



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE CORPORATION (MPI)  
2022/2023 GENERAL RATE APPLICATION  
HEARING

Before Board Panel:

Irene Hamilton - Board Chairperson  
Robert Gabor, Q.C. - Board Chair  
Michael Watson - Board Member

HELD AT:

Public Utilities Board  
400, 330 Portage Avenue  
Winnipeg, Manitoba  
October 19, 2021  
Pages 1123 to 1391

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25

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1		LIST OF UNDERTAKINGS	
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5		shows the actual rate by territory 1211	
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8		returning to pre-COVID levels, and then	
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13		surveys done or focus groups done in	
14		terms of whether customers actually	
15		read the statement or whether customers	
16		read it and understood it	1228
17	34	MPI to provide the schedule of	
18		transfers from Extension excess	
19		retained earnings from 2004 to	
20		present	1285
21	35	With respect to PUB-MPI-1-22C updates,	
22		MPI is to indicate how much rebate can	
23		be offered in this application and	
24		still retain the 5 percent CMP	
25		provision, and to provide supporting	

1		LIST OF UNDERTAKINGS	
2	NO.	DESCRIPTION	PAGE NO.
3		calculations in PF-1, PF-2, and PF-3,	
4		reflecting this scenario. Continue the	
5		assumption that the maximum allowable	
6		rebate is subject to the requirement	
7		whereby the ending 2023/'24 MCT ratio	
8		would be equal to 100 percent.	
9		MPI to indicate how much rebate can be	
10		offered in this application and still	
11		retain the CMP provision as	
12		implemented, worth approximately \$69	
13		million in the 2021/'22 year. Provide	
14		the supporting calculations in PF-1,	
15		PF-2, and PF-3, reflecting this	
16		scenario. Continue the assumption that	
17		the maximum allowable rebate is subject	
18		to the requirement where the ending at	
19		2023/'24 MCT ratio would be equal to	
20		100 percent	1332
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1	LIST OF UNDERTAKINGS	
2 NO.	DESCRIPTION	PAGE NO.
3 37	MPI to advise, based on the calculated	
4	capital release provision of \$69	
5	million, how much capital could be	
6	rebated in 2021/'22 such that the MCT	
7	at the end of 2023/'24 would be at 100	
8	percent based on the October	
9	update	1350
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1 --- Upon commencing at 9:03 a.m.

2

3 THE PANEL CHAIRPERSON: Mr. Hacault, I  
4 wonder if -- if we could start this morning by you  
5 proceeding to -- with your request for an undertaking  
6 for the information with regard to the taxicab and  
7 motorcycle class for the points on the yield curve so  
8 that we can rule on both your request and Ms. Meek's  
9 request at the same time.

10 So if you would proceed with that,  
11 we'll then break and come back with our decision.

12 Mr. Scarfone, are you all right with  
13 that?

14 MR. STEVE SCARFONE: Yeah, that sounds  
15 good, Madam Chair. You'll notice that I'm here rather  
16 than Mr. Guerra. I normally like to have some  
17 continuity with the panels, but Mr. Guerra has a  
18 conflict, so he asked me to -- to carry on with the  
19 ratemaking panel.

20 THE PANEL CHAIRPERSON: Okay. Thank  
21 you.

22 MR. ANTOINE HACAULT: Yes, Madam  
23 Chair, and I think I'd -- well, I would like to ask  
24 some questions to have a factual basis which would  
25 underlie -- underlie my request, my -- for an



1 undertaking.

2 THE PANEL CHAIRPERSON: Certainly.

3 Please -- please proceed.

4

5 CONTINUED RATEMAKNG/CLAIMS INCURRED/PIPP PANEL:

6 JING LANG, Previously Affirmed

7 TAI PHOA, Previously Sworn

8 DEAN DUNSTONE, Previously Affirmed

9

10 CROSS-EXAMINATION BY MR. ANTOINE HACAULT:

11 MR. ANTOINE HACAULT: Firstly, Mr.

12 Phoa, with respect to MPI's capacity to be able to do

13 this work, am I correct in understanding that you're

14 the sole person in MPI that understands this problem

15 and can work on it?

16 MR. TAI PHOA: I will say that I'm the

17 guy responsible for doing the work that's involved

18 here.

19 MR. ANTOINE HACAULT: That's what I

20 suspected. You're the person who would supervise the

21 work that others would do for you. You'd have other

22 employees who would be able to perform some of the

23 underlying tasks which then you would have to

24 supervise and kind of compile, correct?

25 MR. TAI PHOA: Yes and no. I used to

1 be in a supervisory role, but I'm no longer in a  
2 supervisory role, so I would take the task upon myself  
3 to get it done.

4 MR. ANTOINE HACAULT: Okay, but I  
5 thought you said there was other people who have the  
6 qualifications.

7 Are you saying, for example, there are  
8 no people at MPI that could look at the analysis and  
9 the details that are required for you to perform your  
10 task of assembling that information?

11 MR. TAI PHOA: Yeah. Again, certainly  
12 we could get help and we could get -- start -- start  
13 the work on it. Nevertheless, I said yesterday that  
14 this is a one (1) week -- sort of a one (1) week  
15 exercise on this.

16 So, yeah, we could certainly start  
17 getting the data collection pieces. But then -- but  
18 then the -- the hot button is then trying to figure  
19 out how we can do -- adapt these changes into the  
20 model, selecting loss development factors that may or  
21 may not be credible.

22 And -- and then -- and then, at the end  
23 of the day, once we've got all the results, we sort of  
24 have to figure out where -- how accurate the results  
25 is, how useful the results are before presenting it to

1 the Board. So we want to make sure that, you know,  
2 we're presenting to the Board the best version of what  
3 we believe is -- is correct rather than so that, you  
4 know, just -- just from an MPI credibility  
5 perspective.

6 MR. ANTOINE HACAULT: Okay. I'll ask  
7 a couple more questions to just make sure we  
8 understand what we're trying to do.

9 Am I correct that the base assumption  
10 based on all the pooled investments is that you've got  
11 a 2.46 percent return on your investments which is  
12 used overall?

13 MR. TAI PHOA: Yeah. That's -- the  
14 2.46 percent is what we call the new money yield.  
15 That's the return on the -- that's -- that's really  
16 just the return on the MASH -- sorry, the government  
17 incorporated bonds, the fixed-income portfolio, as of  
18 October 31st, 2022, like I said.

19 That's based on unpaid claim  
20 liabilities duration of -- of approximately ten point  
21 four three (10.43). That's -- that's what I informed  
22 the Board yesterday, so that's correct. It's -- it's  
23 just -- it's based on the -- you supporting the unpaid  
24 claims portfolio.

25 MR. ANTOINE HACAULT: Okay. So I'll

1 suggest to you that if a particular class would have a  
2 claims duration of less than ten point four three  
3 (10.43), that would then perhaps change the  
4 information that's provided to the Board on how that  
5 class receives a weighting of income generated from  
6 your investments.

7 MR. TAI PHOA: If you don't mind, Mr.  
8 Hacault, I'm just kind of trying to understand what  
9 you mean when you say a "weighting of income."

10 MR. ANTOINE HACAULT: Okay. Well,  
11 let's -- I'll try to put it in a more concrete  
12 example. Sorry if I'm not speaking your language  
13 correctly.

14 All things being equal, if MPI had 3  
15 percent investments to pay for long-term claims -- so  
16 we saw sixteen (16) years would be a long-term claim -  
17 - it would have a greater revenue stream than if --  
18 than if it used the 2.46 percent revenue stream,  
19 correct?

20 MR. STEVE SCARFONE: Is that 3  
21 percent, Mr. Hacault? That's the return on  
22 investment. Is that what you're talking about?

23 MR. ANTOINE HACAULT: Yes.

24 MR. STEVE SCARFONE: Okay. And just  
25 be mindful that while Mr. Phoa has some knowledge in

1 this area, Mr. Bunston, our manager investments, is  
2 the better person suited to speak to investment return  
3 and the effect of that on -- on the -- the claims.

4

5 (BRIEF PAUSE)

6

7 MR. STEVE SCARFONE: Yeah, he's going  
8 to take a shot at it.

9 MR. TAI PHOA: Could you repeat the  
10 question?

11

12 CONTINUED BY MR. ANTOINE HACAULT:

13 MR. ANTOINE HACAULT: All things being  
14 equal, if MPI had investments with a 3 percent revenue  
15 stream to pay for the long-term claims, it would have  
16 a greater revenue stream than if it used the weighted  
17 average of 2.46 percent revenue stream, correct?

18

19 (BRIEF PAUSE)

20

21 MR. TAI PHOA: So just -- I'm going to  
22 try my best to answer this question.

23 Again, as -- as MPI -- as Mr. Scarfone  
24 said a while ago, some of the questions seems to be  
25 more -- there -- there's someone the -- the investment

1 panel is more able to answer.

2                   The new money yield that we calculate  
3 is based on the average duration of -- of the unpaid  
4 claim liabilities. So it takes into consideration,  
5 you know, the cash flows of those unpaid claim  
6 liabilities.

7                   So I'm not sure comparing an average  
8 duration to -- I'm not sure how sort of that would  
9 relate to the -- the question that you're asking  
10 because what you're suggesting -- and if -- and you  
11 can correct me if I'm wrong -- is that there's a --  
12 there's a group of assets that are earning 3 percent  
13 that -- that supports the longer term.

14                   But that's all factored into the  
15 calculation when we talk about the average duration of  
16 the claim liabilities. That's -- that's what actually  
17 gave the -- that's what actually results in the  
18 average duration of the unpaid claim liabilities being  
19 ten point four six (10.46) because there are a lot of  
20 long-term claims and -- and the cash flow is flowing  
21 all the way out into year 40 and so -- so forth.

22                   MR. ANTOINE HACAULT:    Okay. My  
23 question was a pretty simple one.

24                   To put it even simpler, if I had a  
25 thousand dollars (\$1,000) and I earned 3 percent

1 interest on it, I'd get more money than if I had a  
2 thousand dollars (\$1,000) and earned 2.46 percent,  
3 wouldn't I? That was the extent of my question.

4 MR. TAI PHOA: Sorry, would you mind  
5 repeating the last statement again?

6 MR. ANTOINE HACAULT: If I had a  
7 thousand dollars (\$1,000) and I earned 3 percent on  
8 it, I'd have more money each year than if I had a  
9 thousand dollars (\$1,000) only earning 2.46 percent,  
10 correct?

11 MR. TAI PHOA: Absolutely. That is --  
12 that is correct, but again, we are talking about an  
13 average duration. So we are -- we are looking at the  
14 cash flows of all the income that's coming in, and  
15 then we're saying, on -- on average of all these bonds  
16 that we have, the average duration is ten point four  
17 six (10.46).

18 So -- so the -- the length of time is  
19 already -- in my mind anyway is already factored in.  
20 And again, maybe -- maybe I'm going too far into this,  
21 and maybe I should defer some of your questions to the  
22 investment panel.

23 MR. ANTOINE HACAULT: Yeah, it's not  
24 so much an investment thing as because, as Ms. Meek  
25 started or tried to elaborate in her questions by

1 referring to last year's testimony, Mr. Luke Johnston  
2 agreed that certain major classes have a different  
3 composition of long-term claims.

4 Are we in agreement thus far?

5 MR. TAI PHOA: Yes, we are, and --

6 MR. ANTOINE HACAULT: Okay.

7 MR. TAI PHOA: -- definitely I agree  
8 with you on that one. And we -- we presented an  
9 alternative analysis that -- that sort of recognizes  
10 the different durations of -- of the liabilities by  
11 major class. So that was what was presented to the  
12 Board in my presentation yesterday.

13 MR. ANTOINE HACAULT: I understand  
14 that, but there was a different analysis which Ms.  
15 Meek was seeking and which I'm trying to get the  
16 foundation for here.

17 Again, at the risk of oversimplifying,  
18 if a major class were heavily weighted in long-term  
19 PIPP claims, that class may approach the sixteen (16)  
20 year rate which is around 3 percent, correct?

21 MR. STEVE SCARFONE: I think if I can  
22 help -- sorry, Mr. Hacault -- I think what's confusing  
23 Mr. Phoa is the mixing up of the return on investment  
24 on a particular asset class and the new money yield.

25 So the new money yield is -- is the



1 discount that Ms. Meek spoke of yesterday for the  
2 long-term PIPP claims that her client is burdened  
3 with.

4                   But I think that's the -- that's what's  
5 troubling Mr. Phoa, is -- is you're asking about, you  
6 know, how much I would get on a thousand dollars.  
7 That's a return on investment. That's different than  
8 a new money yield that's calculated based on the bond  
9 yields.

10                   But I -- and that's why I thought that  
11 maybe Mr. Bunston can -- can explain this better than  
12 Mr. Phoa, but go ahead if -- if that helps.

13

14                   (BRIEF PAUSE)

15

16 CONTINUED BY MR. ANTOINE HACAULT:

17                   MR. ANTOINE HACAULT: As you'll recall  
18 my question, sir, my question was, at the risk of  
19 oversimplifying, if a class were heavily weighted in  
20 long-term PIPP claims, that class may approach the  
21 sixteen (16) year rate, which is around 3 percent,  
22 correct?

23                   MR. TAI PHOA: So, when we looked at -  
24 - when we look at the alternate rate indication, what  
25 we have done is we took into consideration the average

1 duration by coverages. So, if a particular class is  
2 heavily weighted towards PIPP, which is the long-term  
3 coverages, then the -- then their -- their claims  
4 costs would be discounted more just -- just because of  
5 the effect of discounting on those long-tail claims.

6 So -- so, motorcycles actually, like --  
7 like I -- I informed Ms. Meek yesterday --

8 MR. ANTOINE HACAULT: Sir, I don't  
9 mind if you provide answers, as long as they're  
10 answers to my question. I still don't understand how  
11 -- what you're saying, and I've left you go on quite a  
12 few times without answering my question.

13 My question was: At the risk of  
14 oversimplifying, if a class were heavily weighted in  
15 long-term PIPP claims, that class may approach the  
16 sixteen (16) year rate, which is around 3 percent,  
17 correct?

18 MR. TAI PHOA: Some of the cashflows  
19 would -- if -- if you look at the -- the cashflow  
20 matching, then yes. But there are also a lot of  
21 cashflows that are paid off at the beginning of the  
22 year. That is kind of the reason why we calculated  
23 the average duration. So, I'm -- I'll leave it at  
24 that.

25 MR. ANTOINE HACAULT: Okay. Thank

1 you, sir.

2                   So, members of the panel, the variation  
3 of my request for an undertaking based on Mr. Tai  
4 Phoa's indication that other people could do the  
5 legwork but he would have to supervise it, would be to  
6 have the same undertaking that was requested by Ms.  
7 Meek but related to the Public Major Class in which  
8 the taxis are located and, secondly, the Motorcycle  
9 Class. So that instead of a general undertaking, that  
10 might -- might take longer.

11                   I appreciate that that undertaking will  
12 be only directional, and it may not be the full  
13 response. But, unfortunately, it may be that we're in  
14 a position where that's the best information we can  
15 give to the Board at this time, is a directional  
16 indication, which is what I think Mr. Luke Johnston  
17 intuitively thought, is that if motorcycles were  
18 closer to -- we're using them as an example -- to a 3  
19 percent investment rate, there would be a greater  
20 cashflow to pay for those long-term claim costs versus  
21 another category which might have a shorter weighted  
22 average which then needs some shorter-term investments  
23 to pay for those.

24                   So, I realize MPI may have a response  
25 to -- to my request, but the concept of the request

1 was, yeah, we're not going to get the perfect  
2 information which Mr. Phoa would like the Board to  
3 have on a limited undertaking, but I believe it would  
4 at least show the Board directionally what Luke  
5 Johnston thought would happen.

6 THE PANEL CHAIRPERSON: Thank you, Mr.  
7 Hacault. Mr. Scarfone...?

8 MR. STEVE SCARFONE: I don't want to  
9 bog things down any further 'cause we're early in the  
10 morning and we haven't made any real progress here,  
11 but can Mr. Hacault just, if he can, tell me what his  
12 undertaking is?

13 MR. ANTOINE HACAULT: Sorry, I have to  
14 pull out the Board order and the specific directive.  
15 But it would just be to replace the words 'for all  
16 major classes'. It would -- those words would be  
17 replaced for the main Public Major Class and the  
18 Motorcycle Major Class. Those words would be  
19 substituted.

20 MR. STEVE SCARFONE: Okay. So, as --  
21 as you've indicated, similar to the CMMG's request,  
22 except for your client?

23 MR. ANTOINE HACAULT: Well, CMMG's  
24 request was for all major classes, so a full study  
25 which would have included the -- the private passenger

1 -- or the Passenger Major Class, the Public Major  
2 Class, all the different classes, which I understood  
3 from Mr. Tai Phoa yesterday, he'd have to do a whole  
4 bunch of re-balancing.

5                   And I can understand that because, if,  
6 for example, the passenger vehicles, their weighted  
7 average is at 2 percent, and the motorcycles are at 3  
8 percent, there's going to have to be a re-balancing  
9 there because you're getting 2.46 percent investments,  
10 generally; some of the lower, some of them are higher.  
11 So you have to do a re-balancing.

12                   But I was hoping that, at least  
13 directionally, we could see what was happening with  
14 the motorcycles and the Public Major Class with Luke  
15 Johnston's idea.

16                   MR. STEVE SCARFONE:    So, on that,  
17 Madam Chair, I guess I -- MPI's comments are only  
18 this, that we had thought until yesterday that the  
19 suggestion that was made last year about points on the  
20 yield curve had been sufficiently responded to by MPI.  
21 So that's, I guess, the first point. And this Board  
22 will decide if Ms. Meek's interpretation is the one  
23 that should have been done.

24                   But there is a resource issue.  
25 Notwithstanding, Mr. Phoa's modesty, he is in fact the

1 man that does all of this and so he's here for the  
2 duration of this week.

3                   And the last comment that MPI has  
4 reiterated from yesterday is the timing issue. You  
5 know, there's nothing that would have prevented Ms.  
6 Meek or Mr. Hacault from asking these questions  
7 earlier in the proceedings.

8                   So, those are the comments from MPI.

9                   THE PANEL CHAIRPERSON: Thank you, Mr.  
10 Scarfone.

11                   With regard to the last point, Mr.  
12 Hacault, can you advise why this was not requested in  
13 an Information Request?

14                   MR. ANTOINE HACAULT: The Information  
15 Request was made, I believe, by Ms. -- Ms. Meek  
16 leading to this information -- sorry, I don't have  
17 that reference. I know it's later -- just like --  
18 there's some things that we just get later on in -- in  
19 this proceeding and only get information on.

20                   For example, I'm going to get into  
21 that, on the position -- the new position put last  
22 Tuesday, that the taxicabs for this GRA shouldn't get  
23 it -- or the Private Vehicles for Hire shouldn't get a  
24 20 percent increase. That wasn't part of the  
25 material.

1 THE CHAIRPERSON: Yeah, but to be  
2 fair, Mr. Hacault, the -- the problem I have is that  
3 you and Ms. Meek are referencing testimony from last  
4 year's hearing from Mr. Johnston in an important area  
5 which could have been asked this year as part of an IR  
6 in relation to his testimony, which is: Here -- here  
7 is the testimony from last year, what -- what are you  
8 do -- can you do this?

9 It's based -- it appears to be based on  
10 the -- the statements that Mr. Johnston gave last  
11 year, and so that's one (1) of the things we have to  
12 consider and balance, and as well as your position. I  
13 mean, we're -- we're going to have to talk about it.  
14 It may be an important issue. But now your position  
15 is, well, we may not get the -- the full argument --  
16 not full argument, the full thought process -- we may  
17 just get a directional issue. So, we have to consider  
18 all those.

19 But, I mean, I join the Chair. And,  
20 you know, it's -- it's -- Mr. Johnston said this last  
21 year, and I would have thought that if it was an  
22 important area for Ms. Meek or for -- for you, that  
23 that would have been the subject of an Information  
24 Request.

25 So, if you can answer that, I'd

1 appreciate it.

2 MR. ANTOINE HACAULT: I would need a  
3 moment to check the IRs on -- on this. Sorry, I don't  
4 have a response for you on that.

5

6 (BRIEF PAUSE)

7

8 MR. ANTOINE HACAULT: Sorry, member  
9 of the Board. The alternate rate indication was  
10 received after the IR process was completed. The alt  
11 -- alternate rate indication was provided on September  
12 15.

13

14 (BRIEF PAUSE)

15

16 THE PANEL CHAIRPERSON: Thank you, Mr.  
17 Hacault. We'll break and come back with our decision.  
18 Thank you.

19 MR. STEVE SCARFONE: For how long,  
20 Madam Chair? Sorry, I missed that.

21 THE PANEL CHAIRPERSON: For how long  
22 it takes. Thank you.

23 MR. STEVE SCARFONE: Oh, okay. So --  
24 but we're going to -- should I -- should the panel go  
25 downstairs or should everybody wait? Okay.



1 --- Upon recessing at 9:27 a.m.

2 --- Upon resuming at 9:34 a.m.

3

4 MR. STEVE SCARFONE: Madam Chair,  
5 just before the Board makes its decision, we did want  
6 to clarify. What Mr. Hacault said yesterday was as it  
7 concerns the CMMG's request and/or a new exercise be  
8 done.

9 The Corporation did provide that  
10 alternate rate indication on September 15th. So at  
11 least, as it concerns Ms. Meek's request, she wasn't  
12 in a position to ask an IR with respect to this. She  
13 could have asked a pre-ask perhaps.

14 MPI would be of the view that Mr. --  
15 there was nothing that prevented Mr. Hacault from  
16 asking for this exercise be done in the -- in the  
17 Information Request. But, certainly, as it concerns  
18 Ms. Meek's client, she was waiting on MPI's response,  
19 which was only provided to her on September 15th.

20

21 RULING:

22 THE PANEL CHAIRPERSON: Thank you, Mr.  
23 Scarfone.

24 So the Board has considered both  
25 requests by CMMG and the Taxi Coalition for an

1 undertaking with regard to the rate indication by  
2 major use class, including the use of interest rates,  
3 at points on the yield curve corresponding to the  
4 duration of liabilities in the determination of the  
5 rate indication for each major use class.

6 We are not supporting your request for  
7 those undertakings on the basis that we would not  
8 receive the information and neither would those  
9 Interveners prior to, at best, just prior to final  
10 submissions. And we'd consider that to be too late to  
11 be of value to the Hearing. So, thank you.

12 THE CHAIRPERSON: Sorry, can I  
13 interject at this point, though. Because this is, I  
14 think, an important point, but it's -- it's a point  
15 that needs more -- needs to be fully canvassed.

16 Kristen, can you pull up MPI-27.6?  
17 Okay.

18 So number 1, can -- so Ms. Meek has an  
19 interpretation of this. MPI has a different  
20 interpretation of this, which is how this thing  
21 started.

22 Mr. Scarfone, can you either now or  
23 after talking to Ms. Meek come up with the specific  
24 wording for this or -- and, I guess, based on Mr.  
25 Hacault's motion this morning -- with Mr. Hacault --

1 come up with the wording of this, so that it's  
2 interpreted in a manner that means we're going to have  
3 the information for next year's Hearing.

4                   Because I'm a little concerned that,  
5 going through this thing, we have a directive where  
6 there seems to be confusion on it and completely  
7 different interpretations.

8                   I must say this isn't my strongest  
9 area, so I'm -- I'm trusting, you know, all of the  
10 parties. But I'd like to have, you know, at least by  
11 the time of final submission, an agreement of the  
12 parties of what this directive needs to say so that  
13 CMMG and the Taxi Coalition can obtain the information  
14 they requested now next year.

15                   I don't want to come back next year and  
16 say, Oh, we -- we have a different interpretation yet  
17 again.

18                   I mean, Mr. Johnston raised this. It  
19 was in last year's Hearing. It's in this year's  
20 Hearing. We seem to be dragging things out and I  
21 think that as long as MPI has enough notice,  
22 certainly, you know, I'm sure Mr. Phoa doesn't need a  
23 year to go through this and it can be done in an  
24 orderly manner.

25                   But I'd ask if the parties could get

1 together, so we could have something to us by the time  
2 of final submission. Thank you.

3 MR. STEVE SCARFONE: That's fine, Mr.  
4 Gabor. I might only say that MPIC is never wanting  
5 the result that just occurred here today. We always  
6 want as much information before this Board as we can  
7 get. And for the -- for the Interveners as well.

8 And so, you're absolutely right. So  
9 next year, we should make an effort to work  
10 collaboratively -- more collaboratively -- at the pre-  
11 Hearing conference to make sure that these late issues  
12 don't arise.

13 THE CHAIRPERSON: I appreciate your  
14 comments. These are very technical areas and very  
15 complicated areas. And instead of waiting until the  
16 pre-Hearing conference next year -- we can deal with  
17 other issues at the pre-Hearing conference. If we can  
18 deal with this one (1) issue right now and clarify it,  
19 so that, going into the final submission, everybody  
20 will understand what everybody else's positions are.  
21 Thank you.

22 THE PANEL CHAIRPERSON: Mr. Hacault,  
23 would you proceed with your cross-examination, please.

24

25 CONTINUED BY MR. ANTOINE HACAULT:

1 MR. ANTOINE HACAULT: Thank you very  
2 much, Madam Chair.

3 So, again, I'll be asking questions of  
4 the panel. Generally, if there's one person that's  
5 better suited to answer the question, that person can  
6 answer it, please.

7 I just want to clarify for the record  
8 on the issue of the 20 percent rate increase directive  
9 by this Board, as to how MPI implemented the 20  
10 percent rate increase in the 2021 GRA compliance  
11 filing. That's my preamble.

12 My understanding is that the 20 percent  
13 rate increase was applied to the final rates. Is that  
14 correct?

15 MR. TAI PHOA: Sorry, Mr. Hacault.  
16 Just a quick clarification. Did you -- your question  
17 refers to the 2021 rates? I -- I heard correctly?

18 MR. ANTOINE HACAULT: Yes, the first  
19 20 percent increase.

20 MR. TAI PHOA: Yes. So the -- so, in  
21 complying with the -- the rates -- the Order for 2021,  
22 what we did was we took the rates for passenger VFH  
23 and just directly multiplied that by 20 percent more.  
24 So then, the rates for 2021 is just 20 percent greater  
25 than the rates for 2020. Yes.

1 (BRIEF PAUSE)

2

3 MR. ANTOINE HACAULT: Now, with  
4 respect to this filing, being the 2022 General Rate  
5 Application, is MPI using the same methodology? Is it  
6 adding to that previously determined rate in 2021, 20  
7 percent?

8 MR. TAI PHOA: No. This year, MPI did  
9 not use the same methodology. As I explained in my  
10 presentation yesterday, what MPI did was MPI looked at  
11 the raw relativities for the passenger VFH and when --  
12 when -- when we looked at and we assigned the full 100  
13 percent credibility to the raw relativity which  
14 reflects the actual loss experience for the insurance  
15 use, and -- and, thereafter, we applied the same  
16 experience adjustment rules, capping rules, and --  
17 sorry, experience adjustment rules and capping rules  
18 that are applicable to all other insurance uses.

19 MR. ANTOINE HACAULT: And I'll take  
20 you through the numbers, but that means that the  
21 private Vehicles for Hire are not getting a 20 percent  
22 increase over last year's rates, correct?

23 MR. TAI PHOA: Yes, I would agree with  
24 you on that one.

25 MR. ANTOINE HACAULT: Okay. Here, I'm

1 not too sure whether any of these are better directed  
2 to the Vehicle for Hire panel, which I understand  
3 you're also on, Mr. Phoa. If it is, I'll defer the  
4 questions on them.

5                   It related to directives on  
6 understanding high relativities, compiling relevant  
7 data for rate setting. Is that better directed  
8 towards the Vehicle for Hire or -- panel? Or should I  
9 be asking them now?

10                   MR. TAI PHOA: If you want to -- I  
11 don't mind fielding those questions and if -- if it  
12 doesn't -- if I don't feel it's -- I can tell if it's  
13 beyond my field of expertise and maybe -- like, there  
14 are probably questions that you have that I could  
15 answer today, if you want.

16                   MR. ANTOINE HACAULT: Okay. I'll ask  
17 some of them and then it may be that that assists in  
18 the sense that, if you can't answer them, at least you  
19 can some idea of -- of the types of questions that  
20 I'll be asking.

21                   There was from PUB Order 1/21, at page  
22 98 -- I'm going to focus on directive 'D'. So it's 8,  
23 'D' as in Donald.

24                   I'll wait till it gets on the screen.  
25 So page 98, I believe, Ms. Schubert. Yes. Do you

1 have it front of you now, Mr. Phoa?

2 MR. TAI PHOA: Yes, I do.

3 MR. ANTOINE HACAULT: Okay. Now, my  
4 understanding is that MPI is currently in the process  
5 of evaluating possible rating factors that can be  
6 used, but it has not yet completed that review.

7 Is that correct?

8 MR. TAI PHOA: You know what, the --  
9 the -- that -- that -- it sounds funny then the --  
10 actually deferring the first question. But, yeah, I  
11 will defer that to the VFH panel. Mr. Prystupa is in  
12 a better position to answer the question.

13 MR. ANTOINE HACAULT: The reason I was  
14 asking that question and -- and the status, was that  
15 in -- so Taxi Cab Coalition 1-14, the answer to B was:

16 "MPI is currently in the process of  
17 -- of evaluating different VHF  
18 models. The evaluation to determine  
19 the most appropriate method to  
20 establish VH -- VFH premiums  
21 includes assessing the different  
22 possible rating factors that can be  
23 used."

24 So, I just -- if -- if when they come  
25 back, if they can let me know where they're at, in



1 determining those rating factors in compliance with  
2 Directive 8D -- this --

3 MR. TAI PHOA: Yes. So --

4 MR. ANTOINE HACAULT: And it doesn't  
5 need to be an undertaking, but as long as they're  
6 aware by the time I get to that panel that they can  
7 address that question please.

8 MR. TAI PHOA: We will make sure that  
9 they are aware of it.

10 MR. ANTOINE HACAULT: Thank you. The  
11 other Directive I was to draw your attention to is  
12 Directive 8F, as in Frank; that's the collection of  
13 and analysis of relevant data in order to -- so 8F, as  
14 in Frank, continue -- in order to better understand  
15 the causes of high relativities of the FH and, in  
16 particular, of taxi cabs in their major class.

17 Are you aware of whether there has been  
18 any work done, firstly to collect relevant data to  
19 understand the causes of high relativities?

20 MR. TAI PHOA: Could you give me a  
21 second? I just want to check with the back row.

22

23 (BRIEF PAUSE)

24

25 MR. ANTOINE HACAULT: Yes. You could

1 have your back row look at Taxi Coalition IR1-15. The  
2 response to 1A indicates the underlying cause of this  
3 remains undetermined as of this date and then MP --  
4 MPI is currently developing a plan to study the  
5 underlying cause of higher -- high relativities in  
6 collaboration with Taxi Coalition and other external  
7 VFH stakeholders.

8                   So, I'll repeat my question. Has MPI  
9 collected relevant data to this point in accordance  
10 with Directive 8F?

11                   MR. TAI PHOA: Mr. Hacault, at the  
12 risk of pushing it -- deferring it -- all the  
13 questions to the VFH panel on -- on Thursday, I  
14 believe, I will -- I will suggest that those questions  
15 that you are asking -- at least -- at least the first  
16 two (2) seems to and -- and I assume that the rest are  
17 along the same lines, I would suggest that we defer  
18 those questions to Thursday, if you don't mind.

19                   MR. ANTOINE HACAULT: Yeah.

20                   MR. TAI PHOA: Mr. -- Mr. Prystupa,  
21 who will be here, is in a better position to answer  
22 some of the questions related to data collection and  
23 the -- the VFH framework as we move forward.

24                   MR. ANTOINE HACAULT: Okay. Thank  
25 you. So, I'm just giving you forewarning then to that

1 panel that I'd like to know whether there has been any  
2 effort to comply with this Directive by collecting  
3 data and I guess if the data hasn't been collected,  
4 the next question would be self obvious, there hasn't  
5 been an opportunity to analyze data if it hasn't been  
6 collected, but those would be the issues I would  
7 canvass.

8                   The other one just for the record, so  
9 that panel would be aware, I would ask a similar  
10 question with respect to Directive 8I, as in igloo.

11                   That Directive requests a collection  
12 and analysis, if available, of relevant data with  
13 respect to the composition of characteristics of the  
14 passenger vehicle for hire class.

15                   So, again I'd like the next panel to be  
16 aware that I'm going to ask questions on where they're  
17 at with respect to complying with this Directive.

18                   I'll move on to another area now.

19                   MS. JING LANG: This is Jing. Hi. I  
20 want to clarify the couple questions you have earlier.

21                   So, we will defer the detailed answers  
22 to Thursday, but we have had collaborations with the  
23 Taxi, since this spring, that will provide more  
24 detailed response on Thursday.

25                   MR. ANTOINE HACAULT: Okay. Thank you

1 very much, Jing. I'm going to go to a subject of  
2 correlation between premiums and either losses or risk  
3 of losses.

4 So, my first question, I would suggest  
5 to you that it's important to charge a premium, which  
6 is correlated to losses. Do you agree?

7 MR. TAI PHOA: It is -- it is  
8 important to charge a premium that is reasonable,  
9 adequate, not excessive to cover the losses for a -- a  
10 particular group. Yes.

11 MR. ANTOINE HACAULT: Okay. And I  
12 would also suggest to you that it's important to  
13 charge a premium, which is reflected -- reflective of  
14 the risk of loss.

15 MR. TAI PHOA: I agree.

16 MR. ANTOINE HACAULT: Now, I -- I had  
17 distributed last night, and I don't know if your  
18 counsel provided to you a reference with -- which your  
19 independent actuary made to some standards or  
20 applicable to actuarial analysis and it's, in  
21 particular, an educational note that is called Margins  
22 for Adverse Deviations.

23 MR. TAI PHOA: Yes, I am familiar with  
24 the note.

25 MR. ANTOINE HACAULT: Okay. I guess,

1 I'll change the order. Can you mark that as TC, I  
2 think it's five (5), Exhibit 5.

3

4 --- EXHIBIT NO. TC-5: Canadian Institute of  
5 Actuaries - educational  
6 note - margins for adverse  
7 deviations for property and  
8 casualty insurance, October  
9 18, 2021.

10

11 MR. ANTOINE HACAULT: And, I had also  
12 in my e-mail to your counsel -- firstly, yeah, I had  
13 asked you the question whether you're familiar, and  
14 thank you, because you don't have an actuarial  
15 designation, Mr. Phoa, correct?

16 MR. TAI PHOA: That is correct.

17 MR. ANTOINE HACAULT: But on page 3, I  
18 directed -- made sure that your counsel would make you  
19 aware that I'd be asking this panel to confirm that  
20 this educational note on the second paragraph of page  
21 3, indicates:

22 "A margin for adverse deviations,  
23 reflects the degree of uncertainty  
24 of the best estimate assumption".

25 And that statement then relates to a

1 standard applicable to actuaries, the standard being  
2 at paragraph 1740.42, which explains, I'm going about  
3 two (2) lines down:

4 "except in the simplest cases, it's  
5 not possible to determine the  
6 expected experience with complete  
7 confidence."

8 Do you see that, sir?

9 MR. TAI PHOA: Yes. I do.

10 MR. ANTOINE HACAULT: Do you agree  
11 with that statement?

12 MR. TAI PHOA: As a -- even -- even  
13 though I'm not a qualified actuary, as a participating  
14 actuary I am -- I -- I look to the standards for  
15 guidance, yes.

16 MR. ANTOINE HACAULT: Okay. And I'll  
17 read the next sentence.

18 "Past experience data, may be  
19 insufficient or unreliable".

20 Do you agree with that statement?

21 MR. TAI PHOA: I agree with that  
22 statement. Yes.

23 MR. ANTOINE HACAULT: And finally:

24 "Future conditions may differ from  
25 the conditions that generated the

1 past experience."

