



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re: CENTRA GAS MANITOBA INC'S
2019/20 GENERAL RATE APPLICATION
HEARING CONFERENCE

Before Board Panel:

- Larry Ring, Q.C. - Panel Chair
- Marilyn Kapitany - Vice-Chair
- Michael Watson - Board Member
- Carol Hainsworth - Board Member
- Susan Nemec - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
August 28th, 2019
Pages 1164 to 1262

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APPEARANCES

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) Association of
) Canada (Manitoba)
) Inc.
Antoine Hacault) Industrial Gas
) Users
Lewis Manning (np)) Koch Fertilizer
) Canada, ULC

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1 --- Upon commencing at 8:59 a.m.

2

3 THE CHAIRPERSON: Good morning, all.
4 Mr. Czarnecki, I believe that we're going to start
5 with you, but there are there any housekeeping
6 matters?

7 MR. BRENT CZARNECKI: Good morning,
8 Mr. Chairman, panel members. Yes, I do have some
9 housekeeping matters, and I think I've worked it out
10 with the Board secretary, so I'll just register them
11 on the record.

12 Undertaking from Centra number 7 has
13 been marked as Exhibit 48. The same Undertaking 7,
14 the CSI version, has been marked as Exhibit Centra 50.

15 The PowerPoint presentation that we
16 will be providing this morning to the Board is Exhibit
17 52. And there is the same exhibit with CSI will be
18 Centra Exhibit 53.

19 Centra Exhibit 54 will be the written
20 final submission from Centra on matters for oral
21 evidence, and Exhibit 55 will be the same submission
22 with CSI.

23 And then there were four (4)
24 undertakings from the panel, Ms. Stewart and Ms. --
25 Mr. Kostick last Thursday. They were Undertakings 10,

1 11, 12, and 13, and they have been marked as Exhibits
2 56, 57, 58, 59 respective -- respectively.

3 And those are all of our housekeeping
4 matters.

5

6 --- EXHIBIT NO. CENTRA-48: Centra Undertaking 7

7

8 --- EXHIBIT NO. CENTRA-50: Centra Undertaking 7 (CSI
9 version)

10

11 --- EXHIBIT NO. CENTRA-52: Centra's PowerPoint
12 presentation

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14 --- EXHIBIT NO. CENTRA-53: Centra's PowerPoint
15 presentation (CSI version)

16

17 --- EXHIBIT NO. CENTRA-54: Centra's written final
18 submission on oral
19 evidence

20

21 --- EXHIBIT NO. CENTRA-55: Centra's written final
22 submission on oral
23 evidence (CSI version)

24

25 --- EXHIBIT NO. CENTRA-56: Undertaking 10

1 --- EXHIBIT NO. CENTRA-57: Undertaking 11

2

3 --- EXHIBIT NO. CENTRA-58: Undertaking 12

4

5 --- EXHIBIT NO. CENTRA-59: Undertaking 13

6

7 THE CHAIRPERSON: Thank you.

8

9 CLOSING SUBMISSIONS BY BRENT CZARNECKI:

10 MR. BRENT CZARNECKI: Thank you, Mr.
11 Chairman and panel members. I will proceed with the
12 closing submission of Centra Gas Manitoba for this
13 General Rate Application. And I did mention in my
14 housekeeping matters that we have filed a more fulsome
15 written final argument that is much more detailed than
16 the PowerPoint presentation that Ms. Carvell and I are
17 going to present to you this morning.

18 I do implore you to read the entire
19 submission when you're considering the application.
20 It has a greater level of detail. But Ms. Carvell and
21 I this morning will be presenting the higher points or
22 the summary points of what's contained in that
23 argument.

24 To open with, I must say it's a -- a
25 distinct pleasure to be here this morning, presenting

1 the final argument of Centra for this particular
2 application, and it's actually an honour for me,
3 because from my vantage point, I get to see first-hand
4 the hard work that Centra folks and employees bring to
5 the table in delivering their mandate to provide safe
6 and reliable natural gas to Manitobans.

7 And I think that you saw snapshot
8 through the Centra panels over the past couple weeks
9 of how passionate they are in the work that they do.
10 And for me again, I get to see the additional layers
11 that fall underneath the witnesses that you have seen.
12 And so when I'm here today presenting an
13 overwhelmingly positive good news story for natural
14 gas customers, it really is a pleasure to be here.

15 Next slide. Just by way of general
16 roadmap for the panel so you know where -- where we're
17 going, and where we're at, I'll start with an overview
18 of the application. We'll get to the approach to
19 reviewing this application from the PUB's perspective.
20 I will touch on operating and administrative expenses,
21 or as we call them, O&A. I will then turn to capital
22 projects and programs. I will then pass the baton to
23 Ms. Carvell, who will deal with cost of service and
24 the bill mitigation options, and she will also review
25 transportation and service, the balancing fees issue,

1 and will then cross the finish line in concluding for
2 us. In terms of timing, I expect it will be somewhere
3 around an hour, maybe a little less, maybe a little
4 bit more.

5 Now turning to the timeline, the
6 application was initially filed on November 30th of
7 2018. As you know, on March 22nd, 2019, we provided a
8 supplemental update reflecting the actual results to
9 September 30th of 2018, also included the approved
10 2018/'19 current outlook and the approved 2019/'20
11 budget for the test year.

12 Now, on July 24th, 2019, we provided a
13 prehearing update for Tabs 8 through 11 and other
14 financial information. On August 2nd of this year, we
15 provided Centra's rebuttal evidence, and more recently
16 on August 12th, we provided the written submission for
17 issues that were not identified for oral evidence,
18 which brings us to today.

19 So Board, you have a tremendous amount
20 of information before you. And as I mentioned in my
21 opening comments several weeks back, it's been a long
22 time coming. And again, to reiterate, it remains
23 Centra's position that it's been well worth the wait.

24 Now, turning to your role, I don't
25 think anyone will dispute that your role is clearly to

1 set just and reasonable rates from this application,
2 and in doing so, you must balance the interests of gas
3 customers who are ensuring Centra is financially able
4 to fulfill its mandate, and the mandate of Centra, as
5 it shows there, is to acquire, manage, and distribute
6 supplies of natural gas in a safe, cost-effective,
7 reliable, and environmentally appropriate manner.

8 Now, this application brings positive
9 news for the vast majority of Centra's approximate two
10 hundred and eighty thousand (280,000) customers. And
11 even My Learned Friends Mr. Meronek and Mr. Hacault
12 acknowledge the good and positive news in their
13 opening comments.

14 I would stress too, even though that
15 they're not issues for today, and were not subject to
16 the oral portion of this hearing, just quickly, that
17 there have been no issues in dispute with respect to
18 the operation of Centra's gas supply portfolio as
19 detailed in Tabs 8 and 9 of the application. CAC has
20 fully supported the conclusion reached by its expert
21 consultant, Mr. DeWolfe, that Centra has prudently
22 managed all gas supply matters in a cost-effective
23 manner for customers, including upstream matters on
24 the TCP on mainline and it -- those that are before
25 the National Energy Board.

1 I would also stress that with respect
2 to safety and reliability, what we haven't discussed
3 or heard is any concerns from customers with respect
4 to safety or reliability issues in Centra's delivery
5 of the natural gas to their residential homes or
6 businesses. Reliability is near 100 percent. Silence
7 is golden, here, and Mr. Starodub, Mr. Steele, and Mr.
8 Korchak, and all of their fine staff, prefer to keep
9 it that way.

10 Now more directly to the issues that
11 are before you at -- per this oral portion of the
12 proceeding, Centra is seeking approval for rate
13 changes resulting from the successful management of
14 O&A costs to below inflationary levels. The good news
15 is that we are in a continued low interest rate
16 environment, and that we are in an environment of
17 historical lows with respect to the actual commodity
18 cost of the gas.

19 Now turning to CAC and their position,
20 and perhaps their role, or perceived role in this
21 proceeding, to make the good news better. Mr. Meronek
22 in his opening comments was clear. We're here to make
23 the good news better news by promoting to the Board
24 further reduction in rates.

25 And I thought about that, and I turned

1 to Mr. BonBright, the expert on regulatory principles,
2 in an attempt to translate his remarks to some
3 regulatory principles. And the best I could find was
4 when hunky-dory, or perhaps tickety-boo just isn't
5 good enough for you -- I digress.

6 So how does CAC make the good news
7 better? Well, they propose expensive audit-like
8 procedures to microscopically review each decision --
9 decision of the Utility. They set unreasonable
10 escalation expectations, given the current
11 environment. They challenge proposed budgets because
12 the Utility cannot predict with 100 percent precision
13 the costs it will incur for the year, and they suggest
14 changes in accounting practices to improve Centra's
15 net income.

16 These, Board -- these matters, Board,
17 were the proverbial weeds that I warned you about in
18 my opening comments of this proceeding that I urged
19 you to resist. Instead, you must keep your focus on
20 the overwhelmingly positive big picture for natural
21 gas customers in Manitoba.

22 And I would submit to you, Panel, that
23 CAC's focus is disconnected from Centra's practical
24 reality, and Ms. Bauerlein I thought summed it up best
25 when she said:

1 "If we follow Mr. Rainkie's
2 recommendations to reduce our O&A
3 further, you have to decide in
4 actuals world what programs and
5 services you're not going to do. So
6 where do those cuts happen?"

7 So Ms. Bauerlein, I think, in her words
8 was trying to tell you to avoid the proverbial weeds
9 and focus on the real and practical reality that
10 Centra folks actually operate in.

11 Continuing with CAC's suggested
12 approach, they want to reduce capital spending, all --
13 and I would say that all they should -- would like to
14 consider all capital projects are discretionary in
15 nature, they want to manage O&A costs to levels below
16 inflation to historically low levels, and they want to
17 make accounting changes to reduce O&A costs to
18 increase Centra's net income.

19 The reality for Centra is that it has
20 lower costs now compared to six (6) years ago. Even
21 though it has endured the corporate-wide VDP, when
22 close to nine hundred (900) employees left the
23 Corporation in a span of less than two (2) years.

24 These facts are not representative or
25 reflective of passive cost management. They are

1 remarkable results. And I say so because Centra is
2 obligated of course to provide safe and reliable
3 service to Manitobans. It takes this responsibility
4 for solving the problem when a pipeline fails.

5 Centra takes on the risks and
6 liabilities associated with reduced services and
7 programs resulting from any reductions in budgets and
8 staffing levels, and Centra has to take on the
9 financial risks associated with not recovering all of
10 its costs. There is no investor to pass these risks
11 on to.

12 The bottom line here is that Centra has
13 to answer the phone calls when there is a system
14 failure. Centra has to figure out how to manage a
15 situation when there are thousands of customers
16 without gas and heat in the middle of winter. And I
17 remind the Panel and every one in the room of the
18 recent Otterburne explosion when, due to some
19 TransCanada -- on the TransCanada mainline, that did
20 occur and Centra did respond, and I would note it was
21 the phone at Centra ringing and not the phone of
22 anyone else in this room that rang, including METSCO,
23 for example. Centra folks have to respond.

24 So back to the PUB's legislative role.
25 It's clear your role is to set just and reasonable

1 rates. It's also clear that your role is not to set
2 the lowest rates possible. Centra cautions and
3 advises against the how low can you go approach being
4 advocated by CAC, and I note that CAC cost --
5 consumers and all of us who are consumers will receive
6 a 10 percent decrease if this application is approved.

7 Now, perhaps to reit -- reiterate one
8 (1) more time, we do encourage you to focus on the
9 overall results contained in the application and the
10 reasonable and positive outcomes for natural gas con -
11 - consumers and customers.

12 So turning to the results, and I just
13 mentioned them, Centra is seeking approval for
14 proposed November 1st, 2019, sales rates that, when
15 considering rate riders, will result in a typical
16 residential customer bill decrease by approximately
17 10.1 percent compared to the May 1st, 2019, rates, a
18 remarkable result.

19 Large volume sales surface -- service
20 customers' bills will decrease by 5.1 percent to 23.7
21 percent compared to May 1, 2019, depending on their
22 consumption. Again, a remarkable result.

23 Now turning to operating and
24 administrative, or O&A costs. It's well known to you,
25 Board, that Centra has contained O&A costs resulting

1 in a steady decline. O&A expenditures are lower than
2 they were eight (8) years ago, and we spent some time
3 with this particular slide in the hearing, and in
4 particular I'd like to focus you on the 2014/15 actual
5 total when IFRS was re -- was restated for IFRS, of 70
6 million -- 70.3 million, to the 2019/2020 test year
7 where we have decreased down to 61.25 million. Next
8 slide.

