing the Corporation at that time, and
15 this was discussed at length in last year's GRA,
16 correct?

17 MR. GLENN BUNSTON: Yes. An increase
18 in interest rates which was partly caused by increases
19 in inflation during that period, yes.

20 MR. CHRIS KLASSEN: And turning our
21 attention to the next year, sir, 2022/'23, still at
22 lines 18 and 19, you'll agree that similar
23 circumstances conspired against the Corporation again
24 and in that year led to \$115 million loss in the bond
25 portfolio?

1 MR. GLENN BUNSTON: Sorry, in which
2 year?

3 MR. CHRIS KLASSEN: 2022/'23, and I'm
4 looking at the 45.5 million in line 18 and the 70
5 million in line 19.

6 MR. GLENN BUNSTON: Yes, that's
7 correct.

8 MR. CHRIS KLASSEN: And in response to
9 those circumstances, Mr. Bunston, you'll confirm that
10 MPI then elected to incorporate real return bonds into
11 the Basic claims portfolio to mit -- to mitigate
12 future losses due to above forecast inflation,
13 correct?

14 MR. GLENN BUNSTON: Yes. That was
15 decided and approved by our investment committee in
16 February of 2023.

17 MR. CHRIS KLASSEN: And you'll agree,
18 sir, that the -- the methodolo -- methodological
19 change or the -- the change in approach that
20 precipitated that decision was the reference to a real
21 rather than nomin -- nominal liability benchmark,
22 correct?

23 MR. GLENN BUNSTON: Correct.

24 MR. CHRIS KLASSEN: You'll confirm,
25 sir, that MPI has not fully implemented its new

1 investment policy statement asset mix, correct?

2 MR. GLENN BUNSTON: Correct.

3 MR. CHRIS KLASSEN: So MPI is not yet
4 fully invested in real return bonds, correct?

5 MR. GLENN BUNSTON: Correct. We've
6 only purchased \$84 million of real return bonds to
7 date.

8 MR. CHRIS KLASSEN: And we heard
9 yesterday that MPI intends to invest an approximately
10 710 million through the bond overlay strategy,
11 correct?

12 MR. GLENN BUNSTON: Well, that -- the
13 actual amount is subject to the determination and
14 approval of the hedge ratio which has not been
15 approved yet.

16 MR. CHRIS KLASSEN: Understood, and I
17 thank you for that clarification.

18 MR. GLENN BUNSTON: But our forecast
19 was based on 710 million.

20 MR. CHRIS KLASSEN: Okay. Great. And
21 the point, just before we move on, is -- is to confirm
22 that MPI has purchased some RRBs, but based on the
23 asset mixes approved in its recent investment policy
24 statement, will be purchasing more, correct?

25 MR. GLENN BUNSTON: Correct.

1 MR. CHRIS KLASSEN: Ms. Schubert, if
2 we could then switch from -- oh, no, I think we're
3 already on the right document, from the rate update,
4 correct.

5 Mr. Bunston, you'll recall a discussion
6 with counsel for the Public Utilities Board, Ms.
7 McCandless, earlier today that between the June
8 application filing and the October rate update before
9 us here, MPI made a downward adjustment of
10 approximately \$115 million in its projected income
11 through its bond portfolio in 2023/'24, correct?

12 MR. GLENN BUNSTON: Yes, that's right.

13 MR. CHRIS KLASSEN: And you also
14 confirmed, sir, that this was primarily attributable
15 to continued rising interest rates, correct?

16 MR. GLENN BUNSTON: Yes.

17 MR. CHRIS KLASSEN: And you'll agree,
18 sir, that, in general, when interest rates go up bond
19 prices go down?

20 MR. GLENN BUNSTON: Yes, they do.

21 MR. CHRIS KLASSEN: And you'll agree,
22 sir, that inflation has a similar effect on bond
23 prices such that when inflation goes up or is high,
24 bond prices go down, correct?

25 MR. GLENN BUNSTON: Yes. Rising

1 inflation generally increases nominal yields, which
2 would reduce bond prices.

3 MR. CHRIS KLASSEN: You'll confirm,
4 sir, that inflation remains above target and also
5 above the low point that was hit in June, correct?

6 MR. GLENN BUNSTON: Yes, the inflation
7 is above the -- the Bank of Canada's long-term target
8 of 2 percent and is above the low of 2.1 percent that
9 was -- for Manitoba inflation that was reached in
10 June.

11 MR. CHRIS KLASSEN: Thank you. And
12 you'll agree, sir, that even in high interest rate
13 circumstances where inflation is above target, real
14 return bonds will still out perform nominal bonds, all
15 else equal, correct?

16 MR. GLENN BUNSTON: Could you repeat
17 that.

18 MR. CHRIS KLASSEN: Where inflation is
19 above target, real return bonds will outperform
20 nominal bonds, all else equal?

21 MR. GLENN BUNSTON: Yes.

22 MR. CHRIS KLASSEN: And that holds
23 true even in a high interest rate environment,
24 correct?

25 MR. GLENN BUNSTON: Yes.

1 MR. CHRIS KLASSEN: And you'll
2 confirm, sir, and I can bring you to a reference if
3 needed, that real return bonds have outperformed
4 federal bonds in every period over the last ten (10)
5 years, correct?

6 MR. GLENN BUNSTON: I believe that's
7 correct.

8 MR. CHRIS KLASSEN: If you need a
9 reference, we can go there.

10 MR. GLENN BUNSTON: No. I -- I recall
11 the submission, yes.

12 MR. CHRIS KLASSEN: Okay. Thank you.
13 Would you accept, sir, that if MPI was today fully
14 invested in RRBs based on the ratio -- sorry -- the
15 asset mixes approved in its investment policy
16 statement, that that \$115 million loss or projected
17 loss in the 2023/'24 bond portfolio would be a smaller
18 number?

19

20 (BRIEF PAUSE)

21

22 MR. GLENN BUNSTON: Could you repeat
23 the question.

24 MR. CHRIS KLASSEN: Sure. And I'll
25 back up briefly. Sir, you confirmed that both high

1 interest rates and high inflation drive down bond
2 prices, correct?

3 MR. GLENN BUNSTON: Correct.

4 MR. CHRIS KLASSEN: And you confirmed
5 that in both of those circumstances, real return bonds
6 will out perform nominal bonds?

7 MR. GLENN BUNSTON: Yeah, real return
8 bonds will perform well when actual realized inflation
9 is higher than the breakeven inflation rate.

10 MR. CHRIS KLASSEN: And that holds
11 true even in high interest circumstances, correct?

12 MR. GLENN BUNSTON: Yes.

13 MR. CHRIS KLASSEN: And you confirmed
14 that that has held true for real return bonds in every
15 period over the last ten (10) years, correct?

16 MR. GLENN BUNSTON: Yes.

17 MR. CHRIS KLASSEN: And so then my
18 question to you, sir, was whether the now projected
19 \$115 million loss in the 2023/'24 year, based on the
20 October rate update, would have been partly mitigated
21 had MPI today been fully invested in RRBs?

22 MR. GLENN BUNSTON: If we had invested
23 in them on a cash basis, yes, I believe that would be
24 true. Of course, the recommendation is not to
25 purchase them on a cash basis; it's to purchase them

1 through the bond overlay strategy, which is --
2 involves borrowing through repurchase agreements, but,
3 yes, I would agree with you.

4 MR. CHRIS KLASSEN: Thank you, sir.
5 We'll move on from real return bonds.

6 And you'll confirm, sir, that -- and
7 the reason for that is real return bonds was not the
8 only change to MPI's asset mix approved by the
9 Investment Committee following the recent ALM study,
10 correct?

11 MR. GLENN BUNSTON: Yes, that's right.
12 There were other changes.

13 MR. CHRIS KLASSEN: And for Basic
14 claims, for example, these included the addition of
15 commercial mortgages and real estate equity?

16 MR. GLENN BUNSTON: Yes.

17 MR. CHRIS KLASSEN: And for other
18 investment portfolios you'll confirm, sir, that no new
19 classes were added, but the asset mix was re-balanced,
20 was I think your term, correct?

21 MR. GLENN BUNSTON: Correct.

22 MR. CHRIS KLASSEN: Ms. Schubert, if -
23 - if you could, please, display from the 2023 GRA
24 investment attachment 'H', slide 9.

25 And, Mr. Bunston, there's no magic to

1 this slide coming from last year's GRA or any
2 particular place, but its purpose here today is an
3 illustration of an Efficient Frontier.