2 Do you agree with that statement also?

3 MR. TAI PHOA: Yes, I do.

4 MR. ANTOINE HACAULT: Okay. And then  
5 going to page 6 of this educational note, at the top  
6 of the page at 'A', as in apple. Sir, the educational  
7 note indicates as follows.

8 "The less that is known about the  
9 current estimate and its trend; the  
10 higher should be the risk margins."

11 Do you agree with that?

12 MR. TAI PHOA: Yes, I do.

13 MR. ANTOINE HACAULT: Okay. And next  
14 I'm quoting from 'B' on that page 6:

15 "Risks with low frequency and high  
16 severity should have higher risk  
17 margins than risks with high  
18 frequency and low severity."

19 Do you agree with that statement?

20 MR. TAI PHOA: Yes, I do.

21 MR. ANTOINE HACAULT: Okay. Now, I'll  
22 suggest to you that serious loading is similar in  
23 principle because, as you indicated, it's a random,  
24 serious consequence event. Has low frequency and it  
25 is high in severity.

1 Do you agree, sir?

2 MR. TAI PHOA: If -- if the -- and you  
3 can correct me if I'm wrong, Mr. Hacault, but implied  
4 in that is the suggestion that the treatment of the  
5 serious loss loading should be the same as the  
6 treatment of risk margins, to which I would say I  
7 disagree with that -- that conclusion.

8 MR. ANTOINE HACAULT: Okay. That,  
9 sir, why I asked you whether premiums should be  
10 reasonably related to the risk of loss, and you agreed  
11 with that statement.

12 So I'm now suggesting to you, because  
13 there's a higher risk margin that should be put for  
14 serious losses, as per the actuarial standards, that  
15 we should be attempting to have a reasonable  
16 correlation to that risk.

17 And what you're saying is you disagree  
18 with that suggestion, sir?

19 MR. TAI PHOA: Give me one (1) minute  
20 to confer with my back row.

21

22 (BRIEF PAUSE)

23

24 MS. JING LANG: Would you mind  
25 repeating your question to me?



1 (BRIEF PAUSE)

2

3 MR. ANTOINE HACAULT: Firstly, Mr.  
4 Phoa, have you consulted with your back row and you're  
5 able to answer?

6 MR. TAI PHOA: Ms. Lang has requested  
7 for -- that the question be repeated, if you don't  
8 mind? I would -- if you -- you're repeating the  
9 question, I would -- I would appreciate it.

10 MR. ANTOINE HACAULT: I'm not going to  
11 have it perfect because it was based on a response  
12 that you just recently gave on this transcript, to the  
13 effect, I believe, that you agreed that it was  
14 important to charge a premium which reflects the risk  
15 of loss.

16 That was the first thing you agreed to,  
17 sir, correct?

18 MR. TAI PHOA: Yes, I agreed to that.  
19 Yes.

20 MR. ANTOINE HACAULT: And then I put  
21 to you, from the educational note, certain statements  
22 with respect to the risk of loss and in particular  
23 risks with low frequency and high severity, which I  
24 believe you agreed applied to serious losses, correct?

25 MR. TAI PHOA: Yeah. Serious losses

1 are definitely risk with low frequency and high  
2 severity, yes.

3 MR. ANTOINE HACAULT: And then I want  
4 to say close the loop on that by suggesting to you  
5 that serious loss loading is similar in principle  
6 because we know there will be volatility, by that I  
7 mean low frequency and high severity in serious  
8 losses, and the higher risk margin implies  
9 conservatism and implies a loading.

10 Do you agree, sir?

11 MR. TAI PHOA: So I just want to draw  
12 the panel to what the margin for this investigation is  
13 for and -- and how it is used, at least to my  
14 knowledge, within the actuarial world.

15 The -- this educational note applies to  
16 the -- mostly the evaluation of policy liabilities.  
17 So the appointed actuary, when he looks at a  
18 corporation's liabilities, what he would do is he  
19 would say: Here's all my assumptions about how these  
20 liabilities will -- will trend going forward. Here's  
21 my assumptions about, you know, what the appropriate  
22 include but not reported should be. Here's my  
23 assumptions about other factors that -- that will  
24 influence the results of my analysis.

25 And that is his best estimate given the

1 data available.

2                   The risk margins here provide sort of a  
3 -- as -- as alluded to, sort of a buffer, just in case  
4 there were -- and -- and it's well accepted within the  
5 actuarial community that sometimes your best estimate  
6 is -- is based on limited information. Some of the  
7 unknowns could -- could lead to potentially you being  
8 under -- under-valuating your liabilities.

9                   So the appointed actuary, at the time  
10 when he's looking at the liabilities, would -- would  
11 say: What sort of liabilities am I looking at? Are  
12 these, you know, as shown in the educational note  
13 here? Are these, you know, low-frequency, high-  
14 severity liabilities? You know, do these -- do these  
15 contracts persist over long time frames?

16                   Whatever the considerations may be.  
17 And the appointed actuary would then, based on certain  
18 methodologies, decide on what the -- an appropriate  
19 provision for adverse deviations should be added to  
20 his estimate.

21                   Just the Board's notice, we -- and just  
22 to inform the Board, we do not include a risk margin  
23 in the rating. So -- so for rating purposes, we just  
24 use the best estimate of the forecasted claims  
25 incurred. We discount the cash flows, but we do not

1 add a margin for adverse deviation when it comes to  
2 pricing.

3                   Now, going back to Mr. Hacault's  
4 question, I would agree that serious losses are low  
5 frequency and high severity. But I -- I would also  
6 say that, you know, the -- the connection between a  
7 serious loss loading and a margin for adverse  
8 deviation, if you're trying to make that connection, I  
9 don't believe that connection is appropriate, given  
10 what this educational note is for.

11                   And in terms of the serious loss  
12 loading, I -- I think my concern, as expressed  
13 yesterday in my presentation, is I have a whole bunch  
14 of insurance uses that don't have a serious loss. And  
15 some of them, you know, like collectors, you know,  
16 they -- again, it all depends on -- on the type of --  
17 the -- the type of vehicle, how they're driven; some -  
18 - some of it don't have a serious loss because they're  
19 just a small number of units within the insurance use.

20                   But the -- the issue I'm having with  
21 suggesting any serious loss load is it is very, very  
22 judgmental. It -- it -- sorry, it's -- it's really  
23 judgment. It -- it relies a lot on connecting that  
24 particular -- that particular insurance use with some  
25 other potentially similar, maybe not. And -- and so

1 to -- and so if I do that for one (1), say the  
2 passenger VFH, then I would have to also do that for  
3 everything else. That -- that would be my -- that  
4 would be to -- to be fair to all the other insurance  
5 users as well.

6                   So, I -- I'm not trying to not answer  
7 the question, Mr. Hacault, but I -- I don't believe  
8 the connection between the margin for this deviation  
9 that -- that's provided as a guidance to actuaries,  
10 when it comes to the valuation of policy liabilities,  
11 is applicable in this situation.

12                   MR. ANTOINE HACAULT: Thank you for  
13 expressing that view. I'm not so sure you -- you  
14 answered my question. You provided a lot of useful  
15 information. But I'll try and drill down a little bit  
16 more maybe to see if I can actually get an answer,  
17 sir.

18                   When you discussed yesterday about the  
19 serious loading...

20

21                   (BRIEF PAUSE)

22

23                   MR. TAI PHOA: Sorry, Mr. Hacault.

24                   MR. ANTOINE HACAULT: Okay.

25                   MR. TAI PHOA: Counsel has something

1 to --

2 MR. ANTOINE HACAULT: Yeah. Okay.  
3 Sorry about that. I should have been not looking at  
4 my question but at you.

5 Yesterday, as I understood your  
6 testimony on serious loss claims, you explained that  
7 ten (10) years was kind of an arbitrary choice; it  
8 could have been fifteen (15) years, twenty (20) years  
9 experience; there may be some other measure --  
10 measure.

11 Did I understand your thought process  
12 accurately, sir?

13 MR. TAI PHOA: Yeah. I -- I said  
14 yesterday that we -- our current methodology takes the  
15 ten (10) year average serious loss. But, you know,  
16 there's nothing that says that we can't look at a  
17 fifteen (15) year or twenty (20) year average, as  
18 well.

19 MR. ANTOINE HACAULT: Okay. And you  
20 explained yesterday in the context of cross-  
21 examinations by Board counsel that those serious  
22 losses were random. And you disagreed with her  
23 suggestions that they were somehow related to other  
24 claims or types of claims, that there was a  
25 correlation.

1                   Did I understand that evidence  
2 generally to be that, sir?

3

4   (BRIEF PAUSE)

5

6                   MR. TAI PHOA:    Mr. Hacault, I -- I  
7 agree with the part on randomness. Can you repeat the  
8 question again on -- 'cause I just want to be clear on  
9 what the second -- the -- the second part of the  
10 question.

11                   MR. ANTOINE HACAULT:    Okay. Well,  
12 maybe I'll be able to help you by putting a little bit  
13 more specific question.

14                   Has MPI gathered data for each serious  
15 loss claim over any time period to see if there is  
16 reliable data on which it can rely to justify  
17 differential loading, firstly, on different owners?

18                   And then I'll have a different  
19 question.

20

21   (BRIEF PAUSE)

22

23                   MR. TAI PHOA:    And I -- I would have  
24 to say no to the question.

25                   MR. ANTOINE HACAULT:    Okay. So, say,

1 for example, if you -- I don't know how many serious  
2 loss claims there are in the last ten (10) years. How  
3 many would there be about approximately?

4 Do you have an idea, sir?

5 MR. TAI PHOA: I know that we have  
6 less than a hundred a year. So, we are looking at  
7 anywhere between seventy (70) and ninety (90)  
8 probably, so let's say ninety (90), and then so the  
9 last ten (10) years say nine hundred (900).

10 MR. ANTOINE HACAULT: Okay. So, to be  
11 a little bit more explicit in my -- my question, if I  
12 understood your answer correctly, for example, MPI  
13 didn't look to determine whether those serious loss  
14 claims happened in a particular territory or two (2)  
15 particular territories? They didn't gather that data  
16 for the last ten (10) years, correct?

17 MR. TAI PHOA: No, we -- we did not  
18 look at the -- sort of the risk characteristics of the  
19 serious losses. We have -- but we do, for ratemaking  
20 purposes, allocate it to the insurance use that  
21 resulted in those serious losses.

22 MR. ANTOINE HACAULT: I understand  
23 that. And, for example, it wouldn't have in those  
24 seventy (70) to a hundred claims per year looked at  
25 the driver safety record, the DSR, or the driver of



1 the vehicle that was involved in the serious loss? It  
2 wouldn't have gathered that data, correct?

3 MR. TAI PHOA: We have the capability  
4 to collect that, but no we haven't done so.

5 MR. ANTOINE HACAULT: And MPI wouldn't  
6 have collected data on the type of vehicle that was  
7 involved in the serious loss claim -- you know, for  
8 example, is it a commercial vehicle, is it a -- and  
9 analyze that to see if it would help understand the  
10 serious loss risk?

11 MR. TAI PHOA: I believe we present  
12 the data by issuance use from which the serious loss  
13 originates. So -- so, to that extent, I guess we do  
14 collect the data because that's used for ratemaking.

15 MR. ANTOINE HACAULT: No, but my  
16 question was whether or not you -- sorry, I may have  
17 said "collect".

18 Did you then analyze it to see if  
19 there's a correlation between the type of vehicle and  
20 the risk of a high serious loss?

21 MR. TAI PHOA: No, we have not done  
22 the analysis.

23 MR. ANTOINE HACAULT: Okay. And  
24 lastly, did you do an analysis based on the registered  
25 owner whether it was a registered owner or a driver

1 that caused the serious loss?

2

3

(BRIEF PAUSE)

4

5 MR. ANTOINE HACAULT: Did you -- did  
6 you analyze the data, and, again, for the last ten  
7 (10) years, as to whether the serious loss was caused  
8 by the registered owner or by the driver?

9

MR. TAI PHOA: No, we did not.

10

MR. ANTOINE HACAULT: Okay.

11

12

(BRIEF PAUSE)

13

14 MR. STEVE SCARFONE: I just wanted to  
15 clarify that last question, Mr. Hacault. Wouldn't --  
16 wouldn't it always be caused by the driver?

17

MR. ANTOINE HACAULT: They may be the

18 same.

19

MR. STEVE SCARFONE: I see. Okay.

20 Thank you.

21

22 CONTINUED BY MR. ANTOINE HACAULT:

23

MR. ANTOINE HACAULT: They may be

24 different. And that gets to one (1) of the questions  
25 Mr. Chair asked, whether or not we should be looking

1 at driver or a registered owner. This is in the  
2 context of serious losses.

3 Now, I would suggest to you, sir, as  
4 you indicated, that allocating a random serious loss  
5 that happens to a small group of people on an actual  
6 versus on an analytical basis makes it a very  
7 subjective and arbitrary allocation?

8

9

(BRIEF PAUSE)

10

11 MR. TAI PHOA: I -- again, I -- I'm  
12 just trying to understand, Mr. Hacaault. When you say  
13 the word 'allocating', for rate -- for -- for rate  
14 making purposes, we -- we know exactly who caused the  
15 serious losses or -- or which insurance uses are  
16 responsible for those serious losses.

17 And those serious losses are then --  
18 then affect the rates for -- for those insurance uses  
19 so to -- to the extent we are attributing back the  
20 serious loss to the insurance use that's responsible  
21 for it.

22 So, maybe I'm not fully understanding  
23 what you mean when you say "allocating".

24 MR. ANTOINE HACAULT: Well, my  
25 understanding, sir, taking small bites, is that you

1 allocate loss -- serious losses if that random loss  
2 has occurred in a particular class or subclass,  
3 correct?

4 MR. TAI PHOA: Yes, that is correct.  
5 So -- so, maybe we are using this -- maybe we are --  
6 we are just using different words. But, yes, we  
7 attribute it back to the insurance use that caused the  
8 serious losses.

9 MR. ANTOINE HACAULT: Okay. And we'll  
10 go to one (1) example maybe to -- I -- I'm better in  
11 understanding in examples. If -- first, I'm sorry to  
12 kind of jump around here, but if you can go to -- I'll  
13 start with page 1,279 of the GRA.

14

15 (BRIEF PAUSE)

16

17 MR. ANTOINE HACAULT: I'm apologizing  
18 to her 'cause I didn't follow the order I told her I  
19 would.

20

21 (BRIEF PAUSE)

22

23 MR. ANTOINE HACAULT: It's in the  
24 General Rate Application. It's paged 1279 of the PDF.

25

1 (BRIEF PAUSE)

2

3 MR. ANTOINE HACAULT: It would be Part  
4 4 Ratemaking, Appendix 9, page 119. And where I want  
5 to direct the witness's attention is to a lower  
6 category where -- at the bottom, Passenger Vehicle for  
7 Hire.

8 And, in particular -- we can't see this  
9 -- but the second column to the right of the years is  
10 the number of earned units. So the number of vehicles  
11 in that category. Is -- correct?

12 MR. TAI PHOA: Yes, I would agree.

13 MR. ANTOINE HACAULT: Okay. So that,  
14 in 2018, we saw the private Vehicle for Hire class  
15 started and we had three-hundred-and-sixty-five (365)  
16 cars in that category, correct?

17 MR. TAI PHOA: Three-hundred-and-  
18 sixty-five (365) units in that category. That is  
19 correct.

20 MR. ANTOINE HACAULT: In territory 1.

21 And then, we see that it jumped to six-  
22 hundred-and-two (602) private Vehicles for Hire in  
23 2019.

24 MR. TAI PHOA: That is correct.

25 MR. ANTOINE HACAULT: And then, for

1 what we've been calling the COVID year, 2020, it  
2 jumped about another two hundred (200) vehicles up 812  
3 vehicles, correct?

4 MR. TAI PHOA: Surprising, but true.

5 MR. ANTOINE HACAULT: And then, Ms.  
6 Schubert, if you can go to page 1308, we get the  
7 current number of vehicles in that class. It includes  
8 all areas.

9 But we need to go down up to passenger  
10 Vehicle for Hire and then go to the right under  
11 current earned units. And we see a thousand-eighty-  
12 seven (1,087). Do you see that, sir?

13 MR. TAI PHOA: Yes, I do.

14 MR. ANTOINE HACAULT: And just so the  
15 record's complete and we don't need to go there, in  
16 territory 1, there was actually only nine hundred and  
17 thirty-three (933) vehicles. And that would be found  
18 at PDF number 1097.

19 Would that make sense, sir? In  
20 territory 1?

21 If we add all of the lines for  
22 passenger Vehicle for Hire in territory 1, which is  
23 sixty (60), thirty (30), twenty-three (23) and eight-  
24 twenty (820), we get a total of nine hundred and  
25 thirty-three (933), correct?

1 MR. TAI PHOA: Yes, that's correct.

2 MR. ANTOINE HACAULT: Okay. So I want  
3 to keep that number in mind because then I'm going to  
4 ask you to look at -- it's a fairly small class, it's  
5 a pas -- farm passenger vehicles.

6 And I believe that would be at PDF  
7 1235. It's in table 8.

8

9 (BRIEF PAUSE)

10

11 MR. ANTOINE HACAULT: Sorry. I -- I  
12 jumped too quickly to -- to that number, Ms. Schubert.

13 We'd need to go back to the farm  
14 passenger vehicles earned units in territory 1 on page  
15 1279.

16

17 (BRIEF PAUSE)

18

19 MR. ANTOINE HACAULT: Now, we see this  
20 is the earned units table that farm passenger vehicles  
21 -- if we go and use the same years as the passenger  
22 Vehicles for Hire -- are really a small group in  
23 territory 1. For 2018, there were twenty-five (25)  
24 vehicles. For 2019, twenty-four (24) vehicles. And  
25 2020, there was twenty-four (24) vehicles. Correct?

1 MR. TAI PHOA: In territory 1, yes,  
2 it's a small group.

3 MR. ANTOINE HACAULT: Yeah. And it's  
4 quite a bit smaller than the passenger vehicles, which  
5 we saw were three-hundred-and-sixty-five (365), six-o-  
6 two (602), and eight-hundred-and-twelve (812).

7 MR. TAI PHOA: Yes, I agree.

8 MR. ANTOINE HACAULT: Now, sir, if we  
9 go to -- and this is -- we're getting to serious loss  
10 and serious loss loading -- page 1235 of the rate  
11 application.

12

13 (BRIEF PAUSE)

14

15 MR. ANTOINE HACAULT: This table sets  
16 out, for those twenty (20) odd vehicles, the reported  
17 loss with -- and I'm bad for acronyms -- ALAE --  
18 what's that, sir?

19 MR. TAI PHOA: That's the Allocated  
20 Loss Adjustment Expense.

21 MR. ANTOINE HACAULT: Okay. With hail  
22 and actual serious losses. And that table shows, for  
23 the years 2018 to 2020, a series of numbers. Correct?

24 MR. TAI PHOA: Yes, that is correct.

25 MR. ANTOINE HACAULT: Now, I don't



1 know if we can put it side by side, Ms. Schubert. But  
2 1264 of the same PDF.

3

4 (BRIEF PAUSE)

5

6 MR. ANTOINE HACAULT: Which is a table  
7 where you add the ten (10) year average of expected  
8 serious losses. That's table 10, correct?

9 MR. TAI PHOA: Yes, that is.

10 MR. ANTOINE HACAULT: Okay. And if we  
11 have them side by side, we will be able to see that  
12 this group of twenty-four (24) vehicles has added to  
13 it some fifty thousand dollars (\$50,000) of serious  
14 losses.

15 MR. TAI PHOA: Yes, That's correct.  
16 Kristen, if you don't mind, I believe it's -- give me  
17 a second to find a reference.

18 MR. ANTOINE HACAULT: Can we just --  
19 just look -- clarify those numbers and then I'll -- if  
20 you need another reference, I can -- but I just want  
21 to clarify, for the record, that this group of twenty-  
22 four (24) vehicles has been given, by MPI, the serious  
23 loss loading of some fifty thousand dollars (\$50,000),  
24 which is about two thousand dollars (\$2,000) per unit,  
25 correct?

1 MR. TAI PHOA: Yeah, that is correct.

2 MR. ANTOINE HACAULT: Okay. Now, I'll  
3 move on to another area, which is the average rate.  
4 Because I started this cross-examination with 20  
5 percent.

6 I'm looking at the time. I'm not too  
7 sure when the Board wants to take a break.

8 THE PANEL CHAIRPERSON: Is this a good  
9 time to take a break? Or you've got just a few more  
10 questions in this area?

11 MR. ANTOINE HACAULT: No, I'm starting  
12 a new area, Madam Chair.

13 THE PANEL CHAIRPERSON: Let's take a  
14 break now then. It's 10:22. If we could come back at  
15 twenty to 11:00, please.

16

17 --- Upon recessing at 10:22 a.m.

18 --- Upon resuming at 10:44 a.m.

19

20 THE PANEL CHAIRPERSON: Mr.  
21 Hacault...?

22 MR. ANTOINE HACAULT: Yes, Madam  
23 Chair. Merci. I hadn't realized that Mr. Herbelin  
24 was francais too. He said, Well, why didn't Mr.  
25 Hacault ask me questions in French? I said, Nobody

1 else would have understood what you were asking and  
2 what was being answered.

3                   Anyways, with that kind of jest, I'll  
4 deal with the preliminary matter. We've got the  
5 Capital Management Plan coming up. I'm in the Court  
6 of Appeal tomorrow morning. Initially thought that  
7 that might pose some logistic matters, but upon  
8 reviewing what I think I need out of that panel -- you  
9 may recall we had got an undertaking, which was  
10 required to be responded. It was an order of the  
11 Board. And that I had indicated that Mr. Scarfone,  
12 his client and our client, were going to get together  
13 and kind of work things out.

14                   We did have a conference call on that,  
15 a Teams meeting, and it's my understanding that MPI is  
16 working on that undertaking and that there's -- the  
17 undertaking response should deal with a lot of the  
18 questions I otherwise would have had for the Capital  
19 Management Panel.

20                   So, at this point, I'm reserving my  
21 right if something new comes out of the direct of that  
22 panel, and reserving my right to ask a question or  
23 questions with respect to the undertaking which is to  
24 be provided. But otherwise I do not think I need to  
25 have any time allocated for cross-examination of the

1 Capital Management Panel.

2                   And I wanted to put on the record that  
3 I thank MPI for its collaborative approach. It was  
4 truly collaborative when we -- we sat down at the  
5 Teams meeting to try and come up with a solution where  
6 they would provide some kind of an answer that would  
7 be responsive to the undertaking we had requested.

8                   With that, I'll then proceed with the  
9 next part of my cross-examination.

10

11 CONTINUED BY MR. ANTOINE HACAULT:

12                   MR. ANTOINE HACAULT: Here,  
13 unfortunately, I have to be a little bit more  
14 negative. The first time MPI gave an explicit  
15 indication that it would not apply the 20 percent to  
16 Private Vehicle for Hire, at least that I could find,  
17 was in two (2) instances on October 13 of 2021;  
18 firstly, in the Revenue panel.

19                   I couldn't find anything in the  
20 application that specifically said they wouldn't apply  
21 the 20 percent in the same way as they did to the  
22 first Board Directive.

23                   Am I wrong? Did I miss something?

24                   MR. TAI PHOA: Yes. We did not  
25 explicitly say that -- that we would not apply the 20

1 percent. But we did explain in the ratemaking  
2 methodology what we were going to do to recognize the  
3 Board Directive. Specifically, we said we would fully  
4 recognize the actual -- the actual loss experience for  
5 the passenger VFH use, and thereafter we would apply  
6 the other rules, the experience adjustment rules and  
7 the capping, rules similar to other insurance uses.

8 MR. ANTOINE HACAULT: Yeah. And --  
9 and that was teased out in IRs and detailed questions,  
10 correct?

11 MR. TAI PHOA: That is correct.

12 MR. ANTOINE HACAULT: Okay. So,  
13 members of the panel, we are going to do our best, but  
14 if we had had that kind of indication earlier, we  
15 might have had some evidence on that. So, I don't  
16 think much will turn on it, but I did want to put on  
17 the record the kind of difficult position that we were  
18 in.

19 Pre-ask 5, for example, was given only  
20 on October 13, and it has a -- a one (1) sentence line  
21 that indicates that the 20 percent -- MPI is of the  
22 view that a straight 20 percent shouldn't apply,  
23 correct?

24 MR. TAI PHOA: And just -- just to be  
25 sure that I'm not --

1 MR. ANTOINE HACAULT: Yeah. That's  
2 Exhibit 47.

3 MR. TAI PHOA: Could we bring it up?  
4

5 (BRIEF PAUSE)  
6

7 MR. ANTOINE HACAULT: The second page  
8 of Pre-ask 5, the very last sentence:

9 "i.e. there is no indication that a  
10 20 percent rate increase is required  
11 for the 2022/2023 rates."

12 Do you see that, sir?

13 MR. TAI PHOA: Yes. Just the  
14 references sighted in this particular response, a lot  
15 of them were filed with the initial refiling.

16 MR. ANTOINE HACAULT: Yeah. You're  
17 right, some of it was. But some of it is in Taxi  
18 Coalition Second Round Information Request, correct,  
19 sir, which is quoted in this answer?

20 MR. TAI PHOA: Yes, that is correct.  
21 But like I said, we -- in -- in terms of the  
22 methodology that we applied to the passenger VFH and -  
23 - and -- and how we were approaching the directive,  
24 there was already -- there was -- indicated in the  
25 initial filing that we filed in June.

1 MR. ANTOINE HACAULT: Okay. Now, Ms.  
2 Schubert, could you go to a one (1) page document,  
3 which I had circulated, which is an extract from Part  
4 4, Ratemaking, Appendix 4. For the record, it was  
5 page 1,109 of the GRA pdf.

6 I circulated this on Sunday. I'm  
7 proposing to have it marked as Exhibit 6, subject to  
8 check. Is that acceptable?

9 MR. TAI PHOA: That is acceptable,  
10 yes.

11

12 --- EXHIBIT NO. TC-6: Aid to cross-examination  
13 extract from Part 4, RM  
14 Appendix 4, page 1 of 12,  
15 October 18, 2021

16

17 CONTINUED BY MR. ANTOINE HACAULT:

18 MR. ANTOINE HACAULT: Okay. Thank you  
19 for that. It just makes looking at those tables a lot  
20 easier, if I can extract the parts that I actually  
21 wanted to refer to.

22 So this is -- if I focus on the number  
23 of vehicles, we just had a discussion that there's  
24 nine hundred and thirty-three (933 in Territory 1,  
25 agreed?

1 MR. TAI PHOA: Yes.

2 MR. ANTOINE HACAULT: And the original  
3 rate was two thousand six hundred and forty-seven  
4 (2,647).

5 That would be last year's rate,  
6 correct?

7 MR. TAI PHOA: That would be the 2021  
8 rates, yes.

9 MR. ANTOINE HACAULT: Yes. And MPI  
10 did not, as I understand, use the same methodology  
11 that you confirmed this morning. It didn't go two  
12 thousand six hundred and forty-seven (\$2,647) dollars  
13 times one point two (1.2), which would have added 20  
14 percent.

15 It did not do that, correct?

16 MR. TAI PHOA: That is correct.

17 MR. ANTOINE HACAULT: Okay. And in  
18 the next column that I draw your attention to, sir, is  
19 the balance indicated adjustment for the average rate;  
20 that's under Column C in the Actual Table.

21 My understanding is that this is the  
22 actuarially indicated rate, prior to a capping --  
23 applying capping rules, correct?

24 MR. TAI PHOA: Yeah. So this would be  
25 the actuarially indicated rate, based on the



1 relativities that were applied. And that would be  
2 prior to experience adjustment rules, yes.

3 MR. ANTOINE HACAULT: Okay. So I  
4 profess -- I still don't understand the magic that  
5 happens in that black box when it goes into experience  
6 adjustments and all these other things.

7 But the raw relativity is suggesting a  
8 22.91 percent change, correct?

9 MR. TAI PHOA: Yeah. So, that's  
10 correct.

11 MR. ANTOINE HACAULT: Yeah. And what  
12 you explained, even though that's the indicated  
13 adjustment after it goes into that black box, the  
14 applied for rate is not three thousand two hundred and  
15 fifty three dollars and forty-one cents (\$3,253.41),  
16 rather it is three thousand ninety-seven dollars and  
17 fifty-one cents (\$3,097.51), correct?

18 MR. TAI PHOA: Yes, that is correct,  
19 based on how we made the adjustments. Like -- like I  
20 said earlier, we determine the balance indicated  
21 change and then we apply the same experience  
22 adjustment rules to this particular use, as we do for  
23 every insurance use in -- in the interest of fairness.

24 MR. ANTOINE HACAULT: So, the applied  
25 for adjustment is not consistent with the indicated

1 rate which would have increased the premium by 22.91  
2 percent. The black box magic brings that down to  
3 17.02 percent, correct?

4 MR. TAI PHOA: Yeah. So, on average,  
5 the Passenger Vehicle for Hire in Territory 1 will see  
6 a -- a rate increase of 17.02 percent, yes.

7 MR. ANTOINE HACAULT: Okay. Now, I  
8 have one other number which is in a different exhibit,  
9 Exhibit 29, MPI. It's the revised response to Taxi  
10 Coalition MPI-2-9, Appendix 2.

11 Now, the reason why it shows revised on  
12 September 24, that was one (1) of the IRs for which we  
13 had to file a motion, and eventually a response was  
14 received on September 24, 2021, correct?

15 MR. TAI PHOA: Yeah, that's correct.

16 MR. ANTOINE HACAULT: Okay. And if we  
17 go to passenger Vehicle for Hire, Territory 1. If we  
18 go to column C, Territory 1, passenger Vehicle for  
19 Hire, the average rate for this particular table would  
20 show as three thousand six hundred and sixty-nine  
21 dollars and fifty cents (\$3,669.50), correct?

22 MR. TAI PHOA: Yes, that is correct.  
23 So this -- this table -- just for everybody's  
24 information, this one reflects the -- the scenario  
25 where we look at all the VFH as a major class, just --

1 I believe.

2 MR. ANTOINE HACAULT: Sorry. It -- it  
3 may be -- you may want to look at that again. I think  
4 it reflects one (1) of the scenarios of serious loss  
5 loading recommended by Dion.

6 MR. TAI PHOA: Sorry, my bad. Thank  
7 you for correcting me on that.

8 MR. ANTOINE HACAULT: Yeah. So when  
9 we had -- if we flip back to the one (1) pager which,  
10 sorry, I didn't reference for the record -- yes, it  
11 would be Taxi Coalition 6 -- instead of the balance  
12 indicated -- there's adjustment of three thousand two  
13 hundred and fifty-three and forty-one (3,353.41) -- we  
14 actually jump up about another four hundred dollars  
15 (\$400) as an indicated rate if we include one (1) of  
16 the lower loss loading scenarios for serious losses,  
17 correct?

18

19 (BRIEF PAUSE)

20

21 MR. TAI PHOA: Sorry, Mr. Hacault. If  
22 you would just give me a few minutes, I'm just trying  
23 to confirm which loading was -- was added in -- for  
24 this particular scenario.

25

1 (BRIEF PAUSE)

2

3 MR. ANTOINE HACAULT: Hopefully my  
4 notes are right and it was the two hundred and fifty-  
5 eight dollar (\$258) serious loss allocation scenario.

6

7 (BRIEF PAUSE)

8

9 MR. TAI PHOA: Yes, okay. Yeah, I  
10 agree with your -- your analysis.

11 MR. ANTOINE HACAULT: Okay. Thank  
12 you. Just to complete the record with respect to Taxi  
13 Coalition Exhibit 6, the balance indicated adjustment,  
14 if you look at each of the five (5) territories, is  
15 always over 20 percent indicated rate change, correct?

16 MR. TAI PHOA: Yes, that is correct.

17 MR. ANTOINE HACAULT: Okay. Now, I'm  
18 going to have a couple of questions with respect to  
19 the historical experience, and for this it would be  
20 useful to put up the next aid to cross-examination,  
21 Ms. Schubert, which we would mark as Taxi Coalition 7.  
22 Again, subject to check, it should be extracts from  
23 the evidence. Is that acceptable?

24 MR. TAI PHOA: Yeah, I will accept the  
25 evidence, yeah.

1 --- EXHIBIT NO. TC-7: Aides to cross-examination  
2 (9 pages), October 18,  
3 2001.  
4

5 MR. ANTOINE HACAULT: Okay. So this  
6 particular extract is from Taxi Coalition 1-18, and  
7 can you confirm that the loss ratio for passenger  
8 Vehicle for Hire class is a 128.9 percent for 2018 and  
9 2019 combined?

10 MR. TAI PHOA: Yeah, I can confirm  
11 that.

12 MR. ANTOINE HACAULT: Okay. Thank  
13 you. Now, I think you've agreed that the 2020 year is  
14 a pandemic year, and it's an exceptional year or  
15 unusual year, correct?

16 MR. TAI PHOA: The 2020 year is  
17 definitely an unusual year for -- not just for the  
18 passenger Vehicle for Hire, but for all insurance  
19 users as well.

20 MR. ANTOINE HACAULT: Okay. And the  
21 thing I found interesting -- I'm not too sure why it  
22 happened -- but for pass -- private passenger vehicle  
23 class for a number of different areas, COVID was  
24 excluded.

25 So I'll take you to firstly page 1086

1 of the Application. That's the accident benefits  
2 page.

3

4 (BRIEF PAUSE)

5

6 MR. ANTOINE HACAULT: So relativities  
7 should be page 1186 of the PDF at the bottom. And  
8 you'll see that there's a note, a little star at the  
9 very bottom.

10 MR. TAI PHOA: Yes, there is.

11 MR. ANTOINE HACAULT: And the  
12 passenger Vehicle for Hire is in the unit count under  
13 this table, correct?

14 MR. TAI PHOA: That is correct.

15 MR. ANTOINE HACAULT: And in my review  
16 of the evidence is that it is only in this class,  
17 being private passenger class -- where the accident  
18 year 2021 is excluded from the effects of COVID.

19 MR. TAI PHOA: Subject to check, that  
20 is -- I agree with it, yeah.

21 MR. ANTOINE HACAULT: So when it goes  
22 into this black magic box, it's the only class that  
23 has this exclusion for accident year 2021.

24 MR. TAI PHOA: Yeah. So -- so what we  
25 do is we just -- we -- we really take a look at the

1 pure premium trend -- or, sorry, the pure premiums.  
2 And as you can see in this particular exhibit, D-43.12  
3 is -- is very low compared to the -- say the last five  
4 (5) years, and we -- and -- and I know there are three  
5 (3) years in there where it's almost similar.

6 But if we look at the long-term  
7 numbers, the pure premium, no trend shows it was --  
8 it's very unusual to see that forty-three point one  
9 two (43.12). So this was the one (1) class where we  
10 sort of noticed the impact of COVID-19 on the  
11 particular benefit.

12 And so we decided to exclude the  
13 2020/'21 year and -- so that the average adjusted pure  
14 premium is not artificially lowered because of that  
15 one (1) particular year.

16 MR. ANTOINE HACAULT: Okay. And the  
17 next reference I have is the next page in the PDF, the  
18 accident benefits for IRI. Remind us what that  
19 acronym is again.

20 MR. TAI PHOA: IRI is for income  
21 replacement indemnity.

22 MR. ANTOINE HACAULT: Okay. And MPI  
23 also excluded the accident year 2021 to remove the  
24 effects of COVID-19 on claim costs.

25 MR. TAI PHOA: Yes. Similar

1 explanation as for accident benefits, other index.  
2 And this here is even more pronounced, I guess. You -  
3 - you can see the effect here a whole lot more clearly  
4 in -- historically, we are looking at anywhere between  
5 -- I mean, there's -- there was a 57 point in there,  
6 but otherwise, you're looking at anywhere be -- a  
7 number greater than seventy-five (75) even. So the  
8 sixty-one (61) seems relatively low.