9 Now let's compare those O&A results,
10 compared to Manitoba CPI. The red line indicates from
11 2015/16 O&A adjusted and escalated for Manitoba CPI.
12 The blue line represents Centra's O&A expenditures,
13 which you see declining.

14 Now, we added the dashed purple line,
15 and to indicate, that is where CAC, on the
16 recommendation of Mr. Rainkie, would have you wanting
17 us to take O&A down to a \$56 million level.

18 Now, Member Watson, I think this is
19 when you engaged Mr. Rainkie when he testified, trying
20 to better understand the inconsistency in his
21 suggested approach now of moving to a historic low of
22 56 million from the O&A levels he managed when he was
23 CFO of Centra. And, quite frankly, Mr. Member Watson
24 and Board members, we at Centra continue our
25 bewilderment in this inconsistency and we trust,

1 Panel, that you -- you will weigh Mr. Rainkie's
2 evidence very carefully and afford it very little
3 weight in this regard. Next slide, please.

4 This slide demonstrates that compared
5 to CGM15, which was predicated on a 1 percent
6 escalation to 21/22, CGM18, which accomplished
7 primarily through the advancement of staffing
8 reductions through the VDP, will have Centra reducing
9 O&A by almost 90 million over ten (10) years. And
10 again to stress that 56 million for 2019 and '20 would
11 represent a further 8 percent reduction in one (1)
12 single year, if you were to follow Mr. Rainkie's
13 recommendation. That's unreasonable.

14 O&A expenditures, reducing the
15 2019/2020 budget is not just an accounting
16 transaction. As a Crown-owned utility, actual costs
17 incurred need to be recovered through customer rates.
18 The O&A budget of 61.25 million was approved by
19 Centra's Board of Directors. So to achieve a 56
20 percent -- 56 million O&A target, would require
21 reduced staffing levels, redeployment to electric
22 operations, if possible and where possible, reduction
23 or elimination of current programs, levels of service
24 to customers, increased risk associated with public
25 and employee safety system reliability and customer

1 service, Centra's mandate.

2 And again, I recall -- take you back to
3 Ms. Bauerlin -- Bauerlein's quote that we reviewed
4 earlier, her -- in Centra's practical reality check,
5 where do these cuts happen?

6 Now turning to escalation, Centra
7 rejects CAC's cumulative 1 percent escalation
8 reduction of 1.2 million. The 2018/19 forecast and
9 the 2019/20 test year assume 0 percent and 1.5 percent
10 respectively, cost pressures in excess of 2 percent,
11 therefore Centra is continuing to control and actively
12 manage expenditures by incorporating 0 percent and 1.5
13 percent respectively.

14 Now specifically on cost pressures, you
15 heard the evidence that wage settlements of 1.25
16 percent will take effect January of 2019 and 1.5
17 percent will take effect January of 2020, plus merit
18 and progression of 1 percent place wage increases
19 around the 2 percent level alone.

20 You also heard evidence that Manitoba
21 CPI is 2 percent. And that, of course, impacts
22 Centra's materials and supplies. Motor vehicle fuel
23 costs also constantly increasing, as we all know, when
24 fuel -- when we fuel up our cars these days.

25 So, Ms. Bauerlein's evidence on these

1 actual cost pressures was clear and was not
2 challenged.

3 Turning to VDP savings. Centra also
4 rejects CAC's recommendation that it should be
5 allocated 8 percent of the VDP savings. Four percent
6 is proving to have a high correlation with actual
7 results. Ms. Bauerlein testified to that.

8 Centra continues to realign and
9 reorganize following a VDP. And, of course, if we
10 were to adjust the -- to an 8 percent factor, we would
11 have to have a corresponding reduction to the electric
12 allocator to 92 percent as these are not mutually
13 exclusive factors.

14 And again, to conclude on this, such a
15 change moving to 8 percent is unnecessary as the 4
16 percent allocator again is proving to be highly
17 correlated with actual results to date.

18 Now to contingency. Of course, we all
19 know that a contingency balances and recognizes that,
20 despite our best plans, costs don't always come in as
21 planned for a number of reasons, many of which are
22 beyond our control.

23 And if anyone's either built a house or
24 done a kitchen renovation, you know it's a good idea
25 to have a contingency in place.

1 Centra submits that contingencies are
2 an appropriate and necessary aspect of the budgeting
3 process for a large utility. Centra's 2019 and 2020
4 detailed O&A budget contains a negative contingency of
5 approximately .6 million; it moved from a positive to
6 a negative contingency.

7 And you heard the evidence that Centra,
8 no matter the contingency, will manage to the target
9 provided by its executive regardless of the
10 contingency value.

11 And I would suggest, Board, that the
12 role of this regulatory process is not to approve each
13 individual departmental budget or -- or expenditure
14 but, again, to assess if the overall spending levels
15 that's represented by the O&A target of 61.25 million
16 is reasonable and fair; and Centra submits, of course,
17 that it is.

18 Now to the issue of meter sampling,
19 testing, and exchange. Centra's proposal to begin
20 capitalization in 1920 on a go-forward basis complies
21 with past direction of the PUB.

22 In its April 2016 response to Centra's
23 request -- in initial request, the PUB directed Centra
24 to continue to expense meter sampling and exchange
25 costs until the issue could be reviewed at a later

1 date.

2 Similar to the accounting for other IFR
3 -- IFRS-related changes, Centra followed the
4 directions of the PUB and did not change its net
5 income for changes resulting from its transition to
6 IFRS.

7 Centra's position is that
8 intergenerational inequity has not occurred and,
9 therefore, there's no need for a regulatory deferral.
10 The next slide.

11 Now, should the PUB determine that a
12 change in approach is now preferable and a deferral is
13 required, Centra would need to recognize the
14 regulatory liability. It would need an amortization
15 period to be used and determined and specified by the
16 PUB and would need to recognize the plant asset.

17

18 (BRIEF PAUSE)

19

20 MR. BRENT CZARNECKI: Now turning to
21 capital projects and programs. Again, to reiterate,
22 Centra takes the responsibility for the provision of a
23 safe and reliable system very seriously.

24 Capital plans balance the risks of
25 system failure with expenditure levels that the

1 utility and the customer can afford. And Centra is
2 the only option in Manitoba when something goes wrong.
3 And I again remind of the Otterburne example.

4 Capital projects and programs.
5 Expenditures are made to provide a safe and reliable
6 natural gas system. That's the only motivation Centra
7 has. Many expenditures are mandatory. They're
8 required to meet franchise obligations, such as new
9 customer additions, or for regulatory compliance,
10 meter compliance, and, of course, conformance to the
11 industry standard CSA Z662.

12 Other work is specifically justified on
13 the merits of the project with the technical -- as
14 assessed by the technical expertise of Centra's very
15 capable engineering staff. There is no discretionary
16 spending.

17 Projects. All are set forth to achieve
18 the mandate of providing safe and reliable natural gas
19 system for customers. They're done to proactively
20 respond to identified issues such to avoid long-term
21 gas outages.

22 And the examples that were discussed in
23 this proceeding by Mr. Starodub, the -- and Mr.
24 Steele, the Steinbach upgrade, the Portage la Prairie,
25 and Brad River and Letellier projects, would

1 contribute and will contribute to maintain
2 reliability.

3 And they provide value to our
4 customers, particularly those that are in the growing
5 areas of Steinbach and in Portage la Prairie.

6 Now, lastly, before I turn the mic over
7 to Ms. Carvell, there has been some discussion on
8 Centra's asset management plan. So, I just wanted to
9 highlight that we are proceeding with the development
10 of a natural gas assessment management plan.

11 And we acknowledge that asset condition
12 information gaps have been identified and that work is
13 in progress to address these gaps. But I want to
14 stress that the main benefit of such an asset
15 management plan is to define asset life and assist in
16 long-term asset renewal planning for the future.

17 Many of Centra's assets have minimal or
18 no maintenance requirements. So, capital work
19 regarding customer additions and regulatory compliance
20 are not impacted by asset condition information.

21 And with that, I'll turn the microphone
22 over to Ms. Carvell, and she'll carry forward.

23

24

(BRIEF PAUSE)

25

1 FINAL SUBMISSIONS BY MS. JESSICA CARVELL:

2 MS. JESSICA CARVELL: Good morning,
3 Mr. Chairman and Panel members. I'm only going to
4 provide a high-level overview of Centra's position on
5 cost of service and the Transportation Service
6 balancing fee issues, but please feel free to
7 interrupt me at any point if you have any questions or
8 require clarification.

9 So, as we're all well aware, this
10 Board's pro -- second procedural order limited
11 consideration of cost of service matters to options to
12 mitigate the bill impacts flowing from the existing
13 PUB-approved cost of service study.

14 And Centra submits that was an
15 appropriate decision given that its cost of service
16 methodology is reasonable, and it can be relied upon
17 for rate setting purposes. And that position was
18 agreed with by CAC's expert.

19 We've heard in this proceeding from IGU
20 and from Koch Fertilizer Canada the suggestion that we
21 should suspend rate changes until a generic cost of
22 service proceeding concludes.

23 Now, this recommendation has been
24 rejected by this panel before, and Centra submits it
25 should be rejected again. Deferring rate changes is

1 really not an option. It would be detrimental to the
2 majority of Centra's customers who will receive rate
3 reductions if its application is approved.

4 In particular, Centra's SGS class,
5 which is residential customers, are going to see a
6 reduction flowing from the reallocation of costs and
7 the removal of the furnace replacement program
8 funding. Next slide, please.

9 Centra acknowledges that, on its face,
10 the bill impacts for T-Service customers do appear
11 large. But before determining if bill mitigation is
12 required, Centra asks this panel to consider these
13 impacts in their context.

14 And firstly, as show in the chart in
15 this slide, the impact to T-Service customer's classes
16 is in large part reflective of the reversal of the
17 rate decrease that was experienced in August of 2017
18 which flowed from Order 79 of 17.

19 At the time the Board issued its Order
20 70 of 17, it anticipated that, upon review in the next
21 GRA, the -- a reversal of those rate decreases may
22 occur. And that's what we're seeing in this
23 application.

24 The second aspect that Centra would ask
25 you to consider is that these bill impacts appear

1 disproportionately large because there is no upstream
2 of commodity costs included.

3 In order to have a fair comparison of
4 bill impacts across all of the customer classes, you
5 need to be considering gas costs, as well. And this
6 was an approach that was approved previously by the
7 PUB in its Order 156 of 91 where the Board stated:

8 "With respect to T-Service rates,
9 the Board agrees that, in order to
10 properly compare annual energy
11 increases, the cost of gas must be
12 considered an integral part of the
13 total annual impact."

14 The next slide, please. So, following
15 that direction, Centra has provided evidence showing
16 the proposed bill impact when factoring in a cost of
17 gas. And in this slide, Centra has used the most
18 recently approved primary gas rates.

19 And so, what we can see from this chart
20 is that T-Service customers, once you consider all gas
21 costs, are experiencing rate increases of between 3
22 and 4 percent. The special contract customer class
23 would experience a comparable outcome.

24 So, consi -- Centra submits,
25 considering the total context of these rates, it's --

1 the rate increases it's proposing in this application
2 do not justify bill mitigation for any class.

3 Notwithstanding that view, Centra has,
4 in accordance with the Board's direction, considered
5 bill mitigation options. Centra would submit that, if
6 this Boar -- panel is considering bill mitigation, it
7 should only do so for the special contract customer
8 class.

9 As set out in this slide, we see two
10 (2) different approaches. And Centra's preferred
11 option would be to address the bill impacts resulting
12 from the disposition of the heating value margin
13 referral.

14 Its recommendation is that this Board
15 extend payment terms of the heating value margin
16 deferral rate rider to -- for a two (2) year period.
17 This option is preferred as it's administratively
18 simple. It doesn't involve any change to existing
19 methodology. And most importantly, there would be no
20 impact on any other customer classes.

21 It's also been suggested as a second
22 option that this Board may order a change to the
23 methodology for how to allocate the heating mar --
24 heating value margin deferral account balance. And
25 two (2) different options have been presented, one (1)

1 CAC and one (1) by IGU.

2 Centra would just ask this Board to
3 consider that what these proposals are is a change in
4 methodology, and they would have an impact on other
5 customer classes.