4 And you'll confirm, sir, that that's
5 what we have before us here, an -- an illustration of
6 a general or hypothetical Efficient Frontier, correct,
7 and this is from a Mercer presentation filed in last
8 year's GRA?

9 MR. GLENN BUNSTON: Yes, that's
10 correct.

11 MR. CHRIS KLASSEN: And if we were to
12 put a point anywhere on this graph, sir, representing
13 a hypothetical investment portfolio, this would tell
14 us the amount of return that should be expected to
15 exceed the value of the liabilities backed by the
16 portfolio relative to surplus -- relative to surplus
17 risk, correct?

18 MR. GLENN BUNSTON: Yes. So it's
19 expected excess returns over and above the liability
20 benchmark, yeah.

21 MR. CHRIS KLASSEN: Thank you. And
22 the dark blue curved line that we see on the screen is
23 referred to as an efficient -- excuse me -- Efficient
24 Frontier, correct?

25 MR. GLENN BUNSTON: Correct.

1 MR. CHRIS KLASSEN: And you'll
2 confirm, sir, that the upper part of the curved line
3 along the blue line -- sorry, I misspoke.

4 You'll confirm, sir, that a point along
5 the blue line is considered to be an efficient
6 portfolio, correct?

7 MR. GLENN BUNSTON: Correct.

8 MR. CHRIS KLASSEN: Meaning that it
9 has maximized returns for a given level of risk,
10 correct?

11 MR. GLENN BUNSTON: Yes, that's
12 correct.

13 MR. CHRIS KLASSEN: And you see that
14 the blue line also extends on the lower part of the
15 graph angled down and to the right, sir, but you'd
16 confirm that an investor would never be on the lower
17 part of the curve because in such a circumstance, they
18 could have less risk and more growth in surplus by
19 moving up and to the left, correct?

20 MR. GLENN BUNSTON: Yes, there are
21 more efficient points since you can have significantly
22 more return for the same amount of risk by moving to
23 the upper part of the curve.

24 MR. CHRIS KLASSEN: And if a
25 hypothetical portfolio was in the light blue shaded

1 area, sir, you'll confirm that that portfolio is not
2 optimal or not efficient, correct?

3 MR. GLENN BUNSTON: Correct.

4 MR. CHRIS KLASSEN: And that portfolio
5 could have less risk or more surplus growth by moving
6 left or up or some combination of both, correct?

7 MR. GLENN BUNSTON: True.

8 MR. CHRIS KLASSEN: Ms. Schubert, if
9 you could take us briefly to Order 4 of '23 at page
10 121.

11 You'll confirm, Mr. Bunston, that this
12 is the Order of the Public Utilities Board following
13 last year's General Rate Application, correct?

14 MR. GLENN BUNSTON: Correct.

15 MR. CHRIS KLASSEN: And I'll draw your
16 attention to the sentence beginning on the second line
17 of the second paragraph here on this page, over toward
18 the right, beginning with, "Mercer's analysis."

19 Do you see that, sir?

20 MR. GLENN BUNSTON: I do.

21 MR. CHRIS KLASSEN: And that sentence
22 reads that:

23 "Mercer's analysis demonstrated that
24 MPI has an opportunity to earn a
25 greater return on its investments by

1 making adjustments to its asset mix
2 while maintaining its current level
3 of risk."

4 Correct?

5 MR. GLENN BUNSTON: Correct.

6 MR. CHRIS KLASSEN: Ms. Schubert,
7 could you take us now to COM Appendix 3 at page 13.

8 And this page will be familiar to you,
9 Mr. Bunston, it's been -- as it's been on this screen
10 already today.

11 You'll agree, sir, that the green dot
12 at the bottom right of the screen represents what's
13 called here the current portfolio?

14 MR. GLENN BUNSTON: Yes. That was the
15 portfolio that existed prior to April 1st of this
16 year.

17 MR. CHRIS KLASSEN: It was current at
18 the time, correct, prior to recent changes being made?

19 MR. GLENN BUNSTON: Correct.

20 MR. CHRIS KLASSEN: And taking our
21 learning from the last illustration that was on the
22 screen, you'll confirm, sir, that the fact that the
23 then current portfolio is below the Efficient Frontier
24 confirms that it was not an efficient portfolio given
25 the capital market assumptions used in the study,

1 correct?

2 MR. GLENN BUNSTON: It was not
3 efficient relative to the portfolios that were created
4 once the new asset classes were added to the mix.

5 MR. CHRIS KLASSEN: And so, based on
6 the findings of the study, in recognizing the
7 opportunities identified through the study, the
8 formerly current portfolio was recognized as not
9 maximizing returns for its level of risk. Correct?

10 MR. GLENN BUNSTON: Correct.

11 MR. CHRIS KLASSEN: And so in order to
12 be made efficient or in order to bring the current
13 portfolio onto the Efficient Frontier, its asset mix
14 could have been adjusted to reduce risk and keep the
15 same level of return. Correct?

16 MR. GLENN BUNSTON: Correct.

17 MR. CHRIS KLASSEN: And that's
18 represented here by the dot 'C'. Correct?

19 MR. GLENN BUNSTON: Yes.

20 MR. CHRIS KLASSEN: Or, alternatively,
21 it could be adjusted to preserve risk and increase
22 return, which is represented by 'B'. Correct?

23 MR. GLENN BUNSTON: Correct.

24 MR. CHRIS KLASSEN: And you confirmed
25 to counsel for the Board earlier, that MPI selected

1 the mid-point at point 'D'. Correct?

2 MR. GLENN BUNSTON: Yes.

3 MR. CHRIS KLASSEN: MPI did not choose
4 portfolio 'B'. Correct?

5 MR. GLENN BUNSTON: We did not.

6 MR. CHRIS KLASSEN: And, you'll
7 confirm, sir, that portfolio 'D' is designed to make
8 lower excess returns than portfolio 'B'. Correct?

9 MR. GLENN BUNSTON: Yes.

10 MR. CHRIS KLASSEN: And, you'll agree,
11 sir, that as a result, the risk carried in the Basic
12 claims portfolio, has been reduced as a result of the
13 2022 ALM study and the changes made by the Investment
14 Committee. Correct?

15 MR. GLENN BUNSTON: Yes. There's less
16 risk in terms of standard deviation -- or excess
17 return volatility.

18 MR. CHRIS KLASSEN: Thank you. Ms.
19 Schubert, could you take us to CAC/MPI-2-31. And
20 we'll go to the response to 'E'. And, perhaps, first
21 the request to -- the request 'E'.

22 And you'll confirm, sir, that in 'E',
23 CAC (Manitoba) was asking for the surplus volatility
24 for the 2017 GRA asset mix and the 2024 GRA asset mix.

25 Correct?

1 MR. GLENN BUNSTON: Correct.

2 MR. CHRIS KLASSEN: And, so if we

3 scroll down to the response. Thank you, Ms.

4 Schubert. And scrolling down to the table referencing

5 Basic claims and, again, toward the bottom of the

6 table where we see surplus volatility.

7 You'll confirm, sir, that this table

8 illustrates a change from 4.02 percent surplus

9 volatility to two point four eight (2.48) over the

10 represented time period. Correct?

11 MR. GLENN BUNSTON: I see that. Yes.

12 MR. CHRIS KLASSEN: And, sir, this

13 suggests that after both the 2017 Asset Liability

14 Management study and after the 2022 Asset Liability

15 Management study, MPI, both times, elected to reduce

16 risk, such that we see the accumulative reduction

17 surplus volatility here on the screen. Correct?

18 MR. GLENN BUNSTON: Well, this shows

19 the reduction in surplus volatility between the 2017

20 asset mix and the current asset mix.

21 MR. CHRIS KLASSEN: Current asset mix.

22 MR. GLENN BUNSTON: Yes.

23 MR. CHRIS KLASSEN: Certainly. Thank

24 you. Would you agree, sir, that MPI's investment risk

25 tolerance has not changed materially in the past year?

1 MR. GLENN BUNSTON: Yes, I would agree
2 with that.

3 MR. CHRIS KLASSEN: And, you'll
4 confirm, sir, and we can go to references if needed,
5 that inflation risk is no longer listed as among MPI's
6 top corporate risks in the current filing. Correct?

7 MS. CARA LOW: That is correct.

8 MR. CHRIS KLASSEN: And, you'll
9 confirm, Ms. Low, that in last year's GRA, inflation
10 risk was, in fact, listed as among MPI's top corporate
11 risks?

12 MS. CARA LOW: It was.

13 MR. CHRIS KLASSEN: And, back to Mr.
14 Bunston. You'll confirm, sir, that MPI's investment
15 risk tolerance has also not changed materially since
16 the implementation of the asset mix following the
17 prior AL study. Correct?

