



December 18, 2019

MANITOBA PUBLIC INSURANCE CORPORATION'S (MPI) EXHIBITS

Ex. #	MPI-1	Manitoba Public Insurance Corporation 2020/21 General Rate Application - June 20, 2019
Ex. #	MPI-2	PF-2 Statement of Financial Position: +0.1% Basic Rate Change Clean and Blackline - June 24, 2019
Ex. #	MPI-3	Pre Hearing Conference Application Overview Presentation - June 24, 2019
Ex. #	MPI-4	MPI letter to PUB re: CMMG Intervention - July 2, 2019
Ex. #	MPI-5-1	MPI letter to PUB re: Supplemental Filing - Part IV Value Management Appendix 7 Attachment A, Deloitte (2019 GRA PUB (MPI) 1-58(b) Attachment A – Confidential)
Ex. #	MPI-5-2	Part IV Value Management Appendix 7 Attachment B, Avasant (2019 GRA PUB (MPI) 2 CSI 13 Attachments A, B, C and D – Confidential)
Ex. #	MPI-6	PART VII Loss Prevention - Road to Zero Progress Report - Attachment B- July 10, 2019
Ex. #	MPI-7	MPI letter Response to IBAM Intervener Application - August 7, 2019
Ex. #	MPI-8	MPI letter to PUB re: Round I Information Request Responses - August 12, 2019
Ex. #	MPI-9	Part VI Dynamic Capital Adequacy Testing (DCAT) Page 7 with Signature - July 10, 2019
Ex. #	MPI-10	MPI letter to PUB re: Round I Information Request Responses containing Confidential Information- August 13, 2019
Ex. #	MPI-11	MPI letter to PUB re: Round I PUB Confidential Information Request Responses - August 19, 2019
Ex. #	MPI-12	Amended Part V(i) - Expenses - Appendix 17 - Capital Expenditures - Project Costs Comparison - Blackline and Clean - August 21, 2019
Ex. #	MPI-13	Amended Part V(i) - Expenses - Appendix 19 - Figure 4 - IT Costs - Blackline and Clean - August 21, 2019
10	MPI-14	Amended CAC-MPI-I-1(k) - Figure 2 - Trailing Commission - Blackline and Clean - August 21, 2019
Ex. #	MPI-15	MPI letter to PUB re: Response to CAC Motion to Compel Response - August 20, 2019

Fx #	MPI-16	Affidavit of Service of Jeffery Crozier re Posting of the Notice of Hearing and Pre-
LX. 11	101111111111111111111111111111111111111	Hearing Conference - August 23, 2019
Fx.#	MPI-17	MPI letter to PUB re: Round I Commercially Sensitive Information Request Responses
		from CAC - August 26, 2019
Ex. #	MPI-18	Affidavit by Paul Vieira, re: Published the Public Notice You're Invited to Newspapers -
		July 19, 2019
Ex. #	MPI-19	PUB-MPI-I-85(b)-Appendix 1 - Completed Projects Close Out Reports - Redacted -
		September 5, 2019
Ex. #	MPI-20	PUB-MPI-I-86a-Appendix 1 - TRM Projects - Redacted - September 5, 2019
Ex. #	MPI-21	PUB-MPI-I-86a-Appendix 2 - Lessons Learned - Redacted - September 5, 2019
Ex. #	MPI-22	Part IV - II-01- VM-03 -Attachment A - Gartner Report - Public Redacted - September 5, 2019
Ex. #	MPI-23	Part V -II-DSR - Appendix 2 - DSR Public Consultation - July 16, 2019 - Public - September 5, 2019
Ex. #	MPI-24	MPI letter to PUB re - Confidential PUB (MPI) 1-49 Attachment A - MNP Cross
		Jurisdictional and Gartner PDR Report - Confidential - September 5, 2019
Ex. #	MPI-25	CAC-MPI-I-15(d) Revised per PUB Order 130/19 - September 9, 2019
Ex. #	MPI-26	CAC-MPI-I-29(a) Revised per Order 130/19 - September 9, 2019
Ex. #	MPI-27	CAC-MPI-I-1 Clean and Blacklined - September 13, 2019
Ex. #	MPI-28	CAC-MPI I-1(q) - Attachment A - ICBC 5th Accord - September 13, 2019
Ex. #	MPI-29	CAC-MPI I-1(q) - Attachment B - Remuneration Letter - September 13, 2019
Ex. #	MPI-30	CAC-MPI-I-1(q) Attachment C - IBAS/SGI Auto Fund Strategic Accord - Confidential - September 13, 2019
Ex. #	MPI-31	MPI letter to all parties re: Round II Confidential Information Requests Reponses - September 13, 2019
Ex. #	MPI-32	IBAM-MPI-II-24 pg. 2 of 3 Revised - blackline and clean - September 17, 2019
Ex. #	MPI-33	MPI Email Response to PUB re: IBAM Request for Extension re Intervener Evidence - September 19, 2019
Ex. #	MPI-34	Amended CAC-MPI-I-31(b) - Appendix 1 - Redacted, Taxi Change Over Worksheet, page 14 - September 25, 2019
Ex. #	MPI-35	Amended CAC-MPI-I-31(b) - Appendix 2 - Redacted, page 9 - September 25, 2019
Ex. #	MPI-36	Amended CAC-MPI-I-31(b) - Appendix 11 - Redacted pages 37, 38, 39, 41, 42 - September 25, 2019
Ex. #	MPI-37	Amended Part IV-ii-VM-Appendix 13a - BI3 Fineos Upgrade 2020 Financial Analysis

Ex. #	MPI-38								rester Presentation: MPI Executive Overview of			
						•			September 25, 2019			
Ex. #	MPI-39	Am	Amended PUB-MPI-I-40 - Blackline and Clean page 2 - September 25, 2019									
Ex. #	MPI-40		MPI Email Response to PUB re: CAC Intervener Evidence Information Requests - September 26, 2019									
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Ex. #	MPI-41	MP	I-IBA	M Int	terven	er Inf	forma	tion F	Requests (1-10) - September 27, 2019			
Ex. #	MPI-41-1	"	"	"	11	"	"	"	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Consumer Protection -			
									Direct Channels			
Ex. #	MPI-41-2	"	11	11	11	11	11	11	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Service Delivery Model -			
									MPI Employees			
Ex. #	MPI-41-3	11	11	11	11	11	11	11	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Service Delivery Model -			
									Online Services			
Ex. #	MPI-41-4	"	"	II	11	"	"	"	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Service Delivery Model -			
									Basis of Claims			
Ex. #	MPI-41-5	"	"	"	"	"	"	"	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Service Delivery Model -			
									Limitations			
Ex. #	MPI-41-6	"	"	11	11	"	"	11	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Service Delivery Model - MPI			
									role in Broker Operations			
Ex. #	MPI-41-7	"	11	11	11	11	11	11	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Consumer Protection -			
									Implications			
Ex. #	MPI-41-8	11	11	11	11	11	11	11	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Fair Practices			
Ex. #	MPI-41-9	11	11	11	11	11	11	11	Issue No. 9 - Cost of Operations and Cost			
LΛ. π	1011 1 41 3								Containment Measures - Consumer Protection -			
									Options other than MPI beyond			
Fx.#	MPI-41-10	11	11	11	11	11	11	11	Issue No. 9 - Cost of Operations and Cost			
									Containment Measures - Service Delivery Model			
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Ex. #	MPI-42	Am	enae	a IVIP	1 2020	GRA	Appii	cation	with Appendices - October 4m 2019			
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EX. #	MPI-43	IMP	гкер	uttai	Evide	nce - (Octob	er 4, 2	2019			
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Ex. #	MPI-44	PU	3-IVIP	I-II- 1 4	1 - Rev	risea -	· Octo	ber 6,	2019			
Ex. #	MPI-45	MP	I CEO	Ove	rview	Prese	ntatio	n - Ω	ctober 7, 2019			
		[]	. 520	5 7 6				•				
Ex. #	MPI-46	MP	l Rev	enue	Exper	ises a	nd Inv	estm	ents Presentation - October 7, 2019			
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Ex. #	MPI-47	Out	rterl	v Fina	ancial	Reno	rt - 01	- dat	ed May 31, 2019 - October 8, 2019			
LA. #	14111.47	الاسم	ai tei i	y 1 1110	ariciai	περυ	ιι - Q1	L ual	Ca 111ay 31, 2013 October 0, 2013			

