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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE  
2006 INSURANCE RATES

Before Board Panel:

- Graham Lane - Board Chairman
- Eric Jorgensen - Board Member
- Len Evans - Board Member

HELD AT:

Public Utilities Board  
400, 330 Portage Avenue  
Winnipeg, Manitoba  
October 3rd, 2005

1 APPEARANCES

2 Walter Saranchuk ) Board Counsel

3 Candace Everard )

4

5 Kevin McCulloch ) Manitoba Public Insurance

6

7 Raymond Oakes ) CMMG

8 Byron Williams ) CAC/MSOS

9 Nick Roberts ) Manitoba Used Car Dealers

10 Association

11 Michael Mager (np) ) CAA

12 Pam Shaw )

13 Margaret Scurfield ) IBAM

14

15 Robert Dawson ) CBA/MBA

16

17 Claudio Sousa (np) ) Scootering Manitoba

18 Richard Loiselle )

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3	MPI-5	E-mail dated July 8, 2005 from MPI to
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5		Application material revised Section
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7	MPI-6	E-mail dated July 20, 2005 from MPI
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12	MPI-7	Letter dated September 16, 2005 from MPI
13		to the Board attaching copy of revised
14		Baron report referred to in response to
15		PUB/MPI-2-5.
		55
16	MPI-8	GRA Pre-Hearing revision.
		55
17	MPI-9	Revisions to two (2) Information Requests,
18		PUB/MPI-1-61(b), a revised response to
19		that Information Request.
		55
20	MPI-10	Revised response to MBA/MPI-1-5 which
21		attaches a letter from the Crown
22		Corporation's Counsel dealing with an
23		issue that had been raised by the Manitoba
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1 --- Upon commencing at 9:12 a.m.

2

3 THE CHAIRPERSON: Good morning, everyone.  
4 We're operating on Newfoundland time. So, I call this  
5 GRA hearing to order.

6 Manitoba Public Insurance Corporation has  
7 applied to the Public Utilities Board for approval of its  
8 premiums and other proposals and matters. This hearing  
9 and process is in accordance with the provisions of the  
10 Crown Corporations Public Review and Accountability Act  
11 and the Public Utilities Board Act.

12 In this Application, MPI indicates that  
13 the premium rates would take effect on March 1st, 2006.

14 I am Graham Lane, Chairman of the Public  
15 Utilities Board and I am joined by two (2) other Board  
16 members. To my right, Mr. Len Evans and to my left, Mr.  
17 Eric Jorgensen.

18 Also Board staff with us today are Gerry  
19 Barron, associate secretary of the Board, and Gerry  
20 Gaudreau, executive director and secretary to the Board.

21 Our current expectation is that we will  
22 sit this week, Monday through Thursday and hear  
23 presentations from five (5) members of the public  
24 tomorrow afternoon.

25 Next week, Tuesday, Wednesday and

1 Thursday, and hear final arguments the following. If the  
2 hearing takes longer than expected, we will set aside  
3 additional days as required.

4 We will begin, excepting this morning,  
5 each morning at 9:00. We'll adjourn mid-morning for a  
6 break and, again, for lunch. In the afternoon we'll  
7 start at 1:30 and conclude at 4:00.

8 Following closing arguments, the panel,  
9 myself and two (2) colleagues will sequester ourself and,  
10 as required, involve our advisors and staff and  
11 deliberate to reach our determination on the matters  
12 before us.

13 In the end, we may accept, deny or vary  
14 the company's Application. Whatever decisions we make  
15 will be made carefully with the implications and  
16 consequences understood as best as possible.

17 In reaching our decision, we will be  
18 guided by the evidence, written and oral, and our  
19 determination of what represents the public interest.

20 We are concerned not only with the short  
21 term economic of the Corporation on its ratepayers, but  
22 also the fairness of the impact and the long term fiscal  
23 and operating health of MPI and, in general, the wider  
24 public interest.

25 I think it goes without saying that our

1 expectations of all that appear before us include  
2 effective participation, comprehensive presentations and  
3 the employment of a cooperative approach.

4           As per our longstanding practice, in  
5 addressing a problem that we are fortunate to never have  
6 incurred at these hearings, the need for civility is  
7 always understood. People in organizations can disagree,  
8 that is -- can be expected, but the way in which  
9 disagreement is expressed can either be helpful or  
10 harmful.

11           We have weighty and complex issues before  
12 us yet I am comfortable and confident that we will all  
13 have reached -- approached this process with a view  
14 together we can make it work.

15           The Board is particularly interested in  
16 MPI's new anti-theft strategy, it's reflections on the  
17 Board's recent loss transfer decision that follow the  
18 special hearing on this past May; MPI's projections of  
19 results and financial position going out in time, most  
20 recently amended to the positive side; RSR matters, the  
21 DVL and transfer related matters first discussed last  
22 year and investment-related matters.

23           That being said, the Board is interested  
24 in all matters placed before it. It looks forward to the  
25 participation of the Intervenors and their witnesses as

1 well as the positions and comments of MPI's witnesses.

2 All parties scheduled to participate in  
3 this hearing have demonstrated an interest in and an  
4 appreciation of MPI and its operations, its effects on  
5 its ratepayers and society generally. Past comments have  
6 acknowledged the relatively low rates and good benefits  
7 the public program has developed.

8 We are all here today towards ensuring the  
9 benefits of the past continue into the future and that  
10 the program operates fairly, justly and effectively.  
11 Through our participation here through this hearing we  
12 will have the opportunity to assist in ensuring these  
13 goals are and continue to be achieved.

14 I would now call on all participants at  
15 the hearing to identify themselves, starting with Board  
16 Counsel, then MPI followed by the Intervenors.

17 Mr. Saranchuk...?

18 MR. WALTER SARANCHUK: Thank you, Mr.  
19 Chairman. Good morning. Morning Panel Members and the  
20 ladies and gentlemen. My name is Walter Saranchuk of the  
21 law firm of Pitblado LLP and I appear as Board Counsel  
22 along with my colleague Candice Everard of our firm and  
23 she's to my far left.

24 Joining us are the following, Mr. Brian  
25 Pelly of the actuarial firm of Eckler Partners. He is

1 the Board's actuarial advisor. He's to my immediate  
2 right.

3 We also have and joining us the accounting  
4 advisors to the Board from PricewaterhouseCoopers Mr.  
5 Roger Cathcart to my immediate left and behind Mr. Pelly,  
6 Mr. Brent McLean. And we also have joining us the  
7 executive director and secretary of the Board Mr. Gerry  
8 Gaudreau to my far right.

9 THE CHAIRPERSON: Thank you, Mr.  
10 Saranchuk.

11 And now we'll move over to MPI. Mr.  
12 McCullough...?

13 MR. KEVIN MCCULLOUGH: Good morning, Mr.  
14 Chairman, Mr. Evans, Mr. Jorgensen. My name is Kevin  
15 McCullough. I appear as counsel for Manitoba Public  
16 Insurance in this general rate application.

17 And the panel of witnesses that will be  
18 produced at this hearing; to my immediate right we have  
19 Marilyn McLaren, President and CEO of MPI; next over is  
20 Mr. Don Palmer, Chief Actuary and Director Pricing and  
21 Economics; and to my far right we have Barry Galenzoski  
22 who is the Vice President Corporate Finance, Chief  
23 Financial Officer and Chief Administrative Officer. On  
24 my left is Mr. Wilf Bedard who is Vice President  
25 Corporate Claims.

1                   We have also in attendance the back row  
2 panel, and starting from my far right we have Mr. Peter  
3 Dyck who is the Director of Corporate Finance and  
4 Corporate Controller, Mr. Mel Stadnyk who is the Manager  
5 of Financial Services, Mr. Richard Iwuc who is the  
6 Manager, Investment Department, Jeannine Savard, Manager  
7 of Regulatory Affairs with the Pricing and Economics  
8 Department.

9                   Mr. Luke Johnston who is the Manager,  
10 Actuarial Services, Pricing and Economics and, finally,  
11 Mr. Tom Strutt Senior Solicitor in the MPI legal  
12 department.

13                   THE CHAIRPERSON: Thank you, Mr.  
14 McCullough. I hope the lights are still on over at the  
15 Corporation.

16                   We'll move on now to the Consumer  
17 Association and Manitoba Society of Seniors. Mr.  
18 Williams...?

19                   MR. BYRON WILLIAMS: Good morning, Mr.  
20 Chairman and Members of the Panel. My name is Byron  
21 Williams. I'm an attorney with the Public Interest Law  
22 Centre.

23                   And, as you've noted, I'm appearing on  
24 behalf of the Consumers Association of Canada, Manitoba  
25 Branch and the Manitoba Society of Seniors. Ms. Desorcy

1 and Ms. Johnson from those particular organizations will  
2 be joining us on Wednesday to view the hearing on that  
3 day.

4 THE CHAIRPERSON: Thank you, Mr.  
5 Williams.

6 The Coalition of Manitoba Motorcycle  
7 Groups. Mr. Oakes...?

8 MR. RAYMOND OAKES: Good morning, Mr.  
9 Chairman, Members of the Board. My name is Raymond  
10 Oakes. I'm an attorney with Booth Dennehy LLP and I'm  
11 supported this morning by a number of the executive of  
12 the CMMG as well as concerned public and motorcycle  
13 enthusiasts.

14 THE CHAIRPERSON: Thank you, Mr. Oakes.  
15 Manitoba Used Car Dealers. Mr.  
16 Roberts...?

17 MR. BYRON WILLIAMS: Mr. Chairman, I hate  
18 to interrupt but I -- Ms. Desorcy is here and I neglect  
19 to introduce her at my peril.

20 THE CHAIRPERSON: Thank you, Mr.  
21 Williams.

22 Mr. Roberts...?

23 MR. NICK ROBERTS: Morning, Mr. Chairman,  
24 Members of the Board. My name is Nick Roberts. I'm the  
25 Executive Director of the Manitoba Used Car Dealers

1 Association.

2 THE CHAIRPERSON: Thank you Mr. Roberts.  
3 Mr. Mager from the Canadian Automobile  
4 Association?

5 MS. PAM SHAW: My name is Pam Shaw. I'm  
6 the Public Relations and Government Affairs Coordinator  
7 at CAA Manitoba appearing throughout the hearing on  
8 behalf of Mr. Major, although Mr. Major will be attending  
9 at -- probably after the Wednesday this week.

10 THE CHAIRPERSON: Thank you, Ms. Shaw.  
11 For the Insurance Brokers Association of  
12 Manitoba.

13 MS. SCURFIELD: Good morning --

14 THE CHAIRPERSON: Ms. Scurfield...?

15 MS. MARGARET SCURFIELD: -- Mr. Chairman,  
16 and Panel Members, I'm Margaret Scurfield, I'm the Chief  
17 Executive Officer of the Insurance Brokers Association of  
18 Manitoba.

19 THE CHAIRPERSON: Thank you. Manitoba  
20 Bar Association. Mr. Dawson...?

21 MR. ROBERT DAWSON: Good morning, Mr.  
22 Chairman, Members of the Board, my name is Robert Dawson  
23 of the Winnipeg firm Dawson Law Chambers. I appear as  
24 the Chairman indicated, on behalf of the Manitoba Bar  
25 Association.

1 I can indicate that seated in the gallery  
2 this morning is the Executive Director of the Manitoba  
3 Bar Association, Ms. Stacy Nagel, and she unfortunately  
4 is seated probably as left as possible to the Board, so  
5 it may be out of their vision.

6 I can also indicate that in tomorrow's  
7 presentations, the Board will -- has graciously agreed to  
8 hear a presentation from the President of the Manitoba  
9 Bar Association, Mr. John Stefaniuk. Thank you.

10 THE CHAIRPERSON: Thank you, Mr. Dawson.  
11 Scootering Manitoba. Mr. Souza...? I  
12 don't think I see him here.

13 MR. RICHARD LOISELLE: Good morning, Mr.  
14 Chairman, my name is Richard Loisel, I'm appearing on  
15 behalf of Mr. Souza, who's currently out of the country,  
16 but will return for the remainder.

17 THE CHAIRPERSON: Thank you. Now, for  
18 opening remarks I would call on Mr. Saranchuk.

19 MR. WALTER SARANCHUK: Thank you, sir.

20 This is the Public Hearing phase relative  
21 to the Application by Manitoba Public Insurance for  
22 approval of its rate basis and premiums charged, that is  
23 the Corporation's rates for service for compulsory driver  
24 and vehicle insurance under its basic automobile  
25 insurance plan for the 2006/2007 insurance year; that is

1 from March 1st, 2006 through to February 28th, 2007.

2 MPI's Application was filed on June 24th,  
3 2005, and the Notice of Public Hearing and Pre-Hearing  
4 Conference and the Reminder Notice of the Hearing were  
5 both published hereafter and served as required.

6 Pursuant to the Crown Corporation's Public  
7 Review and Accountability Act, and the Public Utilities  
8 Board Act, the Corporation is requesting approval for  
9 basic Autopac rates, effective March 1st, 2006, which  
10 will leave overall premium revenue unchanged. However,  
11 the changes proposed for 2006/07, will affect average  
12 base premiums for major vehicle classes as follows:

13 For private passenger vehicles, and there  
14 are six hundred and fifty thousand seven hundred and  
15 twenty-two (650,722) of them, a 0.5 percent decrease.

16 For commercial vehicles, and there are  
17 forty-one thousand nine hundred and forty-one (41,941) of  
18 them, a 9.2 percent increase.

19 For public service vehicles, which number  
20 ninety-five hundred and thirty-six (9,536), a .7 percent  
21 increase.

22 Motorcycles, which number ninety-two  
23 hundred and eleven (9211), a 12.7 percent increase.

24 Trailers, and there are one hundred and  
25 seven thousand eight hundred and forty-four (107,844) of

1 them, a 4.9 percent decrease.

2                   And off-road vehicles, and there are  
3 thirty-two thousand six hundred and forty-five (32,645)  
4 of them, a 20 percent decrease.

5                   Overall, for the Manitoba fleet of eight  
6 hundred and fifty-one thousand eight hundred and ninety-  
7 nine (851,899) vehicles, a zero change in premiums  
8 overall.

9                   The impact of rate adjustments on the  
10 total vehicle population will be distributed as follows:

11                   57.6 percent of vehicles will receive a  
12 rate decrease. Most decreases will be less than 50  
13 percent.

14                   4.2 percent of vehicles will receive no  
15 change in rate.

16                   20.4 percent of vehicles will receive a  
17 rate increase of up to twenty dollars (\$20).

18                   12.8 percent of vehicles will receive an  
19 increase between twenty dollars (\$20) and fifty dollars  
20 (\$50).

21                   2.6 percent of vehicles will receive an  
22 increase between fifty dollars (\$50) and one hundred  
23 dollars (\$100).

24                   And 2.4 percent of vehicles will receive  
25 an increase greater than one hundred dollars (\$100).

1 Actual changes to an individual's premium  
2 will vary, depending on the owner's claim experience and  
3 driving record, insurance use, territory and vehicle rate  
4 group. The cumulative effect of these variations on  
5 individual rates will fall within the dollar amounts that  
6 I had mentioned.

7 No changes are proposed to fleet rebates  
8 and surcharges, existing driver's license premiums or  
9 accident surcharges, other existing time payment fees, or  
10 other existing service and transaction fees.

11 In terms of the particulars of the  
12 application facing the Board, the Corporation proposes  
13 the following rate adjustments for policies issued  
14 between March 1, 2006 and February 28th, 2007; that's the  
15 2006 insurance year.

16 Firstly, experience based rate increases  
17 and decreases to individual classes ranging from plus 15  
18 percent to minus 15 percent, with the exception of a 20  
19 percent increase on average for mopeds, or an average of  
20 thirteen dollars (\$13) per moped, and decreases of up to  
21 20 percent for trailers and off-road vehicles.

22 Secondly, for all vehicles other than  
23 motor cycles, trailers and off-road vehicles,  
24 classification offsets ranging from minus 5.2 percent to  
25 plus 11.08 percent to achieve revenue neutrality from

1 rate group adjustments.

2 For motor cycles, no classification  
3 offsets from rate group adjustments are proposed,  
4 resulting in rate changes up to 20 percent in addition to  
5 experience adjustments.

6 For motorcycles, there's the creation of a  
7 pleasure use category and the combination of all rate  
8 changes have been capped at 20 percent.

9 I would now ask that the following  
10 documents be entered in the evidence and marked as  
11 exhibits of the Public Utilities Board:

12 As Exhibit PUB-1, Notice of public hearing  
13 and pre-hearing conference dated June 20th, 2005.

14 As Exhibit PUB-2, the timetable.

15 As Exhibit PUB-3, the Board's draft rules  
16 of practice and procedure.

17 As Exhibit PUB-4, the transcript of the  
18 pre-hearing conference held on July 5th, 2005.

19 As Exhibit PUB-5, the Public Utilities  
20 Board procedural Order 109 of '05 dated July 11th, 2005.

21 As Exhibit PUB-6, the reminder Notice of  
22 the Public Hearing dated August 18th, 2005.

23 As Public Utilities Board number 7  
24 exhibit, subsequent procedural Order number 114/05, dated  
25 July 22nd, 2005.



1 2005.

2 --- EXHIBIT NO. PUB-7: Subsequent Procedural Order  
3 No. 114/05 dated July 22,  
4 2005.

5 --- EXHIBIT NO. PUB-8-1 to 8-66:  
6 The Public Utilities Board's  
7 Information Requests and  
8 Manitoba Public Insurance's  
9 Responses - 1st Round.

10 --- EXHIBIT NO. PUB/MPI 9-1 to 9-27:  
11 The Public Utilities Board's  
12 Information Requests and  
13 Manitoba Public Insurance's  
14 Responses - 2nd Round.

15 --- EXHIBIT NO. PUB-10: The book of documents that  
16 was circulated by Board  
17 Counsel.

18

19 THE CHAIRPERSON: Very good, Mr.  
20 Saranchuk.

21 MR. WALTER SARANCHUK: I'm not through  
22 yet, sir.

23 THE CHAIRPERSON: I should have known  
24 that.

25 MR. WALTER SARANCHUK: Very briefly,

1 relative to MPI's rate application, cross-examination of  
2 the Board will address the following major issues:

3                   Firstly, under revenue requirement, the  
4 base premiums and rate philosophy in view of the zero  
5 percent overall rate change.

6                   Secondly, net income, particularly  
7 relative to investment income.

8                   Also, the Driver and Vehicle Licencing  
9 department merger and the ramifications of that.

10                   Also, the Rate Stabilization Reserve or  
11 the RSR with particular emphasis on the target level and  
12 the overall financial wellness of the Corporation.

13                   As well, the proposed \$40 million  
14 allocation for the IIF or the Immobilizer and Centa Fund  
15 (phonetic) to combat auto-theft.

16                   And under revenue requirement finally  
17 we'll deal with some questions dealing with claims costs  
18 and claims forecasting.

19                   Under rate design, there will be some  
20 questions relating to motorcycle rates and the  
21 application -- the implications, rather, arising out of  
22 the recent Board Order following the loss transfer  
23 hearing.

24                   And we'll also have some questions dealing  
25 with general issues such as operating expenses, capital

1 expenditures plus some other miscellaneous matters.

2 I would now refer to the procedural  
3 outline that has been circulates for the procedure to be  
4 followed at this hearing. And firstly draw your  
5 attention to the middle of the first page where -- and we  
6 are in this process now, we'll be dealing with or hearing  
7 the opening remarks from those participants who are so  
8 inclined.

9 In terms of the matters to be heard, their  
10 order, firstly we'll have the introduction of witnesses  
11 by MPI and the leading of testimony, then the cross-  
12 examination of MPI witnesses.

13 As indicated, presenters will be heard  
14 tomorrow, Tuesday October 4th at -- at 1:30 p.m. and we  
15 will hear from the witness from CAC/MSOS next Tuesday,  
16 October 11th, likely in the morning.

17 The order of cross-examination will be  
18 that the MPI witnesses will be cross-examined by Board  
19 Counsel, followed by Intervenors as per the order listed  
20 on the first page and then re-examined by MPI Counsel.

21 Intervenor witnesses are to be cross-  
22 examination by MPI Counsel, followed by Board Counsel and  
23 Intervenors, again in the order listed, and then re-  
24 examination.