9 MR. ANTOINE HACAULT: Okay. And this  
10 was only done for this class? No other classes  
11 experienced a reduction again?

12 MR. TAI PHOA: We did the same -- we  
13 did the same review of the pure premium for all the  
14 other classes and in -- in order to make that  
15 decision. And while I realize there is some degree of  
16 judgment in there, the other classes we -- subject to  
17 check, we did not remove the accident year 2021.

18 MR. ANTOINE HACAULT: Okay. Another  
19 example of this exclusion is PDF 1,190, which is the  
20 Basic collision. At the bottom, again, the accident  
21 year '20/'21 was excluded to remove the effect of  
22 COVID-19?

23 MR. TAI PHOA: Yes. And I -- for --  
24 for this one, I believe we potentially applied it to  
25 more major classes than just the private passenger.



1 MR. ANTOINE HACAULT: Okay. And,  
2 finally, Basic property damage, page 1,192.

3 MR. TAI PHOA: Yes.

4 MR. ANTOINE HACAULT: This was again  
5 excluded from -- the accident year '20/'21 was  
6 excluded to remove the effect of COVID-19 on costs,  
7 correct?

8 MR. TAI PHOA: Yeah. And, again, just  
9 to reiterate, we did -- when -- when we determined the  
10 average adjusted pure premium, which is the average of  
11 the few years, we did not want to artificially reduce  
12 the cost by adding in that one (1) very low year.

13 MR. ANTOINE HACAULT: Okay. I'll move  
14 on to another area, which is the effects of pandemic.  
15 And this should be at -- at page 6 in the PDF of the  
16 Taxi Coalition-7. That's the multi-page aid to  
17 examination.

18 Again, this is an excerpt, sir, of Taxi  
19 Coalition-1-18A.

20 Now, I need to understand a little bit  
21 about what this table says. So, I'll draw your  
22 attention to two (2) lines, line number 1, which is a  
23 Passenger Vehicle for Hire. And if we go to the  
24 extreme right, we see 67.37 percent.

25 And they are in the larger major class,

1 which is in line 4, which is the Private Passenger  
2 Major Class.

3 Am I right so far?

4 MR. TAI PHOA: Yes, that is correct.

5 MR. ANTOINE HACAULT: Okay. And am I  
6 correct that what this table sets out is the total  
7 incurred, that's 'B', divided by all the units in it?  
8 And then it looks at earned premiums. And it shows a  
9 loss ratio of 40.39 percent on the Passenger Major  
10 Class as a whole, correct?

11 MR. TAI PHOA: Yeah. So, for the 2020  
12 loss year, the Private Passenger Major Class is based  
13 on -- the amount reported to date is showing a loss  
14 ratio of 40.39 percent, yes.

15 MR. ANTOINE HACAULT: Okay. And in  
16 the smaller group which is shown in 'Earned Unit'  
17 here, if I go across the top line of nine hundred and  
18 eighty-four (984) units, that would be the units in  
19 that Passenger Vehicle for Hire, sir?

20 MR. TAI PHOA: Sorry, Mr. --

21 MR. ANTOINE HACAULT: So, do you see  
22 in Line C there's, "Earned Unit"? And then there's a  
23 number, nine seventy-four (974). What does that --  
24 does that relate to the number of vehicles?

25 MR. TAI PHOA: Partially. So -- so,

1 an earned unit reacts -- is -- basically, if you -- if  
2 you insure your car for a whole year, then you have  
3 one (1) earned unit. If you insure your car for only  
4 a partial amount of units, say a half the year, then  
5 you have a half a unit. But it generally reflects how  
6 many passenger vehicle for hire are on the road at any  
7 given time.

8                   So, yes, nine seventy-four (974) is --  
9 is the number of earned units for the 2020 year for  
10 Passenger Vehicle for Hire.

11                   MR. ANTOINE HACAULT:    Okay. And what  
12 this data is indicating, I'm suggesting to you, is  
13 that the loss ratio for the private pass -- private  
14 passenger vehicles was, say, significantly in variance  
15 with the class as a whole.

16                   Instead of being 40.39 percent, it was  
17 at a high ratio of 67.37 percent, correct?

18                   MR. TAI PHOA:    That is correct. That  
19 is -- for the 2020 year, it's -- it's significantly  
20 different than the Private Passenger Major Class as a  
21 whole.

22                   MR. ANTOINE HACAULT:    Well, one (1)  
23 thing it tells us conversely is that Passenger  
24 Vehicles for Hire, based on this limited data, is not  
25 tracking in accordance with the general class in which

1 it is found, correct?

2 MR. TAI PHOA: Yes, that is true. And  
3 -- but that -- and that gets reflected when we  
4 determine the relativity for the Passenger Vehicle for  
5 Hire when compared to the rest of the major class.

6 So, what would happen in this situation  
7 is that we would take the long-term average, and then  
8 the long-term average will suggest an indicated  
9 relatively -- indicated raw relativity. And, in this  
10 case, I expect that, given -- I expect the Passenger  
11 Vehicle for Hire to actually be increasing compared to  
12 last year's relativity.

13 MR. ANTOINE HACAULT: Thank you. Now,  
14 if we compare this to the Taxi Vehicle for Hire and  
15 the Public Major Class and see how taxis are doing in  
16 their class, we see at line 3 the public major class  
17 had a loss ratio of 50.3 percent, correct?

18 MR. TAI PHOA: Yes.

19 MR. ANTOINE HACAULT: And that taxis  
20 in COVID situation were performing better than their  
21 class at a whole by having a loss ratio of 44.56  
22 percent, correct?

23 MR. TAI PHOA: Yes, that is correct.

24 MR. ANTOINE HACAULT: Now, if I go to  
25 the next page in this PDF, it's, again, an extract

1 from Taxi Coalition-1-8. And by the way, thank you.  
2 It -- it just makes my job a lot easier to have these  
3 aids instead of going to little lines in -- in those  
4 tables.

5 The -- would you agree that if the  
6 earned premiums for the two (2) years, 2018 and 2019,  
7 were increased by two (2) consecutive increases of 20  
8 percent, that the loss ratio would become 89.5  
9 percent?

10 MR. TAI PHOA: Yes, I would agree with  
11 that.

12 MR. ANTOINE HACAULT: Thank you. Now,  
13 it's my understanding from last year's evidence that a  
14 loss ratio in the range of 70 to 80 percent is  
15 necessary for the Corporation to break even net of all  
16 costs?

17 MR. TAI PHOA: Yes, I agree with that.

18 MR. ANTOINE HACAULT: So, if it's  
19 higher than the range of 70 to 80 percent, the  
20 Corporation is not breaking even net of all costs?

21 MR. TAI PHOA: Yes, that is correct.  
22 And that is the -- and this evidence was reviewed by  
23 the Public Utilities Board last year, and which is why  
24 they made the order to increase the rates by 20  
25 percent for 2021.

1                   And for 2022/'23 and '23/24, future  
2 rates -- future rate increases of 20 percent should be  
3 applied if there is sufficient evidence to suggest  
4 doing so.

5                   MR. ANTOINE HACAULT:    Okay.  And I  
6 would go to the next page in the PDF of this aid to  
7 cross-examination.

8

9                                   (BRIEF PAUSE)

10

11

12                   MR. ANTOINE HACAULT:    Sir, I would  
13 suggest to you that if we had -- now, three (3) -- as  
14 you can see on the top right-hand corner --  
15 consecutive increases of 20 percent that this would  
16 bring the loss ratio in the 74.58 -- sorry, .59 --  
17 percent range, correct?

18                   MR. TAI PHOA:    Yes.  That is correct  
19 based on the average for the 2018 and 2019.  The 2020  
20 number appears significantly lower.  And so, it's --  
21 it's hard for me to -- you know, I'll leave that and --  
22 - for the next question.

23                   MR. ANTOINE HACAULT:    Okay.  Thank  
24 you.  Yeah.  And it's hard to give any meaningful  
25 attribution to the 67 percent number because we looked

1 at it, it was 27 percent higher than the experience of  
2 the passenger vehicles.

3 So we've got some trouble dealing with  
4 2020, correct?

5 MR. TAI PHOA: That is true. Having  
6 said that, the experience for the use is the  
7 experience for the use. You know, I -- I was -- I was  
8 directed by the PUB last year to look at all the  
9 evidence. And the 2020 year, the evidence shows that  
10 the loss ratio is 67.37.

11 If I did this -- recognizing, of  
12 course, that the earned premium for that year is not  
13 yet multiplied by 20 percent.

14 So if we -- if I took the earned  
15 premium for that year and I did -- and I increased  
16 that earned premium by 20 percent to reflect the 2021  
17 adjustment, that loss ratio would actually drop to 56  
18 percent.

19 And -- and so -- and if I did the same  
20 calculations --

21 MR. ANTOINE HACAULT: Let's just stop  
22 there for a minute. Fifty-six percent would still be  
23 higher than the 40 percent of the class.

24 MR. TAI PHOA: Absolutely. But that  
25 is definitely a significant improvement from the 122

1 percent and 132 percent loss ratio that we see for the  
2 prior two (2) years.

3                   So the -- again, for a small group like  
4 that -- like, a passenger Vehicle for Hire and no  
5 different than the taxicab Vehicle for Hire group -- I  
6 was asked to consider all evidence.

7                   And so, I -- I cannot just choose the  
8 two (2) years where -- where it's showing something  
9 higher. That evidence was already considered last  
10 year in the -- in the PUB determination and  
11 deliberations.

12                   But this year, I have one extra year of  
13 which I should consider that evidence as well.

14                   MR. ANTOINE HACAULT: Thank you, sir.

15

16                   (BRIEF PAUSE)

17

18                   MR. ANTOINE HACAULT: Can I direct  
19 your attention -- Ms. Schubert, if you can bring up  
20 Taxi Coalition, round 207, appendix 1, page 3 of 4.

21

22                   (BRIEF PAUSE)

23

24                   MR. ANTOINE HACAULT: Sorry, I don't  
25 have the number of the PDF.



1 (BRIEF PAUSE)

2

3 MR. ANTOINE HACAULT: It'd be line 24.

4

5 (BRIEF PAUSE)

6

7 MR. ANTOINE HACAULT: Appendix 1.

8

9

10 (BRIEF PAUSE)

11

12 MR. ANTOINE HACAULT: And line 24.

13

14 (BRIEF PAUSE)

15

16 MR. ANTOINE HACAULT: Now, if the  
17 Vehicles for Hire had their own class -- this was the  
18 response that was given. If I go to line 24, but on  
19 the right-hand side, which is the Vehicle for Hire --  
20 so line 4 is applied for change. The Vehicle for  
21 Hire, on the extreme right-hand side, if I go down and  
22 I meet those numbers, I see a required rate increase  
23 of 30.8 percent, correct?

24 MR. TAI PHOA: Yes, based on the  
25 analysis that we did, the applied for change would

1 have been 30.8 percent.

2 MR. ANTOINE HACAULT: So at this time,  
3 we're looking at the Vehicle for Hire framework and if  
4 this particular model was chosen -- it is only a model  
5 -- the required increase would be 30.8 percent,  
6 correct?

7 MR. TAI PHOA: Yeah. So our -- so  
8 there's a lot of uncertainty when it comes to the VFH  
9 as a major class. Part of the -- part of the -- two  
10 (2) things I would really want to point out.

11 One, the -- as you can see on the top  
12 there, the 2022/'23 unit is only two thousand three  
13 hundred and sixty (2,360). It's a very, very small  
14 class compared to all the other major classes. And so  
15 -- and so, that -- that definitely is a consideration.

16 The second thing that is happening with  
17 this group, of course, is there is -- whereas some  
18 members of this group -- for example, the taxi VFH  
19 group is -- the units are fairly stable now.

20 The passenger VFH group is also  
21 increasing. So -- so there's a lot to say about how  
22 that particular group is going to contribute to the  
23 loss experience for the class as a whole.

24 So, yes, based on the current data that  
25 we have, the -- the applied for change would have been

1 30.8 percent. But circling back, given the size of  
2 the group and once we apply credibility, the required  
3 change that -- that we are requesting for -- which is  
4 a few rows down, if you -- is -- that we would apply  
5 is only 8.8 percent.

6 MR. ANTOINE HACAULT: Once it goes  
7 into that black box?

8 MR. TAI PHOA: I -- I wouldn't say  
9 it's much of a black box. Everything is shown here.

10 We've discussed the application of  
11 credibility, at least at the major class level, based  
12 on the projected units for the year. We -- we've  
13 shown the credibility formula.

14 What we do is we take the units,  
15 divided by the units, plus a constant K which is six  
16 thousand (6,000). And so -- and so, recognizing, of  
17 course, that -- like I said, this is a very small  
18 major class by comparison to all the other major  
19 classes.

20 We have to be very careful about  
21 applying the full 30.8 percent rate change, especially  
22 given the changing composition of this major class  
23 with the growth in the -- that I described a while ago  
24 in the -- in the passenger VFH group.

25 MR. ANTOINE HACAULT: Yes. And -- and

1 that was a discussion we had last year and I'm not  
2 going to get into again, the whole credibility  
3 analysis and how it takes a very long time to deal  
4 with that and Dion is going to have some comments on  
5 that.

6 But the indication prior to all these  
7 credibility adjustments, et cetera, would have been  
8 30.8 increase, correct?

9 MR. TAI PHOA: Based on the data that  
10 we currently have and the methodology, yes.

11

12 (BRIEF PAUSE)

13

14 MR. ANTOINE HACAULT: Now, here,  
15 it's more to clarify the record. If we go back to...

16

17 (BRIEF PAUSE)

18

19 MR. ANTOINE HACAULT: Page 7 of the  
20 PDF.

21

22 (BRIEF PAUSE)

23

24 MR. ANTOINE HACAULT: For 2020, if I  
25 go down, line 3, average premium, it shows an average

1 premium. So that's what MPI collects.

2 Is that how I understand that number?

3 MR. TAI PHOA: Yeah. That's simply  
4 the earned premiums over the earned units for the  
5 year, yeah.

6 MR. ANTOINE HACAULT: Now, this is  
7 where guys like me get really confused. If I look at  
8 my previous exhibit, which is Taxi Coalition Exhibit  
9 6, which is the one (1) pager, I see for the Territory  
10 1, which is the same as what we just looked at, that  
11 the rate was two thousand six hundred and forty-seven  
12 dollars (\$2,647).

13 And that was -- my understanding was  
14 the average rate which MPI said it was going to  
15 charge. I don't know how that morphs into a two  
16 thousand dollar (\$2,000) number on actual premiums  
17 collected.

18 Can you help me understand that?

19 MR. TAI PHOA: Sure. Kristen, if you  
20 don't mind just going back to the prior number, to the  
21 prior -- yeah.

22 So I'll just take the two thousand one  
23 hundred dollars (\$2,100) for the 2020 year. So that  
24 number there has not taken into consideration the 20  
25 percent rate increase that was requested by the PUB

1 for the 2021 year.

2 MR. ANTOINE HACAULT: Okay.

3 MR. TAI PHOA: So if -- if I added 20  
4 percent to that, that would bring -- bring me to about  
5 two thousand five hundred dollars (\$2,500); my rough  
6 math.

7 And so if we go back to the prior -- to  
8 the other exhibit. So -- so as you can see, it's very  
9 close to the number for Territory 1. And of course  
10 the other number reflects the average for all the  
11 territories. So once you consider the average for all  
12 the territories, you probably arrive at a number close  
13 to the two thousand five hundred (2,500).

14 MR. ANTOINE HACAULT: Okay. Could I  
15 have an undertaking to provide what the real average  
16 premium for Passenger Vehicles for Hire is in 2021?  
17 Is -- is that something that can be easily accessed?

18 MR. TAI PHOA: So just to be clear,  
19 all you -- it sounds to me like what you're asking for  
20 is to take the original rate that we have here and  
21 just weigh by the number of vehicles to come up with  
22 the average rate for the Passenger Vehicle for Hire,  
23 all territories?

24 MR. ANTOINE HACAULT: So what I'm  
25 trying to do is -- it would be to create an additional

1 line on the table shown in Taxi Coalition-6, which  
2 wouldn't -- which would say, "original rate," and then  
3 the next line would be "average premium," the actual,  
4 what you actually collected, because there's a rate  
5 indication in -- in this exhibit at two thousand six  
6 hundred and forty-seven (2,647).

7                   You've given an explanation that the  
8 actual premium would be higher probably by 20 percent.  
9 I'd like to know what it was actually. So in a  
10 separate line for each territory.

11                   MR. TAI PHOA: Okay. So you want --  
12 so -- so basically, you want me to add to this table,  
13 or at least to the original rate -- you want me to put  
14 in there the actual rate by territory.

15                   MR. ANTOINE HACAULT: Yes.

16                   MR. TAI PHOA: Okay. Yeah, we can do  
17 that.

18                   MR. ANTOINE HACAULT: Okay.

19                   MR. STEVE SCARFONE: I always like  
20 when my witnesses give undertakings because if they're  
21 not answered, they're not enforceable. So -- but we  
22 will provide that undertaking.

23

24 --- UNDERTAKING NO. 31: MPI to create an additional  
25 line on the table shown in

1 Taxi Coalition-6 that shows  
2 the actual rate by  
3 territory  
4

5 MR. TAI PHOA: My apologies to Mr.  
6 Scarfone behind there. I -- I have been advised time  
7 and time again to let the -- let him take the  
8 undertaking.  
9

10 CONTINUED BY MR. ANTOINE HACAULT:

11 MR. ANTOINE HACAULT: It's okay. Even  
12 if he changes his mind, I wouldn't hold you to it, Mr.  
13 Phoa. You're doing your best to try and answer my  
14 questions, and I appreciate that.  
15

16 (BRIEF PAUSE)  
17

18 MR. ANTOINE HACAULT: Now, sir, I  
19 don't know if you'll be able to answer this question.  
20 Is it your view that the Private Passenger Vehicles  
21 for Hire constitute a higher risk compared to the  
22 general class in which they are located?

23 MR. TAI PHOA: Yes. And that's  
24 indicated by their relativity compared to the rest of  
25 the -- the other uses in the major class, yeah.



1 MR. ANTOINE HACAULT: Yeah. I'm going  
2 to switch to another area quickly. I'm nearly  
3 finished, I think.

4 I had asked some questions about the  
5 COVID assumptions for rating in the revenue panel, and  
6 I think they told me some of those questions were  
7 better addressed to -- to the ratemaking panel. So  
8 I'm going to try and clean up a couple of little  
9 questions here.

10 I don't know if you followed that  
11 cross-examination, but I had suggested that, all  
12 things being equal, we assume pre-COVID claims to  
13 return, but the same assumption is not applied with  
14 respect to the number of vehicles in the public major  
15 class.

16 Are you following me so far?

17 MR. TAI PHOA: Yeah, I'm following you  
18 so far.

19 MR. ANTOINE HACAULT: That would mean  
20 that the reduced number in that public major class  
21 have to pick up that greater cost.

22 So to simplify it, if we had a hundred  
23 dollars and we had eighty (80) vehicles to pick up  
24 that hundred dollars, but we change our assumptions  
25 because eighty (80) vehicles is -- we think it's going

1 to be sixty (60), those sixty (60) vehicles each have  
2 to pick up a greater part of that hundred dollars.

3 Do you agree with that concept?

4 MR. TAI PHOA: I would agree with the  
5 concept if -- if that was the methodology that we  
6 used, whereby we allocate the total cost to the major  
7 classes. However, the methodology that we use for  
8 ratemaking looks at pure premium.

9 So what we do is we look at the average  
10 loss cost historically and project the loss cost going  
11 forward. So to the extent, you know, when we -- when  
12 we look at the pure premiums and we look at the  
13 average loss cost, we already -- so -- so what we're  
14 saying is we're looking at the loss cost per unit, so  
15 -- so when we -- when we look at the loss cost per  
16 unit, the unit consideration is -- is I would say not  
17 relevant in this situation.

18 So -- so we -- so if -- if taxis --  
19 sorry, if the Public Major Class, for example, went  
20 down three hundred (300) units, well, the loss cost  
21 per unit doesn't change. So then we -- like there --  
22 there's no reason for the loss cost -- the historical  
23 loss cost per unit or the historical indications to  
24 change, and that's kind of -- that's kind of what we  
25 use.

1                   And like I said, I would agree if what  
2 we do is we say -- before we do any of this loss cost  
3 per unit, we say, you know, there's \$10 million of  
4 claims that we have to allocate to all the major  
5 classes, and we just say, all right, Public Major  
6 Class takes a million dollars, then I would agree with  
7 your -- your argument.

8                   But when -- if we are looking at the  
9 loss cost per unit, the historical loss cost per unit,  
10 then the -- I would say that I would have to disagree  
11 with the argument.

12                   MR. ANTOINE HACAULT:    Okay.  So -- and  
13 -- and this may be something Mr. Scarfone's going to  
14 say I need to respond to.

15                   But it means if you -- what you're  
16 saying in your testimony -- and maybe I didn't  
17 understand the math correctly -- I had brought the  
18 previous panel to an indication that there was about  
19 seventeen hundred (1,700) U-drive units which were not  
20 going to go back to pre-COVID events.  So they were no  
21 longer part of the Public Class group.

22                   Do you recall that general line of  
23 questioning?

24                   MR. TAI PHOA:    I -- I would say --  
25 sorry, I just want to be clarified that there are less

1 U-Drive vehicles right now, or in the system, because  
2 of COVID-19.

3 And we do anticipate that, as the  
4 effects of COVID-19 gradually -- gradually diminishes,  
5 I guess, that the U-Drives or the rental companies  
6 will start increasing the size of their fleet again.

7 MR. ANTOINE HACAULT: Okay. I'll take  
8 you to Taxi Coalition Round 2-5 because see that's  
9 where there's a disconnect. Everything returns to  
10 normal except the public major class units.

11 So, I want you to have a chance to look  
12 at the response that was provided. So, in 'B',  
13 because we were questioning why the rental units were  
14 staying so low and not returning to pre-pandemic  
15 levels, MPI explained -- and I'm just using round  
16 numbers -- that it assumed for rental vehicles that it  
17 would take a lot longer to return to pre-pandemic  
18 levels.

19 So, what we are trying to determine is  
20 whether or not that had any impact on the rates being  
21 charged by the public major class. Do you understand  
22 why the question was being asked?

23 MR. TAI PHOA: Yes, I do. So -- give  
24 me a minute to collect my thoughts.

25

1 (BRIEF PAUSE)

2

3 MR. TAI PHOA: So, I agree with you  
4 there's -- there's somewhat of a disconnect here. So,  
5 when we look at -- so -- so, there -- there's two (2)  
6 pieces to this equation.

7 So, on the one (1) piece, we need to  
8 say how many vehicles do we anticipate for the -- for  
9 the public major class for rating year '22/'23. So,  
10 that helps us to determine how much premiums we would  
11 get from the major class based on the determined  
12 required rate for the major class.

13 MR. ANTOINE HACAULT: Okay. So, I'll  
14 just stop you there so I understand that concept.

15 Am I taking you to say -- and you can  
16 continue. But I'm -- am I taking you to say that it's  
17 important in that calculation to know the total number  
18 of assumed vehicles in that class to make that  
19 calculation?

20 MR. TAI PHOA: Yeah. So -- so, MPI  
21 operates on a -- like, so -- so there's -- there's a  
22 certain amount of revenue that needs to be collected  
23 for the rating year 2022/'23. And it is important for  
24 us to recognize for that year how many units are going  
25 to be for each major class so that we can then know

1 where -- where the revenue stream is coming from.

2 So -- so, to the extent that we are  
3 saying the same thing, then I would agree with you.

4 MR. ANTOINE HACAULT: Okay. So, that  
5 gets me back to the example that, if you know in the  
6 theoretical example I gave you that you're only going  
7 to have sixty (60) vehicles to pay the hundred  
8 dollars, then you kind of decide what kind of rate you  
9 need to get to cover those costs?

10 MR. TAI PHOA: Yeah. So, that brings  
11 me to the second piece of the equation. So, the  
12 second piece of the equation is actually getting to  
13 the required rate itself.

14 So -- so, in order to determine the  
15 required rate, what we do is we look at the per unit  
16 cost based on historical indications. So, for claims,  
17 for example, and we've documented this in appendix --  
18 sorry, let me get the reference.

19

20 (BRIEF PAUSE)

21

22 MR. ANTOINE HACAULT: I'll let you  
23 continue, but I'll just put something on the record  
24 with the hope that we can get through this a bit  
25 quicker.

1                   Would it be easier to -- for MPI to  
2 calculate the public major class indicated rate change  
3 using the same assumptions as other major classes or  
4 the public major class, in other words, that all the  
5 units go back to pre-COVID level?

6                   If we see that, would it help answer  
7 the question that I have, is there a change between  
8 the modelling that MPI did with the lower assumptions  
9 versus what a modelling would look like --

10                   MR. TAI PHOA:     Yeah --

11                   MR. ANTOINE HACAULT:   -- if you  
12 assigned pre-COVID levels to all units, including the  
13 rental units?

14                   MR. TAI PHOA:     There would definitely  
15 be a change.  And -- and the change is -- is really a  
16 result of -- so, like I said a while ago, that there  
17 is a total amount of revenue that MPI has to collect  
18 to -- to -- in order to breakeven.

19                   So, when we look at -- when we look at  
20 the loss cost and the expenses and we say -- and we  
21 say how much do we need to collect from the -- from  
22 the -- from everybody as a whole in order to  
23 breakeven, we -- we have what we call the overall pot.

24                   Now, the question becomes, okay, so we  
25 have all these major classes, how much -- how much are

1 all these major classes contributing based on their  
2 required rate or their contribution to the revenue.

3           And, in a sense, if -- if I assume that  
4 there will be more public units, then, of course, the  
5 public unit contributions will be more, but everybody  
6 else pays less. So, there will be, of course, a  
7 change to the required rate indications.

8           But having said that, the required rate  
9 change is only going to change marginally because,  
10 like I said, the second part of the equation is how do  
11 we get to the required rate in the first place?

12           And so, in order to look -- to get to  
13 the required rate, the unit assumption for '22/'23 is  
14 not important because what we do is we look at the  
15 average loss cost based on historical indications.

16           So -- so, we -- we look at historical  
17 claims costs. And we said, okay, here's the projected  
18 average claims cost for this group. We look at the  
19 same -- we do the same thing with expenses.

20           And so -- and so, at the end of the  
21 day, we said this is the average cost for the group  
22 which is not tied to the units. It's -- it's --  
23 because -- because we're looking at hist -- because we  
24 are looking at average claims costs.

25           So -- so, at the end of the day, you



1 know, the required rate is not going to change. It's  
2 just -- and so, we would calculate the rate -- the  
3 rate change the same way.

4                   And -- and so -- so, it's just -- it's  
5 more a -- it's more, you know, how much -- the -- the  
6 unit assumption is -- is more important for telling us  
7 how much the public major class is going to contribute  
8 based on the required rate that we calculated.

9                   MR. ANTOINE HACAULT:    So, I get back  
10 to the question where I'm trying to streamline this  
11 and not get into a whole bunch of little questions to  
12 drill down.

13                   Would it be very much work to just  
14 (AUDIO ISSUES) the units in the public major class to  
15 do the same assumption as for all other classes, it  
16 returns back to pre-COVID levels as of March 2022?

17                   MR. STEVE SCARFONE:    Yeah. So, just  
18 maybe to make it clear, I hope I do, I think what  
19 you're saying, Mr. Hacault, is, with the reduction in  
20 the U-Drives, the required revenue for the public  
21 major class is -- is going to be less. And so, you're  
22 saying the taxis are going to be paying more.

23                   And so, you just want -- you want an  
24 adjustment made to reflect perhaps those U-Drives not  
25 returning to pre-COVID levels, and then see how that

1 impacts on the -- on the rates that taxicabs will pay?

2 MR. ANTOINE HACAULT: That's a  
3 different way of putting it, but, yes. If -- if the  
4 same assumptions could be used for -- the public major  
5 classes was used for all other classes --

6 MR. STEVE SCARFONE: Yes.

7 MR. ANTOINE HACAULT: -- being we  
8 return back to pre-COVID levels instead of extending  
9 this U-Drive area for another two (2) years at non --

10 MR. STEVE SCARFONE: Yes, we'll make  
11 that undertaking.

12 MR. ANTOINE HACAULT: -- COVID --  
13 okay.

14

15 --- UNDERTAKING NO. 32: MPI to make an adjustment  
16 made to reflect perhaps those U-  
17 Drives not returning to pre-COVID  
18 levels, and then see how that  
19 impacts on the rates that taxicabs  
20 will pay.

21

22 MR. ANTOINE HACAULT: Thank you very  
23 much, members of the panel. This is (AUDIO CUTS OUT).

24

25 (BRIEF PAUSE)

1 MR. ANTOINE HACAULT: So thank you  
2 very much for doing your best to answer my questions.  
3 I was tedious and I apologize for that.

4 Just perhaps one (1) statement on  
5 clarification with respect to a previous undertaking.  
6 Remember, you said we were going to -- you undertook,  
7 without consulting your counsel that you would update  
8 our Exhibit 6 to provide that extra line on actual  
9 premiums.

10 Could you just indicate to what date  
11 that's current, 'cause I would think that -- I don't  
12 know, could it be current to September or August?  
13 You're going to have data to a certain date, so if we  
14 could just indicate to what date when you do that  
15 table it's current to, that would be appreciated.

16 MR. TAI PHOA: So my understanding of  
17 our conversation -- and you can -- you can certainly  
18 correct me if I'm wrong. My understanding of the  
19 conversation was to take the 2020 earned premium and  
20 units and -- and show -- and show the average earned  
21 premium by territory for the 2020 year.

22 It's -- does this sound about right?

23

24 (BRIEF PAUSE)

25

1 MR. ANTOINE HACAULT: Maybe we can go  
2 offline to just clarify this, rather than clutter the  
3 record. It was very ably done last time. I just want  
4 to make sure we aren't having a disconnect as to what  
5 I've asked for and what you're going to produce. Fair  
6 enough?

7 MR. TAI PHOA: That does sound fair.

8 THE PANEL CHAIRPERSON: Thank you, Mr.  
9 Hacault.

10 Mr. Scarfone, any re-direct?

11 MR. STEVE SCARFONE: Yes. No  
12 questions from the Board?

13 THE PANEL CHAIRPERSON: I'm sorry.  
14 Mr. Gabor...?

15 THE CHAIRPERSON: Yeah, I've got a few  
16 questions.

17 Mr. Phoa, I believe -- you can answer  
18 this now or on the -- on the later DSR panel, but I  
19 believe you said -- it was either you or Mr. Dunstone  
20 -- there are eighteen thousand (18,000) motorcycles  
21 registered in Manitoba?

22 MR. TAI PHOA: Subject to check, that  
23 sounds about right, yeah.

24 THE CHAIRPERSON: Yeah. And there are  
25 seventy thousand (70,000), I guess -- I don't know

1 what class licences -- but seventy thousand (70,000)  
2 licences for people who can drive those motorcycles,  
3 is that correct?

4 MR. TAI PHOA: Yes, that's based on my  
5 -- the last conversations I've had. Definitely a lot  
6 of motorcycle licences out there that do not have an  
7 active motorcycle registered, yes.

8 THE CHAIRPERSON: Okay. And can you  
9 tell me, of the eighteen thousand (18,000) motorcycles  
10 that are registered in Manitoba, how many of the  
11 registered owners don't have a licence that allows  
12 them to drive motorcycles?

13 MR. TAI PHOA: I don't have the data  
14 available, but we can certainly look into it.

15 THE CHAIRPERSON: Okay. If you could  
16 provide that information.

17 The other things is that, I believe, at  
18 one (1) point, according to my notes, you said that  
19 MPI made it clear to customers on the annual statement  
20 form that this was a one (1) time discount. I think  
21 you said that a few times.

22 Can you -- can you point to the  
23 statement where it actually says that, that it's a one  
24 (1) time discount?

25 MR. TAI PHOA: I'm looking at my

1 sample here, and it's on page 3. Perhaps, it's also  
2 on page 1.

3 THE CHAIRPERSON: Yeah.

4 MR. TAI PHOA: Yeah. So -- so the way  
5 I read this particular line, it says:

6 "When we have sufficient capital in  
7 the fund, you will see a discount."

8 That suggests to me that -- that you --  
9 that this particular discount is evaluated year-over-  
10 year, and -- and it's not -- there's no -- sort of  
11 like a guarantee in that you will see the same amount  
12 next year.

13 THE CHAIRPERSON: Yeah. Okay. I  
14 guess -- and I note that it's on page 3 again, the  
15 same line.

16 But are you saying that customers -- I  
17 mean, your -- your statement was you made it clear to  
18 customers this was a one time discount. As I  
19 understand the statement, it appears to say in this  
20 year there's a discount if there's sufficient funds --  
21 sufficient capital in the fund, but it doesn't say  
22 this is a one (1) time discount.

23 Mr. Dunstone, did you want to comment  
24 on that or do you want to...

25

1 (BRIEF PAUSE)

2

3 MR. STEVE SCARFONE: Mr. Gabor, sorry  
4 about that. We're just discussing.

5 THE CHAIRPERSON: Yeah.

6 MR. STEVE SCARFONE: Mr. Dunstone has  
7 more expertise in that area and maybe can he --  
8 respond 'cause he's better suited to -- he knows about  
9 the -- the work that went into the new statements.

10 THE CHAIRPERSON: Okay.

11 MR. DEAN DUNSTONE: So, yeah, on the  
12 statement, I think we were talking about there's no  
13 term 'one (1) time discount'. It's not actually on  
14 there. So it's not explicitly on there.

15 Obviously, we get statements annually.  
16 So, I mean, when I read this, as Tai indicated here --  
17 Mr. Phoa -- when we have sufficient capital in the  
18 fund, you'll see a discount. So we perceived that as  
19 one (1) time. Should it be more explicit? I probably  
20 would agree that maybe we could put 'one (1) time' in  
21 there.

22 It is -- it is a one (1) time discount.  
23 So every year, we're going to look at our excess  
24 capital or capital funds and make a determination  
25 annually as we come to the Board. So this is just,

1 you know, this year's. We had sufficient capital  
2 available to provide this discount. And then, next  
3 year, it possibly could be different, depending on --

4 THE CHAIRPERSON: Mr. Dunstone, would  
5 I be correct in suggesting that this is, sort of,  
6 standard wording that might be in every annual  
7 statement because it doesn't commit you to anything?  
8 All it says is if there's sufficient capital in the  
9 fund, you'll see a discount, which also means if there  
10 isn't sufficient capital in the fund, you won't see a  
11 discount.

12 MR. DEAN DUNSTONE: Right. And I --  
13 I'm not too familiar with prior statements or -- as  
14 Steve indicated, I haven't been exposed to the  
15 statements too much. But I know the capital release  
16 is a relatively new concept that we've introduced, so  
17 I'm assuming that this is kind of the first year that  
18 we provided this 'cause I don't believe we've provided  
19 a release in the past.

20 So this probably is the first year we -  
21 - we have done this on these statements. In the  
22 prior, we probably wouldn't have put anything.

23 THE CHAIRPERSON: Okay. Can I just  
24 ask -- and I don't know if this panel can answer or if  
25 this was -- it's an undertaking because it probably



1 would have gone to an earlier panel.

2 But in terms of the annual statement,  
3 was there any consul -- either any surveys done or  
4 focus groups done in terms of whether customers  
5 actually read the statement or whether customers read  
6 it and understood it? This is ten (10) pages long?

7 Does MPI do any -- any sort of analysis  
8 after in terms of whether customers read it or read it  
9 and understand it?

10 MR. STEVE SCARFONE: So what we can  
11 do, Mr. Gabor, is find out from our customer  
12 relations.

13 THE CHAIRPERSON: That's -- that's  
14 fine. That's -- that's fine. You know, I didn't see  
15 the statement before, so I would have asked them. But  
16 if you could ask them, Mr. Scarfone, and -- and  
17 provide their answer.

