



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE CORPORATION (MPI)
2022/2023 GENERAL RATE APPLICATION
HEARING

Before Board Panel:

Irene Hamilton - Board Chairperson
Robert Gabor, Q.C. - Board Chair
Michael Watson - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
October 20, 2021
Pages 1392 to 1647

1 APPEARANCES

2

3 Kathleen McCandless) Board Counsel

4 Robert Watchman) Board Counsel

5 Kara Moore (by Teams)) Board Counsel

6 Darren Christle)

7 Kristen Schubert)

8 Roger Cathcart (by Teams)) PUB advisor

9 Kevin Yang (by Teams)) PUB advisor

10 Blair Manktelow (by Teams))

11

12 Anthony Guerra (np)) Manitoba Public

13 Steve Scarfone) Insurance

14

15 Katrine Dilay) CAC (Manitoba)

16 Chris Klassen (by Teams))

17

18 Antoine Hacault (by Teams)) Taxi Coalition

19

20 Charlotte Meek) CMMG

21 Doug Houghton (np))

22

23

24

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1		LIST OF UNDERTAKINGS	
2	NO.	DESCRIPTION	PAGE NO.
3	38	MPI to provide the spreadsheets	
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20		This data would include the monthly	
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1 --- Upon commencing at 9:02 a.m.

2

3 THE PANEL CHAIRPERSON: Good morning,
4 everyone. We will continue with cross-examination by
5 counsel for CAC.

6 Sorry. One (1) moment, please.

7

8 (BRIEF PAUSE)

9

10 MR. STEVE SCARFONE: Madam Chair,
11 maybe while we're getting settled, can I mark an
12 exhibit that I forgot to mark yesterday?

13 THE PANEL CHAIRPERSON: And --

14 MR. STEVE SCARFONE: So we've -- now,
15 thanks to myself, we're out of turn. But Exhibit
16 Number 70 we forgot to mark, or I forgot to mark on
17 the record yesterday, which was the presentation that
18 Mr. Giesbrecht made on Rate Stabilization Reserve
19 Capital Management Plan. Thank you.

20 THE PANEL CHAIRPERSON: Thank you.
21 Thank you, Mr. Scarfone.

22

23 --- EXHIBIT NO. MPI-70: Presentation by Mr.

24 Giesbrecht on Rate Stabilization

25 Reserve Capital Management Plan

1 THE PANEL CHAIRPERSON: Ms. Dilay...?

2

3 CONTINUED MPI CAPITAL MANAGEMENT PLAN/RATE REBATE/RATE

4 STABILIZATION RESERVE PANEL:

5 MARK GIESBRECHT, Previously Affirmed

6 TAI PHOA, Previously Sworn

7 DEAN DUNSTONE, Previously Affirmed

8

9 CONTINUED CROSS-EXAMINATION BY MS. KATRINE DILAY:

10 MS. KATRINE DILAY: Good morning,

11 Madam Chair, Board members, and MPI witnesses.

12 So I'll jump right into my questions

13 that -- that I had started yesterday, and I -- I think

14 these ones will be likely for Mr. Giesbrecht, as they

15 are about the Capital Management Plan.

16 Good morning, Mr. Giesbrecht. You'll

17 agree that --

18 MR. MARK GIESBRECHT (by Teams): Good

19 morning.

20 MS. KATRINE DILAY: Thank you. You'll

21 agree that MPI is proposing not to rely on the capital

22 release provision, beginning in the year 2022/'23?

23 MR. MARK GIESBRECHT (by Teams): That

24 is correct. Their application is to remove the

25 release for this year and to replace it with a rebate.

1 MS. KATRINE DILAY: And maybe I'll
2 just seek a bit of clarification. If we could go to
3 Part 5 of the General Rate Application, which is the
4 Revenues chap -- in -- in the Revenues chapter at page
5 18...

6

7

(BRIEF PAUSE)

8

9 MS. KATRINE DILAY: And if we could
10 look, Mr. Giesbrecht, at lines 8 to 10 on this page.

11 So looking at lines 8 to 10, you'll
12 agree here that essentially MPI is proposing not to
13 request a capital release provision -- or not to
14 request capital release provisions beginning in the
15 2022/'23 policy year, and is seeking to replace this
16 mechanism with a capital rebate methodology, correct?

17 MR. MARK GIESBRECHT (by Teams): Yes.
18 It is our intention to come back in next year's GRA
19 with a -- a wholesome plan to -- to put in place a
20 more permanent approach which we anticipate will
21 include some form of rebate methodology.

22 MS. KATRINE DILAY: But you'll agree
23 that MPI has not proposed the details yet of how it
24 will -- at how it will release capital to customers in
25 the coming year, with the exception of the current

1 special rebate application which is before the PUB
2 now, correct?

3 MR. MARK GIESBRECHT (by Teams): Yes,
4 that's correct.

5 MS. KATRINE DILAY: And I think you
6 just alluded to this, but you'll agree MPI is planning
7 to bring an update to the Capital Management Plan in
8 the 2023 GRA for the most appropriate method of
9 returning excess capital in a post-pandemic world?

10 MR. MARK GIESBRECHT (by Teams): Yes.

11 MS. KATRINE DILAY: And you'll agree
12 MPI has given parties a hint of what they might
13 propose next year, which is likely to be some kind of
14 rebate methodology with some kind of range over and
15 above the 100 percent MCT?

16 MR. MARK GIESBRECHT (by Teams): Yes.

17 MS. KATRINE DILAY: And we can assume
18 this upper threshold or the upper end of that range
19 would likely be 120 percent MCT, correct?

20 MR. MARK GIESBRECHT (by Teams):
21 That's a possibility. That's -- that's a range that
22 we have considered, but the details of which to be
23 still fully fleshed-out and of course brought back to
24 the Public Utilities Board.

25 MS. KATRINE DILAY: But it would be

1 fair to say that the MPI board of directors has
2 approved the methodology of only releasing capital
3 when the MCT is 20 percent greater than the 100
4 percent MCT?

5 MR. MARK GIESBRECHT (by Teams):
6 They've approved that notion, yes.

7 MS. KATRINE DILAY: But MPI decided
8 not to include this methodology formally in its
9 application before the PUB today, and instead to bring
10 it forward as part of the 2023 GRA?

11 MR. MARK GIESBRECHT (by Teams):
12 That's correct.

13 MS. KATRINE DILAY: But just to
14 confirm my understanding, for purposes of the MPI
15 board of directors, their rebate threshold of 100 --
16 120 percent MCT has been approved, correct?

17 MR. MARK GIESBRECHT (by Teams): It --
18 it's been approved -- you know, I'd say it's been
19 approved to move forward on that basis. There are
20 still more details to be fully fleshed out and put in
21 place, but it's been approved to move forward on that
22 basis, yes.

23 MS. KATRINE DILAY: But of course the
24 Public Utilities Board, who sets MPI rates, have not
25 approved this 100 percent and at the MCT threshold,

1 correct?

2 MR. MARK GIESBRECHT (by Teams): No,
3 we have not as of yet applied to the PUB for that --
4 that threshold.

5 MS. KATRINE DILAY: And, Ms. Schubert,
6 if we could look to PUB-MPI-2-2, and page 4.

7 And so if we look to the top of the
8 page there, Mr. Giesbrecht, you'll agree there MPI has
9 indicated that excess capital should only be returned
10 by way of rebate when -- once excess capital reaches
11 120 percent MCT?

12 MR. MARK GIESBRECHT (by Teams): Yeah,
13 yeah. The -- the notion is -- I mean, right now, of
14 course, we're still in the midst of the pandemic, and
15 we know that we have significant amounts of excess
16 capital. And, you know, what we're trying to consider
17 is, in a post-pandemic world should we adopt a -- a
18 rebate methodology? What would be a reasonable
19 threshold or trigger point?

20 Because it wouldn't be reasonable to at
21 -- you know, at 1 percent over the target to issue a
22 rebate; it wouldn't make any sense. So there has to
23 be a trigger point.

24 And so that -- that's our initial
25 thoughts on what would be a reasonable threshold.

1 MS. KATRINE DILAY: So it is
2 conceivable that the capital level could remain above
3 the 100 percent MCT target for an unknown period of
4 time until it reaches the 120 percent MCT, at which
5 point MPI would then apply for a rebate?

6 MR. MARK GIESBRECHT (by Teams):
7 Conceivably. You know, this is not part of this
8 year's application, so I'm not sure the -- the
9 absolute relevance, but that -- that would be
10 conceivable. That, again, still needs to be fully
11 fleshed out and brought forward in future GRAs.

12 MS. KATRINE DILAY: And you'll agree,
13 Mr. Giesbrecht, that before the Capital Management
14 Plan was introduced, when -- when MPI had excess
15 capital, rebates was the methodology used to return
16 capital to ratepayers?

17 MR. MARK GIESBRECHT (by Teams): In
18 past it was one (1) mechanism, yes.

19 MS. KATRINE DILAY: And is it your
20 recollection that, prior to the Capital Management
21 Plan being approved, MPI used a target capital range,
22 as opposed to one (1) target level?

23 MR. MARK GIESBRECHT (by Teams): Yes,
24 that's my understanding.

25 MS. KATRINE DILAY: And this range was

1 based on scenario testing adapted from MPI's Basic
2 Dynamic Financial Adequacy Test?

3 MR. MARK GIESBRECHT (by Teams): Yes.

4 MS. KATRINE DILAY: And we can go to a
5 reference if you'd like, but one (1) example of the
6 range based on the Dynamic Financial Adequacy Test, or
7 the DCAT scenarios, would be the Basic total equity
8 target capital range of 140 million to 315 million for
9 2019/'20 which was approved in Order 159/'18?

10 MR. MARK GIESBRECHT (by Teams): That
11 -- that sounds reasonable, so, yes, I'll accept that.

12 MS. KATRINE DILAY: Do you want -- you
13 could accept subject to check -- to check, if you
14 wish.

15 MR. MARK GIESBRECHT (by Teams): Yeah,
16 that's fine.

17 MS. KATRINE DILAY: Thank you. And,
18 Mr. Giesbrecht, you'll agree that MPI is applying for
19 another trial year of the Capital Management Plan,
20 correct?

21 MR. MARK GIESBRECHT (by Teams):
22 Correct.

23 MS. KATRINE DILAY: But you'll agree
24 this is without the capital release provision
25 methodology, correct?

1 MR. MARK GIESBRECHT (by Teams): Well,
2 for this year, we are applying to remove the
3 previously applied for 5 percent, but not necessarily
4 remove the -- the mechanism itself. I think that'll
5 be part of next year's application, you know, to deem
6 what is the -- we put forward is the best overall
7 methodology. But for this year, we've applied to
8 remove the 5 percent that was currently in rates.

9 MS. KATRINE DILAY: But you agree that
10 the excerpt we -- we just looked at prior to this one
11 indicated MPI was -- was going to remove the capital
12 release provisions beginning this year, correct?

13 MR. MARK GIESBRECHT (by Teams): Yes.

14 MS. KATRINE DILAY: And the capital
15 release provision is the mechanism that gets money
16 back to ratepayers. Is that fair?

17 MR. MARK GIESBRECHT (by Teams): It is
18 fair.

19 MS. KATRINE DILAY: But MPI is -- is
20 applying that -- for the 100 percent MCT target to
21 remain for this additional trial year, correct?

22 MR. MARK GIESBRECHT (by Teams):
23 Correct.

24 MS. KATRINE DILAY: And while MPI has
25 not applied for a capital build provision this year,

1 MPI has not sought to remove this mechanism, or
2 methodology, from the Capital Management Plan,
3 correct?

4 MR. MARK GIESBRECHT (by Teams):
5 That's correct.

6 MS. KATRINE DILAY: And, Mr.
7 Giesbrecht, you'll agree that because of COVID-19 the
8 Capital Management Plan has not operated in a normal
9 environment?

10 MR. MARK GIESBRECHT (by Teams):
11 That's fair.

12 MS. KATRINE DILAY: And by normal
13 environment, you'd agree we mean an environment where
14 there was not an extraordinary event which
15 significantly reduced the number of collisions and
16 therefore significant improved MPI capital position in
17 a short period of time?

18 MR. MARK GIESBRECHT (by Teams):
19 That's fair.

20 MS. KATRINE DILAY: And I think Ms.
21 McCandless -- McCandless yesterday alluded to this,
22 but just to confirm, you'll agree that in Order 121
23 (phonetic) flowing from the 2021 GRA the Public
24 Utilities Board had asked MPI to file material to
25 assist it in its review of the Capital Management Plan

1 in this year's GRA?

2 MR. MARK GIESBRECHT (by Teams): Yes.

3 MS. KATRINE DILAY: But MPI did not
4 file this material, correct?

5 MR. MARK GIESBRECHT (by Teams): Not
6 as of yet, no.

7 MS. KATRINE DILAY: And, again, in
8 Order 1/'21, as part of the materials that the Public
9 Utilities Board requested regarding the Capital
10 Management Plan, this included an analysis of the use
11 of a single capital range -- sorry, a single capital
12 target versus a range, correct?

13 MR. MARK GIESBRECHT (by Teams): Yes.

14 MS. KATRINE DILAY: And you'll agree
15 that MPI has not filed this analysis, correct?

16 MR. MARK GIESBRECHT (by Teams):

17 That's correct. Yeah, that was discussed --

18 MS. KATRINE DILAY: And --

19 MR. MARK GIESBRECHT (by Teams): -- in
20 yesterday's discussion.

21 MS. KATRINE DILAY: Thank you. And
22 this -- MPI has not filed this analysis because
23 instead it applied for another trial year of the
24 Capital Management Plan, correct?

25 MR. MARK GIESBRECHT (by Teams): That

1 would be part of the reason, yes.

2

3 (BRIEF PAUSE)

4

5 MS. KATRINE DILAY: Mr. Giesbrecht,
6 generally and without going into detail at this point,
7 you'll agree that the Capital Management Plan should
8 be simple and flexible?

9 MR. MARK GIESBRECHT (by Teams): That
10 would be an aim that we would strive to achieve, yes.

11 MS. KATRINE DILAY: And you'll agree
12 that for it to be simple, this would include simple
13 for ratepayers to understand?

14 MR. MARK GIESBRECHT (by Teams): As
15 much as possible, yes. Definitely, you know, issues
16 of capital or rate-setting, insurance in general, have
17 some complexities, but we would strive to make it as
18 simple and -- and understandable as possible.

19 MS. KATRINE DILAY: And you'd agree
20 simple would also mean simple for MPI to administer,
21 as much as possible?

22 MR. MARK GIESBRECHT (by Teams): Yes.

23 MS. KATRINE DILAY: And you'll agree
24 that for it to be flexible that would include being
25 able to respond to a variety of different

1 circumstances?

2 MR. MARK GIESBRECHT (by Teams):

3 Ideally, yes.

4 MS. KATRINE DILAY: In a timely
5 manner?

6 MR. MARK GIESBRECHT (by Teams): Yes.

7 MS. KATRINE DILAY: Because you'll
8 agree it is possible another event like COVID-19,
9 resulting in a quick accumulation of capital, could
10 happen again in the future?

11 MR. MARK GIESBRECHT (by Teams): It's
12 possible. Yeah, anything's possible.

13 MS. KATRINE DILAY: Thank you, Mr.
14 Giesbrecht. I will be changing gears a little bit to
15 talk about the -- the transfers to Driver and Vehicle
16 Administration.

17 You'll agree that the program Driver
18 and Vehicle Administration was transferred from the
19 Provincial Government to MPI in 2004?

20 MR. MARK GIESBRECHT (by Teams): Yes.

21 MS. KATRINE DILAY: And since 2004,
22 the Provincial Government has provided funding for the
23 administration of Driver and Vehicle Administration?

24 MR. MARK GIESBRECHT (by Teams): Yes.

25 MS. KATRINE DILAY: And, in fact,

1 there is an agreement between MPI and the Provincial
2 Government on the record to this effect, correct?

3 MR. MARK GIESBRECHT (by Teams):

4 That's correct.

5 MS. KATRINE DILAY: And without asking
6 for a legal opinion, you are aware that the
7 administration of Driver and Vehicle Administration,
8 or DVA, is expressly delegated to MPI under the DVA
9 Act and the MPI Act?

10 MR. MARK GIESBRECHT (by Teams): Yes,
11 that's my understanding.

12 MS. KATRINE DILAY: And, again, I'm
13 not looking for a legal opinion, but I'm hoping we can
14 just turn to the agreement between the government and
15 MPI, which is located at PUB-MPI-1-18.

16

17 (BRIEF PAUSE)

18

19 MS. KATRINE DILAY: Thank you, Ms.
20 Schubert.

21 And if we look at clause 4.02, which is
22 on -- at page 7, I believe...

23 So, under clause 4.02, is it your
24 understanding that there government agreed to paying
25 the annual amount payable under subsection 4.01 to MPI

1 in equal monthly installments, commencing on April
2 15th, 2005 and continuing in perpetuity, subject to
3 any adjustments referred to in this section?

4 MR. MARK GIESBRECHT (by Teams): Yes.

5 MS. KATRINE DILAY: And if we turn
6 back to page 6 of the PDF and clause 2.07...

7 And is it your understanding there that
8 the Government agreed to negotiate with MPI any
9 increase or decrease in costs that may result from any
10 implementation of a new initiative or discontinuance
11 of any service hereto relating?

12 MR. MARK GIESBRECHT (by Teams): I see
13 that clause, yes.

14 MS. KATRINE DILAY: And then you'll
15 also -- is it also your understanding that, without
16 limiting the generality of the foregoing, the parties
17 will take into account the cost of operational and
18 procedural changes necessitated by the implementation
19 of new initiatives or the discontinuance of any
20 service or services, correct?

21 MR. MARK GIESBRECHT (by Teams):
22 Correct.

23 MS. KATRINE DILAY: And, finally, if
24 we look at clause 2.10, just below -- thank you, Ms.
25 Schubert -- you see there that the parties acknowledge

1 that the transfer of authorities, powers, and duties
2 from DVL, which was the driver and vehicle licensing,
3 to MPI is intended to improve customer service,
4 achieve cost efficiencies, and amalgamate similar
5 functions performed by the parties.

6 Do you see that?

7 MR. MARK GIESBRECHT (by Teams): I do.

8 MS. KATRINE DILAY: And the -- the
9 parties, just below in clause (a), the parties agreed
10 to review the operation of this agreement at lease
11 once in each fiscal year, commencing as of April 1st,
12 2006, correct?

13 MR. MARK GIESBRECHT (by Teams): Yes.

14 MS. KATRINE DILAY: And we're still --
15 still staying in -- at 2004. I'd like to turn to our
16 book of documents, which is Exhibit CAC-8, at tab 11.

17 And, Ms. Schubert, that would be page
18 112 -- or 114 of the PDF.

19

20 (BRIEF PAUSE)

21

22 MS. KATRINE DILAY: Mr. Giesbrecht,
23 you see there that this is a news release from April
24 of 2004?

25 MR. MARK GIESBRECHT (by Teams): Yes.

1 MS. KATRINE DILAY: And the topic of
2 the news release is the transfer of driver and vehicle
3 licensing to MPI?

4 MR. MARK GIESBRECHT (by Teams): Yes.

5 MS. KATRINE DILAY: And if we look
6 towards the end of the document, which will actually
7 be on the next page, you see there that MPI's
8 president and CEO at the time, Mr. Jack Zacharias, was
9 quoted?

10 MR. MARK GIESBRECHT (by Teams): I see
11 that.

12 MS. KATRINE DILAY: And Mr. Zacharias
13 said:

14 "The public would see no immediate
15 change, but over time cost
16 reductions will be achieved through
17 greater efficiency, automation, and
18 attrition."

19 Correct?

20 MR. MARK GIESBRECHT (by Teams):
21 Correct.

22 MS. KATRINE DILAY: And he also said
23 the public would see no -- sorry.

24 And in the last sentence of the next
25 paragraph he stated:

1 "Any changes in the future will be
2 business driven with our customers
3 in mind and will be made only after
4 careful consideration."

5 Correct?

6 MR. MARK GIESBRECHT (by Teams): Yes.

7 MS. KATRINE DILAY: And, Mr.
8 Giesbrecht, you'll agree that the Government of
9 Manitoba profits from Driver and Vehicle
10 Administration operations by collecting vehicle
11 registrations fees, other transaction fees, and driver
12 registration fees?

13 MR. MARK GIESBRECHT (by Teams): They
14 collect revenues, yes, and -- yes.

15 MS. KATRINE DILAY: And you'll agree
16 that MPI collects all the fees for driver and vehicle
17 and registration on behalf of the Government, correct?

18 MR. MARK GIESBRECHT (by Teams): Yes,
19 we do.

20 MS. KATRINE DILAY: But MPI does not
21 keep any of those fees within the Corporation,
22 correct?

23 MR. MARK GIESBRECHT (by Teams):
24 Correct.

25 MS. KATRINE DILAY: Because they are

1 all transferred to government?

2 MR. MARK GIESBRECHT (by Teams): That
3 is correct. There -- there are some -- a small
4 portion of fees but, materially speaking, they're all
5 transferred to government.

6 MS. KATRINE DILAY: Then MPI gets paid
7 by the Government for administering the program,
8 correct?

9 MR. MARK GIESBRECHT (by Teams): That
10 is correct.

11 MS. KATRINE DILAY: And would it be
12 fair to say that the Government of Manitoba benefits
13 from MPI administering the DVA program, rather than
14 the government administering the program themselves?

15 MR. MARK GIESBRECHT (by Teams): I
16 would say likely. I'm not aware of what the -- the
17 cost structure and the costs were prior to the
18 transfer to MPI. I would assume they would be
19 similar.

20 But the -- the aim and the goal of
21 having MPI take this on in 2004 was that there would
22 be synergies. There definitely is benefits to
23 customers to have, you know, one point of service for
24 registrations and insurance. So there's -- there's
25 that benefit for customers.

1 But I -- I have not seen, you know,
2 what was the cost pre- and post-merger to determine if
3 -- if the actual government was in a better financial
4 position or not.

5 MS. KATRINE DILAY: But you'd agree
6 that, in the -- in the agreement and the news release
7 we just reviewed, cost efficiency or efficient in
8 general was one of the reasons cited for the transfer?

9 MR. MARK GIESBRECHT (by Teams): Yes,
10 it definitely would have been a goal and a -- and a
11 hope of that transaction.

12 MS. KATRINE DILAY: And would the cost
13 efficiencies cited in the agreement and the news
14 release, would it be fair to say that these would be a
15 result of MPI being able to administer the program
16 more efficiently than the government?

17 MR. MARK GIESBRECHT (by Teams): Yes.

18 MS. KATRINE DILAY: And would this be
19 because of the efficiencies created by MPI's
20 integrated information technology systems between
21 driver and vehicle administration, Basic and
22 Extension?

23 MR. MARK GIESBRECHT (by Teams):
24 That's one major component, yes.

25 MS. KATRINE DILAY: And you'll agree

1 that, at this point in time, MPI is continuing to
2 explore with the Government of Manitoba various
3 options to fund the driver and vehicle administration
4 shortfall?

5 MR. MARK GIESBRECHT (by Teams): Yes.

6 MS. KATRINE DILAY: But the parties
7 have yet to finalize any course of action, correct?

8 MR. MARK GIESBRECHT (by Teams):
9 Correct.

10 MS. KATRINE DILAY: So based on this,
11 it would be fair to say that MPI acknowledges that
12 government has an ongoing responsibility towards
13 driver and vehicle administration, correct?

14 MR. MARK GIESBRECHT (by Teams): I'm
15 not aware of any statute that states that. Of
16 course, I think it's reasonable to expect that MPI
17 would be fairly compensated, yes.

18

19 (BRIEF PAUSE)

20

21 MS. KATRINE DILAY: And, Mr.
22 Giesbrecht, we can go to a reference if you'd like.
23 But MPI's position on the record of this proceeding is
24 that if the DVA transfers from Extension had not
25 occurred, MPI expects that the Government of Manitoba

1 would have raised DVA fees, and, thereby, increased
2 the cost of future services accessed by Manitobans.
3 Correct?

4 MR. MARK GIESBRECHT (by Teams):
5 That's -- that's one possible outcome.

6 MS. KATRINE DILAY: And I'd like to
7 now turn back to our -- the CAC book of documents. If
8 we could turn to tab 12, please, which is at PDF page
9 117, Ms. Schubert.

10

11 (BRIEF PAUSE)

12

13 MS. KATRINE DILAY: And if we go to
14 the next page. Mr. Giesbrecht, do you see there that
15 this is a press release -- oh, sorry. Just one
16 moment.

17

18 (BRIEF PAUSE)

19

20 MS. KATRINE DILAY: Sorry, Ms.
21 Schubert. Could we go back to tab 12, actually. So
22 that should be -- might be page 115. Thank you very
23 much.

24 Mr. Giesbrecht, do you see that this is
25 a press release from the Government of Manitoba, dated

1 May 12th, 2020?

2 MR. MARK GIESBRECHT (by Teams): I see
3 that, yes.

4 MS. KATRINE DILAY: And it states that
5 the Government of Manitoba lowered vehicle
6 registration fees by 10 percent beginning July 1st,
7 2020?

8 MR. MARK GIESBRECHT (by Teams): Yes.

9 MS. KATRINE DILAY: And this is
10 expected to be an \$11 million program for the
11 government?

12 MR. MARK GIESBRECHT (by Teams):
13 Correct.

14 MS. KATRINE DILAY: And is it your
15 understanding that this would mean \$11 million less in
16 revenues for the provincial government, correct?

17 MR. MARK GIESBRECHT (by Teams):
18 Correct.

19 MS. KATRINE DILAY: And if we could
20 now to turn to tab 13.

21

22 (BRIEF PAUSE)

23

24 MS. KATRINE DILAY: You see that this
25 is a press release from the Government of Manitoba

1 from May 13th, 2021?

2 MR. MARK GIESBRECHT (by Teams): Yes.

3 MS. KATRINE DILAY: And it states here
4 that the Government of Manitoba will be, again,
5 reducing vehicle registration fees by 10 percent on
6 July 1st, 2021, for the second year in a row?

7 MR. MARK GIESBRECHT (by Teams):
8 Right. Yes.

9 MS. KATRINE DILAY: And if you look at
10 the third paragraph here, this decrease is estimated
11 to keep \$15 million in the pockets of Manitoban
12 drivers?

13 MR. MARK GIESBRECHT (by Teams): I see
14 that, yes.

15 MS. KATRINE DILAY: So this would mean
16 \$15 million less in government revenues, correct?

17 MR. MARK GIESBRECHT (by Teams):
18 Correct.

19 MS. KATRINE DILAY: So, all in all,
20 based on these two (2) news releases, Manitobans have
21 seen two (2) decreases of 10 percent to their vehicle
22 registration fees in two (2) subsequent years,
23 correct?

24 MR. MARK GIESBRECHT (by Teams):
25 Correct.

1 MS. KATRINE DILAY: And you'll agree
2 that these decreases change government revenues from -
3 - that they received from vehicle registration in
4 perpetuity -- meaning until the fees are next
5 adjusted, correct?

6 MR. MARK GIESBRECHT (by Teams):
7 Correct.

8 MS. KATRINE DILAY: And, finally, on
9 this line of questioning, I'd like to turn to tab 15,
10 please, of the book documents, Exhibit CAC-8.

11

12 (BRIEF PAUSE)

13

14 MS. KATRINE DILAY: And just looking
15 at the -- the title page, just to confirm what we're
16 looking at, is it your understanding that this is the
17 Province of Manitoba's annual report and public
18 accounts for the year ending March 31st, 2021?

19 MR. MARK GIESBRECHT (by Teams): Yes.

20 MS. KATRINE DILAY: And we've only --
21 we did not include the whole report. But if we could
22 turn to page 98 of the report, which is at page 131 of
23 the books of documents.

24

25 (BRIEF PAUSE)

1 MS. KATRINE DILAY: And you see there,
2 Section 'E', which relates to driver licensing
3 operations?

4 MR. MARK GIESBRECHT (by Teams): I do.

5 MS. KATRINE DILAY: And you'll confirm
6 it says there the government paid \$30 million to MPIC
7 for the management and administration of driver
8 licensing?

9 MR. MARK GIESBRECHT (by Teams): Yes.

10 MS. KATRINE DILAY: And MPIC, on
11 behalf of the government, collected driving licensing
12 fees totalling \$25 million?

13 MR. MARK GIESBRECHT (by Teams): Yes.

14 MS. KATRINE DILAY: And then, in
15 parentheses, in 2020, that same number would have been
16 26 million?

17 MR. MARK GIESBRECHT (by Teams): I see
18 that, yes.

19 MS. KATRINE DILAY: And the Government
20 of Manitoba collected -- or sorry, MPIC, on behalf of
21 the Government of Manitoba, collected motor vehicle
22 registration fees totalling \$187 million?

23 MR. MARK GIESBRECHT (by Teams): Yes.

24 MS. KATRINE DILAY: And, in 2020, that
25 amount would have been \$192 million, correct?

1 MR. MARK GIESBRECHT (by Teams): I see
2 that there, yes.

3 MS. KATRINE DILAY: And then, you'll
4 confirm that the fees received by the government are
5 included in the consolidated statement of revenue and
6 expenses, under the Fees and Other Revenue category,
7 correct?

8 MR. MARK GIESBRECHT (by Teams):
9 Subject to check, yes.

10 MS. KATRINE DILAY: And that would
11 just be the next -- the next paragraph under the
12 heading 'E' --

13 MR. MARK GIESBRECHT (by Teams): I see
14 it there. Yes.

15

16 (BRIEF PAUSE)

17

18 MS. KATRINE DILAY: And we've already
19 discussed this, but just to confirm, MPI has
20 transferred funds from Extension to driver and vehicle
21 administration in 2021, correct?

22 MR. MARK GIESBRECHT (by Teams): For
23 the fiscal year 2020/'21, which took place in March of
24 2021.

25 MS. KATRINE DILAY: Thank you. And

1 that was \$60 million, correct?

2 MR. MARK GIESBRECHT (by Teams):

3 Correct.

4 MS. KATRINE DILAY: And this was to
5 address a funding shortfall?

6 MR. MARK GIESBRECHT (by Teams): Yes.

7 MS. KATRINE DILAY: And the funding
8 shortfall in the fiscal year 2020/2021 was
9 approximately \$2.7 million?

10 MR. MARK GIESBRECHT (by Teams): That
11 was for the -- the annual for twenty -- for that
12 particular year, yes.

13 MS. KATRINE DILAY: And for the fiscal
14 year 2021/2022, MPI is forecasting to transfer another
15 \$53 million from Extension to DVA?

16 MR. MARK GIESBRECHT (by Teams): Yes.

17 MS. KATRINE DILAY: And you'll agree,
18 one of the reasons that MPI transferred the funds over
19 to Extension -- sorry, over to DVA -- is that Basic is
20 currently flush with cash at a time when the DVA line
21 of business cannot sustain itself will continue to
22 incur losses and accumulate substantial deficit
23 without intervention?

24 MR. MARK GIESBRECHT (by Teams): Yes.

25 That's generally -- that's fair.

1 MS. KATRINE DILAY: And so, by saying
2 that Basic is flush with cash, is MPI telling us that
3 Basic, essentially, does not need the capital transfer
4 from Extension?

5 MR. MARK GIESBRECHT (by Teams): I
6 would say that the DVA financial position is -- is
7 much worse than that of Basic. And, therefore, it is
8 in need -- in greater need of that transfer than
9 Basic. That would be, I believe, a true statement.

10 MS. KATRINE DILAY: And it would be --
11 and, essentially, I think, what you're saying is that
12 Basic has more than enough capital at this point in
13 time?

14 MR. MARK GIESBRECHT (by Teams): Yes.
15 Yeah. Basic is over capitalized based on the -- the
16 current target of 100 percent MCT.

17 MS. KATRINE DILAY: Thank you. I'd --
18 I'd like to now ask you a few questions about expenses
19 relating to the DVA line of business.

20 At a general level, you'll agree that
21 MPI is currently upgrading its legacy information
22 technology system to a more modern commercially off-
23 the-shelf system?

24 MR. MARK GIESBRECHT (by Teams):
25 Correct.

1 MS. KATRINE DILAY: And the project
2 name is Project Nova?

3 MR. MARK GIESBRECHT (by Teams): That
4 is correct.

5 MS. KATRINE DILAY: And you'll agree
6 that according to the new re-baselined business plan,
7 the capital cost of Nova is projected to be 128.5
8 million, with the contingency?

9 MR. MARK GIESBRECHT (by Teams):
10 That's correct.

11 MS. KATRINE DILAY: And MPI is
12 upgrading the DVA legacy information technology
13 systems to align with the systems being brought in for
14 Basic in -- extension and special risk extension?

15 MR. MARK GIESBRECHT (by Teams): Yes,
16 that's true.

17 MS. KATRINE DILAY: And so, you'll
18 agree that the costs of DVA are materially going up
19 because of costs relating to Project Nova?

