

# **Oral Direct Evidence of Paul Chernick**

**Manitoba Hydro General Rate Application for 2017/18 and  
2018/19**

**On Behalf of the Green Action Centre**

**January 9, 2018**

# **Major Topics**

## **Residential Rate Design**

Affordable Rates

Conservation Rates

## **Marginal Costs and Rate Design**

## **Ineffectiveness of Demand Charges**

# **Affordable Rates History**

## **Longstanding Topic of Discussion and Board Interest**

### **MH Workshop July 19, 2017**

I presented an initial proposal for low-income and space-heating rates

- Discounts in customer charge and first block for low-income

- Discount in first block for space-heating, varying with heating use

I explained how to minimize revenue risk to MH

Received with interest by several parties

Suggested that MH refine my design using more detailed and current data

### **MH Proposed No Affordability Rates in Filing**

Provided no updates or improvements to my proposals

Proposed only more study

# Affordable Rates Rationale

## Low-Income

Many customers experience high financial stress

Important social issue

Many potential means to assist; rate design is one available to the PUB

Many jurisdictions have lower rates for low-income customers

Eliminating the monthly customer charge should have no effect on conservation incentive

Reducing the rate for the first 500 kWh has only minor effect on conservation incentive

Vast majority of kWh would be in bills >500 kWh, maintaining conservation incentive

First choice should always be to reduce load with DSM; rate design mitigates remaining burden

## Electric Space Heating

Electric heat is more expensive than gas heat

As rates rise, the burden on heating customers grows

Many heating customers, especially in North, have no good alternative

PUB once rejected a conservation rate out of concern for heating customers

Many jurisdictions have lower rates for space heating, in part to protect customers with limited alternatives or legacy systems

Reducing the rate for a small fraction of monthly heating use has only minor effect on conservation incentive

# Conservation Rates

## Residential

Encourage participation in Power Smart, care in energy use

Discourage wasteful usage

Increase the marginal rate for most kWh

## Non-residential

Shift revenue from demand charges to energy charges

# Rate Design Example Proposals

With filed rate request (my Table 6)

		MH Interim	LICO- 125 All	Non-LICO ESH	LICO-125 ESH	Non-LICO IBR
<b>Basic Charge</b>		\$8.44	\$0	\$8.08	\$0	\$7.82
<b>First Block</b>	¢/kWh	8.556	4.556	4.556	4.556	7.930
<b>Remainder</b>	¢/kWh	8.556	8.556	8.556	8.556	8.925
<b>First Block kWh</b>						
<b>Summer</b>		—	500	—	500	500
<b>Spring</b>		—	500	150	650	500
<b>Fall</b>		—	500	250	750	500
<b>Winter</b>		—	500	500	1,000	500
<b>Recovery rate from:</b>						
Non-LICO residential (NLR)			\$0.00966			
All non-LICO, non-SEP			\$0.00246			
Non-discounted NLR kWh				\$0.00407		
Non-discounted non-LICO				\$0.00096		

## Based on interim rates (PUB-GAC 1-4a)

		MH Interim	LICO- 125 All	Non-LICO ESH	LICO-125 ESH	Non-LICO IBR
<b>Basic Charge</b>		\$8.08	\$0	\$8.08	\$0	\$7.82
<b>First Block</b>	¢/kWh	8.196	4.196	4.196	4.196	7.930
<b>Remainder</b>	¢/kWh	8.196	8.196	8.196	8.196	8.352
<b>First Block kWh</b>						
<b>Summer</b>		—	500	—	500	500
<b>Spring</b>		—	500	150	650	500
<b>Fall</b>		—	500	250	750	500
<b>Winter</b>		—	500	500	1,000	500
<b>Recovery rate from:</b>						
Non-LICO residential (NLR)			\$0.00966			
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Non-discounted non-LICO				\$0.00096		

These designs may not be optimal, but they are improvements over status quo.

No reason to ease into these rates, since negative effects will be small.

PUB can tweak rates in subsequent GRAs.

PUB should order MH to implement these rates (or some variant the Board prefers), and entertain motion to vary if MH has concerns with details.

# Marginal Costs and Rate Design

## The tail-block energy price is the conservation signal

If the energy price is less than marginal cost, customers are not charged the full cost of additional usage.

Energy rates should be brought as close to marginal cost as feasible, for as much usage as feasible.

Improve payback for efficiency investments.

Signal that public policy rewards conservation.