Ex. #	MPI-48	MPI Road Safety in Manitoba Presentation - October 9, 2019
Ex. #	MPI-49	MPI 2018 Traffic Collision Statistics Report - October 10, 2019
Ex. #	MPI-50	PUB-MPI-II-16 revised - October 10, 2019
Ex. #	MPI-51	MPI Driver Safety Rating Presentation - October 10, 2019
Ex. #	MPI-52	MPI Claims, Ratemaking and Capital Management Plan - October 11, 2019 - Revised
Ex. #	MPI-53	Undertaking # 4 - Bond Rating for Corporate Bonds from PUB-MPI-I-29 Appendix 1 - October 15, 2019
Ex. #	MPI-54	Undertaking # 1 - comparison of changes to Pro Forma from Original Application to October 4, 2019 update - October 15, 2019
Ex. #	MPI-55	Undertaking # 3 - HR Department on marketplace for out-of-scope employees - October 15, 2019
Ex. #	MPI-56	Undertaking # 6 - Service Centre Revenue by line of business - Updated Appendix 1 - IBAM-MPI-2-1 - October 15, 2019
Ex. #	MPI-57	Part VIII - AR - Appendix 4 - Manitoba Public Insurance Annual Business Plan 2019-2020 - October 15, 2019
Ex. #	MPI-58	MPI Further Interest Rate Scenario - October 15, 2019
Ex. #	MPI-59	MPI Shadow Portfolio Returns Update to PUB-MPI-I-35 - Appendix 1 - October 15, 2019
Ex. #	MPI-60	MPI Information Technology Presentation - October 15, 2019
Ex. #	MPI-61	Undertaking # 2 - Compound Annual Growth Rate - October 15, 2019
Ex. #	MPI-62	MPI Service Delivery Model Panel Presentation - October 15, 2019
Ex. #	MPI-63	MPI Service Delivery Model Panel Presentation - Appendix 1 - Broker Commission Overview - October 15, 2019
Ex. #	MPI-64	Undertaking # 5 - Split between Q2 Actuals and last 2 Quarter Projections - October 16, 2019
Ex. #	MPI-65	Undertaking # 8 - Estimated costs of training for Service Centre Representatives - October 17, 2019
Ex. #	MPI-66	MPI 2nd Quarterly Report - October 18, 2019
Ex. #	MPI-67	Undertaking #9 - Explanation for Collision Claims in 2013 and 2014 from slide 3 - MPI-48 - October 18, 2019
Ex. #	MPI-68	Undertaking #11 - Costing for any models examined and information of - October 18, 2019
Ex. #	MPI-69	Undertaking #13 - Number of Drivers Interventions and reasons per year - October 18, 2019

Ex. #	MPI-69-1	Undertaking # 13 - Appendix I Decision Tree of Interventions
Ex. #	MPI-70	Undertaking #16 - Average Severities per year from PUB-MPI-II-3 - October 18, 2019
Ex. #	MPI-71	Undertaking #17 - Evaluation Process on Implications of IFRS-17 and IFRS- 9 completed - October 18, 2019
Ex. #	MPI-72	Undertaking #18 - Interpretation of Regulation RSR-4 - October 18, 2019
Ex. #	MPI-73	Amended PUB-MPI-I-50 - Blackline and Clean -October 18, 2019
Ex. #	MPI-74	Revised CMMG-MPI-I-19 with additional calculations of RST Basic Program Amounts - October 21, 2019 revised Oct 22, 2019
Ex. #	MPI-75	Undertaking # 7 - Update to IBAM-MPI-II-1 impact on cancellations on each line of business for service center locations - October 21, 2019
	MPI-75-1	Undertaking # 7 - Appendix 1 IBAM-MPI-II-1 Comparison
Ex. #	MPI-76	Undertaking # 10 - Rate-based analysis of serious injury of vulnerable road users (Motorcyclists) - October 21, 2018
Ex. #	MPI-77	Undertaking # 12 - Customer research on original DSR implementation - October 21, 2019
Ex. #	MPI-78	Undertaking # 23 - Financial Impact to Corporation of rate indication in 2019 GRA based on standard interest rate forecast or 50/50 forecast - October 21, 2019
Ex. #	MPI-79	Undertaking # 25 - Investment Portfolio changes impact Basic MCT ratio - October 21, 2019
Ex. #	MPI-80	Undertaking # 28 - Explanation of Staggered retro-payments from line 13 - Figure 1 of CAC-MPI-I-1 - October 21, 2019
Ex. #	MPI-81	Undertaking # 29 - rate before 2008 broker accord entered into on Extension - October 21, 2019
Ex. #	MPI-82	Undertaking # 30 - Broker Commission for trailing commission - October 21, 2019
Ex. #	MPI-82-1	Undertaking # 30 - Appendix 1 Designated, Responsible and Transacting
Ex. #	MPI-83	Undertaking # 31 with Appendix 1 - Digital Disruption in Insurance: Cutting Through the Noise- October 21, 2019
Ex. #	MPI-84	Undertaking #20 - Comparative details of three MCT ratios - October 21, 2019
Ex. #	MPI-85	Undertaking #22 - update to MPI number 58 - October 21, 2019
Ex. #	MPI-85-1	Undertaking #22 - Appendix 1 - October 21, 2019
Ex. #	MPI-86	Undertaking #24 - Impact of the shadow portfolio on Basic MCT ratio - October 21, 2019
Ex. #	MPI-87	Undertaking #26 - Chart out the efficient frontier for Basic 3 and Basic 5 for slide 9 - October 21, 2019

Ex. # MPI-88 Ex. # MPI-88 Ex. # MPI-89 Ex. # MPI-90	Undertaking #27 - RFP for benchmarking services issued by MPI - October 21, 2019
Ex. # MPI-88-	 Undertaking #27 - Appendix 1 - October 21, 2019 Undertaking #33 - Options to support rural and remote brokers - October 21, 2019
Ex. # MPI-89	Undertaking #33 - Options to support rural and remote brokers - October 21, 2019
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Ex. # MPI-90	MPI Letter to PUB dated October 17, 2019 re: Unicity and Duffy's Taxi presentations -
	October 22, 2019
Ex. # MPI-91	Updated 2020 GRA Part V(ii) RM Ratemaking - October 22, 2019
Ex. # MPI-92	Undertaking #35 - screenshots of IWS with pricing redacted - October 22, 2019
Ex. # MPI-93	Undertaking on MPI Exhibit #66 - Explanation of change in OCI from Q2 to Q4 - October 22, 2019
Ex. # MPI-94	MPI letter re: CSI Response of PUB-MPI-I-32 - Appendix 1 - Quarterly Risk Scorecard - October 22, 2019
Ex. # MPI-95	Undertaking # 14 - Initiatives that require legislative change have been introduced as bills - October 23, 2019
Ex. # MPI-96	Undertaking # 21 - Appendix 1 - Explanation for pattern change in Minimum Capital Required ion PF-3 - October 23, 2019
Ex. # MPI-97	Undertaking # 15 - update to PUB-MPI-I-14 reflect updated application from October 4, 2019 - October 23, 2019
Ex. # MPI-98	Undertaking # 19 - Point in time Corporation believe new MCT becomes MCT that is referenced in reserve regulation - October 23, 2019
Ex. # MPI-99	Undertaking # 32 - Analogous documents from internal purposes and data for customers at MPI Service Centers for training - October 23, 2019
Ex. # MPI-100	Undertaking # 34 - parameters of call centre service standards - October 23, 2019
Ex. # MPI-10	CSI Undertaking # 1 - October 24, 2019
Ex. # MPI-10	MPI Closing Submissions - October 24, 2019
Ex. # MPI-103	MPI Closing Submissions Presentation - October 24, 2019
Ex. # MPI-104	, ,
Ex. # MPI-10!	Undertaking # 39 - jurisprudence that might exist on interpretation of Reserves Regulation from Capital Management Plan - October 29, 2019
Ex. # MPI-10	Reply Remarks Presentation - October 29, 2019
Ex. # MPI-10	Case Law 2018 MBQB 22 Smith v. Zrobek - October 29, 2019
Ex. # MPI-10	B IBAM Participation Agreement - November 25, 2019





December 18, 2019

THE PUBLIC UTILITIES BOARD'S (PUB) EXHIBITS

Ex. #	PUB-1	Not	Notice of Public Hearing and Pre-Hearing Conference - June 22, 2019										
Ex. #	PUB-2	The	The Public Utilities Board's Rules of Practice and Procedure										
Ex. #	PUB-3	Pro	Proposed Hearing Timetable										
Ex. #	PUB-4			r to Al s - Jun			Manit	oba Public Insurance - Pre Qualification of Expert					
Ex. #	PUB-5		3 lette e 20, 2		l Part	ies re:	Manit	oba Public Insurance 2020/21 GRA - Interveners of Record -					
Ex. #	PUB-6		3 lette e 25, 2		l Parti	ies re:	Proces	s for treatment of Commercially Sensitive Information -					
Ex. #	PUB-7							Public Insurance Corporation (MPI or The Corporation) : General Rate Application - July 5, 2019					
Ex. #	PUB-8	PUE	3-MPI	Roun	d I Inf	ormati	ion Re	quests - July 15, 2019					
Ex. #	PUB-8-1	11	II	11	11	11	11	Financial Overview - meeting minutes					
Ex. #	PUB-8-2	11	11	II	II	11	II	Claims Incurred - projected losses					
Ex. #	PUB-8-3	11	"	II	11	11	"	Revenues and Claims Incurred					
Ex. #	PUB-8-4	11	11	11	11	II	11	Claims Incurred - Severity Trends split by group					
Ex. #	PUB-8-5	11	11	II	11	11	"	Claims Incurred - Severity Trends - Weekly Indemnity and Accident Benefits					
Ex. #	PUB-8-6	11	11	11	11	11	11	Claims Incurred - claim frequency trend					
Ex. #	PUB-8-7	11	11	11	п	11	11	Claims Incurred - severity growth chart					
Ex. #	PUB-8-8	11	11	11	11	11	11	Claims Incurred - Frequency Growth					