20 MR. MARK GIESBRECHT (by Teams): Yes,
21 there will be a large capital cost that we anticipate
22 will be amortized over a number of years, and that --
23 that cost will -- will flow into the financial results
24 of DVA.

25 MS. KATRINE DILAY: But the costs of

1 the funding that the Government of Manitoba provides
2 to MPI does not cover the cost relating to Project
3 Nova, correct?

4 MR. MARK GIESBRECHT (by Teams): The
5 current level of funding would not be sufficient to
6 cover those costs, no.

7 MS. KATRINE DILAY: Because the
8 current level of funding is based on the historical
9 operating costs of DVA, correct?

10 MR. MARK GIESBRECHT (by Teams): Yes.
11 Yeah, they -- there have been a couple changes in the
12 funding over the years. It started back in 2004,
13 roughly at, you know, \$21 million. It stayed that way
14 for a number of years and then was raised to about 27
15 or \$28 million.

16 It had an indexing factor for a couple
17 years in around 2018. That came to about \$30 million
18 and has been at that level for the last number of
19 years.

20 MS. KATRINE DILAY: Thank you. And
21 so, essentially, the -- the level of funding is meant
22 to cover operating costs?

23 MR. MARK GIESBRECHT (by Teams): It --
24 it's meant to, yes.

25 MS. KATRINE DILAY: I would now like

1 to turn back to our Book of Documents and bring you to
2 some references from Board Order 176/'19. So, that
3 would be at tab 6 of the book of documents, Exhibit
4 CAC-8.

5

6

(BRIEF PAUSE)

7

8 MS. KATRINE DILAY: And you'll agree,
9 Mr. Giesbrecht, this was the Public Utilities Board
10 Order in which the Capital Management Plan was first
11 approved?

12

MR. MARK GIESBRECHT (by Teams): Yes.

13

MS. KATRINE DILAY: And if we could
14 turn to page 55 of the Order, which is at page 82 of
15 the Book of Documents.

16

17

(BRIEF PAUSE)

18

19

MS. KATRINE DILAY: And specifically
20 looking at the second bullet point on this page. You
21 see there that the Public Utilities Board states here
22 that:

23

"The Capital Management Plan

24

presented by MPI incorporated a

25

commitment to transfer excess

1 retained earnings from the Extension
2 line to Basic, where excess is
3 determined, relative to the single
4 extension target capital level of a
5 two hundred (200) -- 200 percent
6 minimal capital test ratio as set
7 out by the regulation."

8 You see that?

9 MR. MARK GIESBRECHT (by Teams): I do
10 see that, yes.

11 MS. KATRINE DILAY: And is it your
12 understanding that this was the Public Utilities Board
13 description of what MPI was proposing at the time?

14 MR. MARK GIESBRECHT (by Teams): Yes.
15 Yeah, there -- there is a commitment to transfer all
16 excess capital from Extension to Basic based on a -- a
17 year-end test that looks at the capital level.

18 And any excess capital over 200 percent
19 will automatically be transferred to Basic.

20 MS. KATRINE DILAY: And you'll agree
21 that in the 2020/2021 fiscal year, MPI had transferred
22 excess retained earnings from Extension to DVA.

23 So, MPI did not transfer any retained
24 earnings from Extension to Basic, correct?

25 MR. MARK GIESBRECHT (by Teams): Yes,

1 that is correct. So, there was a \$60 million transfer
2 that was approved by MPI's board of directors, which
3 was transferred to DVA. Subsequent to that, the test
4 was performed for any remaining excess capital.

5 And because there was no remaining
6 excess capital, there was no transfer to Basic from
7 Extension.

8 MS. KATRINE DILAY: And in the fiscal
9 year 2021/2022, MPI is forecasting to transfer the
10 excess retained earnings from Extension to DVA.

11 So again, MPI is not forecasting to
12 transfer any retained earning from Extension to Basic
13 in that fiscal year, correct?

14 MR. MARK GIESBRECHT (by Teams): That
15 is correct. We are forecasting that there will not be
16 any excess capital within Extension to end the year
17 that would -- that would otherwise be transferred to
18 Basic.

19 MS. KATRINE DILAY: Thank you. And if
20 we could turn to page 56 of the Book of Documents --
21 sorry, page 56 of the Public Utilities Board Order, so
22 that would be page 83 of the Book of Documents, so
23 just the next page. My apologies, Ms. Schubert.

24 And if we look at the top of the page
25 there, you see that the Public Utilities Board

1 indicated that:

2 "The Corporation committed to
3 transferring excess retained
4 earnings over 200 percent MCT from
5 Extension to Basic, regardless of
6 the Basic/MCT ratio at the time."

7 Do you see that?

8 MR. MARK GIESBRECHT: Yes. Yeah, so
9 what that means is when the test is performed at year-
10 end, the -- any excess capital within Extension would
11 be flowed to Basic, regardless of whether Basic had a
12 MCT of 10, or 100, or 200 percent.

13 The -- that -- MCT of Basic at that
14 point in time would not have any impact on the result.

15 MS. KATRINE DILAY: And, Mr.
16 Giesbrecht, in the 2022 GRA, which is currently before
17 us, MPI has indicated that excess capital from
18 Extension was transferred to DVA, because Basic is
19 flush with cash, while the DVA cannot sustain itself,
20 correct?

21 MR. MARK GIESBRECHT (by Teams): Yes.
22 And so, what -- what this statement on this -- on the
23 page indicates is when the test is performed at -- at
24 year-end to look at what is the capital position of
25 Extension, at -- when that test is performed, any

1 excess capital at that point in time, above 200
2 percent would automatically flow to Basic, regardless
3 of what Basic MCT was at that point in time.

4 Now, when -- when we are managing our
5 overall business, when we're looking at the -- the
6 overall position of -- of the organization, of course,
7 we did consider what was the, you know, the -- the
8 positions of all the lines of business, and that was a
9 factor when transferring to -- to DVA.

10 The -- the reality is DVA is
11 underfunded. And if we do not manage that line of
12 business, that could be to the detriment of other
13 lines of business down the road.

14 MS. KATRINE DILAY: Thank you, Mr.
15 Giesbrecht. I think I was just trying to confirm. I
16 think we had -- already had this discussion, but one
17 (1) of the rationales for transferring the excess
18 capital this year from Extension to DVA was because
19 Basic is flush with cash, while the DVA cannot sustain
20 itself, correct?

21 MR. MARK GIESBRECHT (by Teams): Yeah.
22 I think there's very -- two (2) key components to look
23 at. There -- there's a -- a test performed at fiscal
24 year-end and there's managing the business throughout
25 the course of the year. And so, I think that, you

1 know, you have to consider both of those in
2 separation.

3 MS. KATRINE DILAY: Thank you, Mr.
4 Giesbrecht. If we could turn to page 86 of the Book
5 of Documents.

6

7 (BRIEF PAUSE)

8

9 MS. KATRINE DILAY: And if we look
10 towards the bottom of the page, the last sentence of
11 the second to last paragraph. You see there the
12 Public Utilities Board stated:

13 "The transfers from Extension to
14 Basic will be automatic under the
15 Capital Management Plan for any
16 amounts over 200 percent MCT held by
17 Extension in its reserves."

18 You see that?

19 MR. MARK GIESBRECHT (by Teams): Yes,
20 I do.

21 MS. KATRINE DILAY: And you'll agree
22 that while Extension operates in a competitive market,
23 its rates are set by regulation, correct?

24 MR. MARK GIESBRECHT (by Teams): Yes,
25 I believe so.

1 MS. KATRINE DILAY: And in the current
2 GRA you'll agree that the transfers from Extension to
3 Basic were not automatic for any amount over 200
4 percent MCT held in Extension in its reserve -- held
5 by Extension in its reserves in the sense that because
6 before fiscal year-end MPI had transferred all the
7 excess retained earnings from Extension to DVA. So,
8 there was no excess left to transfer to Basic.

9 That's correct?

10 MR. MARK GIESBRECHT (by Teams): Yes,
11 that's correct.

12 MS. KATRINE DILAY: And you'll agree
13 that the excess capital from Extension resulted from
14 over-collection of Extension ratepayers in the sense
15 that they paid more than what the Corporation needed
16 to provide the Extension insurance products for that
17 year?

18 MR. MARK GIESBRECHT (by Teams): I --
19 I wouldn't agree with that statement. Extension has a
20 profit motivation. It operates in a -- in an
21 environment open to competition and is intentionally
22 priced with a profit provision.

23 And so, there is no over-collection
24 because the intention of the product line is to
25 produce a profit.

1 MS. KATRINE DILAY: Thank you, Mr.
2 Giesbrecht, you anticipated my next question. So, MPI
3 budgets for project margin and Extension?

4 MR. MARK GIESBRECHT (by Teams):
5 That's correct, yes.

6 MS. KATRINE DILAY: And for the
7 record, are you able to confirm what that profit
8 margin in?

9 MR. MARK GIESBRECHT (by Teams):
10 Generally speaking, it's between 25 and 30 percent, in
11 that -- that ballpark.

12 MS. KATRINE DILAY: And you'll agree
13 that driver and vehicle administration is a separate
14 program from Extension?

15 MR. MARK GIESBRECHT (by Teams): Yes.

16 MS. KATRINE DILAY: And driver and
17 vehicle administration does not provide an insurance
18 product, correct?

19 MR. MARK GIESBRECHT (by Teams): It
20 doesn't provide an insurance product, but -- but all
21 Basic customers are by very nature DVA customers.

22 MS. KATRINE DILAY: Thank you. I'd
23 like to bring you to two (2) excerpts from the Book of
24 Documents.

25 If we could turn to tab 16, please, of

1 Exhibit CAC-8, which is page 134 of the Book of
2 Documents.

3 And, Mr. Giesbrecht, do you see there
4 that this is the legislative debates and proceedings
5 from Friday, October 8th. I think we'll just have to
6 go down the page a little bit to see the date.

7 MR. MARK GIESBRECHT (by Teams): Yes,
8 I see that.

9 MS. KATRINE DILAY: And if we could
10 turn to page 135 of the Book of Documents, which is
11 just the next page over.

12 And if you look about half way down the
13 page on the left-hand side, Mr. Giesbrecht, do you see
14 there that there's -- there's a heading which
15 indicates the start of a discussion regarding MPI or
16 Manitoba Public Insurance autopac premiums and rebate.

17 MR. MARK GIESBRECHT (by Teams): I see
18 that, yes.

19 MS. KATRINE DILAY: And I'll just --
20 want to focus on the bottom right-hand side of this
21 page and then the top of the next page.

22 And you see there that Premier Goertzen
23 is speaking.

24 MR. MARK GIESBRECHT (by Teams): Yes.

25 MS. KATRINE DILAY: And, is it your

1 understanding based on this excerpt that he is
2 referring to the transfers from Extension to driver
3 and vehicle administration?

4 MR. MARK GIESBRECHT (by Teams): I --
5 I believe so.

6 MS. KATRINE DILAY: And looking at the
7 -- the top of this page, and we might scroll down just
8 a little bit, thank you, Kristen.

9 You'll see that Premier Goertzen was
10 indicating here that this matter, speaking about the
11 transfers from Extension to DVA, was before the Public
12 Utilities Board for determination. Correct?

13 MR. MARK GIESBRECHT (by Teams): I'm
14 just trying to find that.

15 MR. STEVE SCARFONE: Well, I'm going
16 to interject at this point, Madam Chair. So, I
17 appreciate Ms. Katrine wants Mr. Giesbrecht to
18 acknowledge what's in this document.

19 In our view it's different than the
20 questions that were put to Mr. Herbelin, with a
21 similar such document, because the gentleman was
22 present at the meetings.

23 So, MPI will concede that all of the
24 content of this document is, in fact, accurate, but I
25 don't know it is fair to ask Mr. Giesbrecht to comment

1 on any of it, because he wasn't there.

2 MS. KATRINE DILAY: Thank you, Mr.
3 Scarfone, and I'm looking for Mr. Giesbrecht to
4 confirm what's in the document before him.

5 MR. STEVE SCARFONE: We will concede
6 everything that's in there.

7 MS. KATRINE DILAY: Thank you.

8

9 (BRIEF PAUSE)

10

11 MS. KATRINE DILAY: And, I'd like to
12 now turn to some questions about the special rebate
13 application.

14 You'll agree that the anticipated
15 rebate from Basic, that is before the Public Utilities
16 Board, does not include any monies from the Extension
17 line of business. Correct?

18 MR. MARK GIESBRECHT (by Teams): That
19 is correct, yes.

20 MS. KATRINE DILAY: And just to
21 confirm, this is because the excess capital in
22 Extension was transferred to driver and vehicle
23 administration. Correct?

24 MR. MARK GIESBRECHT (by Teams): Yeah,
25 the -- the current level of excess that was present at

1 March 2021 was transferred to -- to DVA. Yes.

2 Any -- any past transfers, as there
3 were numerous transfers from Extension to Basic over
4 the preceding years, would have already been rebated
5 through our -- our previous rounds of rebates.

6 MS. KATRINE DILAY: Yes. Thank you.

7 And so speaking for the -- the transfer as of March
8 2021.

9 MR. MARK GIESBRECHT (By Teams): Yes.

10 MS. KATRINE DILAY: And then for
11 2021/'22, MPI is forecasting transferring
12 approximately \$53 million to DVA, which again would
13 not be included in the rebate application. Correct?

14 MR. MARK GIESBRECHT (by Teams):
15 That's correct.

16 MS. KATRINE DILAY: So, in a scenario
17 where the funds were not transferred from Extension to
18 DVA, in 2020/'21, and in 2021/'22, you agree that \$113
19 million would have been transferred to Basic under the
20 Capital Management Plan?

21 MR. MARK GIESBRECHT (by Teams): Yes.

22 MS. KATRINE DILAY: And if that excess
23 capital of \$113 million would have been transferred to
24 Basic, it would have been included in this third
25 special rebate application. Correct?

1 MR. MARK GIESBRECHT (by Teams): Yes,
2 it would have been part of the calculation for the
3 available excess capital within Basic over 100
4 percent.

5 MS. KATRINE DILAY: And that's
6 because the amount of the special rebate application
7 is meant to bring Basic back to 100 percent MCT.
8 Correct?

9 MR. MARK GIESBRECHT (by Teams):
10 Correct.

11 MS. KATRINE DILAY: Which is the
12 target in the Capital Management Plan?

13 MR. MARK GIESBRECHT (by Teams):
14 Correct.

15 MS. KATRINE DILAY: And I know there
16 was some discussion with Ms. McCandless yesterday
17 about this, but I'm hoping to just confirm the
18 numbers, because I may have mis-heard.

19 MPI is currently forecasting a rebate
20 of \$335 million. Correct?

21 MR. MARK GIESBRECHT (by Teams):
22 That's our applied for rebate. Yes.

23 MS. KATRINE DILAY: So in a scenario
24 where the funds from Extension were transferred to
25 Basic, rather than DVA, if we were to add the funds,

1 that have been and are forecasted to be transferred to
2 DVA, the rebate application would be closer to \$448
3 million?

4 MR. MARK GIESBRECHT (by Teams): Yes.
5 Yeah. There -- there may be some adjustments for the
6 capital acquired, -- so it is a -- actually held
7 within Basic, but generally speaking that -- that's a
8 fair statement, or a fair range.

9 MS. KATRINE DILAY: Thank you. Moving
10 on to the cost of special rebates, you'll confirm that
11 it costs MPI almost a million dollars every time it
12 issues a rebate to ratepayers by cheque?

13 MR. MARK GIESBRECHT (by Teams): Yeah.
14 I -- I believe somewhere around seven hundred thousand
15 (700,000) but in -- in a -- if you're rounding, it
16 would be about -- yes, to a million.

17 MS. KATRINE DILAY: Maybe, we'll just
18 bring the reference -- I -- it is Exhibit MPI-6, the
19 special rebate application at page 23.

20 And so, if you look at figure 14, so
21 you'll agree the total cost is about -- or is 90 --
22 973,000?

23 MR. MARK GIESBRECHT (by Teams): Yes.
24 Yeah. No, I was thinking about just the postage cost,
25 but yeah, including the -- the actual cheque stock,

1 yes, it's about a million dollars.

2 MS. KATRINE DILAY: Thank you. I
3 just wanted to confirm, because my recollection was --
4 was that -- it was a bit different.

5 So, this cost, as we see here, includes
6 the cost of purchasing and printing cheques?

7 MR. MARK GIESBRECHT (by Teams):

8 Correct.

9 MS. KATRINE DILAY: As well as postage
10 costs?

11 MR. MARK GIESBRECHT (by Teams):

12 Correct.

13 MS. KATRINE DILAY: And administrative
14 costs?

15 MR. MARK GIESBRECHT (by Teams): Yes.

16 MS. KATRINE DILAY: And, to confirm,
17 MPI is proposing issuing cheques for this third
18 special rebate application. Correct?

19 MR. MARK GIESBRECHT (by Teams): Yes.

20 Yeah, when we first were considering the rebates at
21 the onset of the pandemic, we had looked at other
22 options.

23 We had looked at -- the availability of
24 placing credits on customer accounts, but based on the
25 legacy nature of our systems and some of the -- the

1 effort it would take to -- to -- to do that, it wasn't
2 feasible to do anything other than a cheque until we
3 have Project Nova complete.

4 MS. KATRINE DILAY: Thank you. And I
5 will have some follow-up questions on this topic. So,
6 before -- before we go there, you'll agree that
7 including this third rebate it will have been almost
8 \$3 million that MPI has spent on issuing rebates in
9 the past eighteen (18) months?

10 MR. MARK GIESBRECHT (by Teams): Yes.

11 MS. KATRINE DILAY: And, if we could
12 please turn to CAC-MPI-1-95 and part D. Thank you,
13 Ms. Schubert.

14 So you'll confirm there that, there are
15 cheques from the last two (2) rebates that have not
16 been cashed by customers. Correct?

17 MR. MARK GIESBRECHT (by Teams):
18 Correct.

19 MS. KATRINE DILAY: And just to
20 confirm the numbers, so for the May 2020 rebate, it
21 was twenty thousand five hundred and thirty-six
22 (20,536) customers who did not cash their rebate
23 cheques?

24 MR. MARK GIESBRECHT (by Teams): Yes.

25 MS. KATRINE DILAY: Representing

1 approximately 3.16 percent of customers?

2 MR. MARK GIESBRECHT (by Teams): Yes.

3 MS. KATRINE DILAY: And over \$2.5

4 million of uncashed rebate cheques?

5 MR. MARK GIESBRECHT (by Teams): Yes.

6 MS. KATRINE DILAY: And then, for the

7 December 2020 rebate, it was twenty-six thousand and

8 twenty-four (26,024) customers who did not cash their

9 rebate cheques?

10 MR. MARK GIESBRECHT (by Teams):

11 Correct.

12 MS. KATRINE DILAY: Representing

13 approximately -- or representing 4.04 percent of

14 customers. Correct?

15 MR. MARK GIESBRECHT (by Teams): Yes.

16 MS. KATRINE DILAY: And over \$2

17 million of uncashed rebate cheques?

18 MR. MARK GIESBRECHT (by Teams): Yes.

19 MS. KATRINE DILAY: So, would it be

20 fair to say that these customers who did not cash

21 their cheques are customers who did not get the

22 benefit of the rebate?

23 MR. MARK GIESBRECHT (by Teams): Yes.

24 MS. KATRINE DILAY: And you'll agree

25 there could be many reasons for why customers did not

1 deposit their cheques?

2 MR. MARK GIESBRECHT (by Teams): For
3 sure.

4 MS. KATRINE DILAY: And generally,
5 without elaborating at this point, you'll agree that
6 since the first special rebate application in May of
7 2020, parties have posed questions to MPI about the
8 options other than cheques to rebate funds back to
9 customers?

10 MR. MARK GIESBRECHT (by Teams): I
11 believe so.

12 MS. KATRINE DILAY: And you'll agree
13 generally that there may be other methods of issuing a
14 rebate that would not require a physical cheque,
15 correct?

16 MR. MARK GIESBRECHT (by Teams): There
17 could be, yes.

18 MS. KATRINE DILAY: And one (1)
19 method, which I believe you've alluded to, would be a
20 credit on a ratepayer's renewal amount?

21 MR. MARK GIESBRECHT (by Teams): Yes.

22 MS. KATRINE DILAY: And on this point,
23 I'd like to take you to tab 8 of the book of
24 documents, Exhibit CAC-8, and spec -- specifically
25 page 97. Sorry, specifically, page 101.

1 And so, Mr. Giesbrecht, you see that
2 this is PUB Order 2/'21? And we may just have to go
3 to the bottom of the page just to confirm the order
4 number.

5 MR. MARK GIESBRECHT (by Teams): Yes.

6 MS. KATRINE DILAY: And if we look at
7 just the second to last paragraph here, towards the
8 bottom of this -- the second last paragraph, do you
9 see there that the Public Utilities Board said that:

10 "MPI also stated that if there were
11 a desire to rebate further funds
12 beyond its applied-for capital
13 release of 5 percent, it should be
14 by a credit to ratepayers, citing
15 the significant cost of issuing
16 cheques over nine hundred thousand
17 dollars (\$900,000)."

18 MR. MARK GIESBRECHT (by Teams): I see
19 that, yes.

20 MS. KATRINE DILAY: And if MPI were to
21 use a credit on customers' renewal amount, customers
22 would not get a refund, but rather would not pay as
23 much on their next due payment.

24 Would that be fair?

25 MR. MARK GIESBRECHT (by Teams): That

1 would be the -- the notion, yes.

2 MS. KATRINE DILAY: And you'll agree
3 one (1) advantage of this method is that it would be
4 less costly than printing and mailing out cheques?

5 MR. MARK GIESBRECHT (by Teams): It
6 would be more -- or less costly if it was feasible
7 within the current system, yes.

8 MS. KATRINE DILAY: And under -- using
9 this method, customers would not have to physically
10 cash a cheque?

11 MR. MARK GIESBRECHT (by Teams):
12 Correct.

13 MS. KATRINE DILAY: So the issue of
14 outstanding refunds would not be present, correct?

15 MR. MARK GIESBRECHT (by Teams):
16 Sorry, could you repeat that?

17 MS. KATRINE DILAY: So the issue of
18 outstanding refunds, in terms of the customers who
19 have not cashed their rebate cheques, would not be an
20 issue anymore?

21 MR. MARK GIESBRECHT (by Teams): I
22 would not expect so, no.

23 MS. KATRINE DILAY: But one (1)
24 disadvantage of the credit on the renewal notice may
25 be that not all customers have access to the financial

1 benefit immediately of the rebate, as it would depend
2 on when during the year they pay for their renewal.

3 Is that -- is that fair?

4 MR. MARK GIESBRECHT (by Teams): Yeah,
5 it would depend on what payment method they were
6 currently on and how they would receive that credit.
7 And by virtue of receiving a cheque, they have the
8 ability to use that funds in any way they -- they
9 wish, as opposed to only offsetting future payments.

10 MS. KATRINE DILAY: Thank you for
11 that. But you'll agree also the timing may be
12 different, in the sense that the cheques would all be
13 sent at the same date, as opposed to credits which
14 would be on the date of the next renewal, which would
15 be different for different customers, correct?

16 MR. MARK GIESBRECHT (by Teams): Well,
17 the -- the credits, that'd be subject to how we would
18 administer that or unroll it -- or roll it out, I
19 should say. We have not gone that path, so I would
20 suspect a credit could be issued all on one (1) date,
21 but that would be subject to how -- you know, based on
22 the system limitations and what made the most sense
23 from -- from that perspective, as well.

24 MS. KATRINE DILAY: Thank you, Mr.
25 Giesbrecht. And you'll agree that another potential

1 method of issuing a rebate could be an electronic
2 transfer to customers?

3 MR. MARK GIESBRECHT (by Teams):

4 Possibly.

5 MS. KATRINE DILAY: And you'll confirm
6 that MPI is considering its ability to implement this
7 option through Project Nova, and that more information
8 will be available in the 2023 GRA?

9 MR. MARK GIESBRECHT (by Teams): Yes.

10 We are looking to expand our -- our e-cash-type
11 capabilities, whether it be to receive or send funds,
12 and we are hoping to have that functionality available
13 in the near future.

14 MS. KATRINE DILAY: And on that point,
15 MPI has indicated this option will take time to
16 develop, correct?

17 MR. MARK GIESBRECHT (by Teams): Of
18 course, yes.

19 MS. KATRINE DILAY: But you'll agree
20 that not all customers may want to receive their
21 rebates by electronic transfer?

22 MR. MARK GIESBRECHT (by Teams):

23 Possibly, yeah.

24 MS. KATRINE DILAY: For example, some
25 customers may not have access to a computer, which may

1 -- may be needed to accept an electronic transfer?

2 MR. MARK GIESBRECHT (by Teams):

3 That's fair.

4 MS. KATRINE DILAY: And I would just
5 like to take you to another document in our book of
6 documents. If we look at tab 18 of Exhibit CAC-8.

7

8 (BRIEF PAUSE)

9

10 MS. KATRINE DILAY: And do you see
11 there, Mr. Giesbrecht; this is an excerpt from ICBC,
12 or the Insurance Corporation of British Columbia's
13 website?

14 MR. MARK GIESBRECHT (by Teams): I see
15 that, yes.

16 MS. KATRINE DILAY: And you see that
17 this page here is talking about the second customer
18 rebate relating to COVID-19, updated August 25th,
19 2021?

20 MR. MARK GIESBRECHT (by Teams): Yes.

21 MS. KATRINE DILAY: And if we look at
22 the next page, the top of the next page, you see the
23 heading 'How Will I Receive This Rebate'?

24 MR. MARK GIESBRECHT (by Teams): Yes.

25 MS. KATRINE DILAY: And so would it be

1 your understanding based on this that ICBC is issuing
2 the second COVID-19 rebate by distributing it based on
3 how customers paid for their insurance policy?

4 MR. MARK GIESBRECHT (by Teams):

5 That's what it looks like, yes.

6 MS. KATRINE DILAY: And so, based on
7 this excerpt, is it your understanding that that would
8 include a refund on credit card if that is how they
9 paid?

10 MR. MARK GIESBRECHT (by Teams): I
11 believe so, yes.

12 MS. KATRINE DILAY: And it could --
13 the refund could be issued by cheque in some
14 circumstances?

15 MR. MARK GIESBRECHT (by Teams): Yeah.
16 It looks like it says if you paid by cash, debit,
17 Autoplan, you'll receive a credit in that manner, yes.

18 MS. KATRINE DILAY: Thank you. And
19 then the last sentence of that paragraph, is it your
20 understanding that another option is if -- by direct
21 deposit, if customers have signed up for that option?

22 MR. MARK GIESBRECHT (by Teams): Yes.

23 MS. KATRINE DILAY: Thank you. I'd
24 like to now change a little bit in terms of topic and
25 discuss the purpose of the rate stabilization reserve.

1 You'll agree that the purpose of the
2 rate stabilization reserve is to protect motorists
3 from rate increases that would otherwise have been
4 necessary due to unexpected variances from forecasted
5 results, and due to events and losses arising from
6 non-recurring events or factors?

7 MR. MARK GIESBRECHT (by Teams): Yes.

8 MS. KATRINE DILAY: And you'll agree
9 that MPI's rate stabilization reserve is currently
10 funded to 100 percent MCT or 401.8 million?

11 MR. MARK GIESBRECHT (by Teams): Yes.
12 I'm not sure of the exact dollar amount of -- at this
13 point in time for the required cap (sic) -- but
14 roughly 400 million is -- is the number.

15 MS. KATRINE DILAY: And the rate
16 stabiliz -- rate stabilization reserve amount is
17 currently projected to increase in the coming years,
18 absent a plan to rebate excess capital.

19 Would that be fair?

20 MR. MARK GIESBRECHT (by Teams):
21 Sorry, for which years are you referencing?

22 MS. KATRINE DILAY: Not -- in the
23 coming years.

24 MR. MARK GIESBRECHT (by Teams): Well,
25 our hope is that the -- the pandemic will soon be

1 behind us and we return to normal. And if that were
2 the case, then we would expect that the -- the capital
3 level would remain relatively stable as we aim to
4 achieve breakeven rate setting.

5 MS. KATRINE DILAY: Thank you, Mr.
6 Giesbrecht. But maybe we'll go to a reference just so
7 I can confirm my understanding.

8 Kristen, could we go to PF-3, which is
9 at page 514 of the application. Thank you.

10 So, Mr. Giesbrecht, if we look to lines
11 20 and 22; so you'll agree, based on this -- on this
12 pro forma, that the rate stabilization reserve amount
13 is currently projected to increase in the coming
14 years. And this would be without taking into account
15 a -- a plan to rebate excess capital, correct?

16 MR. MARK GIESBRECHT (by Teams): Yes.
17 Yeah. So what you see before you on row 22 is the
18 development of the MCT. The -- the primary driver of
19 the growth would be the forecasted transfer of
20 Extension to Basic.

21 MS. KATRINE DILAY: And, generally
22 speaking, you'll agree that MPI advocated in the past
23 for its rate stabilization reserve to be funded at 100
24 percent MCT?

25 MR. MARK GIESBRECHT (by Teams): Yes.

1 MS. KATRINE DILAY: And you'll agree
2 MPI has indicated that the MCT calculation was useful
3 to calculate the level of capitalization of MPI?

4 MR. MARK GIESBRECHT (by Teams): Yes.
5 Yeah. It is a widely-used industry standard approach
6 to -- to capital.

7 MS. KATRINE DILAY: And MPI has
8 advocated for this approach even though MPI is not a
9 regulated entity under the Office of the
10 Superintendent of Financial Institutions, or OSFI,
11 correct?

12 MR. MARK GIESBRECHT (by Teams):
13 Correct.

14 MS. KATRINE DILAY: And this has been
15 even though MPI has a statutory monopoly, correct?

16 MR. MARK GIESBRECHT (by Teams):
17 Correct.

18 MS. KATRINE DILAY: And we can go to a
19 reference if you'd like, but is it your understanding
20 that one (1) of MPI's justifications for using the MCT
21 calculation has been, in part, to be consistent with
22 other insurers in the country?

23 MR. MARK GIESBRECHT (by Teams): That
24 is one (1) consideration, yes.

25 MS. KATRINE DILAY: And we can go to a

1 reference again if you'd like, but is it your
2 understanding or your recollection that one (1) of
3 MPI's justifications for pursuing the MCT as the
4 appropriate capital adequacy metric was that it is
5 exposed to the risks that are captured in the MCT
6 score and that those risks -- and that those are risks
7 for which it requires adequate capital?

8 MR. MARK GIESBRECHT (by Teams): Yes.

9 MS. KATRINE DILAY: Turning again to
10 the book of documents, please, Ms. Schubert, at tab 19
11 of Exhibit CAC-8.

12 And, Mr. Giesbrecht, you see there that
13 these are the MCT requirements as published by the
14 Office of the Superintendent of Financial
15 Institutions?

16 MR. MARK GIESBRECHT (by Teams): Yes,
17 I see the guideline on the screen.

18 MS. KATRINE DILAY: And if we could
19 turn to page 152 of the book of documents and,
20 specifically, section 4.2.

21 Mr. Giesbrecht, you'll agree this
22 refers to margins for unpaid claims and premium
23 liabilities?

24 MR. MARK GIESBRECHT (by Teams): I see
25 that there, yes.

1

2

(BRIEF PAUSE)

3

4

5

6

7

MS. KATRINE DILAY: And margins are added to cover a potential shortfall, given the uncertainty that provisions will be sufficient to cover the anticipated liabilities?

8

9

MR. MARK GIESBRECHT (by Teams): Yeah, I believe that's fair.

10

11

12

13

14

15

MS. KATRINE DILAY: And then, in terms of how that's calculated, if we look at four point two point two (4.2.2), the margin for premium liabilities is calculated by line of business, by multiplying the greater of net premium liabilities, less the provision for adverse deviation or PFAD, correct?

16

17

18

19

MR. MARK GIESBRECHT (by Teams): Yes.

MS. KATRINE DILAY: And 30 percent of the net written premiums for the past twelve (12) months by the applicable risk factors, correct?

20

21

22

MR. MARK GIESBRECHT (by Teams): Yeah. It's taking the lesser of those two (2), yes. Or, sorry, the greater of those two (2).

23

24

25

MS. KATRINE DILAY: Thank you. And then if we turn to the next page, the insurance risk factors are listed there?

1 MR. MARK GIESBRECHT (by Teams): Yes.

2 MS. KATRINE DILAY: Do you see that?

3 MR. MARK GIESBRECHT (by Teams): I do.

4 MS. KATRINE DILAY: And if we go about
5 halfway, just a little bit past halfway down the
6 table, you see that hail is listed just past -- just
7 at that point.