18 MR. GLENN BUNSTON: Yes, I'd agree
19 with that.

20 MR. CHRIS KLASSEN: You'll confirm,
21 sir, that MPI's Basic claims portfolio does not
22 include equities. Correct?

23 MR. GLENN BUNSTON: It does not
24 include equities. No.

25 MR. CHRIS KLASSEN: And, sir, this was

1 a constraint imposed on Mercer's development of the
2 particular Efficient Frontier that MPI based its
3 selected asset mix on. Correct?

4 MR. GLENN BUNSTON: Well, I believe
5 that one of their Efficient Frontiers did include
6 equities, so it was considered and evaluated.

7 MR. CHRIS KLASSEN: Correct. And MPI
8 selected an efficient portfolio from the Efficient
9 Frontier that did not include equities. Correct?

10 MR. GLENN BUNSTON: That's correct.

11 MR. CHRIS KLASSEN: Ms. Schubert, if
12 we could go back to slide 9 from INV attachment 'H'
13 from last year again.

14 And, again, you'll confirm, Mr.
15 Bunston, that the blue line, the dark blue line on the
16 screen, represents possible asset mixes that
17 efficiently optimize return at a given level of risk
18 matched to liabilities. Correct?

19 MR. GLENN BUNSTON: Correct.

20 MR. CHRIS KLASSEN: And, if we look
21 along the blue line, we see at the left most point, a
22 point labeled "matched bonds." Correct?

23 MR. GLENN BUNSTON: Yes.

24 MR. CHRIS KLASSEN: And,
25 hypothetically, or -- that represents a -- a

1 hypothetical low risk portfolio consisting of matched
2 bonds. Correct?

3 MR. GLENN BUNSTON: Yes, I believe
4 what that refers to is bonds that match the underlying
5 and associated liabilities from a duration and dollar
6 perspective.

7 MR. CHRIS KLASSEN: Right. Thank you.
8 And if we look up toward the right, we see a point on
9 the -- on the chart labeled "equities." Correct?

10 MR. GLENN BUNSTON: Yes.

11 MR. CHRIS KLASSEN: And that
12 represents a hypothetical portfolio consisting of
13 equities. Correct?

14 MR. GLENN BUNSTON: Yes.

15 MR. CHRIS KLASSEN: And you'll agree
16 with me, sir, that the points on the line between
17 matched bonds and equities are suggested to us to
18 include some combination of both asset mix. Correct?

19 MR. GLENN BUNSTON: Correct.

20 MR. CHRIS KLASSEN: With points close
21 to equities being mostly equities and conversely
22 points close to matched bonds, being mostly bonds?

23 MR. GLENN BUNSTON: Yes.

24 MR. CHRIS KLASSEN: You'll agree, sir,
25 that the concept of an information ratio is an

1 indicator of a portfolio's relationship between risk
2 and return?

3 MR. GLENN BUNSTON: Yes.

4 MR. CHRIS KLASSEN: And an information
5 ratio could be represented on a graph like this with a
6 line drawn from the origin of the graph through the
7 point representing the portfolio. Correct?

8 MR. GLENN BUNSTON: Yes, it's the
9 slope of the risk and return.

10 MR. CHRIS KLASSEN: Exactly. Thank
11 you. And so, if we -- if we, you know, insert a line
12 on this graph representing the information ratio of
13 the matched bond portfolio, you'll agree, sir, that it
14 won't be a vertical line. It might be toward one
15 o'clock if we were to illustrate it on a clock, but
16 it's -- for argument sake or for discussion sake
17 today, near vertical. Correct?

18 MR. GLENN BUNSTON: Yes, I think what
19 you're referring to is the instantaneous slope of the
20 line, so take two (2) points, very close together and
21 calculate the -- the -- the slope of those two (2)
22 points.

23 MR. CHRIS KLASSEN: Yeah. And, sir,
24 you'll agree with me that the slope of that line would
25 not change materially if it were drawn, not between

1 the origin and the matched bond portfolio, but if it
2 were drawn between the origin and a -- a portfolio on
3 the line, slightly toward equities consisting of
4 mostly matched bonds and a small amount of equities.

5 Correct?

6 MR. GLENN BUNSTON: There'd be a -- a
7 marginal change in the slope. Yes.

8 MR. CHRIS KLASSEN: Marginal change in
9 the slope. And, so that tells us, sir, that in the
10 hypothetical matched bond portfolio, a small amount of
11 equities could be included without materially
12 affecting that portfolio's risk. Correct?

13 MR. GLENN BUNSTON: That's what this
14 hypothetical graph is -- is indicating. Yes.

15 MR. CHRIS KLASSEN: Thank you. You'll
16 confirm, sir, that the capital charges associated with
17 investment and equities factored into MPI's decision
18 to not include equities in the Basic Claims portfolio.

19 Correct?

20 MR. GLENN BUNSTON: Correct.

21 MR. CHRIS KLASSEN: And in MPI's
22 submissions to the Investment Committee that we've
23 reviewed today, MPI cited the capital charges for
24 equities being in the range of thirty (30) to 40
25 percent. Correct?

1 MS. CARA LOW: It's a 30 percent
2 charge for equities in the MCT.

3 MR. CHRIS KLASSEN: Thank you, Ms.
4 Low. Madam Chair, those are my questions for CAC this
5 morning. Thank you to MPI's witnesses.

6 PANEL CHAIRPERSON: Thank you, Mr.
7 Klassen. Ms. Meek...?

8 MS. CHARLOTTE MEEK: Thank you, Madam
9 Chair. Good morning to the Panel.

10

11 CROSS-EXAMINATION BY MS. CHARLOTTE MEEK:

12 MS. CHARLOTTE MEEK: Good morning, Ms.
13 Low, good morning Mr. Bunston. I'm Charlotte Meek.
14 We've met before, but I'm representing or assisting
15 CMMG, or Coalition of Manitoba Motorcycle Groups.

16 I want to start with a -- just a couple
17 of questions about MPI's historical perspective with -
18 - in reference to certain asset classes.

19 You would agree with me that
20 historically, RRBs or real return bonds, have not been
21 included in MPI's investment portfolios since the
22 creation of the Basic portfolio because, from MPI's
23 perspective, RRBs were too expensive, were deemed to
24 have significantly high volatility, and were not a
25 good inflation hedge.

1 Would you agree with that?

2 MR. GLENN BUNSTON: I would agree that
3 they've not been included in the portfolio. They were
4 not included -- that's not because they're not a good
5 inflation hedge. It's because we had thought the risk
6 of inflation was low and there are other asset classes
7 that provide inflation protection, like real estate
8 and infrastructure, that have higher returns.

9 MS. CHARLOTTE MEEK: Okay. And that
10 decision by MPI to, I think, at that time, remove real
11 return bonds from the portfolio, was made contrary to
12 expert evidence -- excuse me -- that was provided by
13 CAC experts and contrary to Mercer's recommendations,
14 which showed the benefits of including RRBs.

15 Would you agree with that?

16 MR. GLENN BUNSTON: Which
17 recommendation are you referring to?

18 MS. CHARLOTTE MEEK: Sure. We can go
19 to a -- a reference. If we could go to -- this is
20 from the 2017 GRA, CAC/MPI-1-69, Attachment 'C'.
21 We're going to go to page 10, please. And I think, if
22 we scroll down to the bottom of this page.

23 So, we see here that this is indicating
24 that the Mercer Report included a recommendation of 20
25 percent real return bonds and, then, they're

1 indicating there that MPI has now dropped real return
2 bonds from their target portfolio and this is Mr. Hum
3 and Mr. Simpson, who oversees the experts at that
4 time, are indicating that that was an extremely unwise
5 decision. Do you see that there?

6 MR. GLENN BUNSTON: I see that there.
7 Yep.

8 MS. CHARLOTTE MEEK: Okay. And MPI
9 proceeded to remove real return bonds, despite these
10 recommendations from various other sources?

11 MR. GLENN BUNSTON: My recollection is
12 that we had our real return bonds in our portfolio
13 many years ago, 15 plus years ago and, on the advice
14 of our asset-liability management study completed with
15 AON, I believe --

16 MS. CHARLOTTE MEEK: Yes. I think
17 it's fair --

18 MR. GLENN BUNSTON: -- the decision
19 was to replace them with real assets, which is real
20 estate and infrastructure, which is what we did.

21 MS. CHARLOTTE MEEK: Sure. And, so --
22 so, acknowledging that MPI made a different decision
23 from what was suggested by the Mercer Report here and
24 by the experts from CAC?