6 Several other options for bill
7 mitigation have been proposed, but Centra's not
8 supportive of any of those at this time. The first
9 option was to select some portion of the transmission-
10 related revenue requirement and place that into a
11 deferral account.

12 Centra views that as being a
13 fundamental change to its cost allocation methodology
14 and was not in scope for this proceeding.
15 Additionally that recommendation is incredibly complex
16 and it would hinder Centra's goal of achieving a clean
17 slate coming out of this proceeding.

18 It was suggested that Centra could
19 introduce a zone of reasonableness. But whether you
20 consider zone or reasonableness to be a rate alloca --
21 or sorry, a rate design issue or cost allocation, it
22 is a fundamental change and it's out of scope for this
23 proceeding.

24 It was suggested that Centra could
25 eliminate the heating value margin deferral account,

1 but that option doesn't address how Centra should
2 dispose of the accumulated balance in that account.

3 Finally, we heard that this Board could
4 consider an equal rate change across all customer
5 classes. Centra views that option as being without
6 any merit as it's premised on the idea that its cost
7 of service is completely unreliable.

8 As I've already stated, Centra views
9 that its current cost of allocation methodology is
10 appropriate and it can be relied upon to determine
11 just and reasonable rates.

12 But bearing in mind the Board's
13 direction in its second procedural order that some
14 subsequent proceeding may consider these issues, I
15 want to make a brief comment about that.

16 In considering whether a full generic
17 cost of service review is required, we would ask this
18 Board to consider the time and resource commitments
19 that's required to commit -- to conduct that review.

20 And Centra would ask that, prior to
21 issuing any directives with respect to that
22 proceeding, as a first step, Centra could meet with
23 the PUB to discuss how best to facilitate such a
24 review. You can go on. Thank you.

25 As we've heard, Transportation, or what

1 I'm going to call T-Service, is a service offering
2 that requires customers to manage their gas supply and
3 transportation to the Manitoba delivery area.

4 It's a service that comes with a
5 significant contractual obligation to balance the
6 amount of gas delivered with the amount of gas
7 consumed.

8 And when T-Service was originally
9 introduced in Manitoba in 1998 the Board did consider
10 issues of balancing. And it found that T-Service
11 customers should assume responsibility for balancing
12 their supply with their demand and should be prepared
13 to assume the risks of any imbalance.

14 The Board, at that time, also directed
15 utilities to make every effort to ensure that the
16 balance of the system customers, which is sales
17 service customers, are not impacted. Centra has
18 considered these two (2) principles in developing its
19 balancing fee proposal.

20 There has been a lot of evidence on the
21 record of the imbalances that T-Service customers
22 create. And each of IGU's witnesses has acknowledged
23 that T-Service customers are currently not adequately
24 balancing their accounts.

25 But what these imbalances mean is a

1 real and substantial cost to sales service customers.
2 And TCPL balancing fees are just one (1) of those
3 costs.

4 Centra cannot sit idly by while T-
5 Service accrue imbalances. It must take action to
6 meet its own obligations as a downstream operator.
7 The actions that Centra take do come at a cost to
8 sales service customers.

9 Centra utilizes its assets, like
10 storage and related transportation, or its Western
11 Canadian supply contracts do balance the Manitoba
12 delivery area. Those assets are funded only by sales
13 service customers.

14 Centra also experiences opportunity
15 costs resulting from the need to maintain an
16 operational buffer. So, what we have is a clear
17 issue. What we need -- what Centra requires is a
18 mechanism to end this cross-subsidization by incenting
19 consistent balancing behaviour.

20 Centra has put forward a balancing fee
21 proposal that is based off of the TCPL balancing fee
22 formula. It's a National Energy approved -- National
23 Energy Board approved pro -- formula, and it's been
24 accepted by shippers on the TCPL.

25 Centra's proposal contains two (2)

1 important modifications from the TCPL formula. We've
2 offered generous tolerances that are, in many cases,
3 three (3) times what Centra itself is afforded. And
4 Centra's only proposing to apply 50 percent of the
5 balancing fees.

6 We've heard in this proceeding T-
7 Service customers discuss the challenges that they
8 face to balance their accounts. And Centra
9 understands those challenges because it faces those
10 same challenges when it's balancing the Manitoba
11 delivery area.

12 But the reality is that Cen -- is that
13 Centra is not excused from its obligations as a
14 downstream operator. It must balance the delivery
15 area or pay fees. And Centra pays fees regardless of
16 whether the imbalance helps or hurts the overall
17 pipeline position, and it pays fees regardless of
18 whether it's experiencing an operation disruption
19 which is beyond its control.

20 We've heard T-Service customers ask for
21 tools or mechanisms to help them balance their
22 accounts. But there are tools within the existing gas
23 market that can be used.

24 These tools include commodity
25 transactions at the Manitoba delivery area or

1 elsewhere on the mainline. There are multiple
2 nomination windows available to alter your deliveries.
3 And, when available, T-Service customers can use park
4 and loan transactions.

5 But in order to use any of those
6 existing tools effectively, T-Service customers and
7 their nominating agents need to be taking an active
8 role. They need to be continually monitoring their
9 consumption and show a willingness to respond.

10 In addition to the tools already
11 available in the existing market, Centra has taken
12 steps to assist T-Service customers. It provides
13 daily position reports and hourly consumption reports
14 and has provided over two (2) years of pro forma
15 reporting.

16 As such, centra submits that any other
17 request for additional tools goes beyond Centra's
18 mandate and effectively seek to eliminate risks that
19 inherent in the natural gas market.

20

21 (BRIEF PAUSE)

22

23 MS. JESSICA CARVELL: Centra rejects
24 the suggestion that the consultation process was
25 neither extended, nor collaborative. Centra's been

1 engaging with its T-Service customers on this issue
2 since October of 2016.

3 The utility has sincerely listened to
4 the concerns of its customers, and that's been
5 reflected in the changes to the balancing fee proposal
6 that have occurred over this period.

7 There's been ample opportunity since
8 October of 2016 and since the filing of this
9 application for T-Service customers to provide
10 alternate mechanisms to address this underlying issue
11 of poor balancing performance, but to date, we haven't
12 heard that solu -- those solutions.

13 As such, Centra submits that further
14 consultation is not required. It would only serve to
15 delay this necessary proposal to change T-Service
16 customers' balancing performance. What Centra has put
17 forward is a fair and reasonable approach. It
18 includes significant mitigation of the financial
19 impacts for T-Service customers.

20 And, as such, it represents an
21 appropriate balance of the interests of sales service
22 and T-Service customers. The next slide, please.

23 Centra recognizes that, if its
24 balancing fee proposal is approved by this Board, T-
25 Service customers may wish to reconsider their service

1 offerings. And the utility is prepared to assist T-
2 Service customers in that decision making process.

3 Centra is prepared to waive the time
4 requirements for ta -- transfers from T-Service to
5 sales service customers in order to accommodate a
6 change to sales service effective November 1 of this
7 year.

8

9 (BRIEF PAUSE)

10

11 MS. JESSICA CARVELL: In addition to
12 the balancing fee proposal, Centra's also seeking to
13 raise the volumetric threshold for entry to T-Service.
14 This proposal reflects the reality that lower volume
15 T-Service customers have difficulty in meeting the
16 obligations of this service.

17 If the PUB approves Centra's proposal
18 in this respect, all existing T-Service customers will
19 be grandfathered in. We heard a question raised last
20 Thursday about whether the grandfathering would apply
21 in the event of changes to consumption. And the
22 example was given of a plant expansion.

23 And T-Service customers can be rest
24 assured they will be grandfathered in regardless of
25 any changes to their consumption.

1 So, in conclusion, Centra submits that
2 its application result in just and reasonable rates
3 that are in the public interest. It represents a
4 balance of the interests of ratepayers and ensures
5 that the utility will be financially able to fulfill
6 its mandate.

7 I remind you that this is a good news
8 story for the vast majority of our ratepayers. As
9 such, Centra requests that the PUB issue an order
10 granting approval for each of the issues that are set
11 out in Exhibit 37.

12 I've been asked to make a brief comment
13 about the timing. And Centra respectfully requests
14 that this Board approve this application on or before
15 October 11th. And that will ensure the utility has
16 sufficient time to prepare a compliance filing and to
17 implement rates for November 1.

18 I want to thank this -- each and every
19 panel member for the time and consideration that
20 you've shown to the application. And, in particular,
21 thank you for the efforts to narrow the scope of this
22 oral hearing. If you have any questions, we're free
23 to take them now.

24

25

(BRIEF PAUSE)

1

2 THE CHAIRPERSON: Thank you, Mr.
3 Czarnecki, Ms. Carvell. Mr. Meronek, would you like a
4 break?

5 MR. BRIAN MERONEK: It's too early for
6 lunch. I -- I think we probably need about a half an
7 hour, if that's okay. I think we can wrap this up by
8 noon.

9 THE CHAIRPERSON: We'll recon -- we'll
10 stand adjourned and reconvene at 10:15.

11 MR. BRIAN MERONEK: Thank you.

12 THE CHAIRPERSON: Thank you.

13

14 --- Upon recessing at 9:44 a.m.

15 --- Upon resuming at 10:16 a.m.

16

17 THE CHAIRPERSON: Mr. Meronek...?

18

19 FINAL SUBMISSIONS BY MR. BRIAN MERONEK:

20 MR. BRIAN MERONEK: Thank you,
21 Mr. Chair and members of the Panel. You know
22 Mr. Rainkie and Ms. Derksen. And I've invited my
23 client up to the front table -- Ms. Desorczy -- if
24 that's okay.

25 Apparently, I have some housekeeping

1 matters that were imposed upon me. One is there is
2 some exhibits -- CAC-17 are the closing submissions
3 that we filed on the written component of the hearing.
4 CAC-18 is our very gracious letter to the Board giving
5 Mr. Czarnecki till Friday to file his response.

6

7 --- EXHIBIT NO. CAC-17: CAC Closing Submissions
8 on issues not identified
9 in oral hearings.

10

11 --- EXHIBIT NO. CAC-18: CAC Letter to PUB Board
12 re Centra's request for
13 extension.

14

15 --- EXHIBIT NO. CAC-19: Book of Documents - CAC
16 August 28, 2019

17

18 CONTINUED BY MR. BRIAN MERONEK:

19 MR. BRIAN MERONEK: And I've also
20 supplied electronically and in hard copy a small
21 compendium of documents that I will be referring to
22 during the course of my argument.

23 Lastly -- and I've had a sidebar with
24 Mr. Czarnecki -- I was aware that there was an option
25 to do oral and written or both. What I wasn't

1 prepared for was that I would get a 50-page written
2 argument today at the hearing without having an
3 opportunity to review it.

4 And I've said to Mr. Czarnecki, I want
5 to have the opportunity to respond cryptically to
6 anything that we haven't heard today in oral argument,
7 and we can have it by the end of business on Friday so
8 that Mr. Czarnecki will know what our position is when
9 he comes to reply.

10 If that's -- if that's suitable with
11 the Board, that's what we would propose.

12 MR. BRENT CZARNECKI: It's suitable,
13 though, I would just note that written argument was
14 always contemplated to be filed by the end of day on
15 Thursday. So I think that would be -- remain
16 appropriate.

17 And I did mention to Mr. Meronek we
18 don't object to his path forward because the written
19 argument is more fulsome, but there's nothing new or
20 unexpected in it that you'll read compared to our
21 comments this morning.

22 MR. BRIAN MERONEK: Well, that may be.
23 We gave an extension to Mr. Czarnecki to reply to our
24 written argument. I would expect the same. There are
25 50 pages of substantive argument here.

1 THE CHAIRPERSON: Mr. Meronek, Friday
2 will work.

3

4 CONTINUED BY MR. BRIAN MERONEK:

5 MR. BRIAN MERONEK: Thank you, Sir.
6 Before I get into my droning part of the presentation,
7 unfortunately I don't have any PowerPoint, but I will
8 refer to the documents.

9 Let me say a couple of opening remarks.
10 One is I don't want to be one-upped by Mr. Czarnecki
11 who certainly foisted praise on his staff and probably
12 well deserved. I want to do the same with ours.

13 We don't have 5,400 employees. We have
14 a very skeleton crew. And one of the things that the
15 Board probably understands well but it bears
16 repeating, Centra's in control of the information. We
17 have to cajole it out of Centra, and that's why we
18 have two (2) rounds of information requests.