8 Do you see hail?

9 MR. MARK GIESBRECHT (by Teams): I do.

10 MS. KATRINE DILAY: And hail has a 20
11 percent risk factor for unpaid claims?

12 MR. MARK GIESBRECHT (by Teams): Yes.

13 MS. KATRINE DILAY: And 25 percent
14 risk factor for premium liabilities, correct?

15 MR. MARK GIESBRECHT (by Teams): Yes.

16 I would have to consult our team. I'm not sure if
17 that -- that hail -- you know, hail is a risk within
18 auto. I'm not sure if that hail is a different type
19 of hail for a different coverage. So the -- the risk
20 within auto may also include hail.

21 MS. KATRINE DILAY: Okay. So I'm --
22 I'm going to take you to another reference and,
23 hopefully, I'm not -- I, hopefully, follow up on this
24 answer.

25 So, if we could go to Part 7 of the

1 application, which is the Rate Stabilization Reserve
2 portion, and Appendix 1.

3 MR. MARK GIESBRECHT (by Teams): So,
4 sorry, just my -- my team in the back row are just
5 confirming that -- that hail would likely be more like
6 a crop insurance type of an issue -- are that -- that
7 'auto hail' would be in that 'auto other' line.

8 MS. KATRINE DILAY: Thank you, Mr.
9 Giesbrecht. I will ask you just two (2) or three (3)
10 follow-up questions just to confirm my understanding.

11 So, if we go to Figure AP-1-2
12 (phonetic), and on page 2.

13 So this shows the Basic capital
14 required under the Minimum Capital Test?

15 MR. MARK GIESBRECHT (by Teams): Yes.

16 MS. KATRINE DILAY: And if you look at
17 lines 11 and 12 of this figure, this is the
18 calculation of margin required for premium liabilities
19 and unpaid claims, correct?

20 MR. MARK GIESBRECHT (by Teams):
21 Correct.

22 MS. KATRINE DILAY: So, based on the
23 OSFI table, the MCT table we just went through, some
24 portion of premium liabilities and unpaid claims
25 required capital is attributable to hail risk?

1 MR. MARK GIESBRECHT (by Teams): Yes,
2 hail would be part of the overall factor. Yes. I
3 mean, you know, not necessarily the line you
4 referenced but within auto overall, yes.

5 MS. KATRINE DILAY: And, Mr.
6 Giesbrecht, is it possible for MPI to produce the
7 spreadsheets that underlie this particular figure?

8 MR. MARK GIESBRECHT (by Teams): Yes,
9 I believe so.

10 MS. KATRINE DILAY: And would MPI
11 undertake to do so?

12 MR. STEVE SCARFONE: That'd be fine,
13 yes.

14 MS. KATRINE DILAY: Thank you. So,
15 just to confirm, the undertaking would be to provide
16 the undertaking -- sorry, the spreadsheets underlying
17 Figure RSR-AP-1-2, the Minimum Capital Test Basic
18 capital required.

19 MR. STEVE SCARFONE: Yes, Ms. Dilay.

20

21 --- UNDERTAKING NO. 38: MPI to provide the
22 spreadsheets underlying
23 Figure RSR-AP-1-2, the
24 Minimum Capital Test Basic
25 capital required

1 MS. KATRINE DILAY: Thank you. Madam
2 Chair, if I could just have a minute just to review my
3 notes. I think those might be all my questions for
4 this panel.

5 THE PANEL CHAIRPERSON: Certainly.

6 MS. KATRINE DILAY: Thank you.

7

8 (BRIEF PAUSE)

9

10 MS. KATRINE DILAY: Those are all my
11 questions. Thank you very much, Madam Chair, and
12 thank you, MPI witnesses.

13 THE PANEL CHAIRPERSON: Thank you, Ms.
14 Dilay. Ms. Meek...?

15 MS. KATRINE DILAY: And just to jump
16 in. I believe Ms. Meek is in the library, so perhaps
17 I could quickly step out and she could replace me in
18 terms of numbers.

19 THE PANEL CHAIRPERSON: Thank you.

20

21 (BRIEF PAUSE)

22

23 THE PANEL CHAIRPERSON: Good morning,
24 Ms. Meek. Please proceed.

25

1 CROSS-EXAMINATION BY MS. CHARLOTTE MEEK:

2 MS. CHARLOTTE MEEK: Good morning.

3 Good morning to the panel. Good morning, Mr.

4 Giesbrecht. My name is Charlotte Meek. I act on
5 behalf of the Coalition of Manitoba Motorcycle Groups.

6 I just have a brief cross for today.

7 I'd like to start off with, sorry, a
8 brief discussion of Basic and Extension insurance
9 provided by MPI for the motorcycle class. And, again,
10 I'm not going to direct my questions to anybody
11 particular, but whoever is best able to answer can
12 just jump in.

13 Could you confirm for me that the
14 motorcycle class Basic coverage includes collision
15 protection, but does not include Comprehensive
16 coverage? Is that correct?

17 MR. TAI PHOA: Yes, that is correct.

18 MS. CHARLOTTE MEEK: Thank you. And
19 this is different from the private passenger class,
20 for example, wherein comprehensive coverage is
21 included under the Basic Insurance Program provided by
22 MPI?

23 MR. TAI PHOA: Yes, that is correct.

24 MS. CHARLOTTE MEEK: And would you
25 agree that comprehensive coverage protects from

1 accidental losses including fire, theft, or windstorm?

2 MR. TAI PHOA: Yes, that is correct.

3 MS. CHARLOTTE MEEK: And would you
4 agree that the purchase of comprehensive coverage for
5 the motorcycle insurance is an Extension coverage then
6 that is offered by MPI?

7 MR. TAI PHOA: Yeah, that's correct.

8 MS. CHARLOTTE MEEK: And do you know
9 if any other insurance providers in Manitoba offer
10 comprehensive insurance coverage for motorcycles?

11 MR. TAI PHOA: I'll have to check with
12 my back row.

13

14 (BRIEF PAUSE)

15

16 MR. STEVE SCARFONE: Well, that didn't
17 take long to stump us.

18

19 (BRIEF PAUSE)

20

21 MR. TAI PHOA: And I'm still stumped.
22 I -- I assume that there are options for motorcycles
23 to go to other insurance. No different than any of
24 our -- any of the other Extension products that we
25 offer -- that MPI offers.

1 MS. CHARLOTTE MEEK: Would you maybe
2 then agree that the coverage that's offered by
3 alternate options are limited?

4 MR. TAI PHOA: Can you repeat that
5 question, and maybe -- maybe just to clarify the word
6 'limited'.

7 MS. CHARLOTTE MEEK: That there are
8 limited numbers of other insurers that provide
9 comprehensive coverage for motorcycles, so the
10 majority of motorcycle consumers would go to MPI for
11 their coverage of comprehensive insurance?

12

13 (BRIEF PAUSE)

14

15 MR. TAI PHOA: Sorry, I'm not sure if
16 this helps to answer the question, but I'm going to
17 take a crack at it anyway. I've just got some word
18 from my back row.

19 So for the Motorcycle Major Class,
20 there's seventeen thousand (17,000) -- approximately
21 eighteen thousand (18,000) policies, and out of those
22 eighteen thousand (18,000) policies, 95 percent
23 purchase Extension products through MPI.

24 MS. CHARLOTTE MEEK: That is helpful.
25 Thank you.

1 And this question might be for Mr.
2 Giesbrecht. There was testimony given by Mr. Gandhi
3 during the IT and Nova panel, and he indicated -- and
4 I think you were discussing this with Ms. Dilay this
5 morning -- that MPI does not currently have the
6 infrastructure to facilitate provision of credits for
7 the excess revenues, and that rebates are the only
8 viable option.

9 Is that correct?

10 MR. MARK GIESBRECHT (by Teams): At
11 this time, yes.

12 MS. CHARLOTTE MEEK: Sure. And I'm
13 just wondering whether MPI has canvassed ratepayers at
14 all to determine customers' preferences for rebates,
15 as opposed to credits on their accounts or other
16 alternatives?

17 MR. MARK GIESBRECHT (by Teams): I
18 don't recall specifically. I know we have had
19 numerous surveys and -- and other types of gathering
20 information from customers. But I -- I don't recall,
21 on that topic, if that is the case or not.

22 MS. CHARLOTTE MEEK: Does MPI plan to
23 discuss this issue with customers to determine what
24 their preferences would be?

25 MR. MARK GIESBRECHT (by Teams):

1 Definitely we regularly will -- will survey customers
2 in a -- on a manner of different topics, and so I
3 would say, generally speaking, yes. Especially, you
4 know, if there's ongoing needs for -- for rebates and
5 we want to make sure that we have the best method of
6 getting that to -- to our customers.

7 MS. CHARLOTTE MEEK: Thank you. And I
8 wanted to put a similar question to you that I put to
9 Mr. Herbelin, but he was unable to answer at the time.

10 In your presentation, you indicated
11 that MPI deemed it appropriate and prudent to continue
12 to operate those operations -- or to fund those
13 operations. And you were referring to the transfer
14 from Extension to DVA.

15 Do you recall that?

16 MR. MARK GIESBRECHT (by Teams):
17 Sorry, which conversation or which presentation are
18 you referring to? I mean, I -- the notion makes
19 sense, but I'm not sure exactly what you're referring
20 to.

21 MS. CHARLOTTE MEEK: Sure. Sorry, let
22 me rephrase that.

23 In your presentation, you indicated
24 something along the lines of MPI had deemed it
25 appropriate and prudent to continue to fund those

1 operations. And you were referring to the transfers
2 from Extension to DVA.

3 Do you recall that?

4 MR. MARK GIESBRECHT (by Teams): Yes,
5 we spoke of the DVA transfers in my presentation
6 yesterday. Yes.

7 MS. CHARLOTTE MEEK: And that you felt
8 that it was -- or MPI felt it was appropriate and
9 prudent to continue those transfers?

10 MR. MARK GIESBRECHT (by Teams): And
11 how we may continue, we have -- made one(1) transfer
12 and we have one (1) forecasted further transfer. But
13 there are no -- no other transfers beyond those two
14 (2) currently in the forecast.

15 MS. CHARLOTTE MEEK: Thank you. And I
16 think what you were referring is that you are deeming
17 it appropriate to continue, as in the second transfer
18 that MPI is proposing?

19 MR. MARK GIESBRECHT (by Teams): Yes.

20 MS. CHARLOTTE MEEK: Thank you. And
21 you also indicated that MPI's position is that the
22 Corporation is not prohibited from transferring from
23 Extension to other lines of business.

24 Is that correct?

25 MR. MARK GIESBRECHT (by Teams):

1 Correct.

2 MS. CHARLOTTE MEEK: And my question
3 for you then is: In what circumstance would a
4 transfer from Extension to DVA be deemed
5 inappropriate?

6 MR. MARK GIESBRECHT (by Teams): When
7 would it be inappropriate? I mean, there could be a
8 number of situations. If Extension was under
9 capitalized; probably the most common scenario I could
10 think of. We have a capital target and the insurance
11 line has to be healthy and stable. If that were not
12 the case, then we could not transfer amounts to DVA or
13 any other line for that matter.

14 MS. CHARLOTTE MEEK: And maybe I could
15 provide you with an example.

16 In the event that the Corporation, in
17 preparing for an application, sees that their
18 projections require an overall rate increase, would
19 the Corporation elect then not to make a transfer from
20 Extension to any other line of business, but would
21 rather elect to transfer to Basic in order to prevent
22 a rate increase for ratepayers?

23 MR. MARK GIESBRECHT (by Teams):
24 Well, we definitely strive for rate stability and
25 providing low rates and value for customers. That

1 would be a consideration. It would have to be weighed
2 against a financial position and the -- and the need
3 of another line of business, and would have to
4 compare, you know, which is a more dire need.

5 So I would say that's definitely a
6 consideration. But I -- I really couldn't comment
7 without having more specifics of a -- of a situation.

8 MS. CHARLOTTE MEEK: So it would be
9 possible then, where DVA continues to require funds,
10 that a rate increase would be required in order to
11 fund the DVA line of business?

12 MR. MARK GIESBRECHT (by Teams): Well,
13 now are you referring to Basic or Extension? Because
14 a rate increase would never be -- would never take
15 place within Basic to fund DVA --

16 MS. CHARLOTTE MEEK: Or --

17 MR. MARK GIESBRECHT (by Teams): But -
18 - but we have other lines of business that are not
19 attached to Basic.

20 MS. CHARLOTTE MEEK: So let me -- let
21 me rephrase my question.

22 Where the DVA requires funds, would MPI
23 choose to transfer funds from Extension to DVA, rather
24 than to Basic, to offset a rate increase for
25 ratepayers?

1 MR. MARK GIESBRECHT (by Teams):

2 That's a possibility. Again, it would all depend on
3 the circumstances of -- of each line of business and -
4 - and the circumstances at that point in time.

5 Now, we have the provisions of the --
6 you know, the Capital Management Plan and those would
7 all be in place. But as we've seen with the \$60
8 million transfer and the proposed or -- or forecasted
9 \$53 million transfer, we have to consider the -- the -
10 - you know, the position of the company in totality
11 and do what is best for -- for all of our lines of
12 business.

13 The reality is if -- if we don't have a
14 healthy DVA line -- 'cause that -- that comprises part
15 of our total corporate financial picture, that could
16 have an impact on our ability overall, looking at cash
17 flows and our ability to meet our obligations for
18 Basic or other lines of business.

19 So we have to ensure that all lines are
20 healthy and sustainable.

21 MS. CHARLOTTE MEEK: Thank you. And
22 so, Mr. Giesbrecht, you talked in your presentation
23 and with cross-examination with Ms. Dilay about the 60
24 million that's already been transferred, and then
25 there's a projected further transfer, and you said

1 that that would cover us to approximately 2025/'26.

2 Is that correct?

3 MR. MARK GIESBRECHT (by Teams): Yes.

4 MS. CHARLOTTE MEEK: And you said
5 that that was based on the current projections, which
6 are based on the assumption for costs related to Nova
7 and DVA.

8 Is that correct?

9 MR. MARK GIESBRECHT (by Teams): Yes.

10 MS. CHARLOTTE MEEK: And I think you
11 indicated yesterday that the budgeted costs for Nova
12 are critical to those assumptions.

13 Is that correct?

14 MR. MARK GIESBRECHT (by Teams):

15 They're a major factor. They are substantial.

16 MS. CHARLOTTE MEEK: Okay. And is it
17 possible for the projected costs for the DVA to
18 increase?

19 MR. MARK GIESBRECHT (by Teams):

20 That's -- it's possible. I think the -- the operating
21 costs for DVA have been fairly stable. You know,
22 you'd expect inflationary increases over a long period
23 of time. But generally speaking, it's been fairly
24 stable. With the advent of -- of Nova and trying to
25 modernize our systems and provide better service to

1 customers, that'll have a bit of a change in the cost
2 base.

3 But longer run, we do also anticipate
4 benefits to come. So there will be a bit of an uptick
5 in cost and then over time, after we realize the
6 benefits and all the costs have been amortized, we'd
7 anticipate, you know, getting back to a -- a more
8 stable run rate of costs.

9 MS. CHARLOTTE MEEK: Thank you. And I
10 believe yesterday you also indicated that -- hope that
11 MPI -- or it is the hope of MPI that the DVA would
12 become self-sufficient.

13 Is that correct?

14 MR. MARK GIESBRECHT (by Teams): Yes.

15 MS. CHARLOTTE MEEK: And can you
16 advise of what steps MPI is currently taking to ensure
17 that becomes a reality?

18 MR. MARK GIESBRECHT (by Teams): We
19 are in talks with government ongoing, discussing
20 different options about how can we address the funding
21 gap. And so we are hopeful that we can come to a
22 resolution with the government to -- to make that
23 happen.

24 MS. CHARLOTTE MEEK: Thank you.

25

1 (BRIEF PAUSE)

2

3 MS. CHARLOTTE MEEK: And I think
4 yesterday, Mr. Giesbrecht, you said something to the
5 effect of given the surplus that existed in the
6 Extension fund, it made sense to MPI, when looking at
7 the deficiencies of DVA, to make the transfer to DVA.
8 And I think you also referenced MPI's requirement to
9 look at the business interest as a whole.

10 Does that sound familiar?

11 MR. MARK GIESBRECHT (by Teams): Yes.

12 MS. CHARLOTTE MEEK: And would you
13 agree that the surplus that has accumulated in both
14 the Basic and Extension funds is a result of MPI
15 customers being overcharged for their premiums? Is
16 that correct?

17 MR. MARK GIESBRECHT (by Teams): Well,
18 I would say for Basic we definitely have charged more
19 than was required. It's -- there's always a forecast
20 and forecasted rates, and it's never perfect when
21 you're trying to break even.

22 So definitely, we have charged more
23 than was required to cover the cost of claims and
24 administration costs throughout the pandemic.

25 As we spoke with Ms. Dilay, as regards

1 to Extension, I would not characterize that as an over
2 collection, in that Extension has a -- a profit
3 provision.

4 And so, we expect to have a profit
5 every year within Extension. And that line is fairly
6 stable. And I wouldn't say it has had a dramatic
7 uptick based on -- on, you know, the recent pandemic.
8 There's been some improvement, but not to the extent
9 anywhere near what Basic has.

10 MS. CHARLOTTE MEEK: Okay. And I --
11 I'd just like to jump to a reference here. If we
12 could look at the 2021 special rebate application
13 dated April 27th, 2020.

14

15 (BRIEF PAUSE)

16

17 MS. CHARLOTTE MEEK: And I apologize,
18 I just realized I don't have a page number referenced.
19 Might I just have a moment, Madam Chair?

20 THE PANEL CHAIRPERSON: Yes,
21 certainly.

22

23 (BRIEF PAUSE)

24

25 MS. CHARLOTTE MEEK: Thank you very

1 much, Ms. Schubert. So, we're at page 21 and I'd just
2 like to look at line 16 to 19 here. This reads:

3 "The rationale for the proposed
4 rebate is that given the reduced
5 claims costs, these customers would
6 have paid significantly less in
7 premiums to insure their motor
8 vehicles after March 15th, 2020 had
9 MPI calculated their premiums on a
10 monthly, as opposed to annual
11 basis."

12 So, my question for you, Mr.
13 Giesbrecht, would be that: Would you agree that
14 similarly, with the current special rebate application
15 before the Board, that had MPI calculated premiums on
16 a month-by-month basis, that customers would have paid
17 less for both their Basic premiums, as well as their
18 Extension premiums?

19 MR. MARK GIESBRECHT (by Teams): Yes.
20 Yeah, there's no doubt there's been less claims and
21 that's been the primary driver of our accumulation of
22 excess capital.

23 All I was referencing earlier was that
24 Extension seeks to gain a profit, and Extension has
25 not benefited to the extent, on a percentage basis,

1 anywhere close to what -- what Basic has.

2 But -- but definitely, you know, we do
3 have more dollars within each line of business than
4 was previously forecasted.

5 MS. CHARLOTTE MEEK: Sure. And I just
6 want to clarify a specific point. Customers would
7 have been charged less for their Extension premiums
8 had MPI been calculating on a month-by-month basis.

9 Is that correct?

10 MR. MARK GIESBRECHT (by Teams): Yes,
11 if we adjusted our claims forecasts on a more frequent
12 basis, then it could have been a little bit lower,
13 yes.

14 MS. CHARLOTTE MEEK: Thank you. Those
15 are my questions, Madam Chair.

16 THE PANEL CHAIRPERSON: Thank you very
17 much, Ms. Meek. I think this is an opportune time to
18 take the morning break. Could we please come back at
19 twenty (20) to 11:00. Thank you.

20

21 --- Upon recessing at 10:23 a.m.

22 --- Upon resuming at 10:42 a.m.

23

24 THE PANEL CHAIRPERSON: Mr. Gabor...?

25 THE CHAIRPERSON: Thank you. Mr.

1 Giesbrecht...?

2 MR. MARK GIESBRECHT (by Teams): Yes.

3 Hello.

4 THE CHAIRPERSON: Hi. Just a few
5 questions. Do you know if there is the similar
6 situation in BC or Saskatchewan as here in relation to
7 the Crown Corporation administering DVA or a similar
8 program to DVA?

9 MR. MARK GIESBRECHT (by Teams): Yes,
10 I believe they operate similar to -- to MPI in
11 Manitoba where they -- they do have oversight over
12 some of those functions, yes.

13 THE CHAIRPERSON: Okay. And do know
14 what the -- what the agreement is between those
15 governments and the -- the Crown Corporations as far
16 as the costs of those programs they carry out for the
17 government?

18 MR. MARK GIESBRECHT (by Teams): I
19 don't have details. I do believe that there is some -
20 - there's more tight regulation or interaction between
21 the -- the Basic insurance and the licensing
22 component, I think, at least within Saskatchewan. But
23 details of which, I'm not aware.

24 THE CHAIRPERSON: Okay. And there
25 seems to be this -- the -- Mr. Scarfone provided

1 Exhibit 71 which showed the revenues and expenses for
2 the DVA line.

3 Would I be correct that the big
4 divergence occurred in relation to the IT projects for
5 MPI?

6 MR. MARK GIESBRECHT (by Teams): That
7 is definitely a point where the -- the net revenues or
8 the -- the profitability is diminishing significantly.

9 Prior to the advent of Nova, we had
10 forecasted DVA to be in a loss of about \$6 to \$7
11 million annually, and then with -- with Nova licensing
12 costs, the line had incurred about another \$12 million
13 of annual costs.

14 And then there's the capital costs that
15 would come in later upon completion and release of --
16 of that module which would then have another, you
17 know, call it in the 50 million range, which would
18 then be amortized over time.

19 So it -- there were losses, and they're
20 being increased dramatically with -- with Nova.

21 THE CHAIRPERSON: Okay. Can you tell
22 us in what year the -- you started with the \$12
23 million losses?

24 MR. MARK GIESBRECHT (by Teams): That
25 started this year, in this current fiscal year.

1 THE CHAIRPERSON: Okay. So -- and --
2 and you anticipate the losses will increase
3 significantly unless there is funding from government?

4 MR. MARK GIESBRECHT (by Teams): Yes.

5 THE CHAIRPERSON: Can you advise when
6 negotiations started in earnest in relation to
7 increasing the amount MPI receives from government for
8 the increased costs?

9 MR. MARK GIESBRECHT (by Teams): So I
10 joined MPI in the fall of 2017. There -- there -- and
11 there -- to my recollection, there had been talks even
12 prior to that date.

13 However, I would say that we've been
14 talking more specifically and at greater length over
15 the past probably twelve (12) months. We've had
16 multiple discussions and looked at various options.
17 So I'd say we've had a real earnest look at it in the
18 last, you know, say, twelve (12) months.

19 THE CHAIRPERSON: And without going
20 into those negotiations, do you anticipate a
21 resolution of this, of the negotiations, within the
22 next year?

23 MR. MARK GIESBRECHT (by Teams): I'm
24 certainly hopeful of that. You know, I -- I believe
25 government also wants to come to a resolution on this

1 as well, but, you know, we have been talking about
2 these things for a while, so I really can't put an end
3 date on that resolution. But -- but I would say
4 definitely the aim is to have that within, you know,
5 the next twelve (12) months or in the near future.

6 THE CHAIRPERSON: Those are my
7 questions. Thank you. Thank you, Mr. Giesbrecht.

8 THE PANEL CHAIRPERSON: Mr. Watson...?

9 BOARD MEMBER WATSON: Thank you. For
10 Mr. Giesbrecht, if we could bring up CAC-MPI-1-95.

11

12 (BRIEF PAUSE)

13

14 BOARD MEMBER WATSON: Item D, item D.
15 Thank you.

16 Mr. Giesbrecht, with regards to the
17 uncashed cheques, if you add the first rebate and the
18 second rebate to rough math, there's about \$4.7
19 million worth of cheques outstanding?

20 MR. MARK GIESBRECHT (by Teams): Yes.

21 BOARD MEMBER WATSON: What would be
22 the range of value of the outstanding cheques? Would
23 there be cheques outstanding greater than one thousand
24 dollars (\$1,000)?

25 MR. MARK GIESBRECHT (by Teams): No.

1 Typically, on average, these cheques would be, you
2 know, between one (1) and three hundred dollars
3 (\$300), depending on which...

4 The May rebate was larger than the
5 December rebate, so I believe December would have been
6 in the range of a hundred dollars (\$100) and the May
7 rebates somewhere in that two hundred dollars (\$200)
8 range. So -- but, you know, on average, it would not
9 be nowhere near a thousand (1,000).

10 BOARD MEMBER WATSON: And what would
11 be the largest cheque, the top value? Would you --

12 MR. MARK GIESBRECHT (by Teams): Yeah.
13 Off the top of my head, I -- I don't know. I -- I do
14 believe we had had an IR or some questions on that at
15 some point over the proceedings, but I really don't --
16 I would be guessing at this point.

17 BOARD MEMBER WATSON: Okay. If I was
18 a customer and I called MPI and asked about the
19 cheques, is there a database or some sort of
20 information that they can answer if -- if a cheque
21 that was sent to me is uncashed?

22 MR. MARK GIESBRECHT (by Teams): Yes.

23 BOARD MEMBER WATSON: Okay. Would
24 they be able to answer it on the phone right away, or
25 is it something they would have to get back to the

1 customer on?

2 MR. MARK GIESBRECHT (by Teams): I --
3 I believe that would be available on -- on the -- on
4 the spot for the customer.

5 BOARD MEMBER WATSON: Okay. Is there
6 a way --

7 MR. MARK GIESBRECHT (by Teams): It
8 may take a bit of time, but I don't believe it would
9 require a follow-up.

10 BOARD MEMBER WATSON: Okay. Is there
11 a way to -- since it's only 3 percent and 4 percent of
12 the outstanding cheques, is there a way to post the
13 outstanding cheques on a person's account?

14 MR. MARK GIESBRECHT (by Teams): I
15 would have to take that away and -- and speak with our
16 -- our IT folks. Right now, given our system
17 limitations, I -- I don't know if that would be
18 feasible.

19 I mean, whether it's 3 percent or 100
20 percent, the -- the same amount of work would have to
21 take place to make it work within the code in the
22 system, so I'd say likely not.

23 BOARD MEMBER WATSON: Okay. And your
24 application before us right now is the third rebate is
25 \$335 million. Is that correct?

1 MR. MARK GIESBRECHT (by Teams): That
2 is correct.

3 BOARD MEMBER WATSON: And if you take
4 into the value of the final cheque of dollars, 3.17
5 percent, it's feasible that the next round of uncashed
6 cheques could exceed \$12.06 million.

7 Is that possible?

8 MR. MARK GIESBRECHT (by Teams): That
9 certainly is possible based on the amount of cheques
10 that are returned or are not cashed.

11 BOARD MEMBER WATSON: Okay.

12 MR. MARK GIESBRECHT (by Teams): And
13 we have -- in prior rounds, we had made news releases
14 and -- and tried to have different posts in different
15 avenues and forums to encourage customers to update
16 their address or any other information that is
17 required to get these into their hands.

18 And -- and we can take a look at that
19 again as well to make sure we're -- we're mitigating
20 this as best as possible.

21 BOARD MEMBER WATSON: Okay. And it is
22 a possible -- or a situation -- I believe you answered
23 a question this morning from CAC -- is that some
24 people's accounts actually may not be able to get
25 credit and they may not be able to get benefit based

1 on them closing their account, passing away, moving
2 from province.

3 So there might be a situation even if
4 you did post to someone's account that they would miss
5 the opportunity of getting the rebate.

6 Is that correct?

7 MR. MARK GIESBRECHT (by Teams): That
8 -- and how do you mean if it's -- if we were to post a
9 credit or based on issuance of a cheque?

10 BOARD MEMBER WATSON: Issuance of a
11 credit on the account. It is possible that people do
12 close their account. They don't insure vehicles
13 anymore, they pass away, they move out of the
14 province.

15 MR. MARK GIESBRECHT (by Teams):
16 Exactly, right? If they had no future need for
17 insurance and we issued a credit, then that credit
18 wouldn't be of use to them.

19 I -- I should say I believe the process
20 would be, however, that their -- it may trigger a
21 cheque if it wasn't able to be used in a different
22 manner. So it wouldn't be that it would sit there in
23 perpetuity, but it may take customer action to
24 initiate the request to -- to produce it in a
25 different manner.

1 BOARD MEMBER WATSON: Okay. Thank
2 you. And the next topic for Mr. Giesbrecht. Last
3 Wednesday, in regards to Project Nova, it was brought
4 to our attention that driver vehicle licensing part of
5 Project Nova is at now 49 percent.

6 Would you agree with that?

7 MR. MARK GIESBRECHT (by Teams): It's
8 I would say in that -- in that ballpark.

9 BOARD MEMBER WATSON: Okay. Subject
10 to check, on the 2020 GRA, October 16th, 2019, on the
11 transcript at page 1489, I do believe it's Mr.
12 Dressler sated that the DVL portion is 24.7 million.

13 Subject to check, would you agree with
14 that?

15 MR. MARK GIESBRECHT (by Teams): Well,
16 subject to check, that -- that number sounds low
17 depending on exactly what he was referencing. I don't
18 believe the overall cost of the program was ever
19 expected at 24 million, so I would have to really see
20 more details around what specific component was being
21 referenced with that number.

22 BOARD MEMBER WATSON: Okay. So it's
23 on page 1489, October 16th of 2019 on the transcript.

24 With 49 percent of the current budget
25 of 126 million, it's \$63 million now.

1 Would you agree?

2 MR. MARK GIESBRECHT (by Teams): At
3 half, yes.

4 BOARD MEMBER WATSON: Okay. The \$38
5 million increase, what part of the program for DVL
6 part of Project Nova, where is that allocated to? How
7 did the increase come from 24.7 million to \$63
8 million?

9 MR. MARK GIESBRECHT (by Teams): Well,
10 again, without seeing those details, I'm -- I don't
11 believe that 24 million was a right starting point.
12 There -- there was a re-baseline that was completed
13 over a year ago where we at that point revised the
14 forecast to one twenty-eight (128), but I -- I'd have
15 to take an undertaking or look at the details.

16 I -- I don't believe that the increase
17 in debase specifically was that dramatic, but I would
18 have to look back into the details to -- to get back
19 to you with more details on exactly what, you know,
20 the changes were in that re-baseline.

21 BOARD MEMBER WATSON: Okay. If we
22 could have an undertaking, Counsel, to reference the
23 transcript of August -- October 16, 2019, page 1489,
24 the 24.7 million to the current \$63 million.

25 MR. STEVE SCARFONE: To reconcile

1 those two (2) figures?

2 BOARD MEMBER WATSON: Correct. And
3 where the increase is and bringing it to the Board's
4 attention that it wasn't in this year's filing.

5 MR. STEVE SCARFONE: Yes.

6 BOARD MEMBER WATSON: Okay. Thank
7 you.

8

9 --- UNDERTAKING NO. 39: MPI to reference the
10 transcript of October
11 16th, 2019, page 1,489;
12 reconcile the 24.7 million
13 to the current \$63
14 million; and indicate
15 where the increase is and
16 that it wasn't in this
17 year's filing

18

19 BOARD MEMBER WATSON: The last
20 question for Mr. Giesbrecht.

21 In the financial statements, Board
22 counsel brought to your attention the 2019/2020 note
23 in regards to retained earnings on part of the DVL.
24 And you used the word 'redundant', and there was only
25 one (1) note in reference to that and it has since

1 been removed from the last year's financial
2 statements.

3 Was that a decision by yourself, as a
4 CFO, or was it a decision by PWC in -- in regards to
5 removing the note?

6 MR. MARK GIESBRECHT (by Teams): Yes,
7 the -- the note you're referring to is within the
8 MD&A, so it's not a no disclosure per se within the
9 audited financial statements.

10 So when I made the comment that there
11 was redundancy, what I meant by that was in previous
12 annual reports within the MD&A we would speak to each
13 line of business, and we typically would say a section
14 on revenue, expense, claims, investments, and so on.

15 And what would happen within expenses,
16 investment income, for example, and even within
17 claims, to a large extent, would be the -- the same
18 commentary would -- would take place in many of the
19 lines of business as they were all affected similarly.

20 And so it was redundant in the -- in
21 the sense that many of the overall drivers were spoken
22 about two (2) and three (3) and four (4) times in some
23 cases, and so that's where the redundancy took place.

24 So we streamlined the -- the MD&A to be
25 more focussed on the overall corporate operation. And

1 so what we did -- we would do, is within the -- the
2 notes proper, which are the -- the fully audited notes
3 to the financial statements, there is a statement of
4 operations or an income statement, as well as a
5 balance sheet that is by line of business.

6 You know, but through the course of the
7 discussions, you know, I think it's clear to us that,
8 you know, we -- we should put back in more specific
9 reference to transfers, as it is so in -- it's keenly
10 of interest to many stakeholders. So -- and I think
11 that would be an improvement to -- while we want to
12 streamline things and -- and reduce redundancy, we
13 also want to have that transparency in making things
14 clear.

15 The -- the transfers could be sought or
16 -- or discovered through the -- the no disclosures,
17 but it's not as easy to find.