25 As indicated by the Chairman, the Board

1 will sit for the first four (4) days of this week, that  
2 is not this Friday, and will then reconvene next Tuesday,  
3 October 11th, the day after Thanksgiving Day, which is  
4 next Monday.

5                   Hopefully all of the evidence could be  
6 completed after a couple of days next week to enable  
7 closing arguments to be heard the week thereafter on the  
8 Tuesday, October 18th if possible, but that is yet to be  
9 determined.

10                   And as also indicated during this hearing,  
11 we'll begin at 9:00 p.m. each day, break for lunch at  
12 noon, reconvene at 1:30 and adjourn at four o'clock.  
13 There will also be a mid-morning break each day.

14                   Those are my opening remarks, Mr.  
15 Chairman.

16                   THE CHAIRPERSON: Thank you, Mr.  
17 Saranchuk.

18                   Before going to MPI with any opening  
19 comments and beginning the process I'll just ask the  
20 various Intervenors if they have any general remarks to  
21 make.

22                   CAC/MSOS...?

23                   MR. BYRON WILLIAMS: Yes, Mr. Chairman, I  
24 have some brief comments. And, first of all, especially  
25 now that Ms. Desorcy is here, I want to welcome back you

1 and Mr. Jorgensen to this MPI General Rate Application.  
2 And also, on behalf of my clients, we've seen Mr. Evans  
3 at an MPI hearing before but not at a General Rate  
4 Application so they wish to welcome him to this -- this  
5 occasion.

6 And from my clients' perspective it's  
7 interesting that Mr. Evans is here in this particular  
8 hearing with this particular Crown Corporation looking at  
9 the rates for basic auto insurance.

10 And it's interesting because more than a  
11 few years ago Mr. Evans was around in the early 1970's  
12 when we -- the decision was made to bring public auto  
13 insurance to Manitoba. And it was a decision made to  
14 introduce a unique, made-in-Manitoba model of public auto  
15 insurance that has worked well in bringing accessible,  
16 affordable auto insurance to Manitobans.

17 And we think it's interest -- or my  
18 clients think it's interesting that Mr. Evans was there  
19 at the time of this -- at the creation of this unique,  
20 made-in-Manitoba model. Because, in my clients' view,  
21 the approach that the Board takes in this hearing on  
22 issues such as the rate stabilization reserve, the  
23 investment in auto-theft programming, and in terms of the  
24 investment in road safety programming, in my clients'  
25 view that approach that the Board takes should be guided

1 by a recognition, first of all, of the inherent  
2 advantages afforded to a monopoly Crown insure -- Crown  
3 Insurer in the provision of auto insurance, as well as  
4 the unique opportunities that a monopoly Crown Insurer  
5 enjoys.

6                   And the opportunity that provides to  
7 positively effect positive change for Manitobans by  
8 proactively seeking out opportunities to reduce the  
9 severity and frequency of accidents and of losses such as  
10 auto theft.

11                   So, over the course of this hearing my  
12 clients will bring their recognition of the unique  
13 advantages offered by Crown -- the Crown monopoly to  
14 issues such as the RSR. And they'll bring that  
15 perspective to what they consider to be the Corporation's  
16 ill reasoned effort to more than double the upper bound  
17 of the Rate Stabilization Reserve -- the approved upper  
18 bound of the Rate Stabilization Reserve from 80 million  
19 to 214 million.

20                   And in the course of the discussion  
21 regarding the Rate Stabilization Reserve my clients will  
22 pose two (2) basic questions.

23                   The first question they will ask is why  
24 should this Board reject a made-in-Manitoba target that  
25 we've developed over many years set with the assistance

1 of a carefully crafted, quant -- quantitative assessment  
2 that directly assesses the risk relevant to the RSR?

3 Why should this Board reject that in  
4 favour of the MPI proposal; a test from a different  
5 regime, from a different competitive environment that was  
6 not designed to address the issues relevant to the unique  
7 Rate Stabilization Reserve in Manitoba?

8 So, that's the first question.

9 The second question in terms of the Rate  
10 Stabilization Reserve that my clients will pose is  
11 whether the Corporation's argument in seeking to more  
12 than double the upper target; is the Corporation's  
13 argument driven by careful empirical analysis or is it  
14 driven by the fact that the RSR, as of February 28th,  
15 2005 stood well above the Board's approved target level?

16 Put another way, what's driving the  
17 Corporation's argument? Is it careful empirical  
18 analysis, or is it the fact the RSR is well in surplus of  
19 the Board's approved target?

20 Turning now to issues of loss prevention  
21 and road safety, my clients will also bring their  
22 recognition of the unique opportunities offered by the  
23 Crown's position to the analysis of these issues. They  
24 will look carefully at the reasonableness and prudence of  
25 the expenditures of MPI, in terms of immobilizers and in

1 terms of -- I'll use the acronym, WATSS.

2                   And they will also test the rigour with  
3 which the Corporation allocates its resources in road  
4 safety. and they'll ask whether the Corporation has  
5 fully realized the potential and the opportunities  
6 offered by its unique advantage as a Crown owned  
7 monopoly, or whether it squandered that precious  
8 opportunity to reduce the frequency and severity of  
9 accidents.

10                   My clients in this discussion, will  
11 contrast the Corporation's broad and recently expanded  
12 approach in terms of auto-theft, versus the arbitrary  
13 restrictions on its mandate that it has self imposed in  
14 terms of road safety.

15                   And my clients will seek to answer what  
16 they consider to be the -- one (1) of the profound  
17 questions flowing from this Hearing. When is it  
18 appropriate for MPI to assume a leadership role in loss  
19 prevention and road safety programming, as it appears to  
20 be doing with auto-theft and when is it appropriate for  
21 MPI to be a mere follower, to be one among many, as seems  
22 to be its predominant approach in terms of road safety.

23                   And my client's argument and their  
24 suggestion to this Board, will be that the leadership  
25 role should be assumed when careful empirical analysis

1 indicates that there is a positive economic benefit to  
2 MPI ratepayers. That same careful empirical analysis  
3 should be applied to auto-theft and to road safety.

4           During the course of the Hearing my  
5 clients will also monitor, with interest, a number of  
6 other issues, and both the Chairman and Mr. Saranchuk  
7 have averted to them in their introductory remarks.  
8 They're going to look at the collective bargaining  
9 process and the implication that that has on the -- the  
10 future costs of the Corporation. They'll watch with  
11 interest, the Board's cross-examination on the  
12 Corporation's investment portfolio, and also the  
13 discussion on the pending PIP review.

14           And my clients will pay particular  
15 attention to the business process review, with an  
16 emphasis on issues arising related to the DVL merger, as  
17 well as the unrealized potential of bonus/malice.

18           And as always, my clients, and the  
19 Chairman talked about this earlier, will work in this  
20 Proceeding in a cooperative manner with Board Counsel,  
21 with MPI, and with other Intervenors, recognizing that we  
22 all have a role to play in contributing to deliberations  
23 in the public interest.

24           Mr. Chairman, we're ready to proceed. We  
25 just ask that in terms of the exhibits of CAC/MSOS,

1 Exhibit 1 be the First Round Interrogatory Request of  
2 CAC/MSOS-2-MPI. Exhibit 2 of CAC/MSOS be the Second  
3 Round Information Requests and Responses, and Exhibit 3  
4 of CAC/MSOS be the evidence of John Todd.

5 Thank you, Mr. Chairman.

6 THE CHAIRPERSON: Thank you.

7

8 --- EXHIBIT NO. CAC/MSOS/MPI-1-1 to 1-110:

9 Consumers' Association of Canada  
10 (Manitoba) Inc./Manitoba Society of  
11 Senior's Information Requests and  
12 Manitoba Public Insurance's Responses -  
13 1st Round.

14

15 --- EXHIBIT NO. CAC/MSOS/MPI-2-1 to 2-49:

16 Consumers' Association of Canada  
17 (Manitoba) Inc./Manitoba Society of  
18 Senior's Information Requests and  
19 Manitoba Public Insurance's Responses -  
20 2nd Round.

21

22 --- EXHIBIT NO. CAC/MSOS-3: Evidence of J. Todd

23

24 THE CHAIRPERSON: CMMG, any opening  
25 remarks, comments?

1                   MR. RAYMOND OAKES:    Yes, Mr. Chairman,  
2    I'd like to note that once again it's a privilege to  
3    participate in these Hearings, representing the interests  
4    of the motorcyclists in Manitoba.

5                   I'd also like to point out to the Board,  
6    that motorcyclists are typically also owners of other  
7    vehicles, and so they have interests related to those  
8    vehicles as well.

9                   As you know, Mr. Chairman, I've been  
10   representing the Coalition for many years, and each year  
11   the MPI Rate Application provides us with ample material  
12   for debate and discussion. As well as a few surprises.  
13   This year, certainly we -- provided some surprises.

14                  The biggest surprises, as Mr. Williams  
15   talked about, was that MPI has approached this Board for  
16   an increase in the allowable level of RSR, from an upper  
17   limit of \$80 million to an unheralded amount of \$214  
18   million.

19                  Plus, the Corporation wishes to isolate or  
20   set aside \$40 million in funds from the RSR for the  
21   Immobilizer Incentive fund.

22                  Roughly, MPI is proposing to increase the  
23   maximum total retained earnings about two point five  
24   (2.5) to three (3) times before the excess would be  
25   redistributed back to the ratepayers, including

1 motorcyclists.

2                   My clients have a hard time understanding  
3 how MPI's risks could have increased so much in the last  
4 several years as the Corporation itself was clear several  
5 years ago that its Board supported an upper limit of \$100  
6 million for the RSR.

7                   One thing that my clients can fathom quite  
8 easily, however, is the size of the increase that is  
9 being sought from them this year, since they've  
10 experienced total rate increases of this large size  
11 previously.

12                   It's clear that MPI doesn't compete for  
13 business. It's a monopolist on the basic program and a  
14 monopoly for extension products due to the lack of any  
15 real competition.

16                   Due to its monopoly position, the previous  
17 President, Mr. Zacharias, used to describe MPI as having  
18 a taxing authority. If it experiences a financial  
19 problem it can, subject to proving it's case before this  
20 Board, obtain the necessary funds to meet its needs in  
21 the event of a significant change in financial  
22 circumstances.

23                   It can't lose customers. It can't lose  
24 market share.

25                   On the extension business the Corporation

1 is even in a more advantageous position, since those  
2 rates are not subject to review by any external body and  
3 it is, for all intents and purposes, a monopolist on  
4 those lines of business as well.

5 My clients have many times suggested to me  
6 the rates for extension coverage on motorcycles are  
7 excessively expensive due to the lack of competition.  
8 They understand, however, that this is not a matter the  
9 Board has the authority to review.

10 The Corporation this year has found itself  
11 in a position of riches after the last financial year and  
12 wants to retain those riches instead of rebating them  
13 back to the people who provide the funds, the ratepayers.

14 They've managed to reach that point  
15 because they have an overly conservative approach to  
16 financial forecasting.

17 For 2004/05 the Corporation have a profit  
18 of \$59.1 million compared to a forecast loss of \$13.8  
19 million, as shown by the pre-filed evidence.

20 This year, we are learning 2005/06 looks  
21 much improved with a profit of 16.8 million compared to a  
22 loss of \$5.7 million that was used to justify the rates  
23 in the last Board hearing.

24 Given this improved performance, and that  
25 in -- several years ago when the Board was happy with an

1 RSR level of a maximum of a hundred dollars (\$100) and  
2 one (1) -- \$80 million had been approved previously, it's  
3 hard to understand the reasons for the higher retained  
4 earnings.

5                   It does make it clear, however, that  
6 ratepayers have been overcharged in the past. Instead of  
7 receiving a rebate due to the rate being higher than  
8 necessary, the motorcyclists and other ratepayers are  
9 being asked to allow MPI to keep their money for them.

10                   To add insult to injury, MPI has chosen to  
11 use part of those excesses to establish a special fund  
12 that includes only certain vehicle groups, the  
13 Immobilizer Incentive Fund.

14                   Motorcyclists cannot, obviously, benefit  
15 from this fund nor can large trucks. These groups  
16 contributed to the build-up of retained earnings which  
17 are based on pac -- practice, it should have been  
18 returned to them in the form of a dividend. They are  
19 being asked to forgo a dividend and subsidize other  
20 vehicle groups.

21                   Of note, that motorcycles cannot benefit  
22 directly, since the immobilizers aren't to be installed  
23 on motor -- motorcycles, nor can they benefit indirectly  
24 since when stolen vehicles have been in accidents,  
25 motorcyclists have not typically been the innocent

1 victims.

2 Motorcyclists who buy a new car with a  
3 factory immobilizer are being asked to subsidize  
4 customers who choose not to buy an immobilizer-equipped  
5 vehicle.

6 Again, this is an obvious cross-subsidy  
7 that the motorcyclists bear on top of the discrimination  
8 relative to the type of -- of immobilizer that's being  
9 put forward.

10 The Coalition finds this situation ironic,  
11 given that for years, MPI has argued that motorcyclists  
12 are being subsidized by passenger vehicles. With the  
13 Board's recent ruling on loss transfer, this argument no  
14 longer holds, with expectation in the motorcycle  
15 community that rates will decline in the future.

16 Mr. Chairman, the position of the  
17 Coalition then, obviously, is that instead of a 12.7  
18 percent application for an increase this should be a year  
19 in which the rates are frozen and that certainly the  
20 Corporation's in a position to be giving rebates and not  
21 increases.

22 And those are my comments this morning,  
23 Mr. Chairman.

24 THE CHAIRPERSON: Would you like to  
25 introduce your exhibits, Mr. Oakes?

1                   MR. RAYMOND OAKES:    I'm wondering whether  
2 the Board Secretary can take them as read in the manner  
3 they're set out, Mr. Chairman. We have certainly no --  
4 no argument with the listing of them.

5                   THE CHAIRPERSON:    That's fine. Thank  
6 you.

7

8 --- EXHIBIT NO. CMMG/MPI-1-1 to 1-110:

9                   Coalition of Manitoba Motorcycle  
10                   Group's Information Requests and  
11                   Manitoba Public Insurance's Responses -  
12                   1st Round.

13

14 --- EXHIBIT NO. CMMG/MPI-2-1 to 2-52:

15                   Coalition of Manitoba Motorcycle  
16                   Group's Information Requests and  
17                   Manitoba Public Insurance's Responses -  
18                   2nd Round.

19

20                   THE CHAIRPERSON:    Manitoba Used Car  
21 dealers, Mr. Roberts...?

22                   MR. NICK ROBERTS:    I have no opening  
23 remarks, Mr. Chairman.

24                   THE CHAIRPERSON:    Thank you, sir.

25

1 --- EXHIBIT NO. MUCDA/MPI-1-1 to 1-13:

2 Manitoba Used Car Dealers Association's  
3 Information Requests and Manitoba  
4 Public Insurance's Responses - 1st  
5 Round.

6

7 --- EXHIBIT NO. MUCDA/MPI-2-1 to 2-3:

8 Manitoba Used Car Dealers Association's  
9 Information Requests and Manitoba  
10 Public Insurance's Responses - 2nd  
11 Round.

12

13 THE CHAIRPERSON: Does CAA have anything  
14 to say at this point?

15 MS. PAM SHAW: Yes, we do, Mr. Chairman.  
16 Mr. Chairman, members of the Board, ladies and gentlemen,  
17 here representing the Canadian Automobile Association of  
18 Manitoba we speak on behalf of our hundred and seventy  
19 thousand (170,000) members across Manitoba and for all  
20 motorists who want to see our auto insurance rates set  
21 fairly and properly year to year.

22 As I stated earlier, I will be joined  
23 later in these hearings by the President of CAA and we  
24 will be listening attentively to the proceedings. We  
25 plan to test evidence when we have questions and to make

1 final arguments at the close of the hearings.

2 As always, CAA Manitoba values the  
3 opportunity to participate on behalf of our membership in  
4 Manitoba. Thank you.

5 THE CHAIRPERSON: Thank you, Ms. Shaw.  
6 We'll move now to the Insurance Brokers  
7 Association, any opening remark?

8 MS. MARGARET SCURFIELD: Yes, I just have  
9 some short comments. Good morning, Mr. Chairman, members  
10 of the Board, ladies and gentlemen. As I stated earlier,  
11 my name is Margaret Scurfield. I'm the Chief Executive  
12 Officer of the Insurance Brokers Association of Manitoba.

13 It's usual for our President to bring  
14 greetings at this hearing. Unfortunately he's had an  
15 untimely death in his family.

16 As you know, the Insurance Brokers  
17 Association represents 90 percent of the general  
18 insurance brokers in the Province of Manitoba. This  
19 translates to approximately fifteen hundred (1500)  
20 owners, managers and support staff.

21 Brokers are the main point of contact for  
22 Manitoban's renewing their auto insurance and, therefore,  
23 the face, most Manitoban's relate to MPI. Our brokers  
24 are located throughout the Province and although  
25 independent, they are inter-connected through our

1 Association.

2 Brokers offer a highly valuable service,  
3 both to MPI and its customers. Brokers offer the  
4 consumer professional advice, counselling and personal  
5 service for all their insurance needs.

6 As licensed professionals, they are  
7 required to obtain continuing education training,  
8 annually. Our members have a good rapport with their  
9 customers as they live and work in the same community  
10 which allows us to provide feedback directly from the  
11 consumer on MPI products.

12 In summary, we would like to emphasize the  
13 significant role brokers play as the front line  
14 representatives of MPI. We are proud of the professional  
15 service brokers provide in literally millions of  
16 transactions and inquiries they handle.

17 As the major strategic partner with MPI we  
18 look forward to our continuing liaison to increase  
19 efficiencies and provide the best service in the  
20 distribution of MPI products.

21 Thank you, Mr. Chairman. Those are our  
22 opening remarks.

23 THE CHAIRPERSON: Thank you.

24 Mr. Dawson, for the Bar Association.

25 MR. ROBERT DAWSON: Thank you, Mr.

1 Chairman, members of the Board.

2                   The Manitoba Bar Association again appears  
3 before this Board, focussing upon the rights of victims  
4 of personal injury arising out of the operation of motor  
5 vehicles.

6                   Although there will be some tangential  
7 issues to explore, that is where my client intends to  
8 spend most of its time during cross-examination of the  
9 applicant's witness panel.

10                   Last year my client argued that some  
11 claimants do not enjoy the insurance coverage which they  
12 reasonably expected and which the statutory scheme  
13 mandates that they should receive.

14                   The Bar Association further suggested that  
15 pressures to control expenses have led to systemic flaws  
16 in the applicant's attitudes and operations involving the  
17 handling of motor vehicle injury claims.

18                   In its final order the Board was generally  
19 receptive to this consideration, and as a result, made  
20 several recommendations.

21                   This year my client proposes to look at  
22 the same question, but from a different angle. Namely,  
23 does the applicant have sufficient revenue or make  
24 appropriate use of its revenue, to deal fairly and  
25 consistently with the victims of motor vehicle injuries,

1 or is the problem due to other considerations.

2                   And of course, it is well within the  
3 jurisdiction of this Board to test whether or not rates  
4 that it approves are adequate to discharge the purpose  
5 for which the Applicant seeks to collect them. And it is  
6 further well within the mandate of the Manitoba Bar  
7 Association to interest itself in this question, because  
8 my client, as Members of this Board may know, has a long  
9 and distinguished record of working to promote the better  
10 and improved administration of justice for all  
11 Manitobans.

12                   It follows from this public policy  
13 approach, that the Board should not expect anything more  
14 from my client's intervention, than a high level, but  
15 nonetheless helpful overview of this issue.

16                   Turning to the exhibits that are listed in  
17 the earlier circulated list, the Bar Association proposes  
18 that its First Round Information Request, together with  
19 the answers, be entered into evidence, using the  
20 numbering that appears on the proposed exhibit list.  
21 That concludes my remarks, Mr. Chairman.

22                   THE CHAIRPERSON: Thank you, Mr. Dawson.

23

24

25

1 --- EXHIBIT NO. MBA/MPI-1-1 to 1-15:

2 Manitoba Bar Association's Information  
3 Requests and Manitoba Public  
4 Insurance's Responses - 1st Round.

5

6 THE CHAIRPERSON: Scootering Manitoba,  
7 any opening remarks?

8 MR. RICHARD LOISELLE: Thank you, Mr.  
9 Chairman, my name is Richard Loisel, I'm the Director  
10 of Media and Public Relations for Scootering Manitoba.  
11 Our President, Mr. Claudio Sousa, is out of the country  
12 at this time, but expects to return later this week for  
13 the testing of evidence and final argument.