## MH Underestimates Marginal Costs

T&D costs

Generation costs

Omits all environmental costs



# **MH Underestimates Marginal T&D Costs**

## **MH understates load-related costs**

- Treats load-growth-related removals as not load-related
- Ignores past costs of projects to meet future load growth
- Uses incomplete cost projections

## **Overstates distribution load**

- Understates \$/kW

## **Ignores O&M on new facilities**

## **Assumes 100% load factor**

## **Realistic estimates for residential T&D cost would be:**

- Roughly double MH estimate for transmission
- Roughly triple MH estimate for distribution

# **MH Rebuttal on Marginal T&D Costs**

**Critiques miss the point**

**Underestimates marginal costs per kW by mismatching load growth and investment**

**Overstates distribution load growth**

**O&M**

## **MH T&D Rebuttal: missing the point**

### **Suggests I did not understand the One Year Deferral (OYD) formula**

I understood it, and used it.

My issues with MH's T&D estimate involve the inputs to that computation.

### **Suggests I misunderstood T&D planning, in critiquing MH's 100% load-factor assumption**

Mr. Chernick may not understand..that transmission and distribution load-growth related capacity projects are planned, by necessity, to accommodate peak load, not a percentage of peak load. (Rebuttal at 75)

In reality, MH made the mistake it describes, and I corrected it.

MH says that its DSM screening corrects this error (Rebuttal at 75).

The rate design comparison should use the same realistic load factors that MH says it used for DSM.

# **Mismatched Growth and Investment Understates Marginal Cost**

## **Purpose of marginal T&D study is to match:**

Load growth over a representative period with...  
Investments to meet that growth

## **Growth and investment can be from:**

Consistent historical periods  
Consistent forecast periods  
Consistent combinations

## **MH excludes sunk costs of meeting growth**

Results in mismatch of load growth and investment  
Sunk costs aren't avoidable, but neither were many 2016+ costs of projects already underway in 2015  
Even more so now, since the 2016 and 2017 costs are sunk  
But that's irrelevant to estimating a representative or typical investment/growth ratio

## **MH has detailed cost projections for only a few years**

Partially corrects for this on transmission, setting years 8–10 at average of 5 years with detailed cost data and 2 years with limited projections. Still understated compared to detailed years.  
Fails to do even that for distribution

# MH Trims Marginal T&D Costs

## Full-Cost

Spending	Cost of projects needed to meet load in this year										Sum
In ↓	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
2012	20										20
2013	40	20									60
2014	60	40	20								120
2015	80	60	40	20							200
2016	60	80	60	40	20						260
2017		60	80	60	40	20					260
2018			60	80	60	40	20				260
2019				60	80	60	40	20			260
2020					60	80	60	40	20		260
2021						60	80	60	40	20	260
2022							60	80	60	40	240
2023								60	80	60	200
2024									60	80	140
2025										60	60
Sum	260	260	260	260	260	260	260	260	260	260	2,600

Only spending for 2016+ shown. Spending in 2012–2015 incomplete.

# MH Subset of Costs

Spending In ↓	Cost of projects needed to meet load in this year										Sum
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	
	% of costs included in plan					25%	25%	15%	15%	15%	
2012	20										
2013	40	20									
2014	60	40	20								
2015	80	60	40	20							
2016	60	80	60	40	20						260
2017		60	80	60	40	5					245
2018			60	80	60	10	5				215
2019				60	80	15	10	3			168
2020					60	20	15	6	3		104
2021						15	20	9	6	3	53
2022							15	12	9	6	42
2023								9	12	9	30
2024									9	12	21
2025										9	9
Counted											
Sum	60	140	200	240	260	65	65	39	39	39	1,147

MH would count 44% of total, in this example

# MH Partial Correction for Transmission

Spending In ↓	Cost of projects needed to meet load in this year										Dist Sum	Trans Sum
	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025		
	% of costs included in plan					25%	25%	15%	15%	15%		
2012	20											
2013	40	20										
2014	60	40	20									
2015	80	60	40	20								
2016	60	80	60	40	20						260	260
2017		60	80	60	40	5					245	245
2018			60	80	60	10	5				215	215
2019				60	80	15	10	3			168	168
2020					60	20	15	6	3		104	104
2021						15	20	9	6	3	53	53
2022							15	12	9	6	42	42
2023								9	12	9	30	155
2024									9	12	21	155
2025										9	9	155
Sum	60	140	200	240	260	65	65	39	39	39	1,147	1,553



MH would count 50% of total transmission, in this example

# **MH Rebuttal: Overstating Distribution Load Growth**

## **MH treats all load growth as if it were at distribution**

Divides distribution investment and transmission investment by same growth: 718 MW, 2015/16–2025/26