18 And in terms of their decision,
19 ultimately, it was my decision in -- in consultation
20 with -- with my team in trying to improve the report.
21 PWC, as our auditors, of course, have to sign off on
22 the -- the notes and the -- the full financial
23 statements.

24 And they also ensure that MD&A is
25 consistent overall, but they don't provide an opinion

1 on its content, other than it should align generally
2 to what -- what is disclosed and audited within the --
3 the full audited annual financial statements.

4 BOARD MEMBER WATSON: Do you agree
5 that there's notes in the financial statements that --
6 there's notes in there referencing \$2 million, \$3
7 million, \$4 million, but there's no note for the \$60
8 million transfer?

9 MR. MARK GIESBRECHT (by Teams): Sir,
10 which 2, 3, and \$4 million are you referring to?

11 BOARD MEMBER WATSON: There's notes in
12 the financial statements. There's various notes that
13 reference smaller dollar figures. If we would --
14 could pull up the 2019/2020 statements, I can point
15 them out to you.

16 MR. MARK GIESBRECHT (by Teams): Are -
17 - are you talking about specifically to transfers of
18 prior years?

19 BOARD MEMBER WATSON: No, not -- not -
20 - on other topics; you know, wages or different things
21 like that.

22 MR. MARK GIESBRECHT (by Teams): Yes.
23 Yeah. No, I mean, we follow you know what is required
24 for -- you know for IFRS in our accounting standards
25 and disclosures. And so while some may be smaller in

1 dollar amounts, they are required based on the
2 standard that we follow.

3 BOARD MEMBER WATSON: And the \$60
4 million transfer didn't follow the standards?

5 MR. MARK GIESBRECHT (by Teams): It is
6 not required to be disclosed within the -- within the
7 notes.

8 But I -- I do agree, based on this
9 discussion and just based on, you know, what has
10 transpired, that, you know, we would intend to better
11 highlight that in the future, regardless of whether or
12 not it is actually required to pass an audit opinion.

13 BOARD MEMBER WATSON: Okay. Thank
14 you.

15 THE PANEL CHAIRPERSON: Mr. Gabor...?

16 THE CHAIRPERSON: Sorry. Mr.
17 Giesbrecht, why is it not required on the 60 million?
18 I mean, you said that the -- the others were required
19 by standard or practice, but it sounds like your
20 answer is that, under standards of practice, it's not
21 required to show the 60 million.

22 Can you advise why?

23 MR. MARK GIESBRECHT (by Teams): Yeah.
24 So the -- the transfer is really -- it's -- it's a
25 transfer within the Corporation. On a consolidated

1 basis, it -- it has no impact on the overall corporate
2 position.

3 And so we do disclose now, new for this
4 year, our -- you know, our -- our performance and our
5 balance sheets; however, those are not required
6 disclosures, you know, based on our corporate
7 structure.

8 THE CHAIRPERSON: So the transfer from
9 Extension to Basic wouldn't be required to be
10 disclosed?

11 MR. MARK GIESBRECHT (by Teams): Not
12 within the -- the notes to the financial statements,
13 no, and they have not been in the past. Where --
14 where we have disclosed it in the past has been within
15 the MD&A, which is -- there's -- of discretion of what
16 is or isn't in the MD&A. But within the -- the notes
17 proper to the financial statements, it is not -- not
18 necessary.

19 THE CHAIRPERSON: For disclosure and
20 transparency purposes, do you plan to indicate in the
21 notes the transfer from Extension to Basic going
22 forward?

23 MR. MARK GIESBRECHT (by Teams): Yes.
24 Yes. We'll -- and we'll determine if that's most
25 appropriate in the MD&A or in the notes. But I -- I

1 believe it's clear that it has to be there in -- in
2 either section, but -- but more -- more clearly and
3 explicitly stated, as opposed to shown in the
4 statement of financial position where you could -- you
5 could see it, but you have to more financially savvy
6 to understand it.

7 THE PANEL CHAIRPERSON: Thank you.
8 Mr. Giesbrecht, I have one (1) question.

9 In your responses to Ms. Dilay's
10 question, you indicated that all Basic customers are
11 customers of DVA. Are all DVA customers customers of
12 Basic?

13 MR. MARK GIESBRECHT (by Teams): Well,
14 that's an interesting question. So all DVA customers
15 -- you -- you could have a customer who is say just
16 learning to drive, and they take a knowledge test and
17 a -- and a road test. At that point, they may not
18 have, you know, a car or insurance. Maybe they drive,
19 you know, a family or a parent's vehicle, so in that
20 sense they're not necessarily Basic customers, but it
21 could be DVA customer.

22 So, I wouldn't say every DVA customer
23 is not necessarily a Basic customer. Although, it --
24 very interestingly, on the flip-side, by the very
25 nature of being a Manitoba resident, everyone is

1 afforded an extended PIPP coverage, whether or not you
2 have a licence or a vehicle. So, from that
3 perspective, all Manitobans are Basic customers, but
4 not necessarily ratepaying customers.

5 THE PANEL CHAIRPERSON: Thank you.
6 Mr. Scarfone, any re-direct?

7

8 RE-DIRECT-EXAMINATION BY MR. STEVE SCARFONE:

9 MR. STEVE SCARFONE: Yeah, just some
10 questions.

11 Firstly, I guess, for my own
12 edification and, for the record, Mr. Giesbrecht, what
13 does MD&A reference that you just spoke about? What's
14 that? Is that an acronym?

15 MR. MARK GIESBRECHT (by Teams): Yeah.
16 That's the Management Discussion and Analysis within
17 an annual report.

18 MR. STEVE SCARFONE: Okay. Thank you.
19 Just on a procedural thing before I begin, Madam
20 Chair, I note that the Board didn't call upon Mr.
21 Hacault, and that was because yesterday he said he had
22 no questions. But he also reserved the right, as I
23 recall, to ask questions.

24 And the Board might also recall that
25 there was a reference yesterday by Mr. Hacault to what

1 we referred to as a collaborative discussion
2 concerning -- it wasn't a formal undertaking, but he's
3 waiting on a response from MPIC concerning the -- I
4 guess the best way to describe it, he wants to balance
5 for his client the benefit of a greater rebate against
6 the possibility of some of the solutions that were
7 proposed to government for the DVA.

8 So it's a complex response that we're
9 trying to formulate for -- for his client. When he
10 gets that, he may have some questions again for this
11 panel.

12 So I don't know that that's going to be
13 ready before the end of this week for sure. And so it
14 may be that this panel has to come back 'cause, as Mr.
15 Hacault said, he did reserve the right to ask
16 questions on that front.

17 THE PANEL CHAIRPERSON: Yes. Thank
18 you, Mr. Scarfone.

19 And certainly if he indicates that he
20 does have further questions, then we would ask that
21 the panel be -- appear again in the hearing.

22 MR. STEVE SCARFONE: Come back. Okay.
23 And we just wanted to confirm that and -- and -- so
24 the panel members were aware of that possibility.

25

1 CONTINUED BY MR. STEVE SCARFONE:

2 MR. STEVE SCARFONE: Okay. So, let me
3 just work backwards on the -- on the redirect. Oh,
4 and, Mr. Watson, we still have your uncashed cheque,
5 so we'll get that to you. Just talk to me later.
6 Yes.

7 Mr. Giesbrecht, Mr. Gabor asked you
8 about the discussions that MPIC was having with
9 government concerning the DVA agreement. And you
10 indicated that -- in earnest -- those were his words -
11 - those discussions began about twelve (12) months
12 ago. Is that right?

13 MR. MARK GIESBRECHT (by Teams): Yes.
14 You know, we have been in ongoing dialogue for -- for
15 some time. And prior to twelve (12) months ago. And
16 that's -- that's been a ballpark.

17 I would say there have been more
18 advanced discussion in the last twelve (12) months.
19 But I couldn't put an exact pin -- pinpoint date. But
20 roughly speaking, we definitely have been having more
21 discussions in the last number of months.

22 MR. STEVE SCARFONE: Okay. And I'll
23 just -- you know, this might be difficult to answer.
24 I'll put a hypothetical to you because you're our
25 Chief Financial Officer.

1 You haven't (sic) indicated that you're
2 hopeful that a resolution could still occur. What
3 would the Corporation or how would the Corporation
4 deal with government agreeing to send to MPIC the
5 amounts that have been transferred into the line of
6 business?

7 So if the government was to cut a
8 cheque and send \$113 million to MPIC, what -- What
9 happens after that point?

10 MR. MARK GIESBRECHT (by Teams): Yeah.
11 If I were the case that the DVA line were to be funded
12 retrospectively and -- and made whole for previous
13 losses, then those monies could be sent back to where
14 they came from. Being, in this case, Extension.
15 Which would then allow that to flow back to Basic
16 through the normal course of our -- our year end test
17 and transfer of excess capital.

18 MR. STEVE SCARFONE: Ms. Meek asked
19 you, again, some hypotheticals. She said, Well, Mr.
20 Giesbrecht, when would it be inappropriate to transfer
21 Extension from -- or monies from Extension to the DVA
22 line of business.

23 Do you recall that line of questioning?

24 MR. MARK GIESBRECHT (by Teams): I do.

25 MR. STEVE SCARFONE: And I think the

1 example you provided was, Well, certainly, if -- if
2 the Extension reserve was under capitalized, that is,
3 not at it's 100 percent MCT target it would be
4 inappropriate to make such a transfer, right?

5 MR. MARK GIESBRECHT (by Teams):

6 Correct.

7 MR. STEVE SCARFONE: Would you agree
8 as well that it would be inappropriate for MPIC to
9 transfer any excess Extension monies to another line
10 of business after the year end test that you made
11 reference to?

12 MR. MARK GIESBRECHT (by Teams): Yes,
13 exactly. You know, at year end, that test shall be
14 performed. Any excess capital above 200 percent MCT
15 within Extension would -- would flow to Basic.

16 So after that point in time, there
17 would be no other capital available for any other
18 purpose. That it would have been already transferred
19 to Basic.

20 MR. STEVE SCARFONE: Do you recall,
21 last year, testifying before the Board of the 2021
22 General Rate Application?

23 MR. MARK GIESBRECHT (by Teams): I do.

24 MR. STEVE SCARFONE: And at that time,
25 sir, do you recall confirming for this Board that

1 MPIC, in its view, had some discretion in how it made
2 use of the excess Extension monies?

3 MR. MARK GIESBRECHT (by Teams): Yes,
4 we talked a fair bit about that.

5 MR. STEVE SCARFONE: And has that
6 position changed since your evidence last year at this
7 time?

8 MR. MARK GIESBRECHT (by Teams): No,
9 it has not.

10 MR. STEVE SCARFONE: MPIC made a
11 transfer, as we know, from the Extension line of
12 business to the Driver and Vehicles Administration
13 line of business.

14 Could it also, in exercising that
15 discretion, make a transfer before year end to the
16 Basic line of business?

17 MR. MARK GIESBRECHT (by Teams):
18 Certainly. If there was a need that arose, that had
19 to be addressed, that -- that could take place. And
20 it has in the past.

21

22 (BRIEF PAUSE)

23

24 MR. MARK GIESBRECHT (by Teams): And
25 just, before I forget, one point to follow up on the

1 questioning of the -- the disclosures. We do have
2 within the GRA and our initial application -- I just
3 wanted to point out that we do disclose publically
4 within the application specifically the transfers from
5 Extension to DVA and to Basic.

6 So while we talked about what's in the
7 annual report, there is publically available contained
8 within our application to the PUB. So I just wanted
9 to make that -- that clarification or addition to that
10 commentary.

11 MR. STEVE SCARFONE: And then, the
12 last question on -- on the transfers then to the
13 various lines of business.

14 Does MPIC -- are you aware of any
15 preference that MPIC would have toward any particular
16 line of business?

17 MR. MARK GIESBRECHT (by Teams): No, I
18 wouldn't say there's any preference. I think we want
19 to make sure that all lines are achieving what they
20 set out to do and they're all healthy and are doing
21 what's best for all Manitobans.

22

23 (BRIEF PAUSE)

24

25 MR. STEVE SCARFONE: This -- this

1 question is probably directed best to Mr. Phao.

2 Mr. Phao, you'll recall that Ms. Meek
3 was asking questions about the comprehensive coverage
4 for her client, the motorcyclists?

5 MR. TAI PHOA: Yes, I do.

6 MR. STEVE SCARFONE: Do the effects of
7 the pandemic have any affect on the comprehensive
8 coverage of MPIC customers?

9 MR. TAI PHOA: We did not notice any
10 significant changes to the comprehensive loss costs.
11 So there was no impact of COVID on comprehensive.

12 MR. STEVE SCARFONE: And do you know
13 why that is, sir?

14 MR. TAI PHOA: Comprehensive coverage
15 is for -- for things like death and vandalism. That
16 is not affected by the volume of driving that happens.
17 A lot of -- like -- like the COVID impact is mostly
18 for collisions and PIPP losses.

19 MR. STEVE SCARFONE: Thank you. Mr.
20 Giesbrecht, back to you, sir.

21 You'll recall Ms. Dilay asking you
22 about the methodology for issuing rebate cheques?

23 MR. MARK GIESBRECHT (by Teams): Yes.

24 MR. STEVE SCARFONE: If there was a
25 cheaper and more effective way for MPI to issue

1 rebates, would MPIC be using it for this application?

2 MR. MARK GIESBRECHT (by Teams): Yes,
3 certainly. And it is our aim to have more flexibility
4 and ability for other methods in the future. But
5 right now, cheques are the most feasible.

6 MR. STEVE SCARFONE: And then, the
7 last question for you, Mr. Giesbrecht, on the proposed
8 amendments to the CMP, you'll recall Ms. Dilay asking
9 you about the Corporation's intention to do that in
10 next year's GRA?

11 MR. MARK GIESBRECHT (by Teams): Yes.

12 MR. STEVE SCARFONE: At this point in
13 time, does the Corporation know for certain if the
14 capital release provision will remain within the
15 Capital Management Plan?

16 MR. MARK GIESBRECHT (by Teams): I
17 wouldn't say we know with -- with certainty. We still
18 have work to do in preparation for next year's GRA.
19 So we have to come back with a complete wholesome plan
20 that will outline and summarize, you know, a new
21 proposal and the benefits of such.

22 MR. STEVE SCARFONE: And does the
23 Corporation know, at this time, whether that 120
24 percent MCT threshold is the number that will appear
25 in next year's amended Capital Management Plan?

1 MR. MARK GIESBRECHT (by Teams): You
2 know, that's the best we know today that we're
3 leaning. But I would say that that could change
4 between now and then.

5 MR. STEVE SCARFONE: And does the
6 Corporation know, in fact, if the capital build
7 provisions will remain in the amended version of the
8 Capital Management Plan?

9 MR. MARK GIESBRECHT (by Teams): I
10 would expect that there has to be a capital build of
11 some nature. Based on what was experienced thus far,
12 we're -- we're not aware of any deficiencies or -- or
13 tweaks that aren't necessary.

14 But, again, that should be made part of
15 our entire analysis and -- and coming back next year
16 with that wholesome plan.

17

18 (BRIEF PAUSE)

19

20 MR. STEVE SCARFONE: Madam Chair,
21 those are the questions on re-direct.

22 THE PANEL CHAIRPERSON: Thank you
23 very much, Mr. Scarfone.

24 And subject to your earlier comments
25 with regard to Mr. Hacault, we thank this panel for

1 its presence at the Hearings.

2 And can we move into the next panel,
3 which is the investments panel. We have Mr.
4 Giesbrecht on the screen and I'm expecting Mr. Bunston
5 will be here --

6 MR. STEVE SCARFONE: Mr. Bunston
7 should be in the building. And if they're listening
8 downstairs, please send Mr. Bunston up.

9 MS. KATHLEEN MCCANDLESS: And, Madam
10 Chair, Mr. Watchman is going to be doing to cross-
11 examination for the Board for this panel. But I think
12 numbers-wise, I can probably stay in the room safely
13 for now.

14 THE CHAIRPERSON: I think we'll be
15 fine. Sure. Thank you.

16

17 (BRIEF PAUSE)

18

19 THE PANEL CHAIRPERSON: Thank you. I
20 think we're ready to proceed now with the MPI
21 Investments panel. Mr. Giesbrecht and Mr. Bunston are
22 here.

23 MR. STEVE SCARFONE: Yes, thank you,
24 Madam Chair. Somehow we've managed to now get ahead
25 of schedule. This panel was scheduled to start after

1 lunch today, so that's encouraging.

2 So, we have on this particular panel:

3 Mr. Giesbrecht on the screen, who is
4 still sworn or affirmed;

5 Before you is Glenn Bunston. You will
6 recognize him. He is the manager of Asset Liability
7 Management and Investment Management.

8 These gentlemen are supported by a back
9 row consisting of five (5) individuals:

10 Chris Paulis (phonetic) is listening
11 in. He's our Financial Standards Specialists;

12 Kyle Broadie (phonetic), a Senior
13 Investment Analyst;

14 Michael Gandhi, MPIC's Corporate
15 Controller;

16 Dean Dunstone, who just left the room,
17 Manager Forecasting and Re-insurance;

18 And Cara Low, MPICs new Chief Actuary
19 Vice President Insurance and Risk Management.

20 And I'll ask Dr. Christle, if he can,
21 to have Mr. Bunston swear or affirm.

22

23 MPI INVESTMENTS PANEL:

24 MARK GIESBRECHT, Previously Affirmed

25 GLENN BUNSTON, Affirmed

1

2 EXAMINATION-IN-CHIEF BY MR. STEVE SCARFONE:

3 MR. STEVE SCARFONE: And, Mr. Bunston,
4 just before we begin, and you just heard me indicate
5 that you are the Manager, sir, of Asset Liability
6 Management and Investment Management for Manitoba
7 Public Insurance?

8 MR. GLENN BUNSTON: Yes, that's
9 correct.

10 MR. STEVE SCARFONE: And we all note
11 that since you were hear last, your title has changed?

12 MR. GLENN BUNSTON: Yes, it's been --
13 been expanded to reflect the asset liability
14 management responsibilities that myself and my team
15 have always had. So, it's just a more accurate title.

16 MR. STEVE SCARFONE: Thank you. And -
17 - and, Mr. Bunston, before us on the screen is a
18 presentation that's titled 'Investments' that you're
19 going to give to this panel this morning, correct?

20 MR. GLENN BUNSTON: Yes, that's
21 correct.

22 MR. STEVE SCARFONE: And the content
23 of this presentation will form part of your direct
24 evidence.

25 Is that -- is that correct?

1 MR. GLENN BUNSTON: Yes.

2 MR. STEVE SCARFONE: And so MPIC would
3 like to mark this particular presentation as MPI
4 Exhibit number 72 and ask that Mr. Bunston proceed
5 with his presentation.

6

7 --- EXHIBIT NO. MPI-72: MPI's Investments
8 presentation

9

10 MR. GLENN BUNSTON: Okay. Well, thank
11 you very much. It's great to be here again. I've
12 presented here several times in the past, and I look
13 forward to speaking to you today.

14 As in the past, I'll be talking about
15 our investment strategy; in particular, the recovery
16 from COVID-19 and the impact that had on MPI's
17 investment portfolio.

18 We'll talk about our investment
19 objectives, our asset allocation, our asset liability
20 management strategy and some improvements we've made
21 to that, and finally interest rate forecasting.

22 As I'm sure you're all aware, equity
23 markets fell dramatically in -- in March of 2020 due
24 to the pandemic, falling by almost 30 percent, and
25 then fully recovered within ten (10) months, making it

1 one of the quickest recoveries in -- in history.

2 Unemployment spiked to 13.7 percent in
3 May of 2020, but has since returned to 7.1 percent,
4 which is only 0.1 percent higher than the five (5)
5 year average. And inflation briefly fell into
6 negative territory in the spring of 2020, but has
7 recently exceeded 4 percent.

8 Inflation has been above the Bank of
9 Canada's 2 percent target for the last six (6) months.
10 The Bank of Canada currently views this level of
11 inflation as transitory, in their own words. The Bank
12 of Canada is not expected to increase the overnight
13 rate until the second half of 2022.

14 And our next ALM study will carefully
15 consider the impact of inflation and inflation
16 volatility on MPI's assets and liabilities. And so no
17 chan -- no changes are planned to the current
18 investment strategy until the asset liability
19 management study is completed.

20 In early October, the Bank of Canada
21 Governor, Tiff Macklem, stated that higher price
22 growth is being driven by base effects and pandemic
23 related supply issues. He also noted that the overall
24 transitory view of the Bank of Canada remains intact,
25 as inflation expectations are still anchored and wage

1 pressures remain contained.

2 This slide talks about our investment
3 performance of our three (3) portfolios. And over the
4 last twelve (12) months, ended at March 31st of 2021,
5 the Basic claims portfolio outperformed its benchmark
6 by 1.7 percent.

7 The RSR and EFB portfolios had strong
8 absolute returns, but did underperform their
9 benchmarks by approximately 3 percent.

10 The RSR and EFB under performance was
11 mainly due to global equities, real estate and
12 infrastructure investments.

13 Real estate under performance was
14 driven by our pooled fund, which declined by 1.3
15 percent.

16 Canadian Equities' under performance
17 was due to our Canadian small cap manager, which had a
18 very strong return of 66.5 percent, but the index was
19 up 145.6 percent, largely due to the gold sector, in
20 which, the invest -- our manager has no holdings.

21 And finally, global equities lagged due
22 to the fact that both manager strategies are defensive
23 in nature and focus on high quality companies, which
24 generally under -- under perform during strong bull
25 markets or rapidly rising equity markets.

1 MR. STEVE SCARFONE: And -- and those
2 two (2) acronyms there, those portfolios, Mr. Bunston,
3 RSR, I think we're all aware of that. What's EFB?

4 MR. GLENN BUNSTON: EFB is employee
5 future benefits. It's mainly pension assets.

6 So equity markets declined sharply in
7 March of 2020. The market value of our equity
8 portfolio peaked on February 20 and bottomed out on
9 March 23, falling 29.7 percent during that period.

10 But once vaccines were announced in the
11 fall of 2020, investors started to feel optimistic and
12 started buying stocks in cyclical sectors, such as
13 autos, travel, entertainment, leisure and retail.

14 And value style stocks are -- are now
15 in favour, which has helped our Canadian equity
16 portfolio, which was up 56 percent to March 31st,
17 while global equities were up a more modest 23 percent
18 over the same period.

19 And since March 31st our equity
20 portfolio was increased by almost 12 percent.

21 Real estate and infrastructure
22 investments are private equity positions in real
23 assets, that are long term in nature. They provide
24 regular income through regulated or contractual
25 revenue streams that are partially linked to

1 inflation. And their evaluations are appraisal based.

2 To March 31st of 2021, our
3 infrastructure return was largely driven by our
4 investment in a -- a global pooled fund, that had a
5 return of 7.7 percent and a major toll road in the
6 Toronto area with a return of 6 percent.

7 We had two (2) other investments in a
8 pooled fund that returned 2.3 percent, and finally a -
9 - a third pooled fund with a return that was flat.

10 Our real estate pooled fund declined
11 due to a capital loss of 3.4 percent, which occurred
12 primarily in the beginning of the pandemic when there
13 was a great deal of uncertainty. And that was
14 partially offset by -- by income.

15 The next slide shows a graphic which
16 depicts the -- the yield of Corporate bonds rated
17 single A and tripe B and Province of Manitoba bonds
18 relative to the yield of the Government of Canada ten
19 (10) year bond.

20 As can be seen, Corporate and
21 Provincial bond spreads narrowed substantially from
22 March of 2020 to March of 2021, returning to more
23 normal long-term levels.

24 The absolute level of Corporate bond
25 yields also decreased over this period as spreads

1 tightened.

2 In August of 2021 Corporate bond
3 spreads were still ten (10) to fifteen (15) basis
4 points higher than they were before the pandemic began
5 in March of 2020.

6 MR. STEVE SCARFONE: And just there,
7 Mr. Bunston, could you just explain for the Board, the
8 correlation between spreads and yields and -- and what
9 -- how one impacts the other.

10 MR. GLENN BUNSTON: Yeah. So, the
11 yield on a Corporate bond is typically determined,
12 based on the -- an underlying yield, so typically a --
13 kind of a risk free rate, which would be a government
14 bond, plus a spread.

15 And so, this -- the -- the two (2), the
16 -- the yield of the risk free bond plus the spread,
17 determine the overall yield of the Corporate bond.

18 But last year Federal Bond yields
19 increased, but Corporate bond yields fell by ninety
20 (90) to one hundred and thirty five (135) basis
21 points.

22 And after March 31st, the yield on
23 bonds continued to fall, declining a further ten (10)
24 to thirty five (35) basis points. And this decline in
25 yields produced capital gains for our fixed income

1 investments.

2 The strong equity market recovery over
3 the last year does not change the forecasted return
4 for MPI's equity portfolio.

5 As the forecast is based on the long
6 term historical average return for the asset class.
7 But the starting values within our financial model do
8 reflect the increased market values at March 31st.

9 The forecasted real estate and
10 infrastructure returns are stable, as they are based
11 on forecasted inflation as per the Canadian chartered
12 banks, plus a -- plus a fixed spread of 4 to 5
13 percent, respectively.

14 The forecast of bond yields is based on
15 two (2) components, the Government of Canada ten (10)
16 year bond yield and spreads.

17 The forecast of the Government of
18 Canada ten (10) year bond yield is based on the actual
19 yield at March 31st, which at 1.56 percent, was eighty
20 six (86) basis points higher than the yield at -- one
21 year prior.

22 The forecasted spreads for marketable
23 bonds are based on actual spreads at March 31st. And
24 they -- at -- they were ninety-three (93) basis points
25 at March 31st which was ninety-five (95) basis points

1 lower than the spreads one year prior.

2 Income generated by the fixed income
3 portfolio is based upon the actual weighted average
4 coupon rate of the portfolio at March 31st and is only
5 impacted by changes in market yields to the extent
6 that there is turnover in the portfolio.

7 Next, I'll talk about our investment
8 objectives.

9 Our last asset liability management
10 study helped us to design portfolios that meets the
11 following objectives: firstly, to reduce our premium
12 volatility; secondly, to directly match investments to
13 liabilities; third, to ensure that capital is
14 available to pay claims when necessary; and finally,
15 that appropriate levels of risk is taken within each
16 portfolio and driven by the purpose of each portfolio.

17 Now, I'll talk about our asset
18 allocation. The next slide is a table but shows the
19 asset allocation targets for each of the three (3)
20 portfolios to -- to each asset class.

21 And the next slide shows for Basic
22 claims, it's 100 percent fixed income with 60 percent
23 in provincial bonds, 20 percent in corporate bonds and
24 20 percent in non-marketable -- or what we call MUSH
25 bonds.

1 RSR is a balanced portfolio with 50
2 percent in fixed income assets and 50 percent in
3 growth assets, which would include equities and
4 alternative investments.

5 And finally, the employee future
6 benefits portfolio has 40 percent in fixed income, 35
7 percent in equities and 25 percent in alternative
8 investments, which includes real estate and
9 infrastructure.

10 This table shows the consolidated
11 corporate investment portfolio by asset class, in the
12 second column.

13 The total portfolio is now valued at
14 approximately \$3.8 billion. And the highlighted
15 column show the actual asset allocation relative to
16 the target weights.

17 The asset class is highlighted in red
18 are outside of the minimum or maximum weight specified
19 in our investment policy statement.

20 So, the RSR and SRE portfolios were
21 under weight in private debt at August 31st by
22 approximately 7 percent. And this under weight is --
23 is temporary and will be rectified when the private
24 debt manager identifies suitable investments and fully
25 draws the capital that we have committed to their

1 private debt funds.

2 Similarly, in the RSR portfolio, it was
3 under weight in real estate at August 31st by 0.4
4 percent. And additional funds have been committed to
5 real estate within that portfolio and we're currently
6 awaiting capital calls from the investment manager.

7 Once those funds are invested, the
8 actual weight will be very close to the target weight
9 of 10 percent.

10 Now, I'll talk about the status of our
11 asset liability management strategy and some recent
12 improvements that have been made to the strategy.

13 So, our initial commitments to private
14 debt were fully drawn and invested in April of 2021.
15 But our follow-on commitments made after July of 2019
16 are only partially invested.

17 My next slide talks about the impact of
18 interest rates on our portfolios during the most
19 recent fiscal year from March 31st to August 31st.
20 The -- the net impact was \$31 million which was 31.9
21 million better than the budgeted amount. And this
22 represents approximately 1 percent of the value of the
23 portfolio.

24 During this period, interest rates fell
25 by about twelve (12) basis points, causing the market

1 value of the bond portfolio to increase by \$56 1/2
2 million, and the net present value of the Basic claims
3 to increase by \$25 1/2 million, creating a net impact
4 of 31 million.

5 This positive impact was due to the
6 fact that we extended the duration of our portfolio
7 when our Moment-Matching strategy was implemented.
8 The majority -- this -- this created an increase in
9 the yield of the portfolio which occurred in May and
10 June, and that was because we sold shorter-term bonds
11 and added longer-term bonds to the portfolio.

12 These transactions occurred as our
13 fixed income -- or our corporate bond manager Addenda
14 (phonetic) built their completion portfolio in May and
15 June in order to implement the new Moment-Matching
16 Asset Liability Management Strategy.

17 So in -- in June, with the assistance
18 of Addenda, we implemented a strategy called Moment-
19 Matching, which means that we now match both the
20 duration and convexity between the Basic claims assets
21 and liabilities. Duration measures the sensitivity of
22 bond prices to interest rate changes, and convexity
23 describes the curvature of the relationship between
24 bond prices and interest rates.

25 The strategy is managed by Addenda on a

1 daily basis, and it provides better protection from
2 non-parallel shifts in interest rates. And Moment-
3 Matching is expected to reduce our interest rate risk
4 by about 40 percent, with minimal impact on the yield
5 of the portfolio.

6 Finally, liability cash flows will be
7 discounted using a full yield curve rather than a
8 single interest rate, and this will more accurately
9 capture changes in the yield curve and how the asset
10 portfolio is priced -- to better match how the asset
11 portfolio is priced.

12 So we are planning to complete an asset
13 liability management study by June 30th of next year.
14 Normally, we'd prefer the fully funded portfolio to
15 experience a full-market cycle, which is typically
16 defined as three (3) to five (5) years, before
17 conducting the next study.

18 But because we need to review our
19 strategy prior to adopting International Financial
20 Reporting Standards 9 and 17, waiting is not an
21 option, so we plan to issue an RFP this fall and to
22 select the consultant by the end of this year.

23 Based on my experience conducting the
24 three (3) previous ALM studies at MPI, the process
25 takes about six (6) months to complete, and the study

1 will carefully consider the impact of inflation on
2 MPI's assets and liabilities.

3 Now I'll talk about interest rate
4 forecasting. So using an accurate forecast of
5 interest rates is critical, as interest rates are one
6 (1) of the key inputs into our financial model, which
7 is used to forecast our revenues and expenses and to
8 determine the rate indication for our application.
9 Using an accurate forecast ensures that customers are
10 charged the correct premium.

11 Updating our forecast with interest
12 rates, as of August 31st, reduces the time between
13 making the forecast and charging the rates to the
14 customers. Using accepted actuarial practice also
15 reduces the impact of interest rates on premiums
16 charged to customers.

17 In terms of forecasting interest rates,
18 MPI's goal is to reduce pricing risk by using the most
19 accurate forecast. A naive forecast simply uses
20 today's actual interest rate as the forecast of future
21 interest rates.

22 The naive interest rate provides an
23 unbiased forecast, and recognizes that interest rates
24 could increase, decrease, or remain unchanged. A
25 naive forecast is a better predictor of future

1 interest rates than the previously-applied 50/50 or
2 SIRF methodologies, which is the Standard Interest
3 Rate Forecast methodology.

4 Over the short term, the Bank of Canada
5 overnight rate is not reliably predictive of the
6 direction and magnitude of movements in the Government
7 of Canada ten (10) year bond rate. And the Government
8 of Canada ten (10) year bond yield fell from 1.56
9 percent at March 31st to 1.22 percent at August 31st,
10 but subsequently increased to 1.59 percent at October
11 15, or within three (3) basis points of the March 31st
12 yield.

13 So in conclusion, we plan to stay the
14 course until we can fully study and respond to the
15 current market conditions. Unique investment
16 strategies are better aligned to the purpose and
17 characteristics of the associated liabilities. The
18 investment strategy developed in the last Asset
19 Liability Management Study has now been fully
20 implemented, and improvements to the current strategy
21 will reduce interest rate risk further.

22 And our next ALM study will begin
23 shortly, and we will carefully consider the impacts of
24 inflation on assets and liabilities, as well as
25 changes due to the adoption of International Financial

1 Reporting Standards 9 and 17.

2 THE PANEL CHAIRPERSON: Thank you, Mr.
3 Bunston.

4 Mr. Scarfone...?

5

6 CONTINUED BY MR. STEVEN SCARFONE:

7 MR. STEVE SCARFONE: Thank you. Mr.
8 Bunston, you just indicated that the -- the investment
9 strategy under the existing ALM is fully implemented.
10 But I thought I heard you say as well that some asset
11 classes are not fully funded.