19 The tasks of -- the task of the Board
20 and the interveners in that regard is much more
21 arduous because we don't have a discovery of documents
22 as it were. So it makes our task a lot more
23 difficult.

24 So I'm very pleased that this
25 intervener can put together a very substantive

1 response, both in support of Centra and opposed to
2 Centra. As I say in my opening statement, we're not
3 here to win or lose. We're here to inform the Board,
4 provide the Board with our best advice.

5 And Mr. Czarnecki and I one day are
6 mortal enemies; the next day we're best of friends.
7 That's just the fluid world we live in. It makes
8 strange bedfellows, but we have supported Centra
9 certainly in the cost of gas, and we've supported them
10 in the cost of service.

11 So our criticisms are meant to be
12 constructive. There's no -- you won't find anything
13 pejorative in our submission.

14 But having said that, I don't want to
15 rain on Mr. Czarnecki's parade. But I want to put
16 into focus this concept of a 10 percent reduction as
17 if it's the be all and the end all. And everybody
18 likes a reduction. I'm a ratepayer.

19 But we have to -- we have to drill down
20 a bit. I think it's mentioned this cryptically in my
21 opening statement. The 10 percent is not a reduction
22 in non-gas components, save and except for the excess
23 in the furnace replacement program, which in reality
24 could have been hyped off as a separate account.

25 So there are no reductions in non-gas

1 in this application. It's all gas related other than
2 the furnace replacement program. There's a
3 5.4 percent reduction of base rates made primarily of
4 a \$9.6 million reduction in forecast of primary gas
5 costs.

6 As I say, there's the removal of the
7 furnace replacement program which is a \$3.8 million on
8 an annualized basis. There's an overall increase in
9 the SGS customers and volumes.

10 And the SGS class portion of the
11 overall refund is \$21.3 million -- sorry. Their
12 portion of the overall \$21.3 million refund is based
13 on gas cost deferrals.

14 And these are due to external
15 factors -- not management, not assiduous sharpening of
16 the knife as it were. It's really a function of
17 refunding the over collection of gas costs. It's a
18 forecast reduction in the non-primary gas costs
19 pursuant to market cost changes.

20 I've indicated it's discontinuing the
21 FRP. So there's no reduction in Centra's financial
22 reserves as a result of this reduction. It's really a
23 matter of refunding monies that Centra did not need to
24 collect.

25 In fact, Centra's financial reserves

1 have doubled -- more than doubled since being under
2 Manitoba Hydro's ownership. They've gone from about
3 \$35 million in retained earnings to \$80 million plus
4 in retained earnings.

5 So it's -- we have to put that into
6 perspective because in reality, I think that what
7 subliminally Centra's suggesting here is that this is
8 really a cost of gas application. It's not. It's
9 drilling down to determine whether the non-gas
10 expenditures are appropriate. And that's the function
11 of this Board.

12 I feel flattered that Mr. Czarnecki
13 quoted me. If I'd have known that, I would have chose
14 my words more carefully. I'm even more flattered that
15 he's compared me to Bonbright, whoever he is.

16 But at the end of the day, what we're
17 seeking is a -- is about a \$10 million reduction. And
18 you will see that we have a schedule in -- on page --
19 in tab 1 to identify where we get the \$10 million.

20 So you will see -- and I'll be talking
21 about these items discreetly -- in O&A, we're seeking
22 a removal of the positive contingency of \$1.1 million,
23 an additional allocation of \$2.7 million for
24 VDP/supply chain savings, limiting the escalation
25 factor to 1 percent. So that gives an overall

1 reduction of \$5 million.

2 Then we have the metre exchange whereby
3 with Mr. -- the benefit of Mr. Rainkie's accounting
4 assessment, there would be an increase in depreciation
5 expense of \$2.1 million, a decrease in amortization --
6 that's the regulatory liability of \$5.1 million for a
7 total metre exchange reduction of \$3 million which
8 we've asked that it be amortized over three (3) years.

9 We've also indicated that the -- as a
10 matter of Board order compliance that the power
11 stations reestablish their minimum margin guarantee of
12 approximately \$1 million. I think it's about 948,000.

13 And in our written argument which I
14 won't repeat here, we've asked for an interest rate
15 forecast update reduction of \$700,000 because
16 that's -- in reality is the reduction.

17 And we've also articulated that there
18 should be a property tax adjustment of \$0.3 million
19 because of overestimating the taxes. So that's
20 another million dollars -- it's another
21 million dollars. Sorry.

22 And then what that really represents is
23 a 3.1 percent overall reduction in the overall revenue
24 requirements of Centra including gas costs which are
25 roughly \$148 million in non-gas costs and \$175 million

1 in gas costs.

2 Now if we could turn the page, this is
3 essentially the batting order. I'm going to go
4 through the discreet O & A requirements of the
5 positive contingency, the VDP savings, the escalation
6 factor, and the overall O & A adjustment
7 recommendation -- the \$5 million which I will go
8 through painstakingly for the Board.

9 I'll talk about recognizing the metre
10 exchange regulated liability, the use of the excess of
11 \$17 million for the furnace replacement program,
12 improving capital planning and asset management.

13 And then we'll digress -- or we'll slip
14 over into cost of service, bill mitigation, in-scope
15 matters, allocation of heating deferral. We'll talk
16 about the power stations. And then lastly some
17 cryptic remarks on balancing fees and equipment
18 problem program.

19 So with that, let me forge ahead into
20 the positive contingency forecast. And our full
21 submission is found in our evidence -- our written
22 evidence that Exhibit CAC-8 at page 49.

23 We have to start off with this -- the
24 concept of what's the definition of positive
25 contingency forecast. It's really detailed O&A

1 forecasts by program which are less than the overall
2 O&A budget. That's what we're dealing with, here.

3 Now some history is apt. In Centra's
4 CGM16, it forecast \$61.25 million in O&A for the 2019
5 and '20 year. And that was finalized in April of
6 2017, before the VDP program, and that's important.

7 In its CGM18, there was no change.
8 Centra, in finalizing its GRA on November 30, 2018,
9 didn't make any changes. In its update on March 22,
10 Centra's -- said in response to an information request
11 from CAC, and Centra 2 IR as -- second IR, 125 (a) to
12 (c), that there's no change in the update for O&A
13 between O&A targets and detailed O&A information.

14 So we're now up to -- to March 22 of
15 2019. We get -- we fast-forward to June 14, 2019, and
16 Centra stated in CAC/Centra second round, 133(f), that
17 -- and this -- this information request was prepared
18 as at June 14, 2019, that the positive contingency
19 factor for 2019/'20 represents the difference between
20 the target and the, quote:

21 "Detailed O&A budgets, a reserve for
22 cost increases and program charges
23 that have not been yet incorporated
24 into detailed plans."

25 This is in June.

1 Now we come to the -- the rubber hits
2 the road on June -- July 24, 2019, when this
3 consistent positive contingency that's been replete
4 throughout the -- the filings and the updates
5 magically turns into a negative contingency factor of
6 six hundred thousand dollars (\$600,000). That means
7 between June 14 and July 24, Centra magically found
8 \$1.659 million in actual costs -- in added costs. And
9 that's found in Exhibit Centra 43.

10 I want to quote in part further the
11 rebuttal evidence of Centra, which was filed on August
12 2, 2019, at pages 21 and 22 of 38. In part, it reads:

13 "In the fall of 2018, the target of
14 \$61.25 million was revalidated --
15 revalidated with the only
16 significant change identified being
17 the additional meter reading
18 expenditures from MHUS of five
19 hundred and twenty-four thousand
20 dollars (\$524,000). It was
21 determined that these additional
22 expenditure -- expenditures could be
23 managed within the target of \$61.25
24 million, given the trend of lower
25 program costs primarily due to the

1 impacts of VDP."

2 Now, that's a very important statement,
3 and I'll be coming back to that.

4 So what does that say? It's saying
5 that Centra, as late as the 2018 filing, was telling
6 the Board it could manage on \$61.25 million, including
7 a contingency of \$1.059 million, but now it's saying
8 it can't manage it. It's not finding savings, rather,
9 it has found more costs.

10 Here's the problem with all of this.
11 As I said in cross-examination, Board Order 24 of '19,
12 Appendix B, never contemplated or ordered there to be
13 an O&A update. The only updates that were ordered
14 were in relation to the forecast interest rate changes
15 and goss -- gas cost related matters in Tab 8 to 11.

16 And I've -- I've gone too fast. But if
17 you look at page -- at Tab 2, the first schedule is
18 the PUB/Centra 1-38. And you can see in there that
19 there was a forecast in 2018/'19 of \$1.8 -- 87 million
20 in contingencies. And the contingency that we're
21 talking about today for 2019 and '20, 1.059 million.

22 If you go over to the next page, not it
23 needs repeating, but you can see clearly what the
24 order of the Board was as it related to updates.

25 Now why are these updates in O&A coming

1 at this time, especially since Centra, by its own
2 admission in evidence, Ms. Bauerlein said, You have to
3 cut off forecasting at some point in time, otherwise
4 you'd go on interminably updating.

5 This was done by Centra's own volition,
6 not because it was ordered to. And the problem is
7 that none of these changes were able to be tested at
8 the -- at the extensive two (2) rounds of information
9 requests, and when the evidence was filed. There is
10 no ability on the part of the Board or the Interveners
11 to test these changes that were anecdotally mentioned
12 in evidence.

13 These updates are a part of the give
14 and take in overall forecasting. Remember, we're not
15 in a historic test year regime, where we -- we cobble
16 together all of the -- the rates, all of the costs and
17 revenues at a given point in time, and then
18 subsequently review them. We're into forecasting.

19 So it begs a question, why did Centra
20 not update other aspects of their filing? What is
21 even more concerning is that in -- there was a similar
22 situation in the Manitoba Hydro 'O' and -- O&A
23 situation whereby Manitoba Hydro, in a compliance
24 filing, updated its budget, which was prepared and
25 available on May 30, 2019.

1 Centra's O&A budget was available at
2 the same time, except for impacts on rates, that is,
3 the customer cost allocation, which I'll talk about
4 later. And that can be found at transcript page 385.

5 Centra is using the cost allocation --
6 customer cost allocation as an excuse for why we
7 didn't get these updates in advance so that they could
8 be tested in -- in the first round, second round, or
9 in terms of responding to the evidence. They have --
10 they're separate and discreet. They have no bearing
11 on one another.

12 In the Board Order 75 of '19, the Board
13 was review -- in the electric proceeding, the Board
14 was reviewing two (2) nonrecurring O&A costs, which
15 were part of an unallocated contingency amount for
16 transitional business requirements arising from VDP.

17 The rationale for the inclusion was the
18 budget had been -- and here's the words again --
19 revalidated. That's at page 4 of 7. And that is I --
20 I've -- I've got a couple of pages in Tab 2 where the
21 Board addresses this issue. I won't read them.
22 They're there for your benefit.

23 But the Board found that they had not
24 been in the O&A budget for the 2019/'20 fiscal year.
25 They had not been examiner tested. That's at page 5

1 of 7. They were disallowed.

2 So too here, these are new numbers when
3 it comes to taking out the contingency and putting in
4 pluses and minuses that were not in the O&A budget for
5 the 2019/fiscal (sic) year, which we all thought we
6 were dealing with. They have not been tested, as I
7 say, beyond the anecdotal evidence of Ms. Bauerlein,
8 based on material that she says we can't even see at
9 this point in time. It's a blackout.

10 More importantly, Exhibit 47 is still a
11 budget. These numbers will change. The only
12 plausible explanation, even though there was a denial,
13 was it -- was too blunt the argument that there's no
14 longer a \$1.1 million positive contingency fee. It's
15 been wiped out, so don't bother reducing the overall
16 O&A requirements by that amount.

17 So what we are saying is that the
18 \$1.059 million should be reduced from the \$61,250,000
19 amount for a balance of \$60.2 million. Now let's just
20 stop there for a moment.

21 At the next GRA, God knows when that'll
22 be but hopefully sooner rather than later, if the
23 total actuals are materially higher in terms of
24 overall revenue requirement, Centra can always come in
25 and seek a rate increase. That's how it works.

1 Conversely, if there's a material
2 change such that the actuals are substantially lower
3 than forecast, they can come in, and hopefully would
4 come in for a rate decrease. That's when you deal
5 with these things. You don't pick and choose in --
6 just because it's to your benefit.