Ex. #	PUB-8-9	"	II.	11	II	11	11	Claims Incurred - mitigate adverse reserve development
Ex. #	PUB-8-10	II	II.	11	11	11	11	Ratemaking - different accident year weights for Serious and Other Claims
Ex. #	PUB-8-11	II	II.	11	11	11	II	Compliance with Board Orders - impact of literal compliance with Board Order 159/18
Ex. #	PUB-8-12	11	11	11	11	II	11	Provisional Rate Request - impact on rate requirements for changing market interest rates
Ex. #	PUB-8-13	11	11	11	II	"	"	Change in Fiscal Year End - implications
Ex. #	PUB-8-14	11	"	11	II	11	11	Break Even Objective
Ex. #	PUB-8-15	II	II	11	11	11	II	Rate Indication
Ex. #	PUB-8-16	11	II.	11	11	11	11	Financial Forecast - Interest Rate Impacts - changes in accounting standards
Ex. #	PUB-8-17	"	II	11	11	"	"	Asset Liability Management Study
Ex. #	PUB-8-18	II	II	11	11	11	II	Financial Forecast - Reasonableness of Extension Forecasts
Ex. #	PUB-8-19	II .	II.	11	11	11	11	Cost Allocation Methodology - Cost Allocation to Extension
Ex. #	PUB-8-20	II .	"	11	II	11	11	Motor Vehicle Premiums - Volume and Upgrade Factors
Ex. #	PUB-8-21	11	11	11	11	11	11	Service Offerings - changes to products and services and impact on rates - CSI
Ex. #	PUB-8-22	11	11	11	II	11	11	Performance Management - recognize and reward business results
Ex. #	PUB-8-23	"	11	11	11	"	"	Integrated Cost Allocation Methodology Input Changes
Ex. #	PUB-8-24	II	"	II	II	II	11	ICAM - assess reasonableness of Extension forecast
Ex. #	PUB-8-25	II .	II.	11	11	11	11	Extension Financial Forecasts
Ex. #	PUB-8-26	11	"	11	II	11	11	Oversight of Extension Insurance
Ex. #	PUB-8-27	II	II .	11	11	11	II	Satisfactory Financial Condition
Ex. #	PUB-8-28	II	II.	11	11	11	11	Investment Income Forecast - Major Asset Class
Ex. #	PUB-8-29	II.	II	11	II	11	11	Investment Portfolio - Major Asset Class - forecasted investment income
Ex. #	PUB-8-30	"	11	11	II	11	11	Investments - Accommodation of Commingled Portfolio

Ex. #	PUB-8-31	"	11	11	11	"	11	Investments - Interest Rate Forecast
Ex. #	PUB-8-32	11	11	11	11	11	11	Investment Policy Statement - Review of Investment Policy Statement
Ex. #	PUB-8-33	II	11	11	11	11	II	Investment Policy Statement - changes to investment committee work groups' scope of work
Ex. #	PUB-8-34	11	11	11	11	II	11	Basic Line of Business Investment Income - Investment Income - changes to pension expense
Ex. #	PUB-8-35	11	11	11	11	11	"	Shadow Portfolios - Investment Returns
Ex. #	PUB-8-36	11	11	11	II	11	"	Shadow Portfolios - Mercer Shadow Portfolio Report
Ex. #	PUB-8-37	II	11	11	11	11	II	Interest Income - Interest and Capital Return Assumptions
Ex. #	PUB-8-38	"	11	11	II	11	11	Investment Portfolio - Investment Returns v. Benchmarks
Ex. #	PUB-8-39	II	11	11	11	11	II	Investments - Infrastructure Investments
Ex. #	PUB-8-40	11	11	11	11	11	11	Cost Containment Measures - Customer Experience Framework - CSI
Ex. #	PUB-8-41	11	II	II	II	"	11	Expenses - Basic Capital Expenditure by Project
Ex. #	PUB-8-42	11	11	11	II	II	11	Corporate Operating Expenses - Expense Variations
Ex. #	PUB-8-43	11	11	11	II	11	11	Operating Expense - Special Services
Ex. #	PUB-8-44	11	11	II	II	11	11	Operating Expense - Capitalization of Operating Expenses
Ex. #	PUB-8-45	11	11	11	II .	II	"	Basic Total Expenses - Compounded Annual Growth Rates
Ex. #	PUB-8-46	II	11	11	11	11	II	Expenses - Staffing Levels
Ex. #	PUB-8-47	II .	11	11	11	11	"	Service Broker Agreements
Ex. #	PUB-8-48	II	11	11	11	11	II	Capital Spending
Ex. #	PUB-8-49	11	11	11	11	11	11	Benchmarking - Analysis undertaking to support new agreement (Attachment A - CSI)
Ex. #	PUB-8-50	11	11	11	II	11	"	Direct Repair Program - lessons learned
Ex. #	PUB-8-51	ıı	11	11	11	11	II	ICAM - Extension Normal and improvement initiatives; Extension Operations
Ex. #	PUB-8-52	11	11	11	11	11	11	Corporate Normal Operating Expense - Compensation Expense

Fx #	PUB-8-53	11	"	11	"	11	11	Compensation
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Ex. #	PUB-8-54	II.	11	11	11	II	11	Broker Commissions - Basic and Extension forecasts
Ex. #	PUB-8-55	11	II	11	11	11	11	Service Delivery Model - Windshield Replacement and Repairs
Ex. #	PUB-8-56	11	11	11	11	II	11	Direct Repair Program - Key Performance Indicators (KPIs)
Ex. #	PUB-8-57	II	II	11	II	II	11	Corporate and Claims Performance
Ex. #	PUB-8-58	II	11	11	11	II	11	Benchmarking - Executive Summary
Ex. #	PUB-8-59	II	11	11	11	11	11	Benchmarking - IT Spend to Run, Grow and Transform Business - LSM initiative
Ex. #	PUB-8-60	11	11	11	11	11	11	Benchmarking - IT FTEs
Ex. #	PUB-8-61	II	II	11	11	II	11	Benchmarking - IT Score
Ex. #	PUB-8-62	II	11	11	11	II	11	Benchmarking - Future Benchmarking of IT Service Delivery
Ex. #	PUB-8-63	II	11	II	11	II	II	Gartner Recommendations Status Update
Ex. #	PUB-8-64	11	11	11	11	II	II	Expenses - IT Expenses
Ex. #	PUB-8-65	"	11	11	11	II	11	Basic Capital Expenditures - Project Cost Comparison
Ex. #	PUB-8-66	II	11	II	11	II	II	Capital Projects - Legacy Modernization Program
Ex. #	PUB-8-67	11	11	11	11	II	11	IT Projects - Other IT Projects
Ex. #	PUB-8-68	II	II	11	II	II	11	Administrative and Investment Capital Spending
Ex. #	PUB-8-69	II	11	11	11	II	11	Project Management Resources - Delivery Method - Agile
Ex. #	PUB-8-70	"	II	11	11	11	11	Applying IT Strategy - Changing roles, skills, and priorities to support business and IT capabilities
Ex. #	PUB-8-71	II.	II	11	II	II	"	IT Personnel - Consultant Costs
Ex. #	PUB-8-72	II	II .	11	11	11	11	IT Staffing - Conversion Opportunities
Ex. #	PUB-8-73	"	11	11	11	II .	"	Capital Expenditures - Legacy System Modernization (LSM) Project - WITHDRAWN
Ex. #	PUB-8-74	11	11	11	11	11	11	Capital Expenditures - Impairments
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- "	DUD 0 75	11	"	11	11	11	11	Comitted Francisco Control
EX. #	PUB-8-75							Capital Expenditures - Cost of Capital
Ex. #	PUB-8-76	"	"	11	11	11	"	Gartner Recommendations - Status Update - Skills Gap
Ex. #	PUB-8-77	"	11	11	11	11	"	IT Score Toolset - project deliverables and Agile Standards
Ex. #	PUB-8-78	11	"	11	11	II	"	IT Score Toolset - non-proprietary industry framework
Ex. #	PUB-8-79	II	II	11	II	II	11	In-House v. Contractor IT FTEs
Ex. #	PUB-8-80	11	11	11	11	11	11	Agile - list, description of metrics and measures in development; target baseline values
Ex. #	PUB-8-81	11	"	11	11	11	11	Agile Delivery - Pilot success and progression of lessons learned - future initiatives
Ex. #	PUB-8-82	II	II	11	II	II	11	Business and IT Capabilities
Ex. #	PUB-8-83	11	"	11	11	11	11	Agile - Updates on Project Management Resources
Ex. #	PUB-8-84	II	II	11	II	II	II	Contingent workforce savings (Appendix 1 - CSI)
Ex. #	PUB-8-85	"	"	II	"	II	"	Status Reports - internal process controls related to IT Projects (b. Attachment A - CSI)
Ex. #	PUB-8-86	II	II	11	II	II	II	Status Reports - over budget projects (a and b. Appendix 1 & 2 - CSI)
Ex. #	PUB-8-87	II	II	11	II	II	II	Contingent Workforce Savings - managing and allocating external resources for IT projects
Ex. #	PUB-8-88	II	"	II	11	II	11	Budget Contingency
Ex. #	PUB-8-89	II	II	11	II	II	"	External Labour Strategy
Ex. #	PUB-8-90	11	"	11	11	11	"	Legal System Modernization Project - WITHDRAWN
Ex. #	PUB-8-91	11	11	11	11	II	11	IT Impairments / Write-offs
Ex. #	PUB-8-92	11	II	11	II	II	11	Staff Mixing
Ex. #	PUB-8-93	11	11	11	11	11	11	Staffing Counts - FTE counts representing Internal FTE and Consultant Costs
Ex. #	PUB-8-94	II .	"	11	11	II	II	Staffing Counts - Internal costs presented inclusive of LSM initiative
Ex. #	PUB-8-95	II	II .	11	ıı	II	II	LSM Initiative - rationale and details support noted yearly budgeting values
Ex. #	PUB-8-96	11	II	11	II	11	11	Progress Reports (Various) - Financial Health across all IT initiatives