12 MR. GLENN BUNSTON: Right. So for
13 real estate and private debt, we have had to make what
14 we call follow-on commitments to those asset classes.
15 And it takes -- because they're illiquid classes, it
16 takes the managers some time to invest those funds.
17 So it can take twelve (12) to twenty-four (24) months
18 from time to time for managers to -- of those illiquid
19 asset classes to find suitable investments.

20 And so we've had to make follow-on
21 commitments because the -- you know, our -- as the
22 portfolio grows in size, then the -- the allocation to
23 those asset classes needs to increase. And so we do
24 that by making a commitment and waiting for the
25 manager to -- to draw that commitment.

1 For liquid asset classes like listed
2 equities or fixed income, the managers can typically -
3 - if we need to make additional commitments, they can
4 invest that money within a matter of days. But for
5 private asset classes, it takes many months.

6 MR. STEVE SCARFONE: Okay. Thank you.
7 And, Kristen, slide 22 of Mr. Bunston's presentation.

8 So I gather, then, sir, absent the --
9 the changes that are afoot -- sorry, maybe it was
10 twenty-three (23). Yes.

11 So I gather, sir, the changes -- absent
12 the changes that are afoot concerning IFRS-9 and 17,
13 the -- the Corporation would have preferred or chosen
14 to allow the existing strategy under the ALM study to
15 -- to mature.

16 MR. GLENN BUNSTON: Well, it's
17 typically ideal to wait for a full market cycle to
18 observe the performance of the investment strategy.
19 As it says here, because of the accounting changes we
20 feel that we need to do a full review of our
21 investment strategy.

22 In addition to that, the recent
23 increase in inflation I think also needs to be
24 carefully considered. So a combination of those
25 factors is really driving our -- our desire to -- to

1 start another study in the very near future.

2 MR. STEVE SCARFONE: Okay. Thank you.

3 And that kind of answered my next question -- was --

4 it -- had it not been for the IF -- IFRS changes,

5 would the recent developments, as it concerns

6 inflation, have been enough to warrant an accelerated

7 ALM study?

8 MR. GLENN BUNSTON: Yes, I think -- I

9 think they would, given that inflation is -- is well

10 above the Bank's 2 percent target and even outside of

11 their -- their upper band of 3 percent. Certainly,

12 increases have been significant and -- and definitely

13 warrant consideration in terms of revising our

14 strategy potentially.

15 MR. STEVE SCARFONE: And you said,

16 sir, that that rise in the Consumer Price Index has

17 prevailed for six (6) months now?

18 MR. GLENN BUNSTON: Yes, that's right.

19 MR. STEVE SCARFONE: And currently,

20 the Basic claims portfolio, is it hedged against

21 rising inflation?

22 MR. GLENN BUNSTON: It is not. All

23 the bonds in the Basic claims portfolio are nominal

24 bonds, so they don't provide inflation protection.

25 MR. STEVE SCARFONE: Okay. So based

1 on that, did the Corporation consider changing the
2 asset mix to address rising inflation?

3 MR. GLENN BUNSTON: We considered it,
4 but we felt it wouldn't be prudent without having an
5 asset liability management study to guide us in terms
6 of what asset classes to add and -- and the weights
7 for those asset classes.

8 MR. STEVE SCARFONE: Slide 21, please,
9 Kristen.

10 So there, sir, we see the net impact of
11 the interest rate changes on the fixed income
12 portfolio?

13 MR. GLENN BUNSTON: Yes.

14 MR. STEVE SCARFONE: And do I take
15 that to mean, sir, that the -- the drop in interest
16 rates caused that -- that net impact, that variance
17 between the -- the budget and -- and actual?

18 MR. GLENN BUNSTON: Yes, that's right.

19 MR. STEVE SCARFONE: And so if I'm
20 understanding what you spoke of earlier about the
21 naive forecasting methodology, had that ten (10) year
22 bond yield remained the same, then that net impact
23 would have been zero.

24 Is that -- is that how that would work?

25 MR. GLENN BUNSTON: Well, it's really

1 the -- the yield on the bonds that we hold that
2 matters. The yield on the Government of Canada ten
3 (10) year bond, we use that as a proxy for the -- the
4 yield of our portfolio. It's not a perfect proxy
5 because spreads change, as well.

6 But, yes, if the yield on our bond
7 portfolio is unchanged, we would expect the market
8 value to also be unchanged.

9 MR. STEVE SCARFONE: Thank you. Slide
10 6, Kristen, please.

11 So, you mentioned, Mr. Bunston, that
12 the value of the Consolidated Investment Fund is
13 approximately 3.8 billion?

14 MR. GLENN BUNSTON: That's right.

15 MR. STEVE SCARFONE: And so this next
16 question will highlight my ignorance in this area.
17 But we see there that the Canadian equity portfolios
18 were up 56 percent, in globals 23 percent?

19 MR. GLENN BUNSTON: Yes.

20 MR. STEVE SCARFONE: So -- and this
21 may be a softball question for you, as well, but why
22 not, sir, invest more heavily in these assets so after
23 these returns, and maybe we can all drive for free and
24 pay no insurance in this province?

25 MR. GLENN BUNSTON: Well, as tempting

1 as that might be, equities are -- are a very volatile
2 asset class, and they don't provide an effective hedge
3 against the -- the main risk that our Basic claims
4 liabilities incur, which is interest rate risk. And
5 that's why the portfolio at our -- for our Basic
6 claims portfolio is a hundred percent fixed income,
7 because it's designed to hedge the interest rate risk
8 associated with the liabilities.

9 MR. STEVE SCARFONE: I think you
10 indicated in your chapter that forms part of the
11 General Rate Application that the ALM study will, of
12 course, involve another request for proposal.

13 Has that been issued yet?

14 MR. GLENN BUNSTON: It has not been
15 issued yet. It's been drafted, and it's in the
16 process of -- of being issued.

17

18 (BRIEF PAUSE)

19

20 MR. STEVE SCARFONE: Thank you. Those
21 are all my questions for Mr. Bunston.

22 THE PANEL CHAIRPERSON: Thank you, Mr.
23 Scarfone.

24 Perhaps, before Board counsel starts,
25 we could take our lunchbreak and then not interrupt

1 Board counsel's cross-examination.

2 So could we return, please, at quarter
3 to 1:00?

4 MR. STEVE SCARFONE: Yes. Thank you.

5

6 --- Upon recessing at 11:48 a.m.

7 --- Upon resuming at 12:50 p.m.

8

9 THE PANEL CHAIRPERSON: Thank you.

10 Mr. Watchman, would you proceed, please?

11

12 CROSS-EXAMINATION BY MR. ROBERT WATCHMAN:

13 MR. ROBERT WATCHMAN: Thank you,
14 Madam Chair. Good afternoon, panel. I believe the
15 back row of panel knows who I am, but for the record,
16 my name is Robert Watchman, and I'm one of the Board
17 counsel.

18 And, of course, my questions today are
19 directed to the panel, so either gentleman feel free
20 to respond when appropriate.

21 And my questions today will cover two
22 (2) topics. First, investments, and then, laterally,
23 the International Financial Reporting Standards, the
24 new standards, nine (9) and seventeen (17)

25 So to begin with, in terms of

1 investments -- Kristen, could we turn to MPI Exhibit
2 35. And this is the annual report for 2002 (sic), and
3 at page 45 of the report, this is page 47 of the
4 exhibit...

5

6

(BRIEF PAUSE)

7

8

MR. ROBERT WATCHMAN: So it'll be
9 page 47 of 80 at the bottom. There. Right. Yes.
10 Perfect.

11

And so, this is -- this table sets out
12 the cash, cash equivalents, and investments for the
13 Corporation overall.

14

Is that correct?

15

MR. GLENN BUNSTON: Yes, that's
16 correct.

17

MR. ROBERT WATCHMAN: And that's as of
18 March 31, 2021?

19

MR. GLENN BUNSTON: Correct.

20

MR. ROBERT WATCHMAN: And if we look
21 across the column, the top col -- sorry, top row,
22 'Cash and Cash Equivalents', and we go to the far
23 right, we see that the total cash equivalents as of
24 March 31st was about 182 million, correct?

25

MR. GLENN BUNSTON: Sorry, the cash

1 equivalents?

2 MR. ROBERT WATCHMAN: Yes. Cash and
3 cash equivalents.

4 MR. GLENN BUNSTON: Yes, that's right.

5 MR. ROBERT WATCHMAN: And if we go
6 down to the bottom row, the totals, and again crossing
7 over to the far right column, the total investments,
8 as of March 31, 2021, were just over 3.6 billion,
9 correct?

10 MR. GLENN BUNSTON: Correct.

11 MR. ROBERT WATCHMAN: And if we could
12 go up one (1) line -- one (1) line to 'Investment of
13 Property', we see that Investment of Property was
14 about \$14 million?

15 MR. GLENN BUNSTON: That's right.

16

17 (BRIEF PAUSE)

18

19 MR. ROBERT WATCHMAN: So you have --
20 the Corporation has approximately three -- at that
21 time had approximately \$3.4 billion in investments and
22 182 million in -- in cash or cash equivalents, and
23 investment property of 14 million?

24 MR. GLENN BUNSTON: Correct.

25 MR. ROBERT WATCHMAN: Now, if we could

1 turn to Exhibit 43, MPI-43, INV-2.

2 And this is the investment portfolio
3 for the Basic line of business, correct?

4 MR. GLENN BUNSTON: Yes, that's
5 right.

6 MR. ROBERT WATCHMAN: And the Basic
7 line of business would be made up of the -- sorry, the
8 investment portfolios for the Basic line of business
9 would include the Basic claims reserve?

10 MR. GLENN BUNSTON: Yes, it cons -- it
11 includes a hundred percent of the Basic claims
12 investment portfolio, a hundred percent of the
13 retained earnings or what we call the RSR portfolio,
14 and its allocation of the EFB portfolio, the Employee
15 Future Benefits.

16 MR. ROBERT WATCHMAN: And is that
17 allocation -- a ballpark figure -- about 85 percent of
18 the EFB portfolio?

19 MR. GLENN BUNSTON: I think it's
20 closer to 75 percent.

21 MR. ROBERT WATCHMAN: Okay. Thank
22 you.

23 And if we look to about the middle
24 column there, it's the 2021 -- sorry, 2020/'21 actual.

25 And going down to line 12, the total

1 assets were about \$3.1 billion, correct?

2 MR. GLENN BUNSTON: That's right.

3 MR. ROBERT WATCHMAN: So from the
4 previous exhibit, we saw that it was at that time of
5 March 31, 2021 total assets were about 3.6 billion.
6 But the Basic line of business investments to assets
7 are three-point-one (3.1), which represents about 85
8 percent of the Corporation's overall investment
9 portfolios?

10 MR. GLENN BUNSTON: That sounds about
11 right, yes.

12 MR. ROBERT WATCHMAN: Now, I
13 understand that MPI tracks the portfolio through,
14 what's referred to as, the Portfolio (sic) Asset
15 Management system, PAM?

16 MR. GLENN BUNSTON: Through the PAM
17 system, which stands for -- it's Princeton Asset
18 Management, which is a system owned by State Street.

19 MR. ROBERT WATCHMAN: Thank you.

20

21 (BRIEF PAUSE)

22

23 MR. ROBERT WATCHMAN: Now, on INV-2 --
24 Figure INV-2, we -- looking at that middle column,
25 2021/ -- sorry, 2020/'21 actual. Line 2 of that

1 column indicates that the cash or short-term
2 investments, as of March 31, 2021, were about 135
3 million, correct?

4 MR. GLENN BUNSTON: Yes, that's right.

5 MR. ROBERT WATCHMAN: And going to the
6 next column, 2021/'22 budget, that amount reduces to
7 \$90 million?

8 MR. GLENN BUNSTON: Correct.

9 MR. ROBERT WATCHMAN: Now the Special
10 Rate Application proposal is a rebate of 335 million?

11 MR. GLENN BUNSTON: Yes, that's -- I
12 believe that's correct.

13 MR. ROBERT WATCHMAN: So can you tell
14 us how the Corporation proposes to fund the 335
15 million?

16

17 (BRIEF PAUSE)

18

19 MR. MARK GIESBRECHT (by Teams): So
20 maybe I'll start out with that response and, Mr.
21 Bunston, you can add to it.

22 But we have been accumulating excess
23 cash as we have had excess profitability due to the
24 reduction in claims. And we have been parking those
25 dollars into some short-term investments, knowing how

1 we anticipate to be releasing those funds later this
2 year or early into 2022, subject to the outcome of
3 this Hearing.

4 MR. ROBERT WATCHMAN: So from that, do
5 I understand that the Corporation will be selling
6 certain investments in order to be able to fund the
7 rebate?

8 MR. GLENN BUNSTON: Yes, that's
9 correct. We -- we plan to sell assets -- some assets
10 within the RSR portfolio. We do have some surplus
11 assets in the Basic claims portfolio that we plan to
12 transfer and to -- to use to fund that, as well as
13 some of the cash and short-term investments you see
14 her.

15 MR. ROBERT WATCHMAN: Now, with --

16 MR. MARK GIESBRECHT (by Teams): And
17 just to -- we should also note that, you know, the
18 assets that are in these portfolios is -- is being
19 generated by the -- the excess savings in the claims.

20 So the available funds are based on the
21 performance of the Corporation and based on having
22 less claims. And so it's not as if we're selling from
23 pre-existing assets; it's based on the accumulation of
24 profitability and where those dollars have flowed into
25 the RSR over that course of time.

1 MR. ROBERT WATCHMAN: And going
2 forward, with respect to the funding for the DVA
3 portion of Nova, does the Corporation anticipate
4 selling any assets in the Extension investments to
5 fund that?

6 MR. MARK GIESBRECHT (by Teams):
7 Sorry, could you restate that question?

8 MR. ROBERT WATCHMAN: In terms of --
9 going forward, in terms of funding of the DVA portion
10 of Project Nova, does the Corporation anticipate
11 selling Extension investments?

12 MR. MARK GIESBRECHT (by Teams): Well
13 -- so we transferred dollars from Extension -- the \$69
14 (sic) that we've spoken to thus far in the Hearing.
15 That money is available for DVA. As that money is
16 required, it would be sold to make available for --
17 for DVA, yes, and its portion of the -- the Nova
18 project.

19 MR. ROBERT WATCHMAN: And so that was
20 a cash transfer?

21 MR. MARK GIESBRECHT (by Teams): Yes.

22 MR. ROBERT WATCHMAN: Now, if we could
23 turn the page, please, Kristen, to INV-3.

24 And can you tell us what was the -- the
25 date of this update?

1 MR. GLENN BUNSTON: The interest rates
2 in the -- that are labelled '2022 Budget' were as of
3 August 31st of 2021.

4

5 (BRIEF PAUSE)

6

7 MR. ROBERT WATCHMAN: So now based
8 upon the naive interest rate forecast, MPI is
9 forecasting a reduction in interest rates from what
10 was included in the application.

11 Is that correct?

12 MR. GLENN BUNSTON: Yes, based on the
13 August 31st interest rates, the Government of Canada
14 bond yield had declined from 1.56 to 1.22. And the --
15 the claims discount rate had declined by sort of
16 anywhere from fifteen (15) to thirty-three (33) basis
17 points, depending on the -- on the term.

18 I will note that, as I mentioned during
19 my presentation earlier, that interest rates
20 subsequent to August 31st have -- have increased, so
21 they are -- at least the Canada ten (10) year bond
22 yield is back to where it was at March 31st.

23 MR. ROBERT WATCHMAN: Now, in INV-3,
24 if we look at the column -- the fifth column in, the
25 Marketable Bond Yield...

1 So the application was based upon a
2 yield of 2.46 percent. Is that correct?

3 MR. GLENN BUNSTON: I believe that
4 that's correct, yes.

5 MR. ROBERT WATCHMAN: And we see here
6 that it decreases to 2.17 percent. And -- and I
7 appreciate that there is an outstanding undertaking
8 with respect to that number, but do you understand the
9 forecasted rate to decrease to 2.17 or 2.34 percent?

10 MR. GLENN BUNSTON: Well, the -- the -
11 - according to this, the marketable bond yield will --
12 as of Q1 of 2022/'23 will decline to two point one
13 seven (2.17).

14 MR. ROBERT WATCHMAN: Okay. So what
15 we're looking at then is a decrease from two point
16 four six (2.46) to as much as two point one seven
17 (2.17), or about a 19 percent -- sorry, nineteen (19)
18 basis point decrease?

19 MR. GLENN BUNSTON: Yes, that's
20 correct.

21 MR. ROBERT WATCHMAN: Sorry, I should
22 have said 29 percent basis points decrease.

23 And can you tell us, what was the
24 source for the update to the Government of Canada and
25 the marketable bond rates?

1 MR. GLENN BUNSTON: Well, the
2 Government of Canada bond yield would come from
3 Bloomberg. The marketable bond yields, those come
4 from the actual yields on our portfolio, as of August
5 31st.

6 MR. ROBERT WATCHMAN: Now, Kristen, if
7 we could turn to the investment portion of the
8 application, in particular, INV-45, Figure INV-45.
9 Thank you.

10 And this figure sets out the
11 composition of the Basic claims portfolio, correct?

12 MR. GLENN BUNSTON: That's right.

13 MR. ROBERT WATCHMAN: And, again, this
14 portfolio was designed to mitigate against interest
15 rate risk. Is that correct?

16 MR. GLENN BUNSTON: That is correct.

17 MR. ROBERT WATCHMAN: And the way in
18 which that was done is that it is now a hundred
19 percent fixed income with no growth assets?

20 MR. GLENN BUNSTON: Correct.

21 MR. ROBERT WATCHMAN: And we see here
22 that the portfolio holds provincial bonds, corporate
23 bonds, and MUSH bonds?

24 MR. GLENN BUNSTON: Yes.

25 MR. ROBERT WATCHMAN: And I take it

1 that the -- the corporate bonds were purchased because
2 of their higher yield?

3 MR. GLENN BUNSTON: Their higher yield
4 and their diversification benefits.

5 MR. ROBERT WATCHMAN: And if we look
6 to the bottom part of that figure, line 10, the MUSH
7 component as of the end of '21/20 -- sorry, the MUSH
8 component as of the end of '21/'22, you anticipate
9 will be approximately 23 percent of the portfolio?

10 MR. GLENN BUNSTON: Correct.

11 MR. ROBERT WATCHMAN: Now, I'm going
12 to turn to Information Request PUB-MPI-2-18, and
13 specifically Appendix 1 to Part B. The next page,
14 please.

15

16 (BRIEF PAUSE)

17

18 MR. ROBERT WATCHMAN: And so what this
19 chart indicates is that, in terms of the corporate
20 bonds that are being held by the three (3) portfolios,
21 the total is approximately \$651.2 million?

22 MR. GLENN BUNSTON: As of March 31st,
23 2021, yes, that's correct.

24 MR. ROBERT WATCHMAN: And if we could
25 turn to the next appendix there, 22 -- 2-18B.

1 And this addresses the -- the credit
2 rating of the corporate bonds in each of the three (3)
3 portfolios. And the indication here is that the --
4 the top portion relates to the Basic claims portfolio.
5 And we see that the Triple B rated bonds are
6 approximately 58.66 percent of the holdings in that
7 portfolio -- of the corporate bond holdings in that
8 portfolio?

9 MR. GLENN BUNSTON: Yes, that's right.

10 MR. ROBERT WATCHMAN: And that -- if
11 you could scroll up just a little bit, Kristen. Just
12 a little more. No, sorry, the other way. Scroll
13 down. Thank you.

14 In the RSR portfolio and the EFB
15 portfolio, the percentage of triple-rated bonds is
16 less than that of the Basic claims portfolio?

17 MR. GLENN BUNSTON: That's correct.

18 MR. ROBERT WATCHMAN: And, Kristen, if
19 you could turn to the next page, Appendix A to D.

20 In that top portion we see that, as of
21 August 31, 2021, corporate bonds now total
22 approximately \$680.3 million?

23 MR. GLENN BUNSTON: Correct.

24 MR. ROBERT WATCHMAN: And has the
25 Corporation reached its target as to allocation to

1 corporate bonds?

2 MR. GLENN BUNSTON: We have, yes.

3 MR. ROBERT WATCHMAN: Okay, I'm now
4 going to switch to the topic of investment income.

5 And, Kristen, if we could turn back to
6 MPI Exhibit 35, which is the last annual report. And
7 this time, it's page 50 of 80 at the bottom.

8

9 (BRIEF PAUSE)

10

11 MR. ROBERT WATCHMAN: And I just want
12 to go to the bottom-half of that page. Thank you.
13 Right there.

14 And so, again, this is a table entitled
15 'Investment Income'. Again, this is total corporate,
16 correct?

17 MR. GLENN BUNSTON: Correct.

18 MR. ROBERT WATCHMAN: And we see that
19 in the blue column for the year ended March 31, 2021,
20 total investment income was approximately \$101.6
21 million?

22 MR. GLENN BUNSTON: That's right.

23

24 (BRIEF PAUSE)

25

1 MR. ROBERT WATCHMAN: Now, just going
2 up two (2) lines from the bottom. There was an entry
3 for Recovery/Impairment of AFS Investments.

4 And you see the figure there is \$13.4
5 million?

6 MR. GLENN BUNSTON: Yes, I do.

7 MR. ROBERT WATCHMAN: And if we look
8 one (1) column over to that thirteen (13) -- thirteen
9 (13) month year which ended in March of 2020, we see
10 an entry of a negative \$67.8 million?

11 MR. GLENN BUNSTON: Yes, I see that.

12 MR. ROBERT WATCHMAN: And that entry,
13 the negative sixty-seven point eight (67.8), that was
14 due to a write-down of the market value of assets.

15 Is that correct?

16 MR. GLENN BUNSTON: That's correct.

17 MR. ROBERT WATCHMAN: So, reading
18 those two (2) columns together, it appears that there
19 has now been some recovery of the value of those
20 assets?

21 MR. GLENN BUNSTON: There has been --
22 we have recognized a recovery of some of those assets.
23 The -- the fixed income assets are eligible to be
24 written up, and so that's what you're seeing. The
25 13.4 million represents the fixed income assets only.

1 The equity assets have -- have increased in market
2 value, but they're not eligible to be written up.

3 MR. MARK GIESBRECHT (by Teams): Just
4 one (1) point of clarification. There -- there's not
5 write-down or write-up per se. The -- what -- what
6 the distinction is, is whether it flows through net
7 income or flows through OCI.

8 So these assets are held at fair value
9 regardless of their accounting classification, but the
10 distinction is whether it flows through the income
11 statement or the Other Comprehensive Income.

12 And so what happened in -- in -- last
13 year in this report was there -- there was an
14 impairment, which is different than a write-down. And
15 it was held at fair value all along, but because it
16 was -- it met certain criteria, it was then flowed
17 through net income.

18 And as was mentioned subsequent to
19 that, the fixed income portion is eligible to be
20 transferred back to net income if there is a recovery.
21 But the amounts for equity instruments are not
22 eligible for the recovery to be flowed through net
23 income until they are crystallized through a sale.

24 MR. ROBERT WATCHMAN: Thank you. And
25 just for the benefit of the record, can you tell us

1 what AFS investment stands for?

2 MR. MARK GIESBRECHT (by Teams): Yes.
3 That's available for sale, and that's an accounting
4 classification.

5 MR. ROBERT WATCHMAN: Thank you. I'm
6 going to turn now to Information Request PUB-MPI-1-34,
7 and Exhibit -- sorry, Appendix 1. And so this is a
8 summary of the Basic line of business investment
9 income?

10 MR. GLENN BUNSTON: Yes, that's right.

11 MR. ROBERT WATCHMAN: And if we again
12 move to approximately the middle column, which is
13 2020/'21 actual, and if we go down to line 8, we see
14 that the Basic line of business investment income was
15 eighty-eight (88) point -- sorry. I'm going to go all
16 the way to the bottom.

17 The total Basic line of business
18 investment income was \$89.5 million?

19 MR. GLENN BUNSTON: Correct.

20 MR. ROBERT WATCHMAN: And earlier in
21 the annual report, the indication was that the overall
22 corporate investment income was \$101.5 million.

23 MR. GLENN BUNSTON: Correct, yeah.

24 MR. ROBERT WATCHMAN: So the Basic
25 share represents approximately 88 percent of

1 investment income?

2 MR. GLENN BUNSTON: Approximately,
3 yes.

4 MR. ROBERT WATCHMAN: And is that,
5 would you say, due to the nature of the Basic
6 portfolio?

7 MR. GLENN BUNSTON: Well, it's due to
8 the fact that the -- we have Basic liabilities. We
9 have assets to pay those liabilities. We also have
10 the retained earnings associated with Basic claims and
11 the -- the assets backing the EFB liabilities.

12 The other lines of business have
13 relatively small liabilities and some retained
14 earnings associated with them, but the majority of the
15 assets do back the Basic line of business.

16 MR. ROBERT WATCHMAN: Thank you. And
17 if we stay with that bottom line, line 32, and for
18 2020/'21, the total income invest -- income --
19 investment income was 89.5 million. And then
20 forecasting ahead, budget for '21/'22 is \$105 million
21 -- or, sorry, \$100.5 million.

22 MR. GLENN BUNSTON: Correct.

23 MR. ROBERT WATCHMAN: And then, going
24 out further, 99.7 million for '22/'23, a hundred and
25 one (101) for '23/'24, a hundred and two point seven

1 (102.7) for '24/'25. And that's -- so that's income
2 that comes primarily from the fixed income portfolio?

3 MR. GLENN BUNSTON: Yes. The fixed
4 income portfolio represents a significant portion of
5 the -- the total investment income.

6 MR. ROBERT WATCHMAN: And that income
7 is still sensitive to changes in interest rate. Is
8 that correct?

9 MR. GLENN BUNSTON: Yes. The
10 marketable bonds are sensitive. Their -- their value
11 is sensitive to changes in interest rates.

12 MR. ROBERT WATCHMAN: Now, the
13 interest rate that was used for ratemaking purposes
14 for discounting cash flows was forecast to be two
15 point four six (2.46) in the original application?

16 MR. GLENN BUNSTON: That's the -- yes.
17 That's the new money yield, which is the -- the
18 forecasted yield of the marketable bonds that we
19 expect to be able to purchase in the coming year.

20 MR. ROBERT WATCHMAN: And -- and as
21 we've discussed, that the forecast new money yield
22 will be forecasted to decrease to about 2.17 percent?

23 MR. GLENN BUNSTON: Correct.

24 MR. ROBERT WATCHMAN: Okay.
25 Representing that twenty-nine (29) basis point change?

1 MR. GLENN BUNSTON: Yes.

2

3 (BRIEF PAUSE)

4

5 MR. ROBERT WATCHMAN: So if I could
6 ask, Kristen, if we could turn to MPI Exhibit 37, and
7 this is at page 15 of that exhibit -- sorry, on page
8 19 of that exhibit. And if we can just scroll down
9 towards the bottom of the -- thanks. That's good
10 there.

11 And I'm looking across at line 29, and,
12 sorry, you won't be able to see it there, but in terms
13 of the columns with numbers, the first column is the
14 2022 GRA, 2021/'22 FB.

15 And the indication there is that the
16 interest rate impact would be five hundred and forty-
17 one thousand dollars (\$541,000)?

18 MR. GLENN BUNSTON: Yes, that's right.

19 MR. ROBERT WATCHMAN: And then in the
20 October 1st update, which is the next column, it's now
21 forecast to be 57.8 million?

22 MR. GLENN BUNSTON: Yes, correct.

23 MR. ROBERT WATCHMAN: Resulting in a
24 positive change, being the next column, of 57.2
25 million?

1 MR. GLENN BUNSTON: Correct.

2 MR. ROBERT WATCHMAN: And, Kristen, if
3 you could scroll up to around line 16, and at line 16
4 we see the interest rate impact on claims incurred?

5 MR. GLENN BUNSTON: That's correct,
6 yeah.

7 MR. ROBERT WATCHMAN: Okay. And in
8 that first column, which was the forecast at the time
9 of the application, they were forecast to be 12
10 million -- 12.5 million?

11 MR. GLENN BUNSTON: Yes, that's right.

12 MR. ROBERT WATCHMAN: And then in the
13 update, they are forecast to be 37.1 million?

14 MR. GLENN BUNSTON: Correct.

15 MR. ROBERT WATCHMAN: And so the
16 difference being 24.6 million?

17 MR. GLENN BUNSTON: Correct.

18 MR. ROBERT WATCHMAN: And so when we
19 net the -- the two (2) of those amounts because the --
20 so the claims are forecast to -- or the claims costs
21 are forecast to increase because of interest impact by
22 24 million -- 24.6 million. But, as we saw, the
23 investment income was forecast to increase by 57.235
24 million.

25 If we scroll to the bottom of the page,

1 that results in a net change of \$32.6 million,
2 correct?

3 MR. GLENN BUNSTON: Sorry, which row?

4 MR. ROBERT WATCHMAN: Thirty-two (32).

5 MR. GLENN BUNSTON: Yes, that's right.

6 MR. ROBERT WATCHMAN: Okay. Now,
7 Kristen, if we could turn to INV-42 in the
8 application, so it's a couple of pages ahead of that.

9 MR. GLENN BUNSTON: Maybe I could just
10 add to that -- to that answer. I did address this on
11 page 21 of my presentation when I began my testimony
12 today.

13 And there has been a positive impact
14 due to interest rate changes from -- from March 31st
15 to August 31st, and -- and that's because of the --
16 the implementation of the Moment-Matching strategy
17 that -- that we've -- we've implemented with the
18 assistance of Addenda.

19 And that's been caused by the fact that
20 we extended duration and -- and therefore picked up
21 additional yield within the bond portfolio. And so
22 that's had a positive net impact on -- on the -- our
23 asset liability management strategy of about \$32
24 million.

25 MR. ROBERT WATCHMAN: Okay, but -- and

1 where I was going with this was to look at the
2 interest rate risk. So if we could scroll up a little
3 higher on that page, Kristen, to the beginning of the
4 text. Thank you.

5 And the statement made there is that
6 the interest rate risk has been significantly reduced
7 by creating a unique asset allocation to -- for Basic
8 claims. Do you see that at the top?

9 MR. GLENN BUNSTON: I do.

10 MR. ROBERT WATCHMAN: And then if we
11 go to that Figure INV-42, so there's an example given
12 there of a hundred (100) basis points change in the
13 Government of Canada -- Canada ten (10) year bond
14 yield.

15 And for 2022 GRA, the indication there
16 is that a hundred (100) point basis -- a hundred (100)
17 basis point change would result in a relatively
18 negligible impact, correct, of 1.8 million, correct?

19 MR. GLENN BUNSTON: Correct.

20 MR. ROBERT WATCHMAN: But the example
21 we've gone through is -- we've only had a twenty-nine
22 (29) basis point change, but it resulted in a \$32
23 million impact.

24 Can you correlate -- or, you know,
25 indicate which -- which is more accurate, the -- the

1 32.6 million or the 1.8?

2 MR. GLENN BUNSTON: So, the 1.8 is a
3 scenario analysis. That's -- it's a -- a projection
4 that we did, based on our expectation of equal change
5 in interest rates to the assets and liabilities. But
6 what actually happened was there was a structural
7 change within our portfolio, because we -- when we
8 implemented Moment-Matching, we increased the duration
9 of the portfolio to be better matched to the
10 liabilities, and that resulted in a one (1) time gain
11 of \$32 million.

12 So that -- that is an actual number.
13 And so that number is -- is more relevant than this
14 here, which is a forecasted number.

15 MR. ROBERT WATCHMAN: Okay. So what
16 does that tell us in terms of investment -- sorry,
17 interest rate, yes?

18 MR. GLENN BUNSTON: It tells us that
19 we are going forward better matched on interest rate
20 risk, because we're now matching both duration and
21 convexity. And that -- the benefit of that is that
22 when interest rates change in both the parallel and
23 non-parallel fashion, that we'll be better matched and
24 hedged against those changes.

25 But there was a one (1) time

1 implementation impact of moving to Moment-Matching,
2 and that was a \$32 million gain.

3 MR. ROBERT WATCHMAN: Yeah, I'm going
4 to -- I'm going to come to that in a moment.

5 But if we could go ahead about three
6 (3) or four (4) pages to page 72. And at line 16 to
7 20, a statement is made that:

8 "In 2018 the duration of the claims
9 liabilities was matched to the
10 duration of Marketable Bond Port --
11 Portfolio, i.e., excluding MUSH
12 bonds, instead of being matched to
13 the duration of the Total Fixed
14 Income Portfolio, including MUSH
15 bonds. This -- excuse me -- this
16 change is due to the change in the
17 calcu -- calculation methodology for
18 the claims discount rate, which is
19 now based upon the dollar-weighted
20 yield of the fixed-income portfolio,
21 rather than the duration-weighted
22 yield of the fixed income
23 portfolio."