7 With respect to the VDP supply chain
8 savings, Centra has allocated \$2.7 million in savings,
9 predicated on VDP savings of \$2.3 million or 85
10 percent of the total and supply chain savings of \$.4
11 million or 15 percent of the total. And you will be
12 able to see that on the first page of Tab 3 where it's
13 outlined.

14 And Centra does this allocation
15 supposedly on the following basis: (1) the asset cost
16 drivers have been steady at 96 percent to 4 percent.
17 Savings are still unfolding, but they are trending at
18 4 percent, and that's the viva voce evidence of Ms.
19 Bauerlein. Any further increases, and you'll hear
20 this a lot, or you've heard it a lot, jeopardizes jobs
21 and programs. And lastly, there was no complaint by
22 CAC at the Manitoba Hydro hearing when a 64 -- 6 -- 96
23 and -- and 4 -- 96 percent, 4 percent ratio was -- was
24 determined.

25 So I want to deal with each of these

1 arguments in turn. The asset allocator is a cost
2 driver. Quite -- quite charitably, this is a flaccid
3 argument. There is -- it's the worst possible
4 allocator. It -- you might as well use a split of
5 customer allocation of 33 percent, which is equally as
6 tenuous. There's just really no empirical or
7 otherwise appropriate explanation to allocate costs of
8 the assets when we're dealing with labour matters,
9 wages and benefits.

10 The most reasonable cost drivers have
11 been ignored without really an explanation. The O&A,
12 which you would think would be an appropriate
13 comparator, represents all the O&A costs between the
14 two entities, and it -- it incorporates a whole bunch
15 of other allocators to come up with that number. And
16 there obviously is a direct relationship between cost
17 and savings, even if it's not one to one.

18 So you'll see over on -- you'll see
19 over the second page of Tab 3 that the overall O&A
20 expenditures have been consistent throughout the years
21 at 11 percent.

22 Secondly, the activity charges as a
23 cost driver are 92 percent Hydro and 8% Centra, and
24 you'll see that over on the third page. Now, this is
25 an interesting schedule because the evidence as I

1 understood it was that wasn't used because of the
2 overall stability concerns of the -- this cost driver,
3 and that is found in Ms. Bauerlein's evidence at
4 transcript 103, but there's no evidence of instability
5 related to this activity charge. If you see it, it's
6 really 8 percent over the course of time. Now, that's
7 an even more compelling reasonable allocator, but it's
8 ignored.

9 Oh, I'm sorry, I'm looking at my -- my
10 book. It's the next page. Yeah, there it is.

11 You'll see corporate activity charges
12 highlighted in yellow and you'll see that throughout
13 the time period shown there, it's 8 percent. There's
14 no instability there.

15 The -- the -- the reliance that -- that
16 is being made on the 4 percent is that the savings are
17 trending at 4 percent. Now, a couple of points. One,
18 Centra in its rebuttal evidence on August the 2nd,
19 2019, at pages 22 and 23, make no mention of any
20 trends, none whatsoever. They critiqued the 8 percent
21 for other reasons.

22 Secondly, Ms. Bauerlein is giving
23 anecdotal evidence. We can't test it, and, as with
24 the other information, we can't even see it. It's --
25 there's a blackout. So how can we rely on that

1 evidence? We can't.

2 The third complaint is that there would
3 or could be an overall reduction in staff and
4 programs. Centra doesn't say how many staff or
5 programs would be cut. Moreover Centra, as we all
6 know ad nauseam, does not have any staff. They don't
7 have any employees.

8 Therefore, what we're advocating at --
9 at 8 percent, which is more reasonably connected, is
10 that there's a further \$2.7 million in savings that is
11 ascribed to Centra from Manitoba Hydro. It's a zero-
12 sum game. It's a peccadillo in the operations of
13 Manitoba Hydro, it wouldn't even be noticed, but it's
14 a big deal for Centra.

15 And at -- at the end of the day, what's
16 fair is fair here. With -- with the substantial
17 amount of savings that have been accrued overall to --
18 to ascribe \$2.7 million is -- is pretty parsimonious
19 I would say.

20 The -- the last, and I think probably
21 weakest argument, is that there were no complaints by
22 CAC at the Manitoba Hydro hearing as to the 96 percent
23 and 4 percent ratio. As I understand it, and I'm not
24 giving evidence, that there really wasn't any material
25 before the Board at that time to delve into that

1 question. And again, as I say, that would have been -
2 - from Manitoba Hydro's perspective, that would have
3 been a rounding off number, not even worthy of -- of
4 mention.

5 Don't forget that a further 2,000 --
6 two million -- \$2.7 million further allocation savings
7 doesn't speak to a -- a -- a \$2.7 million cut in hard
8 costs to be incurred by Centra. It's a fair
9 allocation of what the savings are.

10 And the other thing that -- that we
11 should be bearing in mind, when you -- when you look
12 at the \$2.7 at 4 percent, when you compare that to the
13 escalation factor of 2 percent, that savings gets
14 wiped out almost in two (2) years.

15 You have an escalation factor of 2
16 percent. You have a savings of \$2.7 million. Most of
17 that gets wiped out. Where are the enduring savings?
18 There aren't.

19

20 (BRIEF PAUSE)

21

22 MR. BRIAN MERONEK: Lastly, I commend
23 to your reading leisure the testimony of Mr. Rainkie,
24 who was the CFO and corporate controller for several
25 years. He's been in the inner sanctum. He knows how

1 the operation works.

2 And he says at pages 518 and 519:

3 "There are so many positive and
4 negative variances between budgeted
5 and actual O&A results that it would
6 be impossible to conclude that the 4
7 percent allocation was working as
8 intended on a review of detailed
9 actual results."

10 If Centra's unable to make a detailed
11 allocation of savings in the first place, how can it
12 conclude through detailed actual results that the
13 allocation is reasonable?

14 Moving on to the escalation factor. I
15 -- I just want to address one (1) comment made in
16 Centra's oral argument on slide 18 where it states:

17 "Cost pressures in excess of 2
18 percent -- excuse me -- therefore,
19 Centra's continued to control and
20 actively manage expenditures by
21 incorporating 0 percent and 1.5
22 percent respectively."

23 I suspect that statement relates to
24 overall im -- the overall impact of accounting
25 changes. It certainly isn't Centra's evidence when it

1 comes to the escalation factor that's been
2 incorporated into this filing at CAC/Centra 1012H; it
3 confirmed the 2 percent of an escalation factor in
4 this filing.

5 And in the evidence, reasons for the 2
6 percent, which are transparently inconsistent with the
7 Manitoba Hydro findings by this Board, is that its
8 board of directors will not accept less. Anything
9 less than 2 percent means cutting staff and programs.

10 So, you take \$2.7 million dollars out
11 of Manitoba Hydro's budget and tell me that there's
12 going to be staff cuts. They also conclude that,
13 well, the CBAs alone include 1.5 to 1. -- it's 1.25 to
14 1.5 percent negotiated in the contracts, plus a 1
15 percent merit increase, so there's a pressure point
16 that. That's the evidence.

17 So, essentially what -- what Centra is
18 saying is that, it doesn't matter what the Board
19 orders, we're going to do what the board of directors
20 approves. And there's a disconnect between the Board
21 in rate setting and the -- the Manitoba Hydro Board in
22 setting financial targets for financial purposes.

23 Maybe -- obviously, there's a
24 disconnect, but this Board is dealing with setting
25 rates. It shouldn't worry about the -- what the Board

1 of Directors of Manitoba Hydro dic -- dictates.

2 And, as I indicated earlier, again, at
3 a -- at a \$2.4 million in escalation, that wipes out
4 the savings. And that's not what the Board in
5 Manitoba Hydro indicated should happen. There should
6 be more continual savings, not less.

7 Centra advised in CAC/Centra 2-133G
8 that it didn't incorporate a pre -- precisely a
9 productivity factor in its O&A targets. What Centra
10 seems to be saying by that is that what it's gained on
11 savings it's losing on an escalation factor.

12 It's like saying we had a VDP program,
13 now our job is done, we can build up a buffer again.

14 And more starkly, if I could put it
15 that way, aside from the fact that this Board and a
16 couple of the members on this panel were at -- sat on
17 the Manitoba Hydro hearing whereby it ordered a 1
18 percent efficiency escalation factor, Centra hasn't
19 explained why it's different than Manitoba Hydro, su -
20 - such as to really warrant a 2 percent escalation
21 factor when again it doesn't have any employees.

22 Oh, and by the way, what it really is
23 saying is that this panel should overturn what the
24 panel on the Manitoba Hydro hearing said.

25

1 (BRIEF PAUSE)

2

3 MR. BRIAN MERONEK: A couple other
4 points on this. One (1) is Centra appears to be
5 returning to a 2 percent escalation factor that
6 Manitoba Hydro used before 2013 which really is a
7 passive approach to cost control and when, in fact, in
8 IFF2013 and 2015, the escalation factor was calculated
9 to be -- or forecasted to be 1 percent.

10 The net result of all of this is that
11 this will result in an O&A increase of about \$11
12 million by 2027/'28. And for that, you can turn to
13 tab 4. And I've recaptured Mr. Rainkie's impacts on
14 that basis. And you can see that with an escalation
15 of 2 percent, there's about a \$12.8 million increase
16 versus a 1 percent.

17

18 (BRIEF PAUSE)

19

20 MR. BRIAN MERONEK: And on the next
21 page -- and I've highlighted a response of Mr. Rainkie
22 to IGU/CC- First Round-1. I won't read it. But,
23 essentially, it's Mr. Rainkie reiterating from his
24 experience with Hydro the expectation of senior
25 management to routinely develop productivity

1 incentives as a matter of course.

2 That's not what's happening here. I've
3 also recited the pertinent portion of the Board Order
4 69/19 which I will read in part. If you scroll
5 down... Keep going. Stop there. Yeah.

6 About halfway down that -- that visual
7 it says:

8 "In the absence of evidence
9 demonstrating the appropriateness of
10 a 2 percent escalation number, the
11 Board finds that a 1 percent escala
12 -- rate of escalation is to be used
13 for rate setting purposes.

14 This is consistent with Manitoba
15 Hydro's prior commitment dating back
16 to 2013 to limit operating cost
17 increases to 1 percent per year.

18 As the Board stated in Board Order
19 59/18, the Board expects Manitoba
20 Hydro continue its efforts to reduce
21 O&A costs both in terms of staff
22 reductions and supply chain
23 management.

24 The Board reiterates that cost
25 control should be ongoing and that

1 it should continue in the post-
2 voluntary departure program years."

3 This is all emphasized -- this is out
4 of Mr. Rainkie's evidence, but it's -- we've
5 highlighted that portion of the pertinent part of that
6 decision.

7 The last argument that Centra makes is
8 that there's a ri -- a risk to public safety. That's
9 the old chestnut that gets thrown out all the time.
10 It's -- it's a fearmongering argument that, ooh, the
11 sky is falling if we -- if -- if we don't ha -- if we
12 don't -- if we make cuts or we don't have enough
13 buffer built in.

14 There's no evidence that there would be
15 a risk to public and employee safety, or system
16 reliability or the ability to provide reasonable
17 levels of service.

18 Centra's arguing that, at 1 percent, it
19 would mean that, if it can't recover its actual costs
20 through rates, it may result in net losses or
21 additional debt. And you can find that in their
22 rebuttal ev -- its rebuttal evidence at page 24,
23 Exhibit 33.

24 Let me just respond cryptically by
25 saying that's a really disturbing argument. It's

1 almost like a veil threat. To suggest that -- that
2 Centra can't absorb \$1.2 million is just not valid.

3 To suggest that Centra, with \$80
4 million in retained earnings, will have to borrow is
5 even more disturbing.

6

7 (BRIEF PAUSE)

8

9 MR. BRIAN MERONEK: And I just want to
10 -- I -- I just want to talk a bit about cost pressures
11 because I think panel member Watson was -- was
12 concerned about that.

13 And I -- I want to show you the second
14 last page in Tab 4. It shows the -- the relative
15 contracted wage settlements. And you'll see at the
16 top, for 2014 and '15, roughly 2.75 percent across the
17 board, and then in 2019 and '20, anywhere between .75
18 and 1.5 percent.

19 So, let's put that into perspective in
20 terms of -- of cost pressures. And you'll see over on
21 the next page a comparison between what Centra was
22 faced with in 2015 and '16 and what it's faced with
23 now.

24 In the first column you'll see the
25 general rate increase of 2.75. You'll see the merit

1 increase that Ms. Bauerlein says Centra's faced with.
2 So, there's a total cost increase of 3.75.