14 Scootering Manitoba continues to promote  
15 the small engine, moped scooter, as an environmentally  
16 friendly, low cost alternative for Manitobans. With the  
17 price of gas at an all time high, our organization is  
18 inundated with requests for information, and our website  
19 has experienced unprecedented traffic.

20 When three to five dollars (\$3 to \$5) a  
21 week on a moped class bike can still get you to and from  
22 work or school at today's gas prices, there's no doubt  
23 the popularity of small engine scooters and mopeds will  
24 continue to rise.

25 Our participation in this Hearing is aimed

1 at ensuring that these vehicles continue to be an  
2 affordable, urban transportation choice for Manitobans.

3 Because our concerns are focussed on a  
4 small segment of the Rate Application, and we wish to  
5 reduce the cost burden of our participation, we are once  
6 again, participating without requesting an award of  
7 costs.

8 Our organization recognizes that safety  
9 training and better education for riders has a potential  
10 to reduce insurance rates for those vehicles.

11 In addition to participating in this  
12 Hearing, our work with the Manitoba Safety Council has  
13 led to the introduction of a scooter equivalent to the  
14 Manitoba -- of the motorcycle safety course. Next year  
15 we'll be introducing our own safety course as an option  
16 for riders, who cannot afford the more expensive but  
17 thorough course offered by the Safety Council.

18 Our organization feels that the rate  
19 increase sought for the moped class this year is fair and  
20 palatable for Manitobans, however, high risk rental use  
21 of mopeds and the claim costs associated with that use  
22 continues to be blended with the claims experience of  
23 private personal use.

24 Through our testing of evidence in final  
25 argument, our organization wishes to convince the Board

1 that keeping rental use mixed with private use of mopeds  
2 is not fair to Manitobans, and due to the small size of  
3 the moped rate group, creates a scenario where even a  
4 single claim can have a significant impact on MPI's  
5 experience adjustments to this class.

6 We remain optimistic that by educating our  
7 own community of riders and working through this process,  
8 we can ensure fairness and stable insurance rates for  
9 Manitobans, who choose low cost scooters or mopeds.  
10 Thank you, Mr. Chairman.

11 THE CHAIRPERSON: Thank you, sir.

12 Thank you. We'll put into the records the  
13 exhibits from Scootering Manitoba, which are listed here,  
14 as well as the Manitoba Used Car Dealers Association  
15 exhibits.

16

17 --- EXHIBIT NO. SM/MPI-1-1 to 1-2:

18 Scootering Manitoba's Information  
19 Requests and Manitoba Public  
20 Insurance's Responses - 1st Round.

21 --- EXHIBIT NO. SM/MPI-2:

22 Scootering Manitoba's Pre-Ask Question.

23

24 THE CHAIRPERSON: Before turning to MPI,  
25 just a few other things.

1                   Digi-Tran, which is again handling  
2 transcripts, will be posting the transcripts directly to  
3 the Board's website, which will simplify access.

4                   We'll now proceed to the presentation by  
5 MPI, Mr. Barron, would you mind -- no, first of all we'll  
6 do -- I apologize.

7                   Mr. McCulloch, opening remarks?

8                   MR. KEVIN MCCULLOCH:    Yes, Mr. Chairman.  
9 It's always interesting for me to note the contrast  
10 between the -- the rather concise factual opening  
11 statements that come from Board Counsel to some of the  
12 rhetoric that sometimes creeps into presentations from  
13 some of the Intervenors.

14                   I don't intend to enter the fray at this  
15 point and for my opening remarks I want to move just to  
16 the issue of listing the Corporation's exhibits.

17                   There's a number of clarifications on some  
18 of the exhibit numbers and also some new exhibits to  
19 enter if I could.

20                   Exhibit number 1 is in five (5) sections  
21 contains the five (5) volumes of the General Rate  
22 Application filed in June of this year.

23                   Exhibit number 2 will be the Affidavit of  
24 Catharine Pawella, sworn September 30th, 2005, covering  
25 the notification of interested parties being served with

1 the Notice of Public Hearing and the pre-hearing  
2 conference; that's Exhibit 2.

3 Exhibit 3 is the Affidavit of Zedenka  
4 Melnick sworn September 29th, 2005 and covering the  
5 publication of the Notice of Public Hearing in the  
6 various newspapers and media outlets as directed by the  
7 Board.

8 Exhibit number 4, Affidavit of Zedenka  
9 Melnick, also sworn September 29th, 2005 and deals with  
10 the publication of the reminder Notice of Public Hearing.

11 Exhibits 4 to 7 on the exhibit list  
12 indicate what items are covered in those exhibits, and I  
13 don't believe there's any need to -- to read those into  
14 the record.

15 I'd ask that they'd be accepted as -- as  
16 indicated or -- that's Exhibits 5, rather, to 7.

17 But, there are some new items that need to  
18 be entered into the exhibit list. The first, Mr.  
19 Chairman, is the rather large collection of materials  
20 with a title page, a blue title page, showing a General  
21 Rate Application pre-hearing revisions.

22 This document covers a number of different  
23 items. It includes the final dynamic capital adequacy  
24 report, DCAP report. It includes revised documents TI-9,  
25 14, 15, 16, 17, 21 as well as AI-13 and it also contains

1 the revised pre-filed testimony of Mr. Galenzoski  
2 reflecting the changes in the financial reports that are  
3 included in the previous documents.

4 If workable, I would ask that this be  
5 introduced as one (1) exhibit, MPI-8.

6 THE CHAIRPERSON: That's fine.

7 MR. KEVIN MCCULLOCH: We then have  
8 revisions to two (2) Information Requests, PUB/MPI-1-  
9 61(b), a revised response to that Information Request.  
10 If we could file that as MPI Exhibit number 9.

11 THE CHAIRPERSON: Very good.

12 MR. KEVIN MCCULLOCH: The next would be  
13 the revised response to MBA/MPI-1-5 and this is the  
14 revised response which attaches a letter from the Crown  
15 Corporation's Counsel dealing with an issue that had been  
16 raised by the Manitoba Bar at the previous rate  
17 application; that would be MPI exhibit number 10.

18 THE CHAIRPERSON: Very good.

19 MR. KEVIN MCCULLOCH: And the final item  
20 that I have relates to a scootering Manitoba pre-ask,  
21 pre-ask number 1 and there's the response to that pre-  
22 ask. If we could file that as MPI exhibit number 11.

23 And that concludes my opening remarks.

24 THE CHAIRPERSON: Thank you, Mr.

25 McCulloch.

1 --- EXHIBIT NO. MPI-1-1: MPI 2006 Rate Application -  
2 Volume I, filed June 24/05.  
3  
4 --- EXHIBIT NO. MPI-1-2: MPI 2006 Rate Application -  
5 Volume II, Part 1, filed June  
6 24/05.  
7  
8 --- EXHIBIT NO. MPI-1-3: MPI 2006 Rate Application -  
9 Volume II, Part 2, filed June  
10 24/05.  
11  
12 --- EXHIBIT NO. MPI-1-4: MPI 2006 Rate Application -  
13 Volume III, Part 1 filed June  
14 24/05.  
15  
16 --- EXHIBIT NO. MPI-1-5: MPI 2006 Rate Application -  
17 Volume III, Part 2 filed June  
18 24/05.  
19  
20 --- EXHIBIT NO. MPI-2: Affidavit of Catharine  
21 Pawella, sworn September 30th,  
22 2005 with attached exhibits  
23 stating all interested parties  
24 were served Notice of Public  
25 Hearing and Pre-Hearing

1 Conference and rate  
2 application dated June 24th,  
3 2005.  
4  
5 --- EXHIBIT NO. MPI-3: Affidavit of Zedenka Melnick,  
6 sworn September, 29, 2005,  
7 with attached exhibits of  
8 Notice of Public Hearing and  
9 Pre-Hearing Conference dated  
10 June 24th , 2005 published in  
11 the required newspapers.  
12  
13 --- EXHIBIT NO. MPI-4: Affidavit of Zedenka Melnick,  
14 sworn September 29, 2005, with  
15 attached exhibits of Reminder  
16 Notice of Public Hearing dated  
17 June 24th, 2005 published in  
18 the required newspapers.  
19  
20 --- EXHIBIT NO. MPI-5: E-mail dated July 8, 2005 from  
21 MPI to all recipients of the  
22 MPI 2006 Rate Application  
23 material revised Section  
24 T1.17.  
25

1 --- EXHIBIT NO. MPI-6: E-mail dated July 20, 2005  
2 from MPI to all recipients of  
3 the MPI 2006 Rate Application  
4 material replacement pages 23  
5 to 26 of AP.1 re: commuter  
6 rates for motorcycles.  
7  
8 --- EXHIBIT NO. MPI-7: Letter dated September 16,  
9 2005 from MPI to the Board  
10 attaching copy of revised  
11 Baron report referred to in  
12 response to PUB/MPI-2-5.  
13  
14 --- EXHIBIT NO. MPI-8: GRA Pre-Hearing revision.  
15  
16 --- EXHIBIT NO. MPI-9: Revisions to two (2)  
17 Information Requests, PUB/MPI-  
18 1-61(b), a revised response to  
19 that Information Request.  
20  
21 --- EXHIBIT NO. MPI-10: Revised response to MBA/MPI-1-  
22 5 which attaches a letter  
23 from the Crown Corporation's  
24 Counsel dealing with an issue  
25 that had been raised by the

1 Manitoba Bar at the previous  
2 rate application.

3

4 --- EXHIBIT NO. MPI-11: Scootering Manitoba Pre-Ask,  
5 Pre-Ask number 1 including the  
6 response to that Pre-Ask.

7

8 THE CHAIRPERSON: Mr. Barron, would you  
9 kindly have MPI's panel sworn or affirmed?

10

11 MARILYN MCLAREN, Sworn

12 DONALD PALMER, Sworn

13 WILF BEDARD, Sworn

14 BARRY GALENZOSKI, Sworn

15

16 THE CHAIRPERSON: Thank you, Mr. Barron.  
17 Mr. McCulloch...?

18 MR. KEVIN MCCULLOCH: Yes, Mr. Chairman.

19 It's not the intention of the applicant to lead any other  
20 direct evidence. The four (4) panellists have all filed  
21 pre-filed evidence and by my quick count there's thirteen  
22 (13) volumes of evidence that have been filed as both  
23 part of and in support of this General Rate Application.

24 There is an issue that I wish though to  
25 deal with prior to turning the Panel over for cross-

1 examination and that deals with Mr. Palmer and the  
2 acceptance of Mr. Palmer as an expert witness in the  
3 field of actuarial science.

4 As early as May of this year Mr. Palmer  
5 gave evidence at the Loss Transfer Hearing and at the  
6 start of that hearing I went through the process of  
7 identifying his professional credentials and his ongoing  
8 work within the actuarial profession and at that time the  
9 Board did accept Mr. Palmer as an expert witness.

10 Asking the Board to assume that his  
11 abilities haven't declined in the last few months, I'm  
12 wondering if the parties would agree that Mr. Palmer can  
13 be accepted as an expert without having to go through the  
14 formality of his credentials.

15 THE CHAIRPERSON: Do any of the  
16 Intervenors take exception to this proposal?

17 The Board is quite familiar with Mr.  
18 Palmer and we'll accept that please.

19 MR. KEVIN MCCULLOCH: Thank you, Mr.  
20 Chairman.

21 The Panel is now available for cross-  
22 examination.

23 THE CHAIRPERSON: Mr. Saranchuk...?

24 MR. WALTER SARANCHUK: Thank you, sir.

25

1 CROSS-EXAMINATION BY MR. WALTER SARANCHUK:

2 MR. WALTER SARANCHUK: Let me begin with  
3 two (2) standard questions, Ms. McLaren.

4 Can you confirm that the Corporation  
5 understands that it bears the onus of proving its case to  
6 substantiate its rate application?

7 MS. MARILYN MCLAREN: Yes.

8 MR. WALTER SARANCHUK: And do you agree  
9 that it is the Corporation that has the onus to establish  
10 that its rates are just and reasonable?

11 MS. MARILYN MCLAREN: Yes.

12 MR. WALTER SARANCHUK: Dealing with the  
13 application, by way of an overview, very generally and  
14 quickly, hopefully, can someone from the Board -- from  
15 the MPI Panel please confirm that the within application  
16 reflects no change in base revenue?

17 MS. MARILYN MCLAREN: Yes, that's  
18 correct.

19 MR. WALTER SARANCHUK: And it includes  
20 experienced-based rate adjustments ranging from minus 15  
21 percent to plus 15 percent?

22 MS. MARILYN MCLAREN: Yes.

23 MR. WALTER SARANCHUK: And can you  
24 confirm that with reference to Volume I AP2, there's no  
25 need to refer to it right now, but that with reference to

1 that part of the application where this is dealt with,  
2 there is no change as to how the experience rate  
3 adjustment is calculated?

4 MS. MARILYN MCLAREN: Yes, that's  
5 correct.

6 MR. WALTER SARANCHUK: And in respect of  
7 the experience rate adjustment, could you just define  
8 that very generally?

9 MR. DONALD PALMER: The experience rate  
10 adjustment is the amount of change of insur -- rate  
11 insurance use/territory combinations based on past  
12 experience. So what we expect their expected costs to be  
13 in the future.

14 MR. WALTER SARANCHUK: And can you  
15 confirm that this year the experience adjustment rules  
16 are not applicable to motorcycles, trailers, off road  
17 vehicles, antique vehicles and driveaways?

18 MR. DONALD PALMER: There are some  
19 exceptions to those plus or minus 15 percent rules, yes.

20 MR. WALTER SARANCHUK: What are  
21 driveaways?

22 MS. MARILYN MCLAREN: Those are rental  
23 vehicles that are driven one direction only. They're  
24 driven out of the province generally to another location.  
25 They're not returned.

1                   MR. WALTER SARANCHUK:   And the  
2 Corporation, in its methodology, -- rate methodology,  
3 includes reference to application of classification  
4 offset adjustments as reflected in AP3 of Volume I to  
5 achieve revenue neutrality; is that correct?

6                   MR. DONALD PALMER:   That's correct.

7                   MR. WALTER SARANCHUK:   Can you please  
8 define or explain what classification offset adjustments  
9 are, with particular reference to rate group offset and  
10 rate line offset?

11                  MR. DONALD PALMER:   Within each of the  
12 insurance use territory combinations, vehicles of  
13 different rate groups comprise that group. For example,  
14 all purpose passenger vehicles in territory one (1),  
15 there are some rate group zero (0) vehicles, rate group  
16 one (1) vehicles, all the way up to rate group twenty-  
17 seven (27).

18                  When we have our CLEAR adjustments, we are  
19 moving those vehicles around.

20                  MR. WALTER SARANCHUK:   Excuse me for the  
21 interruption, you refer to CLEAR adjustments, can you  
22 explain what that is?

23                  MR. DONALD PALMER:   The Canadian Loss  
24 Experience Automobile Rating system that we use to  
25 classify individual vehicles.

1 MR. WALTER SARANCHUK: Sorry for the  
2 interruption, please continue.

3 MR. DONALD PALMER: When we move those  
4 vehicles around within rate groups, there are some  
5 overall revenue changes. What the classification offsets  
6 do is essentially undue those changes that are introduced  
7 because of the CLEAR rate group changes and rate line  
8 changes, so that the individual overall revenue from the  
9 insurance use territory combinations are unchanged.

10 MR. WALTER SARANCHUK: And what about the  
11 rate line offset?

12 MR. DONALD PALMER: A few years ago the  
13 Corporation introduced an addition to our methodology,  
14 that matches our experience by rate group to the rate  
15 that we expect to be charged for those rate groups. That  
16 is a rate line that is now applied to passenger vehicles,  
17 light trucks, motorcycles, motorhomes, and heavy trucks.  
18 And that's the matching of the past experience.

19 Again, it's a relative ranking of all the  
20 rate groups, and from that perspective again, we don't  
21 want the relative ranking to impact the overall revenue  
22 from any of those individual groups. Again, those are  
23 offset.

24 MR. WALTER SARANCHUK: Motorcycle rate  
25 line adjustments, however, are not revenue neutral; is

1 that correct?

2 MR. DONALD PALMER: That's correct.  
3 Within the motorcycle group, we have found generally that  
4 the lower valued motorcycles are very much underrated.  
5 The higher valued motorcycles are probably about right.

6 Because we have got a fairly large overall  
7 rate requirement for motorcycles, we have applied the  
8 rate group first, to get some of that requirement -- rate  
9 requirement, and then go through an experience adjustment  
10 to get the rates -- the rest.

11 I will add that part of that is -- is  
12 simply for clarity. I mean, we -- we could have a  
13 classification offset, if our rate group offset, I think  
14 this year it's approximately 8 percent, plus or minus a  
15 little bit. We could offset that with 8 percent, and  
16 then just re-introduce it again with the experience  
17 adjustment.

18 So, basically it's for clarity to ensure  
19 that the lower rated motorcycles are -- are properly  
20 charged.

21 MR. WALTER SARANCHUK: And if you were  
22 doing it the other way there would -- the net impact  
23 would be that there'd be no change in rates, if you were  
24 to go the other way?

25 MR. DONALD PALMER: From -- from the

1 classification offset that's true, but instead of having  
2 an additional experience adjustment of 7 percent, we'd  
3 have an experience adjustment of 15 percent.

4 MR. WALTER SARANCHUK: And can you  
5 confirm, as I believe we've already done, but for the  
6 record, that the classification offset adjustments are in  
7 addition to the experience rate adjustments?

8 MR. DONALD PALMER: That's correct.

9 MR. WALTER SARANCHUK: And in total,  
10 premium rates are subject to an overriding cap of 20  
11 percent, as set out in last year's Board Order 148 of  
12 '04; is that correct?

13 MR. DONALD PALMER: That's a change  
14 within the manual rates. For instance, if -- if a  
15 vehicle is changing rate groups, there may be for that  
16 vehicle, a rate that changes by more than plus or minus  
17 20 percent, but within the same classification criteria  
18 they're capped at plus or minus 20 percent, yes.

19 MR. WALTER SARANCHUK: Now, an SM 6.5 in  
20 Volume I at page 4, there's reference to the major use  
21 changes resulting in adjustments from minus 20 percent  
22 for ORV's or off road vehicles, to plus 12.7 percent for  
23 motorcycles, is that correct?

24 MR. DONALD PALMER: That's correct.

25 MR. WALTER SARANCHUK: And in terms of

1 the motorcycle rate differentials, the changes range from  
2 an increase of 20.1 percent for Rate Group Zero to a  
3 decrease of 2.1 percent for Rate Group 4; is that  
4 correct?

5 I might mention that the rate changes are  
6 indicated in SM 4.3(b) Volume I on page 12.

7

8 (BRIEF PAUSE)

9

10 MR. DONALD PALMER: That's correct.

11 MR. WALTER SARANCHUK: Now with reference  
12 to those changes on page 12, can you explain what the  
13 rate changes are, very briefly, in terms of the table  
14 that is shown at the top there?

15

16 (BRIEF PAUSE)

17

18 MR. DONALD PALMER: The rate line that we  
19 briefly discussed basis relative rates for, in this case,  
20 motorcycles.

21 For the lower rated rate groups, Rate  
22 Group 0, 1, those require, on a relative basis, a higher  
23 rate increase than the other -- than the other rate  
24 groups, so the -- so that's where the 20 percent comes  
25 from, on the lower rate -- rated rate groups.

1                   The higher rated rate groups are about  
2 right with very minor modifications to the rate line.

3

4                   (BRIEF PAUSE)

5

6                   MR. WALTER SARANCHUK:   And can it be  
7 confirmed by the Corporation that there is no change in  
8 driver's licence premiums?

9                   MR. DONALD PALMER:   Confirmed.

10                  MR. WALTER SARANCHUK:   And that there's  
11 no change in service or transaction fees?

12                  MR. DONALD PALMER:   That's true.

13                  MR. WALTER SARANCHUK:   And no change in  
14 permit or certificate fees?

15                  MR. DONALD PALMER:   That's true, too.

16                  MR. WALTER SARANCHUK:   And no change in  
17 the forty dollars (\$40) discount provided to customers  
18 with approved anti-theft devices?