24 Correct?

25 MR. GLENN BUNSTON: Correct.

1 MR. ROBERT WATCHMAN: So MUSH bonds
2 are now excluded from the determination of the
3 duration matching.

4 Is that correct?

5 MR. GLENN BUNSTON: Well, MUSH bonds
6 are now being included -- since we moved to Moment-
7 Matching, the Moment-Matching strategy, again is -- is
8 managed by Addenda, and it's a bit of a hybrid
9 strategy. And so the way it will work is that a
10 portion of our liabilities will be carved out and
11 matched to the MUSH bonds, to the cash flows of the
12 MUSH bonds. And so we're calling that the 'cashflow
13 matching portion' of the strategy.

14 The remainder of the liabilities will
15 be matched to the marketable bonds. And that -- the
16 mom -- the first and second moments of the Asset
17 Portfolio will -- of the Marketable Bond Portfolio
18 will be matched to those remaining liabilities.

19 So it's cashflow matching on MUSH bonds
20 and it's Moment-Matching on the Marketable Bond
21 Portfolio.

22 MR. ROBERT WATCHMAN: Now, can you
23 confirm whether the discount rate for the claims
24 liability takes into account the yields for the MUSH
25 bonds?

1 MR. GLENN BUNSTON: Yes, it does. We
2 use the book yield on the MUSH bonds. So that is --
3 that is the coupon rate at the time of issuance on the
4 MUSH bonds.

5 MR. ROBERT WATCHMAN: So now, turning
6 to this strategy of Moment-Match -- is it Moment-
7 Matching? Yes?

8 MR. GLENN BUNSTON: That's -- yes,
9 we're doing a Moment-Matching currently.

10 MR. ROBERT WATCHMAN: And is -- is
11 this what's referred to as the new Completion
12 Portfolio?

13 MR. GLENN BUNSTON: The Completion
14 Portfolio is -- is a tool that Addenda is using to
15 implement Moment-Matching. They're using the
16 Completion Portfolio to manage the overall duration
17 and convexity of the Marketable Bond Portfolio.

18 MR. ROBERT WATCHMAN: If we could
19 turn, Kristen, to Information Request CAC-MPI-1-78.
20 And at the top of the -- the first portion of the
21 Information Request, it -- it quotes from the
22 investment portion of the application, saying that:

23 "On March 31, 2021 MPI implemented a
24 refinement to the current dollar in
25 duration matching strategy in order

1 to better protect it from both
2 parallel and non-parallel changes in
3 interest rates. MPI accomplished
4 this by establishing a new portfolio
5 called the Completion Port --
6 Portfolio and managed by Addenda
7 Capital.
8 Going forward, Addenda will be
9 responsible for ensuring that the
10 dollar value, duration, and
11 convexity of the total basic claims
12 Asset Portfolio matches the dollar
13 value, duration, and convexity of
14 the Basic claims liability on a
15 daily basis. Addenda will monitor
16 the duration and complexity of the
17 provincial bonds, non-marketable
18 bonds, and corporate bonds, and will
19 adjust the duration of the
20 Completion Portfolio as required in
21 order to ensure that the overall
22 duration and convexity are matched
23 to the claim's liabilities. This
24 strategy is called Moment-Matching
25 and is expected to reduce the

1 Corporation's interest rate risk by
2 40 to 50 percent with minimal impact
3 on the yielded portfolio."

4 So this is a fair description of this
5 Moment-Matching strategy?

6 MR. GLENN BUNSTON: Yes, it is.

7 MR. ROBERT WATCHMAN: So MUSH bonds
8 are not actively traded, correct?

9 MR. GLENN BUNSTON: Correct. There's
10 no secondary market for them, so there's -- there's no
11 buying and selling of MUSH bonds.

12 MR. ROBERT WATCHMAN: And so interest
13 rate does not impact the valuation of the bond for
14 investment purposes?

15 MR. GLENN BUNSTON: Correct, because
16 we've chosen to account for it or classify it from an
17 accounting perspective as held to maturity; then it's
18 not interest rate sensitive from an accounting
19 perspective.

20

21 (BRIEF PAUSE)

22

23 MR. ROBERT WATCHMAN: Now, for this
24 new Moment-Matching strategy, the -- MPI pays
25 management fees to the Province for managing its bond

1 portfolio.

2 Is that correct?

3 MR. GLENN BUNSTON: They do, yes.

4 MR. ROBERT WATCHMAN: And that
5 arrangement is expected to cost about two hundred and
6 forty thousand dollars (\$240,000) annually?

7 MR. GLENN BUNSTON: I believe that is
8 related to the portion of the bonds portfolio that was
9 transferred to Addenda, the com -- being the
10 Completion Portfolio.

11 MR. ROBERT WATCHMAN: And -- and, MPI
12 expects that its fees will be -- the -- the fees it'll
13 pay to the Province will be reduced by a hundred and
14 eighty thousand dollars (\$180,000)?

15 MR. GLENN BUNSTON: Correct. So the
16 Province charges us seven and a half (7 1/2) basis
17 points on the assets that they actively manage for us,
18 being the fixed income assets. And for the remainder
19 they charge three (3) basis points.

20 So now that they're no longer actively
21 managing this portion of the government bond
22 portfolio, we expect fees to be reduced to three (3)
23 basis points.

24 MR. ROBERT WATCHMAN: So,
25 approximately sixty thousand dollars (60,000)?

1 MR. GLENN BUNSTON: Correct, yeah.

2

3 (BRIEF PAUSE)

4

5 MR. ROBERT WATCHMAN: So, this
6 portfolio -- or this new Completion Portfolio was
7 implemented in June of this year.

8 Is that correct?

9 MR. GLENN BUNSTON: Late June -- or
10 sorry, late May and ultimately early June, yes.

11 MR. ROBERT WATCHMAN: And has the
12 company -- or sorry, has the Corporation sort of done
13 any testing of the benefit of this strategy?

14 MR. GLENN BUNSTON: Well, we've
15 received monthly reports from Addenda, which have
16 provided information on the -- the matching of the
17 moments and the convexity and duration. But given
18 that it's only been three (3) or four (4) months, we
19 have not -- it's still too early to do an extensive
20 analysis.

21 MR. ROBERT WATCHMAN: But does the
22 Corporation expect in the -- sometime in the future to
23 conduct such an evaluation?

24 MR. GLENN BUNSTON: Yes, we'll do an
25 evaluation of the effectiveness of the effectiveness

1 of the strategy.

2 MR. ROBERT WATCHMAN: Will that be, do
3 you think, in time for the next GRA?

4 MR. GLENN BUNSTON: I would think
5 that, yes, we would have some analysis in time for the
6 -- the next hearing.

7 MR. ROBERT WATCHMAN: And changing
8 topics now. And I'm going to interest rate issues,
9 with respect to the employee future benefit portion of
10 the Basic line of business.

11 Kristen, if we could turn to MPI
12 Exhibit 37. And it is page 35 of 51. And I was
13 hoping that -- most of that chart will -- will fit on
14 the page.

15 And well, perhaps we should start at
16 the top of the page so we can see the -- the title,
17 though this is the PF-3, pro forma 3 from the October
18 1st update.

19 And if we could scroll down and we're
20 looking at line 13 and it indicates the change in re-
21 measurement of employee future benefits.

22 MR. GLENN BUNSTON: Yes. That's right

23 MR. ROBERT WATCHMAN: And we see that,
24 in -- in the application the change was indicated to
25 be 34.4 million.

1 MR. GLENN BUNSTON: That's right.

2 MR. ROBERT WATCHMAN: And in the next
3 column that's now been revised to 13 point -- sorry,
4 negative 13.1 million?

5 MR. GLENN BUNSTON: Correct.

6 MR. ROBERT WATCHMAN: And this change
7 -- was this change as a result of a change to the
8 pension valuation discount rate?

9 MR. GLENN BUNSTON: It was, yes.

10 MR. ROBERT WATCHMAN: And, can you
11 confirm that as of August 31, 2021, the Corporation
12 was using the Fiera capital curve?

13 MR. GLENN BUNSTON: Yes, that's been
14 the source of the discount rate for a number of years
15 now.

16 MR. ROBERT WATCHMAN: And can you
17 confirm what the yield -- the yield rate used on that
18 curve?

19 MR. MARK GIESBRECHT (by Teams): We
20 can take that away, we can get back quickly but it
21 might take a few minutes to get that -- that number.

22 MR. ROBERT WATCHMAN: Thank you. And
23 I'll -- so I'll just continue and -- before we
24 conclude, hopefully we'll have a number.

25 Now, when we look toward the lower

1 portion of this chart, that negative, that \$20 million
2 change from 34.4 to \$13.1 million, that then flows
3 directly to the capital available line, line 19?

4 MR. MARK GIESBRECHT (by Teams): Yes.

5 MR. ROBERT WATCHMAN: And as result,
6 does that not have a direct impact on the MCT ratio?

7 MR. MARK GIESBRECHT (by Teams): It
8 does, yes. There -- there would be some offsetting
9 impacts, as well on if -- if you look at the line 12,
10 so there would be some offsetting, because that's
11 where the available for -- assets, that are included
12 in the employee future benefits portfolio are
13 included. It's not a one-to-one ratio, but there will
14 be some offsetting impacts in either direction in row
15 12.

16 But regardless, the net impact flows
17 into the total equity position, and that has an impact
18 on total available capital which impacts your MCT
19 ratio.

20 MR. ROBERT WATCHMAN: Thank you. Now,
21 as -- as we looked at earlier the overall interest
22 rate impact was favourable by about \$32.6 million.

23 Do you recall that?

24 MR. MARK GIESBRECHT (by Teams): Yes.

25 MR. GLENN BUNSTON: Yeah. Line 12, yes.

1 MR. ROBERT WATCHMAN: And can you tell
2 us what portion of that favourable -- favourable
3 interest impact was due to investments -- or
4 investment assets backing the EFB portfolio?

5 MR. MARK GIESBRECHT (by TEAMS):
6 Sorry, what exactly is your question?

7 So the -- the assets -- the fixed
8 income assets that back employee future benefits, I --
9 I -- I'm using ballpark -- ballpark numbers, but I
10 believe it is somewhere in around 30 to 40 percent.

11 So, that would be the amount that would
12 be roughly hedged due to interest rate changes. All
13 of the rest of the assets are -- are typically growth
14 assets that are -- are not interest rate sensitive.

15 MR. ROBERT WATCHMAN: Yes. Thank you,
16 but -- so, but relative to the overall interest rate
17 impact being favourable 32.6 million, can -- are you
18 able to tell us what portion of that impact was due to
19 -- of the EFB portfolio?

20 MR. MARK GIESBRECHT (by TEAMS): Well,
21 so that -- that 32 or \$34 million that was spoken
22 about earlier is independent of this amount. So that
23 amount flows through net income and is based upon the
24 changes in the claims liabilities and the stacking
25 assets.

1 When we're talking about employee
2 future benefits, these amounts all flow through other
3 comprehensive income and they are -- they are
4 separate. So, they're -- they're independent and
5 separate.

6

7 (BRIEF PAUSE)

8

9 MR. ROBERT WATCHMAN: Okay. Kristen,
10 if we could turn to page 33 of that exhibit.

11 MR. GLENN BUNSTON: Maybe I -- we have
12 an answer on the interest rate, from the -- Fiera
13 curve.

14 MR. ROBERT WATCHMAN: Thank you.

15 MR. GLENN BUNSTON: So it was 3.34
16 percent.

17

18 (BRIEF PAUSE)

19

20 MR. ROBERT WATCHMAN: And if we could
21 scroll -- so this is the October 1st update. If we
22 could scroll down to the -- again, just noting the
23 headings of the columns there, the first being the
24 2021 actual, the second being 2021/'22 T, and then
25 moving ahead to a future year.

1 If we could just scroll down to the
2 bottom of the page and the net investment income at
3 line 30.

4 And, so originally the forecast was as
5 we indicated 80 -- 89.5 percent -- sorry, 89.5
6 million, revised October 1st update to 149 million,
7 and then we see in the future years, there's a
8 decrease to approximately 100 million and then
9 hovering between 96 and 99 million, do you see that?

10 MR. GLENN BUNSTON: Yes, I see that.

11 MR. ROBERT WATCHMAN: And, is that a
12 decrease in net investment income due, at least in
13 part, to the -- the effect of the rebate that's being
14 requested?

15 MR. MARK GIESBRECHT (by Teams): No,
16 it is not.

17 MR. ROBERT WATCHMAN: Can you indicate
18 to us then why you're forecasting that decrease?

19 MR. GLENN BUNSTON: Yeah, I think it's
20 driven --

21 MR. MARK GIESBRECHT (by TEAMS): Well,
22 if you --

23 MR. GLENN BUNSTON: -- driven by the
24 increase in interest rates between March of last year
25 and the -- the update of the forecast of this.

1 MR. MARK GIESBRECHT (by Teams):
2 You'll want to key in on row 28, which is your typical
3 investment income that you would expect on the
4 portfolio. Row 29 is based on -- the interest rate
5 impacts.

6 And the interest rate impacts are
7 largely offset by the impact on claims so they're, you
8 know, if you actually look at the expectation of the
9 portfolio growth, it is increasing from, you know, the
10 current -- the first two (2) columns, you know, in and
11 around 90 million increasing into the, you know, 99 to
12 \$97 million in the future years.

13 So, factoring out changes to interest
14 rates, which have offsetting impacts on the claims
15 side, the portfolio returns are higher in future years
16 than they are currently, as the portfolio is expected
17 to grow over time.

18 MR. ROBERT WATCHMAN: Thank you.
19 Kristen, could we turn to the presentation that was
20 provided today, MPI Exhibit 72, and specifically slide
21 22. Thank you.

22 Now, historically MPI has used a single
23 claims discount rate based upon the average duration
24 of outstanding claims liabilities, is that correct?

25 MR. GLENN BUNSTON: That's correct.

1 Yeah.

2 MR. ROBERT WATCHMAN: And we see here
3 at the last bullet point there, in Exhibit 72,
4 liabilities will be discontinued using a full yield
5 curve, i.e., unique rates of each ten year slash term,
6 in order to match how the asset portfolio is priced.
7 Correct?

8 MR. GLENN BUNSTON: Yes. Liabilities
9 will be discounted using a -- a full yield curve
10 rather than a single interest rate.

11 MR. ROBERT WATCHMAN: So it -- this
12 represents then a -- a change in claims discounting
13 practice. Correct?

14 MR. GLENN BUNSTON: Correct. It's,
15 again, it's something we're working towards. We're in
16 the -- in the process of operationalizing this right
17 now, so it hasn't been -- this change hasn't come into
18 effect yet, but it's something we're working towards.

19 And it's -- it's also something that's
20 required by the -- the new financial standard,
21 International Financial Reporting Standard 17. So it
22 will be -- we'll be required to use a yield curve to
23 discount once IFRS 17 is adopted.

24 MR. ROBERT WATCHMAN: So has -- has
25 this change been disclosed anywhere else?

1 MR. GLENN BUNSTON: I don't believe
2 that it has.

3 MR. ROBERT WATCHMAN: And when are you
4 anticipating that it will be implemented?

5 MR. GLENN BUNSTON: I think we're
6 still working toward that. We're still trying to
7 understand the -- the impact of -- of this change, and
8 so I don't think that we have a definitive time line
9 for when it will be implemented.

10 MR. ROBERT WATCHMAN: Do you
11 anticipate that it will be by the year end 2021/'22?

12 MR. GLENN BUNSTON: I -- we're -- I
13 think we're working towards having it implemented by
14 then.

15 MR. ROBERT WATCHMAN: Would you be
16 able to provide us the full yield curve that will be
17 used for discounting?

18 MR. GLENN BUNSTON: Again, I think
19 we're still reviewing potential yield curves in
20 consultation with our fixed income manager Addenda.
21 And so I don't think we've decided on -- on which
22 yield curve or what rates we're going to use yet. But
23 I think that once we make that decision we can
24 certainly share that information.

25 MR. ROBERT WATCHMAN: And can you

1 indicate if the investment margin for adverse
2 deviation will vary throughout the yield curve, or
3 will it be a single value?

4 MR. GLENN BUNSTON: I think what
5 you're alluding to is called the bottom-up approach
6 under IFRS 17, which -- I know that the Canadian
7 Institute of Actuaries has recommended a fixed fifty
8 (50) basis point margin for determining the -- the
9 discount rates.

10 We are considering that, and so we
11 haven't made a decision -- a decision on -- on what
12 that margin or spread would be, but we are looking at
13 that closely.

14 MR. ROBERT WATCHMAN: And -- and as
15 well, could you provide us with the impact of the
16 change to the full yield curve on the discounted
17 claims liabilities?

18 MR. GLENN BUNSTON: Not at this point,
19 but certainly once we have finished that analysis, we
20 can share it.

21 MR. ROBERT WATCHMAN: I'm going to --
22 at this point, I'm going to change topics again, and
23 I'm moving now to the -- the International Financial
24 Reporting Standards, specifically 9 and 17.

25 And just for a little bit of

1 background, I'm going to ask, Kristen, to go to
2 Information Request from the 2021 GRA, and it's
3 Information Request PUB-MPI-1-16. And if we could go
4 to the top of page 3, please, these -- these questions
5 related to the new reporting standards.

6 And at the top of page 3, the
7 Corporation responded:

8 "Work has commenced on the seven (7)
9 proposed position papers which
10 covers various technical topics and
11 recommendations for accounting
12 policy choices. The position papers
13 are currently in the process of
14 international review -- sorry,
15 internal review and external
16 consultation.

17 The finalization of the papers and
18 board of directors' approval will
19 follow once MPI has completed
20 internal/external -- external review
21 with an update to the Board
22 forthcoming."

23 And if we could just scroll down a
24 little bit, and -- and -- that's good -- and just that
25 -- that next paragraph, the last line says:

1 "Preliminary impacts on presentation
2 and disclosure in the financial
3 statements as a result of IFRS 17
4 options include, first, deferred
5 policy acquisition costs..."

6 And -- and while I'm there, is that
7 often referred to by the acronym DPAC?

8 MR. GLENN BUNSTON: Yes, that's right.

9 MR. ROBERT WATCHMAN: So options:

10 "...deferred policy acquisition
11 costs. Upon adoption of IFRS 17,
12 this balance must be -- must either
13 be written off or subsumed within
14 the insurance liability."

15 Next point:

16 "MUSH bonds: option to change
17 measurement from amortized costs to
18 fair value. With fair value
19 measurement, the unrealized gains or
20 losses would be recognized upon
21 transition."

22 Next:

23 "Actuarial variation: new
24 methodology -- methodology to
25 determine the claims discount rate

1 using the risk-free discount rate
2 plus a liquidity premium, and to
3 include a risk adjustment component
4 to the insurance liability."

5 A final comment is made:

6 "There is negligible impact on rate
7 setting expected since it will
8 continue to be based upon accepted
9 actuarial practice, and therefore is
10 largely independent of accounting
11 presentation changes."

12 So that was the answer of the
13 Corporation last year.

14 MR. STEVE SCARFONE: Just to correct
15 the record, Mr. Watchman, I think you read into the
16 record "actuarial variation."

17 MR. ROBERT WATCHMAN: Oh.

18 MR. STEVE SCARFONE: And the third
19 bullet is "actuarial valuation."

20 MR. ROBERT WATCHMAN: Oh, sorry. My
21 apologies.

22

23 CONTINUED BY MR. ROBERT WATCHMAN:

24 MR. ROBERT WATCHMAN: And if we could
25 just scroll down to answer (c) there, the response in

1 (c). And this -- again, this was last year, but MPI
2 has not quantitatively assessed the financial impact
3 of IFRS 17 on the Basic actuarial valuation as
4 guideline/adoption applications are being updated.

5 "In 2020/'21, management plans to
6 perform high -- high level
7 quantitative modelling for actuarial
8 elements of IFRS 17 requirements."

9 So if we could just now turn to
10 Information Request in these proceedings, and I'm
11 going to Information Request PUB-MPI-1-7.

12

13 (BRIEF PAUSE)

14

15 MR. ROBERT WATCHMAN: And if you could
16 go to page 3, please, middle of the page where the
17 response begins, the response is that:

18 "The working assumptions and
19 position papers are not yet approved
20 and finalized by the board of
21 directors. Approval and
22 finalization will follow after the
23 working assumptions have been
24 validated following further testing
25 and modelling with assistance from

1 external resources."

2 Now, can you provide us with any
3 further update with respect to the timing of when the
4 position papers will be finalized?

5 MR. MARK GIESBRECHT (by Teams): Yes.
6 We are currently working with external consultants to
7 assist us through this process, and we would expect,
8 you know, early into next year to have these things
9 finalized.

10 One (1) of the outstanding pieces is
11 around the determination of the actuarial discount
12 rates which we are -- are working on, but we do expect
13 to have a majority of these papers finalized before
14 this fiscal year end.

15 MR. ROBERT WATCHMAN: And can you
16 advise the Board who is the external consultant?

17 MR. MARK GIESBRECHT (by Teams):
18 Deloitte.

19 MR. ROBERT WATCHMAN: And has the
20 Corporation received any input or comments from its
21 external auditor?

22 MR. MARK GIESBRECHT (by Teams): We
23 are working in tandem with the auditor as well, as
24 appropriate, yeah. So as we finalized or near
25 finalization of our position papers, we are working

1 with the auditor to ensure that we are on side and --
2 and there's no concerns from an auditor perspective.

3

4 (BRIEF PAUSE)

5

6 MR. ROBERT WATCHMAN: Now, with
7 respect to investment holdings, will these changes
8 impact the way the Corporation holds investments in
9 segregated versus pool funds?

10 MR. MARK GIESBRECHT (by Teams):

11 That's a possibility, yes. We -- we are -- we're
12 looking to adopt the standard in a way that has no
13 disruption to our holdings, but there are -- there are
14 different implications depending on the nature of the
15 holdings and what allowable classifications take
16 place.

17 But we do expect right now to be moving
18 to a fair value through profit and loss approach which
19 wouldn't have restrictions compared to OCI options.
20 But we're -- we're still finalizing those assessments.

21 MR. ROBERT WATCHMAN: So do you
22 believe this may have impact on expected returns?

23 MR. MARK GIESBRECHT (by Teams): I
24 wouldn't say expected returns. You know, the
25 economics and the market returns are what they are.

1 There -- there's differences in how they are accounted
2 for. The -- the primary difference from today to what
3 it will likely be or could be in the future is what
4 flows through our net income, as opposed to the other
5 comprehensive income.

6 So today, as a rule of thumb, all of
7 our assets supporting surplus, so -- which is RSR and
8 -- and excess retained earnings, those assets are --
9 are designated or classified as available for sale.

10 And the unrealized gains on those
11 assets flow through other comprehensive income, not
12 through net income. We expect in the future that
13 we'll be classifying these assets, that back-surplus,
14 as fair value through profit and loss, and that would
15 mean that the returns would flow through net income.

16 The returns themselves would not be
17 affected, they'd be the same; it's just how they are
18 presented in the statement of operations.

19 MR. GLENN BUNSTON: And if I could add
20 to that. I wouldn't expect significant changes to our
21 actual asset allocation, in other words, how much
22 we're investing in each asset class as a result of
23 these accounting standards. Where the change could
24 come, as you pointed out, would be in the type of
25 vehicle that we invest through, whether that a pooled-

1 fund or a segregated account.

2 MR. ROBERT WATCHMAN: Thank you. Now,
3 with respect to dispensing acquisition cashflow,
4 cashflows as they are incurred, has the expectation
5 that that will reduce the complexity of required
6 disclosures, insurance liability calculations, and
7 onerous contract assessments?

8 MR. MARK GIESBRECHT (by Teams): Yes.

9 MR. ROBERT WATCHMAN: And would the
10 expensing of acquisition costs have an offsetting
11 impact on the loss component for the liability of
12 remaining coverage?

13 MR. MARK GIESBRECHT (by Teams): We
14 might need some back row support that -- on that
15 technical nature, so.

16 Could you repeat that question, please?

17 MR. ROBERT WATCHMAN: Would the
18 expensing of acquisition costs have an offsetting
19 impact on the loss component for the liability for
20 remaining coverage?

21

22 (BRIEF PAUSE)

23

24 MR. MARK GIESBRECHT (by Teams): So,
25 we're just waiting on a response from our back row.

1 (BRIEF PAUSE)

2

3 MR. MARK GIESBRECHT (by Teams): So,
4 I'm told that the loss component will be less likely
5 because we are less likely be -- to be onerous.
6 Overall, the liability for remaining coverage will be
7 higher if we expense the acquisition costs.

8 MR. ROBERT WATCHMAN: Now, to reduce
9 volatility under IFRS-17, the asset portfolio may need
10 to be modified so that the yield of the portfolio and
11 the claims discount rate both change by similar
12 amounts when interest rates change.

13 So in what ways might the portfolio be
14 adjusted to achieve this?

15 MR. GLENN BUNSTON: I think it's too
16 early to say. I think we need to better understand
17 how the discount rate will be -- and the yield curve
18 for discounting will be constructed under IFRS-17. We
19 are still examining -- and the -- the two (2) primary
20 methods of building the yield curve, which is the --
21 referred to as the bottom-up and top-down approach.

22 So, I think once we have a decision as
23 to which of those two (2) methodologies we will use to
24 build the yield curve, then we'll have a better idea
25 as to whether any changes are actually needed to our

1 portfolio and to what extent.

2 MR. ROBERT WATCHMAN: And next, I just
3 wanted to turn to Information Request CAC-MPI-1-69.
4 And if we could go to page 2, toward the bottom. Hold
5 it there.

6 I'm just looking at the paragraph that
7 reads:

8 "MPI is currently reviewing mock-up
9 of data requirements for financial
10 statements and note disclosures.
11 Its staff members also meet
12 virtually with representatives of
13 SGI and ICBC to share their
14 respective experiences and
15 challenges with the implementation
16 of IRS-17 (sic)."

17 Correct?

18 MR. MARK GIESBRECHT (by Teams): Yes,
19 that's correct.

20 MR. ROBERT WATCHMAN: Can you describe
21 for the Board the nature of the collaboration that's
22 going on with SGI and ICBC?

23 MR. MARK GIESBRECHT (by Teams): Yes,
24 certainly. Members of our accounting teams and -- and
25 actuarial staff meet on a regular basis, as described

1 here, to discuss options that are being considered,
2 you know, where each corporation is at in their --
3 their journey to adopt IFRS-17 and 9, and to -- to
4 share, you know, challenges, best practices, and --
5 and decisions that are made and some of the reasons
6 for those decisions.

7 So there is -- there's ongoing and --
8 and routine touch points with our groups.

9 MR. ROBERT WATCHMAN: Did MPI discuss
10 or have access to positions papers on IFRS-17,
11 prepared by SGI?

12 MR. MARK GIESBRECHT (by Teams): No,
13 we have not.

14 MR. ROBERT WATCHMAN: What system
15 changes are required to implement IFRS-17?

16 MR. MARK GIESBRECHT (by Teams): That
17 is still being assessed. We're looking at what are
18 the requirements to gather the -- the information for
19 disclosures, as well as what is required from the
20 actuarial side to -- to build up to discount rates.
21 So not quite a hundred percent sure yet what that
22 requirement will be, whether it can be used based on
23 our existing models to be changed to adapt or if new
24 systems will be required entirely, that -- that's
25 still to be determined. But we are assessing options

1 that are available in the marketplace.

2 MR. ROBERT WATCHMAN: Now, MPI will be
3 required to implement IFRS-17 for reporting periods
4 commencing on or after January 1, 2023.

5 Is that correct?

6 MR. MARK GIESBRECHT (by Teams): Yes.
7 So for our fiscal year, that'll be April 2023 and in
8 March 2024, and we'll also have to have the compares -
9 - comparatives for the year prior to that.

10 MR. ROBERT WATCHMAN: Okay. So early
11 implementation is permitted, correct?

12 MR. MARK GIESBRECHT (by Teams): No,
13 it is not. Well, it -- it's not permitted for -- for
14 OSFI regulated entities.

15 MR. ROBERT WATCHMAN: Thank you. Can
16 you confirm that MPI has completed the high-level
17 quantitative modelling that was the earlier IR?

18 MR. MARK GIESBRECHT (by Teams): Yes,
19 we do have some preliminary high-level impact
20 assessments.

21 MR. ROBERT WATCHMAN: And if we could
22 turn to page 5 of the current IR that's on display,
23 Kristen. Thank you.

24

25 (BRIEF PAUSE)

1 MR. ROBERT WATCHMAN: And if we go
2 down toward the bottom of that page under -- under the
3 topic of Quantitative Assessment, and just before the
4 bullets, it says:

5 "MPI has identified the following
6 quantitative adjustments upon
7 transition to IFRS-9 and IFRS-17
8 that will have a financial impact.
9 First being the deferred policy
10 acquisition costs, or DPAC, will be
11 written off upon transition to IFRS
12 17, after which they will be
13 expensed as incurred."

14 Correct?

15 MR. MARK GIESBRECHT (by Teams): Yes.

16 MR. ROBERT WATCHMAN: Top of the next
17 page:

18 "Non-marketable MUSH bonds.
19 Accounting measurement will change
20 for amortized cost to fair value
21 through profit and loss, meaning
22 that any unrealized gains or losses
23 at transition date will be
24 recognized through retained
25 earnings."

1 Correct?

2 MR. MARK GIESBRECHT (by Teams):

3 Correct.

4 MR. ROBERT WATCHMAN: And:

5 "Actuarial valuation. New
6 methodology to determine the claims
7 discount rate using the risk-free
8 discount rate, plus a liquidity
9 premium."

10 And finally:

11 "Actuarial valuation replace IFRS-4
12 provision for adverse deviation with
13 IFRS-17 risk adjustment for non-
14 financial risks."

15 Correct?

16 MR. MARK GIESBRECHT (by Teams): Yes.

17 MR. ROBERT WATCHMAN: Now, if we could
18 just scroll below the next figure, Kristen, to get
19 some explanation.

20 "The transitional adjustments in
21 Figure 1 will impact retained
22 earnings and the capital of MPI.
23 Currently, MPI expects a positive
24 financial impact as a result of
25 adopting the accounting standard

1 IFRS-17.

2 Subsequent to transition date and on
3 an ongoing basis, MPI expects there
4 to be negligible impact on rate-
5 setting since rates will to be cont
6 -- continue to be on a based on
7 accepted actuarial practices and,
8 therefore, is largely independent of
9 accounting presentation changes."

10 Now, if we could just scroll back up to
11 that Figure 1, Kristen. Thank you.

12 So what you're noting in this figure is
13 the effect of the DPAC write-off will be a reduction
14 of 63.8 million in assets, correct?

15 MR. MARK GIESBRECHT (by Teams):
16 Correct.

17 MR. ROBERT WATCHMAN: But there will
18 be a 70.8 million increase for MUSH fair value?

19 MR. MARK GIESBRECHT (by Teams): Yes.

20

21 (BRIEF PAUSE)

22

23 MR. ROBERT WATCHMAN: And on the
24 liabilities column, under liabilities column, the
25 claims discount rate will decrease 150 million?

1 MR. MARK GIESBRECHT (by Teams): Yes.
2 And it is also very important to note that these are
3 as at a point in time estimates, which will fluctuate
4 based on changes in prevailing interest rates.

5 And so, that's based on inputs between
6 June of 2021 and the claims discount rate was back in
7 August of 2020.

8 So I just wanted to preface this that
9 it -- it will change and it could change materially
10 before the date of adoption.

11 MR. ROBERT WATCHMAN: And so, as of
12 that information, the total impact on retained
13 earnings would be an increase of 157 million, correct?

14 MR. MARK GIESBRECHT (by Teams): Yes.
15 As of right now, we are expecting -- if things stay
16 similar to what they are now, we would expect a
17 favourable impact on transition.

18 MR. ROBERT WATCHMAN: And if that
19 holds true, or something like it, this would increase
20 capital available for future rebate?

21 MR. MARK GIESBRECHT (by Teams): That
22 is correct.

23 MR. ROBERT WATCHMAN: Now, as the
24 yield rate used for financials will change, does that
25 not have an impact on accepted actuarial practise

1 ratemaking?

2 MR. MARK GIESBRECHT (by Teams): Yes.
3 As yields change, that input would be adjusted. But
4 that would be the case regardless of what the
5 accounting treatment is.

6 MR. ROBERT WATCHMAN: If the discount
7 rate is greater than the yield available on assets,
8 how does that affect the annual income statement?

9 MR. MARK GIESBRECHT (by Teams):
10 Sorry, can you repeat that?

11 MR. ROBERT WATCHMAN: If the discount
12 rate is greater than the yield available on assets,
13 how does that affect the annual income statement?

14

15 (BRIEF PAUSE)

16

17 MR. MARK GIESBRECHT (by Teams): Okay.
18 You're getting pretty technical here. So just one
19 more time for me, please. The discount rate for the
20 liabilities is lower than for the assets?