18 MR. STEVE SCARFONE: Yeah.

19 THE CHAIRPERSON: Thank you.

20

21 --- UNDERTAKING NO. 33: MPI, in regards to the  
22 annual statement, to  
23 indicate if there was any  
24 surveys done or focus  
25 groups done in terms of

1                                   whether customers actually  
2                                   read the statement or  
3                                   whether customers read it  
4                                   and understood it

5

6                                   THE CHAIRPERSON:   Those are my  
7 questions.

8                                   THE PANEL CHAIRPERSON:   Mr. Watson...?

9                                   THE CHAIRPERSON:   Oh, sorry. Sorry,  
10 sorry. One (1) more question.

11                                  Mr. Phoa, if you could look at page 5  
12 of 6 in this category. And I guess the category was  
13 off-road vehicles.

14                                  Is this how it's set up? You actually  
15 know who the individual or usually drivers are for  
16 off-road vehicles?

17                                  It says, "Your usual drivers." And  
18 then it says:

19                                  "You've listed the following  
20 individuals as usual drivers of your  
21 registered off road vehicles."

22                                  And then, you give three (3) plate  
23 numbers and three (3) names, including the popular Mr.  
24 John Doe.

25                                  For off-road vehicles, do you actually

1 know who the drivers are of those off-road vehicles?

2 MR. TAI PHOA: Yes. For off-road  
3 vehicles, we actually have to determine who the usual  
4 drivers are, just because -- and it has to do with the  
5 Extension policy, and -- and some of the surcharges  
6 that are on the Extension portion of the policy.

7 So we -- we -- the -- the customers who  
8 insure their off-road vehicles, actually have to list  
9 their -- the -- the drivers of their vehicles -- the  
10 drivers of their vehicles. Yeah.

11 THE CHAIRPERSON: Okay. And is there  
12 -- and there is one (1) charge for Extension against  
13 the vehicle, notwithstanding, how many -- how many  
14 drivers there are or their driving records?

15 MR. TAI PHOA: Mr. Gabor, I might have  
16 to look into that a little bit, but I -- I know that -  
17 - that some of the surcharges, applicable on the off-  
18 road vehicle Extension rate is dependent on the claims  
19 history of the drivers of that off-road vehicle.

20 So -- so -- so in order to -- in order  
21 to effect a surcharge, what they do is they -- they  
22 ask the -- the person who is registering the vehicle,  
23 like who -- who usually drives this off-road vehicle,  
24 and then they look at the off-road vehicle claim  
25 history for that particular drivers, in order to

1 determine whether a surcharge is required or not.

2 THE CHAIRPERSON: Okay.

3 MR. TAI PHOA: So, that's kind of why  
4 it is -- it is listed.

5 THE CHAIRPERSON: Okay, is there any -  
6 - you know what -- that's -- that's fine. Thank you  
7 very much.

8 THE PANEL CHAIRPERSON: Mr. Watson...?

9 BOARD MEMBER WATSON: Just for some  
10 clarity, Mr. Phoa, we spent some time on major claims  
11 this morning and territories and classifications.

12 So if a person is -- their vehicle is  
13 registered in Territory 1 and they have a major claim  
14 in another territory, how is that classified in your  
15 data?

16 MR. TAI PHOA: So, for -- for -- it  
17 always -- it always just goes back to the territory  
18 for which the vehicle is registered.

19 So in the -- in -- in the example that  
20 you provided, for ratemaking purposes, that serious  
21 loss would be attributed to a vehicle that was -- that  
22 it was registered in Territory 1.

23 BOARD MEMBER WATSON: Okay. I believe  
24 the evidence today was that there is seventy (70) to  
25 ninety (90) major claims per year. And the -- and

1 major claim is classified as anything over five  
2 hundred thousand (\$500,000).

3 Out of those seventy (70), ninety (90)  
4 claims, what's the percentage of those claims that are  
5 actually the incident takes place in Territory 1  
6 versus all the other territories in Manitoba due to  
7 high speed and highway driving?

8 MR. TAI PHOA: Mr. Watson, if I may  
9 clarify a question, are you asking of all the serious  
10 loss -- of all the serious losses -- of -- of all the  
11 -- incurred for the serious losses, how much of that  
12 incurred is attributed to a -- a registered owner in  
13 Territory 1 versus other territories?

14 BOARD MEMBER WATSON: Correct.

15 MR. TAI PHOA: I -- I -- we -- we --  
16 we definitely have the data and I -- I -- and I --  
17 it's actually presented in the ratemaking section.

18 If -- if it helps, I could just use  
19 that information and calculate the percent -- the  
20 percentages by territory. Is that okay?

21 BOARD MEMBER WATSON: Okay. My next  
22 question is: How is it classified if it's out of the  
23 province, so if it is -- it still comes back to where  
24 the registered vehicle is, so if it takes place in the  
25 US or out in another province, it still comes back to

1 the territory where the vehicle is registered?

2 Or how do you classify out of Manitoba

3 --

4 MR. TAI PHOA: Yeah. So -- so

5 basically what we say is that -- that particular

6 serious loss was caused by -- by this vehicle --

7 that's a -- that's a Manitoba vehicle and -- and so --

8 so we attribute the -- the loss cost back to the --

9 the -- the vehicle that is -- that is responsible for  
10 the incident.

11 I just want to make a quick note. I --

12 I -- I realize that -- that -- that I completely

13 forgot about the allocation methodology.

14 So, a couple of years ago, the -- the

15 Public Utilities Board say that we need to allocate

16 the loss cost equally for -- for PIPP costs to the

17 vehicles involved.

18 So -- so yeah, so the vehicle in

19 Territory 1, will get part of the loss cost and

20 depending on how many other vehicles involved, they

21 will get part of the loss cost as well.

22 That's -- that's just the allocation

23 methodology for PIPP.

24 BOARD MEMBER WATSON: Okay. So at a

25 high level, could you sort of answer the question in

1 the sense of when a major loss, how many of the claims  
2 could be in other -- in other territories versus  
3 Territory 1? Do most of the claims in major claims  
4 take place outside of Territory 1 or...?

5 MR. TAI PHOA: So I would -- I -- I  
6 would have to check back on that. Again, I -- I -- we  
7 -- we -- essentially, if I -- if I'm understanding  
8 your question correctly, you're asking me to say -- to  
9 look at just the incident --

10 BOARD MEMBER WATSON: Correct. Where  
11 the incident --

12 MR. TAI PHOA: -- and where it  
13 happened?

14 BOARD MEMBER WATSON: -- took place.  
15 Correct.

16 MR. TAI PHOA: Yeah, I can certainly  
17 take a look at that -- we'll -- we'll look at the --  
18 we'll try and determine -- we'll -- we'll try and see  
19 what we have available in our database.

20 BOARD MEMBER WATSON: Okay. Is there  
21 a risk for some of the classes of vehicles that don't  
22 take place outside of the territory?

23 For example, taxi cabs -- majority of  
24 the taxi cabs are registered in Territory 1 and they  
25 just don't travel into the other territories, but you

1 do load a certain amount of major claims into that  
2 category. How is that allocated?

3 MR. TAI PHOA: Yeah. So -- so we --  
4 we -- we don't really -- we're not -- we -- we do load  
5 serious losses on taxi cabs, but that's based on their  
6 actual occurrence of -- of a serious loss.

7 So, they would -- to -- to -- the --  
8 the taxi cab was involved in an incident that was --  
9 that -- that -- that somehow let -- where -- whereby  
10 the PIPP cost is greater than five hundred thousand  
11 (\$500,000).

12 BOARD MEMBER WATSON: Okay.

13 MR. TAI PHOA: So, yeah, so -- again -  
14 - that -- that goes back to -- I -- I recognize that,  
15 you know, they -- they might not be traveling between  
16 province but, having said that, there -- there is a  
17 reason they have a serious loss, something which we  
18 haven't investigated.

19 BOARD MEMBER WATSON: Okay. Thank  
20 you.

21 THE PANEL CHAIRPERSON: Mr. Scarfone.  
22 Any re-direct?

23 MR. STEVE SCARFONE: Thank you, Madam  
24 Chair. I'll make it quick because I know we're into  
25 our lunch hour.



1 RE-DIRECT EXAMINATION BY MR. STEVE SCARFONE:

2 Mr. Phoa, you'll recall that, Mr.  
3 Hacault, asking you questions about the 20 percent  
4 Order from last year's rate application?

5 MR. TAI PHOA: Yes, I do.

6 MR. STEVE SCARFONE: And as I  
7 understand it, you initially applied 20 percent to the  
8 premiums, at that first instance. Correct?

9 MR. TAI PHOA: The 20 percent was  
10 applied to the 2021 rates, that's correct.

11 MR. STEVE SCARFONE: Kristen, could  
12 you pull up for me please Ratemaking chapter, page 48.

13 As I understand it, that same  
14 methodology wasn't used in the second year. Is that  
15 right?

16 MR. TAI PHOA: That is correct.

17 MR. STEVE SCARFONE: And right there  
18 at line 1, on the screen, you'll see there that the  
19 Corporation indicates in June that it did not apply  
20 the credibility formula as discussed above, meaning it  
21 didn't apply that initial 20 percent for the second  
22 year.

23 MR. TAI PHOA: And, just to be clear,  
24 the -- give me a -- moment.

25 MR. STEVE SCARFONE: And just so --

1 maybe an easier way, what -- what does the Corporation  
2 mean by line 1?

3 MR. TAI PHOA: So, what we did -- so  
4 we have a credibility formula that we apply to all  
5 insurance users, however, we did not apply the same  
6 credibility formula to passenger vehicle for hire this  
7 year.

8 Just to backtrack a little bit, the  
9 credibility formula, basically, looks at the actual  
10 experience and adjust that actual experience to -- and  
11 -- and adjust the -- the current rate based on the  
12 actual experience.

13 So, instead of using the standard  
14 formula that we apply to everybody, which would have  
15 given the passenger VFH insurance use a 10 percent  
16 credibility, on their actual experience, what we have  
17 done is we have chosen to just fully reflect the  
18 actual experience by giving the passenger VFH a -- a  
19 hundred percent credibility on their actual  
20 experience.

21 To that extent, what we -- what -- what  
22 that does is that results in a higher rate increase  
23 than if we would have applied the 10 percent  
24 credibility.

25 MR. STEVE SCARFONE: Okay. Thank you.

1 And I don't want to belabour this point. So if I'm  
2 understanding the order from last year -- and -- and  
3 there you see it before you:

4 "There shall be consecutive rate  
5 increases of 20 percent."

6 You see that there, sir?

7 MR. TAI PHOA: Yes, I do.

8 MR. STEVE SCARFONE:

9 "Unless MPI can demonstrate that  
10 it's not -- no longer being  
11 subsidized."

12 Do you see that?

13 MR. TAI PHOA: Yes, I do.

14 MR. STEVE SCARFONE: Okay. So the  
15 first go-around, if we're using a hundred dollars, you  
16 would, by my crude math, multiply that by point two  
17 (.2), you get twenty dollars (\$20), and now it's one  
18 twenty (120)?

19 MR. TAI PHOA: That is correct.

20 MR. STEVE SCARFONE: And then going  
21 forward, you would use one twenty (120), multiply it  
22 by point two (.2), which is twenty-four (24), and now  
23 it's one forty-four (144)?

24 MR. TAI PHOA: That is correct.

25 MR. STEVE SCARFONE: Okay. You didn't

1 do the one forty-four (144) step?

2 MR. TAI PHOA: No, I did not do the  
3 one forty-four (144) step.

4 MR. STEVE SCARFONE: Okay. And so  
5 pretend for a second that I'm five (5) with the  
6 intelligence of a five (5) year old. That second part  
7 may be easier, actually.

8 Can you explain just very simply why  
9 the Corporation didn't do the second part?

10 MR. TAI PHOA: So, again, like I said,  
11 the Corporation didn't do the second -- the -- the  
12 Corporation took somewhat of a different approach this  
13 year. We fully recognize the -- the actual loss  
14 experience which is for -- for the group. And then --  
15 and then -- which resulted in the -- the adjustment  
16 that we did.

17 The order suggested that, you know, we  
18 need -- we need to increase the 20 percent if MPI can  
19 demonstrate that -- sorry, unless MPI can demonstrate  
20 that the passenger VFH major class is no longer being  
21 subsidized, based on the evidence that we have, we do  
22 not believe that -- that the 20 percent is required  
23 based on how we did the methodology.

24 MR. STEVE SCARFONE: So the evidence  
25 that you used didn't support a second 20 percent.

1 Is that an accurate summation?

2 MR. TAI PHOA: That is an accurate --  
3 accurate summation, yes.

4 MR. STEVE SCARFONE: And you said in  
5 your direct evidence that you recalled the genesis of  
6 this order was the loss ratios, correct?

7 MR. TAI PHOA: Yes, that's correct.

8 MR. STEVE SCARFONE: Is there a range  
9 of loss ratios that the Corporation worked within  
10 that's acceptable to them?

11 MR. TAI PHOA: I -- I would say around  
12 80 percent loss ratio, 70 or 80 percent loss ratio is  
13 -- is about right.

14 MR. STEVE SCARFONE: So the range is  
15 70 to 80 percent that's acceptable to the Corporation?

16 MR. TAI PHOA: Yes, that's correct.

17 MR. STEVE SCARFONE: And can we  
18 reasonably expect all loss ratios for all classes to  
19 be the same?

20 MR. TAI PHOA: Definitely not.  
21 Especially for smaller major classes -- sorry, for  
22 smaller insurance users, that's definitely not going  
23 to be the case.

24 MR. STEVE SCARFONE: Two (2) more  
25 questions.

1                   Mr. Hacault made reference to a black  
2 magic box. Are those the credibility adjustments that  
3 your business unit undertakes?

4                   MR. TAI PHOA:    Yeah. The credibility  
5 formula is -- is something that we do. And it's  
6 definitely not a black magic box, that's -- let's put  
7 it that way.

8                   MR. STEVE SCARFONE:   On the serious  
9 loss issue, you spoke of the random nature of a  
10 serious loss?

11                  MR. TAI PHOA:    Yes, I did.

12                  MR. STEVE SCARFONE:   And Mr. Hacault  
13 put to you a couple of factors and asked whether the  
14 Corporation analyzes these with respect to serious  
15 losses. One (1) was whether the driver is the  
16 registered owner or someone other than the registered  
17 owner.

18                           Do you recall that?

19                  MR. TAI PHOA:    Yes, I do.

20                  MR. STEVE SCARFONE:   And he asked you  
21 about whether the Corporation analyzes the type of  
22 vehicle used in connection with the random loss -- or  
23 the serious loss?

24                  MR. TAI PHOA:    Yes, I do.

25                  MR. STEVE SCARFONE:   Okay. Is there

1 anything that the Corporation isn't doing, in your  
2 estimation, that could help predict when or where a  
3 serious loss might occur?

4

5 (BRIEF PAUSE)

6

7 MR. TAI PHOA: Can you repeat that --  
8 that question again, counsel?

9 MR. STEVE SCARFONE: Yes. Is there  
10 anything that your business unit is doing currently  
11 that can be changed to help predict where or when a  
12 serious loss might occur?

13

14 (BRIEF PAUSE)

15

16 MR. TAI PHOA: No. Currently, we're  
17 not doing anything to -- in terms of predictive  
18 modelling on -- on serious losses.

19 MR. STEVE SCARFONE: And just one (1)  
20 moment, Madam Chair. That might be it on re-direct.

21

22 (BRIEF PAUSE)

23

24 MR. STEVE SCARFONE: One (1) last  
25 question, Mr. Phoa. I think I heard you say in

1 response to Mr. Hacault's questions that the COVID  
2 year, as he called it, was included in the calculation  
3 of the Passenger Vehicle for Hire rates?

4 MR. TAI PHOA: Yes, they were. When  
5 we were -- when we were looking at relativities, we  
6 included all years. And that's applicable to all  
7 insurance uses because all insurance uses are affected  
8 by COVID one way or the other.

9 MR. STEVE SCARFONE: And did that  
10 COVID year have an effect on the experience of -- of  
11 the Passenger Vehicle for Hire class?

12 MR. TAI PHOA: Yes, it did. The same  
13 for a lot of -- all the other insurance uses as well.

14 MR. STEVE SCARFONE: And did it reduce  
15 or increase the experience?

16 MR. TAI PHOA: Based on the evidence  
17 prevent -- presented this morning, the loss ratio  
18 actually decreased quite significantly for the  
19 passenger VFH use.

20 MR. STEVE SCARFONE: Okay. And -- and  
21 the last question on that.

22 Would that reduction be an artificial  
23 reduction of the experience, or is that something  
24 that's concrete and real going forward?

25 MR. TAI PHOA: I -- I just want to be



1 very cautious with this answer because we -- all we  
2 have for the Passenger VFH right now is that it's --  
3 it's three (3) years of experience. We have two (2)  
4 years where it's showing a loss ratio of about -- of  
5 greater than 120 percent. I think one (1) year was --  
6 and one (1) year where it showed -- where it's  
7 affected by COVID and it's showing a loss ratio of 67  
8 or so percent.

9                   It's -- it's a very new use, and I -- I  
10 think -- and -- and on top of that, it's a very small  
11 group. So I think it's -- it's hard to say what the -  
12 - what the loss ratios might look like as we go  
13 forward, especially recognizing of course that -- that  
14 MPI has already increased the rates for 2021 by 20  
15 percent. And based on the application this year, this  
16 -- for -- for Territory 1 at least, there's going to  
17 be a 17 percent rate increase on average.

18                   So -- so I want to be very cautious  
19 about commenting on what a future loss ratio might  
20 look like based on three (3) years of experience.

21                   MR. STEVE SCARFONE:   Okay. Thank you.  
22 Those are all my questions, Madam Chair.

23                   THE PANEL CHAIRPERSON:   Thank you, Mr.  
24 Scarfone. Mr. Gabor...?

25                   THE CHAIRPERSON:   Yeah, I've got one

1 (1), sorry, further question based on Mr. Scarfone's  
2 questions, which I thought were going in a certain  
3 direction, but he didn't ask the -- the one (1)  
4 question.

5 Mr. Phoa, on the screen we've got this  
6 passage. Line 4 says:

7 "Unless MPI can demonstrate that the  
8 Passenger VFH major class is no  
9 longer being subsidized."

10 Is it the position of MPI that applying  
11 the full 100 percent credibility to the raw relativity  
12 demonstrates that the Passenger VFH major class is no  
13 longer being subsidized?

14

15 (BRIEF PAUSE)

16

17 MR. TAI PHOA: My take on this is  
18 that, for -- for -- when -- when it comes to  
19 insurance, there's -- there's always going to be like  
20 some small cross-subsidization happening, especially  
21 when it comes to very small uses. Having -- so -- so  
22 what we've done here is that we fully recognize the --  
23 the actual loss experience for -- for the Passenger  
24 VFH, and then applied the same adjustments that we do  
25 to every insurance use in the interest of fairness.

1                   And -- and to the extent that the  
2 methodology is correct for every -- every other  
3 insurance use, then it is also correct for Passenger  
4 VFH, and that it is no long -- that it is -- that,  
5 while it is no longer being subsidized as -- that it  
6 is no longer being subsidized.

7                   THE CHAIRPERSON:    Okay.  So your  
8 answer is...

9                   MR. TAI PHOA:     Yes.

10                  THE CHAIRPERSON:    Yes.  Okay.  Thank  
11 you.  That's my question.

12                  THE PANEL CHAIRPERSON:  Thank you.  
13 And thank you very much to the members of this panel.

14                  We'll adjourn now until quarter after  
15 1:00, and then start this afternoon with the Capital  
16 Management Plan, Rate Rebate, Rate Stabilization  
17 Reserve Panel.  Thank you.

18                  MR. STEVE SCARFONE:    Yes.  And just as  
19 a reminder, Mr. Giesbrecht will be appearing  
20 virtually.

21                  THE PANEL CHAIRPERSON:  Oh, okay.  I  
22 wasn't sure that we were aware of that, but...

23                  MR. STEVE SCARFONE:    Oh, okay.

24                  THE PANEL CHAIRPERSON:  And also --

25                  MR. STEVE SCARFONE:    It's based on the

1 Board's COVID protocols.

2 THE PANEL CHAIRPERSON: Okay. Fine.

3 Thank you.

4 Also, just a note for the panel  
5 appearing this afternoon, we will have to adjourn at  
6 3:45 this afternoon.

7 I'm sorry, that's tomorrow. Excuse me.

8 MR. STEVE SCARFONE: Thank you.

9 THE PANEL CHAIRPERSON: Thank you.

10

11 --- Upon recessing at 12:16 p.m.

12 --- Upon resuming at 1:17 p.m.

13

14 THE PANEL CHAIRPERSON: Okay. Thank  
15 you. Now, we'll commence with the afternoon. Mr.  
16 Scarfone...?

17 MR. STEVE SCARFONE: Good afternoon.  
18 Thank you, Madam Chair. So, as -- as we know from our  
19 schedule, we're a little behind. This Capital  
20 Management Plan/Rate Stabilization Reserve/Rebate  
21 Panel was to have started this morning, but we have  
22 these gentlemen scheduled for a day and a half.

23 And so the members of this panel are,  
24 of course, Mr. Giesbrecht who is before you on the  
25 screen. He is MPIC's Vice-President of Finance and

1 the Chief Financial Officer.

2 We also have Mr. Dunstone, manager,  
3 forecasting, and reinsurance, and Mr. Phoa, actuarial  
4 analyst, both of whom were here this morning.

5 Back row support, there's four (4)  
6 people that will help out the panel: Mark Russo,  
7 Financial Forecasting Specialist, Jing Lang, Ms. Lang  
8 was also here this morning, Director of Pricing and  
9 Portfolio Management, Cara Low, MPIC's new chief  
10 actuary, Vice-president insurance and risk management,  
11 and, lastly, Tyler Clearwater, who also holds the  
12 title of actuarial analyst.

13 And so, I don't believe anybody  
14 requires further introductions by way of credentials  
15 or experience. And we would have Dr. Christle swear  
16 in or have Mr. Giesbrecht affirm.

17

18 MPI CAPITAL MANAGEMENT PLAN/RATE REBATE/RATE

19 STABILIZATION RESERVE PANEL:

20 MARK GIESBRECHT, Affirmed

21 TAI PHOA, Previously Sworn

22 DEAN DUNSTONE, Previously Affirmed

23

24 EXAMINATION-IN-CHIEF BY MR. MARK GIESBRECHT:

25 MR. STEVE SCARFONE: Mr. Giesbrecht, I

1 understand there's a presentation by way of a slide  
2 deck that you will be presenting. There it is.

3 I just want to confirm for you -- with  
4 you, sir, that this particular presentation and its  
5 content will form part of your examination-in-chief?

6 MR. MARK GIESBRECHT (by Teams): Yes,  
7 that is correct.

8 MR. STEVE SCARFONE: Thank you. And  
9 so, if you're ready to proceed with the presentation  
10 and to your direct evidence, then go ahead. Thank  
11 you.

12 MR. MARK GIESBRECHT (by Teams): Thank  
13 you very much. Yes. So, happy to be here again  
14 before the Public Utilities Board. And for today's  
15 presentation, myself, along with Mr. Phoa, will be  
16 presenting. And we'll be going back and forth on a  
17 few of the slides.

18 And so, we're here today to speak to  
19 you about our RSR, the Rate Stabilization Reserve, and  
20 our Capital Management Plan.

21 So, you see the agenda before us.  
22 We'll -- nothing really new here in terms of the RSR,  
23 but we wanted to go over the -- the main purpose, talk  
24 about the benefits of the MCT and utilizing a hundred  
25 percent MCT which is currently our -- our capital

1 target.

2                   And we'll talk about our -- our CMP.  
3 We've had this now in place for about two (2) years.  
4 And we'll talk about the history, some changes of the  
5 components, obviously, some impacts of COVID, and some  
6 things that we're thinking about as we've had  
7 learnings from COVID and learnings with excess capital  
8 to the degree to which we have, you know, what we  
9 anticipate to bring for future GRAs.

10                   And we also want to touch on the DVA  
11 and transfers from Extension to DVA that are an  
12 essential point of this Hearing.

13                   So, on to the next slide, please.  
14 Okay. So, again, just a definition of the -- the RSR.  
15 We've -- we've seen this many times, but just wanted  
16 to put this on the record.

17                   The purpose being to protect motorists  
18 from rate increases that would otherwise have been  
19 necessary due to unexpected variances from forecasted  
20 results and due to events and losses arising from  
21 nonrecurring events or factors.

22                   You know, we have the Capital  
23 Management Plan that works in tandem with the RSR.  
24 And, of course, the -- the purpose of the CMP is to  
25 achieve this aim of the RSR to the -- to be able to

1 absorb unforeseen events and make sure that we can  
2 deliver on our promise of rate stability.

3                   And the way that the CMP has been built  
4 is to move incrementally towards a hundred percent  
5 MCT, whether that be moving up or down depending on  
6 where we sit any given time with our Basic MCT.

7                   And so, the Capital Management Plan  
8 aims to manage rate volatility by taking predetermined  
9 steps and, again, moving incrementally towards that  
10 target currently within our capital build and capital  
11 release provisions.

12                   There's also the -- the known and  
13 assumed capping at 5 percent, again, to ensure there  
14 is capping and -- and no rate shock as it pertains to  
15 the development of capital.

16                   On the next slide, so, of course, we  
17 know that we do have reserve regulation, reserve  
18 regulation 76-2019. And this defines our capital  
19 targets for Basic, as well as our other lines of  
20 business.

21                   It also restricts the use of surplus  
22 funds in the RSR to only be used to reduce the rate  
23 indication for Basic in a subsequent year. Now, of  
24 course, this has been a topic we've covered in prior  
25 GRAs.



1                   But in the PUB Order 176/'19, of  
2 course, the PUB held that the reserve regulation to be  
3 ultra vires and not binding on the PUB. However, we  
4 do, at MPI, you know, feel that we need to comply with  
5 that reserve regulation, and it continues to be best  
6 practice and the best method of determining the  
7 appropriate levels of capital, you know, for MPI, as  
8 an insurance company.

9                   And utilizing a hundred percent is a  
10 reasonable and not an excessive level of MCT given,  
11 you know, target industry, it's typically 200 percent  
12 or above.

13                   You know, we feel that it continues to  
14 be a very appropriate target for purposes of setting  
15 our -- our target capital.

16                   I'll pass it over to Mr. Phoa to talk  
17 about some of the details of the Capital Management  
18 Plan.

19                   MR. TAI PHOA: Thank you. Thank you  
20 very much, Mr. Giesbrecht.

21                   So, continuing along. This slide here  
22 just sort of presents sort of a history of the  
23 evolution of the capital -- capital plans that we have  
24 brought forward to the PUB in the last four (4) years.

25                   In 2019 GRA, we brought forward a

1 capital maintenance provision. Essentially, what we  
2 wanted to do with the maintenance provision was just  
3 to ensure that the MCT ratio at the end of the fiscal  
4 year is unchanged -- sorry, at the end of fiscal year  
5 2019/'20, which is the rating year, is unchanged from  
6 fiscal year-end 2018/'19.

7           To that effect, we applied for a  
8 capital maintenance provision of 2.1 percent. The  
9 following year, we came back to the Public Utilities  
10 Board. MPI took away the capital maintenance  
11 provision. You can see that we eliminated 2.1  
12 percent.

13           And coinciding with the regulation that  
14 said MPI had to hold Basic MCT at a hundred percent,  
15 we introduced the Capital Management Plan which  
16 include either capital bill or release provision.

17           We did not -- for that particular  
18 rating year, there was no capital bill or release that  
19 was -- that MPI applied for. The PUB approved the  
20 Capital Management Plan for a period of two (2) years.

21           Then, in 2021, we came back to the PUB.  
22 That was our first year of the trial. We -- we  
23 proposed a 5 percent capital release provision. That  
24 was approved by the Public Utilities Board for the  
25 2021 rating year.

1                   And moving forward to this year, we --  
2 again, this is the second year of the trial. And, as  
3 MPI's Application will -- will show, we are seeking  
4 for the suspension of the capital release this year.  
5 And -- and, in -- in place, we are also proposing a  
6 capital rebate which we will discuss a bit later on,  
7 and, also, the extension of the CMP trial period, I  
8 believe, for one (1) year. Next slide, please.

9                   So, just talking about the CMP. So,  
10 the first thing that MPI does before even implementing  
11 the Capital Management Plan is to figure out rates  
12 based on accepted actuarial practice. We are not --  
13 we are not changing that. There's -- every year,  
14 that's the first part of the plan, what is required  
15 for the rating year.

16                   Then we look at the -- and -- and so,  
17 then the other part of -- the other component of the  
18 Capital Management Plan, of course, is the capital  
19 targets by line of business.

20                   We have a hundred percent MCT ratio for  
21 Basic, a 200 percent MCT ratio for Extension, and a  
22 300 percent MCT ratio, I believe, for the special  
23 Extension line of business. Those things -- those  
24 targets are not changing this year. And then there is  
25 the capital transfer rules.

1                   So, in -- in the Capital Management  
2 Plan there is an automatic transfer from Extension to  
3 Basic when there is excess capital available. By  
4 'excess capital,' we mean, if the capital available is  
5 -- results in the MCT ratio for Extension being 200 --  
6 being greater than the 200 percent as set in the  
7 reserve regulation.

8                   And this is evaluated as -- as of the  
9 year-end, so it's not -- it's -- it's -- if we look at  
10 the -- the minimum capital test ratio at the end of  
11 the year and we say it looks like it's greater than  
12 200 percent, let's transfer that amount to Basic.

13                   So, the transfer of capital, it greatly  
14 reduces or eliminates actually the requirement for a  
15 capital bill because there's -- there's a significant  
16 transfer from Extension. So, that's a -- that's a  
17 good thing for Basic ratepayers.

18                   This year, we are actually proposing no  
19 transfers from Extension to Basic for 2020/'21 and  
20 2021/'22. And the reason for that is that the excess  
21 capital is going to be transferred before fiscal year-  
22 end to DVA. That's an issue that we've been  
23 discussing.

24                   Mark -- Mr. Giesbrecht will continue on  
25 the next slide and discuss a little bit more about

1 that particular piece.

2

3

(BRIEF PAUSE)

4

5

MR. MARK GIESBRECHT (by Teams): Yes,

6 thank you.

7

8 And so we wanted to highlight the DVA

9 and implications for this year's application. And

10 this has become a very topical issue in the media of

11 late. So, of course, we did make a \$60

12 million transfer from Extension to DVA last fiscal

13 year. So in March of 2021. And, as we've indicated

14 in our overview to the application, we do have a

15 further projected \$53 million transfer to end this

16 current fiscal year.

17 Now, it's important to note that MPI is

18 statutorily mandated to administer the DVA. However,

19 there is no corresponding statutory source of funding

20 for these operations. So we have the responsibility,

21 however, there is no statutes that indicates that

22 there is funding to be made available to MPI.

23 There's a service level agreement and

24 that's been in place for a number of years. However,

25 that -- that amount has historically been insufficient

1 to cover the costs of running this line of business.

2 Now, MPI is not prohibited from  
3 transferring profits from Extension to other lines of  
4 business, other than Basic. And the reality is these  
5 transfers have been taking place for a long, long  
6 time, going back to the inception of the DVA and MPI  
7 administering that on behalf of the Province of  
8 Manitoba.

9 And so if we look at the history of --  
10 of Extension and where did those profits -- where were  
11 they utilized, where were they directed? Over the  
12 years, they've been utilized either for being  
13 funnelled into Basic or being utilized to cover costs  
14 of the DVA. And that has been going on, you know, for  
15 the last fifteen (15) to twenty (20) years.

16 So there really is nothing new in -- in  
17 regards -- we look at where is the greatest need. In  
18 recent years, Basic -- you know, from the years 2015,  
19 2016, 2017, had some serious deficiencies and, of  
20 course, monies were transferred.

21 In the years preceding those years, DVA  
22 had made -- or received a number of transfers from  
23 Extension. And, you know, based on where DVA -- the  
24 financials are today, we -- we deemed it appropriate  
25 and prudent to ensure that we continue to fund those

1 operations as are evidenced by these -- these two (2)  
2 transfers.

3 Now, we are -- just continue back to  
4 that last slide, please. Thank you.

5 We do continue to have ongoing dialogue  
6 with government as we are looking for solutions to  
7 ensure that the DVA-line can be self-sufficient. But  
8 as of yet, we do not have an agreed upon plan to make  
9 that happen. So there are a number of solutions that  
10 are on the table and being discussed but, as of yet,  
11 we do not have a conclusion to those discussions.

12 And the final point is -- is just to  
13 reiterate that MPI and its management are responsible  
14 for the overall operation of the Corporation, which  
15 includes all lines of business.

16 And I also want to point out that if  
17 certain lines of business were having financial  
18 difficulty, they were having serious losses, those  
19 losses would ultimately have potential to impact other  
20 lines of business.

21 And so if we were to use a drastic  
22 example; if all the other non-Basic lines of business  
23 were dramatically in the red, they were having serious  
24 losses, it could jeopardize the ability of Basic to  
25 fulfill its obligations. So it is incumbent on our --

1 our team to ensure that we do manage all lines of  
2 business appropriately.

3                   Onto the next slide. And I'll pass it  
4 back to Mr. Phoa.

5                   MR. TAI PHOA: Yeah. So continue --  
6 so continuing along the lines of the components of the  
7 CMP, everyone is familiar with the capital bill or  
8 release provision. Last year, we had a capital  
9 release of 5 percent.

10                   So how the capital bill or release  
11 provision works is that, in the event of a bill  
12 scenario, whereby the starting MCT is under the  
13 hundred percent target for the reserve regulation, we  
14 would bill it out over a period of five (5) years.  
15 And where -- where there's a release provision, what  
16 we would look at it -- which means that the MCT at the  
17 study is greater than a hundred percent. We would  
18 look at, what we call, a three (3) year bill scenario.

19                   So the next few points talk about the  
20 steps. So the first step is to determine the Basic  
21 MCT at the beginning of the rating period. In this  
22 case, it's April 1st, 2022, since we are talking about  
23 the '22/'23 rating year.

24                   The second step would be to calculate  
25 whether it's a capital bill out release ratio.



1                   The next step is to calculate the  
2 target MCT at the end of the rating period, which is  
3 March 31st, 2024.

4                   And then to compare forecasted MCT to  
5 the target MCT at the end of the rating period, and  
6 apply the capital build out release provision, if  
7 necessary.

8                   Now, this is a lot of -- this is a lot  
9 of words and it's, kind of, really hard to just follow  
10 the words, so I will provide a simple example.

11                   Say, at the beginning of the rating  
12 period, we are looking at a 90 percent MCT. And --  
13 and so that MCT is below the target hundred percent at  
14 the beginning. What that would mean is that we now  
15 are looking at a -- what we call a capital build  
16 scenario.

17                   So our target, at the end of five (5)  
18 years, is a hundred percent. So what we would do is  
19 we would say we would build it -- so the difference  
20 between the hundred and the 90 percent is 2 perc -- is  
21 10 percent. And so we would -- our target MCT ratio  
22 would then be an increa -- an increment of 2 percent  
23 every year, such that -- 2 percent every year.

24                   So -- so what that means is that, by  
25 the end of the rating year -- which is March 31st,

1 2024, which is two (2) years away -- we will start at  
2 ninety (90), our target MCT would be 90 percent, plus  
3 2 percent a year. So, at the end of the -- the rating  
4 period, we are looking at 94 percent.

5 So that would be our target. So the  
6 build plan helps us to establish what our target would  
7 be at the end of the rating year.

8 The next part then, is we are saying,  
9 okay, if our target is 94 percent, based on our  
10 forecasts, what is our forecasted MCT?