19                  MR. DONALD PALMER:   That's true.

20                  MR. WALTER SARANCHUK:   And this year, the  
21 Immobilizer Incentive Program is being introduced?

22                  MR. DONALD PALMER:   Yes.

23                  MR. WALTER SARANCHUK:   Now, in terms of  
24 the -- sorry?

25                  MR. DONALD PALMER:   Just a slight

1 correction. That Immobilizer Incentive Program was  
2 introduced on June 23rd of this year, not the 2006 rate  
3 application.

4 MR. WALTER SARANCHUK: Thank you, sir.  
5 In terms of the overall application and dealing with the  
6 base premiums, the impacts on -- of the vehicle premium  
7 adjustments on the numbers of vehicles by dollar and by  
8 percentages, are reflected in SM6.6 on page 6, and it's  
9 in Volume I and in summary, if you turn to the press  
10 release by the Corporation which is shown in Tab 1 of the  
11 book of documents.

12 I'd just ask you to confirm, sir, that  
13 four hundred and ninety thousand, three hundred and three  
14 (490,303) vehicles, or 58 percent will receive a rate  
15 decrease, the majority, that is 92 percent of which are  
16 less than fifty dollars (\$50)?

17 MR. DONALD PALMER: That's correct.

18 MR. WALTER SARANCHUK: And that three  
19 hundred -- sorry, thirty six thousand, five hundred and  
20 twelve (36, 512) vehicles or 4 percent receive no change  
21 in rates?

22 MR. DONALD PALMER: Yes.

23 MR. WALTER SARANCHUK: And three hundred  
24 and twenty-five thousand and eighty-four (325,084)  
25 vehicles, approximately 38 percent receive a rate

1 increase?

2

3

(BRIEF PAUSE)

4

5

MR. DONALD PALMER: That's correct.

6

7

MR. WALTER SARANCHUK: On an overall basis, no rate increase is being requested; is that correct?

8

9

10

MR. DONALD PALMER: Overall there is no change, yes.

11

12

13

14

15

MR. WALTER SARANCHUK: And individual premiums will be impacted by rate experience adjustments, rate group changes and offset adjustments, clear rate adjustments and rate line differential adjustments as you referred to.

16

17

18

So although there's no increase in revenue being sought, 38 percent of vehicles will be paying more with this application given those considerations?

19

20

21

22

23

24

25

MR. DONALD PALMER: That's correct.

MR. WALTER SARANCHUK: Now, with reference to Volume I and the table at SM6.3 at page 3, and keeping your finger on that one and turning as well to SM6.5 on page 7, sorry the indicated experience requirement indicators are on page 2.

Can you please, sir, explain what is

1 reflected in those two (2) tables, one at the bottom of  
2 page 2 in SM6.3 and the other at the bottom of page 5 in  
3 SM6.5? And distinguish between the two (2)?

4 MR. DONALD PALMER: What the table on  
5 page 2 indicates is the rate requirement by major --  
6 major class -- major classes. Sort of a big grouping of  
7 -- of the various distinct types of vehicles; private  
8 passenger, commercial, public, motorcycles, trailers and  
9 off road vehicles.

10 This is taking all the experience and if  
11 we didn't have all those other rules, experience  
12 adjustment rules and caps and what not, these would be  
13 based on three (3) different assumptions of the way that  
14 we forecast claims costs.

15 And I'll go into that in a second what we  
16 would charge for each of these -- or the rate -- the  
17 change requirement for each of these major classes.

18 Now, the financial forecast is the -- the  
19 method that we use to select -- to select the overall  
20 rate requirement.

21 And that's done through the revenue -- or  
22 the claims forecasting committee of the Corporation,  
23 multi-disciplinary committee that determines or forecasts  
24 what we believe our claims costs will be for the forecast  
25 period.

1                   There's a couple of other actuarial  
2 report -- actuarial methods that we use to essentially as  
3 a -- as a comparator. One is a linear forecast. We look  
4 at the claims costs and we make the assumption that they  
5 will be increasing on a dollar basis per vehicle. Again,  
6 on an overall basis.

7                   And also an exponential forecast where we  
8 look at the past exponential trends and make the  
9 assumption that our claims costs will increase on a  
10 percent basis every year. So we take those two (2)  
11 forecasts and -- and contrast them with the financial  
12 forecast.

13                   It's a reasonableness check as much as  
14 anything.

15                   The table on page 5 is what we're actually  
16 applying for the changes by major class. And those are  
17 after all of the experience rules and the -- the caps and  
18 what not that we have just discussed.

19                   So that's -- that's the overall result.

20                   MR. WALTER SARANCHUK:   And with reference  
21 to the financial column in the table on page 2 with the  
22 experience rate requirement indicators and the  
23 percentages shown for SM6.5 on page 5; what is the reason  
24 for the difference?

25                   MR. DONALD PALMER:   The -- the difference

1 is all the caps and -- mainly all the caps and other  
2 rules that we have established over the past fifteen (15)  
3 years.

4                   And just for example, we're showing off  
5 road vehicles, a decrease of minus 40 percent. The Board  
6 ruled last year that we were subject to a -- an overall  
7 cap of plus or minus twenty (-20), so obviously minus  
8 forty (-40) is a bigger change than -- than twenty (20),  
9 so that doesn't change our overall requirements.

10                   So even though we can't decrease those  
11 ones by minus forty (-40), we -- we still pass on those  
12 savings essentially, to -- to everyone else. So -- so  
13 there is some -- some crossing, so to speak.

14                   MR. WALTER SARANCHUK: Now as we have in  
15 the past, I'd like a brief review conducted of the impact  
16 of the rates on certain vehicles. For instance, the five  
17 (5) largest premium increases and the five (5) largest  
18 premium decreases for passenger vehicles, and this is  
19 reflected in TI-13 -- sorry, TI-3, which is in Volume II,  
20 Part I. Actually Part IV of that particular section of  
21 the Application. This is TI-3.

22                   And turning to TI-3, Part III-1(a), which  
23 is entitled, Fifty (50) Greatest Dollar Increases in  
24 Private Passenger Class Vehicle Premiums, by Make, Model  
25 and Model Year. This is dealing with firstly the

1 increases.

2 MR. DONALD PALMER: I have it.

3 MR. WALTER SARANCHUK: Yes. And with  
4 reference to the first five (5) vehicles referred to  
5 there, there is the 2004 Dodge Caravan, there is also  
6 another Dodge Caravan, 2004. The first three (3) appear  
7 to be Dodge Caravans, and then there's a Chev Cavalier,  
8 2004, and a 2005 Ford Focus, which reflect dollar changes  
9 in the order of three hundred and thirty-two dollars  
10 (\$332), two hundred and ninety-nine dollars (\$299), two  
11 hundred and eighty-two dollars (\$282), two hundred and  
12 fifty-five dollars (\$255) and two hundred and fifty-five  
13 dollars (\$255) in premium increases respectively.

14 Can you comment on those, sir?

15 MR. DONALD PALMER: For the specific  
16 Dodge Caravan, you'll notice that there are columns on  
17 that, that indicate the 2005 rate group and the 2006 rate  
18 group.

19 In -- in general, the -- the rule that we  
20 have is that no vehicle would go up by more than one (1)  
21 rate group. Obviously from sixteen (16) to twenty-one  
22 (21) is more than one (1).

23 And that one (1) is just a correction of  
24 an error that was -- was made when the -- that Caravan  
25 came out in 2004, it was assigned the wrong rate group.

1 It -- it didn't -- didn't follow the -- the rule so to  
2 speak, so that's just correcting that.

3 The -- the other vehicles -- again,  
4 there's an increase of rate group of one (1), and then  
5 that compounded with all the other factors that we have  
6 talked about, results in these rates.

7 MR. WALTER SARANCHUK: So does that  
8 reflect an error in the CLEAR calculation, or is that a  
9 reflection of the misinterpretation of the CLEAR?

10 For example, how was it misclassified in  
11 the first place; just very briefly?

12 MR. DONALD PALMER: We -- we  
13 misinterpreted the CLEAR indications, yeah.

14 MR. WALTER SARANCHUK: And with -- and  
15 with reference to the Dodge Caravan, does the  
16 comprehensive experience have any impact there,  
17 particularly the theft experience?

18 MR. DONALD PALMER: Not because -- not  
19 for the change from sixteen (16) to twenty-one (21). In  
20 fact, these are 2004 Caravans, which aren't in our most  
21 stolen list, it's the older Caravans that's -- that's  
22 that. So, no, the comprehensive changes and the theft  
23 experience does not result in this change, no.

24

25 (BRIEF PAUSE)

1                   MR. DONALD PALMER:   For example, in the  
2 2004 Caravan, they are equipped with factory installed  
3 immobilizers, so the clear experience would recognize and  
4 reflect that fact within the CLEAR rating.

5                   MR. WALTER SARANCHUK:   Now, moving on,  
6 some nine (9) pages further into that tab, there's a  
7 chart indicating -- or a table the -- reflecting the  
8 fifty (50) greatest dollar decreases in private passenger  
9 class vehicle premiums by make, model and year -- the  
10 model year.

11                   And just honing right in on them, the  
12 first five (5) all reflect rather significant decreases  
13 for Buick Rendevous vehicles, 2003, 2004 model years.

14                   Can you explain those, please?

15                   MR. DONALD PALMER:   Within the CLEAR  
16 rating that we get from the Insurance Bureau of Canada,  
17 they reflect not only the construction of the vehicles  
18 initially, but then the emerging experience that comes  
19 from those vehicles after they've been in -- in the  
20 Canadian fleet for some period of time.

21                   What this shows is that those have -- have  
22 had very good experience. We, within our rate group  
23 change rules, we have -- we have eliminated the increases  
24 to one (1) -- one (1) rate group, generally.

25                   But if there's decreases shown in rate

1 group, then we reflect the entire thing.

2 So for the 2003 Rendevous, for instance,  
3 that went from a rate group 26 to a rate group 22, so  
4 that would be a fairly large decrease.

5

6 (BRIEF PAUSE)

7

8 MR. WALTER SARANCHUK: And now to  
9 conclude the overview portion of this cross-examination,  
10 I'm going to ask the Corporation to comment generally on  
11 the other related matters indicated in SM-8 and ask that  
12 these be addressed at a high level and they are primarily  
13 issues arising out of the Board Order last year.

14 SM-8.1, these are all in Volume I. First  
15 topic there is the MPI DVL, that is MPI and Driver  
16 Vehicle Licensing merger and the issues arising out of  
17 that.

18 The commentary is there for all to read,  
19 but in general terms, it -- can someone from the Board  
20 panel just comment on the status of those issues?

21 MS. MARILYN MCLAREN: Yes, Mr. Saranchuk.  
22 As you mentioned, that for the last many years the  
23 Corporation has used this SM-8 section to provide  
24 specific responses to particular areas of concern  
25 identified the Board and it's -- by the Board in it's

1 previous ruling.

2                   With respect to SM-8.1, MPI/DVL merger  
3 issues, we addressed the multitude of issues arising from  
4 the merger in this section; talked about specific orders  
5 and the Corporation's response to those Orders; talked  
6 about the fact that we are undertaking a business process  
7 review to identify opportunities to really maximize the  
8 opportunities that we have now as a result of the merger  
9 and gave a bit of a summary of some of the activities  
10 that are underway in the Corporation.

11                   MR. WALTER SARANCHUK:   And as indicated  
12 on page 2, and there's going to be additional cross-  
13 examination to this area, obviously, but on an overview  
14 basis you're now treating DVL as a fourth, or non-  
15 insurance line of business; is that correct?

16                   MS. MARILYN MCLAREN:   What we meant when  
17 we said that is that we are tracking the costs separately  
18 as much as we can and we've disclosed that in our annual  
19 report and -- and that's what that comment really was  
20 focussed on, yes.

21                   MR. WALTER SARANCHUK:   Now at page 7, the  
22 second issue addressed is the basic RSR or the Rate  
23 Stabilization Reserve, there's lengthy commentary on that  
24 and just at a high level, can you just review the  
25 Corporation's comments there, Ms. McLaren?

1 MS. MARILYN MCLAREN: I think the key  
2 point here is that while the Corporation's risks have not  
3 changed and in having conversations internally amongst  
4 ourselves, we really find it very difficult to come up  
5 with any situation where the fundamental risks  
6 encountered by an insurance company would ever truly  
7 fundamentally change.

8 What has changed significantly is the  
9 magnitude of the risk, the scope of the risk. And we've  
10 identified three (3) key areas in that regard.

11 As a matter of fact, just earlier this  
12 morning looking through the book of documents, clear  
13 evidence that the scope of the Corporation's risk in one  
14 (1) -- one (1) area with respect to the amount of primary  
15 risk we have now because we are no longer reinsuring it  
16 has changed significantly.

17 So we have gone to a great deal of effort  
18 to articulate that the three (3) readily available  
19 obvious circumstances in which the scope of the risk has  
20 fundamentally changed and provided the background  
21 discussion with which our Board of Directors has  
22 established a new target.

23 MR. WALTER SARANCHUK: Thank you. The  
24 next issue addressed at SM8.3 on page 11 deals with rate  
25 design issues.

1                   And, very briefly, can you comment or  
2 update us on that?

3                   MR. DONALD PALMER:     The --

4                   MS. MARILYN MCLAREN:    This deals most  
5 directly with the 20 percent overall cap that we've  
6 discussed earlier this morning.

7                   MR. WALTER SARANCHUK:    And SM8.4,  
8 motorcycle rate bases, as indicated on page 12?

9                   MR. DONALD PALMER:    There's two (2)  
10 issues addressed in that.  The first is the introduction  
11 of motorcycle pleasure rates.  We have not in the past  
12 had pleasure rates for motorcycles.  They've all been in  
13 the all purpose category and this explains the -- the  
14 splitting of the all purpose into a new all purpose and  
15 to the pleasure motorcycle.

16                                 In addition, it talks about the  
17 differential for sport bike -- sport bike rates and the  
18 sport bike differentials and that we're currently  
19 studying that and have had no change in this year's  
20 application to sport bike differentials.

21                   MR. WALTER SARANCHUK:    The next topic is  
22 at SM8.5 at page 14, broker commissions?

23                   MS. MARILYN MCLAREN:    As requested, we've  
24 provided an analysis of the change through time of broker  
25 commissions in relation to some of the factors that the

1 Board asked us to do. We've also included a copy of the  
2 Commission Schedule which is in a regulation to the  
3 Manitoba Public Insurance Corporation Act.

4 MR. WALTER SARANCHUK: Next is the  
5 investment portfolio as indicated in SM8.6 on page 18;  
6 any commentary, update there?

7 MR. BARRY GALENZOSKI: Yes, this provides  
8 a little bit of history on the Corporation's investment  
9 practices from the time when we were invested 100 percent  
10 in bonds to today's asset allocation process that we  
11 have.

12 The fact that we have a governing  
13 structure around that that includes an investment  
14 committee of the Board. An investment committee working  
15 group and we've got a small investment department working  
16 within the Corporation now.

17 It's really just to help the Board  
18 understand that the process has evolved over the last  
19 number of years. Particularly with the introduction of  
20 PIPP in 1994 and the fact that monies are accumulating on  
21 the claims side which need to be there to pay the claims  
22 in the years to follow.

23 And that there's more money available for  
24 investment. The portfolio is -- is approaching \$2  
25 billion as -- as of right now. So it's a sizeable

1 investment portfolio in the Corporation.

2 MR. WALTER SARANCHUK: And the next topic  
3 is at 8.7, auto theft issues on page 21; any update  
4 there?

5 MS. MARILYN MCLAREN: Yes. An update  
6 with respect to the information included in here. And, I  
7 guess as counsel for one of the Intervenors mentioned,  
8 the -- to refer the participants to page 23, 8.7.4 in  
9 this document we talk about the Manitoba auto theft  
10 suppression initiative which since publication of this  
11 document has become the Winnipeg Auto Theft Suppression  
12 Strategy.

13 I can tell you that with respect to theft  
14 cost -- theft experience in Manitoba this year -- this  
15 calendar year we, overall, have about a 10 percent  
16 decrease in theft this year.

17 But we all need to keep in mind that's  
18 after a 30 percent increase last year. So certainly  
19 trending the right way, the first time in a very long  
20 time. I think, for the most part, the suppression  
21 strategy probably gets most of the credit for that  
22 change.

23 But not only are we very pleased with the  
24 way that initiative is moving, we are pleased with the  
25 current status, and the ongoing positive evolution of the

1 immobilizer strategy as well.

2                   We've had many Manitobans step forward  
3 and become part of that program. We've also had many,  
4 many installers of the after theft devices step up and  
5 take the necessary steps to start selling and installing  
6 immobilizers as well. So that initiative is going  
7 certainly in the right direction as well.

8                   MR. WALTER SARANCHUK: Thank you. Now  
9 turning to SM-8.8, another issue, Claims Incurred, and  
10 the Benchmarks, shown on page 29.

11                   Any additional commentary there, Ms.  
12 McLaren?

13                   MS. MARILYN MCLAREN: I think with  
14 respect to the infrastructure study, I would like to be  
15 able to tell you that we have awarded that contract and  
16 the work is underway, but it's not quite yet, and  
17 probably will -- will not be, until shortly after we have  
18 concluded these Hearings this year, but we expect to make  
19 a decision on awarding that contract at the end of this  
20 month, and are confident that we will be very, very near  
21 -- certainly by this time next year, we will certainly be  
22 in a position to talk about the results of that work.

23                   May have a good bit of the work well  
24 along the way to talk about it when we file the  
25 Application next June, but we're confident that the

1 project is about to begin, heading in the right way. And  
2 separate from the infrastructure study, we have also in  
3 response to this, filed the -- the Barron (phonetic)  
4 Report as well.

5 MR. WALTER SARANCHUK: And there's also  
6 at SM-8.9, on page 30, reference to the Bonus/Malice  
7 System topic, which was addressed in last year's Board  
8 Order.

9 Any update there, Ms. McLaren?  
10

11 (BRIEF PAUSE)  
12

13 MS. MARILYN MCLAREN: Clearly this is  
14 something the Corporation does expect to move forward on,  
15 but it's not something that we can move forward on right  
16 at this point, because we -- we need to have the -- the  
17 systems and the structures in place before we can do  
18 that. So our -- our intention in this regard has not  
19 changed at all, it's still on the agenda.

20 MR. WALTER SARANCHUK: And finally, SM-  
21 8.10, at page 31, there are sub issues there.

22 Is there any additional commentary at all  
23 with respect to those, or does the document just speak  
24 for itself and you're prepared to leave it as it is?

25 MS. MARILYN MCLAREN: Yeah, I think this

1 document speaks to it -- speaks to the issues well  
2 itself, with of course the addition of the letter from  
3 the Crown Corp Counsel, that we filed this morning.

4 MR. WALTER SARANCHUK: Thank you. Mr.  
5 Chairman, before I -- I get into more intensive cross-  
6 examination with respect to particular areas of the  
7 Application, might I suggest that perhaps this is a  
8 convenient time to break.

9 THE CHAIRPERSON: Okay, we'll just take a  
10 five (5) minute break, thank you.

11

12 --- Upon recessing at 10:38 a.m.

13 --- Upon resuming at 10:53 a.m.

14

15 THE CHAIRPERSON: Mr. Saranchuk, anytime  
16 you want to begin.

17

18 CONTINUED BY MR. WALTER SARANCHUK:

19 MR. WALTER SARANCHUK: We'll now deal  
20 with the revenue requirement as an overall topic for  
21 cross-examination and start with the document reflected  
22 at Tab 3 in the Book of Documents, being Exhibit 10, to  
23 the PUB, Public Utilities Board documentation.

24

25 And this is the statement of the  
Corporation's operations for the 2004/2005 year. This is

1 dealt with in Mr. Galenzoski's pre-filed testimony at  
2 page 2 as well in Volume I and, as well, it's referred to  
3 in SM7.1 for reference purposes.

4 Now, just reviewing the financial  
5 performance actually incurred with that forecast at last  
6 year's General Rate Application Mr. Galenzoski, dealing  
7 firstly with total earned revenues, do you agree that  
8 they reflect an actual amount of some \$.7 million lower  
9 than forecast?

10 MR. BARRY GALENZOSKI: Yes, that's  
11 correct.

12 MR. WALTER SARANCHUK: And the claims  
13 incurred with the claims and road safety loss prevention  
14 expenses now being lower than forecast by some \$56.8  
15 million?