25 MR. GLENN BUNSTON: Well, my

1 recommendation -- or my -- my recollection from the
2 Mercer Report and the last ALM Study, was that real
3 return bonds were not recommended and that's because a
4 nominal liability benchmark was used for the study.

5 MS. CHARLOTTE MEEK: Thank you. But
6 in this report here, you can see that Mercer was
7 including a recommendation of 20 percent RRBs at that
8 time.

9 MR. GLENN BUNSTON: I see that that's
10 what written here on the page, but I don't recall
11 Mercer recommending the purchase of real return bonds.

12 MS. CHARLOTTE MEEK: Sure. So, at
13 that time, MPI chose to remove real return bonds from
14 the portfolio?

15

16 (BRIEF PAUSE)

17

18 MR. GLENN BUNSTON: Can you just
19 clarify the -- the time-frame of this particular
20 recommendation?

21 MS. CHARLOTTE MEEK: I believe this
22 was -- oh, I apologize -- this was a -- a historic --
23 a little bit earlier than I wanted. So sorry.

24 This is from the 2017 GRA and this was
25 indicating that, at previous points, there were

1 different recommendations suggesting RRBs be included
2 in the portfolio. My real point here, sir, was saying
3 that MPI had removed RRBs from the portfolio when the
4 Basic portfolio was created. Is that correct?

5 MR. GLENN BUNSTON: It's correct.
6 There were no real return bonds in the portfolio at
7 the time of the creation of the -- the Basic claims
8 portfolio, in 2019.

9 MS. CHARLOTTE MEEK: Thank you. And
10 now, today, recommendations are being made to the
11 Investment Committee recommending that real return
12 bonds be included in the portfolio?

13 MR. GLENN BUNSTON: Yes, that's
14 correct.

15 MS. CHARLOTTE MEEK: Okay. And I
16 understand the Investment Committee has acted on that
17 recommendation that real return bonds are going to be
18 added or we've started purchasing them and we're going
19 to continue purchasing them?

20 MR. GLENN BUNSTON: They accepted the
21 recommendation that was put forward to them in
22 February. Yes.

23 MS. CHARLOTTE MEEK: Thank you. And
24 the intention of adding those asset classes or real
25 return bonds to the Basic portfolio is that they are a

1 potential hedge against long-term inflation.

2 Is that agreed?

3 MR. GLENN BUNSTON: Yes. Their coupon
4 and interest payments are directly indexed to
5 inflation. So, they are a -- a direct hedge against
6 inflation.

7 MS. CHARLOTTE MEEK: Thank you. And
8 can you confirm, is the recent inflationary experience
9 a catalyst for MPI's change in policy regarding real
10 return bonds?

11

12 (BRIEF PAUSE)

13

14 MR. GLENN BUNSTON: Could you repeat
15 the question, please?

16 MS. CHARLOTTE MEEK: Sure. The
17 question was: Is the recent inflationary experience a
18 catalyst for MPI's change in policy regarding real
19 return bonds?

20 MR. GLENN BUNSTON: It had an impact,
21 but I would say that the primary driver was the -- the
22 ALM study and the decision to use a real liability
23 benchmark as the basis for that study which, then, led
24 to the -- the recommendation to include real return
25 bonds.

1 MS. CHARLOTTE MEEK: Thank you. I'd
2 like to talk a -- a little bit about leverage now.

3 You would agree that financial leverage
4 involves the use of debt or borrowed funds to get more
5 exposure to an investment or project?

6 MR. GLENN BUNSTON: Yes.

7 MS. CHARLOTTE MEEK: And, in the bond
8 overlay strategy that MPI is proposing, it will,
9 effectively, use borrowed funds to buy real return
10 bonds, as one step in a two-step process.

11 Is that correct?

12 MR. GLENN BUNSTON: That's correct.

13 MS. CHARLOTTE MEEK: And the second
14 step of that proposal includes an off-setting
15 transaction that negates most of the economic effects,
16 which is the overlay strategy that includes reverse
17 re-purchase agreement to sell nominal federal bonds to
18 off-set the interest rate risk caused by real return
19 bonds?

20 MR. GLENN BUNSTON: That is correct.

21 MS. CHARLOTTE MEEK: Thank you. And I
22 think what a -- a -- the Addenda representatives were
23 explaining yesterday is that the goal here is that
24 there will be no substantial net leverage to the
25 portfolio and, as a result, they have not defined it

1 as a leverage strategy. Is that correct?

2 MR. GLENN BUNSTON: That's correct.

3 MS. CHARLOTTE MEEK: Okay. And would
4 you agree that, historically, MPI has been opposed to
5 using leverage in the Basic portfolio?

6 MR. GLENN BUNSTON: We have not used
7 leverage in the past. That's correct.

8 MS. CHARLOTTE MEEK: And can you
9 provide some reasons as to why you have not used
10 leverage in the past?

11 MR. GLENN BUNSTON: We have not used
12 leverage in the past because it wasn't necessary and
13 because the use of a leverage strategy that is not
14 hedged can bring additional risk if the investment
15 doesn't provide the return that is expected, but a
16 strategy that uses long and short leverage, as the
17 Mercer representatives indicated yesterday,
18 significantly reduces that risk because of the fact
19 that the strategy -- the net leverage is very close to
20 zero.

21 MS. CHARLOTTE MEEK: Thank you. And
22 yesterday, we had some discussions regarding the
23 impact on the value of the accounting liabilities
24 where equities would be added to the Basic portfolio.

25 Do you recall that -- that discussion

1 yesterday?

2 MR. GLENN BUNSTON: I do, yes.

3 MS. CHARLOTTE MEEK: And today, I want
4 to focus on the liabilities, rather than any impact on
5 the return on the portfolio or capital charges.

6 You would agree with me that where
7 equities displace bonds in the portfolio, the discount
8 rate would be impacted. Is that correct?

9 MR. GLENN BUNSTON: Discount rate
10 would definitely be impacted, yes.

11 MS. CHARLOTTE MEEK: Okay. And if we
12 could go to the investment's chapter from this year's
13 General Rate Application, appendix 14, page 20,
14 please.

15 And we looked at this a little bit
16 yesterday. And again, these are the negative outcomes
17 that MPI has identified would occur were the
18 Corporation purchase real return bonds on a cash
19 basis. Is that correct?

20 MR. GLENN BUNSTON: Correct.

21 MS. CHARLOTTE MEEK: And indicate --
22 sorry, pardon me -- MPI indicated that there would be
23 a reduction in the yield of the fixed income portfolio
24 where real return bonds were purchased on a cash
25 basis. Correct?

1 MR. GLENN BUNSTON: Yes.

2 MS. CHARLOTTE MEEK: And there would
3 be a similar negative outcome where equities were
4 purchased on a cash basis, being that there would be a
5 reduction in the yield of fixed income portfolio.

6 Agreed?

7 MR. GLENN BUNSTON: The allocation to
8 the fixed income portfolio as an overall proportion of
9 the portfolio would decline, yes.

10 MS. CHARLOTTE MEEK: Okay. And so,
11 putting aside factors relating to portfolio return or
12 capital charge effects, you'd agree that real return
13 bonds are penalized or they look less attractive
14 because of the accounting used in valuing the
15 liabilities?

16

17 (BRIEF PAUSE)

18

19 MR. GLENN BUNSTON: Could you clarify
20 the question? Or just maybe --

21 MS. CHARLOTTE MEEK: I can repeat it
22 for you.

23 MR. GLENN BUNSTON: -- repeat it.
24 That would be helpful to start.

25 MS. CHARLOTTE MEEK: So putting aside

1 factors relating to portfolio return or capital charge
2 effects, you'd agree that real return bonds are
3 penalized or they look less attractive because of the
4 accounting used in valuing the liabilities.

5 MR. GLENN BUNSTON: Well, they have a
6 -- a negative impact on the yield of the portfolio by
7 virtue of the fact that there's less credit risk
8 associated with federal bonds, which -- real return
9 bonds are generally issued by the federal government,
10 so they have lower yields than provincial bonds.

11 So they reduce the yield of the
12 portfolio, which has a negative impact on the discount
13 -- the liability discount curve.

14 MS. CHARLOTTE MEEK: Right. And
15 similarly, that -- that same rationale would apply to
16 equities in the same way that equities would look less
17 attractive in that way because of the accounting used
18 to value the liabilities.

19 MR. GLENN BUNSTON: Well, it depends
20 on how equities would be reflected in the discount
21 curve and what -- what rate would be associated with
22 the equities in that discount curve.