Ex. #	PUB-8-97	"	11	11	11	11	II	2018/19 Progress Update - VM.1.4 Customer Self Service - Phase 1, 2 and 3
Ex. #	PUB-8-98	"	11	11	11	11	II	2018/19 Progress Update - VM.2.5 Information Security Maturity Program
Ex. #	PUB-8-99	11	11	11	11	11	II	VM.4 Update on Value Management Process - Post Implementation Review on TRM Project
Ex. #	PUB-8-100	11	11	11	11	11	II	Reserves Regulation - rationale for compliance with Reserve Regulation for Basic
Ex. #	PUB-8-101	"	11	11	11	11	II	Reserves Regulation - changes to MCT
Ex. #	PUB-8-102	"	11	11	11	11	II	ALM Implementation - Implementation of Net Investment Strategy
Ex. #	PUB-8-103	"	11	11	II	11	11	Road Safety - budget
Ex. #	PUB-8-104	"	11	11	11	11	II	Road Safety and Loss Prevention - Stakeholder Engagement
Ex. #	PUB-8-105	"	11	II	11	11	11	Road Safety - Traffic Safety Culture "Save the 100"
Ex. #	PUB-8-106	11	11	11	11	11	"	Road Safety - Enhanced Enforcement
Ex. #	PUB-9	Pro	cedur	al Ord	er for	the 20	20/21	blic Insurance Corporation (MPI or The Corporation): General Rate Application re: Insurance Brokers 16, 2019
Ex. #	PUB-10			il to al 6, 201	-	es re:	CAC M	anitoba Motion to Compel Responses - Round I IRS -
Ex. #	PUB-11	PUI	B-MPI	Roun	d II In	forma	tion Re	equests - August 26, 2019
Ex. #	PUB-11-1	"	11	11	11	11	II	Financial Overview - accounting policies
Ex. #	PUB-11-2	"	11	11	11	11	II	Claims Incurred - Ultimate accident year values
Ex. #	PUB-11-3	11	11	II	"	11	"	Claims Incurred - trends calculated on combined basis instead of severity group
Ex. #	PUB-11-4	11	11	11	11	11	II	Ratemaking - rate sensitivity - different weights for Serious and other claims
Ex. #	PUB-11-5	"	11	11	11	11	II	Compliance with Board Orders - 159/18 - impact of literal compliance
Ex. #	PUB-11-6	11	11	11	11	11	II	Break Even Objective - rate setting
Ex. #	PUB-11-7	"	11	11	11	11	II	Financial Forecasts - Extension Claims Incurred
Ex. #	PUB-11-8	"	11	11	11	11	II	Cost Allocation Methodology - Cost Allocation to Extension
1								

Ex. #	PUB-11-9	11	11	11	II	11	11	Compensation Expense - reasonableness of forecasted compensation expense
Ex. #	PUB-11-10	11	11	11	11	11	II	Integrated Cost Allocation Methodology Input Changes
Ex. #	PUB-11-11	11	11	II	II	11	11	Extension Financial Forecasts
Ex. #	PUB-11-12	11	11	11	II	11	11	DCAT Key Assumptions: Risk tolerance
Ex. #	PUB-11-13	11	11	11	II	11	11	Investment Portfolio - Major Asset Class - forecasted investment income
Ex. #	PUB-11-14	11	11	11	11	11	11	Investments - Interest Rate Forecast
Ex. #	PUB-11-15	11	11	11	11	11	11	Investment Policy Statement - Review of Investment Policy Statement
Ex. #	PUB-11-16	11	11	II	II	11	11	Basic Line of Business Investment Income - Investment Income - updated interest rate
Ex. #	PUB-11-17	11	11	11	II	11	"	Operating Expense - Capitalization of Operating Expenses
Ex. #	PUB-11-18	11	11	II	II	11	"	Broker Service Agreements
Ex. #	PUB-11-19	11	11	11	11	11	11	Agreements with partners including broker commissions and agreement(s)
Ex. #	PUB-11-20	II	11	11	11	"	"	ICAM - reasonableness of Extension forecast
Ex. #	PUB-11-21	11	11	11	II	11	II	Compensation - changes in payroll costs
Ex. #	PUB-11-22	11	11	11	11	11	11	Evaluate benchmarking information
Ex. #	PUB-11-23	11	11	11	11	11	11	Broker Commissions - Reasonableness Basic Financial Forecast Assumptions
Ex. #	PUB-11-24	11	11	11	11	11	"	Expenses - IT Expenses - external consulting expense
Ex. #	PUB-11-25	11	11	II	II	II	"	Basic Capital Expenditures - Project Cost Comparison
Ex. #	PUB-11-26	II .	11	11	11	11	11	Benchmarking - Future Benchmarking of IT Service Delivery
Ex. #	PUB-11-27	11	11	11	II	11	11	Basic Capital Expenditures - Project Cost Comparison -
Ex. #	PUB-11-28	11	11	11	11	11	11	Capital Projects - Legacy Modernization Program
Ex. #	PUB-11-29	"	11	11	11	11	11	Administrative and Investment Capital Spending
Ex. #	PUB-11-30	11	11	11	II	II	"	IT Personnel and Consultant Costs - based year to prior year and assess costs

Ex. #	PUB-11-31	"	"	"	II.	II	11	IT Staffing - Conversion Opportunities - use of consultants
Ex. #	PUB-11-32	"	"	"	"	11	"	Contingent Workforce Savings
Ex. #	PUB-11-33	"	"	II	II	II	11	LSM Project - reasonableness LSM project budget
Ex. #	PUB-11-34	"	"	11	"	II	11	Staffing Counts - variances in consultant and FTE costs
Ex. #	PUB-12						•	Consumers' Association of Canada (Manitoba) Inc. for an ses to Information Requests in the 2020/2021 General
Ex. #	PUB-13							g - September 7, 2019
Ex. #	PUB-14			onse t		M and	MPI R	equest for Extension re IBAM Intervener Evidence -
Ex. #	PUB-15					Inform	nation	Requests - September 26, 2019
Ex. #	PUB-15-1	"	"	ıı	"	II	11	Capital Rate Request - Target Capital Level
Ex. #	PUB-15-2	11	11	11	11	II	II	Capital Management Plan - Capital Build and Release
Ex. #	PUB-15-3	11	11	11	11	II	11	Capital Rate Request - Rate-Setting
Ex. #	PUB-15-4	II .	11	"	II	11	11	Capital Management Plan - Extension Operating Results and Rate Setting - Regulatory schemes in other jurisdictions
Ex. #	PUB-15-5	"	11	11	11	II	II	Capital Management Plan - Extension Operating Results and Rate Setting - Excess Profits
Ex. #	PUB-15-6	II	II	11	II	11	11	Capital Management Plan - Extension Operating Results and Rate Setting - adopting alternative regulatory framework
Ex. #	PUB-16	PUE	B-IBAI	VI Inte	rvene	r Infor	matio	n Requests - September 27, 2019
Ex. #	PUB-16-1	II	II	ıı	II	11	11	Cost of Operations and Cost Containment Measures - Broker Commissions - Rate Comparison
Ex. #	PUB-16-2	"	"	11	11	11	II	Cost of Operations and Cost Containment Measures - Broker Commissions - Processing online transactions
Ex. #	PUB-16-3	11	11	II	II	11	11	Cost of Operations and Cost Containment Measures - Broker Commissions - Insurance Broker models
Ex. #	PUB-16-4	II	11	11	"	11	11	Cost of Operations and Cost Containment Measures - Broker Commissions - extension insurance competitive products
Ex. #	PUB-16-5	II	11	11	11	11	11	Cost of Operations and Cost Containment Measures - Broker Commissions - Trailing Commissions
Ex. #	PUB-16-6	"	11	11	11	11	11	Cost of Operations and Cost Containment Measures - Broker Commissions - Economic Contribution of Brokers