21 MR. ROBERT WATCHMAN: Is greater than
22 the yield available on assets.

23 MR. MARK GIESBRECHT (by Teams): So
24 yeah -- so I think that gets to the traditional
25 impact, which we expect, right here, would be a

1 favourable impact.

2 After we adopt, you know, we do expect
3 that there is going to be less direct correlation and
4 linkage, you know, between the asset and liabilities
5 side, which could introduce more volatility than there
6 is under the current scheme.

7 But I think it's more of a transitional
8 impact than it is of an ongoing impact.

9

10 (BRIEF PAUSE)

11

12 MR. ROBERT WATCHMAN: Kristen, if we
13 could turn to Information Request PUB-MPI-2-7. And
14 I'd like to turn to page -- top of page 5, please.

15 And in that chart, we can see that the
16 discount rate for IFRS-17, in the last column, at
17 March 31, 2021, is 3.27 percent?

18 MR. MARK GIESBRECHT (by Teams): I see
19 that there, yes.

20 MR. ROBERT WATCHMAN: And the
21 equivalent claims discount rate at 2021/'22 Q4 is 2.83
22 percent, which is forty-eight (48) -- forty-four (44)
23 basis points lower?

24 MR. MARK GIESBRECHT (by Teams):
25 Sorry, I don't see two-point-eight-three (2.83) on

1 this particular page.

2 MR. ROBERT WATCHMAN: Sorry. If we
3 could hold that -- hold one finger on that page,
4 Kristen, and then go to the application Part 7
5 Investments. Specifically, INV-3.

6

7 (BRIEF PAUSE)

8

9 MR. ROBERT WATCHMAN: And we see
10 there, in line 4, if we go over about six or seven
11 columns, the claim discount rate for the 2022 GRA.

12 MR. MARK GIESBRECHT (by Teams): Okay.

13 MR. ROBERT WATCHMAN: So that's the
14 two-point-eight-three (2.83).

15 So the IFRS-17 discount rate shows 3.27
16 percent at March 31, 2021. And the equivalent rate
17 for the fourth quarter of 2021/'22, in the INV-3, is
18 two-point-eight-three (2.83). That's forty-four (44)
19 basis points lower, correct?

20 MR. GLENN BUNSTON: Yes, that's
21 correct. I think this comes back -- it links back to
22 one of your earlier questions about whether there
23 would be a static spread applied to the -- to
24 determine the yield curve.

25 And I think we're -- we're still

1 looking at that. And it seems unlikely. It may not
2 be static and it may be less than fifty (50) basis
3 points.

4 So that's something that's still being
5 studied. In the -- in the previous IR response that
6 you were referencing, I think we had used a fifty (50)
7 basis point assumption there. But that -- that's not
8 been finalized.

9 MR. ROBERT WATCHMAN: Can you tell the
10 Board just, is MPI comfortable with the discount rate
11 on claims liabilities that could be greater than what
12 it can earn on investments?

13 MR. GLENN BUNSTON: I think we would
14 like the two (2) to be as close together as possible.
15 And that would be the goal in constructing the
16 discount curve and that's part of the challenge in
17 selecting assumptions in -- in looking at that --
18 building the yield curve for discounting.

19 And I will say also that the response
20 that -- to that last IR that you were referencing was
21 using a bottom-up approach. We are also looking at
22 the top-down approach. The two (2) theoretically
23 should get you to the same point, but we're still
24 evaluating both of those and haven't made a final
25 decision as to which one we'll use.

1 MR. ROBERT WATCHMAN: Now, did MPI
2 prepare a working paper analysis supporting its
3 decision to the write off of DPAC?

4 MR. MARK GIESBRECHT (by Teams): Yes,
5 there is a position paper. Yes.

6 MR. ROBERT WATCHMAN: Can that be
7 provided to the Board?

8 MR. MARK GIESBRECHT (by Teams): Yes.
9 We're -- our hope is that we can finalize all of our
10 papers and have them appropriately approved by our
11 Board and -- and, in due course, submit, in its
12 wholesome completeness, all of our papers to the PUB.

13 MR. ROBERT WATCHMAN: And can the
14 Corporation provide any assurances that the decision
15 to expense policy acquisition costs as incurred will
16 not result in fluctuations in net income?

17 MR. MARK GIESBRECHT (by Teams): Yes.

18 MR. ROBERT WATCHMAN: Now, if MPI had
19 chosen rather than to writeoff the DPAC, but rather
20 amortize the 63.8 million, over what period of time
21 would it have been amortized?

22 MR. MARK GIESBRECHT (by Teams): I'll
23 just -- I'll look to my back row. Approximately over
24 the course of one (1) year.

25 MR. ROBERT WATCHMAN: Does MPI have

1 the systems in place to track DPAC required
2 disclosure, insurance contract liabilities, and
3 owners' contract assessments?

4 MR. MARK GIESBRECHT (by Teams):
5 That's where we're currently in the works of -- of
6 assessing. Currently, we do not and so we're
7 assessing what makes the most sense for the
8 organization and -- and we'll determine that as we go
9 through our assessment.

10 MR. ROBERT WATCHMAN: And can you
11 indicate why you believe it was necessary to make the
12 -- the election to writeoff?

13 MR. MARK GIESBRECHT (by Teams): Yes.
14 In terms of simplicity, in terms of the requirements,
15 in terms of ongoing reporting and disclosures. So
16 there is a one time impact on transition. However
17 there -- the impact going forward, really, isn't
18 overly substantial.

19 MR. ROBERT WATCHMAN: And was this
20 approach recommended to MPI by an external consultant?

21 MR. MARK GIESBRECHT (by Teams): It
22 was discussed and our understanding is that it is a
23 consistent approach with many of our peers.

24 MR. ROBERT WATCHMAN: Okay. Thank
25 you. Madam Chair, I'm wondering if I might have five

1 (5) minutes just to review my notes.

2 THE PANEL CHAIRPERSON: Certainly.

3

4 (BRIEF PAUSE)

5

6 MR. ROBERT WATCHMAN: Thank you, Madam
7 Chair. Thank you, panel. Those are all my questions.

8 THE PANEL CHAIRPERSON: Thank you, Mr.
9 Watchman. It's just past ten after 2:00. What I
10 propose is that we take the afternoon break now until
11 2:25. And just a reminder that we will have to wrap
12 up this afternoon at 3:45.

13 MR. STEVE SCARFONE: Yes. And, Madam
14 Chair, I was advised, if it's agreeable to the Board,
15 that the -- and perhaps the Board was already thinking
16 this way -- that the panel scheduled for tomorrow
17 morning wouldn't start until tomorrow morning.
18 Because I don't believe they're quite ready, if we
19 were going to start this afternoon.

20 THE PANEL CHAIRPERSON: Sure. That's
21 fine, Mr. Scarfone.

22 MR. STEVE SCARFONE: Okay.

23 THE PANEL CHAIRPERSON: And, Ms.
24 Dilay, if you can hear us, if you can come in and set
25 up in the Hearing, then that would be great. Thank

1 you.

2

3 --- Upon recessing at 2:12 p.m.

4 --- Upon resuming at 2:31 p.m.

5

6 THE PANEL CHAIRPERSON: Thank you,

7 Ms. Dilay.

8

9 CROSS-EXAMINATION BY MS. KATRINE DILAY:

10 MS. KATRINE DILAY: Thank you, Madam
11 Chair. Good afternoon, Mr. Bunston. It's nice to see
12 you again this year.

13 MR. GLENN BUNSTON: Good afternoon.

14 MS. KATRINE DILAY: So, I -- I think
15 most of my questions will be for Mr. Bunston, but of
16 course Mr. Giesbrecht should feel free to respond if
17 he would be best suited.

18 Mr. Bunston, you'll agree that MPI is a
19 Crown monopoly operating a compulsory insurance
20 program with significant long-tailed claims related to
21 its personal injury protection plan?

22 MR. GLENN BUNSTON: Yes, that's
23 accurate.

24 MS. KATRINE DILAY: And, generally
25 speaking, you'll agree that the composition of MPI's

1 investment portfolio impacts investment returns.

2 MR. GLENN BUNSTON: Yes, absolutely.

3 MS. KATRINE DILAY: And the risk that
4 MPI takes in its portfolio composition, can also
5 impact returns?

6 MR. GLENN BUNSTON: Yes.

7 MS. KATRINE DILAY: And, in turn,
8 MPI's investment returns impact its revenue
9 requirement?

10 MR. GLENN BUNSTON: They do, yes.

11 MS. KATRINE DILAY: And MPI's revenue
12 requirement then informs the overall rate that MPI
13 charges ratepayers. Correct?

14 MR. GLENN BUNSTON: That's correct.

15 MS. KATRINE DILAY: So, as a result,
16 you would agree that it would be reasonable for
17 ratepayers to look to MPI to do the best it can with
18 respect to its investment portfolio?

19 MR. GLENN BUNSTON: Absolutely. Yeah.

20 MS. KATRINE DILAY: And that would
21 include having a balance between maximizing returns
22 and minimizing risk, consistent with appropriate risk
23 tolerances for a Crown monopoly operating a compulsory
24 insurance program with significant long-tailed claims
25 related to its personal injury protection plan?

1 MR. GLENN BUNSTON: Agree.

2 MS. KATRINE DILAY: And when we talk
3 about returns and risks, the relevant returns and
4 risks that matter are those at the total portfolio
5 level, whether that's for Basic or pension portfolios
6 for example?

7 MR. GLENN BUNSTON: Yes, our Basic
8 line of business consists of the investments within
9 the Basic portfolio, the -- the retained earnings
10 portfolio and the employee future benefits portfolio,
11 so yes.

12 MS. KATRINE DILAY: Thank you. And
13 having due regard for an MPI -- sorry -- it will be
14 fair to assume that MPI has also due regard for the
15 costs of maximizing returns and minimizing risks.
16 Correct?

17 MR. GLENN BUNSTON: Correct.

18 MS. KATRINE DILAY: And you'll agree
19 that one can look at different asset allocation or
20 asset mixes between equities, bonds and other assets
21 that give you maximum returns for a chosen level of
22 risk?

23 MR. GLENN BUNSTON: Yes. A portfolio
24 can include allocations to all of those asset classes,
25 yes.

1 MS. KATRINE DILAY: And you would
2 agree that for MPI risk is defined not -- defined not
3 just in terms of the assets only but in relation to
4 the liabilities as well.

5 MR. GLENN BUNSTON: Absolutely, yeah.

6 MS. KATRINE DILAY: And MPI refers to
7 the -- uses the term 'surplus volatility' to refer to
8 the difference in the value of the assets and
9 liabilities?

10 MR. GLENN BUNSTON: That'S right.

11 MS. KATRINE DILAY: And surplus
12 volatility is the most important measure of risk for
13 assets backing claims liability?

14 MR. GLENN BUNSTON: Surplus risk is --
15 is the risk that -- that is the most important risk,
16 yes.

17 MS. KATRINE DILAY: And you'll agree
18 that one (1) of the risks to MPI's surplus is
19 inflation?

20 MR. GLENN BUNSTON: Inflation is one
21 (1) of the risks, yes.

22 MS. KATRINE DILAY: You'll agree that
23 MPI has liabilities, such as insurance claims and
24 pensions to pay?

25 MR. GLENN BUNSTON: We do.

1 MS. KATRINE DILAY: And those
2 liabilities are exposed to inflation risk. Correct?

3 MR. GLENN BUNSTON: Some of them are,
4 yes.

5 MS. KATRINE DILAY: So, if realized
6 inflation is higher than expected, liabilities will
7 rise more than expected?

8 MR. GLENN BUNSTON: Correct.

9 MS. KATRINE DILAY: So, as a result,
10 if the assets backing these liabilities do not provide
11 sufficient inflation protection, then it is possible
12 that liabilities may rise faster than the asset
13 values?

14 MR. GLENN BUNSTON: It's possible
15 that the liabilities could increase more than the
16 assets. Yes.

17 MS. KATRINE DILAY: And in that case,
18 surplus will fall?

19 MR. GLENN BUNSTON: That would
20 negatively impact the surplus. Yes.

21 MS. KATRINE DILAY: Leading to higher
22 insurance premiums in the future?

23 MR. GLENN BUNSTON: Potentially, yes.

24 MS. KATRINE DILAY: And you'll agree
25 that MPI's portfolios have bonds that are exposed to

1 inflation risk? Correct?

2 MR. GLENN BUNSTON: Our portfolio has
3 -- contains nominal bonds that are exposed to
4 inflation risk, yeah.

5 MS. KATRINE DILAY: Thank you. So, to
6 confirm, those -- those would be nominal bonds, that's
7 the term that is used?

8 MR. GLENN BUNSTON: Yes.

9 MS. KATRINE DILAY: As opposed to real
10 return bonds?

11 MR. GLENN BUNSTON: Correct.

12 MS. KATRINE DILAY: And if realized
13 inflation is higher than expected, those nominal bonds
14 will earn less than expected?

15 MR. GLENN BUNSTON: If inflation is
16 higher than expected, the cash flows from the nominal
17 bonds will have less purchasing power than otherwise
18 expected.

19 MS. KATRINE DILAY: You'll recall that
20 Mr. Valter Viola was an independent expert retained by
21 CAC Manitoba in the 2017 GRA?

22 MR. GLENN BUNSTON: I recall Mr.
23 Viola. Yes.

24 MS. KATRINE DILAY: And subject to
25 check, do you recall that he had eighteen (18)

1 recommendations in that GRA?

2 MR. GLENN BUNSTON: Yes, I recall he
3 had many recommendations.

4 MS. KATRINE DILAY: And these eighteen
5 (18) recommendations were accepted by the Public
6 Utilities Board in that MPI was directed to obtain an
7 updated asset liability management study, which was to
8 address each of the eighteen (18) recommendations?

9 MR. GLENN BUNSTON: Yes, I recall
10 that.

11 MS. KATRINE DILAY: And you'll agree
12 that since that time there have been a number of
13 changes to MPI's investment portfolio?

14 MR. GLENN BUNSTON: Well, we embarked
15 on an asset liability management study with the
16 assistance of Mercer and we made numerous changes to
17 our investment strategy as a result of that, to one of
18 which was segregating our portfolio from one (1) into
19 five (5), amongst other changes. Yes.

20 MS. KATRINE DILAY: And you'll agree
21 another one of those changes was less Canadian equity
22 concentration?

23 MR. GLENN BUNSTON: Yes. We reduced
24 our allocation to Canadian Equity and eliminated US
25 equity exposure and added significant allocation to

1 global equities as well.

2 MS. KATRINE DILAY: And another way of
3 saying that would be international diversification?

4 MR. GLENN BUNSTON: Yes. We selected
5 in -- equity investments outside of -- outside of
6 North America.

7 MS. KATRINE DILAY: And you'll agree
8 it was not just the portfolio that changed, but also
9 the framework or the basis for optimizing the
10 portfolio during the course of the asset liability
11 management study that changed as well.

12 And I can specify, if you'd like,
13 specifically the previous study was completed by Aon
14 and was optimized based on accounting metrics.

15 Is that right?

16 MR. GLENN BUNSTON: That's correct.

17 MS. KATRINE DILAY: And the following
18 study by Mercers was optimized based on market value
19 metrics by adopting a liability benchmark portfolio?

20 MR. GLENN BUNSTON: That's right.

21 MS. KATRINE DILAY: Generally
22 speaking, Mr. Bunston, you'll agree that an asset
23 liability management study is important?

24 MR. GLENN BUNSTON: Yes, they are
25 important.

1 MS. KATRINE DILAY: The asset
2 liability management study informs the asset
3 allocation decisions of the Corporation?

4 MR. GLENN BUNSTON: Yes. It informs
5 asset allocation decisions, as well as interest rate
6 risk mitigation decisions.

7 MS. KATRINE DILAY: And it also
8 informs the equity bond split, which would be a type
9 of asset allocation decision?

10 MR. GLENN BUNSTON: That's right.

11 MS. KATRINE DILAY: And the asset
12 allocation could be described as the key driver of
13 return and risk. Correct?

14 MR. GLENN BUNSTON: Asset allocation,
15 yes, is -- is definitely one (1) of the most important
16 decisions in determining returns.

17 MS. KATRINE DILAY: And you'll agree
18 that the purpose of an asset liability management
19 study is to look at the mix of assets, with the output
20 being a long-term policy mix that provides a return
21 that is sustainable over the long term at a reasonable
22 level of risk.

23 MR. GLENN BUNSTON: The purpose would
24 be to select the portfolio that maximizes the return
25 at the risk level selected. The risk level is

1 determined by our board of directors and by our
2 investment committee. They -- they determine the risk
3 appetite of the Corporation.

4 MS. KATRINE DILAY: And you'll agree
5 that MPI's most recent Asset Liability Management
6 Study was based on a nominal liability benchmark,
7 correct?

8 MR. GLENN BUNSTON: Yes, that's right.

9 MS. KATRINE DILAY: And in plain
10 language, this means that it assumed zero inflation
11 volatility, or in other words it assumed inflation was
12 always going to be at 2 percent, correct?

13 MR. GLENN BUNSTON: That is correct.

14

15 (BRIEF PAUSE)

16

17 MS. KATRINE DILAY: And I appreciate
18 you talked about inflation this morning in your
19 presentation, but I'd like to just confirm a few
20 items, if you'll bear with me.

21 You'll agree that in the last year and
22 a half we have seen higher levels of inflation than
23 prior to the onset of the pandemic?

24 MR. GLENN BUNSTON: Yes, that's true.

25 MS. KATRINE DILAY: And I'd like to

1 turn to the IR, CAC-MPI-1-82.

2

3 (BRIEF PAUSE)

4

5 MS. KATRINE DILAY: And I'll be
6 turning to page 2 specifically, which will still be
7 the preamble of that Information Request.

8

9 (BRIEF PAUSE)

10

11 MS. KATRINE DILAY: Sorry, Ms.
12 Schubert, it should be 1-83. I apologize if I
13 misspoke. Thank you. And could we go up the page a
14 little bit? Thank you very much.

15 And so you see here that in this
16 Information Request we made reference to an article
17 from the Mercer's website?

18 MR. GLENN BUNSTON: I see that, yes.

19 MS. KATRINE DILAY: And you'll agree
20 that Mercers was the company that conducted the last
21 Asset Liability Management Study for MPI?

22 MR. GLENN BUNSTON: Yes, Mercer
23 assisted us with completing our last ALM study.

24 MS. KATRINE DILAY: And just focussing
25 on, I guess the third paragraph of the italicized

1 excerpt, do you see there that the excerpt says:

2 "For 2021, we expect a material
3 pickup in inflation because of pent-
4 up demand, the size of which being
5 subject to the reopening schedule of
6 each country?"

7 MR. GLENN BUNSTON: I see that, yes.

8 MS. KATRINE DILAY: And the paragraph
9 just before, you see there the excerpt that says:

10 "We have been recommending since
11 last year that investors should
12 prepare for a wider range of
13 inflation for the decades to come,
14 including inflation surprises."

15 You see that?

16 MR. GLENN BUNSTON: I do see that.

17 MS. KATRINE DILAY: And based on these
18 excerpts, would -- would it be your understanding that
19 when Mercers refers to a wider range of inflation,
20 could that be described as inflation volatility?

21 MR. GLENN BUNSTON: I would think so,
22 yes.

23 MS. KATRINE DILAY: And if we go down
24 the page a little bit, Ms. Schubert. And I apologize,
25 it might be on the next page. Thank you.

1 If we look at the last italicized
2 paragraph on this page here, you see the excerpt that
3 says:

4 "A review of an inflation sensitive
5 sleeve is prudent to ensure that
6 portfolios can withstand sustained
7 higher inflation, as well as
8 inflation surprises over the next
9 decade."

10 MR. GLENN BUNSTON: I see that.

11 MS. KATRINE DILAY: And then the
12 excerpt goes on to say that:

13 "Mercers, last year, in addition to
14 the allocation to real assets in
15 their strategic reference model
16 portfolios, introduced an inflation-
17 sensitive sleeve consist --
18 consisting of inflation linked
19 bonds."

20 Correct?

21 MR. GLENN BUNSTON: Yes, that's what
22 it says.

23 MS. KATRINE DILAY: And that:

24 "Building a robust inflation-
25 sensitive sleeve is a prudent step

1 to face the policy uncertainty of
2 the next decade."

3 Do you see that?

4 MR. GLENN BUNSTON: I do see that.

5 MS. KATRINE DILAY: And would you
6 understand this statement by Mercers to mean that they
7 are recommending to their clients to ensure that
8 portfolios can withstand higher inflation, as well as
9 inflation volatility over the next decade?

10 MR. GLENN BUNSTON: Yes, I think that
11 they are recommending to select investments that can
12 hedge against inflation and inflation volatility.

13 MS. KATRINE DILAY: And you'll agree
14 it's possible that Mercers would not be the only firm
15 of its kind making certain recommendations to their
16 clients in the face of this uncertainty with respect
17 to inflation?

18 MR. GLENN BUNSTON: I'd be surprised
19 if they were the only one making that recommendation.

20 MS. KATRINE DILAY: And then if we
21 keep going in the preamble here, you see their
22 reference to the Bank of Canada's stance in inflation
23 from a Globe and Mail article?

24 MR. GLENN BUNSTON: Yes, I see that.

25 MS. KATRINE DILAY: And just pointing

1 to the very first paragraph, you see the excerpt to
2 that states:

3 "As the economy emerges from the
4 pandemic, the Bank of Canada is
5 signalling that it will not only
6 tolerate inflation above its 2
7 percent target into 2024, it fully
8 expects it, and that you might want
9 to forget what you thought about the
10 Bank of Canada's inflation target
11 for the next few years. Think of 3
12 percent as the new 2 percent."

13 Do you see that excerpt?

14 MR. GLENN BUNSTON: I do see that.

15 MS. KATRINE DILAY: And so, you'll
16 agree that, as we speak, there are important policy
17 debates in Canada and the United States grappling with
18 the issue of inflation and whether it can be expected
19 to be more material than it has been since the early
20 1990s?

21 MR. GLENN BUNSTON: Yes, I think
22 central banks are considering what is an appropriate
23 level of inflation for them to -- to accept and an
24 appropriate policy response to that inflation.

25 I think the market's expectation is

1 that the Bank of Canada will start to hike interest
2 rates in the second half of 2022. And also that the
3 Bank of Canada continues to think that the current
4 levels of inflation will be transitory, in -- in their
5 own words, and that they are tied to the -- the
6 economies reopening after the pandemic. And that they
7 think that those will fade as consumers adjust to the
8 reopening of the economy.

9 MS. KATRINE DILAY: Thank you for that
10 response.

11 But you'll agree that Mercers did
12 indicate in the excerpt we saw, that inflation
13 surprises could be for the next decade, correct?

14 MR. GLENN BUNSTON: Yes, that's --
15 that's Mercer's opinion.

16 MS. KATRINE DILAY: And, Mr. Bunston,
17 you'll agree that a real liability benchmark would
18 better reflect inflation volatility and real interest
19 rate risk?

20 MR. GLENN BUNSTON: Yes, a real
21 liability benchmark would better reflect the inflation
22 risk associated with -- with liabilities.

23 MS. KATRINE DILAY: And a real
24 liability benchmark would reflect real interest rate
25 risk net of inflation, correct?

1 MR. GLENN BUNSTON: Yes, that's
2 correct.

3 MS. KATRINE DILAY: And this is
4 contrasted with the nominal liability benchmark that
5 MPI chose in its most recent ALM study?

6 MR. GLENN BUNSTON: Yes, we selected
7 the -- the nominal liability benchmark because we have
8 reserves to -- to protect us from inflation, and those
9 reserves assumed a 2 percent inflation rate.

10 MS. KATRINE DILAY: And just to
11 confirm, a nominal -- nominal liability benchmark does
12 not reflect the impact of inflation on interest rates,
13 correct?

14 MR. GLENN BUNSTON: Correct.

15 MS. KATRINE DILAY: And generally
16 speaking, you'll agree that real return bonds are
17 bonds that provide inflation protection?

18 MR. GLENN BUNSTON: Yes, the -- the
19 principle and interest payments are adjusted for
20 inflation. So the purchasing power of the investment
21 is -- is preserved by investing in a real return bond.

22 MS. KATRINE DILAY: And I apologize if
23 I'm just going to confirm what you said, but -- so the
24 reason -- you'll agree that the reason real return
25 bonds provide inflation protection is that their value

1 changes inversely with real interest rates?

2 MR. GLENN BUNSTON: Well, their value
3 changes with inflation.

4 MS. KATRINE DILAY: And so real return
5 bonds would be contrasted with -- my apologies.

6 And you'll agree that currently MPI
7 does not have any real return bonds in its portfolio,
8 correct?

9 MR. GLENN BUNSTON: We do not have any
10 real return bonds at this time, no.

11 MS. KATRINE DILAY: And generally
12 speaking, you'll agree that capital market assumptions
13 are important inputs to the Asset Liability Management
14 Study?

15 MR. GLENN BUNSTON: Yes, capital
16 market assumptions are one (1) of the key inputs into
17 -- to an Asset Liability Management Study.

18 MS. KATRINE DILAY: And examples of
19 capital market assumptions would be expected returns,
20 volatilities, and correlations for different asset
21 classes, as well as inflation levels and volatilities?

22 MR. GLENN BUNSTON: That's right.

23 MS. KATRINE DILAY: And you'll agree
24 generally that there is high economic and market
25 uncertainty relating to COVID-19?

1 MR. GLENN BUNSTON: Yes, COVID-19 is
2 throwing significant uncertainty into economies and
3 investment markets.

4 MS. KATRINE DILAY: And as a result,
5 capital market assumptions that were used around four
6 (4) years ago, for example, might need some
7 refreshing, correct?

8 MR. GLENN BUNSTON: Yes, I would
9 agree.

10 MS. KATRINE DILAY: And I have some
11 questions about the shadow portfolios that MPI has in
12 place. And I'd like to just take us to PUB Order
13 159/18 at page 89, and just looking at the -- the
14 paragraph, the full -- the first full paragraph on
15 this page.

16 And is it your understanding that it
17 was in this PUB Order that the Public Utilities Board
18 ordered MPI to implement or set up shadow portfolios?
19 And maybe -- would you like confirmation of which
20 Board Order this is?

21 MR. GLENN BUNSTON: Yes, please.

22 MS. KATRINE DILAY: Kristen, could we
23 just go to the bottom? Thank you.

24

25 (BRIEF PAUSE)

1 MR. GLENN BUNSTON: Yes, I believe it
2 was this Board Order where the shadow portfolios were
3 -- were ordered by the Board.

4 MS. KATRINE DILAY: And if we look six
5 (6) lines from the start of this paragraph, do you see
6 the words "to that end"?

7 MR. GLENN BUNSTON: Yes, I do.

8 MS. KATRINE DILAY: And so just
9 reading this -- this sentence, you'll agree that the
10 goal of the shadow portfolios was to assist the Public
11 Utilities Board in testing the reasonableness of the
12 Corporation's portfolio in terms of providing optimal
13 returns?

14 MR. GLENN BUNSTON: I see that.

15 MS. KATRINE DILAY: And if we look at
16 the beginning of this paragraph, is it your
17 understanding that the PUB had referred to the
18 commentary by Mr. Valter Viola that the Corporation
19 should have a full portfolio designed to mitigate
20 longer horizon risks and achieve higher returns by
21 taking on different risks in a prudent fashion?

22

23 (BRIEF PAUSE)

24

25 MS. KATRINE DILAY: And I'll just --

1 it's just the first sentence that we see on the screen
2 here.

3 MR. GLENN BUNSTON: Yes, I see that.

4 MS. KATRINE DILAY: And the PUB also
5 stated:

6 "It may be the case that the
7 Corporation has foregone an
8 opportunity to hedge against long-
9 term risks by rejecting real return
10 bonds and reducing real assets."

11 Correct?

12 MR. GLENN BUNSTON: Yes, that's what
13 it says.

14 MS. KATRINE DILAY: And so turning to
15 the shadow portfolio material that MPI provided --
16 that MPI has provided, if we could turn to the 2020
17 GRA. It's part 6, which is the investments chapters,
18 attachment A. And, Kristen, maybe we can just go to
19 the start of this document. Thank you.

20 You'll confirm that this is a document
21 prepared by Mercers relating to the shadow portfolios
22 that were ordered by the Public Utilities Board in the
23 2019 GRA?

24 MR. GLENN BUNSTON: Yes, that's
25 correct.

1 MS. KATRINE DILAY: And, Ms. Schubert,
2 if we could please turn to page 8 of the attachment.

3

4 (BRIEF PAUSE)

5

6 MS. KATRINE DILAY: So, generally
7 speaking here, this slide is referring to what we
8 identify as the Basic -- the shadow portfolio 1 for
9 Basic, correct?

10 MR. GLENN BUNSTON: That's right.

11 MS. KATRINE DILAY: And if we look at
12 the table, and if we look at the second row from the
13 right which is called Basic.3, you'll confirm that
14 this was the policy portfolio chosen by MPI following
15 the Mercers asset liability management study?

16 MR. GLENN BUNSTON: Correct.

17 MS. KATRINE DILAY: And then if we
18 look at the very last column which is highlighted by a
19 red dotted line entitled Basic.5, this is the shadow
20 portfolio 1, correct?

21 MR. GLENN BUNSTON: Yes, that's right.

22 MS. KATRINE DILAY: And we see there
23 the black kind of box at the top. It's referred to as
24 a bond portfolio with real return bonds and modest
25 credit risk?

1 MR. GLENN BUNSTON: Correct.

2 MS. KATRINE DILAY: And just to
3 clarify, when we look back at the table and we look at
4 the first column which is called 2017 Current, this
5 referred to MPI's portfolio implemented following the
6 Aon study which was prior to the Mercers study,
7 correct?

8 MR. GLENN BUNSTON: Yes, that's right.

9 MS. KATRINE DILAY: So while it's
10 named 'current', it's not current today, correct?

11 MR. GLENN BUNSTON: It's not current
12 now. It was current at the time of this study being
13 prepared.

14 MS. KATRINE DILAY: Thank you for
15 clarifying that. So going back to the last two (2)
16 columns, and if we look at the bottom, specifically
17 the third row from the bottom which is expected ten
18 (10) year return, you see that?

19 MR. GLENN BUNSTON: I do.

20 MS. KATRINE DILAY: So you'll agree
21 that for both the chosen policy portfolio which is
22 Basic.3 and the shadow portfolio 1, the expected ten
23 (10) year return is the same at 3.1 percent, correct?

24 MR. GLENN BUNSTON: That is correct.

25 MS. KATRINE DILAY: And just to

1 clarify, the expected ten (10) year return would be
2 the profit that is expected to be realized from this
3 investment portfolio over a ten (10) year period?

4 MR. GLENN BUNSTON: Well, that would
5 be the total realized rate of return including capital
6 gains and income over that ten (10) year period.

7 MS. KATRINE DILAY: Thank you. And
8 then if we look at the row just under, you see that it
9 says, "Surplus volatility"?

10 MR. GLENN BUNSTON: Yes, I see that.

11 MS. KATRINE DILAY: And we see that
12 the surplus volatility is lower for shadow portfolio 1
13 at 3.2 percent as compared to 4.5 percent for the
14 chosen policy portfolio which is Basic.3?

15 MR. GLENN BUNSTON: Yes, that's
16 correct.

17 MS. KATRINE DILAY: And we've already
18 discussed this, but MPI uses the term 'surplus' to
19 refer to the difference in the value of the assets and
20 liabilities?

21 MR. GLENN BUNSTON: Yes. The surplus
22 is the -- the difference between assets and
23 liabilities.

24 MS. KATRINE DILAY: And then 'surplus
25 volatility' would refer to the volatility in the

1 difference -- of the difference in growth rates
2 between assets and liabilities?

3 MR. MARK GIESBRECHT (by Teams): It's
4 the -- the variability of the surplus, yes.

5 MS. KATRINE DILAY: And so that
6 surplus volatility was the measure of risk for
7 optimizing the asset mix backing claims liabilities in
8 the asset liability study, correct?

9 MR. GLENN BUNSTON: That's correct.

10 MS. KATRINE DILAY: And if we go to
11 the next slide, which is -- or page -- page 9 of this
12 appendix, so you'll agree that risk is on the bottom
13 here of this table?

14 MR. GLENN BUNSTON: Yes.

15 MS. KATRINE DILAY: And then the
16 expected return would be on the left side?

17 MR. GLENN BUNSTON: Yes, that's right.

18 MS. KATRINE DILAY: And so here we see
19 that Basic.5, which is that -- I think it's purple dot
20 which is the shadow portfolio 1 is lower on the risk
21 scale as compared to Basic.3, which is the chosen
22 policy portfolio, correct?