16 MR. BARRY GALENZOSKI: Yes, that's  
17 correct.

18 MR. WALTER SARANCHUK: With other  
19 expenses being \$.1 million lower than forecast?

20 MR. BARRY GALENZOSKI: Correct.

21 MR. WALTER SARANCHUK: Investment income  
22 is more than forecast by \$12.2 million; is that correct?

23 MR. BARRY GALENZOSKI: Yes.

24 MR. WALTER SARANCHUK: And I understand  
25 that's mainly due to additional earnings from the equity

1 portfolio?

2 MR. BARRY GALENZOSKI: Yes, that's  
3 correct.

4 MR. WALTER SARANCHUK: Now, as I  
5 understand it, the primary reasons for the \$68.4 million  
6 improvement over the forecast net income last year,  
7 firstly, there is the net claims incurred shown in  
8 Schedule 2 of TI-13 being part of this Tab 3 where the  
9 PIPP and collision costs are some \$56.8 million lower; is  
10 that correct?

11 MR. BARRY GALENZOSKI: Yes, well, it also  
12 includes the -- all the other heads of damage too, but  
13 that's the net of the -- all the lines of -- of the  
14 damages that we had for the Corporation at that year.

15 MR. WALTER SARANCHUK: And in Tab 3  
16 investment income is reflected as being \$12.2 million  
17 more; is that correct?

18 MR. BARRY GALENZOSKI: Yes.

19 MR. WALTER SARANCHUK: And can you  
20 explain -- we're going to get into investment income and  
21 the results later in detail, but just in general terms  
22 with reference to that improvement, can you explain just  
23 what the experience was there?

24 MR. BARRY GALENZOSKI: With respect to  
25 investment income, this would have been primarily

1 associated with additional gains -- net gains taken on  
2 the equity portfolios and on the bond portfolio.

3 MR. WALTER SARANCHUK: And the actual net  
4 income of \$59.1 million was a \$68.4 million improvement  
5 over the forecast \$9.3 million loss last year; is that  
6 correct?

7 MR. BARRY GALENZOSKI: Yes, that's  
8 correct.

9 MR. WALTER SARANCHUK: And when was the  
10 forecast prepared, sir?

11 MR. BARRY GALENZOSKI: Well, the forecast  
12 -- 04/05 forecast was likely prepared for the application  
13 in June of the previous year.

14 MR. WALTER SARANCHUK: And, in general  
15 terms, honing in on the variance in particular; what are  
16 the reasons there for the variance?

17 MR. BARRY GALENZOSKI: Well variances  
18 really come down to two (2) components, one (1) being the  
19 claims incurred. Claims incurred are lower than had been  
20 expected, primarily due to an actuarial review that was  
21 conducted, a year end, and that saw the reduction. We  
22 were expecting actually to see the -- the IBNR, which is  
23 the incurred, but not reported, to increase, and had  
24 budgeted for that, and that was included in the estimates  
25 that were prepared previously.

1                   The actual was that they came down instead  
2 of going up, and that net effect was the majority of that  
3 \$56 million difference that you're seeing on the claims  
4 incurred in that line.

5                   And then obviously the other major  
6 difference to the estimate was the investment income.  
7 And again, the way we project investment income is based  
8 on -- is based on expected outcomes. The gains are not a  
9 certainty, and therefore are not part of the -- the  
10 forecast process.

11                   MR. WALTER SARANCHUK: Thank you, sir.  
12 Now, moving on to the Statement of Operations for the  
13 year with -- which we are in, that's reflected at Tab 4  
14 at TI-14. That's for the year 2005/2006.

15                   And that of course was revised on  
16 September 28th, just a number of days ago, with the  
17 filing of the bundle of documentation by the Corporation,  
18 which was marked in the evidence as the Corporation's  
19 Exhibit Number 8.

20                   With reference to the latest revised  
21 forecast, now showing a net income of some \$52 million,  
22 versus a net loss of \$5.7 million projected last year,  
23 that's correct, is it not, Mr. Galenzoski?

24                   MR. BARRY GALENZOSKI: Yes, you'll see  
25 that there's three (3) columns there, the first column on

1 the left is the '05/'06 forecast at June '04, and then  
2 the revised forecast of June '05, and the -- the revised  
3 forecast of September '05. So we've got three (3) sets  
4 of numbers that we're dealing with here.

5 MR. WALTER SARANCHUK: Yes, and that's a  
6 \$58 million variance?

7 MR. BARRY GALENZOSKI: Yes, that would be  
8 -- you're looking at a \$5.7 million projected loss for  
9 June of '04, compared to a net income of \$52 million  
10 after the transfer to the Immobilizer Incentive Fund, and  
11 -- and I guess when we're talking about net incomes,  
12 that's one (1) of the lines that we have to consider that  
13 wasn't considered in the previous forecast obviously.

14 And those expenses are in the expense  
15 category, but our real net income is the -- is the line  
16 above that, the \$50.4 million.

17 MR. WALTER SARANCHUK: In terms of the  
18 changes in the assumptions and the impact on the  
19 forecast, that's shown on the third page in, as the third  
20 page of your revision to TI-14.

21 Can you just comment on those very  
22 briefly, sir?

23 MR. BARRY GALENZOSKI: Well, you can see  
24 that there's minor changes with respect to premiums  
25 written, which would reflect in premiums earned and

1 that's relating to motor vehicle premiums written, which  
2 are 2.4 million more than the '05 forecast, as well as  
3 driver premiums which are six hundred thousand dollars  
4 (\$600,000) less.

5                   We talk about the road safety and loss  
6 prevention expenses, are more than budgeted in -- than  
7 forecasted in '05. But the real change is investment  
8 income, and again, we're seeing a substantial increase,  
9 you know, all of that is due to the net gain that we've  
10 got on our equity investments, both the Canadian and US  
11 dollar investments, as well as gains on the bond  
12 portfolio that we're taking.

13                   MR. WALTER SARANCHUK: And now in terms  
14 of comparing the latest forecast to the June -- June 2005  
15 revised forecast, and last year's forecast. There's a --  
16 a claims incurred decrease by some \$8 million, when  
17 referring to TI-14, as originally filed, and that's four  
18 (4) pages into Tab 4, the lower left hand corner showing  
19 a June 24th, 2005 filing at page 1, and looking at the  
20 net claims incurred line, my point is that it reflects an  
21 \$8 million decrease; is that correct?

22                   MR. BARRY GALENZOSKI: Yes, and that's  
23 been maintained for the forecast for September '05, also.

24                   MR. WALTER SARANCHUK: Yes, so that there  
25 is a zero (0) change from the forecast in June in the

1 September forecast, correct?

2 MR. BARRY GALENZOSKI: That's correct.

3 MR. WALTER SARANCHUK: And the claims  
4 expense line in the previous or original TI-14 filed June  
5 24, 2005 reflects a 4.4 million dollar decrease in claims  
6 expenses; is that correct?

7 MR. BARRY GALENZOSKI: No, I'm not sure I  
8 see that. We see a claims expenses originally forecast  
9 in June at sixty-seven million nine hundred and ninety-  
10 four thousand (67,994,000) and then that goes down to  
11 sixty seven nine thirty-five (67,935) --

12 MR. WALTER SARANCHUK: Oh, I'm sorry, I  
13 meant --

14 MR. BARRY GALENZOSKI: -- and is  
15 maintained.

16 MR. WALTER SARANCHUK: I'm sorry, yes,  
17 okay. The claims expenses shown there, right. But in  
18 terms of the overall total expenses line, as originally  
19 filed, some \$94.6 or \$7 million down to \$90.2 million in  
20 June of this year and of in that \$91.1 million as at  
21 September 28th; you see that, sir?

22 MR. BARRY GALENZOSKI: Yes, I see that.

23 MR. WALTER SARANCHUK: And so there is  
24 that change but really from the June forecast to the  
25 current forecast, there's still a 4 million dollar

1 variance; is that correct?

2 MR. BARRY GALENZOSKI: Yes, that's  
3 correct.

4 MR. WALTER SARANCHUK: And dealing now  
5 with the investment income line, which as you indicated  
6 is the big ticket item; those are my words.

7 There is an increase of some \$11.2 million  
8 from that forecast last year when comparing the original  
9 filing of TI-14 in June of this year at \$82.8 million to  
10 the \$71.5 million for investment income forecast last  
11 year; is that correct?

12 MR. BARRY GALENZOSKI: Yes, that's  
13 correct.

14 MR. WALTER SARANCHUK: And that now there  
15 is, with the latest filing, or looking at the first page  
16 of TI-14, there is now a 35.3 million dollar investment  
17 income reflection, more than three (3) months ago and  
18 \$47.6 million from last year; is that correct?

19 MR. BARRY GALENZOSKI: Yes, that's  
20 correct.

21 MR. WALTER SARANCHUK: With the result  
22 that the net income now forecasted is \$52 million,  
23 compared to \$17 million three (3) months ago?

24 MR. BARRY GALENZOSKI: Again, just a very  
25 technical thing, because there is a change in our

1 statements this year. The net income is the line three  
2 (3) lines from the bottom; that's the actual income  
3 statement that's what it'll read, and then we're for rate  
4 setting purposes only, we're adding back the transfer  
5 from the Immobilizer Incentive Fund and that's just to  
6 assist when we're talking about rate settings, so the  
7 real net income is fifty point (50.) -- fifty million  
8 four fifty two (50,452,000) is what we're forecasting.

9                   And then the rest, this one million six  
10 twenty-five (1,625,000) will come back in the RSR section  
11 of the -- it'll be a transfer from the Immobilizer  
12 Incentive Fund to the RSR and that will bring that level  
13 back up by that \$1.6 million.

14                   But for rate setting, we're showing those  
15 two (2) together here, just so that you can see where  
16 we're -- where we're coming from with respect to the  
17 revenues that we're looking at overall, for rate setting  
18 purposes.

19                   MR. WALTER SARANCHUK:   Now, when will the  
20 second quarter report be filed?

21                   MR. BARRY GALENZOSKI:   We're hoping that  
22 the second quarter report will be handed out at the  
23 Legislature today and if that happens early enough, we'll  
24 get it to you today. If not, then it'll probably be  
25 tomorrow.

1 MR. WALTER SARANCHUK: Now, does this  
2 latest filing of TI-14 reflect the Corporation's best  
3 estimate for the results for the current year?

4 MR. BARRY GALENZOSKI: Yes, it does.

5 MR. WALTER SARANCHUK: Does the  
6 Corporation have any intention of revising the current  
7 application in light of these results?

8 MR. BARRY GALENZOSKI: Could you repeat  
9 the question, please?

10 MR. WALTER SARANCHUK: Does the  
11 Corporation have any intention of revising the current  
12 application in light of these latest results?

13 MR. BARRY GALENZOSKI: No, we just re-  
14 file the financial data.

15 MR. WALTER SARANCHUK: Thank you, sir.

16

17 (BRIEF PAUSE)

18

19 MR. WALTER SARANCHUK: You made  
20 reference, sir, to the actuarial review at year end of  
21 last year, that is February of this year.

22 What was the nature of the change in the  
23 IBNR?

24 MR. BARRY GALENZOSKI: There was  
25 reductions overall of about \$40 million, I believe.

1 MR. WALTER SARANCHUK: Is that with  
2 respect to PIPP?

3 MR. BARRY GALENZOSKI: It was virtually  
4 all with PIPP, yes.

5 MR. WALTER SARANCHUK: Which, for the  
6 record, is Personal Injury Protection Plan. Now, are  
7 those expected to have any ongoing impact?

8 MR. BARRY GALENZOSKI: No.

9 MR. WALTER SARANCHUK: So, it's a one-  
10 time correction?

11 MR. BARRY GALENZOSKI: That's correct.

12 MR. WALTER SARANCHUK: Mr. Galenzoski, we  
13 are now looking at a net income for rating at some \$52  
14 million as compared to \$17 million three (3) months ago  
15 and then a year ago a \$5.7 million loss.

16 In each and every one of those instances  
17 the Corporation is not considering any rate change as  
18 such?

19 MR. BARRY GALENZOSKI: Well, keep in mind  
20 that, you know, this change is primarily driven by  
21 investment income. And the second thing that you want to  
22 keep in mind is that this is for the current fiscal year,  
23 not for the application year.

24 And, you know, we're not forecasting that  
25 same good fortune for the future; that is very dependent

1 on where the markets go.

2

3

(BRIEF PAUSE)

4

5

MR. WALTER SARANCHUK: You made reference  
6 to the equity gains in this latest filing, sir, does this  
7 represent a change in the strategy related to equities?

8

MR. BARRY GALENZOSKI: No. It represents  
9 a change in the market conditions out there. There's --  
10 it's been a good run for the last -- starting last year.  
11 You saw -- you saw that we took about \$12 million in  
12 gains last year.

13

This year we've got more gains to be taken  
14 and we monitor that on a -- on a constant basis. Every  
15 week I'm looking at the gains that are available on our  
16 equity portfolio in particular.

17

We also talk to the Department of Finance  
18 about available gains that may be reasonably taken out of  
19 the bond portfolio and when things are lined up properly  
20 we will take those gains. And things have been going  
21 very well, both on the US and Canadian equity market  
22 particularly.

23

MR. WALTER SARANCHUK: Just going back to  
24 the PIPP IBNR; what exactly happened that caused that  
25 particular reduction?

1                   MR. DONALD PALMER:    A lot of it was with  
2   respect to the '03/'04 accident year.  We had had a lot  
3   of serious losses that we put up some provisional  
4   reserves expecting them to -- to behave like they had in  
5   the past.

6                   And, essentially, it didn't happen.  Those  
7   increases in case reserves that we expected to see just  
8   didn't materialize.

9                   MR. WALTER SARANCHUK:    Was that the --  
10  was that the impact of the greater than normal number of  
11  brain damage cases?

12                  MR. DONALD PALMER:    That's correct.

13                  MR. WALTER SARANCHUK:    Now, moving on to  
14  the year with which we're concerned in this application,  
15  Mr. Galenzoski, in particular Tab 5 in the documentation,  
16  "A Statement of Operations Projected for 2006/07".

17                  And comparing the various forecasts, in  
18  particular, and this is dealt with at page 3 of your pre-  
19  filed testimony, I don't know if there's any need to go  
20  there, but in June of this year the expected result was a  
21  \$75.9 million underwriting loss with an investment income  
22  of some seventy-five point seven (75.7) leaving a net  
23  loss of \$.2 million; is that correct, sir?

24                  MR. BARRY GALENZOSKI:    I'm looking at  
25  this page under your tab and I don't see those numbers.

1 MR. WALTER SARANCHUK: Okay. Take a look  
2 at page 2 -- or actually page 1 of your filing in June;  
3 that is four (4) pages -- five (5) pages into the tab.  
4 Five (5) pages in it shows page 1, June 24, 2005 at the  
5 bottom. And I'm suggesting to you that the expected  
6 result was an underwriting loss of \$75.9 million, with an  
7 investment income of some \$75.7 million, leaving a net  
8 loss of \$.2 million?

9 MR. BARRY GALENZOSKI: That's correct.

10 MR. WALTER SARANCHUK: And in September,  
11 going now to the first page in that tab, revised TI-15,  
12 the expected result is \$7.2 million underwriting loss,  
13 with a \$77.9 million investment income, reflecting a \$2.7  
14 million net income; is that correct?

15 MR. BARRY GALENZOSKI: Well your  
16 underwriting income I think you've got incorrect, it's  
17 \$75.2 million loss.

18 MR. WALTER SARANCHUK: Seventy (70) --  
19 oh, I see, okay, I'm sorry. I thought I said that, but a  
20 \$75.2 million underwriting loss with a \$77.9 million  
21 investment income, for a \$2.7 million net income;  
22 correct?

23 MR. BARRY GALENZOSKI: That's correct.

24 MR. WALTER SARANCHUK: In other words,  
25 the underwriting loss indicates that, for the period in

1 question, fiscal 2006/07, all claims incurred and  
2 operating expenses are projected to be \$75.2 million  
3 greater than all projected revenues, other than  
4 investment income; is that correct?

5 MR. BARRY GALENZOSKI: That's correct.

6 MR. WALTER SARANCHUK: And looking at  
7 again, four (4) pages in, if you just keep your finger on  
8 -- actually five (5) pages in, this is the TI-15. Or TI-  
9 15-A. taking it another page in, as filed in June of this  
10 year.

11 Claims incurred increased by some \$24.6  
12 million; is that correct?

13 MR. BARRY GALENZOSKI: Is this on page 2  
14 you're looking at?

15 MR. WALTER SARANCHUK: No, I'm looking  
16 now on page 1, as filed on June 24th of '05, this is five  
17 (5) pages in. And also reflected on page 2, I'm looking  
18 at net claims incurred, 555 million, compared to 531  
19 million.

20 MR. BARRY GALENZOSKI: Yes, that's a  
21 change of about 24 million.

22 MR. WALTER SARANCHUK: Yes. And in the  
23 June 2005 documentation I understand there's -- oh, by  
24 the way, for the claims incurred there's really no  
25 change, it's almost exactly the same for September 2005;

1 is that correct?

2 MR. BARRY GALENZOSKI: Yes, that's  
3 correct. Now, just keep in mind that you're comparing  
4 two (2) different years here, you're comparing '05/'06  
5 forecast to '06/'07 projected.

6 MR. WALTER SARANCHUK: Well I appreciate  
7 that, sir, I'm just going over the differences.

8 MR. BARRY GALENZOSKI: Yes.

9 MR. WALTER SARANCHUK: And now with  
10 reference to the June filing, again, now dealing with  
11 operating expenses, there was to have been the \$2.7  
12 million increase forecast; is that correct?

13 MR. BARRY GALENZOSKI: Yes, that's  
14 approximately correct.

15 MR. WALTER SARANCHUK: And there's  
16 slightly less of an increase now; is that correct?  
17 Operating --

18 MR. BARRY GALENZOSKI: Yes, that's  
19 correct.

20 MR. WALTER SARANCHUK: Now, looking at  
21 TI-15-A revised, which is your latest filing, three (3)  
22 pages into the Tab numbered 5.

23

24

(BRIEF PAUSE)

25

1 MR. WALTER SARANCHUK: Sorry, taking a  
2 look at TI-15-A as filed in June of this year, which is  
3 another four (4) pages over, TI-15-A. Three (3) months  
4 ago the net income for rating was projected at \$.6  
5 million, and now, comparatively speaking, on TI-15 and  
6 TI-15-A, there is a \$4.5 million net income projected; is  
7 that correct?

8 MR. BARRY GALENZOSKI: Yes, that's  
9 correct.

10

11 (BRIEF PAUSE)

12

13 MR. WALTER SARANCHUK: And you dealt with  
14 this, sir, in your pre-filed testimony at page 7, in your  
15 revised pre-filed testimony.

16 Could you just refer to that explanation  
17 as given in the second paragraph, that's the one in the  
18 middle of the page, beginning with the words "TI-15  
19 revised", this is page 7 of your revised pre-filed  
20 testimony.

21 Just with reference to that paragraph, I  
22 don't know if you want to quote it or just review it, but  
23 please deal with it.

24 MR. BARRY GALENZOSKI: I'll read it in.

25 "TI-15 revised indicates that for the

1 '06/'07 fiscal year, basic insurance  
2 income statement will record a net  
3 income of 2.7 million which includes  
4 the 1.8 million in anticipated costs  
5 that relate directly to the Immobilizer  
6 Program previously detailed.  
7 The 2.7 million net income will be  
8 allocated to the basic RSR and the RSR  
9 will be credited with the recovery of  
10 1.8 million from the IIF fund,  
11 resulting in a net increase to the RSR  
12 of \$4.5 million."

13 MR. WALTER SARANCHUK: Yes, sir, and so  
14 the \$4.5 million really arises out of a \$1.8 million  
15 recovery from the RSR for the -- the IIF, if you will; is  
16 that correct?

17 MR. BARRY GALENZOSKI: It's a recovery  
18 from the IIF to RSR, yes.

19 MR. WALTER SARANCHUK: Now, why is the  
20 transfer from the Immobilizer Incentive Fund or IIF shown  
21 on the income statement which is TI-15, this is the first  
22 page of your revised filing, as it was shown in the TI-15  
23 previously filed.