11 So there are three (3) scenarios here.

12 1. Our forecasted MCT could be 94  
13 percent, which is the same as the target. In -- in  
14 that sense we do nothing, so there will be no capital  
15 build provision.

16 If the target is less than the --  
17 sorry, if the forecasted MCT is less than the target  
18 MCT, in that situation then we would implement a build  
19 so that it -- so that the forecasted MCT will be the  
20 target MCT at the -- as of March 31st, 2024.

21 And finally, if the forecasted MCT is  
22 greater than the target MCT, we will look at where --  
23 where that amount is. So if that amount is under a  
24 hundred percent, then we would do nothing. If the  
25 amount is greater than a hundred percent, then we

1 would have -- we would actually put in place a capital  
2 release to bring it back down to the hundred percent.

3 So that's a -- That's a simple example.

4 And -- and for this year anyway, MPI is  
5 seeking a suspension of the use of the capital release  
6 provision for one (1) year. I mentioned a while -- a  
7 little while ago that that's in place -- in place of  
8 that, we are looking at releasing capital by a rebate,  
9 which is more appropriate in this current climate.

10

11 (BRIEF PAUSE)

12

13 MR. TAI PHOA: Yeah. So -- so --  
14 all right. Next slide, sorry.

15 Okay. So talking about the current  
16 climate, obviously, the -- the COVID-19 situation has  
17 brought about unusual circumstances for MPI. We have  
18 -- we have come back to the PUB twice last year to  
19 apply for a rebate, totalling \$180 million. However,  
20 I guess -- I guess, it's hard to -- it's hard to  
21 figure out what this COVID-19 -- how long this COVID-  
22 19 sit -- pandemic situation is going to continue.  
23 And it has continued even up to now.

24 And, as such, we find ourselves in the  
25 position where the Basic MCT ratio is surpassing the

1 100 percent target, based on the reserve regulation.

2                   So one (1) of the things that the --  
3 one (1) of the things that this situation has shown us  
4 is that it has identified, sort of, a weakness in the  
5 Capital Management Plan. The release provision is --  
6 is a very good mechanism when we -- when we are  
7 looking at just regular year-over-year growth and --  
8 and decreases in capital. So -- so it gradually  
9 adjusts for those small changes to the capital.

10                   However, it is not very useful when  
11 you, all of a sudden, have this significant surplus  
12 that would -- this significant surplus in your  
13 reserves. And what that would mean, of course, is  
14 that if you were to apply the capital release, that  
15 would take -- if we assume 50 million release a year,  
16 I believe the current capital rebate is -- yeah, it's  
17 about 330 million. We are looking at about a six (6)  
18 years before we release all this money.

19                   So -- so obviously, you can see one of  
20 the weaknesses of the capital release in a situation  
21 when we have a sudden large amount in -- in -- in the  
22 -- in our reserves I guess.

23                   So, -- so MPI requires a -- a -- a new  
24 tool to more quickly release this excess capital that  
25 we have.

1                   And, Mr. Giesbrecht, will speak to the  
2 next point.

3                   MR. MARK GIESBRECHT:    All right, thank  
4 you.  So to continue on the points just made about the  
5 removal of the capital release and -- and the  
6 replacing of the rebates.

7                   Of course, the question is well -- you  
8 know, why -- why do that?

9                   There's a number of reasons for it and  
10 -- and -- and a lot of it -- it pertains to our  
11 learnings over the last year and a half.  As was  
12 spoken to the amount of excess capital that -- that --  
13 the timeliness of returning that to ratepayers.  They  
14 all go into that and -- and -- and also separating the  
15 -- the go-forward rate indication from the build up --  
16 prior at the levels of capital and how that impacts  
17 customer understanding.

18                   And so, at -- at -- at -- one of the  
19 challenges, at least from a customer perspective is,  
20 when we look at our -- our current bills, and we have  
21 a cost of our -- our premiums and -- which is offset  
22 by a -- a credit, the average customer would likely  
23 assume that is the overall rate and would not  
24 recognize that there are two (2) distinct components.

25                   And so, by embedding that rate into the

1 billing, when -- when you have to remove that rate,  
2 because by -- by the very nature of a capital release,  
3 it is temporary, it's not permanent and when it is  
4 removed the overall impact is a -- an increase all  
5 else equal.

6                   And that could be very difficult to  
7 explain to a -- a non-insurance, you know, customer or  
8 a -- a non-savvy customer. So there's -- there's that  
9 component of it.

10                   Definitely the timeliness and we know  
11 that, we have been developing, you know, large levels  
12 of excess capital during the pandemic and obviously  
13 with -- with two (2) prior rebates, that is the case.

14                   So we -- we -- we also feel that it's  
15 appropriate to remove the capital release and replace  
16 it in entirety with a rebate because of the -- the  
17 timing.

18                   And so, because we have the ability  
19 with the excess capital and the applied for rebate, to  
20 coincide that with the removal of the capital release,  
21 while -- while there will be a -- an impact of an  
22 increase, it is more than offset by the amount of the  
23 capital rebate.

24                   And, so for the -- all in all, the  
25 application we've applied for is a reduction of 26

1 percent for the insurance year of 2022/'23.

2                   So it -- but it definitely is an -- an  
3 important piece to be able to -- to be able to  
4 communicate to customers what is that impact going  
5 forward. And we will be looking at ways to do that in  
6 the future.

7                   And if we move to the next slide, we  
8 will be talking about our -- our proposal and our  
9 thought process in future GRA's. About how -- how  
10 would we consider a rebate in the future, because  
11 again, the challenge is how do you disconnect the  
12 capital from the cost of the yearly operations of  
13 claims and expenses.

14                   And so, we will be coming back in the  
15 '23' GRA with a -- a wholesome plan of how do we  
16 incorporate the learnings of the pandemic and -- and  
17 this position of excess capital into a plan moving  
18 forward, outside of the trial period and the extension  
19 of one (1) year that we are requesting.

20                   So again, the -- the mechanism used  
21 within the CMP to these larger amounts, it -- you  
22 know, we -- we want -- want to recognize the stability  
23 impact. So a -- a rebate is a way to -- help to  
24 facilitate more stability, while not incorporating a -  
25 - a capital -- a release that has to be at some point

1 be removed in the future.

2                   And -- and to do that we'll have to  
3 look at what is the appropriate point to do that,  
4 whether it be a -- a trigger or a threshold. And  
5 those are things that we are -- are considering.

6                   And -- and of course, in terms of the  
7 rebates, we would anticipate that we would be looking  
8 at using our MCT calculations, typically at the -- the  
9 beginning and end of -- of different fiscal years and  
10 that would be the determination of, you know, what  
11 would a rebate amount look like. No different than we  
12 have applied for in -- in this year's rebate  
13 application.

14                   So, that will conclude our presentation  
15 so we can move to the next session, please.

16                   MR. STEVE SCARFONE:    Maybe, Mr.  
17 Giesbrecht, just kind of getting the sense of things  
18 here, maybe it might be a proper time for -- for some  
19 questions that I have concerning the -- the -- the  
20 presentation you just gave and then we can move on to  
21 the next one, before we lose sight of the evidence  
22 that you just provided.

23                   So, I did have a couple follow-up  
24 questions for you. Beginning first, Kristen, on slide  
25 10 of that presentation. Thank you.



1                   So we heard you say, Mr. Giesbrecht,  
2 that the Corporation learned from the pandemic and it  
3 highlighted, I think, if I can paraphrase some  
4 failings of the Capital Management Plan.

5                   Firstly, does the Capital Management  
6 Plan in its current form contain a rebate provision?

7                   MR. MARK GIESBRECHT:    No, it does not.

8                   MR. STEVE SCARFONE:    Secondly, the  
9 Corporation says in its Application that the capital  
10 release provision that it now seeks to suspend,  
11 created what MPIC called an artificial premium  
12 deficiency. Do you recall those words?

13                  MR. MARK GIESBRECHT:    I believe so,  
14 yes.

15                  MR. STEVE SCARFONE:    Okay. And, I  
16 heard you explain it to -- to some extent in your  
17 presentation. A couple questions concerning that.

18                  You said that the -- the release  
19 provision would be embedded in rates going forward.  
20 Is that -- is that how I understood it?

21                  MR. MARK GIESBRECHT:    Well, the in --  
22 in the '21 rates, there is a -- a capital release at 5  
23 percent, so that caught a credit. And that amount is  
24 embedded in the overall rate.

25                  And so, that -- that amount is

1 temporary in nature, as that -- as that excess capital  
2 depletes by way of being a credit, it has to be  
3 removed at some point. And so, when removed, the  
4 credit is no longer there, and the overall impact all  
5 else equal is an increase on the rate.

6 MR. STEVE SCARFONE: Okay. So was  
7 that -- was that part of the Capital Management Plan -  
8 - was that -- I don't know if I'd call it a  
9 deficiency, but however you want to describe that  
10 capital release provision, was that also highlighted  
11 through the pandemic as was the need for a rebate  
12 provision?

13 MR. MARK GIESBRECHT: Yeah,  
14 definitely. So, when -- when we first applied for the  
15 Capital Management Plan and the build and release, we  
16 were at a point where we were building capital and we  
17 were not yet at our target MCT target.

18 So, you know, we were historically at  
19 very low levels of capital. Then the year proceeding  
20 the pandemic and into the pandemic, we had really  
21 strong financial results. And that led us to being  
22 over capitalized, relative to our 100 percent target.  
23 And so that enabled us to provide that 5 percent  
24 credit last year.

25 You know, when we built the Capital

1 Management Plan, we, you know, we didn't recognize the  
2 -- what would happen if we had instantaneous influx of  
3 cash and excess reserves.

4           And, how would that flow back to  
5 customers? And so that is, you know, could be one  
6 perceived deficiency, is that -- that -- that amount,  
7 when there is significant levels of excess capital, it  
8 takes too long to get back to customers.

9           The -- and the other part, is -- it is  
10 embedded in the rate, so again, that commingling of  
11 your -- your cost of operations with prior development  
12 of capital, you know, at some point has to be undone.

13           And when it is undone, it appears to a  
14 customer like you're raising rates, but even though it  
15 is simply the removal of a temporary credit.

16           So that's some of the challenges that  
17 we're learning as -- as we've gone through these last  
18 eighteen (18) months.

19           MR. STEVE SCARFONE:   Okay. And so the  
20 follow-up question, when the -- the Capital Management  
21 Plan was first proposed and -- and brought to this  
22 Board for approval, did you or any other members of  
23 the MPIC executive foresee the undoing of the release  
24 provision?

25           MR. MARK GIESBRECHT:   Well I -- I -- I

1 do recall there was discussion with -- with  
2 Interveners and with the PUB on, you know, what could  
3 be the impact on rate volatility.

4                   So, we -- there -- there was  
5 discussions -- yes, we had discussions internally.  
6 There was discussions through the course of the GRA  
7 for that particular year.

8                   So they -- we knew that was a  
9 possibility. You know, there are capping, you know,  
10 put in place to address that, but we definitely didn't  
11 anticipate having hundreds of millions of dollars of  
12 excess capital and having that to flow back over, what  
13 would be many, many years through the -- the -- the  
14 way the capital release was built at that point in  
15 time.

16                   That -- that we didn't contemplate.  
17 You know, we were coming from a point where, it was  
18 only a couple of years ago, we were at 30 percent MCT  
19 and had been challenged to bring it -- that up over --  
20 over many years.

21                   So, it -- it -- that was not quite on  
22 our radar, but of course, the pandemic kind of turned  
23 the world upside down.

24                   MR. STEVE SCARFONE:    Okay.  Thank you.  
25 And on that note, you're aware, of course, that the

1 Corporation is not only seeking approval of its rate  
2 application, in this hearing, but also its rebate  
3 application.

4 MR. MARK GIESBRECHT: Yes, of course.

5 MR. STEVE SCARFONE: And the rebate  
6 period, as I understand it ends December 9, 2021?

7 MR. MARK GIESBRECHT (by Teams): That  
8 sounds correct, yes.

9 MR. STEVE SCARFONE: So it's possible  
10 that after that date, the Corporation could accumulate  
11 excess capital, if the pandemic presents the same  
12 dilemma that it has for the past eighteen (18) months?

13 MR. MARK GIESBRECHT (by Teams):  
14 That's a possibility.

15 MR. STEVE SCARFONE: And so does the  
16 Corporation foresee the possibility of yet another  
17 rebate application?

18 MR. MARK GIESBRECHT (by Teams): You  
19 know, I -- I wouldn't rule it out. It's -- it's  
20 possible. Our -- our hope and our intent is with this  
21 rebate application that we are returning all excess  
22 capital that is forecasted to be in place at the end  
23 of March of 2022. And hopefully by that point in time  
24 things will be a bit more back to normal.

25 That's our -- our hope, you know, for

1 the -- for the sake of the province and -- and  
2 everybody. But it's definitely possible that there  
3 could be ongoing impacts of the pandemic or further  
4 restrictions and lockdowns, and that -- that may have  
5 impacts on claims frequency, which of course could  
6 have an impact on our financial results and our  
7 ability to provide a subsequent rebate.

8 MR. STEVE SCARFONE: And the effect of  
9 the rebate, if approved, what -- what impact would  
10 that have on Basic's MCT target?

11 MR. MARK GIESBRECHT (by Teams): Well,  
12 it would have no effect on the target, but the actual  
13 result would bring us back to roughly a hundred  
14 percent to that target level.

15 MR. STEVE SCARFONE: Okay. Thank you.  
16 And lastly, can you just describe the interplay  
17 between the rebate application and how it impacts upon  
18 the rate application that the Corporation is looking  
19 to be approved this year?

20 MR. MARK GIESBRECHT (by Teams): Well,  
21 the -- the direct correlation really is with the  
22 removal of the -- the capital release to 5 percent. I  
23 mean, so we're talking two (2) different things.  
24 We're talking what is the cost of our claims and  
25 expenses for the 2022/'23 rating year, and we're

1 looking at what is the excess capital expected to end  
2 '21/'22?

3                   But where the real linkage is is with  
4 that capital release, the current 5 percent that we  
5 are requesting to have removed and replaced with the  
6 rebate. So that's really the interplay and how  
7 they're -- they're directly connected. Otherwise,  
8 they're really looking at one -- one's prospective and  
9 one's retrospective, but they are definitely linked in  
10 this application because of the current capital  
11 release.

12                   MR. STEVE SCARFONE: Is the 5 percent  
13 that's being removed included in the amount that the  
14 Corporation calculated for the rebate?

15                   MR. MARK GIESBRECHT (by Teams): Yes.  
16 So by removing the capital release, that -- that then  
17 flows into the premiums which flows into our overall  
18 financial position. And then we will release all  
19 excess capital over 100 percent that is projected in  
20 March of 2022.

21

22                   (BRIEF PAUSE)

23

24                   MR. STEVE SCARFONE: Thank you. Those  
25 are my questions.

1                   And if you want to carry on then, Mr.  
2 Giesbrecht, with the balance of the -- the  
3 presentation.

4                   MR. MARK GIESBRECHT (by Teams):     So we  
5 had completed the presentation so we're -- we're open  
6 to -- to questioning.

7                   THE PANEL CHAIRPERSON:     Mr. Scarfone,  
8 is there a presentation on RSR as well?

9                   MR. STEVE SCARFONE:     Yes, that was my  
10 understand -- no, I think -- confirm with Mr.  
11 Giesbrecht. I think he dealt with the RSR at the  
12 beginning, but I -- I'd understood perhaps that there  
13 was something further from Mr. Giesbrecht but it  
14 doesn't appear to be the case, so I guess he's -- he's  
15 ready for cross-examination.

16                   THE PANEL CHAIRPERSON:     Okay. Thank  
17 you.

18                   Ms. McCandless...?

19                   MS. KATHLEEN MCCANDLESS:     Thank you.  
20 And just to confirm, this was MPI Exhibit 70, and I  
21 have not seen anything past 70, so I wasn't certainly  
22 expecting another presentation at this point.

23                   MR. STEVE SCARFONE:     So we're ad idem.  
24 Good.

25                   MS. KATHLEEN MCCANDLESS:     Yes.



1 CROSS-EXAMINATION BY MS. KATHLEEN MCCANDLESS:

2 MS. KATHLEEN MCCANDLESS: All right.

3 I'm just going to go back to the elements of the  
4 Capital Management Plan that were just mentioned to  
5 confirm. And, Mr. Phoa, this is probably for you.

6 So the Capital Management Plan is based  
7 on applying a required capital build based on a five  
8 (5) year rebuilding plan, yes?

9 MR. TAI PHOA: The -- the way the  
10 build -- the way the target -- sorry, I -- I think  
11 maybe I should clarify this one. The way we would  
12 calculate the target build is to build from an amount  
13 under hundred percent to hundred percent over five (5)  
14 years, yes.

15 MS. KATHLEEN MCCANDLESS: And then the  
16 capital release is based on a three (3) year capital  
17 real time frame subject to capping at 5 percent?

18 MR. TAI PHOA: That is correct.

19 MS. KATHLEEN MCCANDLESS: And I  
20 appreciate that your presentation walks through the  
21 Capital Management Plan. I just wanted to go back to  
22 what was initially presented to the Board when the  
23 Capital Management Plan was presented for approval two  
24 (2) years ago.

25 And so if we could go to MPI Exhibit

1 Number 52 from the 2020 GRA, please. And slide 30.

2 Now, this would have been a  
3 presentation that Mr. Johnston spoke to two (2) years  
4 ago. Either Mr. Phoa or Mr. Giesbrecht, whoever's  
5 most appropriate to answer the questions. I -- I  
6 don't have a particular preference right now.

7 But as it was framed to the Board  
8 initially; so it was one (1) simple methodology to  
9 achieve the purpose of the RSR and to adjust the RSR  
10 towards the Basic 100 percent MCT requirement in a  
11 structured and consistent manner from year-to-year,  
12 yes?

13 MR. TAI PHOA: That is correct.

14 MS. KATHLEEN MCCANDLESS: And at the  
15 next slide -- and you did review these elements just a  
16 few moments ago, but they were noted as AAP  
17 ratemaking, capital targets by line of business,  
18 capital -- capital transfer rules, and capital build  
19 or release provisions?

20 MR. TAI PHOA: Yes, that is correct.

21 MS. KATHLEEN MCCANDLESS: And jumping  
22 to slide 33, the first bullet here provided that  
23 transfers are now assumed to occur automatically when  
24 Extension -- I think there's maybe a typo there --  
25 when the actual Extension minimum capital test ratio

1 exceed 200 percent at fiscal year-end, yes?

2 MR. TAI PHOA: That is correct.

3 MS. KATHLEEN MCCANDLESS: And that,  
4 unlike previous GRAs, as of the 2020 GRA in the  
5 proposed plan, the Extension capital transfers were  
6 forecasted as part of the GRA?

7 MR. TAI PHOA: Yes, that is correct.

8 MS. KATHLEEN MCCANDLESS: And you just  
9 mentioned that MPI is proposing in this GRA to suspend  
10 the capital release?

11 MR. TAI PHOA: To suspend the capital  
12 release for 2022 rating year, yes.

13 MS. KATHLEEN MCCANDLESS: And MPI is  
14 proposing a third rebate now issued from Basic?

15 MR. TAI PHOA: Yes, that is correct.  
16 This will be the third rebate in the -- the last two  
17 (2) years, I guess.

18 MS. KATHLEEN MCCANDLESS: Which would  
19 be contrary to the rules set in the Capital Management  
20 Plan?

21 MR. TAI PHOA: The rules set did not  
22 include consideration of a capital rebate, yes.

23 MS. KATHLEEN MCCANDLESS: And then if  
24 we could go to PUB-MPI-2-2, Appendix 1, please. And  
25 page 6. Thank you.

1                   So this is a slide deck from a  
2 presentation that was given to the board of directors  
3 of MPI on March 25th, 2021, regarding Extension  
4 transfers to DVA.

5                   Mr. Phoa, are you familiar with this  
6 document?

7                   MR. TAI PHOA:     I would have to defer  
8 this to Mr. Giesbrecht.

9                   MS. KATHLEEN MCCANDLESS:   Okay. I  
10 will ask Mr. Giesbrecht about it then.

11                  Mr. Giesbrecht, are you familiar with  
12 this document?

13                  MR. MARK GIESBRECHT (by Teams):   Yes,  
14 I am.

15                  MS. KATHLEEN MCCANDLESS:   Okay. Thank  
16 you. And so, as I understand it, when the proposal to  
17 transfer Extension excess capital over to DVA was  
18 being considered, this was the presentation that was  
19 presented to the Board, and the slide we see before  
20 you is a summary of what was provided by way of  
21 evidence in last year's GRA about capital transfers  
22 from Extension.

23                  Is that accurate?

24                  MR. MARK GIESBRECHT (by Teams):   Yes,  
25 it is.

1 MS. KATHLEEN MCCANDLESS: Okay. Thank  
2 you. And so we see that, on the right-hand side of  
3 the slide, there's an excerpt from a conversation that  
4 you and I had last year about the possibility that  
5 Extension excess could be used for something other  
6 than the Capital Management Plan transfers to Basic,  
7 yes?

8 MR. MARK GIESBRECHT (by Teams): Yes,  
9 that's correct.

10 MS. KATHLEEN MCCANDLESS: And  
11 underlined there, you had said:

12 "However, if something were to arise  
13 where there was a need, and it was  
14 deemed as appropriate to utilize  
15 those funds, that could be possible  
16 at the discretion of the MPI board  
17 of directors."

18 MR. MARK GIESBRECHT (by Teams):  
19 Correct.

20 MS. KATHLEEN MCCANDLESS: At the time  
21 of the -- you made that statement, though, MPI had no  
22 plans to do anything with the Extension excess other  
23 than what was contemplated by the Capital Management  
24 Plan.

25 MR. MARK GIESBRECHT (by Teams): That

1 is true.

2

3

(BRIEF PAUSE)

4

5

MS. KATHLEEN MCCANDLESS: And,

6

ultimately, as we know, there was a decision made to

7

transfer the Extension excess capital over to DVA

8

instead of use it as contemplated by the Capital

9

Management Plan?

10

MR. MARK GIESBRECHT (by Teams): Yes.

11

MS. KATHLEEN MCCANDLESS: Now, if we

12

could go to PUB MPI-2-2, just a footnote in the

13

narrative portion of this response.

14

15

(BRIEF PAUSE)

16

17

MS. KATHLEEN MCCANDLESS: Thank you,

18

Kristen. Here the Corporation explains that the

19

impact of the excess capital generated by the pandemic

20

demonstrated a weakness in the Capital Management

21

Plan.

22

And you just spoke to that a few

23

moments ago, yes?

24

MR. MARK GIESBRECHT (by Teams): Yes.

25

MS. KATHLEEN MCCANDLESS: And there

1 will be some new methodology proposed in next year's  
2 GRA?

3 MR. MARK GIESBRECHT (by Teams): Yes,  
4 that is our intentions.

5 MS. KATHLEEN MCCANDLESS: Now, Mr.  
6 Giesbrecht, with respect to the comment that you made  
7 last year about the potential that the Extension  
8 excess could be used for something other than  
9 transfers to Basic, is there anything else foreseen at  
10 this point as far as transfers apart from using them  
11 in 2022/'23 over to Basic?

12 MR. STEVE SCARFONE: I just want to --  
13 just with your question, Counsel. I don't believe he  
14 said that the last one was foreseen. You asked if  
15 there's anything else that's foreseen.

16 MS. KATHLEEN MCCANDLESS: I -- I mean  
17 going forward.

18 MR. STEVE SCARFONE: I see.

19 MR. MARK GIESBRECHT (by Teams): So,  
20 we have projected the -- the excess capital of  
21 Extension at the end of this current fiscal year.

22 In March of '22 is -- is forecasted and  
23 currently assumed to transfer to DVA. Beyond that  
24 point in time, there is no other planned transfers.  
25 The -- that would take us to approximately the year

1 '26/'27, where -- where DVA would need no subsequent  
2 funding on its current level of -- of funding.

3                   So, what I mean by that is, if we did  
4 not receive any additional funds for the  
5 administrations of the DVA line of business, these two  
6 (2) transfers, the 60 million and the projected 53,  
7 would take us to about the end of '25/'26.

8                   So, there will be no plans for anything  
9 within Extension for that period of time. We are  
10 definitely hopeful that that will provide us the  
11 opportunity to come to an arrangement where DVA can  
12 become self-sufficient and to cover all this cost.

13                   So, for that period of time, you know,  
14 before the year '26/'27, there will be no planned or  
15 expected further transfers to DVA based on what we  
16 know today.

17

18 CONTINUED BY MS. KATHLEEN MCCANDLESS:

19                   MS. KATHLEEN MCCANDLESS: Okay. And I  
20 believe you mentioned in your presentation a few  
21 moments ago that, in the past, transfers from  
22 Extension excess were normal. And -- and I'm not sure  
23 if you meant with respect to Basic and DVA or just  
24 Basic. Could you clarify?

25                   MR. MARK GIESBRECHT (by Teams): Yes,



1 certainly. If we look back at the history of MPI,  
2 when we took over the responsibility of administering  
3 the DVA in 2004, we had numerous years, really, from  
4 2004 to 2013, where the DVA line of business was in a  
5 significant deficit.

6                   There was, you know, on boarding of  
7 systems, getting set up, having the cost come onboard.  
8 And there were numerous years, consecutive years of  
9 losses. And during those years, Extension was  
10 transferred to DVA for the years 2004 to 2013.

11                   And that will be tens of millions --  
12 actually, over a hundred million dollars in that point  
13 in time.

14                   So, what I was alluding to earlier was  
15 that Extension has historically been in use for two  
16 (2) purposes, either funding DVA at its onset in 2004  
17 for the better part of a decade, or funding Basic,  
18 right. Those really have been our -- our two (2)  
19 options over the last twenty (20) years.

20                   MS. KATHLEEN MCCANDLESS: When you say  
21 hundreds of millions of dollars, are you -- are you  
22 referring to a particular schedule that you have of  
23 the history of Extension transfers to DVA?

24                   MR. MARK GIESBRECHT (by Teams): It  
25 would be an internal schedule that looks at the -- the

1 retained earnings and the capital positions of our  
2 various lines of business.

3 MS. KATHLEEN MCCANDLESS: Is that  
4 something you're able to provide to the Board?

5 MR. MARK GIESBRECHT (by Teams): Yes,  
6 I believe so.

7 MS. KATHLEEN MCCANDLESS: Mr.  
8 Scarfone, if we could have an undertaking to provide  
9 the schedule of transfers from Extension excess  
10 retained earnings from 2004 to present.

11 MR. STEVE SCARFONE: For transfers to  
12 the DVA line of business? Is that what it was?

13 MS. KATHLEEN MCCANDLESS: Yes. Thank  
14 you.

15 MR. STEVE SCARFONE: Yeah.

16 MS. KATHLEEN MCCANDLESS: Thank you.

17

18 --- UNDERTAKING NO. 34: MPI to provide the schedule  
19 of transfers from Extension  
20 excess retained earnings  
21 from 2004 to present

22

23 CONTINUED BY MS. KATHLEEN MCCANDLESS:

24 MS. KATHLEEN MCCANDLESS: Mr.  
25 Giesbrecht, in the past, when Extension excess

1 retained earnings were -- were used for transfers to  
2 DVA or to Basic, were there any sort of rules or  
3 guidelines around those that would assist the Board in  
4 determining where to allocate those funds?

5 MR. MARK GIESBRECHT (by Teams): I  
6 can't speak to the particulars. I would have to -- I  
7 -- I would be making some assumptions. Typically, I  
8 would expect an analysis and a Board approval would  
9 have taken place, but I -- honestly, I can't speak to  
10 what took place back in 2004 to 2013.

11

12 (BRIEF PAUSE)

13

14 MS. KATHLEEN MCCANDLESS: Now, if we  
15 could please -- oh, before we go ahead, Kristen, could  
16 we just mark MPI Exhibit number 52 from the 2020 GRA  
17 as the next PUB exhibit, which is number 25? Thank  
18 you.

19

20 --- EXHIBIT NO. PUB-25: MPI Exhibit 52 from the  
21 2020 GRA.

22

23 CONTINUED BY MS. KATHLEEN MCCANDLESS:

24 MS. KATHLEEN MCCANDLESS: Now I'd like  
25 to go to PUB MPI-2-5.

1 (BRIEF PAUSE)

2

3 MS. KATHLEEN MCCANDLESS: And, Mr.  
4 Giesbrecht, this Information Request was about MPI's  
5 proposal to issue rebates to address excess capital  
6 and that there was a reversal in the 5 percent capital  
7 release that was current that was included in rates.

8 Are you familiar with this response?

9 MR. MARK GIESBRECHT (by Teams): Just  
10 -- just trying to refresh my memory. But, yes, I'm  
11 sure I would have seen it at some point.

12 MS. KATHLEEN MCCANDLESS: If we go to  
13 figure 4 -- pardon me, figure 1, pardon me, lines 3  
14 and 4.

15

16 (BRIEF PAUSE)

17

18 MS. KATHLEEN MCCANDLESS: Specifically,  
19 I think, at line 4, can we see the \$57.9 million --  
20 what would be a reduction in premium if the capital  
21 release provision had been kept in place.

22 MR. MARK GIESBRECHT (by Teams): I see  
23 that, yes.

24 MS. KATHLEEN MCCANDLESS: Does the  
25 reversal -- this may be a question for Mr. Phoa or Mr.

1 Giesbrecht, so whoever's -- would like to answer,  
2 please proceed.

3 Does the reversal of the 5 percent  
4 capital release affect the required rate that MPI is  
5 seeking from ratepayers?

6 MR. TAI PHOA: No, it does not.

7

8 (BRIEF PAUSE)

9

10 MS. KATHLEEN MCCANDLESS: Now, if we  
11 could go to PUB MPI-1-22, please.

12

13 (BRIEF PAUSE)

14

15 MS. KATHLEEN MCCANDLESS: At question  
16 A, MPI was asked to provide alternative scenarios in  
17 pro formas 1, 2, and 3 where MPI would not rebate  
18 excess capital and would use the CMP to release the  
19 capital in accordance with the CMP, yes?

20 MR. TAI PHOA: Yes, that is correct.

21 MS. KATHLEEN MCCANDLESS: And the  
22 response at 'A' on page 2 stated that MPI did not  
23 rebate excess capital and, instead, employed use of  
24 the current iteration of its Capital Management Plan,  
25 including capping.

1 MPI would require approval of a 5  
2 percent capital release provision?

3 MR. TAI PHOA: Yes, that is correct.

4 MS. KATHLEEN MCCANDLESS: If the  
5 Capital Management Plan were used to rebate the excess  
6 capital that is built up, given the 5 percent capping  
7 in the program, what would be the indicated rate  
8 reduction under this scenario?

9 MR. TAI PHOA: So -- so, this goes  
10 back to the whole question about rates and capital  
11 release. The indicated rate reduction would be the  
12 same.

13 So -- so, what we would do is we would  
14 take all 2021 rates, adjust it such that we get a -- I  
15 believe it's a minus 1.2 percent overall rate change.  
16 And then we would apply a -- sort of a discount based  
17 on such that we'd achieve an additional 5 percent  
18 premium reduction from -- as a -- from the capital  
19 release.

20 MS. KATHLEEN MCCANDLESS: And there  
21 would be a revenue reduction of the \$57.9 million  
22 reversal?

23 MR. TAI PHOA: Yes, based on the --  
24 the figure you provided earlier, yes.

25 MR. MARK GIESBRECHT (by Teams): And

1 this discussion illustrates some of that confusion  
2 between prospective rate setting and -- and what's  
3 happened in the past, right? And so, it's very clear  
4 that one (1) set is required to cover the cost of  
5 ongoing costs, whereas one (1) is the -- the depletion  
6 of previously acquired capital, right? So it's based  
7 on what's in the bank today versus what you think you  
8 need tomorrow.

9 So a very interesting discussion, based  
10 on -- yeah, what is that -- that impact on customers.

11 MS. KATHLEEN MCCANDLESS: Now, if we  
12 could go to Figure 3 from this same Information  
13 Request -- Request response. And this is the pro  
14 forma for the statement of changes in equity under the  
15 scenario that was requested.

16 MR. TAI PHOA: Yes, it is.

17 MS. KATHLEEN MCCANDLESS: If we look  
18 at line 22, which is the MCT ratio for Basic, based on  
19 the use of the Capital Management Plan as designed,  
20 the MCT does not fall below 130 percent over the five  
21 (5) year forecast.

22 MR. TAI PHOA: Yes, that is correct.

23 MS. KATHLEEN MCCANDLESS: So it  
24 doesn't address the excess capital?

25 MR. TAI PHOA: Yes, that is the -- one

1 (1) of the weaknesses of the Capital Management Plan,  
2 as we mentioned earlier.

3 MS. KATHLEEN MCCANDLESS: Because of  
4 the capping, it's not suited to release excess  
5 capital?

6 MR. TAI PHOA: Yeah. So -- so we --  
7 again, like, the capital -- the capital rebate amount  
8 is significant at 330 million, I was informed. And --  
9 and you just mentioned a while ago that the capital  
10 release would only release \$57 million out of the 330  
11 million that we could release, based on the capital  
12 rebate.

13 So we can clearly see that that's going  
14 to take a while before that entire three hundred and  
15 thirty (330) gets back to the hands of the customers.

16 MS. KATHLEEN MCCANDLESS: Thank you.

17 MR. STEVE SCARFONE: I just want to  
18 clarify. I know that Mr. Phoa keeps referencing  
19 three-thirty (330); just to make sure the record's  
20 clear, it's three-thirty-five (335). 335 million.

21

22 CONTINUED BY MS. KATHLEEN MCCANDLESS:

23 MS. KATHLEEN MCCANDLESS: Yes, thank  
24 you.

25 And then at 'B', at page 5, this is a



1 different scenario. And this scenario would reflect  
2 using the Capital Management Plan, but without  
3 capping, is that right?

4 MR. TAI PHOA: Yes, that's correct.

5 MS. KATHLEEN MCCANDLESS: And we look  
6 at how that's reflected on Figure 6. But if the CMP  
7 were to use -- capping was not, that would indicate an  
8 11 percent rate reduction?

9 MR. TAI PHOA: Yeah. So that's  
10 correct.

11 MS. KATHLEEN MCCANDLESS: And line 22,  
12 we see that for 2024 the MCT would still be at 116.2  
13 percent, yes?

14 MR. TAI PHOA: Yeah. So this how the  
15 -- this is how the -- we were talking about how the  
16 CMP release provision is supposed to work. So -- so  
17 I'll try my best to see if I can explain this well  
18 enough.

19 So our starting MCT ratio is 148  
20 percent. What we are looking for is that, over three  
21 (3) years we get back to a hundred percent. And so  
22 when we -- when we take the difference of 48 percent  
23 and -- sorry, 148 percent and a hundred percent, our  
24 target MCT would be -- would be a reduction.

25 So -- so when we -- when we look at the

1 148 percent, compared to the hundred percent, that's a  
2 48 percent difference. And so the way we would -- we  
3 would calculate our target MCT ratio at the end of the  
4 rating year would be to divide that number by three  
5 (3) and then multiply it by two (2) years because we  
6 are projecting two (2) years ahead. So -- so that's  
7 about 32 percent reduction.

8                   So the -- you can see that, based on  
9 this scenario, we went from 148 percent at the start  
10 of '21/'22 and ended up at 116 percent, which is on  
11 target, at the end of the rating year, which is  
12 '23/'24.

13                   MS. KATHLEEN MCCANDLESS: Thank you.  
14 And these figures would be -- the numbers would be  
15 different now, depending on the results of the October  
16 update?

17                   MR. TAI PHOA: Yes, I would agree.

18                   MS. KATHLEEN MCCANDLESS: Would it be  
19 possible to have an undertaking to provide updates to  
20 PUB-MPI-1-22A and 'B', on the basis of the October  
21 update?