23 MS. CHARLOTTE MEEK: And -- and we
24 agreed earlier that equities would reduce the discount
25 curve -- reduce the discount rate. Addition of

1 equities to the -- to the portfolio would reduce the
2 discount rate?

3

4 (BRIEF PAUSE)

5

6 MS. CARA LOW: Generally, equities
7 would have a higher yield, so that would lower your
8 liabilities. But they're very -- it's very volatile,
9 right.

10 So hard to know exactly what yield to
11 use when you're looking at something that's short term
12 versus a long term average. So long term, I think,
13 Addenda mentioned six-and-a-half (6 1/2), but often
14 you would see a 6 percent if it's a long term
15 historical average. Hard to know how to discount
16 something in the next twelve (12) months with the
17 equity yield.

18 MS. CHARLOTTE MEEK: Okay. Thank you.
19 And you would agree that the -- the bond overlay
20 strategy that is proposed adds some costs and
21 complexities, but those are factors that MPI has
22 determined are acceptable in order to buy real return
23 bonds in order to hedge some inflation risk?

24 MR. GLENN BUNSTON: Yes.

25 MS. CHARLOTTE MEEK: Okay. And I'm

1 wondering if MPI can provide, by way of undertaking, a
2 quantification of the impact on the discount rate of
3 adding equities to the portfolio, similar to what MPI
4 has provided for real return bonds?

5 MR. STEVE SCARFONE: So, Ms. Meek,
6 just for that particular question, is there a
7 recommendation on the allocation to equities?

8 MS. CHARLOTTE MEEK: I think it would
9 be similar to the -- what we've done with real return
10 bonds. So kind of replicating what we've done with
11 real return bonds and then applying the same thing to
12 equities.

13 But I could maybe double-check that.
14 Maybe I could check offline with you and -- and
15 confirm if there was a specific allocation we were
16 thinking of.

17

18 (BRIEF PAUSE)

19

20 MS. CHARLOTTE MEEK: So just -- and
21 we're just looking for the impact on the -- the
22 liability discount rate.

23 MS. CARA LOW: So just in the pro
24 formas, not for the new money yield for ratemaking?

25 MS. CHARLOTTE MEEK: Yes, I -- I think

1 so.

2

3

(BRIEF PAUSE)

4

5 MR. STEVE SCARFONE: Ms. Meek, we're
6 just discussing whether it can be done at this late
7 stage. But it seems to be something that could be
8 done.

9 MS. CHARLOTTE MEEK: Thank you. So
10 maybe subject to just the allocation portion of that,
11 your -- your question about allocation, maybe I could
12 clarify that with you offline once I -- I have a
13 response from my consultant, and we can just confirm
14 the undertaking then?

15 MR. STEVE SCARFONE: We'll first have
16 to change the investment policy statement to allow for
17 equities to be purchased, and then we'll do that.

18 MS. CHARLOTTE MEEK: Understood.
19 Thank you. Those are my questions. Thank you, Madam
20 Chair.

21 PANEL CHAIRPERSON: Thank you, Ms.
22 Meek. Mr. Gabor...?

23 BOARD CHAIR GABOR: I think most of my
24 questions will be going to Mr. Bunston.

25 Mr. Bunston, at a high level, I just

1 want to go through the decision-making process on the
2 investments.

3 As I understand, you have a team of
4 people that makes recommendations to the Investment
5 Committee, is that correct?

6 MR. GLENN BUNSTON: So my team does
7 research and we bring that research to the working
8 group, who reviews and vets that research. And then,
9 if they deem it to be satisfactory, then it goes to
10 the Investment Committee.

11 BOARD CHAIR GABOR: Okay. And for
12 certain decisions like asset mix, who makes the
13 decision; is it the working group or the investment
14 committee?

15 MR. GLENN BUNSTON: The investment
16 committee has the authority to approve the asset mix
17 or -- actually recommend it to the -- to the Board for
18 approval.

19 BOARD CHAIR GABOR: Okay. That was
20 the question I have is it -- the decision maker is the
21 Board, the Investment Committee makes recommendations
22 to the Board. Is that correct?

23 MR. GLENN BUNSTON: Correct. Yes.

24 BOARD CHAIR GABOR: So hedge ratio,
25 same process?

1 MR. GLENN BUNSTON: Yes.

2 BOARD CHAIR GABOR: The overlay
3 strategy, same process?

4 MR. GLENN BUNSTON: Yes, it was
5 recommend to the Investment Committee in February, and
6 they recommended it to the -- to the Board.

7 BOARD CHAIR GABOR: Okay. In terms of
8 what investments are made then, am I correct that no
9 investments are made until they go through the
10 Investment Committee and then go to the Board for
11 approval?

12 MR. GLENN BUNSTON: In terms of new
13 asset classes, yes. So we did purchase real return
14 bonds in December, which was prior to discussing with
15 the Investment Committee.

16 But as I said, we -- the investment
17 policy statement gives us the approval to purchase
18 government bonds which real return bonds fall under
19 that category.

20 BOARD CHAIR GABOR: Okay. But there
21 wouldn't be an individual such as yourself or -- or
22 someone else who would have the authority to make an
23 investment without running it first through the
24 Investment Committee and -- and then through the
25 Board?

1 MR. GLENN BUNSTON: Assuming it was a
2 new asset class that was not previously approved, yes.

3 BOARD CHAIR GABOR: Okay. You
4 indicated earlier, I believe, right at the outset of
5 the testimony of this panel, quote:

6 "Risk management is the highest
7 priority. Returns are secondary."

8 Is that correct?

9 MS. CARA LOW: For the Basic claims
10 portfolio, yeah.

11 BOARD CHAIR GABOR: For the Basic
12 claims portfolio.

13 MS. CARA LOW: Yeah.

14 BOARD CHAIR GABOR: Okay. I just want
15 to take you to -- Kristen, could you pull up the
16 annual report, the last annual report. I believe it's
17 MPI Exhibit 10. Could you go to page 48. Okay. No,
18 at the -- go to the top, please. That's fine right
19 there. Okay.

20 And you have -- this impairment
21 category, it's in general categories, bonds, private
22 debt, other investments. Is that correct?

23 MS. CARA LOW: Correct.

24 BOARD CHAIR GABOR: Okay. Kristen,
25 could you pull up PUB/MPI Exhibit 1-38. Okay. And go

1 to that figure.

2 I assume that this figure is a
3 breakdown from the figure that was in -- the table
4 that was in the annual report?

5 MR. GLENN BUNSTON: Yes, that's
6 correct.

7 BOARD CHAIR GABOR: Okay. So what we
8 have here is we have Addenda number 1 is a bond,
9 number 2 is fixed income. Is that correct?

10 MR. GLENN BUNSTON: Number 2 is -- is
11 private debt, which is a form of fixed income, yes.

12 BOARD CHAIR GABOR: Okay. Number 3 is
13 fixed income?

14 MR. GLENN BUNSTON: Again, private
15 debt type of fixed income.

16 BOARD CHAIR GABOR: Number 4, Province
17 of Ontario?

18 MR. GLENN BUNSTON: It's a bond, yeah.

19 BOARD CHAIR GABOR: Bond. Number 5,
20 fixed income?

21 MR. GLENN BUNSTON: Private debt --

22 BOARD CHAIR GABOR: Private debt.
23 Number 6?

24 MR. GLENN BUNSTON: Six (6) is a
25 venture capital investment.

1 BOARD CHAIR GABOR: Okay. So -- and
2 as I understand it, CentreStone Ventures Limited is a
3 life science venture capital fund that invested in
4 early stage companies in the life sciences and health
5 care sector. Is that correct?

6 MR. GLENN BUNSTON: Yes.

7 BOARD CHAIR GABOR: That's a high-risk
8 sector, isn't it?

9 MR. GLENN BUNSTON: Venture capital
10 generally is high risk, yes.

11 BOARD CHAIR GABOR: Yeah. Early stage
12 venture capital.

13 MR. GLENN BUNSTON: Yeah.

14 BOARD CHAIR GABOR: This isn't second
15 stage or -- this is early stage.

16 MR. GLENN BUNSTON: M-hm.

17 BOARD CHAIR GABOR: How does that fit
18 with a policy that says:

19 "Risk management is the highest
20 priority. Returns are secondary."

21 This is the highest risk.

22 MR. GLENN BUNSTON: So CentreStone is
23 not in the Basic claims portfolio. It's in one of the
24 non-Basic portfolios.