Ex. #	PUB-16-7	" " " " " Cost of Operations and Cost Containment Measures - Broker Commissions - Commission Trends
Ex. #	PUB-17	Ward Keith's - Road Safety Technical Conference - General Rate Application Presentation - October 10, 2019
Ex. #	PUB-18	PUB Book of Documents - October 7, 2019
Ex. #	PUB-19	PUB letter to MPI re 2020 General Rate Application - October 7, 2019
Ex. #	PUB-20	Part V(i) - Expenses page 24 of 65 from MPI 2019 GRA - October 8, 2019
Ex. #	PUB-21	Board Order 154-19 re: Motion by Manitoba Public Insurance seeking to keep certain Information and Documents confidential in the 2020/21 General Rate Application - October
Ex. #	PUB-22	Government of Canada 10 Year Bonds - October 21, 2019
Ex. #	PUB-23	Transcript pages from MPI 2019 GRA pages 1162, 1320-1321 - October 21, 2019
Ex. #	PUB-24	Letter from Sidney Soronow to PUB dated 10/17/19 re: Unicity & Duffy's taxi - October 22, 2019
Ex. #	PUB-25	Letter from Sidney Soronow to PUB dated 10/21/19 re: Unicity & Duffy's taxi - October 22, 2019
Ex. #	PUB-26	IBAM website "About us" page - October 22, 2019





December 18, 2019

Attorney General of Manitoba (AG) Exhibits

Ex. #	AG-1	Submission by the Attorney General of Manitoba - in response to the Notice of Constitutional Question presented by the Consumers' Association of Canada (Manitoba) Inc October 28, 2019									
Ex. #	AG-2-1	Book of Authorities	Volume 1 - October 28, 2019								
Ex. #	AG-2-2	Book of Authorities	Volume 2 - October 28, 2019								





December 18, 2019

Bike Winnipeg (BW) Exhibits

Ex. #	BW-1	Inte	rvene	r Appli	cation	- Bike \	Winnipe	g - June 26, 2019			
Ex. #	BW-2	BW	-MPI I	Round	l Infor	mation	Reques	sts - July 15, 2019			
Ex. #	BW-2-1	"	11	11	11	11	11	Timing of changes to policy and programs			
Ex. #	BW-2-2	"	11	11	11	11	11	Road Safety Budget - past budget setting methodology			
Ex. #	BW-2-3	"	11	"	"	"	II .	Road Safety Budget - Testing drivers against standards			
Ex. #	BW-2-4	"	11	"	"	"	11	Road Safety Budget - Measuring drivers against standards			
Ex. #	BW-2-5	"	11	"	"	"	11	Road Safety Budget - Driver Education Methodology and Cost			
Ex. #	BW-2-6	"	11	"	11	11	11	Vehicle Class Impact on Safety of Other Road Users - Case Study - FSPU v. Class C Sedans			
Ex. #	BW-2-7	"	11	"	"	"	"	Road to Zero - Progress Report - Collisions			
Ex. #	BW-2-8	"	11	"	"	"	"	Road to Zero - Progress Report - Fatalities			
Ex. #	BW-2-9	"	11	"	"	"	11	Road to Zero - Progress Report - Contributing Factors			
Ex. #	BW-2-10	"	11	"	11	"	11	Road to Zero - Progress Report - data collected in pilot project			
Ex. #	BW-2-11	"	11	"	11	"	"	Road to Zero - Progress Report / City of Winnipeg Active Transportation Network			
Ex. #	BW-3	BW-MPI Round II Information Requests - August 26, 2019									
Ex. #	BW-3-1	"	11	"	II	11	"	Optimal Road Safety Budget - Measuring drivers against standards			
Ex. #	BW-3-2	"	11	"	11	"	"	Optimal Road Safety - Testing drivers against standards - formal evaluation of campaign			

Ex. #	BW-3-3	"	11	II	11	11	П	Road to Zero - Progress Report / City of Winnipeg Active Transportation Network	
Ex. #	BW-3-4	"	11	11	п	11	11	Road Safety - Drivers meeting standards - Driver safety rating	
Ex. #	BW-3-5	"	II	"	"	"	11	Road Safety - Vehicle class impact on safety of road users - Case Study - FSPU v. Class C Sedans	
Ex. #	BW-3-6	"	11	11	11	11	11	Optimal Road Safety Budget - Past Budget setting methodology	
Ex. #	BW-3-7	"	"	II	"	11	II	Optimal Road Safety Budget - Testing Drivers Against Standards - rules of the road	
Ex. #	BW-4	Bike Winnipeg Closing Submission Presentation - October 25, 2019							





December 18, 2019

Consumers' Association of Canada (Manitoba) Inc. (CAC) Exhibits

Ex. #	CAC-1-1	tervener Applications
Ex. #	CAC-1-2	" " " " Attachment A
Ex. #	CAC-1-3	" " " " Attachment B
Ex. #	CAC-1-4	" " " " CV of Andrea Sherry
Ex. #	CAC-1-5	" " " " CV of John Todd
Ex. #	CAC-1-6	" " " " CV of Marvis Johnson
Ex. #	CAC-1-7	" " " " " CV of Peter Dyck
Ex. #	CAC-1-8	" " " " " CV of Valter Viola
Ex. #	CAC-1-9	" " " " " CV of Wallace Pitt
Ex. #	CAC-1-10	" " " " " CV of Wayne Simpson
Ex. #	CAC-1-11	" " " " " CV of John Todd - Full
Ex. #	CAC-2	AC letter to PUB re Experts' Areas of Expertise - June 27, 2019
Ex. #	CAC-3	AC-MPI Round I Information Requests - July 15, 2019
Ex. #	CAC-3-1	" " " " " Agreements with partners including broker commissions and agreements (Attachments A&B / Appendices 18-21 - CSI)
Ex. #	CAC-3-2	Basic Commissions assumptions

Ex. #	CAC-3-3	"	11	II	11	II	11	II	11	New Broker Accord - March 2019
Ex. #	CAC-3-4	"	11	"	11	11	11	11	11	Light Vehicle Accreditation Agreement and MNP LLP Report - CSI
Ex. #	CAC-3-5	"	11	11	11	II	11	11	"	Capital Management Plan - Basic Rate
Ex. #	CAC-3-6	"	II	II .	"	11	11	11	11	Capital Management Plan - Capital Targets
Ex. #	CAC-3-7	"	11	"	11	II	11	11	II	Capital Management Plan - Reserves Regulation used for independent rate setting purpose
Ex. #	CAC-3-8	"	II	"	"	11	11	11	11	Capital Management Plan - briefing materials merit 100% MCT target - CSI
Ex. #	CAC-3-9	"	II	II .	"	11	11	11	11	Capital Management Plan and DCAT
Ex. #	CAC-3-10	"	II	II	11	II	II	II	"	Capital Management Plan - MCT Target
Ex. #	CAC-3-11	"	11	11	11	II	11	11	II	Capital Management Plan - impact any methodological changes by OSFI to MCT Guidelines on RSR Target
Ex. #	CAC-3-12	"	11	11	"	11	II	11	11	Capital Management Plan - Release and Build Provisions
Ex. #	CAC-3-13	"	II	"	"	11	11	11	"	Historic Variances
Ex. #	CAC-3-14	"	II	"	11	II	II	11	11	Rational for maintaining extension reserve at MCT ratio of 200%
Ex. #	CAC-3-15	"	11	11	11	II	II	11	11	DCAT Key Assumptions: Risk tolerance
Ex. #	CAC-3-16	"	II	"	"	11	11	11	11	100% MCT relates to DCAT and plausible threats to Corporation
Ex. #	CAC-3-17	"	11	"	11	11	11	11	"	DCAT
Ex. #	CAC-3-18	"	11	II	11	11	11	11	11	MPI Top Risks
Ex. #	CAC-3-19	"	II	11	11	II	11	11	"	Basic RSR excess of 100% MCT - reducing rate indication
Ex. #	CAC-3-20	"	II	"	"	11	11	11	"	Minimum Capital (Margin) Required calculation
Ex. #	CAC-3-21	"	II	II .	"	11	II	11	11	Autonomous Vehicles Report
Ex. #	CAC-3-22	"	11	II .	"	11	11	11	11	Clarification reserve regulation
Ex. #	CAC-3-23	"	II	11	11	II	11	11	11	Mercer Shadow Portfolios Purpose, Composition, Methodologies, Assumptions and Constraints