22                   MR. STEVE SCARFONE: That's fine. So  
23 that would include the new pro formas?

24                   MS. KATHLEEN MCCANDLESS: Yes, it  
25 would include the pro formas. And while we're at it,

1 there are some other pro formas that we would ask be  
2 updated as well. And they're -- but they're reflected  
3 in other information requests.

4 MR. STEVE SCARFONE: Okay.

5 MS. KATHLEEN MCCANDLESS: So the next  
6 one would be PUB-MPI-2-12.

7 Probably if we just go to the question  
8 so that counsel can see. It's just another -- another  
9 scenario there.

10 MR. STEVE SCARFONE: Yeah. So the --  
11 the -- is that -- counsel, just those two (2)  
12 undertakings to update -- oh, one (1) more. Okay.

13 MS. KATHLEEN MCCANDLESS: And one more  
14 would be PUB-MPI-1-26.

15

16 (BRIEF PAUSE)

17

18 MS. KATHLEEN MCCANDLESS: And this is  
19 for capital releases where Extension (2:16:13)  
20 earnings were transferred to Basic instead of to DVA.  
21 And there are some scenarios there as well.

22 So we would ask for updates to PUB-MPI-  
23 1-22A and 'B', PUB-MPI-2-12, and PUB-MPI-1-16, which  
24 is what we see.

25

1 (BRIEF PAUSE)

2

3 MR. STEVE SCARFONE: So Ms.  
4 McCandless, just confirming with the -- my client  
5 about the request.

6 Mr. Dunstone estimates it will be about  
7 twenty-five (25) pro formas, so the time line for  
8 producing those would probably be the end of this  
9 week, early next week, if that's doable?

10 MS. KATHLEEN MCCANDLESS: Perhaps we  
11 could, at the break, just have an offline discussion  
12 then, confirm specifically what --

13 MR. STEVE SCARFONE: I just didn't  
14 want to commit to the undertaking if we couldn't get  
15 it done, right, and -- and in a timely manner for your  
16 purposes. That's all.

17 MS. KATHLEEN MCCANDLESS: Why don't we  
18 defer that discussion until the break and then we can  
19 confirm the undertakings --

20 MR. STEVE SCARFONE: Afterwards. Oh,  
21 okay. Yeah.

22

23 CONTINUED BY MS. KATHLEEN MCCANDLESS:

24 MS. KATHLEEN MCCANDLESS: If we could  
25 go to PUB-MPI-2-12, please, Kristen. And in

1 particular, I am looking at the narrative response.

2 So on the prior page, please. Yes.

3 About three (3) lines in, the

4 Corporation has stated that:

5 "It must be remembered that the  
6 intent of a capital release or build  
7 provision under the Capital  
8 Management Plan is to assist in  
9 maintaining a capital position of  
10 the rate stabilization reserve to  
11 meet a target MCT ratio of 100  
12 percent at the end of 24 --  
13 2024/'25. MPI applied a capital  
14 release provision throughout the  
15 forecast to show the impact on  
16 achieving a 100 percent MCT ratio.  
17 MPI cautions against applying the  
18 capital release provision beyond  
19 policies written in 2022, as the  
20 mechanics of the CMP required its  
21 capital build release provision be  
22 recalculated annually."

23 Yes?

24 MR. TAI PHOA: That is correct.

25 MS. KATHLEEN MCCANDLESS: The -- the

1 forecasted illustrative calculations of the capital  
2 release under the CMP would be done each year based on  
3 the results?

4 MR. TAI PHOA: Yes. Sorry. I'll...

5

6 (BRIEF PAUSE)

7

8 MS. KATHLEEN MCCANDLESS: And, I  
9 think, if we can refer to Figure 3. Thank you.

10 Based on the assumptions inherent in  
11 the GRA, but with no rebates being proposed for the  
12 excess capital, and no capping and release in capital  
13 sufficient to attain 100 percent MCT in 2023/'24, this  
14 would require a capital release provision of minus  
15 sixteen (16) to maintain 100 percent MCT for Basic,  
16 according to the plan?

17 MR. DEAN DUNSTONE: That's correct.

18 MS. KATHLEEN MCCANDLESS: And if we  
19 see at line 22 here:

20 "If the CMP were applied on this  
21 basis to attain 100 percent MCT in  
22 '23/'24, it would result in the MCT  
23 falling below 50 percent in  
24 2025/'26, given the calculations and  
25 limitations to those calculations in

1                   this analysis."

2                   Is that accurate?

3                   MR. DEAN DUNSTONE:    Yeah.  If we kept  
4 the release in that long, yes, that's correct.  Yeah.

5                   MS. KATHLEEN MCCANDLESS:  MPI's not  
6 recommending that the CMP be applied on this basis?

7                   MR. DEAN DUNSTONE:  That's right, no.

8                   MS. KATHLEEN MCCANDLESS:  Now, I'm  
9 going to I guess jump back a little bit on the  
10 Extension transfers to DVA.

11                   And, Mr. Giesbrecht, we were discussing  
12 earlier that last year's application, the transfers  
13 weren't foreseen.

14                   If we could go to MPI Exhibit Number  
15 37, page 27, please.

16

17                   (BRIEF PAUSE)

18

19                   MS. KATHLEEN MCCANDLESS:  Thank you.  
20 So this -- if we could just go to the top of the page,  
21 please.  Oh, page 27.  Thank you.

22                   So this is EPF-3, and this is -- this  
23 was provided in the rate update in October.  I'm  
24 primarily just interested in looking at the transfers  
25 to and from DVA retained earnings and Basic retained

1 earnings, yes?

2 MR. MARK GIESBRECHT (by Teams): Yes,  
3 this schedule shows those transfers.

4 MS. KATHLEEN MCCANDLESS: Okay. And  
5 so we see there that the -- the transfer to and from  
6 DVA retained earnings for 2021 actual and 2021/'22 is  
7 -- are projected at roughly 114, 115 million?

8 MR. MARK GIESBRECHT (by Teams):  
9 Correct.

10 MS. KATHLEEN MCCANDLESS: And the 60  
11 million has been transferred at this point?

12 MR. MARK GIESBRECHT (by Teams): Yes,  
13 it has.

14

15 (BRIEF PAUSE)

16

17 MS. KATHLEEN MCCANDLESS: Has the --  
18 pardon me, I think we need to go to EPF from the  
19 filing: EPF-3.

20 All right. The numbers are slightly  
21 different, but that -- that's what was I guess filed.

22 So there's a slight difference in the  
23 2021 transfer that's forecast now?

24 MR. MARK GIESBRECHT (by Teams): Yes.  
25 I believe this is the -- the most current version.



1 MS. KATHLEEN MCCANDLESS: Has the  
2 \$53.5 million been transferred as yet?

3 MR. MARK GIESBRECHT (by Teams): No,  
4 it has not.

5 MS. KATHLEEN MCCANDLESS: Now,  
6 Kristen, could we please go to CAC-MPI-1-94. And this  
7 was Information Request from CAC to MPI regarding the  
8 capital transfer rules. And if we go to the --  
9 actually, before the questions, please, Kristen, thank  
10 you, 'cause they quote some of what MPI provided in  
11 the 2020 GRA. Right to the beginning of the preamble.  
12 Thank you.

13 So lines 14 to 16, we see:

14 "If, at each fiscal year end, the  
15 Extension MCT ratio is greater than  
16 200 percent, MPI will transfer  
17 capital from Extension to Basic  
18 until the ratio is 200 percent."

19 MR. MARK GIESBRECHT (by Teams):

20 That's correct.

21 MS. KATHLEEN MCCANDLESS: And then if  
22 we go to Questions A and B, the Corporation was asked,  
23 in reference to the preamble:

24 "Confirm the original intent of the  
25 capital transfer rules of the

1 Capital Management Plan were for  
2 non-discretionary transfers from  
3 Extension to Basic until the  
4 Extension MCT ratio is equal to 200  
5 percent."

6 And at 'B':

7 "Explain if MPI's board of directors  
8 considered seeking approval from the  
9 PUB to again deviate from the rules  
10 of the Capital Management Plan."

11 Yes?

12 MR. MARK GIESBRECHT (by Teams): I see  
13 those questions, yes.

14 MS. KATHLEEN MCCANDLESS: And the  
15 response that was provided -- thank you -- at 'A', the  
16 Corporation stated that:

17 "The intent of MPI, as per the  
18 Capital Management Plan, remains  
19 unchanged."

20 Yes?

21 MR. MARK GIESBRECHT (by Teams): Yes.

22 MS. KATHLEEN MCCANDLESS: Having  
23 looked at what was initially provided to the Board in  
24 2019, is it MPI's position that the capital transfers  
25 were not a fundamental aspect of the Capital

1 Management Plan?

2 MR. MARK GIESBRECHT (by Teams): They  
3 are an integral part. They -- they have a material  
4 impact on the -- the plan and the outcome, yes.

5 MS. KATHLEEN MCCANDLESS: So are they  
6 -- do they remain fundamental as part of the Capital  
7 Management Plan?

8 MR. MARK GIESBRECHT (by Teams): They  
9 do. They do. Yeah, they -- they -- Extension, to the  
10 extent there's excess capital, you know, will have a  
11 meaningful impact on -- on the overall plan.

12 MS. KATHLEEN MCCANDLESS: Now, Mr.  
13 Giesbrecht, I wanted to ask some questions that I did  
14 ask of the Revenues and Expenses Panel last week on  
15 the DVA transfers as reflected in the Corporation's  
16 financial statements.

17 And first -- and I wanted to follow up  
18 with you. First, I wanted to look at the 2019 Annual  
19 Report for the 2019/'20 year, and that's found at --  
20 an excerpt is found at the book of documents as well.  
21 But in particular, I am looking at -- thank you,  
22 Kristen -- the notes here or the discussion about  
23 Drivers and Vehicles Act operations.

24 Do you see that there?

25 MR. MARK GIESBRECHT (by Teams): I do.

1 MS. KATHLEEN MCCANDLESS: Okay. Thank  
2 you. And if we look to the very bottom of the right-  
3 hand side of the page, there's a comment about DVA  
4 retained earnings, and it says:

5 "DVA's -- DVA operations' retained  
6 earnings are derived from the annual  
7 operations of the DVA operations'  
8 line of business. DVA operations'  
9 retained earnings were at negative  
10 \$7.8 million compared to negative  
11 1.2 million in the previous year."

12 MR. MARK GIESBRECHT (by Teams): Yes.

13 MS. KATHLEEN MCCANDLESS: And as I  
14 understand it, this was the only mention in that  
15 annual report of the -- the DVA retained earnings in  
16 the financials --

17 MR. MARK GIESBRECHT (by Teams): Yes,  
18 I believe so. That -- that's correct, yeah.

19 And what -- what we've done for the  
20 most recent year, the -- the 2020 Annual Report, is we  
21 have added a note specific to the income statement and  
22 the balance sheets of all of their lines of business.  
23 So there's additional disclosure in our -- in our  
24 financial statements that will show the financial  
25 position of all of our lines of business.

1 MS. KATHLEEN MCCANDLESS: So if we go  
2 to MPI Exhibit Number 35 -- and that's the Annual  
3 Report for 2020/'21, yes?

4 MR. MARK GIESBRECHT (by Teams): Yes.

5 MS. KATHLEEN MCCANDLESS: And I  
6 understand that the transfer of the Extension surplus  
7 to DVA was approved by the Board ultimately on June 24  
8 of this year?

9 MR. MARK GIESBRECHT (by Teams):  
10 Sorry. The -- the transfer would have been -- that  
11 would have been March -- I think March 25th.

12 MS. KATHLEEN MCCANDLESS: Yes. There  
13 was the March 25th meeting, and ultimately was there  
14 not a -- a second approval or second meeting around  
15 the 24th of June?

16 MR. MARK GIESBRECHT (by Teams): Yeah.  
17 So the -- the approval of the \$60 million took place  
18 in March, and the -- the ultimate financial statements  
19 were approved after the conduction of the -- or the  
20 completion of the audit. So we -- we had the report  
21 approved in -- in June.

22 And also, on that same date, there was  
23 discussion about the forecasted future transfer of \$53  
24 million to -- to DVA. So that was not approved, but  
25 was discussed at that point in time.

1 MS. KATHLEEN MCCANDLESS: Thank you.  
2 Now, as I understand it, there's no note in the  
3 2020/'21 Annual Report that's similar to the one I  
4 just reviewed with you regarding the DVA negative  
5 retained earnings.

6 Is that fair?

7 MR. MARK GIESBRECHT (by Teams): So  
8 there -- there's two (2) parts. The first one is,  
9 what you're referring to is the MD&A. And what we did  
10 for the 2020 Annual Report is we were looking to  
11 streamline the -- the report and remove some of the  
12 redundancies.

13 So typically, what we've talked about  
14 in the past in the MD&A is each line of business and  
15 the -- you know, the drivers on revenues, claims,  
16 investments income, expenses, and so on. And in many  
17 cases, a lot of the discussion was -- it was -- the  
18 drivers were the same things. And so we did remove  
19 some of the -- the narrative by-line of business in  
20 the MD&A.

21 And what we've done to augment the  
22 reporting is within the -- the actual proper notes to  
23 the financial statement, so the -- the actual audited  
24 notes, there are two (2) disclosures within Note 26  
25 and that's where we disclosed the -- statement of

1 operations and the statement of financial position,  
2 which shows the retained earnings and total equity  
3 position of DVA, as well as all other lines of  
4 business.

5 MS. KATHLEEN MCCANDLESS: So, I just  
6 want to break up your response a -- a little bit.

7 So, first, Kristen, could we just pop  
8 back to what we were looking at for the previous  
9 years, Annual Report ends in narrative about the DVA  
10 line of business.

11 So, Mr. Giesbrecht, just to confirm,  
12 there is -- there's no similar note in the management  
13 discussion and analysis in the 2021 -- or 2020/'21  
14 Annual Report.

15 MR. MARK GIESBRECHT (by Teams): Yes,  
16 that's correct. It was in the MD&A of the 2020 Annual  
17 Report. This particular session, where I talk about  
18 retained earnings, is not in that report.

19 MS. KATHLEEN MCCANDLESS: Thank you.  
20 And then if we could go back, Kristen, to MPI Exhibit  
21 Number 35.

22 And Mr. Giesbrecht, you were referring  
23 to Note 26, I believe that's page 70. Yes, thank you.

24 Okay. So, it -- this was the note that  
25 you were referring to, Mr. Giesbrecht?

1 MR. MARK GIESBRECHT (by Teams): Yes.

2 MS. KATHLEEN MCCANDLESS: And, so,  
3 it's your evidence that the transfer from Extension,  
4 access retained earnings to DVA is reflected in this  
5 note?

6 MR. MARK GIESBRECHT (by Teams): It --  
7 it is reflected, you know, in -- in hindsight and, you  
8 know, as part of this discussion, I think that we can  
9 make an improvement to make it more explicit.

10 But you -- you'd have to look at the  
11 equity section so, for example, look at DVA, and you  
12 see DVA for the year -- or the period of March 31st,  
13 2020, you'll see a total equity of negative thirteen  
14 (13) million and then you see -- of March 31st, 2021,  
15 positive forty one point five (41.5) million.

16 And so that's where you see there's a  
17 dramatic improvement in the financial position of --  
18 of DVA and so, and -- and if we were to scroll down to  
19 the next page, you'll see the income statement and we  
20 can see that the net income for the year is a -- a  
21 small loss of 2.7 million.

22 And so the difference is -- it reflects  
23 that transfer. So, but I -- I -- I think there's an  
24 improvement that we can make to the -- the disclosure,  
25 that would be to explicitly state that there was a



1 transfer but it -- it can be found in this disclosure.

2 MS. KATHLEEN MCCANDLESS: How -- how  
3 many years does the Corporation want DVA to be pre-  
4 funded for?

5 MR. MARK GIESBRECHT (by Teams): Well,  
6 ideally, we would like DVA to be self sufficient and  
7 to cover its own costs and to carry its own burden.

8 You know, right -- right now there --  
9 there -- there's a couple of parts to that question,  
10 so there -- there's the accounting treatment which  
11 recognizes the -- the capital costs and amortization  
12 of Project Nova, but if we look at the actual cash  
13 outlay, it is much earlier.

14 So that -- that's also a consideration  
15 when we look at the cash needs of the line of  
16 business.

17 But it -- to just answer your question,  
18 ideally, in a perfect world, we wouldn't need to have  
19 a pre-funding whatsoever.

20 MS. KATHLEEN MCCANDLESS: MPI is  
21 planning on pre-funding DVA to about 2025?

22 MR. MARK GIESBRECHT (by Teams): So  
23 under -- under the current projected -- transfer at  
24 March of '22, that would carry us, yes, till  
25 approximately 20 -- '26/'27.

1 MS. KATHLEEN MCCANDLESS: Is there  
2 anything special or -- about that time frame that has  
3 caused MPI to select it?

4 MR. MARK GIESBRECHT (by Teams): No, I  
5 wouldn't say so. I think the -- the biggest reason is  
6 that we -- we know that losses are currently projected  
7 to -- to pile up within DVA.

8 We know that there are capital costs  
9 and -- and costs to -- to modernize the systems. So  
10 we know those costs are coming and we also recognize  
11 that at the current time, we have excess profits  
12 available in Extension.

13 We have rebates, that we've given two  
14 (2) rebates and we're looking at, you know, applying  
15 for a third rebate that we're deliberating right now.

16 And so there is the -- the availability  
17 of excess funds that it just makes sense given the  
18 financial state of DVA.

19 MS. KATHLEEN MCCANDLESS: Is there  
20 anything that would prevent the Corporation from  
21 deciding to transfer Extension, excess capital to DVA  
22 in 2023/'24?

23 MR. MARK GIESBRECHT (by Teams): No.  
24 And again, there -- based on our current forecast,  
25 there would be no need because based on the transfer

1 of 60 million that has already taken place and the  
2 projected 53, that would put DVA in a positive  
3 position for the next, you know, call it five (5)  
4 years.

5 So, there would be no need, unless  
6 something were to -- to change dramatically, which we  
7 do not expect at this point in time.

8 So, I would say, there -- there would  
9 be no expectation of any subsequent transfers to DVA  
10 for the next five (5) years.

11 MS. KATHLEEN MCCANDLESS: How -- how  
12 should the Board take the forecasted Extension  
13 transfers into consideration, those are -- that are  
14 forecasted after -- or starting to resume again, given  
15 that the transfers did not occur in 2019/'20, 2021,  
16 2021/'22, and that the Corporation ultimately may not  
17 transfer funds thereafter, if it determines there's  
18 another use for them.

19 MR. STEVE SCARFONE: Just -- sorry to  
20 interject, Ms. McCandless, can you just go through  
21 those transfers that you say didn't occur, beginning  
22 with the first one in 2019/'20?

23 MS. KATHLEEN MCCANDLESS: Do you want  
24 me to take you to all of the schedules or --

25 MR. STEVE SCARFONE: No, not the

1 schedules, just where those transfers instead were  
2 directed.

3 MS. KATHLEEN MCCANDLESS: Well, I -- I  
4 understand that there was a rebate directly to  
5 consumers and then they were forecasted -- or there  
6 were transfers to DVA, one that's happened and then  
7 one that will happen.

8 MR. STEVE SCARFONE: Oh, I see, so the  
9 first one that you're speaking of is the rebate that  
10 went from Extension to Basic?

11 MS. KATHLEEN MCCANDLESS: There was a  
12 rebate --

13 MR. STEVE SCARFONE: -- in -- in the  
14 form of that rebate?

15 MS. KATHLEEN MCCANDLESS: -- from  
16 Extension to the customers.

17 MR. STEVE SCARFONE: Yeah, the 52.

18 MS. KATHLEEN MCCANDLESS: Yes.

19 MR. STEVE SCARFONE: Okay. Just so it  
20 -- just so Mr. Giesbrecht is clear.

21

22 CONTINUED BY MS. KATHLEEN MCCANDLESS:

23 MS. KATHLEEN MCCANDLESS: So, Mr.  
24 Giesbrecht, given the history of the Extension  
25 transfers, not going to Basic, what assurance or -- or

1 -- what understanding can the Board have in the future  
2 regarding the forecasted Extension transfers?

3 MR. MARK GIESBRECHT (by Teams): Yeah,  
4 that -- that's a very fair question. I would -- I'd  
5 probably point to -- to two (2) main points, that  
6 being, in -- in the history, or at least the last  
7 twenty (20) years of Extension profits and where  
8 they've been directed, they've -- they've gone to one  
9 -- one of two (2) places.

10 One being DVA and one being Basic. So  
11 that's been established, that's been commonplace for  
12 the last two (2) years since -- since MPI's been  
13 responsible for the DVA operation.

14 Now, given that we've already  
15 transferred the 60 million, we've put forward, in our  
16 forecast, that we plan on transferring a subsequent  
17 \$53 million at the end of this current fiscal year and  
18 the current projections, which include all of our  
19 current cost of operations, the cost of implementing  
20 Project Nova, and assume no subsequent funding from --  
21 or changes in our current funding levels, based on  
22 those forecasts, that would carry us to the end of the  
23 -- the year 2025/'26.

24 So, based on that, I would be very  
25 confident that there would be no other -- no other

1 uses intended for Extension.

2                   Now, I fully recognize that, you know,  
3 the frustrations, or -- or how the PUB might be  
4 feeling about these -- given, you know, what has  
5 transpired, but like I said, we really only have ever  
6 utilized these -- these monies for two (2) reasons,  
7 the DVA and Extension, this will -- this plan will  
8 allow us to hopefully come to an agreement to address  
9 the funding gap and that would give us five (5) years  
10 of runway to make that happen.

11                   MS. KATHLEEN MCCANDLESS: Thank you,  
12 Mr. Giesbrecht. So, my understanding then is that  
13 there are two (2) things upon which the forecasted  
14 Extension transfers would be contingent and one would  
15 be the Project Nova budget staying, I guess not -- not  
16 varying significantly, that would be one.

17                   And the other two (2) would be that the  
18 funding levels from the government remain the same, or  
19 -- or don't decrease, I suppose.

20                   MR. MARK GIESBRECHT (by Teams): Those  
21 would be two (2) critical assumptions within that  
22 forecast, yes.

23                   MS. KATHLEEN MCCANDLESS: Thank you.  
24 Kristen, could we please go to PUB-MPI1-26. Thank  
25 you.

1                   So, if the Extension transfers to DVA  
2 had instead been transfers to Basic, so the amount of  
3 capital available to rebate would be greater by  
4 roughly \$113 million. Yes?

5                   MR. MARK GIESBRECHT (by Teams): Yeah,  
6 roughly speaking. There would be additional capital  
7 requirements for assets, that would be in Basic, but  
8 generally speaking, that -- that's fair.

9                   MS. KATHLEEN MCCANDLESS: Thank you.  
10 And the Corporation was asked to run some scenarios,  
11 assuming Extension excess was not transferred to DVA,  
12 but to Basic. And I think we can see those at Figure  
13 1. Yes?

14                   MR. MARK GIESBRECHT (by Teams): Yes.

15                   MS. KATHLEEN MCCANDLESS: And so the  
16 first scenario at 126A on line 1, would reflect --  
17 reflect a capital release of 5 percent, based on the  
18 Capital Management Plan with no change in the rebate?

19                   MR. MARK GIESBRECHT (by Teams): I see  
20 that there, yes.

21                   MS. KATHLEEN MCCANDLESS: 126A with  
22 the asterisk reflects an uncapped capital release of  
23 7.86 percent, and that would be a rebate of \$202.7  
24 million over the two (2) years?

25                   MR. MARK GIESBRECHT (by Teams): Yes.

1 MS. KATHLEEN MCCANDLESS: And under  
2 that scenario, the MCT is not forecast to fall below a  
3 hundred percent, yes?

4 MR. MARK GIESBRECHT (by Teams):  
5 Correct.

6 MS. KATHLEEN MCCANDLESS: The next  
7 scenario at three (3), 126B, reflects returning all  
8 the proceeds through a rebate, and that increases the  
9 rebate to ratepayers from 202 million, as we saw  
10 above, to 311.5 million?

11 MR. MARK GIESBRECHT (by Teams): Yes.

12 MS. KATHLEEN MCCANDLESS: And then the  
13 final serial here at 126C reflects maintaining the  
14 rebate at the level assuming the transfer of Extension  
15 money but transferring money over to DVA?

16 MR. MARK GIESBRECHT (by Teams): I  
17 believe so, yes.

18 MS. KATHLEEN MCCANDLESS: And this  
19 scenario draws the MCT below 100 percent?

20 MR. MARK GIESBRECHT (by Teams): Yes.

21 MS. KATHLEEN MCCANDLESS: And this was  
22 provided in August. How much would the rebate now be,  
23 based on the October update?

24 MR. MARK GIESBRECHT (by Teams): Well,  
25 we -- so, we've applied for \$335 million, so that --



1 that's our -- our current -- these are our most  
2 current numbers.

3 MS. KATHLEEN MCCANDLESS: But under  
4 these scenarios then how would that change?

5 MR. DEAN DUNSTONE: I could probably  
6 speak to that.

7 So, yeah, the -- the initial filing was  
8 202 million, and the update is now 335 million, so  
9 \$133 million positive difference from that. And then  
10 if we -- if you're -- you know, if you're talking  
11 about the scenario in 26A, where we're transferring --  
12 what we used to -- transferred to DVA over to Basic,  
13 you know, conceivably, that would be 114 million, so  
14 230, 47 (sic) million.

15 MS. KATHLEEN MCCANDLESS: Thank you.  
16 I now am going to move into some questions about the  
17 financial condition test. I believe, Mr. Phoa, those  
18 will be for you.

19 MR. TAI PHOA: Actually, that might  
20 not be my area of expertise...

21 MR. STEVE SCARFONE: We'll probably  
22 have some heavy reliance on our back row for this one,  
23 but we'll do our best, yeah.

24

25 (BRIEF PAUSE)

1 CONTINUED BY MS. KATHLEEN MCCANDLESS:

2 MS. KATHLEEN MCCANDLESS: So, first, I  
3 just wanted to take you back to the target capital  
4 level and PUB Order 1/'21 (phonetic), what was ordered  
5 by the Board after last year's GRA, at ten point seven  
6 (10.7).

7

8 (BRIEF PAUSE)

9

10 MS. KATHLEEN MCCANDLESS: Thank you,  
11 Kristen.

12 So, here we see at seven (7), in the  
13 2022 GRA:

14 "The Corporation shall file an  
15 analysis supporting the level of the  
16 Basic target capital level 100  
17 percent MCT or the use of a single  
18 target capital level versus a range  
19 to promote rate stability."

20 MR. DEAN DUNSTONE: Yes.

21 MS. KATHLEEN MCCANDLESS: And in PUB  
22 MPI-1-29B, the -- if we go up to the preamble, please.

23 This order is reflected again. And  
24 RSR-8 provided information about the MCT, but did not  
25 appear to provide any support for the level of the

1 Basic target capital level.

2 So then the question was asked at 'B' -  
3 - if you we could scroll down a little bit. Thank  
4 you.

5 The Corporation was asked to:

6 "Provide an updated analysis which  
7 is consistent with that used at the  
8 2019 GRA, with respect to method and  
9 approach and provide the range of  
10 capital in both dollar and MCT  
11 basis."

12 Yes?

13 MR. DEAN DUNSTONE: Yes.

14 MS. KATHLEEN MCCANDLESS: The  
15 Corporation has not provided this analysis to date?

16 ME. DEAN DUNSTONE: No.

17 MS. KATHLEEN MCCANDLESS: Subject to  
18 check, would you confirm that the most current  
19 analysis then of the range provided to the Board would  
20 be the analysis provided in the 2019 GRA of an MCT  
21 range between 34 percent and 88 percent?

22 MR. DEAN DUNSTONE: Yes, I recollect  
23 those numbers. yes.

24 MS. KATHLEEN MCCANDLESS: Thank you.

25 And then at PUB-MPI-2-15, the request that was made at

1 129B is repeated. And, again, the -- at 'A', if we  
2 just scroll up, the Corporation was asked to file the  
3 analysis requested with regard to a target range, yes?

4 MR. DEAN DUNSTONE: Yes.

5 MS. KATHLEEN MCCANDLESS: And the  
6 response at 'A' was that, essentially, MPI did not  
7 complete a target capital range analysis because it  
8 was not prioritized by MPI?

9 MR. DEAN DUNSTONE: Yeah. I think  
10 it's in the response there. But I know in 2019 that  
11 the -- we used to do the DCAT analysis to determine  
12 these ranges. And then we've transitioned to this  
13 financial condition testing analysis instead,  
14 basically, since we adopted the 100 percent MCT.

15 So, we no longer have this readily  
16 available, this information. And in talking to the  
17 actuarial analyst who independently does this every  
18 year, it is an extensive undertaking for him to -- to  
19 prepare this. And he -- he does recall the 2019  
20 version which took quite some time to prepare.

21 MS. KATHLEEN MCCANDLESS: And now,  
22 with respect to the financial condition test, that was  
23 filed October 14th with the Board?

24 MR. DEAN DUNSTONE: I can accept that.

25 MS. KATHLEEN MCCANDLESS: I understand

1 that the Corporation had advised in its filing that  
2 this chapter would be provided in August of 2021?

3 MR. DEAN DUNSTONE: I can recall that,  
4 yes.

5 MS. KATHLEEN MCCANDLESS: So, clearly,  
6 there was some delay. What was the reason for the  
7 delay?

8 MR. DEAN DUNSTONE: Simply put, in  
9 this case it would have been resourcing. We have, you  
10 know, one (1) actuarial analyst who generally does the  
11 -- the testing for this. And this year, yeah, we --  
12 we had a few things going on with the rate updates and  
13 other areas, so it was a challenge to get it prepared  
14 on time.

15 MS. KATHLEEN MCCANDLESS: And,  
16 ultimately, the financial condition test was signed  
17 October 9, 2021?

18

19 (BRIEF PAUSE)

20

21 MR. MARK GIESBRECHT (by Teams): I'll  
22 -- I'll just add to -- to this discussion. That we --  
23 given the change in our chief actuary, we had to make  
24 some changes on, you know, who would be signing off on  
25 the financial condition test and -- and working with

1 the availability and resources of our external  
2 appointed actuary. So that definitely played a part  
3 in the timing and availability of -- of submitting  
4 this report.

5 MS. KATHLEEN MCCANDLESS: Thank you.  
6 Mr. Phoa, did you have something to add or...?

7 MR. TAI PHOA: No. Mr. -- Mr.  
8 Giesbrecht just added what I wanted to add.

9 MS. KATHLEEN MCCANDLESS: Thank you.  
10 So, this was ultimately signed October 9th. I think,  
11 if we jump to page 8, we can see that, yes?

12 MR. DEAN DUNSTONE: Yes.

13 MS. KATHLEEN MCCANDLESS: And I did  
14 circulate to your counsel a section from the Canadian  
15 Institute of Actuary Standards of Practice and, in  
16 particular, I'm looking at 2520.03.

17 Are either of you familiar with those  
18 standards, Mr. Dunstone and Mr. Phoa?

19 MR. DEAN DUNSTONE: This is the first  
20 time for me seeing it.

21 MR. TAI PHOA: Yeah, I would agree.  
22 But the -- the standard looks pretty self-explanatory,  
23 that the investigation is current. So, the standard  
24 just says:

25 "The actuary should ensure that the

1 investigation is current. The  
2 investigation should take into  
3 consideration recent events and  
4 recent financial operating results  
5 of the insurer."

6 MS. KATHLEEN MCCANDLESS: Yes.

7 MR. TAI PHOA: Yes --

8 MS. KATHLEEN MCCANDLESS: And then at  
9 2520.13 -- thank you.

10 "The actuary would consider recent  
11 events and recent operating results  
12 of the insurer up to the date of the  
13 report."

14 Yes?

15 MR. TAI PHOA: Yes.

16 MS. KATHLEEN MCCANDLESS: Would you  
17 consider a change in expected net income for 2021/'22  
18 from \$67.3 million to \$189.7 million to be a recent  
19 event that should have been considered by the signing  
20 actuary?

21 MR. TAI PHOA: This is where I go to  
22 my back row.

23

24 (BRIEF PAUSE)

25

1 MR. STEVE SCARFONE: It may be  
2 difficult for the Corporation to respond to that  
3 particular question, Ms. McCandless, 'cause you're  
4 asking us to -- the -- to speak for the authority that  
5 signed the report.

6 MS. KATHLEEN MCCANDLESS: Then perhaps  
7 just to -- I can rephrase the question:

8 If MPI's aware whether that change in  
9 expected net income was considered by the signing  
10 actuary?

11 MR. STEVE SCARFONE: And -- and that  
12 question will probably come from the back row, so just  
13 bear with us.

14

15 (BRIEF PAUSE)

16

17 MR. MARK GIESBRECHT (by Teams): I'll  
18 just make -- while we're trying to confirm some of  
19 these answers, just to raise one (1) point, obviously,  
20 you know, using the -- the budgets and the financial  
21 forecasts is an input into any financial test or  
22 stress test. And anything that changes up until the  
23 date of sign-off would have to be considered.

24 In this case, it was favourable, so I  
25 think, you know, there's a difference if it's



1 favourable or if it was the other way where it could  
2 impact the actual going concern or the ability to meet  
3 the financial obligations.

4                   So I think that's -- that's really one  
5 (1) consideration that these are improvements, and if  
6 anything, they should report more conservative.

7                   MR. DEAN DUNSTONE:    Yeah, and we just  
8 got confirmation.  So -- so the FCT was done using the  
9 2022 GRA base model, so it wouldn't have factored in  
10 the August rate update or the October rate update that  
11 we provided.

12

13 CONTINUED BY MS. KATHLEEN MCCANDLESS:

14                   MS. KATHLEEN MCCANDLESS:    Sorry, you  
15 said it wouldn't have?

16                   MR. DEAN DUNSTONE:    It did not, yes.

17                   MS. KATHLEEN MCCANDLESS:    Does MPI  
18 still consider the FCT to be relevant, taking into  
19 consideration the change in net income?

20                   MR. DEAN DUNSTONE:    Yes.  Just based  
21 on what Mark kind of mentioned, yes, it would be a  
22 favourable change, if anything, yes.

23                   MS. KATHLEEN MCCANDLESS:    Now, if we  
24 could jump to page 10 of the FCT chapter, the base  
25 scenario, and it's Figure FCT-1.  Thank you.

1                   This provides the total equity of the  
2 Basic operations of the Corporation?

3                   MR. DEAN DUNSTONE:   Oh, sorry. Can  
4 you repeat that? I was -- I was looking down.

5                   MS. KATHLEEN MCCANDLESS:   Figure FCT-1  
6 provides the total equity of the Basic operations of  
7 the Corporation?

8                   MR. DEAN DUNSTONE:   Yes.

9                   MS. KATHLEEN MCCANDLESS:   And it's  
10 consistent with the original 2022 filing?

11                   MR. DEAN DUNSTONE:   That's correct.

12                   MS. KATHLEEN MCCANDLESS:   At line 7,  
13 we see total equity of 455 million, 502 million, 563  
14 million, 625 million, and 690 million for 2021/'22  
15 through to 2025/'26, yes?

16                   MR. DEAN DUNSTONE:   Yes.

17                   MS. KATHLEEN MCCANDLESS:   The solvency  
18 scenarios are considered to be 1:100 year events, and  
19 the going concern scenarios are considered to be 1:10  
20 year events?

21                   MR. DEAN DUNSTONE:   That is my  
22 understanding, yes.

23                   MS. KATHLEEN MCCANDLESS:   Would a 1:40  
24 year event be somewhere around halfway between a 1:10  
25 year event and a 1:100 year event?

1 MR. DEAN DUNSTONE: It would be pretty  
2 close, yes.

3 MS. KATHLEEN MCCANDLESS: If we move  
4 to FCT-2 at page 11, this shows the total equity of  
5 solvency scenarios with management action?