3 With a budgeted escalation of 1
4 percent, there's an implicit productivity factor of
5 2.75, and that's back in 2015 and '16, before the VDP
6 -- VDP program.

7 Now when you fast-forward to 2018 and
8 '20, we've averaged the -- the general wage increase
9 to come up with 1.13. We've got the merit increase in
10 there at 1 percent. So, we have a total increase of
11 2.13.

12 At Centra's budgeted escalation factor
13 of 2 percent, there's no implicit productivity factor
14 whatsoever. If you -- if you replace it with 1
15 percent, it's a 1.13 escalation factor.

16 Compare that to 2015 and '16 and tell
17 me that there's more pressure now than there was then.
18 It's just not plausible.

19

20 (BRIEF PAUSE)

21

22 MR. BRIAN MERONEK: So, we come to the
23 overall O&A reduction of \$5 million. And that
24 analysis is found in our Exhibit 8 at pages 49 to 51.

25

1 (BRIEF PAUSE)

2

3 MR. BRIAN MERONEK: The -- the overall
4 impact in this reduction will mean about an \$11
5 million reduction in O&A by the end of 2027/'28 to
6 ensure -- as the Board ordered in the Manitoba Hydro
7 case -- enduring benefits of the VDP/supply chain
8 savings over the course of a number of years. And
9 again, that's found at -- that commentary's found at
10 page 50 of Exhibit Centra -- or sorry -- CAC Exhibit
11 8.

12 Centra's position is that a reduction
13 of 8 percent -- as we saw in the oral presentation is
14 an 8 percent reduction -- and again, Chicken Licken,
15 the sky is falling -- 40 staff reductions, and that's
16 in their rebuttal evidence.

17 Remember, these are not reductions to
18 actual cost. They are getting rid of placeholders --
19 namely the positive contingency factor and the
20 escalation factor -- and increasing savings to Centra
21 for the VDP program which leaves Manitoba Hydro's
22 consolidated operations neutral.

23 There's no evidence on the record of
24 any reductions to reliable service and safety. Again,
25 I remind the Board that these are forecasts for a

1 future test year, meaning rates are set based on
2 forecast of expenditures and tested in this process.
3 They're not untested actual results, and we're not in
4 an historical test year regime. Those days are gone.

5 So let's see how this all shakes out.
6 If you look to tab 5 -- the first document, and that
7 is reproduction of PUB/Centra 2-9 -- you will see a
8 couple things. One (1) is there's a demarcation
9 between the gap accounting methodology and the IFRS.
10 You can't compare the two (2). There has to be more -
11 - those are not apples to apples.

12 But let's start -- let's look at 2015
13 and '16. Taking out the adjustments for the metre
14 sets, we're down to \$61.5 million in O&A; 2019 to '20
15 where it's \$61,250,000. Note there's no change.

16 Now let's take out the items that we're
17 suggesting ought to be taken out, and for that, turn
18 over to the next page. For 2018 and '19, we had seen
19 in the previous document that the projected 2018/'19
20 O & A was \$63.3 million. But the adjustment was taken
21 out, so the overall subtotal was \$60,200,000.

22 If we take out the unallocated
23 contingency which we saw back in PUB Centra 1-38 of
24 the \$1.9 million in 2018 and '19 and you reduce the
25 escalation factor which ought to be reduced of

1 \$0.6 million, we have an adjusted 2018 O&A of
2 \$57,700,000.

3 Compare that to Mr. Rainkie's
4 suggestion at \$56.3 million, and you don't see a big
5 difference. There's no Armageddon here. And that
6 doesn't take into account the VDP savings.

7 And just at 50,000 feet, think about
8 this: 1,200 people lost their jobs at Manitoba Hydro,
9 about eight hundred (800) in the VDP program and four
10 hundred (400) according to Mr. Rainkie before -- while
11 he was still there. A percentage of that was Centra.

12 Where did the savings go? If you go --
13 if you look back at the previous page, you've got
14 \$61,500,000 in 2015 and '16. And when the purge
15 happened and was finished, it's \$61,250,000.
16 Something is not right here.

17 So when the argument is, well, you
18 can't cut anything more 'cause, you know, we're going
19 to be out on the streets panhandling, it just doesn't
20 wash.

21 Turning to the metre sets, this is a
22 topic well above my pay grade, but let me take a run
23 at it. Turning over to tab 6 in the bottom there,
24 you'll see where the -- where the depreciation net
25 income of \$15.3 million comes from.

1 And the initial recommendation of CAC
2 per Mr. Rainkie was to take that amount which is
3 really retained earnings in the consolidated financial
4 statement of Manitoba Hydro, repatriate it back into
5 Centra's financial statement, and treat it as an
6 increase of \$15.3 million to resolve the rate setting
7 treatment of the accounting change for that -- those
8 five (5) years.

9 Upon further reflection on his was to
10 Damascus, he fell off his horse and came up with a
11 better, complete solution. And that's our revised
12 recommendation, and it's -- you'll be reminded of the
13 discourse at transcript 456 and 57 and 523 to 526.

14 And the specs for that change are found
15 in CAC Exhibit 13, which I've appended in tab 6. I
16 won't go through it. It's fairly straightforward.
17 Even I can understand that, which is the lowest common
18 denominator.

19 But -- so the revised recommendations
20 are this: Repatriate the \$15.3 million, recognize the
21 \$15.3 million as a corresponding regulated liability
22 owing to the customers, depreciate net plan over
23 ten (10) years that was recommended by Centra.

24 We say amortize that regulated
25 liability over three (3) years to refund the

1 overpayment by ratepayers. And to ameliorate
2 inter-generational equity because over the last
3 five (5) years, the \$15 million net has been expended
4 by ratepayers who may not be able to reap the benefits
5 of any return.

6 The other suggestion also recommended
7 by Centra was to capitalize the costs on a go-forward
8 basis for financial statement purposes and
9 rate-setting purposes, effective April 1, 2019, which
10 results in an overall O&A savings of \$3 million per
11 year.

12 And you will see that on the last page
13 of tab 6. Fairly -- a fairly simple and
14 straightforward allocation as to how the numbers shake
15 out.

16 Now, Centra's position -- and I'm
17 somewhat -- I'll choose my words carefully -- somewhat
18 disappointed -- let me put it that way -- in their
19 maintaining their same approach today.

20 I think that when it came to this
21 component, it's -- these are my words, my suspicion --
22 that they either forgot the 15.3 in this accumulated
23 profit adjustment in the elimination column of
24 Manitoba Hydro or just ignored it.

25 Centra says, well, it's going to add to

1 complexity of accounting. It's going to be
2 conflicting to amortize between net plan and regulated
3 asset for rate setting purposes. It's going to amount
4 to two (2) sets of books. All of these complications.

5 And I sat there, and I listened to
6 Ms. Bauerlein and tried to follow what she was saying.
7 And all I heard was this is going to be really complex
8 for us. Never mind the customers who are owed the
9 money. It's going to be complex for us.

10 And as I sit around here and I look at
11 all of the erudite accounting people, it isn't too
12 complex. It's something that's easily done,
13 readily -- it's readily accomplished.

14 And as Mr. Rainkie said in his
15 testimony, it's the most appropriate, fair, and
16 complete treatment. It's consistent with the intent
17 of Centra when Mr. Rainkie attempted to change the
18 accounting in 2016, and the Board said no.

19 It's fair with the treatment by Centra
20 of the other -- three (3) other IFRS accounting
21 changes which were set up because of this transition
22 and, by the way, which Centra wants to recoup from
23 ratepayers.

24 It's complete in that the recording of
25 the net plant deals with the financial reporting issue

1 to harmonize with Manitoba Hydro and the recording of
2 a regulated liability that deals with the rate setting
3 issue.

4 It can be readily implemented. I don't
5 think there's any debate about that. Again, the
6 amounts are material to Centra. It's about 18 percent
7 of the overall projected retained earnings of Centra
8 at 18 million plus.

9 And it's immaterial to Manitoba Hydro
10 with a projected revenue -- retained earnings of
11 \$3 billion. It's not confusing. The only confusing
12 thing about this is when a consumer asks how come I
13 overpaid all these years, and it magically becomes a
14 profit adjustment in Manitoba Hydro's books? That's
15 what's confusing, and there's no right answer.

16 Now just one more point on this subject
17 at page 23-- oh, sorry -- 22 of Centra's presentation.
18 It says in the last bullet: The impact would be a
19 rate -- a cost reduction/increase to net income
20 partially offset by annual depreciation on plant
21 asset.

22 I'm told there won't be any net income
23 impact by Centra as a result of the recommendation to
24 set up the regulated liability.

25 Now moving on to the furnace

1 replacement program --

2 MS. MARILYN KAPITANY: Mr. Meronek
3 just before you move on, you said you're told that
4 there's not going to be an impact? Could you
5 elaborate on that?

6 MR. BRIAN MERONEK: If I could have a
7 moment.

8

9 (BRIEF PAUSE)

10

11 MR. BRIAN MERONEK: Let me see if I --
12 without trying to introduce any evidence.

13

14 (BRIEF PAUSE)

15

16 MR. BRIAN MERONEK: It kind of reminds
17 me when I was appearing before the Association of
18 Professional Engineers and I was asked an engineering
19 question. And I said, Why are you asking me, I got a
20 30 in phy -- in physics, asking me this is... It's
21 unfair to me, but it's a fair question. I understand
22 that when you -- if you go -- if you go back to tab 6,
23 you'll see there's a net reduction of \$3 million but,
24 corresponding, there'll be a \$3 million increase in
25 revenue requirements, so it -- it -- sorry.

1 (BRIEF PAUSE)

2

3 MR. BRIAN MERONEK: I stand corrected.
4 This is already included in the revenue requirement,
5 but it will -- it -- it's already included in ra -- in
6 -- in rates as a revenue requirement so that it's --
7 it nets out.

8 And let -- you know, let me do this.
9 Let me -- let me address that in writing when -- when
10 I -- when we come to Friday.

11 VICE-CHAIR KAPITANY: That would be
12 appreciated. Thank you.

13 MR. BRIAN MERONEK: Sure. Because we
14 could be here all day while I try to understand it.

15

16 (BRIEF PAUSE)

17

18 CONTINUED BY MR. BRIAN MERONEK:

19 MR. BRIAN MERONEK: Mercifully, I
20 never took accounting. Just moving over to the
21 furnace replacement program, the evidence on the
22 record is that Centra expects that by August of 2019
23 there'll be approximately \$30 million accumulated in
24 the program, and only \$13 million is required, so
25 there's an excess of \$17 million.

1 It initially had made three (3) rec --
2 recommendations; return the excess as a rate rider,
3 allocate that amount to Efficiency Manitoba, and -- or
4 allocate to fund bill affordability initiatives.

5 If there's a refund, I think there's a
6 -- I think in the book of documents of -- of the Board
7 at page 216 it shows that there would be a \$55
8 decrease to the SGS class, or an 8 percent reduction.

9 Now, at -- at Tab 7, we've -- we've put
10 in the new regulation which is now in effect. I won't
11 go through it other than to point out a couple of
12 important dates and -- and items.

13 Although that the regulation is in
14 effect now, it doesn't commence until April 1, 2020.
15 And until a commencement date, Efficiency Manitoba
16 must use the affordable energy fund for the purpose as
17 set out in the Energy Savings Act; that's section 14.

18 Now, in this transition period, you'll
19 see over on page 10 of section 15 it essentially says
20 that:

21 "No further money is to be allocated
22 to the FRP account and any residual
23 amount to be used, and that's
24 effective April 1, is to -- is to be
25 used to offset natural gas DSM

1 initiatives as set out in approved
2 efficiency plan."

3 Which, by the way, I understand ha --
4 has to be submitted to this Board six (6) months be --
5 at least six (6) months before it comes into effect.

6 "And the Board retains jurisdiction
7 as to how to determine how the
8 residual amount is to be allocated
9 to the customer class."

10 And that's section 15(3). A couple of
11 observations. If the Board decides in its discretion
12 that there should be a refund or a rebate, as I read
13 the -- the regulations, there's nothing to prevent the
14 Board from making that determination now.

15 It's -- it's what happens with any
16 residual as of April 1, 2020. So, if the Board
17 decides for a refund now, it's not offending any
18 regulation.

19 Now, if the Board does suggest a refund
20 over a year as -- as an option, one has to bear in
21 mind that the year will not end before the regulation
22 comes into effect.