CAC-3-24	"	"	11	11	II	11	11	11	Shadow Portfolio Returns - Comparison Report
CAC-3-25	11	"	11	11	II	II	11	II	Classification change from fair value through profit and loss to available for sale - Def. and Accounting Treatment
CAC-3-26	"	"	11	11	II	11	11	11	Investment Performance Report
CAC-3-27	"	11	11	"	11	11	11	11	Consensus on Requirements for a CMP
CAC-3-28	"	"	11	11	II	11	11	"	Interest Rate Forecasts
CAC-3-29	"	11	11	11	II	"	11	11	Product Suite Review - PIPP entitlement and coverage - Appeal Process Review - CSI
CAC-3-30	"	11	11	11	II	"	11	11	Current State of PIPP - Impact of Lean Process
CAC-3-31	"	11	11	11	II	11	11	11	Vehicle Technology Changes - Research (Appendix 1-11 - CSI)
CAC-3-32	"	11	11	11	II	11	11	"	Weekly Indemnity Ultimate Losses
CAC-3-33	"	II	"	11	11	11	11	"	Gross unpaid-Summary - Additional case reserves (overpayment)
CAC-3-34	"	II	"	11	11	11	11	"	MFAD (Margins for adverse development)
CAC-3-35	"	II	11	"	11	11	11	II	Actuarial Report - portion related to change in reserving approach
CAC-3-36	"	11	11	11	II	11	11	11	Actuarial Report - analysis used to determine 50% assumption
CAC-3-37	"	11	11	11	II	"	11	11	Actuarial Report - tabular reserve method
CAC-3-38	"	11	11	"	11	11	11	11	Actuarial Report - long term claimants
CAC-3-39	"	II	11	11	11	11	11	"	Actuarial Report - Increase in discount rate
CAC-3-40	"	11	II	11	II	11	11	II	Definition of terms - Reserves and Ultimate
CAC-3-41	"	11	II	11	II	11	11	II	Trends used in rate indication
CAC-3-42	"	11	11	11	II	11	11	II	Determination of relativities used in final rate
CAC-3-43	"	11	II	11	II	11	11	II	Determination of forecasted severity
CAC-3-44	"	11	11	11	II	11	11	II	Total Loss Collision Frequency
i	"	- 11	11	- 11	11	11	11	11	Public consultation - final report
	CAC-3-25 CAC-3-26 CAC-3-27 CAC-3-28 CAC-3-29 CAC-3-30 CAC-3-31 CAC-3-32 CAC-3-33 CAC-3-34 CAC-3-35 CAC-3-36 CAC-3-37 CAC-3-37 CAC-3-38 CAC-3-39 CAC-3-40 CAC-3-41 CAC-3-42 CAC-3-42	CAC-3-24 " CAC-3-25 " CAC-3-26 " CAC-3-27 " CAC-3-28 " CAC-3-29 " CAC-3-30 " CAC-3-31 " CAC-3-31 " CAC-3-32 " CAC-3-32 " CAC-3-33 " CAC-3-34 " CAC-3-35 " CAC-3-36 " CAC-3-37 " CAC-3-37 " CAC-3-40 " CAC-3-41 " CAC-3-42 " CAC-3-42 " CAC-3-43 "	CAC-3-24 "	CAC-3-24 " " " " " " " " " " " " " " " " " " "	CAC-3-25	CAC-3-25	CAC-3-24	CAC-3-25	CAC-3-25

Ex. #	CAC-3-46	11	"	11	11	11	"	11	"	Letter from Minister of Crown Services
Ex. #	CAC-3-47	11	11	11	11	II	11	11	11	Focused on Core Business - Ward Group and Gartner services discontinued, optimal operational efficiencies
Ex. #	CAC-3-48	"	"	11	11	11	11	11	11	Capitalization Policy
Ex. #	CAC-3-49	"	11	II	11	II	II	11	"	2018 Compensation Report
Ex. #	CAC-3-50	"	II	11	11	11	11	11	11	Employee future benefits
Ex. #	CAC-3-51	"	"	11	II .	II	II	II	"	MPI risk profile changes
Ex. #	CAC-3-52	"	11	II .	11	II	II	11	"	Changes in fiscal year and rating year
Ex. #	CAC-3-53	"	"	11	II .	II	II	II	"	Legacy System Modernization
Ex. #	CAC-3-54	"	"	11	II .	II	II	II	"	Customer Self-Service
Ex. #	CAC-3-55	"	"	11	II .	II	II	II	"	Legacy System Modernization - financial impact
Ex. #	CAC-3-56	"	II.	11	11	11	11	11	11	IT Strategy
Ex. #	CAC-3-57	"	"	11	"	11	II	11	II	Information Security and IT Risk Management Processes
Ex. #	CAC-3-58	"	"	11	11	11	11	11	11	New Solutions Vendors and Service Providers on the LSM Program
Ex. #	CAC-3-59	"	11	11	11	11	11	11	11	Legacy System Modernization - anticipated life cycle
Ex. #	CAC-3-60	"	11	11	11	11	11	11	11	Legacy System Modernization - new Physical Damage solution
Ex. #	CAC-3-61	"	II	11	II	II	II	II	"	Benchmarking
Ex. #	CAC-3-62	"	"	11	11	11	II	11	II	Benchmarking - Gartner Recommendations Update
Ex. #	CAC-3-63	"	11	"	11	11	11	11	II	Benchmarking - Gartner Recommendations Update - IT score tool set
Ex. #	CAC-3-64	"	II	"	"	11	11	11	11	Benchmarking - Gartner Recommendations Update - Plan enhance IT staff development
Ex. #	CAC-3-65	"	II	"	"	11	11	11	11	Road Safety - reducing tragic human, financial and social costs of accidents
Ex. #	CAC-3-66	"	II	11	"	11	11	11	11	Road Safety - Education
Ex. #	CAC-4	CA	СМа	anitok	a - M	lotion	to Cor	mpel F	Respon	se - August 15, 2019
	<u> </u>	1								

Ex. #	CAC-5	CA	C Re	ply to	MPI	re: M	otion 1	to Con	npel Re	sponse - August 21, 2019
Ex. #	CAC-6	CA	C-M	PI Ro	und II	Infor	matio	n Req	uests -	August 26, 2019
Ex. #	CAC-6-1	"	11	"	"	11	11	11	ıı	Broker commissions - service provided - Basic and Extension
Ex. #	CAC-6-2	"	"	11	11	II	11	11	II	Broker Commissions - LSM business case operating models
Ex. #	CAC-6-3	"	11	"	"	11	"	"	"	Broker Commissions - appointment of brokers
Ex. #	CAC-6-4	"	11	"	"	11	11	11	II.	Brokers and customers - customer perspectives and rates for service (Attachment A - CSI)
Ex. #	CAC-6-5	"	11	II	11	"	11	"	"	Broker Commissions - relationship between basic, extension and SRE lines of business and brokers
Ex. #	CAC-6-6	"	11	11	11	11	11	11	II	Broker service and MPI Service Centres - online services
Ex. #	CAC-6-7	"	11	"	"	11	11	11	ıı	Capital targets in Saskatchewan (SCI) and British Columbia (ICBC)
Ex. #	CAC-6-8	"	"	11	11	11	11	11	II	Implications of the reserve regulation for rate setting
Ex. #	CAC-6-9	"	"	"	"	"	11	11	11	Loss Reserves and Rate Stabilization Reserves - Unpaid Claims
Ex. #	CAC-6-10	"	"	"	"	"	11	11	11	Customer Self- Service - modern P & C company systems
Ex. #	CAC-6-11	"	"	"	"	"	"	"	II	DR repair estimates - shop estimates cost more than MPI estimates
Ex. #	CAC-6-12	"	"	"	"	11	11	11	II	Employee Opinion Survey - Employee engagement - Success to LSM Execution?
Ex. #	CAC-6-13	"	"	"	"	11	"	"	II	PDR - Parts Sourcing
Ex. #	CAC-6-14	"	"	"	11	II	11	11	11	Total losses / Vehicle write-offs
Ex. #	CAC-6-15	"	"	"	"	"	11	11	"	Response to CAC-MPI-I-16(b) - capital held to DCAT scenario
Ex. #	CAC-6-16	"	"	11	11	11	11	11	II	Claim Forecast - Response to CAC-MPI-I-34(a) - 7.5% MFAD
Ex. #	CAC-6-17	"	"	"	"	11	11	11	II.	CAC-MPI-I-36 - clarification
Ex. #	CAC-6-18	"	11	"	"	11	11	11	II.	CAC-MPI-I-40 - definition of reserves
Ex. #	CAC-6-19	"	11	"	"	11	11	11	"	CAC-MPI-I-42 - Generalized Linear Modelling
Ex. #	CAC-6-20	"	"	"	11	II	11	11	"	Mobility devices