That is wrong, as long as  $GSL > 30\text{kV}$  load is growing

I didn't correct it, for lack of data on load growth by GSL sub-classes

## **MH serves four voltage groups, each using the higher voltages as well**

Secondary: residential, GSS, GSM (MH ignores marginal secondary distribution costs)

Primary:  $GSL < 30\text{ kV}$

Subtransmission:  $GSL 30\text{kV}–100\text{kV}$  (33 kV and 66 kV)

Transmission:  $GSL > 100\text{ kV}$



# **MH Rebuttal claims that GSL 30kV–100kV is distribution load**

## **This would not explain inclusion of GSL>100kV**

Sales are 12%–20% of total; share of 2015 forecast load growth unclear

## **In any case, it's not true**

The PCOSS does not allocate any distribution costs to GSL 30kV–70kV

MH's estimates of GSL 30kV–70kV marginal cost have zero distribution costs

In the CEFs, 66 kV projects are included in transmission, unless they are running solely to a distribution substation

GSL 30kV–70kV is 7% of sales

## **MH has not addressed this error**

MH should reveal breakdown of load growth by voltage level

Transmission \$/kW = (transmission investment) ÷ (all load growth)

Subtransmission \$/kW = (subtransmission investment) ÷ (distribution + subtrans load)

Distribution \$/kW = (distribution investment) ÷ (distribution load)

## **MH Rebuttal: T&D O&M**

**Incremental O&M costs amount to “only” 1% to 2% of incremental capital costs. (Rebuttal at 76)**

That's a 25%–50% adder on marginal T&D; carrying charge is about 4%

Hardly inconsequential

# MH Estimates of Marginal Generation Costs

## Filing estimate

No documentation provided, including detail vital to comparing to rate design, DSM cost:  
no info on energy cost estimate by time period  
no info on generation energy/capacity split

Marginal cost method was separate from the confidential long-term export price  
MH *voluntarily* asserted that the result was similar to the export price, extending export-price confidentiality shield

Marginal cost was not reviewed by Daymark, so no external review

Assumes 100% load factor:

- understates capacity cost/kWh by up to 50%
- understates energy cost by averaging in too much off-peak energy

Not clear which of the Daymark critiques of the export price forecast affect marginal costs

- No capacity value

- No firmness premium

- No long-term premium

- Reference price, not average of futures

# MH Estimates of Marginal Generation Costs

## Update (PUB-MH II-57R)

Explicitly assumes no firmness premium

Sets marginal capacity cost estimate = cost of new MH combustion turbine in 2030

No capacity value for exports, ever.

Daymark estimates MISO capacity need ~2023

Capacity price when capacity needed in other ISOs:

~\$125/kW-year CDN in ISO-NE (2.8¢/kWh at 50% load factor)

~\$90 /kW-year CDN in PJM (2¢/kWh at 50% load factor)

MH still assumes unrealistic flat load

# Summary of Marginal Costs and Marginal Rates

## Filing marginal costs

All non-residential tariffs have proposed energy rates < MH marginal costs

## Corrected marginal costs

All energy rates < marginal costs

## Revised MH marginal costs

All non-residential energy rates < MH marginal costs

## Corrected revised marginal costs

All energy rates < marginal costs

	Filing	Filing Corrected	MH Revised	Corrected Revised	Proposed 2018 Energy Rate
Residential	7.67	12.66	5.75	11.01	9.23
GSS ND	7.67	12.11	5.75	10.41	4.44
GSS D	7.67	11.96	5.75	10.25	4.44
GSM	7.67	11.75	5.75	10.01	4.44
GSL 0-30	7.67	11.56	5.75	9.80	4.18
GSL 30-100	6.64	9.88	4.79	8.02	3.88
GSL >100	6.64	9.88	4.79	8.02	3.76

# Ineffectiveness of Demand Charges

## My evidence explains that demand charges:

- Encourage the wrong kinds of customer actions

  - Shift off customer's monthly peak, not off distribution, transmission or generation peaks, or high-load hours

- Hard to avoid

- Reduce energy charges that would encourage efficiency

- Alternatives are available: TOU, CPP, real-time pricing

## MH rebuttal adds nothing to record

- Fails to respond to any of my points

- Incorrectly describes demand charges as though they charge for contribution to demand costs

## Customer maximum demands do not drive costs

- PCOSS allocates demand costs on CP, high-load hours, or class NCP, not sum of customer demands

- Marginal cost analysis estimates T&D cost per kW of CP load

- MH "does not plan [transmission] capacity based on customer maximum demand, but on provincial coincident peak load." (GAC/MH II-14)

- "All (100%) of subtransmission and distribution plant capacity is driven by the coincident peak demand of all customers in the study area." (GAC/MH II-14)