23 So, there becomes a problem there, is
24 there'll be -- unless it -- it goes into a different
25 account somehow, it'll -- there'll be a residual

1 amount. And then it has to be hiked to be hiked over
2 to Efficiency Manitoba, so that -- that's an issue.

3 If it's to be refunded, we strongly
4 urge that it be refunded to the SGS class because
5 that's how paid the money in the first place. But our
6 -- our recommendation -- CAC's recommendation is that
7 it's supportive of Efficiency Manitoba.

8 And I don't know if this was canvassed,
9 but the -- the full amount we -- we urge the Board to
10 -- to order in this proceeding that the full amount be
11 earmarked for SGS natural gas customers only for the
12 purposes of energy efficiency programs because, as I
13 say, they're the ones who contributed to the fund.

14 So, we're not advocating a refund. The
15 -- CAC has been involved and -- and Ms. Desorcy's on
16 the steering committee, to make sure that there's more
17 amelioration of initiatives for people who can't
18 afford it.

19 So, that's -- although we'd all like
20 \$55, that's not our recommendation.

21

22 (BRIEF PAUSE)

23

24 MR. BRIAN MERONEK: Now, I just want
25 to briefly talk about asset management. We have

1 included the recommendations that METSCO has put into
2 its report at pages 46 through 48 -- sorry, 46 and 40
3 -- 47, and that's in Tab 8.

4 I'm not going to go through them, but
5 we endorse them. I think there's a bit of -- I don't
6 know if it's professional jealousy or someone's nose
7 it out of joint, but metro -- METSCO is not saying
8 disallow any -- any capital expenditures. It's just
9 saying, look, you have in a forecast \$40 million per
10 year dedicated to new pipes in the ground.

11 That's \$403 million over the course of
12 ten (10) years. You better get your act together as
13 to how you prioritize this. That's the essence of
14 their -- of their report.

15 METSCO's given credit where credit is
16 due and is trying to be constructive in its
17 criticisms. It says that Centra's performed some
18 tasks well, but it could do -- it -- it can improve in
19 others. I don't think there's any debate about that.

20 But some of the issues that -- that are
21 raised in METSCO's report and in the evidence are --
22 are somewhat concerning. First of all, METSCO says
23 it's a standard asset management principle that, in
24 making a judgment on a justification for a project
25 there ought to be a risk cost assessment versus an

1 outage cost assessment comparison.

2 Centra didn't rely upon that principle
3 even though in -- in some of its projects, as we've
4 seen, Portage la Prairie and Steinbach, they -- they
5 did a costing of the outage, and they did a costing of
6 the -- of -- to build, but they didn't put in any risk
7 of probability of occurrence, which is curious because
8 in all of the three (3) risk assessment documents,
9 including their corporate risk management report which
10 is found in PUB completeness review, attached, page 9
11 of 52, in its five (5) year natural gas asset
12 investment plan, Appendix 4.3, pages 50 -- 62 to 64,
13 and in its CVF document, PUB/Centra 1-67, they all
14 point to that -- to that formula, being risk equals
15 the product of impact or consequence multiplied by its
16 probability or likelihood of occurrence.

17 You'll recall back -- that -- in the
18 evidence Centra states, for example, with -- with
19 Portage la Prairie, we can't -- it's -- we can't
20 assess the risk, it's difficult to define as there's
21 limited information, so it wasn't done.

22 That kind of gives cold comfort. But
23 in the -- in the CVF document that hasn't -- wasn't
24 used for Centra, even though it's been in place for
25 several years at Manitoba Hydro, because remember the

1 evidence was it's -- it only started to be used with
2 Letellier, that document wasn't used, yet there are
3 percentages of probabilities in that document where
4 you -- you go down to the -- the one (1) column that
5 says, is it 95 percent, is it 33 percent or whatever.

6 But there's been no calculations done
7 to -- to make an assessment of that risk. And that's
8 what they're trying to get at. The same goes for
9 Steinbach.

10 In Steinbach at book of documents page
11 154, this is the -- this is the Board's book of
12 documents, they -- as a risk, Centra allocates an
13 almost certain degree of -- of an event. That means
14 95 percent chance. It has been delayed possibly two
15 (2) years.

16 So, when you use the word 'discretion',
17 it -- it seems that there's a disconnect here because
18 there is some discretion. You'll -- you'll recall
19 that the engineers say one (1) thing and the higher
20 ups say, no, we can't afford it or we've got other
21 priorities, so it's -- the evidence is we assume the
22 risk.

23 Well, it -- it may be compulsory at
24 some point, but there's a discretion in -- in there as
25 to when.

1 The other -- one (1) of the other
2 points that METSCO pointed out was this -- this idea
3 of using redundant or secondary pipelines to -- to
4 deal with larger communities even, for example, with
5 Steinbach where the outage probability is low.

6 The probability of a failure of the
7 sole feed was not assessed. And Centra acknowledged
8 in the material and in its evidence that the natural
9 gas industry guidelines don't mandate secondary supply
10 for reliability, yet they're incorporating, it's part
11 of their planning. And that's at transcript page 334.

12 Now, coming to the corporate value
13 framework that is being implemented, no analysis has
14 been done by Centra to assess communities on that
15 basis in which Centra supplies services.

16 And in that regard, Centra has stated
17 that they're in the nascent stages of the CVF program
18 for project prioritization, that's at page 308, even
19 though, as I say, Manitoba Hydro's been doing it for
20 years.

21 And when I asked why the change, was
22 there any analysis as to whether this was a preferable
23 model to use or the pri -- the prior ones, they said
24 it's for harmotize -- harmonizing purposes and there
25 wasn't any independent analysis.

1 But even accepting that as an
2 appropriate approach, as I say, the capital
3 expenditures are going to be massive over the course
4 of the next ten (10) years that they're going to add
5 pressure to rate increases, so we better make sure
6 that there's a -- that we're vigilant in terms of
7 assessing project prioritization.

8 The \$403 million can be found in the
9 PUB book of documents at page 149.

10 One (1) of the other concerns that
11 METSCO pointed out was that they are saying the asset
12 condition assessment and risk assessment capabilities
13 available are being underutilized. While Centra --
14 and that's found at their report, page 16, lines 14
15 to 16. Now, Centra takes umbrage with that statement,
16 and in its rebuttal at page 12 to 14, it goes on with
17 a list of all of the condition assessment reports that
18 have been used.

19 But it fails to make any mention of any
20 risk assessment findings and concedes in a CAC/Centra
21 second round information request 144 that its pipeline
22 risk assessment has not directly led to changes to the
23 forecast expenditures over the next ten (10) years and
24 asset conditions assessment expenditures only led to
25 the collection of more data.

1 You know, I think what METSCO's
2 saying -- these are my crude words -- like, let's get
3 on with it and quickly.

4 The other -- one of the other aspects
5 is the use of historical cost when estimating a future
6 cost for projects down the road. And in the book of
7 documents of PUB at pages 140 to 141, you'll see a --
8 I don't have it here, but you'll see a list of -- oh,
9 magic of technology -- you'll see there that in the
10 outlying years that there are a lot of zeros
11 associated with that.

12 So essentially in the four (4) to
13 five (5) years out, 75 percent to 100 percent of the
14 projects are literally just placeholders. So METSCO's
15 concerned about that and -- you know, and saying, you
16 know, there has to be much more of an aggressive and
17 focused approach to this kind of planning.

18 Moving over to cost allocation -- and
19 this is where Mr. Czarnecki and I become friends
20 again -- by virtue of Board Order 98 of 19, the Board
21 ordained that bill mitigation was in scope but made
22 some very cryptic and blunt conditions.

23 One (1) is that bill mitigation is
24 based on currently approved cost allocation
25 methodology. So there can't be any changes to the

1 approved cost allocation methodology which is in play
2 here at this hearing.

3 And two (2), it's not appropriate to
4 make one-off fundamental changes to the cost
5 allocation methodology in the absence of a full
6 review.

7 So those were the two (2) conditions.
8 And unfortunately -- and I think we all have to do
9 some mea culpa on this that the hearing, in my view,
10 extended well beyond what was in scope. But I'm going
11 to address that momentarily.

12 We agree with Centra that bill
13 mitigation is not necessary. We say that when an
14 apples to apples comparison is made, the bill impact
15 of T-Service customers, including the special contract
16 class, are not material. You'll find that in Centra's
17 rebuttal at page 6.

18 You'll hear -- you heard Ms. Derksen
19 emphatically -- and she used the gatekeeper when it
20 came to cost of service for many years at Hydro --
21 that the cost of service is not flawed. You don't say
22 it's flawed just because you don't like the results.

23 The results are what they are. If the
24 cost allocation methodology is correct, then you live
25 with the consequences of that or change them through

1 another cost of service review.

2 These principles have been long
3 ordained by this Board going back to Board Order 107
4 of 96. They were reviewed again in Board Order 118 of
5 2003, and they were maintained as appropriate. And in
6 that Board Order at page 79 -- and I've got that in
7 tab 9 at page 79 in the second -- if you could scroll
8 down. Okay, stop there.

9 It says at the start of that paragraph:
10 "Centra's rate structures is
11 designed to fully recover from each
12 customer class all of the costs
13 allocated to that customer class,
14 that is all customer classes have a
15 revenue to cost ratio of 1 subject
16 to rounding."

17 So there's no zone of reasonableness
18 here. This is what the Board has ordained. Until the
19 Board reviews it at a cost of service study, that's
20 the way it should remain. Really what we're dealing
21 with here is a difference -- a philosophical
22 difference of opinion.

23 As I say, the results aren't acceptable
24 to the T-Service customers, but it's not as a result
25 of a flawed cost of service study but rather there's a

1 whole litany of things that have transpired since 2010
2 and '11 which is what this -- the rates -- cost of
3 service rates were set on in 2010 and '11.

4 There's an increase in transmission
5 investment, and that happens periodically. There's
6 been no GRA since 2013 and '14. There's been no cost
7 of service -- sorry -- cost of gas review since 2015.

8 There was a rollback, as we heard in
9 the evidence, by Board Order 79/17. And had there not
10 been a rollback, there would have been an increase to
11 T-Service customers including special contract
12 customers which would have made the increase today
13 much less.

14 Importantly, there's been a customer
15 movement between classes, an overall customer demand
16 in volume increases. The SGS class has
17 over contributed since 2013, although the starting
18 date -- precise starting date was not known. That was
19 in Ms. Derksen's evidence, and it's in written
20 evidence at pages 99 to 103 -- 102.

21 And I stand corrected. I posed the
22 questions to Mr. McLaren as to whether there had been
23 any complaints, and he said he wasn't aware of any.
24 And then Ms. Steinfeld embarrassed me by coming up
25 with a -- with a quote from another Board Order.

1 So I went back and looked at the Board
2 Order. And that complaint in 2007 was by Koch, and it
3 related to being allocated transmission costs. So
4 they've been -- they've used that complaint for a lot
5 of years now. But the Board at page 88 summarily
6 dismissed -- summarily dismissed that request.

7 Just a couple other points.
8 Mr. Collins on behalf of Koch suggests that the cost
9 of service study is flawed because you look at the
10 results, and there's not much change in revenue
11 requirements and look at the major increase.

12 But when he was asked, he'd not seen
13 the cost of service study. He wasn't -- not his
14 fault -- he wasn't provided a copy, and he can't
15 assess, for example, whether the peak and average
16 allocator is causing the problems. So with all due
17 respect to Mr. Collins, I think his evidence is of
18 questionable value.

19 There are a lot of out-of-scope issues.
20 I'm just going to run through them just so that the
21 Board can understand where we're coming from. And
22 we're not going to get into the whys and the
23 wherefores of these because that is what the Board
24 ordained should happen at the generic cost of gas
25 hearing.

1 A more extreme option that's been
2 recommended by IGU is to have no non-gas rate changes
3 in the interim or by Koch having an equal percentage
4 change for all classes. The impact is the same. It's
5 the flip side of the same coin.

6 Both of these recommendations rely --
7 will mean that the existing, what I call, zone of
8 unreasonableness subsists at 62 to 150 percent. You
9 might as well have Hudson's Bay rules. You know, no
10 holds barred. I mean, it's just ridiculous to have
11 that kind of disparity.