Ex. #	CAC-6-21	" " " " " Provincial Plan - action items requirements	and budget
Ex. #	CAC-6-22	" " " " Bicycle Education and Skills T Program	raining in Schools
Ex. #	CAC-6-23	" " " " " Graduated Drivers License	
Ex. #	CAC-6-24	" " " " LSM - ICBC Visi - Lessons Lear	ned
Ex. #	CAC-6-25	" " " " " " IT Strategy - Operational Busi LSM Modernization, Agile Tra	· ·
Ex. #	CAC-6-26	" " " " " Information Security and IT R Processes - OSFI Security Gui	=
Ex. #	CAC-6-27	" " " " " Shadow Portfolio Returns - C Calculation Accuracy - return	
Ex. #	CAC-6-28	" " " " " Shadow Portfolio - Investmer	nt Returns
Ex. #	CAC-6-29	" " " " " Capital Management Plan - ra	ate shock
Ex. #	CAC-7-1	AC Cover Letter re: Service of Notice of Constitutional Question - Septe	ember 6, 2019
Ex. #	CAC-7-2	AC Manitoba Notice of Constitutional Question - September 6, 2019	
Ex. #	CAC-8	AC email response to IBAM request for extension on Intervener Evider	ce - September 19,
Ex. #	CAC-9	AC Letter to PUB re: Intervener Evidence - September 20, 2019	
Ex. #	CAC-10	AC Preliminary List of Legislative Fact Evidence and Non-Judicial Autho 0, 2019	rities - September
Ex. #	CAC-11	lenchus - Assessment of Capital Management Plan of MPI for 2020/21 enerally Accepted Regulatory Principles - John Todd - September 20, 2	
Ex. #	CAC-12-1	rotecting Consumers Against Risk: How Far Should I Go? - Dr. Wayne Sindrea Sherry Direct Evidence - September 20, 2019	
Ex. #	CAC-12-2	" " " " " Appendix C - The Role of t Interest Rate Forecasting i	
Ex. #	CAC-13	AC-IBAM Intervener Evidence Information Requests - September 27,	
Ex. #	CAC-13-1	" " " " " " Current IT Strategic Plan - MF Services - insurance markets services	-
Ex. #	CAC-13-2	" " " " " " Current IT Strategic Plan - MF Services - insurance coverage	•
Ex. #	CAC-13-3	" " " " " " Current IT Strategic Plan - MF Services - Value proposition a model	-

Ex. #	CAC-13-4	"	"	11	"	II	11	"	II	Current IT Strategic Plan - MPI Proposed On-line Services - evolution of online purchases
Ex. #	CAC-13-5	"	"	II	11	11	II	II	11	Current IT Strategic Plan - MPI Proposed On-line Services - acceptable changes to current delivery model of services
Ex. #	CAC-13-6	"	"	11	11	11	11	11	II	Current IT Strategic Plan - MPI Proposed On-line Services - diminished customer services in online environment
Ex. #	CAC-13-7	"	II	"	11	11	11	"	II	Current IT Strategic Plan - MPI Proposed On-line Services - activities and time spent informing Autopac relating to Basic and Extension Insurance
Ex. #	CAC-13-8	11	II	11	11	11	11	II	11	Current IT Strategic Plan - MPI Proposed On-line Services - marginalize and limit market place choice if product information is public
Ex. #	CAC-13-9	"	11	11	11	11	11	11	11	Current IT Strategic Plan - MPI Proposed On-line Services - payment options
Ex. #	CAC-13-10	"	"	II .	11	11	II	II	11	Current IT Strategic Plan - MPI Proposed On-line Services - online services increase role of government
Ex. #	CAC-13-11	"	"	11	11	II	11	11	"	Current IT Strategic Plan - MPI Proposed On-line Services - compensate brokers
Ex. #	CAC-13-12	"	"	11	11	II	11	11	"	Current IT Strategic Plan - MPI Proposed On-line Services - modify business strategy
Ex. #	CAC-13-13	"	"	11	11	II	П	II	11	Current IT Strategic Plan - MPI Proposed On-line Services - Deloitte Report
Ex. #	CAC-13-14	"	"	11	11	II	11	11	"	Current IT Strategic Plan - MPI Proposed On-line Services - private equity at risk
Ex. #	CAC-13-15	"	"	II .	11	11	II	II	11	Current IT Strategic Plan - MPI Proposed On-line Services - Research conducted re: purchasing preference
Ex. #	CAC-13-16	"	"	11	11	11	II	II	11	Current IT Strategic Plan - MPI Proposed On-line Services - customer experience engagements, Broker v. MPI
Ex. #	CAC-13-17	"	11	11	"	11	11	11	11	Current IT Strategic Plan - MPI Proposed On-line Services - Reassessment Notices paid in person
Ex. #	CAC-13-18	"	II .	"	II	11	11	11	11	Current IT Strategic Plan - MPI Proposed On-line Services - Value for Money - evidence
Ex. #	CAC-14	CAC	Ma	nitob	а Оре	ening :	Staten	nent -	MPI 20	20 GRA - October 7, 2019
Ex. #	CAC-15	TRL	- Ev	aluati	ion of	the d	riVR y	oung	road us	er education intervention - October 10, 2019
Ex. #	CAC-16	Ms.	She	rry ar	nd Dr.	Simp	son Di	rect E	vidence	e Presentation - October 21, 2019
Ex. #	CAC-17	Elei	nchu	s Dire	ect Ev	idence	e Pres	entati	on - Oc	tober 21, 2019

Ex. #	CAC-18	IBAM webpage "Autopac Sales Associate" - October 22, 2019
Ex. #	CAC-19	CAC Brief re: Reserves Regulation - October 22, 2019 - Revised - October 25, 2019
Ex. #	CAC-20	Undertaking # 36 - Note on the use of the Minimum Capital Test (MCT) for use by Manitoba Public Insurance to set Rate Stabilization Reserve (RSR) Levees - A. Sherry - October 24, 2019
Ex. #	CAC-21	CAC Book of Authorities re: Reserves Regulation - October 24, 2019
Ex. #	CAC-22	CAC Closing Submission Presentation - October 24, 2019
Ex. #	CAC-23	CAC Manitoba Recommendations - October 24, 2019
Ex. #	CAC-24	CAC Letter from Justice Canada re: Confirmation of Receipt of Constitutional Question dated September 9, 2019 - October 24, 2019





December 18, 2019

Coalition of Manitoba Motorcycles Groups (CMMG) Exhibits

Ex. #	CMMG-1	Intervene	r Applio	cation -	June 2	1, 201	9
Ex. #	CMMG-2	CMMG In	tervent	ion Op	ening C	omme	ents - June 28, 2019
Ex. #	CMMG-3	CMMG-M	PI Rou	nd I Inf	ormati	on Re	quests - July 12, 2019
Ex. #	CMMG-3-1	11 11	11	"	11	II	Decrease (\$ percentage) forecast motorcycle comprehensive claims costs for application year
Ex. #	CMMG-3-2	" "	11	11	11	II.	Proportion of 3.9% increase attributed to interest rate forecast
Ex. #	CMMG-3-3	11 11	11	11	11	11	Alternative investment strategies to produce more investment income for major use or pooling of interest rate risk to spread cost
Ex. #	CMMG-3-4	11 11	II	11	"	11	Rate Increase - Premium revenue raised by 3.9% increase in motorcycle premiums
Ex. #	CMMG-3-5	11 11	II	11	11	II.	Rate Changes - full credibility required change 3\$, after creditability increase to 3.9%
Ex. #	CMMG-3-6	11 11	11	"	11	II	Asset Mix- Re-evaluate equities
Ex. #	CMMG-3-7	11 11	II	"	"	II	Extension Revenues in excess of 200% MTC, percentages for past 10 years
Ex. #	CMMG-3-8	" "	II	11	11	"	Motorcycle product review completed and results available
Ex. #	CMMG-3-9	" "	II	"	"	11	Financial Forecasts - CMMG-MPI-I-9 from 2019 GRA - comparison of projected v. actual losses
Ex. #	CMMG-3-10	11 11	11	"	11	11	Loss Distributions - CMMG-MPI-I-5 from 2019 GRA- loss data be head of coverage
Ex. #	CMMG-3-11	11 11	11	11	II	"	Applied v. Approved Rates - CMMG-MPI-I-6 from 2019 GRA- Updated