6 MR. DEAN DUNSTONE: Correct.

7 MS. KATHLEEN MCCANDLESS: And if we  
8 were to compare each of the equity of these scenarios  
9 against the base scenario, the combined scenario -- so  
10 we see that here at line 2 -- it has the greatest  
11 impact on total equity, yes?

12 MR. DEAN DUNSTONE: That's right.

13 MS. KATHLEEN MCCANDLESS: For  
14 2024/'25, the high loss ratio scenario -- so that's at  
15 line 3 -- has a lower equity than the combined  
16 scenario but for all other years and the largest  
17 dollar changes for the combined scenario in 2025, yes?

18 MR. DEAN DUNSTONE: That's correct.

19 MS. KATHLEEN MCCANDLESS: So relative  
20 to the starting equity of \$455 million, the 225  
21 million equity of the combined scenario in 2024/'25 is  
22 \$230 million lower.

23 MR. DEAN DUNSTONE: Yes.

24 MS. KATHLEEN MCCANDLESS: So if the  
25 Corporation had about \$230 million of equity at

1 2021/'22, and the 1:100 year combined scenario was to  
2 occur, then it could expect total equity of about zero  
3 dollars by 2024/'25. Is that right?

4 MR. DEAN DUNSTONE: It sounds right,  
5 yes. I'm just going to confirm, though, but, yes, it  
6 does sound right. Just one (1) second.

7

8 (BRIEF PAUSE)

9

10 MR. DEAN DUNSTONE: Yes, that's  
11 correct.

12 MS. KATHLEEN MCCANDLESS: Although I  
13 suppose it's possible that there might be a little  
14 higher start -- starting point since the lower total  
15 equity at 2021/'22 would likely mean there's less  
16 investment income. Is that fair?

17 MR. DEAN DUNSTONE: That's fair.

18 MS. KATHLEEN MCCANDLESS: Given the  
19 starting total equity of \$455 million and an MCT of  
20 100 percent, reducing it to \$230 million, might  
21 decrease the MCT ratio to something around 50 percent,  
22 yes?

23 MR. DEAN DUNSTONE: Yes.

24 MS. KATHLEEN MCCANDLESS: And at that  
25 MCT level -- so 50 percent -- the total equity would

1 be roughly sufficient to withstand the most  
2 significant modelled 1:100 year solvency scenario?

3 MR. DEAN DUNSTONE: That math works,  
4 yes.

5 MS. KATHLEEN MCCANDLESS: So one (1)  
6 estimate of the required MCT level such that the  
7 Corporation could withstand a 1:100 year adverse event  
8 would be about 50 percent then.

9

10 (BRIEF PAUSE)

11

12 MR. TAI PHOA: My back row is saying  
13 that it would fail the going concern test, though, and  
14 the going concern test is in part 2. That's what my  
15 back row is saying.

16 MR. STEVE SCARFONE: I think she's  
17 having trouble hearing you. He's speaking about the  
18 going concern test.

19 MR. TAI PHOA: Oh, I'm sorry.

20

21 CONTINUED BY MS. KATHLEEN MCCANDLESS:

22 MS. KATHLEEN MCCANDLESS: So the  
23 position is that a 50 percent MCT level would fail the  
24 going concern test?

25 MR. TAI PHOA: Yes. That's what my

1 back row is indicating.

2 MS. KATHLEEN MCCANDLESS: Now -- but  
3 it would be solvent still.

4 MR. DEAN DUNSTONE: Yes. Fifty (50)  
5 percent would be solvent, yes.

6 MS. KATHLEEN MCCANDLESS: If we look  
7 at the 1:10 year events, the figure in FCT-4 -- so the  
8 going concern scenarios in Figure FCT-4, the lowest  
9 total equity is 338 million for the combined scenario.  
10 Is that right?

11 MR. DEAN DUNSTONE: 338 million in  
12 '25/'26, yes.

13 MS. KATHLEEN MCCANDLESS: That's a  
14 reduction of \$117 million from a starting level of  
15 \$455 million?

16 MR. DEAN DUNSTONE: Correct.

17 MS. KATHLEEN MCCANDLESS: So a  
18 starting total equity of \$117 million might be  
19 sufficient to withstand the most significant going  
20 concern scenario?

21 MR. DEAN DUNSTONE: Just one (1)  
22 second, please.

23 THE PANEL CHAIRPERSON: While we're  
24 waiting for that response, Ms. McCandless, are we  
25 close to the break?

1 MS. KATHLEEN MCCANDLESS: I have about  
2 three (3) questions left on FCT, and then I would  
3 suggest a break, if that's acceptable.

4 MR. DEAN DUNSTONE: The answer to that  
5 is no. We have to stay over 50 percent for the going  
6 concern test.

7

8 CONTINUED BY MS. KATHLEEN MCCANDLESS:

9 MS. KATHLEEN MCCANDLESS: And -- and  
10 that's reducing total equity to \$117 million relative  
11 to the starting total equity of four fifty-five (455)  
12 would decrease the MCT ratio to something around 25  
13 percent?

14 MR. DEAN DUNSTONE: That -- that math  
15 works, yes.

16 MS. KATHLEEN MCCANDLESS: And this  
17 would be a 1:10 year event, which is less severe than  
18 the 1:40 year events previously discussed?

19 MR. DEAN DUNSTONE: That's -- yes,  
20 that's correct.

21 MS. KATHLEEN MCCANDLESS: If we go  
22 halfway between the 1:10 year MCT required of 25  
23 percent, leaving the going concern test aside for a  
24 moment, and the 1:100 year MCT required of 50 percent,  
25 we would be somewhere around 35 to 40 percent MCT for

1 a 1:40 year event?

2 MR. DEAN DUNSTONE: I'm just going to  
3 get confirmation about that.

4

5 (BRIEF PAUSE)

6

7 MR. DEAN DUNSTONE: Yes, that's  
8 correct.

9 MS. KATHLEEN MCCANDLESS: Thank you.  
10 So those are my questions on FCT.

11 I can advise the panel, I have maybe  
12 fifteen (15), twenty (20) minutes left, and then I'll  
13 be finished my cross-examination.

14 THE CHAIRPERSON: Sorry, Mr. Scarfone,  
15 can I ask you a question?

16 MR. STEVE SCARFONE: Of course.

17 THE CHAIRPERSON: I may have missed  
18 it. But earlier on in the Hearing, I asked for a  
19 table related to DVA that you said would be provided  
20 and I'm -- I believe it was -- we were going to go  
21 back to 2004, how much -- what the costs were, how  
22 much the government was paying MPI, how much was being  
23 transferred to cover DVA, and how much was being  
24 transferred to government.

25 And I -- I don't know if I missed it or



1 it hasn't -- hasn't been created yet, but do you know  
2 where that chart --

3 MR. STEVE SCARFONE: I don't. On the  
4 break, I'll check on the status of that --

5 THE CHAIRPERSON: Yeah, if you could  
6 because I'd like to have it as part of this portion of  
7 the Hearing.

8 MR. STEVE SCARFONE: Yes.

9 THE CHAIRPERSON: So...

10 MR. STEVE SCARFONE: I'll check on  
11 that immediately. Thanks, Mr. Gabor.

12 THE CHAIRPERSON: Thank you.

13 THE PANEL CHAIRPERSON: Thank you.

14 We'll take a break now until 3:15, please.

15

16 --- Upon recessing at 3:02 p.m.

17 --- Upon resuming at 3:21 p.m.

18

19 THE PANEL CHAIRPERSON: Thank you.

20 Ms. McCandless...?

21 MR. STEVE SCARFONE: Just before we  
22 begin, we just provided to Ms. McCandless MPI's next  
23 exhibit, which we'll mark as MPI Exhibit number 71.

24 And it is a table of costs or a  
25 schedule pertaining to the administration of the

1 Driver and Vehicles Act that MPIC performs on behalf  
2 of the government.

3 THE PANEL CHAIRPERSON: Thank you, Mr.  
4 Scarfone.

5

6 --- EXHIBIT NO. MPI-71: Table of costs or a  
7 schedule pertaining to the  
8 administration of the  
9 Driver and Vehicles Act

10

11 MS. KATHLEEN MCCANDLESS: Thank you.

12

13 (BRIEF PAUSE)

14

15 MS. KATHLEEN MCCANDLESS: Thank you,  
16 Madam Chair. A couple of housekeeping matters before  
17 I finish up my cross-examination.

18 First, I would ask that the excerpts  
19 from the Canadian Institute of Actuary Standards of  
20 Practice that I reviewed with the panel be entered as  
21 PUB Exhibit number 26.

22

23 --- EXHIBIT NO. PUB-26: Excerpts from the Canadian  
24 Institute of Actuary  
25 Standards of Practice

1

2 MS. KATHLEEN MCCANDLESS: And, second,  
3 with respect to the undertakings that I discussed with  
4 the panel before the break, we did confer a bit, and  
5 now, I believe, have confirmed the specific  
6 undertakings that we're asking for.

7 So the first is with respect to PUB-  
8 MPI-1-22, to update Part C in two (2) ways. First,  
9 how much rebate can be offered in this application and  
10 still retain the 5 percent CMP provision. This would  
11 be the provision as approved, not as implemented. And  
12 to provide supporting calculations in PF-1, PF-2, and  
13 PF-3, reflecting this scenario. Continue the  
14 assumption that the maximum allowable rebate is  
15 subject to the requirement whereby the ending 2023/'24  
16 MCT ratio would be equal to 100 percent.

17 And the second part. Update to 1-22C,  
18 would be how much rebate can be offered in this  
19 application and still retain the CMP provision as  
20 implemented, worth approximately \$69 million in the  
21 2021/'22 year. Provide the supporting calculations in  
22 PF-1, PF-2, and PF-3, reflecting this scenario.  
23 Continue the assumption that the maximum allowable  
24 rebate is subject to the requirement where the ending  
25 at 2023/'24 MCT ratio would be equal to 100 percent.

1                   That's the undertaking with respect to  
2 122C.

3                   MR. STEVE SCARFONE:     Yes, that's  
4 fine, Ms. McCandless.

5                   The only question I might have -- if  
6 they're available to comment -- is the distinction  
7 being made between the capital release provision as  
8 approved versus as implemented.

9

10                                   (BRIEF PAUSE)

11

12                   MS. KATHLEEN MCCANDLESS:     So that  
13 would be the -- the \$69 million in the 2021/'22 year.  
14 That would be retaining the CMP provision as  
15 implemented.

16                   MR. STEVE SCARFONE:     I see, okay.  
17 Thank you. Yeah, that's fine. We'll take that  
18 undertaking.

19

20 --- UNDERTAKING NO. 35:     With respect to PUB-MPI-1-  
21                                   22C updates:  
22                                   MPI is to indicate how  
23                                   much rebate can be offered  
24                                   in this application and  
25                                   still retain the 5 percent

1 CMP provision, and to  
2 provide supporting  
3 calculations in PF-1, PF-  
4 2, and PF-3, reflecting  
5 this scenario. Continue  
6 the assumption that the  
7 maximum allowable rebate  
8 is subject to the  
9 requirement whereby the  
10 ending 2023/'24 MCT ratio  
11 would be equal to 100  
12 percent.  
13 MPI to indicate how much  
14 rebate can be offered in  
15 this application and still  
16 retain the CMP provision  
17 as implemented, worth  
18 approximately \$69 million  
19 in the 2021/'22 year.  
20 Provide the supporting  
21 calculations in PF-1, PF-  
22 2, and PF-3, reflecting  
23 this scenario. Continue  
24 the assumption that the  
25 maximum allowable rebate

1 is subject to the  
2 requirement where the  
3 ending at 2023/'24 MCT  
4 ratio would be equal to  
5 100 percent

6  
7 MS. KATHLEEN MCCANDLESS: And then,  
8 with respect to PUB-MPI-2-12, we can withdraw that  
9 request for an undertaking. We don't require updates  
10 to that.

11 But we'll still require the update to  
12 PUB-MPI-1-26, reflecting the October updated  
13 financials.

14 MR. STEVE SCARFONE: Yes.

15 MS. KATHLEEN MCCANDLESS: Thank you.

16

17 --- UNDERTAKING NO. 36: MPI to provide update to  
18 PUB-MPI-1-26, reflecting  
19 the October updated  
20 financials

21

22 CONTINUED BY MS. KATHLEEN MCCANDLESS:

23 MS. KATHLEEN MCCANDLESS: Okay. Now,  
24 I'm going to have questions about rebate versus  
25 capital release provision.

1                   And just to start, when a capital  
2 release provision is modelled in the pro formas, it  
3 assumes it will be paid in both of the test years.

4                   Is that right?

5

6   (BRIEF PAUSE)

7

8                   MR. DEAN DUNSTONE:    We may just to  
9 confirm that we have Mr. Giesbrecht with us.

10                   MR. MARK GIESBRECHT (by Teams):    Yes,  
11 I'm here.

12                   MR. DEAN DUNSTONE:    Thank you.

13                   MR. TAI PHOA:        Sorry, Ms. McCandless.  
14 Can you repeat that question?

15                   MS. KATHLEEN MCCANDLESS:    Yes.  When a  
16 capital release provision is modelled in the pro  
17 formas, it assumes it will be paid in both of the test  
18 years.

19

20   (BRIEF PAUSE)

21

22                   MR. DEAN DUNSTONE:    Yes, I would  
23 confirm that.

24                   MS. KATHLEEN MCCANDLESS:    Thank you.  
25 Could we go to PUB-MPI-1-22, Figure 1.

1                   So just by way of example, if we're  
2 looking at Figure 1, line 3 -- so the Basic -- with  
3 respect to the Basic motor vehicle premium, the  
4 capital release is embedded within that?

5                   MR. DEAN DUNSTONE:    It'll be in line  
6 3, yes.

7                   MS. KATHLEEN MCCANDLESS:   And then, if  
8 we could go to MPI Exhibit number 56, the response to  
9 Undertaking 9. Thank you.

10                   At line 3 here, by the end of the  
11 second test year, only 51.3 percent -- so based on  
12 this response at line 3 -- of a second year of capital  
13 release provision would be earned.

14                   Is that right?

15                   MR. DEAN DUNSTONE:    It would  
16 approximately 50 percent, yes.

17                   MS. KATHLEEN MCCANDLESS:   The capital  
18 rebate is only modelled to be paid in one (1) year, is  
19 that right?

20                   MR. DEAN DUNSTONE:    Yes, it shows in -  
21 - yes, '22 -- or '21/'22. Yes.

22                   MS. KATHLEEN MCCANDLESS:   So one  
23 dollar (\$1) of capital release provision removes  
24 capital available for rebate by about one point one  
25 five (1.15) -- one point five one three (1.513)?



1 MR. DEAN DUNSTONE: Sorry, can you  
2 repeat that?

3 MS. KATHLEEN MCCANDLESS: Sorry. So 1  
4 million of capital release provision would remove  
5 capital available for rebate by about one point five  
6 one three (1.513)?

7

8 (BRIEF PAUSE)

9

10 MR. DEAN DUNSTONE: Sorry, Ms.  
11 McCandless, I might be not understanding you  
12 correctly. And I -- I do know that, yeah, like  
13 basically 1 percent capital release is -- is  
14 equivalent to approximately \$11 million in premiums.  
15 If that helps us get anywhere with the line of  
16 questioning.

17 MS. KATHLEEN MCCANDLESS: This is with  
18 respect to the 51.3 percent here, at line 3, so by the  
19 end of the test year, only 51.3 percent of the -- by  
20 the end of the second test year, only 51.3 percent  
21 based on what we've -- we see here of the second year  
22 of capital release provision is earned.

23 MR. DEAN DUNSTONE: It should be by  
24 the end of the second test year, the full amount  
25 should be earned. So in '21/'22 it, you know, 48

1 percent would be earned and then in the remainder,  
2 would be earned in '22/'23.

3 But over those two (2) test years or  
4 rating years, it'll be fully earned.

5 MS. KATHLEEN MCCANDLESS: Would it not  
6 be the case that 1 million per year of capital release  
7 is the equivalent of reducing the capital available  
8 for rebate by 1.513, based on this calculation?

9 MR. DEAN DUNSTONE: I apologize, I'm  
10 still not understanding your question. Just a second,  
11 I might have some back row input here.

12

13 (BRIEF PAUSE)

14

15 MR. TAI PHOA: This is where I wish I  
16 was Mr. Johnston, he always seems to be able to come  
17 up with a different way of asking the question.

18 So, I'm -- I'm really trying my best to  
19 understand this question. So, perhaps we will start  
20 off with suggesting that a \$1 million rebate -- so I -  
21 - I got that far.

22 And maybe perhaps -- perhaps, Ms.  
23 McCandless, if you don't mind, just asking that  
24 question one more time. I'll try and -- I'll try my  
25 very best to get in my head and to see what I can

1 answer that question.

2 MS. KATHLEEN MCCANDLESS: So, the --  
3 the capital release is embedded in the Basic motor  
4 vehicle premium. You accept that?

5 MR. TAI PHOA: Yes, it is calculated  
6 as -- as a percentage of the written premiums, and  
7 earned over the two (2) rating years. Yes.

8 MS. KATHLEEN MCCANDLESS: Right.  
9 Okay. So then, if we look at figure 1 here, by the  
10 end of the second test year, based on what's provided,  
11 of the second year of capital release, it -- there  
12 would be 51.3 percent of the capital release provision  
13 is earned.

14 MR. TAI PHOA: Yeah, so -- yes, 51.3  
15 percent of the capital release provision is earned,  
16 yes.

17 MS. KATHLEEN MCCANDLESS: So one  
18 million would be earned -- or half a million of the  
19 release would be earned in 2022/'23?

20 MR. TAI PHOA: Yes, that is correct.

21 MS. KATHLEEN MCCANDLESS: One million  
22 would be earned in 2023/'24?

23 MR. TAI PHOA: Sorry, that -- one --  
24 the -- the -- the first 48.7 percent will be earned in  
25 '21/'22 and the remaining 51.3 in '22/'23.

1 MS. KATHLEEN MCCANDLESS: Okay. And  
2 the capital rebate is only modeled to be paid in one  
3 year.

4 MR. TAI PHOA: The capital rebate will  
5 be paid -- yes, in one year. And then, in fact, you  
6 know, we'll -- we'll just issue cheques and -- and  
7 then that's -- and then it would just be -- it would  
8 just go into the hands of the customers right away.

9 MS. KATHLEEN MCCANDLESS: Okay, so  
10 based on how -- so assuming the capital release  
11 provision is modeled to be in the rates for at least  
12 two (2) years, then if the capital -- \$1 million of  
13 the capital release provision removes capital  
14 available for rebate by about 1.5 -- one three  
15 million?

16 MR. DEAN DUNSTONE: I think you just  
17 might be converting -- yeah, like the earned portion  
18 from the full rebate, so -- yeah, I guess their full  
19 rebate would be paid at 100 percent in '21/'22,  
20 whereas the release would be spread over half of  
21 '21/'22 and '22/'23, for the earning portion.

22 So, it would be a much slower release,  
23 of course, than a -- than the instant release that a  
24 rebate offers.

25 MS. KATHLEEN MCCANDLESS: Okay. So if

1 we work with that math then, if \$50 million of capital  
2 release provision was assumed, then it would reduce  
3 the amount of capital available for rebate by about  
4 75.65 million?

5

6

(BRIEF PAUSE)

7

8 MR. MARK GIESBRECHT (by Teams): I'll  
9 just jump in with -- with my two cents on this.

10 I -- I -- I'm not exactly sure where  
11 that, you know, where that's coming from -- over --  
12 over, you mean the -- the -- the timing is different,  
13 when -- if you allow a -- a credit or a capital  
14 release in this -- in this example of \$1 million, if  
15 it's given back to customers as they renew over to --  
16 the two (2) years. In the end, it is -- it is still  
17 only \$1 million available to rebate, whether it be  
18 over time via credit, or one instantaneous rebate.

19 So, it -- it -- it is -- it is -- in  
20 the end you have the same impact on your capital level  
21 and your MCT.

22 So, I'm not -- I'm not quite following  
23 how we get from 1 million to 1.5 based on having  
24 different types of -- of rebate mechanisms.

25 MS. KATHLEEN MCCANDLESS: All right.

1 Thank you. I think we could just leave that then --  
2 aside for now. Thank you.

3 Now, with respect to the capital  
4 release provision having been applied to premiums  
5 before the DSR discount, that was mentioned last week.  
6 Yes?

7 MR. DEAN DUNSTONE: Yes, that was  
8 mentioned last week. Yes.

9 MS. KATHLEEN MCCANDLESS: And that  
10 resulted in a capital release provision of greater --  
11 greater than 5 percent of premiums for all customers  
12 with a DSR discount and in total?

13 MR. DEAN DUNSTONE: Yes, that's right.

14 MS. KATHLEEN MCCANDLESS: Did the PUB  
15 (sic) consider that they should have advised the Board  
16 that they -- of this issue with rates?

17 MR. DEAN DUNSTONE: Sorry, I think you  
18 said the -- did the PUB consider?

19 MS. KATHLEEN MCCANDLESS: Pardon me,  
20 the MP -- did MPI consider?

21 MR. MARK GIESBRECHT (by Teams): Mr.  
22 Dunstone may correct me if I'm wrong, but I don't  
23 believe we were aware of this issue until it arose  
24 through the course of various questions and -- and I  
25 believe in the IRs, so it arose that way and then was

1 -- the before the PUB -- based on that process.

2 MR. DEAN DUNSTONE: That was the first  
3 time. That's my understanding too. Yes.

4 MS. KATHLEEN MCCANDLESS: MPI's  
5 planning on continuing a capital release provision as  
6 currently implemented for the remainder of the year.

7 MR. TAI PHOA: Yes, we are.

8 MS. KATHLEEN MCCANDLESS: And, Mr.  
9 Giesbrecht, when you say in the course of the IR  
10 process, was that in the course of answering first  
11 round, second round, do you have a ballpark as to when  
12 that issue was detected?

13 MR. MARK GIESBRECHT (by Teams): I  
14 believe the second round -- but I -- I'm not quite  
15 sure.

16 MR. DEAN DUNSTONE: I -- I can't  
17 confirm either. It was definitely one of the rounds,  
18 I just can't confirm which one.

19 MS. KATHLEEN MCCANDLESS: And I -- I'm  
20 just going to jump back to something we spoke about  
21 yesterday, Mr. Phoa, it was RM-20, from the MPI rate  
22 update from October and I had walked you through a  
23 bunch of calculations, taking into account the \$69  
24 million.

25 Kristen, can we just pull up RM-20.

1 (BRIEF PAUSE)

2

3 MR. TAI PHOA: Yes, I recall that  
4 discussion.

5 MS. KATHLEEN MCCANDLESS: Yes. So we  
6 had a discussion about working the \$69 million into  
7 figure RM-20.

8 MR. TAI PHOA: Yes, I recall that  
9 discussion.

10 MS. KATHLEEN MCCANDLESS: And I did  
11 put a -- a bunch of numbers to you on the record and  
12 you had confirmed them, but perhaps we could just have  
13 by way of undertaking an updated RM-20?

14

15 (BRIEF PAUSE)

16

17 MR. TAI PHOA: Sorry, Ms. McCandless.  
18 I'm just -- I'm just taking a little bit of time  
19 because I'm just trying to confirm how long this would  
20 take because this particular exhibit came out from the  
21 remodelling work. And so I just wanted to make sure  
22 that we can respond in time before the end of the  
23 hearings.

24

25 (BRIEF PAUSE)



1 MR. STEVE SCARFONE: So the  
2 undertaking, Ms. McCandless, is to update Ratemaking  
3 Figure 20 to reflect the update that was filed in  
4 October?

5 MS. KATHLEEN MCCANDLESS: No. It's to  
6 update Figure RM-20 taking into consideration the \$69  
7 million capital release provision that was included in  
8 the 2021 rates -- 2021/'22 rates based on the errors  
9 in the implementation of the capital release  
10 provision.

11 MR. TAI PHOA: So -- so one (1) of the  
12 -- I can -- I can see the -- so -- so I can see this  
13 would be a simple exercise if -- if we stick to the  
14 5.2 percent because what this does here is it compares  
15 the 2021 rates which are already in the model with the  
16 cap -- with the capital release to the 2022 revised  
17 rates.

18 Well, just -- just so that counsel is  
19 aware, it will -- it will probably take a little bit  
20 longer if we had to adjust that to the 6.75 percent  
21 that we discussed yesterday. So -- so that's --  
22 that's my only -- that's my only comment on this one.

23 MS. KATHLEEN MCCANDLESS: All right.  
24 It may be similar to the previous undertaking. I will  
25 -- we can move the discussion offline and then confirm

1 on the record later.

2 MR. STEVE SCARFONE: That's fine.

3

4 CONTINUED BY MS. KATHLEEN MCCANDLESS:

5 MS. KATHLEEN MCCANDLESS: And so would  
6 you be able to say, based on the -- the calculated  
7 capital release provision of \$69 million, how much  
8 capital could be rebated in 2021/'22 such that the MCT  
9 at the end of 2023/'24 would be at 100 percent based  
10 on the October update?

11

12 (BRIEF PAUSE)

13

14 MR. TAI PHOA: Sorry, Ms. McCandless,  
15 I was a little bit distracted, and that was my fault.  
16 Could you just repeat that question?

17 MS. KATHLEEN MCCANDLESS: Based on the  
18 -- the calculated capital release provision of \$69  
19 million, how much capital could be rebated in 2021/'22  
20 such that the MCT at the end of 2023/'24 -- so the  
21 second test year -- would be at 100 percent based on  
22 the October update?

23

24 (BRIEF PAUSE)

25

1 MR. STEVE SCARFONE: We can undertake  
2 to provide that response, Ms. McCandless.

3 MS. KATHLEEN MCCANDLESS: Do you need  
4 me to repeat it, or is it sufficiently --

5 MR. STEVE SCARFONE: That's was good.

6 MS. KATHLEEN MCCANDLESS: -- on the  
7 record?

8 MR. STEVE SCARFONE: Yeah.

9 MS. KATHLEEN MCCANDLESS: Thank you.

10

11 --- UNDERTAKING NO. 37: MPI to advise, based on  
12 the calculated capital  
13 release provision of \$69  
14 million, how much capital  
15 could be rebated in  
16 2021/'22 such that the MCT  
17 at the end of 2023/'24  
18 would be at 100 percent  
19 based on the October  
20 update

21

22 CONTINUED BY MS. KATHLEEN MCCANDLESS:

23 MS. KATHLEEN MCCANDLESS: Just a  
24 couple of final questions for Mr. Giesbrecht now, and  
25 this arises out of questions that I had asked of the

1 Revenues and Expenses Panel last week.

2                   And the -- Mr. Dunstone, you'll recall  
3 there was one (1) answer that you deferred to Mr.  
4 Giesbrecht, as did Mr. Gandhi. And perhaps it would  
5 be easiest if we could go to the transcript from  
6 October 13 at page 377. Thank you.

7                   So here at line 7, I had asked Mr.  
8 Dunstone whether MPI had revised its pricing to take  
9 into account lower broker commissions on Extension,  
10 essentially, that the effect of changes had been that  
11 MPI was not passing along savings in premiums charged  
12 for Extension coverage.

13                   And so if we could just flip forward a  
14 little bit, please. Keep going, please. So Mr.  
15 Dunstone provided an exam -- or an answer here, but,  
16 Mr. Giesbrecht, are you able to comment on this  
17 question as well?

18                   MR. MARK GIESBRECHT (by Teams): Yeah,  
19 certainly. Just to add to the initial response, last  
20 year there was no change that was made specifically to  
21 the pricing in the -- the profit margins to -- to  
22 lower or adjust based on the broker commissions.

23                   We will be, however, reviewing, as we  
24 do on an annual basis, the profit targets, so usually  
25 in the -- in the -- over the wintertime, like usually

1 in November/December is the time frame we typically  
2 look at these things with our board, and we'll seek  
3 approval for -- for moving forward. So they will be  
4 reviewed.

5                   And, you know, we -- we have been  
6 historically moving towards a -- a lower profit level,  
7 and one (1) example was where we changed the products'  
8 coverages, the deductible levels where we held  
9 customers whole and based on lowering the profit  
10 margins there. But specifically around the  
11 commission, there have not been adjustments made as of  
12 yet.

13                   MS. KATHLEEN MCCANDLESS: Thank you.  
14 And then if we could go to page 444. Thank you. I  
15 think we can scroll down a little bit to the bottom of  
16 the page. Right.

17                   So here I asked Mr. Gandhi about a  
18 shift in cost responsibility away from Extension and  
19 to Basic. And Mr. Gandhi provided his response about  
20 CERP impacts being a part of that. But because the  
21 product changes occurred in '21/'22, that increased  
22 Extension's premium that would flow through to as  
23 well.

24                   And then if we continue down the page,  
25 the next page -- thank you. Keep going, please. I

1 asked Mr Gandhi if he would agree that Extension  
2 operations will be more profitable at the expense of  
3 Basic, and Mr. Gandhi said:

4 "Yes, Extension commissions are  
5 expected to be lower due to the  
6 lower rate that's been negotiated,  
7 yes."

8 And so I asked Mr. Gandhi how Basic  
9 would benefit from this new arrangement, and Mr.  
10 Gandhi deferred the question to you, Mr. Giesbrecht.  
11 So I'd like you to provide a response, if you could.

12 MR. MARK GIESBRECHT (by Teams):

13 Certainly. Yeah. You know, if we look at the  
14 arrangement and the commission schedules with Basic  
15 and Extension, for the last number of years there has  
16 been a large disparity between the commission rate for  
17 Basic as compared to Extension.

18 You know, one (1) is a mandatory,  
19 compulsory product, and one (1) is a brokered optional  
20 product, so there are some differences. But when we  
21 look at the effort and the amount of, you know, time  
22 consumed on each of them, it isn't drastically  
23 different.

24 And so what's happened over time, the  
25 previous schedule where the -- the rates were I

1 believe 3 percent for Basic and 19.75 for Extension,  
2 essentially, you could argue that Extension was  
3 subsidizing Basic by having such a large disparity in  
4 that commission rate.

5                   And so while there have been some  
6 shifts slightly where Extension is slightly lower,  
7 Basic is slightly higher, it continues to be the case  
8 that Extension is bearing, you know, what you could  
9 argue compared to industry average more commission  
10 than is necessary.

11                   So I -- I'd say that Basic is still  
12 benefitting. However, looking specifically at this  
13 change, Basic is not benefitting from that -- that  
14 change. But we look at things in totality when -- you  
15 know, when negotiating. Of course this is a -- you  
16 know, working with a third party, with our brokers.  
17 It was also subject to a conciliation process.

18                   So we can't just decide on our own what  
19 the rates will be. It's part of a negotiation. But I  
20 would say, overall, the rates and the commissions that  
21 we pay are quite favourable to Basic overall.

22                   MS. KATHLEEN MCCANDLESS: Thank you to  
23 all the panel members. Those are my questions.

24                   THE PANEL CHAIRPERSON: Mr. Gabor...?

25                   THE CHAIRPERSON: Yeah. I just want

1 to raise this now rather than with the panel tomorrow.

2 Mr. Scarfone, the Exhibit 71 that you  
3 provided is -- is somewhat different than I  
4 anticipated. And I don't know if you have it in front  
5 of you. Do you have a copy in front of you?

6 MR. STEVE SCARFONE: I do now. Thank  
7 you, Kristen.

8 THE CHAIRPERSON: Okay. And in this,  
9 we heard evidence before that Project Nova was a large  
10 computer system. We're looking at \$128 million  
11 budget, I believe, and that 49 percent of it relates  
12 to DVA.

13 I don't see anything in relation to  
14 that here. I -- I see this as, you know, a standalone  
15 DVA with, you know, minor expenses -- well, minor  
16 being, you know, in the \$30 million range, and the  
17 government receiving, you know, approximately \$250  
18 million.

19 But am I correct that it doesn't  
20 include Project Nova or any other expenses that the  
21 Corporation's incurring which are being allocated to -  
22 - to it? Because I thought the evidence was it came  
23 in, it was at this flat amount, you were basically  
24 being covered, and then all of the sudden there are  
25 all these expenses; and the expenses, 49 percent of



1 Project Nova, for example, relate to DVA.

2 That's not captured in this document.

3 What -- what I need is a document that shows the  
4 actual expenses that MPI is incurring related to  
5 Project Nova, because I suspect the net loss is going  
6 to be considerably higher.

7 So, I'm just wondering if you could  
8 take that back to your people and -- and see what  
9 would be required to include it. I mean, we can, I  
10 guess, superimpose the cost of DVA, and then just take  
11 49 percent of it ourselves, but I don't know if there  
12 are any other costs that MPI is incurring, and then  
13 allocating it to DVA.

14 But according to this, I don't see any  
15 allocation to DVA of any MPI costs --

16 MR. STEVE SCARFONE: Yes.

17 THE CHAIRPERSON: -- unless you tell  
18 me otherwise.

19 MR. STEVE SCARFONE: No, I think  
20 you're spot on there. The -- the difficult -- or the  
21 problem that this presents here is it wasn't prepared  
22 beyond the years 2021. So those costs that you heard  
23 about with respect to Nova and the allocation to DVA  
24 aren't captured in here because they're beyond the  
25 years that are set out before you there.

1                   So that was our misunderstanding. We  
2 thought that the Board was just looking for the  
3 administration costs, yeah.

4                   THE CHAIRPERSON: You know, what I'm  
5 interested in is sort of the -- the hard numbers:  
6 here's how much money -- there -- there was an  
7 agreement, here's how much money you're bringing in,  
8 here are your costs going up.

9                   And, you know, it -- it's important for  
10 -- for me, at least, to see how much money is going to  
11 the revenue and licensing and registration. But I'd  
12 like to see, you know, even a projection for the next  
13 two (2) years, in terms of the real costs of MPI that  
14 relate to Nova that you have to cover that you're not  
15 being reimbursed for --

16                   MR. STEVE SCARFONE: Yes.

17                   THE CHAIRPERSON: -- so --

18                   MR. MARK GIESBRECHT (by Teams): If I  
19 may just jump in here. We could direct you to PUB IR-  
20 2-2. In that submission, there are future forecasts  
21 of the DVA line, and that's where we do show both the  
22 capital cost and some of the licensing costs that will  
23 be coming in.

24                   So -- and some of these can be refined.  
25 That is from -- from a number of months ago. But --

1 but the gist of it, it -- that it shows you the losses  
2 that are anticipated and to grow in the coming years,  
3 so --

4 THE CHAIRPERSON: Okay.

5 MR. MARK GIESBRECHT (by Teams): --  
6 there's -- there's an Appendix 2-2, and within that is  
7 the financials for DVA.

8 THE CHAIRPERSON: Okay. Thank you,  
9 Mr. Giesbrecht.

10 MR. STEVE SCARFONE: Does the Board --  
11 would the Board prefer that the -- that appendix be  
12 consolidated with the document that we -- we tendered  
13 today?

14 THE CHAIRPERSON: Yeah, if you could.

15 MR. STEVE SCARFONE: Yes. Okay.

16 THE CHAIRPERSON: Okay. Thank you.

17

18 (BRIEF PAUSE)

19

20 THE PANEL CHAIRPERSON: Okay. Thank  
21 you.

22 Ms. Dilay, do you want to start your  
23 cross-examination now or do you want to wait until  
24 tomorrow morning?

25 MS. KATRINE DILAY: I have no

1 preference. I leave it up to the Board.

2 I do expect to be quite lengthy. So,  
3 if you would like me to start, I could do  
4 approximately a half an hour today. I -- I mean, I --  
5 I am also happy to start tomorrow morning if that  
6 would be the Board's preference.

7

8 (BRIEF PAUSE)

9

10 THE PANEL CHAIRPERSON: Mr. Scarfone,  
11 are you and your panel available for a half an hour?

12 MR. STEVE SCARFONE: I think we are,  
13 yes. Yeah. And I think our preference would be to  
14 try and get some of the cross-examination done now if  
15 we can.