24 When in the next tab at page -- Tab 6, in  
25 the TI-16 document revised, that's a statement of basic

1 insurance retained earnings, it is shown as part of the  
2 retained earnings?

3 MR. BARRY GALENZOSKI: We're talking the  
4 Immobilizer Incentive Fund?

5 MR. WALTER SARANCHUK: Yes, sir.

6 MR. BARRY GALENZOSKI: Yes, the  
7 Immobilizer Incentive Fund is part of the basic retained  
8 earnings. Basic retained earnings has two (2) components  
9 now, which it didn't have the previous year.

10 In the previous years, the basic retained  
11 earnings were all allocated to Rate Stabilization  
12 Reserve. In the current and future, at least for the  
13 next few years, we -- we will see it -- we have two (2)  
14 components.

15 One (1) component will continue to be the  
16 Rate Stabilization Reserve and the other component will  
17 be the Immobilizer Incentive Fund which will decrease  
18 over time as we progress with this project.

19 MR. WALTER SARANCHUK: Is this in  
20 accordance with the GAAP or the general accounting --  
21 accepted rules of accounting practice?

22 MR. BARRY GALENZOSKI: Yes.

23 MR. WALTER SARANCHUK: And is there a  
24 particular purpose of reflecting the transfer in this  
25 manner, bearing in mind that we're going to be getting

1 into it in some detail later, but just in terms of the  
2 presentation?

3 MR. BARRY GALENZOSKI: Yes, the  
4 presentation is designed to be, you know, very  
5 transparent. It's, you know, I harken back to the days  
6 when we had the additional revenues that we were getting  
7 to rebuild the Rate Stabilization Reserve and we were  
8 required by the Board at that time to make sure that we  
9 highlighted where those monies were being accounted for,  
10 so that they were explicitly detailed within both the  
11 income statement and then within Rate Stabilization  
12 Reserve.

13 And what we're doing here is we're saying  
14 that that Immobilizer Incentive Fund is the special  
15 purpose fund set aside to deal with the theft project  
16 that we've got underway right now.

17 And that the RSR is a stand alone,  
18 separate, discrete discussion, and we're trying to  
19 separate the two (2) so that it can be easily seen.

20 But we also want to make sure that you can  
21 see the accounting for it, as to how it's going to work.  
22 And so that's why in my testimony, my pre-file testimony  
23 I wanted to make it extremely clear as to how we were  
24 going to detail that and how the monies were going to  
25 flow.

1                   Any future net incomes are still going to  
2 flow into the RSR and then the Immobilizer Incentive Fund  
3 now, the -- I'll just step back one -- one little bit on  
4 that.

5                   Any future net incomes are going to have  
6 some costs embedded in that. In other words, they'll be  
7 lower because of the Immobilizer Incentive Project that  
8 we've got going.

9                   Some of those costs go through the income  
10 statement. To offset that, the Immobilizer Incentive  
11 Fund reimburses that into the RSR to make that fund  
12 whole, as though that program was a stand alone program,  
13 which it is.

14                   And it is therefore very easy to determine  
15 how much money has been spent on the Immobilizer  
16 Incentive Project and what the impact is, then, with  
17 respect to the ongoing RSR.

18                   The ongoing RSR will be ongoing. The  
19 Immobilizer Incentive Fund is a special purpose fund that  
20 has a shelf life.

21                   MR. WALTER SARANCHUK:    So you have no --

22                   MS. MARILYN MCLAREN:    Excuse me. I'll  
23 maybe just add to that slightly. The practical reality  
24 is that we have to spend money on the immobilizer  
25 incentive strategy before we save money on claims costs.



1 MR. BARRY GALENZOSKI: Again, we wanted  
2 to make sure that we -- we're showing it to you on this -  
3 - on the statements for rate setting purposes. But, you  
4 know, to have clarity with respect to the net income  
5 statement we've -- we've decided to handle it the way we  
6 have.

7 And there are different -- different ways  
8 of handling it, obviously.

9

10 (BRIEF PAUSE)

11

12 MR. WALTER SARANCHUK: Well, do the  
13 accounting rules permit taking reserves into account in  
14 the calculation of net income?

15 MR. BARRY GALENZOSKI: Not retained  
16 earning reserves. They do take into account any changes  
17 in our reserves that are on our balance sheet. And since  
18 claims incurred or pension liability, those types of  
19 changes are flowing through the income statement.

20 MR. WALTER SARANCHUK: So this is  
21 illustrative of but not reflective of GAAP; is that  
22 correct?

23 MR. BARRY GALENZOSKI: Can you repeat  
24 that question please?

25 MR. WALTER SARANCHUK: So this is

1 illustrative, but not reflective, of General Accounting -  
2 - or acceptable accounting practices; is that correct?

3 MR. BARRY GALENZOSKI: These are special  
4 purpose statements that we're preparing for the -- this  
5 particular hearing.

6 MR. WALTER SARANCHUK: Thank you, sir.

7 Now, turning to Tab 7 and dealing with the  
8 revision to TI-17 that was just filed. With reference to  
9 the bottom line, so to speak, the net income for rating  
10 as shown in revised TI-17 just filed at page 1; can you  
11 discuss the primary reason or reasons for the variation  
12 in net income in the -- particularly the last two (2)  
13 years, '04/'05 and the current year?

14 MR. BARRY GALENZOSKI: Yes. We just went  
15 through the -- the '04/'05 year where we talked about the  
16 change in financial provisions was a major impact and  
17 then there was about \$12 million in investment gains that  
18 were taken; that had the -- those were the two (2) major  
19 components with respect to the \$59 million net income.

20 With respect to the -- the current fiscal  
21 year that we're in right now, the \$50 million. Almost  
22 entirely that's relating to investment income increases  
23 due to the gains on both the equity and bond portfolios.

24 So those would be the major changes. If  
25 you go back in to the '01/'02 and '02/'03 year, the prime

1 reason for those reductions is because of less investment  
2 income than expected.

3 MR. WALTER SARANCHUK: And turning over  
4 to the next page, TI-17(a) as just revised and just  
5 filed, can you confirm, sir, that the schedule reflects  
6 no rate increases in the outlook period?

7 MR. BARRY GALENZOSKI: Yes, I can confirm  
8 that.

9 MR. WALTER SARANCHUK: Now, what factors  
10 are behind the increase in premium revenue in each of  
11 those years?

12

13 (BRIEF PAUSE)

14

15 MR. BARRY GALENZOSKI: The major drivers  
16 are -- are two (2) factors, there's the upgrading factor,  
17 which we're budgeting for 3 percent upgrading, and then  
18 the volume increase for '07/'08, we're showing at 1 1/2  
19 percent and then 1 percent thereafter. So those are the  
20 two (2) big factors in the change in the income, or the  
21 premium's rate.

22 MR. WALTER SARANCHUK: And we'll get into  
23 this in detail a little more later, sir, but can you just  
24 at this time, briefly explain what are the upgrade  
25 factors and volume factors?

1                   MR. BARRY GALENZOSKI:   Yes, the upgrade  
2 factor primarily relates to the vehicle fleet being  
3 renewed, as customers dispose of older units and buy  
4 newer units. The newer units generally reflect a higher  
5 insurance premium, and therefore the revenues are  
6 increasing as a result of that.

7                   And then the volume increase is simply  
8 what it means, it just means that there's more insured  
9 units on the streets.

10                  MR. WALTER SARANCHUK:   Also, to be noted  
11 is the claims costs increasing in each of the years from  
12 some \$609.4 million, for just forecast for 2005/06, to  
13 \$724 million in 2009/2010.

14                  In arriving at the forecast that you do  
15 for outlook period, just how do you go about that, sir,  
16 and appreciating that we're talking about some four (4)  
17 or five (5) years out?

18                  MR. BARRY GALENZOSKI:   Yes, well there's  
19 a lot of rigour with respect to the -- the increases that  
20 we're expecting year over year from our current to our  
21 next fiscal period, the period that we're requesting the  
22 Rate Application for.

23                  And then after that there's factors that  
24 are put towards increasing the costs going forward, based  
25 on historical increases that we've seen, any changes that

1 there may be with respect to cover, any changes that  
2 we're seeing with respect to trends in our claims  
3 patterns.

4 The claims expenses, those -- that line is  
5 primarily our -- our expenses for salaries, building  
6 operations, and so we have factors that we would apply  
7 against that, as to the expected increases that we would  
8 have on those.

9 And road safety loss prevention, the same  
10 thing -- same thing would happen with that.

11 MR. WALTER SARANCHUK: Now, moving down  
12 to the underwriting income or loss line, sir, would you  
13 agree that there is a \$7.5 million increase in  
14 underwriting loss in 2006/07, compared to 2005/06?

15 MR. BARRY GALENZOSKI: Yes, I'd agree  
16 with that.

17 MR. WALTER SARANCHUK: And then there's a  
18 \$19 million underwriting loss increase in 2007/08, over  
19 the projection for 2006/07; is that correct?

20 MR. BARRY GALENZOSKI: Yes.

21 MR. WALTER SARANCHUK: Does this reflect  
22 that rates are insufficient to offset the growth and  
23 claims costs, notwithstanding the increase in revenue  
24 projected, particularly for '06/'07?

25 MR. BARRY GALENZOSKI: No, in my opinion

1 it reflects that rates are -- are fairly well stated.  
2 You'll look at that bottom line net income loss for  
3 rating purposes. Included in that underwriting loss that  
4 you're seeing, are the -- the monies that are flowing to  
5 the income statement, related to the Immobilizer  
6 Incentive Fund, those are offset in that -- in that  
7 second line from the bottom.

8                   And for instance, when we look at '07/'08,  
9 there's \$7.3 million that would be included in that \$94.2  
10 million underwriting loss.

11                   And then of course we do consider  
12 investment income when we look at rate adequacy, and  
13 these are our expected investment incomes that we're --  
14 we're going to have, without the exceptional gains that  
15 we've seen in the last year particularly, and the year  
16 before that, to some degree.

17                   MR. WALTER SARANCHUK: I just draw your  
18 attention to the so called levelling during the outlook  
19 period.

20                   Is this a reflection of the Immobilizer  
21 Incentive Fund Initiative?

22                   MR. BARRY GALENZOSKI: There would be  
23 some of that in the claims projections, yes.

24                   MR. WALTER SARANCHUK: Can you confirm,  
25 sir, that rates are not designed to recover claims costs,

1 but rather it's consideration of investment income taken  
2 into account?

3 MR. WALTER SARANCHUK: Yes, investment  
4 income is taken into account at MPI.

5

6 (BRIEF PAUSE)

7

8 MR. WALTER SARANCHUK: Is the annually  
9 increasing investment income offsetting the underwriting  
10 loss in each year, at least to some degree,  
11 notwithstanding the Immobilizer Incentive Program  
12 expenditures?

13 MR. BARRY GALENZOSKI: Yes, if you took  
14 away the Immobilizer Incentive Fund program costs, the  
15 investment income is designed to have that effect that  
16 you explained, which is to offset the underwriting loss.

17 Keep in mind that we're looking to have an  
18 extremely loss ratio in comparison to other insurance  
19 companies. You know, we're looking to have at least 85  
20 percent loss ratio, so that doesn't leave a lot with  
21 respect to your income being able to offset your other  
22 operating costs and -- and then come out with a bottom  
23 line underwriting profit.

24 We don't budget for an underwriting profit  
25 for basic insurance; this just isn't going to happen

1 because of the way we're structured and the -- and the  
2 goals we have with respect to the amount of money we want  
3 to provide back to our customers with respect to the loss  
4 ratio that we're expecting.

5 MR. WALTER SARANCHUK: After application  
6 of investment income, this is the outlook period of  
7 2007/2008, the Corporation still anticipates a loss.

8 Can you comment on that, sir?

9 MR. BARRY GALENZOSKI: Yes, well, 7.4  
10 million or 7.3 million of that is related to the dollars  
11 that are included in the income statement that relate to  
12 the Immobilizer Incentive Fund, so the net is really a  
13 loss of \$1.6 million, when we look at it from the higher  
14 perspective.

15 MR. WALTER SARANCHUK: Now dealing with  
16 investment income in particular, in some detail. If you  
17 just keep your finger on Tab 7 and Tab 9 as well, which  
18 is the investment allocation, and this is dealing with  
19 the -- the latest revisions, the latest revised filings.

20 Would you agree, sir, that taking a look  
21 at TI-13, 14, 15 investment income is a major component  
22 in the operating results of the Corporation?

23 MR. BARRY GALENZOSKI: Yes, I would agree  
24 with that.

25

1 (BRIEF PAUSE)

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MR. WALTER SARANCHUK: And in Tab 7, looking at the investment income line from 2001 to date, can you comment on the variability in investment income?

MR. BARRY GALENZOSKI: Yes, when we look at Tab 7, page 1 you'll see that investment income has in '01/'02, was 55.4 million and it dropped to 44.1 million and went up to 108 million.

That's real variability; there's no doubt in that in anybody's mind about that.

And a lot of that reflected what was happening in the market place and particularly the type of investments we had -- we got ourselves into with respect to some of our equity investments, and just where equities were going at that particular point in time.

When we get to '03/'04 we had a much better experience, again as a result of where the markets were going.

Then it levelled off in '04/'05 and although we were still about 12 million more than we'd expected and then for the current year, '05/'06 we're at a much higher number and again, because the equity markets are very strong right now.

We're also able to take some of our bond

1 gains so that is all reflected within this -- these  
2 statements. It's showing the actual experience up to the  
3 '04/'05 year and you can see what that is, and there's --  
4 there's lots of documentation that's been presented here  
5 with respect to what those actual results were, what we  
6 think the results are going to be for the current year  
7 that we're in, and then where we think we're going in the  
8 forecast period.

9 MR. WALTER SARANCHUK: Turning to Tab 28  
10 in the book of documents, that includes the Public  
11 Utilities Board's interrogatory or Information Request  
12 number 5 in the first round and the Corporation's  
13 response thereto.

14 Turning to the last page and that is the  
15 attachment that was provided in response to Part D of  
16 that inquiry which said, quote:

17 "Please provide a schedule detailing  
18 the history of the projected forecast  
19 and actual investment income by asset  
20 class in the last five (5) years." End  
21 of quote.

22 I would refer you, sir, to the equity  
23 gain/loss line in particular.

24 MR. BARRY GALENZOSKI: Yes, I have that.

25 MR. WALTER SARANCHUK: Thank you. And I

1 wonder if you would please review those and indicate just  
2 what that information does reveal in terms of the  
3 projected to actual results in that particular line from  
4 2002/03 to 2004/05?

5                   And if you can comment on the variability  
6 that would be fine too.

7                   MR. BARRY GALENZOSKI:    Sure.  I'll look  
8 at '02/'03, for instance, where when we looked at the '02  
9 -- 2002 GRA the projected was \$14 million.  The 2003 GRA  
10 the forecast was \$10 million and then the actual for '04  
11 was -- was a \$27 million loss.

12                   And so that just demonstrates the  
13 volatility that there was on that particular market  
14 segment at that particular point in time.  We -- we ended  
15 up not making money on those equity investments, not to  
16 the extent that we thought we were going to.

17                   That -- then -- then you look at what  
18 happened in the next two (2) years and you'll see that  
19 the projected is a lot lower than what the actuals ended  
20 up in both of those years.

21                   And, again, that reflects what was  
22 happening in the marketplace at the time, that we were  
23 able to get some gains out of our portfolios.

24                   MR. WALTER SARANCHUK:    Can you comment on  
25 what was the driver in respect of those results for

1 '03/'04 as compared to '04/'05? Were there particular  
2 equities that --

3 MR. BARRY GALENZOSKI: Well --

4 MR. WALTER SARANCHUK: -- sort of reflect  
5 a greater change?

6 MR. BARRY GALENZOSKI: We're invested in  
7 two (2) types of equities; in the Canadian market and on  
8 the US side. The US is the S&P 500 and the Canadian is  
9 the TSX -- S&P TSX 300.

10 And primarily we've seen very good results  
11 on the Canadian investments. We -- we had our  
12 investments in -- if you go back to '02/'03 we were on  
13 the US side we were invested entirely in something called  
14 equity swaps.

15 We weren't really invested in any one (1)  
16 particular stock. We were invested in an index to the  
17 S&P 500 and it had pre-determined settlement dates and  
18 that market wasn't doing good. And it was like mark-to-  
19 marketing -- mark-to-market, your bond portfolio or your  
20 investment portfolio at that time.

21 We had to make a settlement based on where  
22 the market was. And, as a result, things weren't going -  
23 - weren't going good for us. We got ourselves out of  
24 that type of investment and went to managed funds after  
25 that and that had better results for us going forward,

1 particularly on the US side.

2 Now, the US isn't the biggest component of  
3 our equity portfolio, but it is -- it is a significant  
4 one with respect to the dollar impact. You would have  
5 seen other things that were happening in the market, 9/11  
6 for instance was something that would have caused some  
7 difficulties on the stock markets, both US and Canada.

8 And all that gets reflected in where the  
9 markets are going over time. So there was a dip. There  
10 was a dip for a couple of years. Then it came back up to  
11 something more expected and we've had better results over  
12 the last two (2) years.

13 MR. WALTER SARANCHUK: And given that  
14 variability, how would you describe the basis for your  
15 establishing assumed investment rates of return?

16 MR. BARRY GALENZOSKI: Well, we're --  
17 we're somewhat conservative on that. We don't provide an  
18 equity premium, for instance, on our -- when we're  
19 budgeting for our forecasted income on -- on equities.

20 In other words, we're basically saying  
21 that equities are going to behave something like a bond,  
22 Canada 10 year type bond without having some kind of an  
23 equity premium just because you're in equities.

24 It's more of a wait and see attitude with  
25 respect to what the results will be. And on that basis,

1 you know, we will -- we will hopefully have reasonable  
2 results. Now, over and above that, of course, are the  
3 swings that you're seeing in the marketplace.

4 And if they're -- if they're really  
5 positive like they are the last couple of years then  
6 you're going to see a bigger impact. If they're quite  
7 negative like they were two (2) years prior to that, then  
8 you're going to see the opposite side of that coin.

9 MR. WALTER SARANCHUK: And do the  
10 variances from the assumed rates of return have  
11 consequences on the RSR?

12 MR. BARRY GALENZOSKI: Well, they have  
13 consequences on the net income earned or not earned on a  
14 particular year. Net income or loss flows into the RSR  
15 and, therefore, there's a consequence.

16 If it's negative on the investment income  
17 side then it's going to reduce the contribution made to  
18 the RSR or even draw down the RSR. If it's positive,  
19 like it has been, for instance, this year, then that's  
20 going to be a very positive development on the RSR.

21 MR. WALTER SARANCHUK: Mr. Galenzoski, in  
22 terms of the Corporation's investment portfolio, you  
23 filed a revised TI-21, which is at Tab 9, both the  
24 original filing of the investment allocation, being the  
25 second page in that tab, and the first page being the

1 revised filing as at September 28th, 2005.

2 As I understand it, there's an average  
3 investment portfolio there of some \$1.898 billion, given  
4 the latest tabulation; is that correct?

5 And I'm talking about the average  
6 investment portfolio column, totalling up the 12.1  
7 million for short term, the 1.4 billion long term, and  
8 4.3 million in equities, I have at one billion eight  
9 hundred and ninety-eight million (1,898,000,000), broken  
10 down with those categories; is that correct?

11 MR. BARRY GALENZOSKI: I'll give you that  
12 one (1), sure.

13 MR. WALTER SARANCHUK: And overall, as I  
14 understand it, you're expecting the Corporate investment  
15 income to be \$88.2 million; is that correct?

16 MR. BARRY GALENZOSKI: Yes.

17 MR. WALTER SARANCHUK: And that basic  
18 share is 88.28 percent, or \$77.8 million?

19 MR. BARRY GALENZOSKI: That's correct.

20 MR. WALTER SARANCHUK: Now, with  
21 reference to this particular filing, can you explain just  
22 how, in general terms, the basic share is determined?

23 MR. BARRY GALENZOSKI: The basic share is  
24 determined, based on average funds available for  
25 investment. Average funds available for investment

1 consist of monies that are set aside to pay claims, both  
2 case reserves and financial provisions, if they're fully  
3 funded.

4                   Any of the -- any of the other cash  
5 assets of -- of the -- of the division that we're talking  
6 about, whether it's basic extension or SRE, and those are  
7 averaged and then we determine the percent that's  
8 available for each line of business.