Ex. #	CMMG-3-12	"	II	11	11	11	II	Loss Ratios / Claims Frequency - CMMG-MPI-I- 7 from 2019 GRA- Updated
Ex. #	CMMG-3-13	"	11	11	"	"	11	Road Safety budget exclusively motorcycle initiatives for application year
Ex. #	CMMG-3-14	"	11	11	"	"	11	Business case review for Experience Rider Program
Ex. #	CMMG-3-15	"	II	11	11	11	II	Hot Maps and initiatives or new practices identified
Ex. #	CMMG-3-16	"	II	11	11	11	II	Physical Damage and Re-Engineering - value to Manitobans
Ex. #	CMMG-3-17	"	11	11	11	11	"	IBAM Compensation - monies used for
Ex. #	CMMG-3-18	"	II	11	11	"	II	Compensation to IBAM members settled for Application year, or further charges
Ex. #	CMMG-3-19	"	11	11	"	11	II	RSR - CMMG-MPI-I-11 from 2019 GRA - Updated
Ex. #	CMMG-4	СМ	MG-M	PI Rou	nd II In	format	ion Re	equests - August 26, 2019
Ex. #	CMMG-4-1	"	II	11	11	11	ıı	CMMG-MPI-I-5 - 2.06% re-building fee
Ex. #	CMMG-4-2	"	11	II	11	11	"	CMMG-MPI-I-10 - Appendix 1 - 2018 numbers
Ex. #	CMMG-4-3	"	II	11	11	11	II	CMMG-MPI-I-14 - complete Business Case for Experienced Rider Program
Ex. #	CMMG-4-4	"	II	11	"	П	II	Reverse declines in two safety courses - incentives and promotions
Ex. #	CMMG-4-5	"	11	11	"	II	11	Qualitative Value - FTE reductions and reduced repair shop labour rates





December 18, 2019

Insurance Brokers Association of Manitoba (IBAM) Exhibits

Ex. #	IBAM-1	IBAI	M lette	er to Pl	JB re: I	nterve	ner Ap	plicati	on - July 30, 2019
Ex. #	IBAM-2-1	Inte	rvener	Applic	ation I	BAM -	Augus	st 2, 20	019
Ex. #	IBAM-2-2	Арр	endix	A - Inte	rvener	- Applio	cation -	- Augu	st 2, 2019
Ex. #	IBAM-3	IBAI	M Resp	onse t	o MPI	re: Inte	ervene	r Appli	ication - August 8, 2019
Ex. #	IBAM-4	IBA	M-MP	Round	d II Info	ormati	on Req	uests	- August 26, 2019
Ex. #	IBAM-4-1	"	11	11	11	11	11	11	Revenues - Role and Performance of Service Centres
Ex. #	IBAM-4-2	"	11	11	11	11	11	11	Service Delivery Model - Expenses - FTE By Department
Ex. #	IBAM-4-3	"	11	11	11	11	11	11	Service Delivery Model - Expenses - FTE increases
Ex. #	IBAM-4-4	"	11	11	11	11	11	11	Service Delivery Model - Expenses - Service Centres - Online Customers Self-Service
Ex. #	IBAM-4-5	"	11	11	11	11	11	11	Service Delivery Model - Expenses - Call/Contact Centre for Online Customer Self-Service
Ex. #	IBAM-4-6	"	11	11	11	11	11	11	Service Delivery Model - Expenses - customer satisfaction
Ex. #	IBAM-4-7	"	11	11	11	11	11	II	Service Delivery Model - Expenses - Marketing Expenses - costs of marketing Online Customer Self-Service
Ex. #	IBAM-4-8	"	II	II	II	II	II	11	Expenses - External Consultants
Ex. #	IBAM-4-9	"	"	"	"	"	"	11	Expenses - Staffing Levels - impact of Online Customer Self-Services
Ex. #	IBAM-4-10	"	11	11	11	11	11	11	Service Delivery Model - Expenses - Benefits

Ex. #	IBAM-4-11	"	"	"	"	"	"	"	Expenses - Pension Liabilities
Ex. #	IBAM-4-12	"	11	11	11	11	11	"	Expenses - Severance
Ex. #	IBAM-4-13	11	II	II	11	11	11	"	Service Delivery Model - Cost Savings for Online Direct-to-Customer Sales
Ex. #	IBAM-4-14	"	11	II	II	11	11	11	Expenses - Broker Commissions
Ex. #	IBAM-4-15	II	"	"	11	"	"	11	Service Delivery Model - Briefing Notes and Business Cases - Online Customer Self-Service
Ex. #	IBAM-4-16	11	Ш	II	II	II	II	11	Expenses - Claims Expense
Ex. #	IBAM-4-17	11	"	11	11	11	11	11	Expenses / Revenue - Agreement with GOM re DVA revenues
Ex. #	IBAM-4-18	"	11	11	11	11	11	11	Information Technology - Legacy System Modernization (LSM) Project
Ex. #	IBAM-4-19	"	11	II	II	11	II	11	Expenses - E&O Exposure
Ex. #	IBAM-4-20	11	II	Ш	11	11	II	11	Expenses - Claims Expense - Expense to Stakeholders
Ex. #	IBAM-4-21	11	II	Ш	11	11	II	11	Basic Commissions - Compound Annual Growth Rate (CAGR)
Ex. #	IBAM-4-22	11	11	11	11	11	11	11	Transactions - workload and trends in broker channel
Ex. #	IBAM-4-23	11	11	11	11	11	11	"	Commissions - Broker commission on basic atopic
Ex. #	IBAM-4-24	11	11	11	11	11	11	11	Broker Commissions - Comparatives
Ex. #	IBAM-4-25	II .	11	11	11	11	11	11	Consultant Costs
Ex. #	IBAM-4-26	"	11	11	11	11	11	11	Investment Capital Forecast - City Place Projects
Ex. #	IBAM-4-27	11	"	"	"	"	"	11	Customer Self Service - Customer Service and Information Technology and Business Transformation
Ex. #	IBAM-4-28	"	11	11	11	11	11	"	Capital Expenditures - Land and Building Capital
Ex. #	IBAM-4-29	"	11	11	11	11	11	11	Operating Expense - Compensation / Salaries
Ex. #	IBAM-4-30	II	11	11	11	11	11	11	Broker Compensation - Unpaid Transactions
Ex. #	IBAM-4-31	11	11	11	11	11	11	11	Briefing Note - MPI On-line Services - referring customers to MPI Service Centres

Ex. #	IBAM-4-32	" " " " " Briefing Note - MPI On-line Services - other
		insurers moving to direct / online self service
Ex. #	IBAM-4-33	" " " " " Briefing Note - Key Issue Overview - "IBAM has no concerns"
Ex. #	IBAM-5	IBAM letter to PUB re: Intervenors Evidence Extension - September 19, 2019
Ex. #	IBAM-6	IBAM Pre-Filed Testimony - September 23, 2019
Ex. #	IBAM-7	IBAM Opening Statement - October 7, 2019
Ex. #	IBAM-8	IBAM Gov of MB News Release (dated Dec 15, 2017) - October 18, 2019
Ex. #	IBAM-9	IBAM Gov of MB News Release (dated Feb 3, 2014) - October 18, 2019
Ex. #	IBAM-10	IBAM 2017 MPI Annual Report - October 18, 2019
Ex. #	IBAM-11	IBAM Bank of Canada/CPI Calculator - October 18, 2019
Ex. #	IBAM-12	IBAM OSFI Filings - October 18, 2019
Ex. #	IBAM-13	IBAM cbc.ca article (dated Sept 5, 2019) - October 18, 2019
Ex. #	IBAM-14	IBAM Broker Accord Agreements - October 18, 2019
Ex. #	IBAM-15	IBAM Canadian Underwriter article (dated July 2, 2019) - October 18, 2019
Ex. #	IBAM-16	Sonnet webpage - October 18, 2019
Ex. #	IBAM-17	SGI webpage - October 18, 2019
Ex. #	IBAM-18	IBAM email to MPI (dated June 20, 2019) - October 18, 2019
Ex. #	IBAM-19	IBAM transcript excerpts from previous MPI GRAs - October 18, 2019
Ex. #	IBAM-20	Revised pages from IBAM Pre-Filed Testimony (pg. 2, 7, 18 and 36) - October 21, 2019
Ex. #	IBAM-21	ICBC webpage "Buy or renew your insurance" - October 22, 2019
Ex. #	IBAM-22	ICBC webpage "Your insurance renewal reminder" - October 22, 2019
Ex. #	IBAM-23	SGI webpage "Governance and policy" - October 22, 2019

Ex. #	IBAM-24	Google search "drivers license renewal Manitoba" - October 22, 2019
Ex. #	IBAM-25	IBAM - Book of Authorities re: legislation of IBAM, MPI and PUB - October 25, 2019
Ex. #	IBAM-26	IBAM - Closing Arguments - October 25, 2019