16 THE PANEL CHAIRPERSON: Okay. Thank  
17 you. Please, proceed, Mr. Dilay.

18 MS. KATRINE DILAY: Thank you, Madam  
19 Chair. And there probably won't be a perfect kind of  
20 breaking point in a half an hour, but I will try to --  
21 to locate a time around then.

22

23 CROSS-EXAMINATION BY MS. KATRINE DILAY:

24 MS. KATRINE DILAY: Good afternoon,  
25 MPI witnesses. Again, I think some of us have met

1 before, but my name is Katrine Dilay. I am the legal  
2 counsel to the CAC (Manitoba), the Consumers'  
3 Association of Canada Manitoba branch.

4 I have a number of questions first on  
5 the Capital Management Plan, and then a number of  
6 questions on the transfers to DVA, and then at the end  
7 there will be some kind of -- a few other topics.

8 My first few questions will be, I  
9 think, for Mr. Giesbrecht. And the balance of my  
10 questions after that, I think will be posed to the  
11 question -- to the panel more generally.

12 Mr. Giesbrecht, as a senior executive  
13 of MPI, you'll be aware that MPI has certain duties  
14 assigned to it or delegated to it by the Manitoba  
15 Legislature?

16 MR. MARK GIESBRECHT (by Teams): Yes.

17 MS. KATRINE DILAY: And as a senior  
18 executive of MPI, it is your responsibility to be  
19 aware of the legal mandate and the limits to the  
20 mandate of MPI as assigned by the Manitoba  
21 Legislature?

22 MR. MARK GIESBRECHT (by Teams): Yes.

23 MS. KATRINE DILAY: And without  
24 seeking any type of legal opinion, it would be fair to  
25 say that you are generally familiar with the MPIC Act,

1 including Sections 6 and 14 of that act?

2 MR. MARK GIESBRECHT (by Teams): Yes,  
3 generally. And I would also rely on our -- on our --  
4 our legal experts to guide myself and others but --  
5 but, yes.

6 MS. KATRINE DILAY: And are -- you're  
7 also aware generally that Manitoba Hydro is another  
8 important Crown corporation with a mandate set out in  
9 legislation?

10 MR. MARK GIESBRECHT (by Teams): Yes.

11 MS. KATRINE DILAY: And prior to  
12 making your decision to transfer profits from the  
13 Extension line of business to the DVA service  
14 administered by MPI for the government, would you have  
15 taken the time to review the 2020 decision of the  
16 Manitoba Court of Appeal relating to Manitoba Hydro,  
17 and, specifically, the court's consideration of what  
18 is a government purpose at paragraphs 85 and 86 of  
19 that decision?

20 MR. MARK GIESBRECHT (by Teams): I did  
21 not, no.

22 MS. KATRINE DILAY: Thank you, Mr.  
23 Giesbrecht. Moving on to sort of the -- talking about  
24 the Capital Management Plan. And I'm not sure who is  
25 -- will be best suited to answer these questions.

1                   You'll agree that Extension and Basic  
2 have, for the most part, the same customers?

3                   MR. MARK GIESBRECHT (by Teams):    Yes.

4                   MS. KATRINE DILAY:    And you cannot get  
5 Extension insurance unless you are a customer of  
6 Basic, correct?

7                   MR. MARK GIESBRECHT (by Teams):    For  
8 the most part.  There are some products that are  
9 standalone, but you're talking about deductible buy-  
10 downs and that kind of thing.  But there are some  
11 products that are available for -- so generally  
12 speaking, that is correct.

13                   MS. KATRINE DILAY:    Thank you.  And we  
14 can go to a reference, if you'd like.  But is it your  
15 understand that more than 80 percent of Basic  
16 customers opt for Extension insurance?

17                   MR. MARK GIESBRECHT (by Teams):  
18 That's reasonable, yes.

19                   MS. KATRINE DILAY:    And as a result of  
20 the allegiance of Basic customers, Extension dominates  
21 the Extension marketplace, correct?

22                   MR. MARK GIESBRECHT (by Teams):    That  
23 is our understanding.

24                   MS. KATRINE DILAY:    And, in fact, it  
25 holds 95 percent of the market?

1 MR. MARK GIESBRECHT (by Teams): I  
2 don't have exact details, but I -- I know that  
3 number's been thrown around quite a bit, and -- and we  
4 believe that it's the vast majority, yes.

5 MS. KATRINE DILAY: So, you'd accept  
6 the 95 percent to be a reasonable approximation?

7 MR. MARK GIESBRECHT (by Teams): I  
8 have no evidence to the contrary. And I believe  
9 that's reasonable, yes.

10 MS. KATRINE DILAY: And Extension has  
11 maintained that dominance in the marketplace for many  
12 years because of the loyalty, patronage, and support  
13 of Basic customers?

14 MR. MARK GIESBRECHT (by Teams): Yes.

15 MS. KATRINE DILAY: And this is  
16 important because it means that if Extension is doing  
17 well, it is in part because of Basic customers  
18 choosing to add Extension products to their coverage,  
19 rather than choosing to go with a competitor, correct?

20 MR. MARK GIESBRECHT (by Teams): Yes.  
21 It shows that they see value in the optional products  
22 that MPI provides.

23 MS. KATRINE DILAY: And you'll agree  
24 that it is easier for customers to add another MPI  
25 product to their coverage -- to their Basic coverage



1 rather than having two (2) different insurance  
2 companies for their automobile insurance?

3 MR. MARK GIESBRECHT (by Teams): I  
4 agree with that.

5 MS. KATRINE DILAY: And you'll agree  
6 that Extension and Basic share infrastructure, in  
7 terms of information technology and administrative  
8 costs?

9 MR. MARK GIESBRECHT (by Teams): Yes.

10 MS. KATRINE DILAY: And it's result in  
11 a seamless shared service delivery platform, correct?

12 MR. MARK GIESBRECHT (by Teams): Yes.  
13 We def -- we strive to offer a seamless and a smooth  
14 transaction for all of our customer interactions.

15 MS. KATRINE DILAY: So, you'll agree  
16 that the competitive line of business that is  
17 Extension benefits from efficiencies for this reason?

18 MR. MARK GIESBRECHT (by Teams): It  
19 does. And we -- we seek to capitalize on that so that  
20 we can offer the best value possible to all  
21 Manitobans.

22 MS. KATRINE DILAY: And, Mr.  
23 Giesbrecht, it is your recollection that the Capital  
24 Management Plan was introduced by MPI and approved by  
25 the Public Utilities Board in the 2020 General Rate

1 Application?

2 MR. MARK GIESBRECHT (by Teams): Yes.

3 MS. KATRINE DILAY: And I'll now take  
4 a little bit of time to go through some transcript  
5 excerpts from the 2020 General Rate Application,  
6 regarding the Capital Management Plan. So I will be  
7 showing you a number of excerpts from the transcript,  
8 and I hope you will bear with me as I move through  
9 these.

10 And before I do that, we prepare a book  
11 of documents just to assist with the cross-  
12 examination. So the -- the PUB order -- the PUB  
13 transcripts, pardon me, are in there, as well as a  
14 number of other documents. So maybe, at this time,  
15 I'll -- I'll introduce as an exhibit. We'd like to  
16 file it as Exhibit CAC-8.

17

18 --- EXHIBIT NO. CAC-8: Book of documents

19

20 CONTINUED BY MS. KATRINE DILAY:

21 MS. KATRINE DILAY: And if we could  
22 turn to the -- this exhibit and page 15, which is  
23 under tab 1.

24

25 (BRIEF PAUSE)

1 MS. KATRINE DILAY: And, Mr.  
2 Giesbrecht, you'll see there that Mr. Benjamin Graham,  
3 then the CEO of MPI, is beginning to speak.

4 MR. MARK GIESBRECHT (by Teams): I see  
5 that.

6 MS. KATRINE DILAY: And I'm showing  
7 you this page because I believe he was going through  
8 his direct testimony here, so it is quite lengthy.

9 So if we just scroll down and we go to  
10 page 20.

11

12 (BRIEF PAUSE)

13

14 MS. KATRINE DILAY: And, Mr.  
15 Giesbrecht, is it your understanding that Mr. Graham  
16 is -- this was still his testimony here?

17 MR. MARK GIESBRECHT (by Teams): Yes.

18 MS. KATRINE DILAY: And I'd like you  
19 to just take -- take an opportunity to review lines 6  
20 to 13 that we have before us.

21

22 (BRIEF PAUSE)

23

24 MS. KATRINE DILAY: And you'll agree  
25 that in this excerpt Mr. Graham was emphasizing the

1 importance of transparency in the Capital Management  
2 Plan?

3 MR. MARK GIESBRECHT (by Teams): Yes,  
4 I see that.

5 MS. KATRINE DILAY: And if we turn to  
6 page 23.

7 And you agree this is, here, again, the  
8 October 7th, 2019 transcript?

9 MR. MARK GIESBRECHT (by Teams): Yes.

10 MS. KATRINE DILAY: And Mr. Benjamin  
11 Graham is speaking -- sorry, so Mr. Benjamin Graham is  
12 just starting here.

13 And if we now go to page 26, you'll  
14 agree that this continues his testimony, correct?

15 MR. MARK GIESBRECHT (by Teams): It  
16 appears that way, yes.

17 MS. KATRINE DILAY: And I'd like to  
18 just focus on lines 9 to 18 on this page. And I'll  
19 give you just a few seconds to review.

20

21 (BRIEF PAUSE)

22

23 MS. KATRINE DILAY: And you'll agree  
24 that again in this excerpt Mr. Graham was focusing and  
25 emphasizing the theme of transparency?

1 MR. MARK GIESBRECHT (by Teams): Yes.

2 MS. KATRINE DILAY: And jumping back a  
3 little bit to page 5 of the document.

4 Do you see, at the bottom of the page,  
5 that Mr. Scarfone is speaking here?

6 MR. MARK GIESBRECHT (by Teams): Yes.

7 MS. KATRINE DILAY: And continuing to  
8 page 11. Is it your understanding that Mr. Scarfone  
9 was continuing here?

10 MR. MARK GIESBRECHT (by Teams): It  
11 makes sense, yes.

12 MS. KATRINE DILAY: And specifically  
13 looking at page -- at lines 17 to 21 on page 11 of  
14 this book of documents -- I'll give you just a second  
15 to review.

16

17 (BRIEF PAUSE)

18

19 MS. KATRINE DILAY: And, of course,  
20 recognizing the Mr. Scarfone is legal counsel, so this  
21 would not be considered evidence but rather argument,  
22 you'd agree that this statement by Mr. Scarfone at  
23 lines 17 to 21 highlights the theme of automatic  
24 transfers from Extension to Basic?

25

1 (BRIEF PAUSE)

2

3 MR. MARK GIESBRECHT (by Teams): Yes,  
4 I see that there. But yeah, based on the threshold of  
5 200 percent that's conducted at year end. Yes.

6 MS. KATRINE DILAY: Right. And it  
7 says that Mr. Johnston -- just starting at line 17:

8 "Mr. Johnston will tell you that  
9 should the capital reserves in the  
10 Extension line of business reach a  
11 threshold of 200 percent MCT, there  
12 will be an automatic transfer of the  
13 excess capital into Basic's rate  
14 stabilization reserve."

15 You'll confirm that's what's in the  
16 transcript before you?

17 MR. MARK GIESBRECHT (by Teams): Yes,  
18 I confirm.

19 MS. KATRINE DILAY: And moving on to a  
20 different day of the transcript, which is at tab 2 of  
21 this book of documents, and specifically looking at  
22 page 36.

23

24 (BRIEF PAUSE)

25

1 MS. KATRINE DILAY: Thank you, Ms.  
2 Schubert.

3 Mr. Giesbrecht, you'll agree, here, Mr.  
4 Luke Johnston, then Chief Actuary at MPIC, was  
5 speaking?

6 MR. MARK GIESBRECHT (by Teams): Yes.

7 MS. KATRINE DILAY: And I'd like to  
8 focus on the next page, where he is continuing to  
9 speak, page 37 of the book of documents, lines 1 to 6.  
10 And I'll give you just a minute to review.

11

12 (BRIEF PAUSE)

13

14 MR. MARK GIESBRECHT (by Teams): I see  
15 that.

16 MS. KATRINE DILAY: And you'll agree  
17 that this is -- we could chara -- could we  
18 characterize this as another theme highlighted by Mr.  
19 Luke Johnston relating to the Capital Management Plan,  
20 that for the most part Basic customer and Extension  
21 customers are the same people?

22 MR. MARK GIESBRECHT (by Teams): Yes,  
23 they certainly are.

24 MS. KATRINE DILAY: And if we turn to  
25 page 33 of the book of documents. Towards the bottom

1 of the page, you see that Mr. Luke Johnston is  
2 speaking there?

3 MR. MARK GIESBRECHT (by Teams): Yes.

4 MS. KATRINE DILAY: And on the next  
5 page, lines 15 to 22 -- I'll just ask you to review  
6 that for a few seconds.

7 MR. MARK GIESBRECHT (by Teams):  
8 Sorry, which lines?

9 MS. KATRINE DILAY: Fifteen to 22.

10 MR. MARK GIESBRECHT (by Teams): Thank  
11 you.

12

13 (BRIEF PAUSE)

14

15 MS. KATRINE DILAY: And so you'll  
16 agree here Mr. Johnston was indicating MPI's intention  
17 was to follow this plan -- speaking about the Capital  
18 Management Plan -- consistently in all situations,  
19 correct?

20 MR. MARK GIESBRECHT (by Teams): Yeah.  
21 I think this reference was to -- ICBC at the time was  
22 in a very dire financial position. And my  
23 understanding is they had abandoned the requirement to  
24 maintain a certain capital level, given what -- what  
25 that would mean for customer in terms of rate hikes.



1                   And so the -- what this quote is meant  
2 to represent is that, you know, we would not want to  
3 deviate from our plan in the way ICBC did.

4                   MS. KATRINE DILAY:    Thank you, Mr.  
5 Giesbrecht, for that clarification.

6                   And if we turn to page 48, which I  
7 believe is under tab 3.

8                   And you see this I the transcript dated  
9 October 15th, 2019?

10                  MR. MARK GIESBRECHT (by Teams):    Yes.

11                  MS. KATRINE DILAY:    And I'll ask you  
12 to take a look at the excerpt, starting at line 18 on  
13 this page and ending at line 4 on the next page.

14

15   (BRIEF PAUSE)

16

17                  MR. MARK GIESBRECHT (by Teams):    Yes,  
18 I see that.

19                  MS. KATRINE DILAY:    And is it your  
20 understanding, from this discussion between Ms.  
21 McCandless and Mr. Johnston, that Mr. Johnston was  
22 clarifying that the Capital Management Plan  
23 contemplated transfers from Extension to Basic,  
24 despite the MCT ratio of Basic at that time?

25                  MR. MARK GIESBRECHT (by Teams):

1 Exactly. This -- this test with Extension has no  
2 implications of -- of what Basic happ -- happens to be  
3 at that point in time. It simply says:

4 "At March 31st of any given year  
5 end, any excess capital..."

6 Which means over -- over 200 percent,  
7 will be transferred to Basic.

8 MS. KATRINE DILAY: And this will be  
9 my last transcript excerpt in this line of questioning  
10 and thank you to everyone for bearing with me.

11 If we look at the book of documents,  
12 page 56. And this is still the transcript from  
13 October 15, 2019, you see that?

14 MR. MARK GIESBRECHT (by Teams): Yes.

15 MS. KATRINE DILAY: And if we look  
16 specifically at the excerpt starting at line 10 on --  
17 on this page and ending at line 4.

18 MR. STEVE SCARFONE: Sorry, Ms. Dilay,  
19 what -- where are we now -- which -- which --

20 MS. KATRINE DILAY: If you just give  
21 me one minute, I -- I'm -- I think I'm -- missed one  
22 of the pages, so I'll just check my notes and confirm.

23

24 (BRIEF PAUSE)

25

1 CONTINUED BY MS. KATRINE DILAY

2 MS. KATRINE DILAY: And, thank you, Mr.  
3 Gabor, for pointing out the right page. I did not  
4 have the right page in my notes, so we're actually  
5 going to be looking at page 55 of the book of  
6 documents, which should be page 1278 of the  
7 transcript, starting at line 10 and ending at line 4  
8 on the next page.

9 I'll just give you a second to review  
10 that.

11 MR. MARK GIESBRECHT (by Teams): Yeah,  
12 what it is saying is that any excess capital in  
13 Extension over 200 percent would be transferred to  
14 Basic.

15 MS. KATRINE DILAY: And, again, so  
16 you'll agree that, in the discussion, here between Mr.  
17 Gabor, Mr. Scarfone and Mr. Johnston, the theme of the  
18 automatic transfers from Extension to Basic because  
19 the customers are the same was being emphasized?

20 MR. MARK GIESBRECHT (by Teams): And  
21 I'm just trying to see where the comment on the  
22 customers is. That was -- earlier on, we saw that --  
23 I don't know -- see it on this page particular.

24 MS. KATRINE DILAY: Thank you, Mr.  
25 Giesbrecht. I can just point you to lines 16 to 17.

1 MR. MARK GIESBRECHT (by Teams):

2 Automatically -- automatically it says.

3 MS. KATRINE DILAY: And this is re --

4 referring to the transfers from Extension to Basic.

5 Correct?

6 MR. MARK GIESBRECHT (by Teams): Yes.

7 MS. KATRINE DILAY: And if we go to

8 lines 21 to 24, you'll agree this is where Mr.

9 Johnston is, again, confirming that Basic and

10 Extension have the same customers.

11 MR. MARK GIESBRECHT (by Teams): Sorry,

12 I don't see on this particular page yet.

13 I -- I -- I fully agree with the

14 comment, but I just don't see it on the page.

15 MS. KATRINE DILAY: Yes, it is 21,

16 lines 21 to 24 of the --

17 MR. MARK GIESBRECHT (by Teams): Yeah,

18 there it is. Yeah, sorry -- we flowed too far, but

19 there it is now.

20 MS. KATRINE DILAY: And so, you'll

21 agree that the -- the discussion was being had about

22 the customers -- the -- of Basic and Extension being

23 the same. Correct?

24 MR. MARK GIESBRECHT (by Teams): Yes.

25 MS. KATRINE DILAY: So, based on these

1 excerpts, would it be fair to say that the original  
2 intent of the Capital Management Plan, as presented by  
3 MPI in the 2020 GRA and approved by the PUB, was to  
4 regularly review the capital levels of both Extension  
5 and Basic. Was that one aim of it?

6 MR. MARK GIESBRECHT (by Teams): Yes.

7 MS. KATRINE DILAY: Would another aim  
8 have been be transparent regarding where excess  
9 capital from Extension goes?

10 MR. MARK GIESBRECHT (by Teams): Yes.

11 MS. KATRINE DILAY: Would another aim  
12 be have a way of automatically transferring excess  
13 capital from Extension to Basic?

14 MR. MARK GIESBRECHT (by Teams): Yes.

15 MS. KATRINE DILAY: Another aim would  
16 have been, have a way of consistently releasing and  
17 rebuilding capital in all situations?

18 MR. MARK GIESBRECHT (by Teams): Yes.

19 MS. KATRINE DILAY: And another aim  
20 would be to recognize that Extension and Basic have,  
21 for the most part, the same customers?

22 MR. MARK GIESBRECHT (by Teams): Yeah,  
23 I wouldn't suggest that's an aim necessarily, that's  
24 more of a fact, I think.

25 MS. KATRINE DILAY: So, a fact that is

1 being recognized through the Capital Management Plan?

2 MR. MARK GIESBRECHT (by Teams): It's a  
3 -- a point that I think supports the plan. Yes.

4 MS. KATRINE DILAY: Thank you. I  
5 appreciate you bearing with me through those  
6 transcript excerpts.

7 I'm going to change a little bit in  
8 terms of -- change gears a little bit, and go through  
9 how the Capital Management Plan has worked over the  
10 last two (2) years.

11 And, during the next few questions,  
12 I'll show you a few documents, two (2) from this  
13 year's General Rate Application and two (2) from last  
14 year's General Rate Application.

15 So, I'd like to start with going to tab  
16 4 of our Book of Documents.

17 And do you see there, that at tab 4  
18 we've excerpted the legal application chapter of the  
19 2021 General Rate Application?

20 MR. MARK GIESBRECHT (by Teams): Yes,  
21 I see that.

22 MS. KATRINE DILAY: And, if we go to  
23 page 65 of the Book of Documents, which is page 3 of  
24 the legal application, you'll agree here, MPI was  
25 applying for an overall rate decrease of 10.5 percent.

1 Do you see that at line 6?

2 MR. MARK GIESBRECHT (by Teams): That's  
3 correct.

4 MS. KATRINE DILAY: And MPI explains  
5 right under that this rate decrease is comprised of a  
6 3 percent decrease, resulting from changes to the  
7 automobile insurance coverage regulation. Correct?

8 MR. MARK GIESBRECHT (by Teams):  
9 Correct.

10 MS. KATRINE DILAY: As well as a 2.5  
11 percent decrease in the breakeven costs - cost of  
12 Basic vehicle premiums?

13 MR. MARK GIESBRECHT (by Teams):  
14 Correct.

15 MS. KATRINE DILAY: And finally a --  
16 it also was comprised of a 5 percent capital release  
17 in accordance with the Capital Management Plan.  
18 Correct?

19 MR. MARK GIESBRECHT (by Teams): Yes,  
20 that's correct.

21 MS. KATRINE DILAY: And, I know this  
22 was -- this has been discussed with Ms. McCandless  
23 already, but you'll agree at a general level, that the  
24 capital release provision is a temporary discount on  
25 rates in order to release capital until it gets to the

1 desired level?

2 MR. MARK GIESBRECHT (by Teams): That's  
3 right.

4 MS. KATRINE DILAY: So the 5 percent  
5 capital release provision was always meant to be  
6 removed at some point in the future. Correct?

7 MR. MARK GIESBRECHT (by Teams): That  
8 is correct.

9 MS. KATRINE DILAY: Then, still on the  
10 topic of the 2021 GRA, could we please turn to tab 9  
11 of the Book of Documents, which starts -- starts at  
12 page 104. And, Kristen, I think it is page -- yeah,  
13 thank you.

14 And, Mr. Giesbrecht, you'll agree that  
15 this is the press release from MPI regarding the 2021  
16 GRA.

17 MR. MARK GIESBRECHT (by Teams): I see  
18 it headlined, so far, yes.

19 MS. KATRINE DILAY: We can go to the  
20 next page, just for the date. You'll agree that this  
21 was -- that this is dated June 17th, 2020.

22 MR. MARK GIESBRECHT (by Teams): Yes.

23 MS. KATRINE DILAY: So it would have  
24 been relating to the 2021 GRA, correct?

25 MR. MARK GIESBRECHT (by Teams):



1 Correct.

2 MS. KATRINE DILAY: And if we go back  
3 one page, Kristen, you see there that the title is  
4 that MPI applies for largest rate decrease in thirty  
5 (30) years. Correct.

6 MR. MARK GIESBRECHT (by Teams): That's  
7 correct.

8 MS. KATRINE DILAY: And if we go, back  
9 to the first page, it says that MPI is requesting an  
10 overall rate decrease of 10.5 percent and that, if  
11 approved, this will be the largest rate decrease in  
12 three (3) decades? Correct?

13 MR. MARK GIESBRECHT (by Teams):  
14 Correct.

15 MS. KATRINE DILAY: But you'll agree  
16 that this news release does not break down the  
17 difference between the breakeven rates and the capital  
18 release provision?

19 MR. MARK GIESBRECHT (by Teams): This  
20 release -- no, it does not.

21 MS. KATRINE DILAY: Thank you, Mr.  
22 Giesbrecht. Now if we could turn to this GRA, the  
23 2022 GRA, part 1, which is the legal application at  
24 page 3.

25 And, you'll agree we see here MPI is

1 indicating it is applying for a 2.8 percent overall  
2 decrease in the breakeven cost of Basic vehicle  
3 premiums?

4 MR. MARK GIESBRECHT (by Teams): Yes,  
5 that was the initial provisional application.

6 MS. KATRINE DILAY: But all other  
7 things being equal, based on the rate request at that  
8 time, the actual amount customers would see on their  
9 bill would increase by about 2.2 percent, because MPI  
10 was also applying for the removal of the 5 percent  
11 capital release provision. Correct?

12 MR. MARK GIESBRECHT (by Teams): Yes,  
13 that's correct. You'd have a 2.8 percent decrease on  
14 a breakeven cost of premiums, plus 5 percent for the  
15 removal of what was previously a credit for a net of  
16 plus 2.2.

17 MS. KATRINE DILAY: And in fact, if we  
18 go to the next page at lines 8 to 9 that's where MPI  
19 broke that down in terms of the increase of 2.2  
20 percent. Correct?

21 MR. MARK GIESBRECHT (by Teams):  
22 Correct.

23 MS. KATRINE DILAY: And, if we go to  
24 tab 10 of the Book of Documents, and you -- you'll see  
25 here, this is news release dated June 28, 2021. We

1 might have to go to the next page for the date.

2 Thank you, Kristen.

3 MR. MARK GIESBRECHT (by Teams): Yes.

4 MS. KATRINE DILAY: And so you'll  
5 agree this is a press release from MPI regarding the  
6 2022 GRA, correct?

7 MR. MARK GIESBRECHT (by Teams):  
8 That's correct, yes.

9 MS. KATRINE DILAY: And here the title  
10 is that MPI is requesting a 2.8 percent decrease and  
11 additional 120 -- \$55 million rebate to customers?

12 MR. MARK GIESBRECHT (by Teams): Yes.

13 MS. KATRINE DILAY: And then if we go  
14 to the first page of the press release, you see there  
15 that it states:

16 "MPI filed its provisional General  
17 Rate Application with the Public  
18 Utilities Board, requesting an  
19 average rate decrease of 2.8  
20 percent, and that as part of this  
21 application, MPI will be removing  
22 the capital release provision which  
23 previously had translated into a  
24 discount of 5 percent as part of the  
25 overall rate."

1 Correct?

2 MR. MARK GIESBRECHT (by Teams): I see  
3 that there, yes.

4 MS. KATRINE DILAY: But nowhere in  
5 this press release does it say that because of the  
6 combination of the rate decrease and the removal of  
7 the capital release provision the impact on customers  
8 is that their bill would increase by an average of 2.2  
9 percent, correct?

10 MR. MARK GIESBRECHT (by Teams):  
11 That's correct. Nowhere on this release is two point  
12 two (2.2) stated.

13 MS. KATRINE DILAY: You'll agree that  
14 for ratepayers the interaction of the break-even rate  
15 calculated in accordance with accepted actuarial  
16 practice and the capital release provision can be  
17 confusing?

18 MR. MARK GIESBRECHT (by Teams):  
19 That's a reasonable assumption.

20 MS. KATRINE DILAY: And you'll agree  
21 that presenting the rate request differently from one  
22 (1) year to the next could contribute to ratepayers  
23 being confused?

24 MR. MARK GIESBRECHT (by Teams): That  
25 -- that's a fair comment or statement, yes.

1 MS. KATRINE DILAY: And is it also  
2 possible that because both the actuary -- actuarially  
3 indicated rate and the capital release or build  
4 provision are expressed in percentages, that customers  
5 might not understand the different between the two  
6 (2)?

7 MR. MARK GIESBRECHT (by Teams):  
8 That's quite possible, yes. Yeah. And that's part of  
9 the reason why we also feel it makes sense to remove  
10 the capital release, replace it with a rebate, and  
11 base rates for the upcoming year based on solely the -  
12 - the AAP indicated rate.

13 MS. KATRINE DILAY: Thank you for  
14 that. And in terms of sort of combining the AAP rate  
15 and the capital release provision, you'll agree  
16 consumers might be confused about why their rates are  
17 going down one year and effectively going up the next  
18 year.

19 MR. MARK GIESBRECHT (by Teams): They  
20 -- they could be confused, yeah. And I think part of  
21 the -- you know, what we want to convey to customers  
22 is that, while we are removing the -- the rebate or  
23 the credit through the capital release provision, it's  
24 being replaced by a one (1) time large rebate, right?

25 So in the end, it's a good news story

1 for customers in the sense that there -- you know,  
2 we've accumulated significant excess capital and that  
3 can be given back to ratepayers more quickly based on  
4 a rebate.

5 MS. KATRINE DILAY: Thank you for  
6 that, Mr. Giesbrecht. I believe you talked about this  
7 a little bit with Ms. McCandless.

8 But you'll agree that using the capital  
9 release provision to reduce the required AAP premiums  
10 results in a premium deficiency?

11 MR. MARK GIESBRECHT (by Teams):  
12 That's one (1) way to look at it, in -- in the sense  
13 that -- well, like I say, overall for that particular  
14 year, we would have less premium collected than is  
15 required for that given year, but that is absorbed by  
16 the excess capital that is already contained on the  
17 books of -- of the organization.

18 So from that perspective, there's no  
19 deficiency. But, basically, you would incur losses  
20 until that excess capital depletes. So in -- it's not  
21 really a deficiency in the sense that it's -- it's  
22 based on what you have already accumulated in the  
23 past.

24 MS. KATRINE DILAY: Mr. Giesbrecht,  
25 I'm going to break down that answer a little bit, but

1 I'd like to take you to the -- Part 1, the overview of  
2 the current GRA, at page 7.

3

4 (BRIEF PAUSE)

5

6 MS. KATRINE DILAY: And if you look,  
7 Mr. Giesbrecht, at lines 9 to 10, you'll agree there  
8 MPI stated:

9 "Using the capital release  
10 provisions to reduce the required  
11 AAP premiums results in a premium  
12 deficiency and the need for  
13 capital."

14 In parentheses, correct?

15 MR. MARK GIESBRECHT (by Teams): Yeah.

16 No, I think -- and maybe I'll ask Mr. Phoa to -- to  
17 step in as well. The -- I think -- like  
18 simplistically speaking, by having a capital release  
19 built into the overall rate, you're -- we're  
20 effectively collecting less premium than is required  
21 for that insurance year. So you'd expect to have a  
22 loss and a deficiency from that perspective.

23 But maybe we can have our actuarial  
24 experts maybe speak more technically to the actuarial  
25 perspective, because it's -- I don't believe it's

1 actually a premium deficiency from that perspective,  
2 but only more simplistically speaking.

3 MS. KATRINE DILAY: And maybe I can --  
4 I do have just a few questions to -- to try to clarify  
5 these, so maybe I'll pose them and Mr. Giesbrecht, or  
6 Mr. Phoa, whoever is best suited, could answer.

7 So referring to the statement in line -  
8 - lines 9 to 10 on page 7 here, was MPI referring to  
9 the fact that the capital release provision  
10 effectively reduces rates by a certain percentage,  
11 which lowers total premium collected to below  
12 breakeven until the excess capital is depleted?

13 MR. MARK GIESBRECHT (by Teams): Yeah,  
14 that's reasonable. Yes. For that given year there's  
15 less revenue required, and that -- that's the very  
16 nature of giving a -- a credit through the capital  
17 release.

18 MS. KATRINE DILAY: And as a result,  
19 the capital release provision needs to be removed when  
20 excess capital is depleted, correct?

21 MR. MARK GIESBRECHT (by Teams): Yes.

22 MS. KATRINE DILAY: Which means rates  
23 will effectively go up by the same percentage until it  
24 is removed -- when it is removed --

25 MR. MARK GIESBRECHT (by Teams): Yeah.



1 MS. KATRINE DILAY: -- pardon me.

2 MR. MARK GIESBRECHT (by Teams):

3 Correct. All else equal, that 5 percent, when  
4 removed, would equate to a plus 5 percent at that  
5 point in time it's taken away.

6 MS. KATRINE DILAY: And you'll agree  
7 that the capital release provision has nothing to do  
8 with prospective rate setting; it is just a  
9 retrospective adjustment to retained earnings?

10 MR. MARK GIESBRECHT (by Teams):

11 That's fair.

12 MS. KATRINE DILAY: And, Madam Chair,  
13 I have probably six (6) or seven (7) questions here,  
14 and it might be a good time to adjourn after these  
15 questions for the day.

16 THE PANEL CHAIRPERSON: Certainly.

17 That's fine. Thanks, Ms. Dilay.

18 MS. KATRINE DILAY: Thank you.

19

20 CONTINUED BY MS. KATRINE DILAY:

21 MS. KATRINE DILAY: And, Mr.

22 Giesbrecht, I believe -- I believe this has been  
23 acknowledged earlier.

24 But you'll confirm that MPI has  
25 acknowledged that the Capital Management Plan is an

1 inadequate system to promptly return excess capital to  
2 ratepayers?

3 MR. MARK GIESBRECHT (by Teams): Yeah,  
4 that's definitely been the experience through the  
5 pandemic. It's shown us that when capital accumulates  
6 very rapidly, as it has over the past year and a bit,  
7 that it takes, in the current methodology, a long,  
8 long time to -- to have that flow back to customers.  
9 And so that -- that's a deficiency that we've observed  
10 through the pandemic.

11 MS. KATRINE DILAY: Essentially, when  
12 significant amounts of excess capital are suddenly  
13 available, the capital release provision does not  
14 return excess capital to customers quickly enough?

15 MR. MARK GIESBRECHT (by Teams): Yeah,  
16 exactly. I mean, it is meant to be over a three (3)  
17 year period, but because of capping it can't always  
18 take place over three (3) years. And so it -- it  
19 would take a number of years based on the -- the  
20 forecasts that we've talked about today.

21 MS. KATRINE DILAY: And in fact the  
22 situation we're talking about relating to significant  
23 amounts of excess capital were experienced due to the  
24 effects of COVID-19, correct?

25 MR. MARK GIESBRECHT (by Teams):

1 Primarily, yes.

2 MS. KATRINE DILAY: Could we say in  
3 other words that, following the start of the COVID-19  
4 pandemic, MPI over-collected from ratepayers,  
5 resulting in excess capital, but the Capital  
6 Management Plan did not allow for these funds to be  
7 returned to ratepayers in a timely manner?

8 MR. MARK GIESBRECHT (by Teams): Yes.  
9 Yeah, that's -- that's generally fair. And that's why  
10 we have produced two (2) requests for rebates and --  
11 and a third before the PUB right now.

12 MS. KATRINE DILAY: And the reason  
13 that there was an over-collection of premiums is that  
14 the rates were approved because there was known to be  
15 a pandemic, correct?

16 MR. MARK GIESBRECHT (by Teams): Well,  
17 the -- the rates were approved on -- on the basis that  
18 -- that the pandemic would not persist. And so we  
19 know that, as of right now, that is -- that was not  
20 the case through the last number of months, and so  
21 there was more revenue collected than was required to  
22 offset the costs of claims.

23 MS. KATRINE DILAY: And so there you  
24 were referring to the -- the rates set in the 2021  
25 GRA. But if we even go back to the 2020 GRA, those

1 were -- those rates were set before the onset of the  
2 COVID-19 pandemic, correct?

3 MR. MARK GIESBRECHT (by Teams): yes.

4 MS. KATRINE DILAY: And then the  
5 COVID-19 pandemic started during that rating year,  
6 correct?

7 MR. MARK GIESBRECHT (by Teams):  
8 Correct.

9 MS. KATRINE DILAY: And without going  
10 into details, you'll agree that it is possible there  
11 may be other situations in the future where there is a  
12 large amount of capital accumulated over a short  
13 period of time?

14 MR. MARK GIESBRECHT (by Teams): It's  
15 possible.

16 MS. KATRINE DILAY: Thank you, Mr.  
17 Giesbrecht.

18 If -- if it's acceptable to the Board,  
19 I think this would be a good place to adjourn for the  
20 day.

21 THE PANEL CHAIRPERSON: Thank you, Ms.  
22 Dilay. Yes, we'll adjourn and be back tomorrow  
23 morning at nine o'clock. Thank you.

24

25 --- Upon adjourning at 4:30 p.m.

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Certified Correct,

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Wendy Woodworth, Ms.