9                   And you'll notice that we're saying basic  
10 share is 88.28 percent, where a previous document on the  
11 page below, said it was 87.77 percent. So that reflects  
12 that there was more cash available for investment on the  
13 basic side than there was previously, when we did the  
14 allocation.

15                   MR. WALTER SARANCHUK:   And can you  
16 confirm that there's been no change in determining the  
17 allocation percentage from the previous year?

18                   MR. BARRY GALENZOSKI:   Yes, I can.

19                   MR. WALTER SARANCHUK:   And to what extent  
20 does the division of vehicle licensing, which is now  
21 included in the extension division, as I understand it,  
22 impact the determination of the investment income  
23 allocated to basic?

24                   MR. BARRY GALENZOSKI:   Well, it wouldn't  
25 have any impact at all. It's -- again it's not part of

1 the basic component, therefore it's -- we don't include  
2 it in our -- our cash.

3 Now we're -- we're -- you know, as far as  
4 getting a bigger share of the overall portfolio, in the  
5 situation that we're currently in where DBL costs are a  
6 little bit higher than the monies we're getting in, that  
7 depletes the monies available for investment for the  
8 extension line of business, with the result that they're  
9 going to get a smaller piece, and if they're getting a  
10 smaller piece, then somebody else is going to get a  
11 bigger piece.

12 MR. WALTER SARANCHUK: In terms of the  
13 overall management of your portfolio, I would refer you  
14 to AI-16, which appears in Tab 10, being the Investment  
15 Policy Statement of the Corporation. This is Tab 10.

16 MR. BARRY GALENZOSKI: I have that.

17 MR. WALTER SARANCHUK: Who authored this  
18 particular document, sir?

19 MR. BARRY GALENZOSKI: Well, this  
20 document is -- is prepared by our investment department,  
21 it's vetted through our Investment Committee Working  
22 Group, which consists of -- of people from the Department  
23 of Finance and people from MPI, I chair that particular  
24 group.

25 It then goes to our Investment Committee

1 of the Board, and it is -- it is approved by our  
2 Investment Committee of the Board.

3 MR. WALTER SARANCHUK: Then how does it  
4 gain the Corporation's overall approval, taking it right  
5 through to the Board of Directors?

6 MR. BARRY GALENZOSKI: Well, I thought I  
7 just explained that, but --

8 MR. WALTER SARANCHUK: No, I'm talking in  
9 terms of what is done from the Investment Committee to  
10 the Board?

11 MR. BARRY GALENZOSKI: Sorry. Okay, the  
12 Investment Committee goes to the full Board and  
13 recommends acceptance, and the full Board then accepts  
14 and then it becomes MPI policy.

15

16 (BRIEF PAUSE)

17

18 MR. WALTER SARANCHUK: And if it were  
19 thought beneficial to take a particular gain today,  
20 selling some investment, how far down the line of that  
21 process that you reviewed does one have to go to  
22 implement that?

23 MR. BARRY GALENZOSKI: Well, I'll explain  
24 how we do that. We -- we monitor our investments gains  
25 on a -- on a weekly basis, particularly on the equity

1 portfolio and we separate it between the equity and the  
2 bond portfolio, and I'll explain the equity portfolio  
3 first and then I'll talk about the bond portfolio.

4           So with respect to the equity portfolio,  
5 there's a report prepared on a weekly basis that shows me  
6 the gains that are available by investment fund manager,  
7 not by particular the investment. I don't need to get  
8 down to that level of detail.

9           Based on -- we have -- we have set a  
10 guideline for taking gains on our portfolio and we've --  
11 the guideline says that gains may be taken if they -- if  
12 the unrealized gains exceed 105 percent of the book value  
13 of the portfolio, in the equity portfolio that's -- we're  
14 just talking equities now.

15           So once -- if the -- if the equity  
16 portfolio is greater than 105 percent of book value, and  
17 let's say it's at 110 percent, and there's \$25 or \$30  
18 million available for gains, I can then recommend that we  
19 take gains on that portfolio and that's what we've been  
20 doing over the last -- last little while.

21           So what I would do on that process is that  
22 I would touch base with the CEO and say we're planning on  
23 doing this. I would also touch base with the Chair of  
24 the Investment Committee to indicate that this is what  
25 we're intending to do and -- and green lights indicate

1 that I then go to the investment department and say go to  
2 the investment fund managers and we specifically request  
3 them to take a certain dollar gain.

4 We don't tell them how to do it, we don't  
5 tell them which equities to sell, how to deal with that;  
6 which equities -- you know, what -- what they should  
7 sell, what they should re-buy.

8 That's left to them as managers, and they  
9 manage that part of it for us and we get the gains over a  
10 period of about two (2) weeks.

11 So, hopefully that explains that side.  
12 I'll just wait to see if there's any questions on that  
13 side, and then I'll go into the bond.

14 MR. WALTER SARANCHUK: Well, who makes  
15 the decision as to which investment would -- to sell?

16 MR. BARRY GALENZOSKI: The equity fund  
17 manager makes that decision. So we have a number of  
18 equity fund managers working for the Corporation under  
19 contract through the Department of Finance and they make  
20 the decision on which specific equities to sell.

21 We just tell them how much we want them to  
22 take.

23 MR. WALTER SARANCHUK: And once sold,  
24 what is the decision process to re-invest?

25 MR. BARRY GALENZOSKI: That's again up to

1 the equity fund manager. They're hired with the specific  
2 objective of investments that they are hired to do and  
3 they make all those decisions independent of MPI.

4 MR. WALTER SARANCHUK: Okay, if you  
5 wouldn't mind proceeding onto the bonds.

6 MR. BARRY GALENZOSKI: On the bond  
7 portfolio, that's run entirely by the Department of  
8 Finance and their personnel. We obviously know what's  
9 going on because we do all the accounting and whatnot on  
10 that, but they make the decisions on -- on when to take  
11 gains on the bond portfolio and generally speaking,  
12 they're -- they're looking at some rough guidelines of  
13 about -- they can take up to about \$5 million a year in  
14 gains.

15 If they feel that there's more opportunity  
16 in the market place to take gains, and when we're taking  
17 gains on the bond portfolio, what we're trying to do is  
18 not sell our future off.

19 In other words, when you -- you take a  
20 gain on the -- on the bond portfolio, you're really  
21 discounting your future income flows, by selling an  
22 investment today which is got a market value at a higher  
23 rate and then likely having to buy another -- another  
24 bond which is going to yield something smaller.

25 Although you've got more money to invest,

1 so you can buy more bonds, you're likely to lose a little  
2 bit of investment income going forward.

3           What we try to do is not lose too much of  
4 that investment income and, in fact, there's been cases,  
5 there's a number of them where we can actually find  
6 something that we can invest in that will give us a  
7 better return in the long run.

8           So that when we do the gain and look at  
9 the future income flows of the replacement investment,  
10 that we're actually in a better position than we would  
11 have been if we would have done nothing.

12           That's the situation we're looking for  
13 ideally, or close to that if we can get to that, and we  
14 monitor on that basis.

15           So, the decision is up to the Department  
16 of Finance, up to the first \$5 million in gains. If they  
17 feel that there's opportunities to take more than 5  
18 million then they would come to us and say that they  
19 think that there's these types of opportunities and we  
20 would say, okay, to go ahead on that side.

21           And again, it would go through the same  
22 process I explained before. It would come to me, I would  
23 then vet it through the CEO and the Chair of the  
24 Investment Committee and if everybody is happy we would  
25 then proceed. And that's -- that's how we handle it.

1 MR. WALTER SARANCHUK: So the ultimate  
2 decision is made by MPI?

3 MR. BARRY GALENZOSKI: The decision to go  
4 higher than five (5) is made by MPI. The first five (5)  
5 is -- is left up to the Department of Finance.

6 MR. WALTER SARANCHUK: And who makes the  
7 reinvestment decision of those funds?

8 MR. BARRY GALENZOSKI: The Department of  
9 Finance.

10 MR. WALTER SARANCHUK: Now, with  
11 reference to the policy reflected in Tab 10 and, in  
12 particular, on page 11 dealing with Section 6, "Permitted  
13 Investments," paragraph 6.1 and 6.2; can you comment on  
14 the difference between those -- the content of those two  
15 (2) paragraphs?

16 MR. BARRY GALENZOSKI: Yes. The 6.1  
17 relates to the MUSH sector as we commonly refer to it;  
18 that's municipals, schools, hospitals. And this is where  
19 we actually make a commitment to the Department of  
20 Finance that we will buy X number of dollars in -- in  
21 bonds. It's usually in the \$35 to \$50 million a year  
22 range.

23 And they then know that they've got a  
24 market for this particular type of investment and we  
25 proceed on that basis. So that's -- it's a priority

1 within our overall investment portfolio with respect to  
2 bonds.

3 We've had this right from the start of the  
4 Corporation. It's been part of our founding mandate to  
5 invest more in Manitoba and so this is how we bring that  
6 to life.

7 The second part relates to supporting  
8 other investments that may be available in Manitoba.  
9 This is on the bond side. This isn't -- this isn't with  
10 respect to equities. And, again, this is the Minister of  
11 Finance, through the Department of Finance, their  
12 authorization process as to whether they'd like to get  
13 involved in some venture.

14 For instance, the new airport authority is  
15 an example of this one. If they decide that this looks  
16 good for MPI's portfolio then they would go ahead and buy  
17 that for us.

18 MR. WALTER SARANCHUK: Now, there is  
19 reference in the 6.2 of degradation in investment yield  
20 or grade and that none is evidence in -- at least the  
21 reference is that none is evident in respect of the  
22 commitment to support Manitoba enterprise where, on the -  
23 - on the advice of the Minister of Finance.

24 Will the investments in 6.1 consider  
25 degradation in investment yield or grade?

1                   MR. BARRY GALENZOSKI:   No, this basically  
2   says that the investment yield should be at least at what  
3   the Canada 10's would be and with respect to the  
4   municipal, schools, hospitals, we actually get a little  
5   bit of a premium because of the -- there's a bit of a  
6   credit risk there.

7                   There's also -- they're also not liquid.  
8   I should add that very quickly because we haven't been  
9   able to sell any of those bonds and nor are we trying to  
10  at this stage.

11                  MR. WALTER SARANCHUK:   And who sets the  
12  yields for the return on the mush bonds?

13                  MR. BARRY GALENZOSKI:   That's set by the  
14  Department of Finance.  And I should add that the  
15  Corporation is satisfied that it's a reasonable rate of  
16  return and that the mush bonds are good for our  
17  portfolio.  We've actually reviewed that and we're very  
18  satisfied that that's being handled appropriately.

19                  MR. WALTER SARANCHUK:   On page 2 of the  
20  investment policy in AI16 there's reference, sir, to a  
21  working group in the, I guess, the fourth paragraph from  
22  the bottom.

23                  I'm not sure whether you defined that or  
24  indicated just who comprises that working group when you  
25  talked about the process earlier.  But can you just

1 describe now then what is meant by the "working group,"  
2 so to speak?

3 MR. BARRY GALENZOSKI: The working group  
4 is the investment committee working group. And that  
5 consists of members from the Department of Finance. It  
6 consists of MPI people which includes myself as chair.  
7 It includes Peter Dyck who is our -- our controller,  
8 Brian Jackson and Richard Iwuc our investment manager.

9 MR. WALTER SARANCHUK: And on page 3 in  
10 the last paragraph there's reference to the investment  
11 fund directional plan that is forwarded to the Department  
12 of Finance each January.

13 What is that document and who prepares it?

14 MR. BARRY GALENZOSKI: Well, that  
15 document is prepared by MPI. It's -- it says:

16 "Working group shall annually provide  
17 the investment fund directional plan to  
18 the investment committee and the  
19 Department by the end of January which  
20 will be forwarded for approval of the  
21 Board and the Minister."

22 And what that is is it's a -- it's a  
23 document that we prepare.

24 MR. WALTER SARANCHUK: We, meaning who?

25 MR. BARRY GALENZOSKI: We meaning MPI and

1 the Investment Committee Working Group. So, the document  
2 -- I used to prepare this on my own, now that we have an  
3 Investment Department, Mr. Iwuc is responsible for  
4 preparing the initial draft to that particular report  
5 that goes to the Investment Committee Working Group for  
6 their input, and based on a finalized report that then  
7 goes to our Investment Committee which approves that  
8 document. It also goes to the Department of Finance, to  
9 the Minister of Finance, for their input and approval  
10 also.

11 MR. WALTER SARANCHUK: And can you  
12 comment on Mr. Iwuc's experience and qualifications to  
13 deal with that task?

14 MR. BARRY GALENZOSKI: Well, Mr. Iwuc is  
15 a -- is a CFA, and he's been involved in investments for  
16 a number of years. He's not doing this on his own, he's  
17 got support staff in his departments, two other CFAs in  
18 the Department, plus an analyst.

19 MR. WALTER SARANCHUK: CFA meaning?

20 MR. BARRY GALENZOSKI: Certified  
21 Financial Analyst -- Chartered -- Chartered Financial  
22 Analyst, right. You know, there's so many acronyms  
23 around, who can keep them all straight.

24 MR. WALTER SARANCHUK: You don't have to  
25 tell me.

1                   MR. BARRY GALENZOSKI: I'm having trouble  
2 with my own initials, let alone something else. So in  
3 any respect, there is a professional department there  
4 that has added a lot to the Corporation's ability to  
5 manage its investment portfolio over the last number of  
6 years.

7                   And that -- that group is -- is primarily  
8 responsible for drafting the initial plan, and then it  
9 goes to the full Investment Committee Working Group, and  
10 their expertise is then brought to bear on it.

11                   MR. WALTER SARANCHUK: Can you, sir,  
12 indicate the scope of authority of the Department of  
13 Finance in establishing the Investment Fund Directional  
14 Plan versus executing the plan?

15                   MR. BARRY GALENZOSKI: Well their  
16 authority in establishing the Investment Directional Plan  
17 is no greater than any other member of the Investment  
18 Committee Working Group, although I would hesitate to say  
19 that if we, as members of MPI, decided to do something  
20 that they found objectionable, we'd probably hear about  
21 it pretty quick.

22                   In any respect, the Department of Finance  
23 has legislative authority over our investment process.  
24 And it is only since the -- the advent of the PIPP  
25 Program, the Personal Injury Protection Program in 1994,

1 that there was a realization that we needed to do  
2 something better than just invest in bonds at a 100  
3 percent basis.

4 And since then we've had this Investment  
5 Committee Working Group, which has worked very  
6 cooperatively together to develop our investment  
7 strategies and actually execute those strategies to the  
8 benefit of Manitobans. And -- and that's what we've been  
9 doing in that last little while.

10 MR. WALTER SARANCHUK: It's now noon, Mr.  
11 Chairman. I don't know whether you think that this is a  
12 convenient time to break for lunch or not?

13 THE CHAIRPERSON: We have no problem with  
14 lunch, we'll come back at 1:30, thank you.

15  
16 --- Upon recessing at 12:00 p.m.

17 --- Upon resuming at 1:30 p.m.

18

19 THE CHAIRPERSON: Mr. Saranchuk, whenever  
20 you want to begin again.

21 MR. WALTER SARANCHUK: Thank you, sir.

22

23 CONTINUED BY MR. WALTER SARANCHUK:

24 MR. WALTER SARANCHUK: Continuing on with  
25 the document at Tab 10 which is AI-16 and, in particular,

1 this being the investment policy statement of the  
2 Corporation.

3 With reference to the role played by the  
4 Department of Finance, Mr. Galenzoski, that is dealt with  
5 in the second major paragraph on page 2.

6 And I wonder if you would just briefly  
7 paraphrase that information so we can have on record what  
8 role the Department of Finance does play in the scheme of  
9 things?

10 And then I'll have some further questions  
11 to ask you.

12 MR. BARRY GALENZOSKI: You'll have to  
13 direct me to that again. Page 2...?

14 MR. WALTER SARANCHUK: That's page 2,  
15 beginning with the words "it is a statutory  
16 requirement..."

17 MR. BARRY GALENZOSKI: Yes, I got that.

18 "It is a statutory requirement that the  
19 Corporation, pursuant to the  
20 requirements of the Act, pay to the  
21 Minister of Finance ('the Minister')  
22 all monies and any reserves established  
23 under Section 18 of the Act and such  
24 additional monies as are not  
25 immediately required for the purposes

1 of the Corporation as are available for  
2 investment. The monies paid will be  
3 invested in accordance with the  
4 Financial Administration Act. The  
5 Minister has charged the Department of  
6 Finance ('the Department') with the  
7 operational management of the fund."

8 MR. WALTER SARANCHUK: Yes. Now, what  
9 role does the Department of Finance play in the process  
10 of establishing the investment policy statement?

11 MR. BARRY GALENZOSKI: Their role is that  
12 of members on the investment committee working group that  
13 drafts the investment policy statement. As I indicated  
14 before, the investment department will -- will look at  
15 the investment policy statement. Look for areas where  
16 changes may be necessary. Bring that to the investment  
17 committee working group which is a joint group of MPI and  
18 Department of Finance people.

19 And then that goes to -- to two (2)  
20 groups. It goes to the Minister of Finance so that we  
21 know that they're -- he's on side or she's on side with  
22 the particular statement. And then to our Investment  
23 Committee of the Board for their approval and eventually  
24 to our Board for approval.

25 MR. WALTER SARANCHUK: And I don't know

1 that anything could be read into numbers, but in dealing  
2 with the group where both the MPI and Department of  
3 Finance people convene, in terms of numbers, how large of  
4 a group are we talking about and who contributes how  
5 many?

6 MR. BARRY GALENZOSKI: Well, up until  
7 recently there were three (3) members from the Department  
8 of Finance. There's four (4) members from MPI. Our CEO  
9 has been sitting on the committee the last little while  
10 to familiarize herself with it; that consists of the  
11 committee.

12 MR. WALTER SARANCHUK: And what role does  
13 the Department of Finance play in the operational  
14 management of the fund?

15 MR. BARRY GALENZOSKI: Well, for  
16 instance, I'll talk about equities first. On equity's  
17 side any -- any contracts that we enter into with  
18 investment fund managers are entered into by the  
19 Department of Finance in their name on our behalf.

20 So we're not even signing the contract,  
21 for instance, although we're very much involved in the  
22 selection of the equity fund manager, as is our Board,  
23 through the Investment Committee.

24 The -- on the bond side they're totally in  
25 charge of the -- of the bond side which is the biggest

1 piece of our investment portfolio.

2

3

(BRIEF PAUSE)

4

5

MR. WALTER SARANCHUK: So in terms of  
6 percentages, what role would the Department of Finance  
7 play in the operational management of the fund?

8

MR. BARRY GALENZOSKI: You know, it's  
9 hard to put a percent on it. I would say the majority of  
10 the work is done by MPI, that, for instance, we have --  
11 we have an investment department, so there's more  
12 resources coming to the table as a result of that expert  
13 resources that we have.

14

We have our own financial management  
15 system for investments that we -- that we run, so  
16 everything goes through that.

17

So we're doing a lot of the hands on.  
18 Whenever we're looking for take -- to take gains, for  
19 instance, on the equity portfolio, that would be done  
20 using MPI resources.

21

On the other side of the coin, the  
22 Department of Finance brings to the table their expertise  
23 with respect to the bond side of the equation.

24

They buy the hedge on the US currency  
25 exposure that we have on our US investments.

1                   So, you know, if I was going to put an  
2 estimate on -- on percent of involvement, I would  
3 probably say one-third (1/3) involvement from them and  
4 two-thirds (2/3) from MPI, but, you know, that's kind of  
5 subjective and I don't know if it's really fair to do  
6 that.

7                   MR. WALTER SARANCHUK:   And in terms of  
8 administering, if you will, the investment process, is  
9 that still about one-third (1/3) two-thirds (2/3's)?

10                  MR. BARRY GALENZOSKI:   Well no, on the  
11 administration side, they would be involved more equally  
12 because they're -- they're equal partners in the  
13 Investment Committee working group.

14                  They attend the Investment Committee of  
15 the Board meetings so, you know, I would look at them as  
16 equal partners on that side.

17                  MR. WALTER SARANCHUK:   And are fees paid  
18 to the Department of Finance by the Corporation?

19                  MR. BARRY GALENZOSKI:   Yes, we do pay  
20 fees on the value of the investment portfolio and those  
21 would be approximately eight hundred (800) to \$1 million  
22 -- eight hundred thousand (800,000) to a \$1 million a  
23 year.