25 BOARD CHAIR GABOR: But I -- I do not

1 -- I don't understand why MPI is investing in a high-
2 risk venture capital fund.

3 MR. GLENN BUNSTON: Yeah. So this is
4 a legacy investment that was made prior to my time at
5 MPI, probably twenty (20) years ago, and it's the last
6 remaining venture -- or venture capital investment
7 that we have in our portfolio. And as you can see,
8 it's -- the dollar value of the investment is less
9 than a million dollars.

10 BOARD CHAIR GABOR: I appreciate it's
11 less than a million dollars. I'm just -- do you know
12 when the investment was made?

13 MR. GLENN BUNSTON: Not specifically.
14 I know it was prior to my time at MPI.

15 BOARD CHAIR GABOR: Do you know what
16 sort of decision making would it have gone through?

17 MR. GLENN BUNSTON: I don't.

18 BOARD CHAIR GABOR: Okay. Do you know
19 whether the company is active or inactive?

20 MR. GLENN BUNSTON: It's a -- it's a
21 pooled fund, and if I recall they have I believe one
22 (1) investment remaining that they are working on
23 liquidating.

24 BOARD CHAIR GABOR: And how do you
25 determine the market value for that -- I mean, I don't

1 know. Is it the market value of the pooled fund or
2 the market value of the asset?

3 MR. GLENN BUNSTON: It's the market
4 value of our interest in the -- in the pooled fund.
5 The Province of Manitoba monitors that for us, and I
6 believe it's based on reporting from the fund manager.
7 And I believe the -- the final investment in the fund
8 is -- is an equity interest in a -- in a company which
9 I believe is listed.

10 BOARD CHAIR GABOR: Okay. Do you know
11 if the decision to invest in this was made by the
12 board of MPI, or was it directed by government or
13 somebody else?

14 MR. GLENN BUNSTON: No. I wasn't
15 involved in the decision making so I couldn't --
16 couldn't speak to that.

17 BOARD CHAIR GABOR: Okay. Mr.
18 Scarfone, I'm going to ask for an undertaking. I
19 realize it's a long time ago.

20 I -- I'd like to know how this
21 investment was made and whether it went through -- if
22 -- if their records would indicate it's gone through
23 the normal investment process or if it was directed by
24 somebody from outside the Company.

25 MR. STEVE SCARFONE: We can make those

1 inquiries, Mr. Gabor. Just for context, Mr. Bunston
2 said it was -- the purchase was made prior to his time
3 at MPI.

4 BOARD CHAIR GABOR: Yeah.

5 MR. STEVE SCARFONE: Didn't say how
6 long he'd been at MPI.

7 MR. GLENN BUNSTON: Yeah. So I joined
8 MPI in 2003, so I believe it was made prior to that
9 time.

10 BOARD CHAIR GABOR: Okay. My -- my
11 understanding is this fund was created in 2004.

12 MR. STEVE SCARFONE: Okay. So we'll
13 make those inquiries, Mr. Gabor.

14 BOARD CHAIR GABOR: Okay. So, yeah,
15 if you could make those -- if you could it, I -- yeah.
16 And -- and if the records would indicate what the
17 process was to decide to -- to make that investment.

18 MR. STEVE SCARFONE: Yes, whether it
19 was approved by the board of directors?

20 BOARD CHAIR GABOR: Correct. Thank
21 you. Those are my questions.

22

23 --- UNDERTAKING NO. 33: MPI to advise how
24 investment in CentreStone
25 Ventures Limited was made

1 and whether their records
2 indicate whether it went
3 through normal investment
4 process or if it was
5 directed by somebody from
6 outside the Company

7

8 PANEL CHAIRPERSON: Thank you. Ms.
9 Boulter...?

10 BOARD MEMBER BOULTER: I have one (1)
11 question. On the real return bonds, 84 million has
12 been purchased so far of a goal of seven hundred and
13 ten (710). So maybe it's two (2) questions.

14 First, when do you think you're going
15 to have that all done? And is the fact that you
16 haven't got it done yet a reflection of other issues?

17 MR. GLENN BUNSTON: Well, a number of
18 things need to happen before we can start to implement
19 the program. First we have to have the -- the manager
20 selected, so we're in the process of that search.

21 Once the manager is selected, we need
22 to have a contract signed and in place, and then we
23 can start investing the funds. And the manager will
24 need to source real return bonds, and the market is --
25 is quite illiquid, particularly given the government's

1 announcement they -- they would no longer issue new
2 real return bonds approximately a year ago.

3 So I think the estimate was that it
4 could take as much as six (6) months to -- to source
5 \$6- to \$700 million of real return bonds.

6 We also will consider purchasing
7 treasury inflation-protected securities, or TIPS, in
8 the US, and so they are much more liquid. So I think
9 we'll start looking for real return bonds, and if we
10 struggle, we may turn to the US market to expedite the
11 process.

12 BOARD MEMBER BOULTER: Yeah. That was
13 my second question is if you would be looking to the
14 US. So thank you very much. That's all.

15 PANEL CHAIRPERSON: Ms. Nemeč...?

16 BOARD MEMBER NEMEČ: My question is on
17 -- or one (1) question, but it's multiple parts and it
18 is about real return bonds.

19 You mentioned that governments in
20 Canada are no longer offering real return bonds.
21 They're getting away from offering real return bonds.

22 Do you know what the -- what -- what
23 risks or business issues they're dealing with that
24 they have chosen not to issue real return bonds?

25 MR. GLENN BUNSTON: Well, in the press

1 release at the time, the federal government indicated
2 that the market was illiquid and they weren't -- there
3 wasn't significant trading volume in the market. And
4 so that was one (1) of the reasons they gave for --
5 for no longer issuing the bonds.

6 I can tell you that the decision caught
7 market participants, both investors and investment
8 dealers, off guard and by surprise. Investors who
9 have inflation-linked liabilities do depend on the
10 market to hedge those -- that inflation indexation,
11 and they're -- they're generally bought and hold --
12 and held to maturity.

13 So there is -- there was -- there was
14 high demand for them, but there wasn't a lot of
15 trading in them; that's because investors would buy
16 them and keep them.

17 I think probably the -- the real reason
18 it seems was that it was a high-cost funding source
19 for the federal government, and so they decided to
20 exit the market for that reason.

21 But it does make Canada unique in that
22 we're the only G7 nation that doesn't have an active
23 inflation-linked bond market, and so there -- there
24 has been significant lobbying on behalf of investors
25 and investment dealers to encourage the federal

1 government to reconsider their decision.

2 BOARD MEMBER NEMEC: Have you noticed,
3 or can you comment on the US, if there was any
4 decrease in the provision or -- of real return bonds
5 in the US or elsewhere?

6 MR. GLENN BUNSTON: I don't believe --

7 BOARD MEMBER NEMEC: Just wondering if
8 there's any trend, if Canada's at start and -- and
9 other people are following.

10 MR. GLENN BUNSTON: No, I don't
11 believe there's been any change in the -- in the US or
12 any other G7 nation in terms of their issuance of real
13 return bonds as a result of the decision here in
14 Canada.

15 BOARD MEMBER NEMEC: Okay. Do you
16 know if ICBC or SGI have had real return bonds in
17 their portfolios, Basic portfolios? Is there any
18 comparison been done to -- to them?

19

20 (BRIEF PAUSE)

21

22 MR. GLENN BUNSTON: No, I don't know
23 if they have real return bonds in their investment
24 portfolios.

25 BOARD MEMBER NEMEC: Okay. As of

1 December 2022, there -- real returns bonds of about
2 \$82 million, I think, were purchased.

3 Can you estimate what saving you might
4 have had with interest rates continuing to increase
5 from having that 82 million from a revenue
6 perspective?

7 And there -- I know that's going to be
8 a napkin kind of calculation.

9 MR. GLENN BUNSTON: I think -- well, I
10 can tell you that the reason we bought them in
11 December was because we were aware -- we were made
12 aware that there was a seller of real return bonds.
13 And given the liquidity in the market, we believed
14 that there was an opportunity to -- to source the real
15 return bonds and to -- and to obtain them, so we
16 decided to -- to do that.

17 I think the benefit of owning those
18 bonds would come in -- in terms of to the extent that
19 inflation had exceeded the breakeven inflation rate
20 during that period, which it has. So I think that
21 there has a benefit to the portfolio, but it was more
22 about obtaining some real return bonds, which are
23 generally hard to find in the market.

24 BOARD MEMBER NEMEC: Okay. And I
25 guess my -- the question is, if you had certainty that

1 inflation went back to 2 percent, interest rates were
2 starting to decline, would this be a strategy that you
3 would employ?