23 MR. GLENN BUNSTON: That's correct.

24 MS. KATRINE DILAY: But they are the
25 same expected return?

1 MR. GLENN BUNSTON: They're very close
2 in return.

3 MS. KATRINE DILAY: So I'd like to
4 turn now to CMMG-MPI-2-14, and thank you, Ms.
5 Schubert.

6 So this is the appendix to CMMG-MPI-2-
7 14A. Do you see this, Mr. Bunston?

8 MR. GLENN BUNSTON: I do.

9 MS. KATRINE DILAY: Bunston, pardon
10 me. And so you'll agree that this appendix shows the
11 shadow portfolio returns and the actual portfolio
12 returns?

13 MR. GLENN BUNSTON: Yes, it does.

14 MS. KATRINE DILAY: And if we look at
15 page 7, this is a summary of the returns for July 2020
16 to July 2021?

17 MR. GLENN BUNSTON: That's correct.

18 MS. KATRINE DILAY: And if we look at
19 shadow portfolio P1 Basic, this is the same shadow
20 portfolio 1 we looked at earlier in the Mercers slide?

21 MR. GLENN BUNSTON: Yes. This is
22 essentially our current allocation port -- to fixed
23 income in the Basic claims portfolio with I believe a
24 24 percent allocation to real return bonds.

25 MS. KATRINE DILAY: Thank you for

1 clarifying that. And if we look to the returns in
2 terms of percentages, the return indicated here for
3 that portfolio was minus 2.48 percent?

4 MR. GLENN BUNSTON: Yes, that's right.

5 MS. KATRINE DILAY: And then if we
6 compare that to the passive return on the Basic
7 portfolio, that was minus 3.61 percent?

8 MR. GLENN BUNSTON: Yes. So that's a
9 theoretical portfolio of our current asset allocation,
10 assuming we invested passively in each asset class and
11 earned the benchmark return in each asset class.

12 So we see that that return is 1.13
13 percent lower than the -- the P1 shadow portfolio with
14 real return bonds.

15 MS. KATRINE DILAY: And -- and then I
16 think your response then leads us to look at the
17 actual return on the Basic portfolio which was minus
18 0.86 percent, correct?

19 MR. GLENN BUNSTON: Right. That's the
20 actual return on our portfolio over this twelve (12)
21 month period, and we see that that return -- that
22 outperformed the benchmark by a hundred and sixty-
23 three (163) basis points.

24 MS. KATRINE DILAY: And is the
25 difference between the passive return and the actual

1 return that the actual return included active
2 management?

3 MR. GLENN BUNSTON: Yes, it included
4 active management. It included manager selection
5 decisions and their security selection decisions.

6 MS. KATRINE DILAY: And just to -- to
7 refer back to our earlier discussion, you'll agree
8 that, as per the slide we looked at from the Mercer's
9 appendix, expected returns were held constant for both
10 the chosen policy portfolio and Shadow Portfolio 1,
11 correct?

12 MR. GLENN BUNSTON: Could you rephrase
13 that?

14 MS. KATRINE DILAY: As per the slide
15 we looked at from the Mercer's appendix, the expected
16 returns were held constant for the chosen policy
17 portfolio for Basic and for Shadow Portfolio 1,
18 correct?

19 MR. GLENN BUNSTON: I think what
20 you're asking is, were the returns for each asset
21 class the same across the two (2) different
22 portfolios, in which case they were. They both
23 assumed passive investment in each asset class and,
24 therefore, the same returns within each asset class --

25 MS. KATRINE DILAY: Which was that --

1 sorry, I --

2 MR. GLENN BUNSTON: Between the two
3 (2) -- mostly between all of the portfolios that were
4 projected.

5 MS. KATRINE DILAY: And that was the
6 3.1 percent that we had seen on that slide, correct?

7 MR. GLENN BUNSTON: Right. That was
8 the projected total return for the portfolio selected
9 and the portfolio that included real return bonds.

10 MS. KATRINE DILAY: But you'll agree
11 that what we had looked at from the Mercer slide, the
12 surplus volatility was different between the two (2)
13 portfolios, correct?

14 MR. GLENN BUNSTON: Correct.

15 MS. KATRINE DILAY: And you'll agree
16 that in this appendix MPI does not report realized
17 surplus volatility, it just reports returns, correct?

18 MR. GLENN BUNSTON: That's correct.

19 MS. KATRINE DILAY: And if we were to
20 measure surplus volatility, would it be fair to say
21 that the first step would be to take the difference in
22 returns relative to the liability benchmark portfolio?

23 MR. GLENN BUNSTON: Yes, I think that
24 would be one (1) way to -- to measure it.

25 MS. KATRINE DILAY: And then the

1 second step would be to calculate the standard
2 deviation for volatility of the difference in returns
3 over time.

4 Is that correct?

5 MR. GLENN BUNSTON: Could you repeat
6 that?

7 MS. KATRINE DILAY: The second step in
8 calculating or measuring surplus volatility would be
9 to calculate the standard deviation or volatility of
10 the difference in returns over time?

11 MR. GLENN BUNSTON: Yes, that's right.

12 MS. KATRINE DILAY: And this standard
13 deviation could easily be done in an Excel
14 spreadsheet, correct?

15 MR. GLENN BUNSTON: It could with the
16 -- with the requisite data, yes.

17 MS. KATRINE DILAY: And given MPI's
18 low tolerance for surplus volatility, you'd agree that
19 reporting the surplus volatility realized since
20 inception would enable the Public Utilities Board to
21 better assess the shadow portfolio's risk-adjusted
22 returns, as compared to the policy portfolio's risk
23 adjusted returns?

24 MR. GLENN BUNSTON: Could you repeat
25 that?

1 MS. KATRINE DILAY: Certainly. Given
2 MPI's low tolerance for surplus volatility, you'll
3 agree that reporting the surplus volatility realized
4 since inception would enable the Public Utilities
5 Board to better assess the shadow portfolio's risk-
6 adjusted returns, as compared to the policy
7 portfolio's risk-adjusted returns?

8 MR. GLENN BUNSTON: Yes. I think
9 risk-adjusted returns are more informative than --
10 than returns that are not risk adjusted.

11 MS. KATRINE DILAY: And, in fact, the
12 reporting that is included in this appendix to CMMG-
13 MPI-2-14A only tells half the story because realized
14 surplus volatility is not reported, correct?

15 MR. GLENN BUNSTON: Surplus volatility
16 is not shown here, no.

17 MS. KATRINE DILAY: And if the
18 calculations revealed that the surplus volatility was
19 lower for Shadow Portfolio 1, as compared to the
20 policy portfolio, you'd agree that that would mean the
21 Shadow Portfolio 1 would have realized higher risk-
22 adjusted returns?

23 MR. GLENN BUNSTON: That is possible,
24 yes.

25 MS. KATRINE DILAY: And this would be

1 because of higher returns and less surplus volatility?

2 MR. GLENN BUNSTON: That's correct.

3 MS. KATRINE DILAY: But currently we
4 don't have that surplus volat -- volatility
5 information, correct?

6 MR. GLENN BUNSTON: That information
7 is not shown here, no.

8 MS. KATRINE DILAY: And is that
9 something MPI would be able to provide?

10 MR. GLENN BUNSTON: It's not
11 information that we have readily available, but it's
12 something that we could -- could work towards.

13 MS. KATRINE DILAY: And we agreed that
14 -- that it is possible to be calculated in an Excel
15 spreadsheet, correct?

16 MR. GLENN BUNSTON: It could be
17 calculated in a spreadsheet, I'm sure, yes.

18 MS. KATRINE DILAY: And so would MPI
19 be able to provide the surplus volatility statistics
20 for the shadow portfolios, as compared to the policy
21 portfolio from inception until the most current date
22 available?

23 MR. STEVE SCARFONE: I think -- I
24 think the only concern would be in what -- in what
25 time frame are you -- is the expectation that the --

1 that the data would be provided. Before the end of
2 this hearing, by next year?

3 MS. KATRINE DILAY: I mean, I
4 personally -- yeah, before the end of the hearing
5 would be our -- our preference as it would assist in
6 informing our client's recommendations regarding MPI's
7 investments.

8

9 (BRIEF PAUSE)

10

11 MR. STEVE SCARFONE: So, Ms. Dilay,
12 Mr. Bunston doesn't at this time know how long that
13 might take. He said there is some work that's
14 involved.

15 So what I would suggest is MPIC could
16 take the undertaking under advisement. Mr. Bunston
17 would, at the end of the day, speak to his team and
18 get a better sense of how long that might take and
19 whether we could commit to providing that -- that data
20 by the end of the hearing.

21 MS. KATRINE DILAY: Certainly, Mr.
22 Scarfone. I think that's reasonable. Perhaps what I
23 could do is read sort of the full undertaking in terms
24 of what we would be looking for for the record, and
25 then Mr. Bunston could check with his team.

1 So we would be asking MPI to please
2 provide surplus volatility statistics for the shadow
3 portfolios, as compared to the policy portfolios, from
4 inception, which was, our understanding is March 2019,
5 until the most current date available on a monthly
6 basis, including both the calculation and underlying
7 data for the calculations.

8 And for great clarity, this data would
9 include the monthly time series of returns of shadow
10 policy and liability benchmark portfolios.

11 MR. STEVE SCARFONE: Yes. So, the
12 Corporation will take that under advisement and advise
13 tomorrow.

14 MS. KATRINE DILAY: We appreciate it.
15 Thank you, Mr. Scarfone.

16

17 --- UNDERTAKING NO. 40: MPI to provide surplus
18 volatility statistics for
19 the shadow portfolios, as
20 compared to the policy
21 portfolios, from inception
22 until the most current
23 date available on a
24 monthly basis, including
25 both the calculation and

1 underlying data for the
2 calculations. This data
3 would include the monthly
4 time series of returns of
5 shadow policy and
6 liability benchmark
7 portfolios. (UNDER
8 ADVISEMENT)

9

10 CONTINUED BY MS. KATRINE DILAY:

11 MS. KATRINE DILAY: Thank you, Mr.
12 Bunston. We can go to a reference, if you'd like.

13 But you'll agree that MPI will evaluate
14 inflation risk in relation to the various asset
15 portfolios, liabilities, and surplus in the upcoming
16 Asset Liability Management Study?

17 MR. GLENN BUNSTON: Yes, we plan to
18 evaluate the risk of inflation versus the impacts of
19 inflation on our assets and liabilities in the
20 upcoming study, yes.

21 MS. KATRINE DILAY: And you'll agree
22 that MPI's next Asset Liability Management Study will
23 be conducted in early 2022?

24 MR. GLENN BUNSTON: Yes, we plan to --
25 to start on the study in early 2022.

1 MS. KATRINE DILAY: And MPI has
2 indicated that the work will likely take six (6)
3 months, correct?

4 MR. GLENN BUNSTON: That's correct.

5 MS. KATRINE DILAY: And once complete,
6 MPI has indicated that recommendations must be
7 approved by the Investment Committee?

8 MR. GLENN BUNSTON: That's right.

9 MS. KATRINE DILAY: And, as a result,
10 the approved strategy will not be ready to be included
11 in the 2023 GRA filing, but likely can be provided
12 prior to the start of the hearing?

13 MR. GLENN BUNSTON: That's what we
14 wrote in the application. It depends, I guess, on how
15 long it takes to do the actual work and when we're
16 able to start the study.

17 We have drafted the RFP for the study.
18 As you know, it takes some time to work through the
19 RFP process, but we plan to do that over the next
20 couple of months, and to select the consultant
21 sometime in December, ideally by the end of December,
22 and start working with the consultant shortly
23 thereafter.

24 So, depending on how long it takes to -
25 - to finish the RFP process, we'll start working with

1 the consultant as soon as they're selected and in
2 place.

3 And, again, based on the last three (3)
4 studies that I personally was involved with at MPI, I
5 know that a significant amount of work is involved for
6 both MPI's internal investment team, as well as for
7 the consultant selected. And it is, as you pointed
8 out, important work for selecting the asset allocation
9 for the Corporation. So we want to make sure that we
10 allow sufficient time to -- to do that work and that
11 we don't rush through it.

12 But our goal is certainly to -- to have
13 that work finished in time for the -- for the GRA next
14 year, and we are working towards that.

15 MS. KATRINE DILAY: Thank you, Mr.
16 Bunston. You'll agree that if the Asset Liability
17 Management Study is only filed prior to the start of
18 the hearing and not with the filing, the Public
19 Utilities Board and Interveners may not have an
20 opportunity to ask information requests on the study?

21 MR. GLENN BUNSTON: Yes, I understand
22 that. And -- and, like I said, that's why we're
23 working towards having it done prior to the filing of
24 the GRA so that it can be included there, which would
25 be our preference.

1 MS. KATRINE DILAY: Thank you. And
2 just staying on this topic, Ms. Schubert, if we could
3 turn to CAC-MPI-1-84.

4 And looking at the preamble here, if we
5 go down a little bit -- if you could keep going, Ms.
6 Schubert, there should be a reference to the Public
7 Utilities Board Order 130 of '17.

8 Thank you. Right there would be
9 perfect.

10 So, Mr. Bunston, I'll just give you a
11 couple seconds to -- to review the excerpt here from
12 PUB Order 130 of '17.

13

14 (BRIEF PAUSE)

15

16 MS. KATRINE DILAY: And, Kristen, I
17 think the excerpt also goes a little bit on the next
18 page, as well.

19

20 (BRIEF PAUSE)

21

22 MS. KATRINE DILAY: And, Mr. Bunston,
23 you'll agree that PUB in this expert -- in this
24 excerpt, pardon me, was commenting on MPI's view in
25 2017, that it would be able to complete the ALM study

1 process in under three (3) months rather than six (6)
2 months.

3 Is that your understanding?

4 MR. GLENN BUNSTON: That's what we
5 wrote here, yes.

6 MS. KATRINE DILAY: And sorry, just to
7 confirm, this was the Public Utilities Board order
8 summarizing MPI's position, correct?

9 MR. GLENN BUNSTON: Yes, that's right.

10 MS. KATRINE DILAY: And is it your
11 understanding that a firm like Mercer's does a lot of
12 these asset liability management studies for various
13 companies or public entities?

14 MR. GLENN BUNSTON: Yes, I think
15 Mercer does many ALM studies.

16 MS. KATRINE DILAY: And based on MPI's
17 experience in 2017, referred to in the excerpt we just
18 saw, you'll agree that a firm such as Mercer's could
19 complete an ALM study in under three (3) months,
20 correct?

21 MR. GLENN BUNSTON: It's possible,
22 yes.

23 MS. KATRINE DILAY: I'd like to now
24 turn to the topic of investment income forecasting.
25 And I'll just have one (1) more topic after this one.

1 Generally speaking, you'll agree that
2 evaluating the predictive ability of a forecast is
3 important?

4 MR. GLENN BUNSTON: Yes, I agree.

5 MS. KATRINE DILAY: As well as
6 assessing the nature of the errors after the fact?

7 MR. GLENN BUNSTON: Yes, looking at
8 the -- assessing the accuracy of the forecast is
9 important, yes.

10 MS. KATRINE DILAY: And would this
11 involve looking back at actual observed history and
12 comparing the predicted values with actuals?

13 MR. GLENN BUNSTON: Yes.

14 MS. KATRINE DILAY: And analysis of
15 the errors in the forecast can then be used to gain
16 insight on the forecast's performance?

17 MR. GLENN BUNSTON: Correct.

18 MS. KATRINE DILAY: And, generally
19 speaking, you'll agree that the purpose of analyzing
20 the nature of forecast errors is to draw insight from
21 the failings of the current forecast methods and
22 improve the forecasting techniques?

23 MR. GLENN BUNSTON: I would agree.

24 MS. KATRINE DILAY: And turning to the
25 investment income forecast more specifically, you'll

1 agree that MPI uses its investment income forecast as
2 part of the determination of the revenue requirement
3 for the test year?

4 MR. GLENN BUNSTON: It's used to
5 forecast our investment income, which is a portion of
6 our total income, which determines how much revenue we
7 would need from customers to offset the expected
8 costs.

9 MS. KATRINE DILAY: So when MPI
10 forecasts an investment income amount that is under
11 the actual amount, that is realized, ratepayers still
12 paid -- are still paying rates reflective of the
13 forecasted amounts, all else equal. Correct?

14 MR. GLENN BUNSTON: Right. And the
15 reverse would be true as well. When returns exceed
16 the forecast, the rate charged would be too low.

17 MS. KATRINE DILAY: I appreciate that.
18 And so, when -- in other words -- and to -- for
19 clarity, when MPI under forecasts investment returns,
20 ratepayers must pay more of the revenue requirement,
21 all else equal?

22 MR. GLENN BUNSTON: Correct. And the
23 reverse is true as well.

24 MS. KATRINE DILAY: Thank you.
25 And generally, you're aware that the issue of

1 investment income forecasting was discussed during the
2 2021 GRA last year?

3 MR. GLENN BUNSTON: I think investment
4 forecasting has been discussed at every Hearing, so
5 yes.

6 MS. KATRINE DILAY: Thank you. And if
7 we could turn -- just to refresh our memories, if we
8 could turn to CAC-MPI-1-50 from the 2021 GRA which was
9 last year. And if we look at the response, starting
10 with 'B'. Thank you, Ms. Schubert.

11 And so you'll agree that MPI indicated
12 here that the Canadian equity total return assumption
13 is not frequently tested to support its validity.

14 Do you see that?

15 MR. GLENN BUNSTON: I see that. Yeah.

16 MS. KATRINE DILAY: And then, at the
17 end of the -- the response to 'B', MPI indicates that
18 the methodology employed by MPI has been approved by
19 the PUB, correct?

20 MR. GLENN BUNSTON: Yes.

21 MS. KATRINE DILAY: And in response to
22 'C', the same answer is provided with respect to the
23 global equity and global low volatility total return
24 assumptions not being frequently tested to support
25 their validity, correct?

1 MR. GLENN BUNSTON: Yes, that's right.

2 MS. KATRINE DILAY: And, similarly, in
3 response to 'D', the same response is provided with
4 respect to real estate pooled funds?

5 MR. GLENN BUNSTON: It is, yes.
6 Actually, going back up to the response to 'C', I do
7 note that we did look at Mercers capital market
8 assumptions in May of 2020. And that their capital
9 markets assumptions were very close to the assumptions
10 that we used at that time. So they were checked
11 against Mercers current assumptions and are very
12 close.

13 MS. KATRINE DILAY: And then, just
14 going back to the answer to part 'E', similarly the
15 total return assumptions for infrastructure is not
16 frequently tested to support its validity. Correct?

17 MR. GLENN BUNSTON: Correct. We used
18 CPI plus a spread of 5 percent, which is a common
19 benchmark used for -- for infrastructure investments
20 for Canadian institutional investors.

21 And if we could to another Information
22 Request from the 2021 GRA, CAC-MPI-2-18A.

23

24 (BRIEF PAUSE)

25

1 MS. KATRINE DILAY: And if we could go
2 a bit lower, Ms. Schubert. We can keep going a little
3 bit, please.

4

5 (BRIEF PAUSE)

6

7 MS. KATRINE DILAY: My apologies. I
8 might have gotten the wrong reference. Kristen, does
9 the answer keep going on the next page, by any chance?

10

11 (BRIEF PAUSE)

12

13 MS. KATRINE DILAY: That's fine. I
14 think I will skip this question. My apologies.

15 And if we could turn to CAC-MPI-1-82, in
16 the current GRA, the 2022 GRA.

17

18 (BRIEF PAUSE)

19

20 MS. KATRINE DILAY: Thank you, Ms.
21 Schubert. And, Mr. Bunston, is it your understanding
22 that after being asked an Information Request by CAC,
23 MPI provided an analysis of the validity of return
24 assumptions for each asset class, and this is what we
25 see here?

1 MR. GLENN BUNSTON: Yes. My
2 understanding is the CAC used the data that we
3 provided and calculated differences and forecast
4 errors.

5 I will point out that there actually
6 was an oversight on our part in this. And I think we
7 planned to actually file an update.

8 MS. KATRINE DILAY: I believe it was
9 filed.

10 MR. GLENN BUNSTON: It was filed,
11 okay. Yes. So the -- the MUSH returns were omitted
12 or incorrect in the first two (2) years and should
13 have been, I think, 5.2 and 5 percent.

14 MS. KATRINE DILAY: Thank you for
15 that.

16 So we're going to maybe take it a
17 little bit slower. So just focusing on the appendix
18 here that we have before us and confirming what we
19 see.

20 So am I correct in saying that this
21 analysis, essentially, compares the forecasted and
22 actual returns by asset class from 2013/'14 to
23 2020/'21 to get an annual variance by asset class?

24 MR. GLENN BUNSTON: That's right.
25 Yes.

1 (BRIEF PAUSE)

2

3 MS. KATRINE DILAY: And if we look at
4 page 2, which Ms. Schubert, of course, already has
5 ready. And if we look at the -- thank you -- if we
6 look at the column for the year 2020/'21 -- so that's
7 the last column. And we look at Canadian MUSH
8 returns, which is the fourth row from the top.

9 You'll agree that the difference here
10 was 0.07 -- correct -- percent?

11 MR. GLENN BUNSTON: Yes. Seven (7)
12 basis points difference, you're right.

13 MS. KATRINE DILAY: But if we look two
14 (2) rows down from there, which is for the Canadian
15 equity returns in 2020/'21, you'll agree the
16 difference here was 48.96 percent, correct?

17 MR. GLENN BUNSTON: Yes. Equities are
18 a very volatile asset class, so we can see here the
19 variance on equities is -- is high in some years.

20 MS. KATRINE DILAY: And so, can you
21 confirm that the variances we see in this table are
22 the difference in actual to forecast returns?

23 MR. GLENN BUNSTON: That's right.

24 MS. KATRINE DILAY: And so, it's not
25 the percentage error, correct?

1 MR. GLENN BUNSTON: It's not.

2 MS. KATRINE DILAY: And subject to
3 check, you'd agree that in order to get the percentage
4 error, we would have to subtract the forecast from the
5 actual, then divide by the forecast?

6 MR. GLENN BUNSTON: That's right.

7 MS. KATRINE DILAY: And so, by way of
8 example, if we were to take the Canadian equity return
9 in 2020/'21 -- which we just looked at -- we would
10 take the actual return for Canadian equities, which is
11 actually in the first table in this appendix -- if we
12 could go back one page, Ms. Schubert.

13 So we would look at the 55.76 percent
14 actual return for the Canadian equity returns first,
15 correct?

16 MR. GLENN BUNSTON: That's right.

17

18 (BRIEF PAUSE)

19

20 MS. KATRINE DILAY: And then, if we
21 look at the forecasted return, which is that second
22 table on this page, for that particular asset class,
23 Canadian equity returns, the forecast was 6.80
24 percent?

25 MR. GLENN BUNSTON: Right. Yeah. So

1 56 percent, less six-point-eight (6.8), gives us a
2 difference of -- what's it -- forty-nine (49).

3 MS. KATRINE DILAY: So, I guess, I'm
4 looking for the kind of overall numbers. So if we
5 were to calculate the forecast error, it would equal
6 720 percent. Is that right?

7 MR. GLENN BUNSTON: That's correct.

8 MS. KATRINE DILAY: And you -- you
9 referred earlier to a graph or a scatter plot that was
10 prepared by one of our advisors to assist in cross-
11 examination.

12 And I assume, based on your response,
13 that you are aware we provided this to MPI in advance
14 of today?

15 MR. GLENN BUNSTON: Yes, I have seen
16 it.

17 MS. KATRINE DILAY: And you've had a
18 chance to review it?

19 MR. GLENN BUNSTON: I have, yes.

20 MS. KATRINE DILAY: And is it your
21 understanding -- and, Ms. Schubert, maybe we could
22 pull -- pull up the scatter plot.

23 And so, is it your understanding that
24 this shows the forecast error per asset class since
25 the year 2013/2014?

1 MR. GLENN BUNSTON: Yes, for those --
2 for as far back as the asset classes have history.
3 Some of them only have two (2) years of history.
4 Others have up to eight (8) years of history, yes.

5 MS. KATRINE DILAY: And this scatter
6 plot was prepared using the data that MPI provided in
7 response to CAC-MPI-1-82, Appendix 1, that we just
8 looked at, correct?

9 MR. GLENN BUNSTON: I believe it was,
10 yes.

11 MS. KATRINE DILAY: And apart from the
12 issue that you did raise regarding the revision that
13 MPI filed today, were there any issues with the
14 calculations or the data used to prepare this scatter
15 plot?

16 MR. GLENN BUNSTON: I don't think that
17 there was.

18 MS. KATRINE DILAY: And I just want to
19 -- at a high level, you'll agree that some asset
20 classes are more variable in terms of forecast error.
21 Specifically, if we look at equities -- Canadian
22 equity, U.S. equity, and global equity, as well as
23 marketable bonds. You'll agree with that?

24 MR. GLENN BUNSTON: Yes. Certainly,
25 Canadian equities has the -- by far, the largest

1 errors -- forecasting errors here. But equities in
2 general are volatile and difficult to forecast.

3 So we see all four (4) equity asset
4 classes have significant errors here in terms of
5 forecasting. And similarly, marketable bonds, less
6 volatility than equities, but there are standard
7 errors there as well.

8 MS. KATRINE DILAY: And the reason we
9 know that these asset classes are more variable are
10 because the data points are just more spread out,
11 correct?

12 MR. GLENN BUNSTON: That's right.

13 MS. KATRINE DILAY: And some of the
14 asset classes here are fairly stable or more stable in
15 terms of forecast error. For example, if we look at
16 pooled real estate, infrastructure, and MUSH, would
17 that be right?

18 MR. GLENN BUNSTON: Yes. The forecast
19 errors for those asset classes are much smaller than
20 for equities.

21 MS. KATRINE DILAY: And we know this
22 because the data points are more clustered together,
23 correct?

24 MR. GLENN BUNSTON: Correct. They're
25 -- they're clustered closer to the zero percent line.

1 MS. KATRINE DILAY: And if we could go
2 back to the response to CAC-MPI-1-82. And if we look
3 to the -- the actual IR itself, the response to 'B'.

4

5 (BRIEF PAUSE)

6

7 MS. KATRINE DILAY: Thank you, Ms.
8 Schubert.

9 And so, you'll agree that, in response
10 to this IR, MPI concludes that, overall, the results
11 show low variance between the actual returns and the
12 forecasted returns?

13 MR. GLENN BUNSTON: Yes.

14 MS. KATRINE DILAY: And you'd agree
15 that your conclusion -- or MPI's conclusion relies on
16 the table that is provided at the end of the Appendix
17 1?

18 MR. GLENN BUNSTON: Yes, that's right.

19 MS. KATRINE DILAY: But you'll agree
20 that the table in Appendix 1 shows -- sorry. You'll
21 agree that the table includes average variance over
22 the time period studied, correct?

23 And maybe we can turn to that -- I
24 apologize for jumping around, Kristen. If we could
25 look to the last table in this appendix. Thank you.

1 And so, you'll -- if we look at the
2 very last table here, you'll agree this table is
3 including average variance over the time period
4 studied, correct?

5 MR. GLENN BUNSTON: That's correct.

6 MS. KATRINE DILAY: So it does not
7 reflect how variable the variance might be from year
8 to year, correct?

9 MR. GLENN BUNSTON: That's true.

10 MS. KATRINE DILAY: And, Ms. Schubert,
11 if we could look to CAC-MPI-2-30, Part 'C'.

12

13 (BRIEF PAUSE)

14

15 MS. KATRINE DILAY: And, here, you see
16 that MPI responded it is not aware of any forecasting
17 techniques that may have produced better results,
18 correct?

19 MR. GLENN BUNSTON: Correct.

20 MS. KATRINE DILAY: And, generally,
21 and without going into details, are you aware of
22 economic scenario generators?

23 MR. GLENN BUNSTON: I am generally
24 aware of them, yes.

25 MS. KATRINE DILAY: Is it your

1 understanding that these are computer-based models
2 that simulate future interest rate paths, including
3 yield curves?

4 MR. GLENN BUNSTON: Yes, I think
5 forecast of interest rates would be one output of a
6 economic scenario generator.

7 MS. KATRINE DILAY: And, generally,
8 are you aware of market-based forecasts?

9 MR. GLENN BUNSTON: Generally I'm
10 aware of them, yes.

11 MS. KATRINE DILAY: And is it your
12 understanding that modern financial markets have
13 developed a number of prediction market that establish
14 the value of a commodity at some future point in time?

15 MR. GLENN BUNSTON: Well, I think
16 investors are always trying to predict the future and
17 those that are successful are few and far between.
18 But that's the goal of all investors.

19 MS. KATRINE DILAY: And in terms of
20 what I just referred to in terms of prediction
21 markets, is it your understanding that these are
22 commonly referred to as futures contracts?

23 Are you aware of that?

24 MR. GLENN BUNSTON: Sorry, could you
25 rephrase the question?

1 MS. KATRINE DILAY: Is it your
2 understanding that modern financial markets have
3 developed a number of prediction markets that
4 establish the value of a commodity at some future
5 point in time, and this is referred to as futures
6 contracts?

7 MR. GLENN BUNSTON: Yes, a futures
8 contract is where two (2) parties agree to buy or sell
9 an asset at -- at a future date. And -- and set at
10 that price -- in -- today at the current -- yes.

11 MS. KATRINE DILAY: And what we've
12 just referred to would be one (1) type of market-based
13 forecast?

14 MR. GLENN BUNSTON: Yes, futures
15 contracts could be used to -- to forecast future
16 prices.

17 MS. KATRINE DILAY: And would you
18 agree that historical results as a predictor of future
19 performance is another approach to forecasting
20 investment returns, generally speaking?

21 MR. GLENN BUNSTON: Historical prices,
22 yes, could be used for forecasting.

23 MS. KATRINE DILAY: And this is the
24 approach currently employed by MPI for the Canadian
25 Equities Return Assumption, correct?

1 MR. GLENN BUNSTON: Yes, that's right.

2 MS. KATRINE DILAY: And another
3 approach is naive forecasts and assumed forecasts?

4 MR. GLENN BUNSTON: I'm not familiar
5 with assumed forecasts. I don't know, maybe you could
6 provide a definition?

7 MS. KATRINE DILAY: Maybe let's just
8 stick with the -- the -- another approach is naive
9 forecasts. Correct?

10 MR. GLENN BUNSTON: That's right.

11 MS. KATRINE DILAY: And this is
12 currently employed by MPI in interest rate
13 forecasting, as well as with the real estate and
14 infrastructure fund, as well as some O&M forecasts?

15 MR. GLENN BUNSTON: Well, for real
16 estate and infrastructure, we use banks to forecast
17 inflation and the forecasted return is -- is based on
18 inflation plus a spread.

19 MS. KATRINE DILAY: And -- but to
20 confirm, and I apologize my question was -- was long,
21 the naive forecast is currently employed by MPI in
22 interest rate forecasting. Correct?

23 MR. GLENN BUNSTON: That's right.

24 MS. KATRINE DILAY: And essentially a
25 naive forecast is a static forecast based on today's

1 value of a variable, or some other static assumption?

2 MR. GLENN BUNSTON: Yes, that's right.

3 MS. KATRINE DILAY: Just two (2) or
4 three (3) more questions to finish up. I have a
5 couple questions that are clean-up crosses from the
6 Expenses panel.

7 Ms. Schubert, if we could turn to CAC-
8 MPI-1-82, Appendix 1, that we looked at earlier and
9 specifically the last table in this document, on page
10 2.

11 And I think you've already agreed to
12 this, but just so I can confirm, again, for myself,
13 you'll agree that the first column in the last table
14 here that we see summarizes MPI's average performance
15 of its investment asset classes since 2013/14?

16 MR. GLENN BUNSTON: Yes, that's
17 correct.

18 MS. KATRINE DILAY: And just to
19 confirm what the -- in terms of the numbers, the
20 lowest number that we see there would be private debt
21 at 1.17 percent. Correct?

22 MR. GLENN BUNSTON: That's the lowest
23 number there, yes.

24 MS. KATRINE DILAY: Madam Chair, if I
25 could have just a few seconds to review my notes and I

1 think those might be all of my questions.

2 THE PANEL CHAIRPERSON: Certainly.

3 Thank you.

4

5 (BRIEF PAUSE)

6

7 MS. KATRINE DILAY: Madam Chair, those

8 are all of my questions for the investment panel.

9 Thank you very much for your answers.

10 THE PANEL CHAIRPERSON: Thank you, Ms.

11 Dilay.

12 Mr. Scarfone, our counsel has

13 indicated, in discussions with Ms. Meek, that she may

14 take an hour, so that will put us well past our end of

15 day as we discussed earlier. So, I propose that we

16 start with Ms. Meek tomorrow morning.

17 Perhaps counsel could discuss what that

18 might mean in terms of Thursday's panel because it may

19 run over. So, I'm not sure what day would be the

20 appropriate day then to continue with the DSR VFH

21 panel, so perhaps we could hear back from everybody

22 tomorrow morning. Thank you.

23

24 --- Upon adjourning at 3:34 p.m.

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Certified Correct,

Wendy Woodworth, Ms.