

October 19, 2023

**Undertaking #025**

MPI to provide further information as to who the five hundred (500) resources dedicated to Project NOVA are, including whether they are internal to MPI, consultants, system integrator, and, as far as MPI’s able to, how they relate to projects, specific projects.

**RESPONSE:**

Figures 1 to 4 below identify the 500 resources (headcount) by release, resource type and role. The headcount is from Project Nova’s peak implementation period in 2022/23 for Release 1 and Release 2. The resource head count on the program fluctuates throughout the life of the program based on the phase of each release.

**Figure 1 - Summary**

<b>Release</b>	<b>Incremental</b>	<b>Non Incremental</b>	<b>External</b>	<b>System Integrator**</b>	<b>Total Headcount</b>
Release 1	17	23	9	78.3	<b>127</b>
Release 2	35	66	35	159.5	<b>296</b>
Release 1 / 2*	8	26	5	52.2	<b>91</b>
<b>Total</b>	<b>60</b>	<b>115</b>	<b>49</b>	<b>290</b>	<b>514</b>

\*Resources are shared across both releases

\*\*System Integrator headcount is an estimate as deliverables are managed through services and not resources

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**Figure 2 - MPI Incremental Resources**

Resource Type	Role	R1	R1/R2	R2	Total
Incremental	Agile Control Analyst		1		1
	Analyst		3		3
	Business Analyst	2	3		5
	Developer/Configurator	4			4
	Human Resources Business Partner		1		1
	Instructional Designer		1		1
	SME (SRE)	2			2
	nPMO Admin		1		1
	nPMO Coordinator		1		1
	Product Manager	1	1	1	3
	Product Owner	2	3	3	8
	Project Manager / Project Release Manager		2	1	3
	QA Lead	2			2
	QA Resource	1	6		7
	Resource Coordinator		1		1
	Scrum Master		1		1
	Senior Communications Specialist		2		2
	Supervisor, Instructional Design		2		2
	Supervisor, Technical Communications		2		2
	System User Analyst				2
	Technical Communications Specialist		1		1
	Technical Lead	1		1	2
	Testing Analyst	2			2
Leadership			3	3	
	<b>Total</b>	<b>17</b>	<b>35</b>	<b>8</b>	<b>60</b>

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**Figure 3 - MPI Non Incremental Resources**

Resource Type	Role	R1	R1/R2	R2	Total
Non Incremental	Analyst	1	2		3
	Application Architect	1	2		3
	Business Analyst	1	1	1	3
	Business Architect	1	1	2	4
	Business Process Architect	1	3		4
	Business Readiness Manager		1		1
	Business Testers	5			5
	Change Analyst		1		1
	Data Architect		2		2
	Database Analyst		1		1
	Developer	3	7	3	13
	Developer/Configurator - UX		2		2
	Finance SME	1			1
	Information Security Officer		1		1
	Infrastructure - IT SME		1		1
	Instructional Designer		2		2
	ISO Resource	1	1		2
	KMS Manager, Project		1		1
	Lead SME			1	1
	Legal SME			2	2
	Network Analyst		4		4
	OCM Consultant		3		3
	OCM Lead		1		1
	Program Admin		1		1
	Programmer		1		1
	Project Manager		1		1
	QA Resource	1	1	2	4
	Records Management SME	1			1
	Risk Management		3		3
	Scrum Master		1		1
	Security Architect		1		1
	Senior Data Architect		1		1
	SharePoint Administration		1		1
	SME	3	2	11	16
	Solution Architect	1		1	2
	Systems Analyst		2		2
	Systems Architect		2	1	3
	System User Analyst	1		2	3
	Technical Lead		2		2
	Testing Analyst	1			1
	UX Designer		1		1
	UX Developer SME		1		1
	Value Management		2		2
	Vendor Management Contract Advisor		1		1
	Leadership		5		5
Total Incremental Headcount		23	66	26	115

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**Figure 4 - External Consultants**

Resource Type	Role	R1	R1/R2	R2	Total
External	Analyst		1		1
	Business Analyst	3	4	1	8
	Business Analyst/Systems Analyst	2	2	1	5
	Business Architect			1	1
	Cleansing Analyst		1		1
	Conversion QA		1	2	3
	Developer (Informatica)		2		2
	Developer (Mulesoft)	1	5		6
	OCM Consultant		1		1
	Product Manager		1		1
	Product Owner		1		1
	Program Release Manager		1		1
	Program Support Analyst		2		2
	Project Manager/Project Release Manager	1	4		5
	QA Tester	1			1
	Reporting Analyst		1		1
	Security Analyst		1		1
	Security Architect		2		2
	Senior Application Architect		1		1
	Systems Analyst	1	2		3
	Solution Lead		1		1
	Technical Solution Architect		1		1
	<b>Total</b>	<b>9</b>	<b>35</b>	<b>5</b>	<b>49</b>