4 MR. GLENN BUNSTON: It would. As Mr.
5 Robert indicated yesterday, by definition, this
6 strategy is meant to protect MPI from unexpected
7 inflation and -- which can't be predicted.

8 So even in a -- which you might call a
9 benign inflationary environment, there still is the
10 risk that inflation exceeds expectations, and that's
11 what this strategy is -- is meant to protect from.

12 BOARD MEMBER NEMEC: Okay. Thank you.

13 PANEL CHAIRPERSON: Mr. Bass...?

14 BOARD MEMBER BASS: Mr. Bunston,
15 you're familiar with the Ellement reports, correct?

16 MR. GLENN BUNSTON: Yes.

17 BOARD MEMBER BASS: Probably more than
18 you would like I would expect. They're -- they're
19 quite informative. So I wanted to ask you some
20 questions about them. Kristen, could you pull up page
21 3,967 of the GRA.

22 So in the middle paragraph, the
23 sentence that talks about:

24 "This universe is comprised of
25 pooled funds weighted to MPI's

1 policy asset mix which provides a
2 performance comparison that is
3 independent of asset mix."

4 You see that?

5 MR. GLENN BUNSTON: Yes.

6 BOARD MEMBER BASS: Okay. So Ellement
7 has done part of the work in terms of comparing
8 different asset managers to take into account the
9 investor's change in asset mix in investment policy
10 statements, correct?

11 MR. GLENN BUNSTON: Yes, that's right.

12 BOARD MEMBER BASS: Okay. And this
13 statement appears -- I'm going to -- to refer to the
14 Basic claims report, the Rate Stabilization Reserve
15 report and the employee future benefits report.

16 And the statement is the approach that
17 Ellement issues with respect to all of the, right?

18 MR. GLENN BUNSTON: Yes, that's right.

19 BOARD MEMBER BASS: Kristen, could you
20 turn to page 3,966, please.

21 So this is the Basic claims report, the
22 Canadian fixed income comparison. And when I look at
23 this, my questions are -- are primarily with respect
24 to performance, as you might expect from the -- the
25 reference in -- in these reports.

1 But when I look at the total fixed with
2 IMP (phonetic) for four (4) years, that's -- MPI is at
3 the 89th percentile, right?

4 MR. GLENN BUNSTON: Yes.

5 BOARD MEMBER BASS: And with respect
6 to these rankings -- well, if you write a test and you
7 get a hundred, that's really good, right.

8 But in these rankings, it's the other
9 way around; the higher the number, the worse your
10 performance, right?

11 MR. GLENN BUNSTON: That's right.

12 BOARD MEMBER BASS: Yeah. So 89 isn't
13 so hot, agreed?

14 MR. GLENN BUNSTON: Yes. Eighty-nine
15 means that only 11 percent of the funds in the
16 universe had a worse performance.

17 BOARD MEMBER BASS: Yeah. Okay. So
18 if we turn now to page 2,977, Kristen. So this'll be
19 the Rate Stabilization Reserve total fund, four (4)
20 year performance, 100. So everybody else was better
21 than the MPI investment managers. And, Kristen, if
22 you could change to page 3,993.

23 So this is the employee future benefits
24 total fund, four (4) year. Fifty-three is the
25 percentile, so a little better than the other ones but

1 still not so hot. Would you agree?

2 MR. GLENN BUNSTON: It's approximately
3 average, yes.

4 BOARD MEMBER BASS: Yeah. Okay. And
5 page 3,994, Kristen.

6 So this is total fixed income. Sorry,
7 the last one was total funds. This one is total fixed
8 income, but it's at -- four (4) year is at the
9 hundredth percentile?

10 MR. GLENN BUNSTON: It is, yes.

11 BOARD MEMBER BASS: So these reports
12 would be reviewed by the Investment Committee working
13 group that both you and Ms. Low are members of,
14 correct?

15 MR. GLENN BUNSTON: Yes. We use the
16 Ellement reports in our reporting to the -- to the
17 Investment Committee which the working group has
18 access to.

19 BOARD MEMBER BASS: Sorry, these
20 reports go to the Investment Committee of the Board,
21 as well?

22 MR. GLENN BUNSTON: Yes.

23 BOARD MEMBER BASS: Okay. And has the
24 Investment Committee working group considered any
25 changes to the investment managers over the last four

1 (4) years?

2 MR. GLENN BUNSTON: Well, we've
3 evaluated -- well, we constantly evaluate the
4 performance of our external managers. We've had some
5 equity managers who have been on our -- what we call
6 our watch list because their performance has been
7 subpar over a rolling four (4) year period.

8 Those two (2) managers have been
9 removed from the watch list because their performance
10 has improved.

11 But in terms of this specifically here,
12 fixed income, I think one (1) thing to keep in mind is
13 that some of these performance differences are likely
14 caused by differences in duration between our
15 portfolio and the portfolio -- the -- the benchmark
16 portfolio, so duration has some impact on -- on
17 performance here, as well.

18 BOARD MEMBER BASS: But doesn't that
19 initial statement that we looked at saying that it's
20 been adjusted for that?

21 MR. GLENN BUNSTON: It was adjusted
22 for asset mix, so, in other words, the mix between
23 stocks and bonds and alternatives, but not necessary
24 adjusted for duration within the fixed income
25 investments.

1 BOARD MEMBER BASS: So let's maybe put
2 it another way. From MPI's point of view, is it quite
3 satisfied with the performance of all of its
4 investment managers in these three (3) portfolios?

5 MR. GLENN BUNSTON: Yes, I would say
6 that we're satisfied with the performance of our
7 managers.

8 Again, on the Basic claims portfolio it
9 -- our primary objective is to match the duration of
10 our assets and liabilities so that the asset portfolio
11 has a similar interest rate sensitivity to the
12 liabilities. That is the primary objective.

13 And performance relatively to our peers
14 is a secondary objective.

15 BOARD MEMBER BASS: So, that opinion,
16 would be the opinion of the Investment Committee
17 working group?

18

19 (BRIEF PAUSE)

20

21 MR. GLENN BUNSTON: So, this report
22 doesn't generally go to the working group or to the
23 Investment Committee. We use extracts from this
24 report.

25 In -- in other reports that go to the

1 Investment Committee and to the working group. So,
2 for example, in the annual review of each asset class,
3 we'll use the -- the percentile rankings to provide
4 context of the manager's performance relative to their
5 peers.

6 And the performance that goes to the
7 Investment Committee on a quarterly basis is drawn
8 from this -- this report.

9 And, so the Investment Committee sees
10 the performance of each manager relative to their
11 peers. And my team brings forward recommendations on
12 when managers should be added to the watch list.

13 We have a policy that outlines when
14 managers should be added to that watch list, which has
15 both quantitative and qualitative criteria.
16 Quantitative criteria sets out under performance,
17 relative to benchmarks.

18 So, yes, I'd say that we were
19 satisfied. And when I say "we," I say the -- the
20 working group and the Investment Committee with the
21 performance of our external investment managers.

22 BOARD MEMBER BASS: Okay. Thank you.

23 PANEL CHAIRPERSON: Mr. Scarfone...?

24 MR. STEVE SCARFONE: Thank you, Madam
25 Chair. I'm aware of the time so I'm just going to be

1 quick with a few questions on re-direct.

2

3 RE-DIRECT EXAMINATION BY MR. STEVE SCARFONE:

4 MR. STEVE SCARFONE: Ms. Schubert,
5 both Ms. McCandless and Mr. Klassen made reference to
6 appendix 3. It was -- I think at page 13 of that
7 appendix that showed -- yeah, that one. Thank you.

8 So, let me first ask you, Mr. Bunston,
9 did MPI see depart from any of the recommendations of
10 Mercer under the ALM?

11 MR. GLENN BUNSTON: No, we do not.

12 MR. STEVE SCARFONE: Okay. So, if you
13 and Ms. Low and other smart people at MPI disagree
14 with Mercer, who wins that particular dispute?

15 MS. CARA LOW: We collaborate. So, if
16 there's something that we're not fully aligned with,
17 we would go through the pros and cons. We would talk
18 -- bring in our CFO and our Controller and perhaps
19 even our Director of Evaluation.

20 We have a lot of ad hoc conversation
21 and then we take it to our IC working group. And, of
22 course, our investment analysts, as well.

23 So, I don't think anyone ever wins.
24 There's a lot of discussion ongoing all the time.

25 MR. STEVE SCARFONE: Okay. Thank you

1 for that. And, on this particular graphic that's
2 before us, everyone confirmed that down at the bottom
3 right is where MPI was currently at. Correct?