12 And it means shifting costs between
13 classes which again is out of scope. IGU promotes
14 this zone of reasonableness as a matter of rate design
15 or whether it's a -- whether it's a rate design or
16 methodology matter, it's out of scope. You can dress
17 it up, but it's a 3 dressed up as a 9 as the music --
18 as the song goes. It's out of scope whatever you
19 call.

20 And Mr. McLaren went on about the zone
21 of reasonableness in the electric side and you heard
22 evidence that -- that they're just two (2) different
23 beasts.

24 And, by the way, if there's an
25 appropriate comparison, that comes at a cost of gas --

1 sorry -- at a generic cost of service hearing. That's
2 when you hear this information. You don't just pick
3 one part off the shelf and say, well, we're going to
4 use this for now.

5 Other out-of-scope suggestions were the
6 changes to peak and average allocators such as
7 coincident demand peak, changes to posted stamped
8 rates, direct assessment of costs to the special
9 contract class. They're all methodology changes, and
10 they cannot be implemented without a full review.

11 The real warning here is this: You
12 have a cost allocation based on the 2010 and '11 GRA.
13 You had a myriad of things that have happened in the
14 interim. And I just cited many of them.

15 If the Board subscribes to some of the
16 suggestions and makes any measure postulated by the
17 T-Service interveners without a full review of all of
18 the intervening factors, you might well up -- end up
19 with a waterbed effect. You may solve one problem in
20 the interim, and then you get to a cost of service
21 study, and find out you've created a whole bunch of
22 other problems.

23 So you can't be half pregnant about
24 this. You have to -- you have to have a special
25 hearing to deal with all of these things over the a

1 flection of time.

2 If there are going to be any bill
3 mitigation measures, it should be intra-class, not
4 interclass. Bill mitigation isn't shifting costs from
5 one class to another. That's not bill mitigation.

6 Bill mitigation is when geez, you know,
7 I got these -- I got this massive bill, and I can't
8 pay it all at once. Okay. We'll do it in
9 instalments. That's mitigating the cost. But when
10 you shift those costs to another consumer or another
11 class, that's an allocation shift. That's not bill
12 mitigation.

13 So this is not our fight to pick. In
14 terms of whatever deferrals there are, that's between
15 Centra, the other interveners, and the PUB.

16 Dealing with heating value deferral
17 even though it's in scope as a bill mitigation
18 measure, we already said that no bill mitigation
19 measure is needed. I think that Centra has said that,
20 in more or less the same words, that first of all, it
21 offends the notion of bill mitigation. It's shifting
22 costs, as I've stated.

23 It's going to have a deleterious,
24 substantial impact on the SGS class by grossly
25 increasing the cost allocation from what's in the

1 filings of \$1.3 million to \$2.8 million out of the
2 total of \$3.9 million in the account. That increase
3 represents an increase from 33 percent in the current
4 application to 72 percent, or more than double, and we
5 urge that that allocation not be adopted.

6 In terms of power stations, this is an
7 interesting one, and I've -- I've cited pertinent
8 portions of Board Order 118 of '03 in Tab -- Tab 9.
9 Let me just run through a little bit of history, here,
10 so that we understand and we're -- we're all up to
11 speed.

12 In 2003, Centra sought to add the power
13 stations as a separate class as part of the 2003/2004
14 GRA. The power stations used to be a mainline class,
15 but Centra urged that there be a special class because
16 they had a low load factor, 30 percent, which is the
17 lowest on the system. They had large annual volumes,
18 and they had high on-site investment. And it was done
19 to prevent cross-subsidization to the other classes.

20 That -- the power stations were
21 allocated \$1.029 million in costs at that time. It's
22 on the record. And the Board said, Yes, we will allow
23 that special class, but we're going to put in a -- a
24 minimum gross margin guarantee, because these were a -
25 - a new class of -- this new class of infrastructure,

1 and there was a feasibility test that was to be --
2 that was -- that was to be undertaken. And it was to
3 be for ten (10) years -- or the -- the contract was
4 for ten (10) years. There was supposed to be three
5 (3) true-ups in the calculations, and at some point in
6 time, the Board was going to look at these -- the
7 final true-up and say, Well, we don't need any more
8 guarantee, or we need more guarantee, and none of that
9 was done.

10 As a matter of fact, we had argued --
11 in those days, it was CAC/MSOS, Manitoba Society of
12 Seniors, which sadly isn't around anymore. But we had
13 argued -- and that's at page 80 -- the contract -- we
14 -- we acknowledged the contracts between Centra and
15 Manitoba Hydro were ten (10) years, and that was less
16 than the life of the project, so there was some
17 overlapping there that we were concerned about, and we
18 promoted an evergreening of this minimum guarantee to
19 extend beyond ten (10) years for any new contractor in
20 the extension of the existing contract.

21 The Board found at page 81, it approved
22 the power station class. It noted specifically that
23 the minimum guarantee was only for the length of the
24 contract. It noted as well that any changes had to be
25 -- to the contract had to be filed for review, and

1 approval if necessary. And more pertinently, if you
2 look over page 81, on the bottom of that screen, the -
3 - it says, last two (2) sentences:

4 "The Board will require that any
5 changes in terms and conditions or
6 extensions to the term of contract
7 will be filed with the Board for
8 review, and if necessary, approval.
9 The Board also expects that the
10 minimum guarantee will continue for
11 any extended contract terms."

12 It can't be much clearer than that.
13 There's no -- it doesn't lend itself to any other
14 interpretation. That -- notwithstanding what the
15 contract says, that has to stay in place until the
16 Board orders otherwise.

17 So what do we have? We don't have a
18 contract before the Board now. It's not on the
19 record. Presumably the contract's been extended. I
20 don't think there's a new contract in place. So
21 either there's -- the contract is in place, in which
22 case, it doesn't matter what the -- what the contract
23 says, that minimum guarantee has to stay in place, or
24 its operating without a contract, and therefore it's
25 charging rates without authority.

1 So that hand -- that deals with the --
2 with the interpretation. And I might just add that
3 when you look at the -- the orders, specific orders,
4 Order number 20, at page 102, it says:

5 "Cen -- Centra -- Centra's request
6 to introduce the cooperative
7 customer class and power station
8 customer class be and is hereby
9 approved."

10 It doesn't say, and forget about what
11 we said in the body of the -- of the Order. It didn't
12 say, and the minimum guarantee is only for ten (10)
13 years, because that's not what the Board wanted.

14 The second argument that Centra made
15 was that -- I've got to keep a straight face on this
16 one -- that the power stations didn't receive notice.
17 Think about that. Mr. Char -- Chard as in charge of -
18 - of regulatory matters for Centra didn't tell Mr.
19 Charge -- Chard as regulatory person in charge of
20 Manitoba Hydro. That -- that -- there's not --
21 nothing more I can say about that argument.

22 The third argument is that this bill
23 impact will increase the power stations by 500
24 percent. No, it won't. Centra took that money out
25 improperly. Had it not taken out that money

1 improperly, there wouldn't have been any increase.

2 Centra maintains that there is cross-
3 subsidization. No, there's not. The costs would have
4 been allocated in the way they -- they would have been
5 according to the current cost of service methodology,
6 had that money stayed in there. There's no cross-
7 subsidization.

8 So what we're saying is that we're not
9 asking for Centra to come up with -- or Manitoba Hydro
10 to come up with the -- not -- a million dollars per
11 year for the last five (5) years. We're saying,
12 adhere to the Order, maintain the minimum guarantee of
13 prod -- whatever it is, until the power station cost
14 allocation and rate design can be reviewed as part of
15 the generic cost of service allocation hearing.

16 And again, putting it in perspective,
17 whatever this cert -- you know, approximate million
18 dollars is, comes from Manitoba Hydro, which is a \$25
19 billion organization and has seriously under-
20 contributed to the cost of service that's been
21 allocated and identified in Centra CSI materials.

22 Just a couple more points before I
23 close. Dealing with balancing fees, now, we had
24 initially presented a position in Information Requests
25 Centra/Rainkie-Derksen 1-6, and essentially said:

1 "We support Centra in its efforts to
2 ensure fair allocation of balancing
3 fees to those who impose them,
4 however, we're concerned that
5 Centra's proposal is too aggressive.
6 There should be a more gradual
7 implementation of Centra's balancing
8 fee proposal."

9 Now, unfortunately we did not receive
10 that full day's of testimony transcript until
11 yesterday. What we would like to do is address that
12 evidence, if necessary, in our written reply for
13 Friday in the event that we offer a different
14 recommendation. And I'm not saying we will but -- but
15 events have -- have certainly been -- certainly the
16 facts have been canvassed in a lot more detail, so we
17 want to -- we beg the Board's indulgence in that
18 regard.

19 And lastly, in terms of terms and
20 conditions, just to comment on the equipment problem
21 program, CAC believes this is an important program for
22 consumers. In many cases it contributes to their
23 safety, and CAC is desirous to see that the program is
24 continuing, but it also recommends to the Board and
25 Centra that better and enhanced advertising of the

1 program be undertaken so that all residential
2 consumers who need it can benefit from it.

3 So in conclusion, we urge the Board to
4 accept our recommendations. It's clear that, given
5 the -- a flection of time -- and don't forget this is
6 the second interregnum as it were, in terms of GRAs.
7 Back in 1997, there wasn't one for five (5) years till
8 2003. Now we have another situation where it's been
9 five (5) years. It causes a lot of grief, and to
10 everybody, and it really -- hard to unscramble the
11 egg.

12 So what we're saying is, there should
13 be regu -- we say this in our -- our written
14 submission, that there has to be regular G -- GRAs of
15 cost of service to -- to avoid a lot of the -- the
16 problems that have occurred, including these deferral
17 accounts that have blossomed because of the affliction
18 of time.

19 But before you have -- we have a GRA,
20 we need to have a cost of service generic hearing.
21 There's no sense having another GRA, having the same
22 issues rear their ugly -- ugly heads, and -- and
23 where are we?

24 So I think, if I can leave the Board
25 with this urging that there should be a cost of

1 service generic hearing sooner rather than later.

2 I -- I recall Ms. Carvell saying that
3 before you -- before you do that, there should be a
4 fireside chat with the Board and Centra, you know, to
5 set out what -- what really is required, and I would
6 suggest or urge that CAC be involved because we have
7 the cost of service expertise to be able to assist the
8 Board.

9 So with that, those are my comments.

10 MS. SUSAN NEMEC: Mr. Meronek, I have
11 one (1) question and I'm going to take you back to
12 unfortunately a mathematical question.

13 I'm just not sure of how the allocation
14 of the VDP savings on your tab 1, page 1, of 2.7 was
15 calculated, just the basis of that calculation, if you
16 could.

17 MR. BRIAN MERONEK: Sorry it's not
18 clear, and I can answer this question.

19 The -- the \$2.7 million was a savings
20 that was -- that's in a GRA. We're saying it should
21 be at 8 percent, so it's another 2.7 percent -- \$2.7
22 million in savings in addition. So it's a total of
23 \$5.4 million.

24 MS. SUSAN NEMEC: The 4 percent is
25 calculated -- the extra -- it's from 4 percent to 8

1 percent. And what's the basis of the cal --

2 MR. BRIAN MERONEK: It -- we've --
3 we've gone through all our reasonable cost allocators
4 and we said that the best one, really the best one in
5 our view is -- is the 11 percent of overall O&A costs,
6 but we're going that far. We're saying that -- that
7 the 8 percent in terms of activity charges for the
8 wages and benefits is the appropriate one, and that's
9 where we came up with the 8 percent.

10 MS. SUSAN NEMEC: I do understand the
11 4 and 8 percent. Was there a significant calculation
12 of the 4 percent that you just multiplied it by two
13 (2) to come to 8 percent --

14 MR. BRIAN MERONEK: Yes.

15 MS. SUSAN NEMEC: -- so the basis of
16 that 4 percent was a significant calculation, and you
17 multiplied that by two (2).

18 MR. BRIAN MERONEK: No. At -- at 4
19 percent, it's -- it's \$2.7 million. At 8 percent,
20 it's 5.4 million.

21 MS. SUSAN NEMEC: Thank you.

22

23 (BRIEF PAUSE)

24

25 THE CHAIRPERSON: Mr. Meronek, thank

1 you very much.

2 Mr. Hacault, I believe that you will be
3 up next, next week.

4 So unless there's anything else, we are
5 adjourned until Tuesday. Enjoy the long weekend.

6

7 --- Upon adjourning at 12:05 p.m.

8

9 Certified Correct,

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12 _____

13 Donna Whitehouse, Ms.

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