4 MR. GLENN BUNSTON: Correct.

5 MR. STEVE SCARFONE: And they've
6 selected 'D' on that red dotted line?

7 MR. GLENN BUNSTON: Yes, the --
8 portfolio 'D' was recommended and approved.

9 MR. STEVE SCARFONE: That's the
10 recommendation by Mercer?

11 MR. GLENN BUNSTON: Yes, Mercer
12 recommended 'D' as well.

13 MR. STEVE SCARFONE: And, so that's,
14 as Mr. Klassen pointed out, that's the Efficient
15 Frontier and so Mercer is saying MPI, you're way down
16 there, you should be up here on this line. Correct?

17 MR. GLENN BUNSTON: Yes. Like I said,
18 once the real return bonds, mortgages and real estate
19 are added, the -- the new Efficient Frontier was
20 created and the recommendation was to move to add
21 those asset classes and move up to adopt portfolio
22 'D'.

23 MR. STEVE SCARFONE: Okay. Thank you.
24 And the reason I ask is 'cause -- where you're
25 currently at, on this particular graphic, Mercer --

1 and -- and you'll recall, Mr. Bunston, was here with
2 Mr. McCarchuk (phonetic) at the time.

3 In 2017 they did Efficient Frontier
4 modeling at the time?

5 MR. GLENN BUNSTON: They did.

6 MR. STEVE SCARFONE: And so that
7 current was at or near that Efficient Frontier?

8 MR. GLENN BUNSTON: Yes, it was.

9 MR. STEVE SCARFONE: So, why did the
10 goal post keep moving?

11 MR. GLENN BUNSTON: Well, like I said,
12 it was because -- well, first of all, we decided to
13 use a real liability benchmark in this asset liability
14 management study and so that resulted in capturing the
15 inflation risk associated with the liabilities and the
16 -- the resulting recommendation was to add real return
17 bonds to -- to hedge that risk. And real estate and
18 mortgages were also recommended.

19 MR. STEVE SCARFONE: Okay. Thank you.
20 And so this next question might reveal my ignorance,
21 but that's okay.

22 Can you purchase real return bonds if
23 the Corporation was to make use of a nominal liability
24 benchmark?

25 MR. GLENN BUNSTON: We could. Yes.

1 MR. STEVE SCARFONE: Concerning the
2 performance of nominal bonds versus real return bonds,
3 is that largely the result in -- Mr. Klassen indicated
4 I think, over the past ten (10) years.

5 Is that largely the result of the
6 inflation pressures that we've seen in the past couple
7 years or what's the -- what is the reason for the RRBs
8 outperforming nominal bonds?

9 MR. GLENN BUNSTON: Well, I think the
10 recent increase in inflation has played a part into
11 that. And that may have caused them to outperform in
12 the short term. And, maybe, influenced the long term
13 averages as well, but I'd have to take a closer look
14 at the -- the data to confirm that.

15 MR. STEVE SCARFONE: Okay. Thank you.
16 And, Ms. Meek asked you and pointed you to some
17 evidence that would show where MPI said if -- with the
18 purchase of real return bonds on a cash basis, it
19 would push aside some yield on the fixed income
20 portfolio. The provincial bonds, specifically, would
21 have to be sold.

22 Why is that not the case with the
23 overlay strategy?

24 MR. GLENN BUNSTON: Well, the overlay
25 strategy is -- is largely a financing strategy, which

1 means we're -- would be borrowing to fund the purchase
2 of the real return bonds and, conversely, lending to -
3 - to finance the -- the short sale of nominal federal
4 bonds.

5 MR. STEVE SCARFONE: Okay. And what's
6 the process involved, Mr. Bunston, to have the
7 Investment Policy Statement changed to allow for the
8 purchase of equities in the Basic Claims portfolio.

9 How does that look if -- if the
10 Corporation wanted to do that?

11 MR. GLENN BUNSTON: Well, I think we
12 would want to have -- have an ALM study in place that
13 recommended the purchase of those real equities and
14 quantify the impact as -- to form the basis of any
15 recommendation.

16 And then take a recommendation to the
17 Investment Committee. So, we would need to do the
18 analysis and -- and then formulate a recommendation
19 and take it to the Investment Committee at one of
20 their meetings.

21 MR. STEVE SCARFONE: Thank you. Does
22 the fact that the short term loans under the overlay
23 strategy are backed by collateral reduce the risk of
24 that strategy?

25 MR. GLENN BUNSTON: Yes, the -- the

1 collateral means that if the counter-party is unable
2 to make good on the -- the contract that we -- we own
3 -- we physically hold treasury bills that we could
4 liquidate to -- to make us whole if the counter-party
5 is unable to -- to make the -- the payment that they
6 would be required to make under the -- the bond
7 overlay contract -- or the repurchase agreement.

8 MR. STEVE SCARFONE: Okay. Thank you.
9 And then just to clarify a question that Mr. Klassen
10 asked.

11 So the real return bonds are effective
12 because they don't lose their value under the
13 pressures of inflation. Is that fair?

14 MR. GLENN BUNSTON: Yes, your
15 purchasing power is protected if you buy a real return
16 bond so, the -- the real coupon rate is adjusted for
17 inflation. So, increases in -- in inflation do not
18 negatively impact the real -- the real yield of the
19 bond.

20 MR. STEVE SCARFONE: And the last
21 question for Ms. Low.

22 On this graphic here Ms. McCandless
23 made you aware that by -- by moving up to that line,
24 so we would achieve greater returns with less risk, so
25 that sounds great, but there's a capital cost to that.

1 Correct?

2 MS. CARA LOW: Correct.

3 MR. STEVE SCARFONE: And what
4 considerations does the Corporation make when moving
5 toward a recommended frontier, like we see there.

6 Is there any consideration to how that
7 impacts the capital required which, of course, would
8 mean we'd hold more which, of course, would mean a
9 rebate might occur later than it might otherwise.

10 Correct?

11 MS. CARA LOW: It was considered,
12 that's one of many factors that was considered.

13 MR. STEVE SCARFONE: Thank you. Those
14 are all my questions.

15 PANEL CHAIRPERSON: Thank you. Mr.
16 Gabor has --

17 BOARD CHAIR GABOR: Yeah, yeah, sorry.
18 I apologize for this. I was sort of chewing on Mr.
19 Bass's questions.

20 Mr. Bunston, Mr. Bass asked you if you
21 were satisfied with the performance of the managers
22 and you said you were.

23 The question I have is: What would it
24 take for you to be dissatisfied with them?

25 MR. GLENN BUNSTON: Well, like I said,

1 we look at their performance over rolling four (4)
2 year periods relative to their benchmarks and so their
3 performance relative to the -- to the benchmark set
4 out in the Investment Policy Statement is the -- the
5 primary evaluation.

6 But, we also look at the -- the
7 interest rate hedging strategy and -- and ensure that
8 the fixed income portfolio is -- is managing it and
9 offsetting the interest rate risk associated with the
10 liabilities.

11 BOARD CHAIR GABOR: Okay, so those are
12 the specific performance metrics that you're looking
13 at?

14 MR. GLENN BUNSTON: Yes.

15 BOARD CHAIR GABOR: Okay. And if they
16 hit that -- if they fall below that metric, is there
17 an automatic trigger that says we have to either
18 review this or change them?

19 MR. GLENN BUNSTON: Then, they go onto
20 our watch list and we monitor their performance and
21 report back every six (6) months.

22 BOARD CHAIR GABOR: Okay. Same
23 milestones?

24 MR. GLENN BUNSTON: Relative to the
25 benchmark set out in the Investment Policy Statement.

1 Yep.

2 BOARD CHAIR GABOR: Thank you.

3 PANEL CHAIRPERSON: Thank you. Thank

4 you very much everyone, that concludes the MPI

5 Investment Panel. Thank you, Ms. Low and Mr. Bunston.

6 We'll be back tomorrow morning at nine

7 o'clock and I believe we are commencing with the CAC

8 witness from Oliver Wyman and, then, proceeding with

9 cross-examination on Undertakings. Is that correct?

10 MS. KATHLEEN MCCANDLESS: That's

11 correct.

12 PANEL CHAIRPERSON: Okay. Anything

13 further?

14 MS. KATHLEEN MCCANDLESS: That's all.

15 PANEL CHAIRPERSON: Okay. Thanks very

16 much. See you tomorrow.

17

18 --- Upon adjourning at 12:18 p.m.

19

20 Certified correct,

21

22 _____

23 Wendy Woodworth, Ms.

24

25