24                  MR. WALTER SARANCHUK:   And how are those  
25 fees determined?

1                   MR. BARRY GALENZOSKI:    There's a formula  
2   that I'll have to get the details on, but it's -- it's a  
3   small percentage of the overall value of the investment  
4   portfolio at a point in time.

5                   MR. WALTER SARANCHUK:    And what are the  
6   fees paid for?

7                   MR. BARRY GALENZOSKI:    Fees are paid for  
8   their overall expertise, particularly with respect to the  
9   management of the bond portfolio, where there's a  
10  significant amount of work.

11                   You know, we've analysed the fee structure  
12  that we pay to them and are satisfied that the fees paid  
13  on -- on the formula process is in place, is less than if  
14  we had gone out and hired a bond manager by itself, just  
15  to handle the bond portfolio.

16                   And we get a lot of other expertise from  
17  them on -- on other parts of our investment process.

18                   MR. WALTER SARANCHUK:    Would you be able  
19  to provide, during the course of this hearing, a  
20  statement of sorts or some report or some information to  
21  reflect that formula that you've been referring to and  
22  how it would compare, that is the end result, to what if  
23  you were paying a private manager?

24                   MR. BARRY GALENZOSKI:    Sure, we can do  
25  that.  I'll take that as an undertaking.

1 --- UNDERTAKING NO. 1: MPI to provide Board with  
2 statement or some report or  
3 information re. formula  
4 referred to and how it would  
5 compare, that is the end  
6 result, to what you were  
7 paying a private manager.  
8

9 MR. WALTER SARANCHUK: Thank you very  
10 much, sir.

11 Now, I'd refer you to Tab 28, Mr.  
12 Galenzoski, which again is the Corporation's response to  
13 Interrogatory PUB/MPI-55 in the first round.

14 And this time with reference to the  
15 Corporation's response by way of the filing of the  
16 attachments in answer to Part C of that Interrogatory  
17 which said as follows:

18 "Please provide a schedule detailing  
19 the balance of the Corporation's  
20 investment portfolio by asset class for  
21 the years 2004/'05 to 2009/'10, the  
22 composition of investment income to be  
23 earned annually on the portfolio by  
24 asset class (dividends interest,  
25 capital gains) and the percentage of

1                   the investment income to be allocated  
2                   to basic for each of the years"

3                   With the result that the attachment on  
4 page 3 was filed by the Corporation and I'd draw your  
5 attention to the management fees column which is the  
6 fourth or fifth from the bottom.

7                   There's up from basic share, there is the  
8 column or the line, rather, of management fees and with  
9 reference to those figures going from 2004/'05, at \$2.3  
10 million and going out to 3.3 million in 2009/2010, why is  
11 there the escalation shown there?

12                   MR. BARRY GALENZOSKI:   Well, these fees  
13 are -- are for the Department of Finance fees that we  
14 talked about previously, as well as fees that we're  
15 paying to the Investment Fund Managers that we have  
16 working on our portfolios.

17                   And the reason the fees are increasing of  
18 course, is because the bond and equity portfolios are  
19 both growing over that time period.

20                   MR. WALTER SARANCHUK:   Does this  
21 necessarily reflect an increase in the amounts under  
22 third party management?

23                   MR. BARRY GALENZOSKI:   Well it increases,  
24 for instance, if you look at -- just above that in the --  
25 in the makeup of the investment portfolio, in the actual

1 '04/05, equities were \$282 million. Going out to '09/10,  
2 it's expected that will be almost a little over \$500  
3 million. So obviously, yes, they are growing, based on  
4 the fact that the overall portfolio is going to grow, and  
5 that if we balance our assets to our investment policy  
6 each of these classes will grow proportionately.

7 MR. WALTER SARANCHUK: Does the  
8 Corporation pay fees to the Province for management of  
9 MPI's investment in Provincial bonds or MUSH?

10 MR. BARRY GALENZOSKI: Yes, we do.

11 MR. WALTER SARANCHUK: Has there been any  
12 consideration given to addressing that issue?

13 MR. BARRY GALENZOSKI: No, the -- you've  
14 got to keep in mind that the fees that we're paying, you  
15 know, based on the formula that I'll provide to you, you  
16 know, is just -- it is just that, it's a formula. And  
17 you have to look at it, you know, not in its individual  
18 makeup of what's in that formula, but overall, what are  
19 you going to be paying based on what you could get that  
20 service for someplace else. And -- and we think overall  
21 it's a fair fee.

22 MR. WALTER SARANCHUK: I guess the  
23 question could be asked as to why there should be any fee  
24 paid at all, if you're talking about the provincial  
25 investment portfolio?

1 MR. BARRY GALENZOSKI: Well I think,  
2 again, there's administration. We're expecting them to  
3 administer this portfolio, and they do. So we would  
4 expect to pay fees on that, for that service provided.

5 MR. WALTER SARANCHUK: In terms of the  
6 investment management, is that done by the Investment  
7 Management Committee of the Board of Directors? The  
8 overall investment management of the fund?

9 MR. BARRY GALENZOSKI: I'm not sure if I  
10 know if there's an Investment Management Committee of the  
11 Board of Directors, I don't know what you're talking  
12 about there, sorry.

13 MR. WALTER SARANCHUK: In terms of the  
14 decisions to be made by, for example, your Management  
15 Committee, does the Management Committee, as such, make  
16 any decisions?

17 MR. BARRY GALENZOSKI: Are you talking  
18 about what type of investments or the asset allocation,  
19 or --

20 MR. WALTER SARANCHUK: Let me ask you  
21 then in general terms, to what extent does the Management  
22 Committee of MPI then, perhaps not of the Board of  
23 Directors, I misspoke, if we're talking about Management  
24 Committee and MPI's Management Committee, what decisions  
25 does the Management Committee make on its own, if

1 anything, if any, on investment decisions?

2 MR. BARRY GALENZOSKI: Virtually none.  
3 The Management Committee is -- receives information on  
4 our investment portfolio. I will provide them with the  
5 make up of our investments, we have extensive reporting  
6 that goes around.

7 They would know when we're taking gains on  
8 the portfolio, but are not asked for decision making  
9 capabilities on our investments. The decisions that  
10 we're requesting come from the Investment Committee  
11 Working Group, and are fed up through to the Investment  
12 Committee of the Board, and that's where the decisions  
13 are made.

14 MR. WALTER SARANCHUK: And with reference  
15 to --

16 MS. MARILYN MCLAREN: Mr. Saranchuk --

17 MR. WALTER SARANCHUK: Sorry.

18 MS. MARILYN MCLAREN: -- if I can expand  
19 on that just briefly. The practice of the corporation  
20 though is that everything that goes to the Board of  
21 Directors is reviewed with full opportunity for  
22 consultation and input by the Management Committee.

23 So the material being prepared for the  
24 Investment Committee of the Board, would first be  
25 reviewed by Management Committee. And through time, as

1 the Corporation has discussed and been considering major  
2 things like moving to equities from a totally bond  
3 portfolio, the input and views of other members of  
4 Management Committee would certainly be offered. There  
5 would be discussion.

6 But, ultimately, a decision to go forward  
7 on a particular course of action would never be varied at  
8 the Management Committee level after it left the  
9 Investment Committee Working Group.

10 If there was compelling new perspectives,  
11 then Mr. Galenzoski would take those perspectives back to  
12 the working group, and if they concurred and wanted to  
13 take a different approach, it would then go to the  
14 Investment Committee from that.

15 So, Management Committee looks at  
16 everything that goes to the Board, and all the members  
17 have an opportunity to discuss and provide input on  
18 everything.

19 But with respect to investments, there are  
20 -- I don't think any of us on Management Committee would  
21 -- would say Mr. Galenzoski would expect to represent  
22 themselves as anything remotely resembling an investment  
23 expert. And we would therefore expect the chain to be  
24 through the Investment Committee Working Group, with our  
25 review. But the recommendations are clearly from the

1 Investment Committee Working Group, to the Investment  
2 Committee of the Board.

3 MR. WALTER SARANCHUK: Yes, thank you.  
4 And the Corporation does hire advisors to manage the  
5 US/Canadian Equity portfolio; that's correct?

6 MR. BARRY GALENZOSKI: Yes, that's  
7 correct.

8 MR. WALTER SARANCHUK: And what  
9 discretion does -- do those advisors have themselves, if  
10 any, in making the investment decisions relative to the  
11 portfolio that they're handling?

12 MR. BARRY GALENZOSKI: Well, the  
13 investment fund managers would have our investment policy  
14 statement so they know the -- the overall parameters  
15 under which they can invest. If they're, for instance,  
16 the -- on the equity side or the US or Canadian equity  
17 there is different markets that they would deal in.

18 In addition to that, each of the fund  
19 managers has a certain style that we are looking for them  
20 to adhere to. And they -- you know, we -- we've done our  
21 selection of the manager based on -- on -- on both their  
22 overall performance but their style of investing also.

23 And so they would be, first of all, guided  
24 by the investment policy statement that would tell them  
25 what they could invest in, how much they can invest in

1 different sectors or how much they can invest in an  
2 individual investment. Those parameters would all be  
3 laid out for them.

4                   And, in addition, then we'd be looking for  
5 them to stay within their mandate that they are -- you  
6 know, if they're a growth manager then we'd look for them  
7 to stay within that type of a mandate. And we would  
8 monitor them on a regular basis to ensure that that was  
9 occurring.

10                   MR. WALTER SARANCHUK: Thank you, Mr.  
11 Galenzoski.

12                   I now have some questions relative to the  
13 returns on the investment portfolio and in that regard I  
14 would refer you to Tab 30 and the Corporation's response  
15 to the Public Utilities Board Interrogatory Number 58 in  
16 the first round.

17                   And I would draw your attention to Part B  
18 of the Interrogatory which asked:

19                   "Please provide the performance of each  
20 of the asset classes against the annual  
21 expected return as set out in the  
22 investment policy for 2004/'05 and  
23 2005/'06."

24                   And what I'd like to do is deal with the  
25 actual and expected returns for the benchmarks shown on

1 page 3 where the table shown there is prefaced with the  
2 remarks:

3 "The performance of each of these asset  
4 classes against the annual expected  
5 return as set out in the investment  
6 policy statement for 2004/'05 fiscal  
7 year is set forth below."

8 With reference to the actual return  
9 compared to the expected return, who is managing those  
10 funds?

11 MR. BARRY GALENZOSKI: Well, I think  
12 we've already gone over most of that. The -- any of the  
13 funds that are invested on the equity side are managed by  
14 the individual equity managers.

15 Any of the funds that are on the bond side  
16 or -- and that would include the short-term cash is  
17 managed by the Department of Finance.

18 MR. WALTER SARANCHUK: And in terms of  
19 the benchmarks themselves, how did the Corporation  
20 determine that those benchmarks are appropriate?

21 MR. BARRY GALENZOSKI: That was, again,  
22 done through review at the investment committee working  
23 group level with respect to the available benchmarks that  
24 we might look at, the type of investment policy statement  
25 that we've got and where our authorized investments are

1 and trying to match those together.

2 And then we selected the appropriate  
3 benchmark and that would have then been approved by both  
4 the Department of Finance and our Board.

5 MR. WALTER SARANCHUK: And I think I know  
6 the answer, given what you've already said, sir, but in  
7 terms of the cash and short-term investments experience  
8 comparing the actual to expected, showing that the  
9 returns were actually less than expected; who was  
10 managing that portion of the portfolio?

11 MR. BARRY GALENZOSKI: Well, the actual  
12 investment side of that is managed by the Department of  
13 Finance. But the -- you know, the variability in the  
14 returns can be a number of reasons. It can be the amount  
15 of funds we have available, if we had to -- when we had  
16 to withdraw compared to when maturity may -- may exist on  
17 a particular investment.

18 So, there's -- you know, we -- it could be  
19 back and forth like that.

20 MR. WALTER SARANCHUK: And I wonder if  
21 you can just comment on the expected and actual return  
22 results?

23 MR. BARRY GALENZOSKI: Well, I think you  
24 can see, generally speaking, the expected returns were  
25 exceeded by -- on the bond side by both marketable and

1 non-marketable.

2                   They were exceeded on the Canadian equity  
3 and the US equity side by a considerable amount. We were  
4 under on the real return bonds and under on cash and  
5 short-term investments.

6

7                   (BRIEF PAUSE)

8

9                   MR. WALTER SARANCHUK:   And relative to  
10 the cash and short-term investments and the real return  
11 bonds, with the actual being less than what was expected,  
12 were there some corrective actions that were taken into  
13 account or implemented?

14                   MR. BARRY GALENZOSKI:   No, this -- you  
15 know, again, you're looking at an index that encompasses  
16 a lot of different types of investments. We're only  
17 buying certain amounts of these and you may not have  
18 selected the same investments in the same weight as the  
19 index and you could expect to have better or worse  
20 results as a result of that.

21                   So, no, we weren't -- we're not concerned  
22 about this particular aspect of that.

23                   MR. WALTER SARANCHUK:   And looking at the  
24 overall portfolio as shown there, can you comment  
25 generally?

1                   Is the Corporation pleased with the  
2 results?

3                   MR. BARRY GALENZOSKI:   Yes, we're quite  
4 pleased with the results.  We -- we do performance  
5 reviews and the performance has been very good on our  
6 portfolio and we compare it to others in our business and  
7 it's also been -- it's been good against others in our  
8 business.

9                   MR. WALTER SARANCHUK:   I would now refer  
10 you, sir, to -- just a moment, please.

11                                   (BRIEF PAUSE)

12

13                   MR. WALTER SARANCHUK:   Does the  
14 Corporation foresee any time in the near future where the  
15 investment portfolio will stop growing?

16                   MR. BARRY GALENZOSKI:   That is some  
17 distance in the future that will -- when people are --  
18 PIPP claimants are leaving the program to the same extent  
19 that they're entering the program is about the only time  
20 I would see that starting to settle down.

21                                   But even then, you're probably going to  
22 see just growth because of inflation.

23

24                                   (BRIEF PAUSE)

25

1                   MR. WALTER SARANCHUK:   And when you we  
2 were referring to the returns and the overall  
3 benchmarking, you were referring to others in the  
4 business; who did you mean?

5                   MR. BARRY GALENZOSKI:   Well, we -- we  
6 subscribe to API, asset performance reports and they  
7 would compare to others in their -- in their universe  
8 that they would have in their database.

9                   MR. WALTER SARANCHUK:   Can you give us  
10 some examples?

11                   Are you talking, for example, private  
12 insurers in Canada?

13                   MR. BARRY GALENZOSKI:   We're talking  
14 pension funds, primarily, endowment funds, this type of  
15 thing.

16                   MR. WALTER SARANCHUK:   Now, I would refer  
17 you, Mr. Galenzoski, to the information in Tab 42 which  
18 is the Corporation's response to CMMG Interrogatory  
19 Number 26 in the first round.

20                   It's the last part of the book of  
21 documents and if you'd look at the overleaf referring to  
22 the five (5) fiscal years, can you confirm that the  
23 column showing the assumed return is what was used in the  
24 Rate Application for each of those components; is that  
25 correct?

1 MR. BARRY GALENZOSKI: Yes, that's  
2 correct.

3 MR. WALTER SARANCHUK: And what is the  
4 actual return?

5 MR. BARRY GALENZOSKI: That's the actual  
6 results achieved on our investments.

7

8 (BRIEF PAUSE)

9

10 MR. WALTER SARANCHUK: Now, with  
11 reference to the years for 2003/'04 and 2004/'05, looking  
12 particularly at the equities, both Canadian and US, can  
13 you comment on the performance there?

14

15 MR. BARRY GALENZOSKI: Absolutely, and if  
16 you're -- '02/'03 you'll see that we were under our  
17 expected return by a considerable amount on both Canadian  
18 equities, minus 6.4 percent and minus 18.2 percent on US  
19 equities.

20 However, that turned around and for  
21 '03/'04 we were 31.3 percent ahead on Canadian equities  
22 and 34.3 percent ahead on US equities, that's as a  
23 percent of actual return.

24 When we look at '04/'05, you'll see we're  
25 15.8 percent ahead on Canadian equities and 10.1 percent

1 on US equities.

2 Now, that's a percent of the -- of the --  
3 of the return, so that isn't that we were like -- when  
4 I've talked about the 31 and 34 percent, we didn't make  
5 31 and 34 percent obviously on those, we were just ahead  
6 on the return by that much.

7 MR. WALTER SARANCHUK: And when you  
8 compare the actual composition and share of the portfolio  
9 looking, for example, at the Canadian fixed income line,  
10 which is the first line for each of the years, it started  
11 at 83.3 percent and it's down to seventy seven point four  
12 (77.4).

13 Can you comment on that, sir?

14 MR. BARRY GALENZOSKI: Yes, that will  
15 probably be around that range in that 75 percent range  
16 for the immediate future. We're -- we had -- we  
17 rebalanced our assets, we are -- got 12 1/2 percent in  
18 Canadian equities, we're keeping the US equities at  
19 around 6 percent for the time being, and the rest is in  
20 money market or other -- other capital, minor amounts in  
21 those.

22 MR. WALTER SARANCHUK: And noting as well  
23 under the Canadian equities line, for that particular  
24 line, they started at 7.9 percent in 2001 -- 2002/2001,  
25 and now comprised at 12.5 percent.

1 Can you comment on that?

2 MR. BARRY GALENZOSKI: Yes, that is just  
3 showing the evolution of our investment policy strategy  
4 over the last number of years. Where we had smaller  
5 amounts invested in equities, then we -- as we gained  
6 confidence and knowledge about that we put more money  
7 into Canadian equities.

8 On the Canadian side, for instance, if you  
9 look at '05/'06, that's going to be 15 percent, we've  
10 moved our target up to 15 percent on Canadian equities.  
11 So that will show a little bit of movement upwards, but  
12 that is just the evolution of our investment process.

13 MR. WALTER SARANCHUK: And can you  
14 comment on the US equities, which started at 5.4 percent  
15 2000/2001, and are now at 6.5, or sorry, 6 percent?

16 MR. BARRY GALENZOSKI: Yes, our goal  
17 right now is to -- is to -- we're not putting any new  
18 money into US equities at this stage, we're just letting  
19 the portfolio grow through natural growth in the  
20 investments themselves. We are still concerned about the  
21 -- the currency exposure, we're hedging that at the  
22 moment, and so we've decided not to put more into that  
23 particular market at this stage.

24 MR. WALTER SARANCHUK: And can you  
25 comment, sir, on comparing the assumed returned column to

1 the actual for each of the five (5) years shown, and  
2 whether or not the Corporation is satisfied that those  
3 are reasonable results, given the circumstances?

4 MR. BARRY GALENZOSKI: Well, given the  
5 circumstances they're reasonable. A positive outcome in  
6 2000/2001, not so positive in the two (2) years  
7 following, and then quite positive after that for the  
8 next two (2) years, so, yeah, we're -- we're happy with  
9 that.

10 MR. WALTER SARANCHUK: And has the  
11 Corporation come to the conclusion that for 2004/'05, the  
12 7.6 percent return, actual return, is reasonable?

13

14 (BRIEF PAUSE)

15

16 MR. BARRY GALENZOSKI: The numbers will  
17 probably change more to the positive, because I don't  
18 believe that this schedule was updated since we refiled  
19 our financial statements.

20 Oh, sorry, '04/'05, yes, I think that's --  
21 that's reasonable. Our goal is to, on the equity side,  
22 to be a hundred and fifty (150) basis points over the  
23 index, and we've met that.

24 MR. WALTER SARANCHUK: Has the  
25 Corporation done any benchmarking on the returns

1 received, relative to what is happening in the industry,  
2 and if so, can you provide that information?

3

4 (BRIEF PAUSE)

5

6 MR. BARRY GALENZOSKI: Yes, we -- we do  
7 have some information on that, and I can take that as an  
8 undertaking and provide that.

9

10 --- UNDERTAKING NO. 2: MPI to indicate to Board if  
11 they've done benchmarking on  
12 the returns received,  
13 relative to what is happening  
14 in the industry, and if so,  
15 provide that information.

16

17 MR. WALTER SARANCHUK: Thank you, sir.

18 And has the Corporation also compared the  
19 composition of its portfolio with industry study --  
20 standards?

21 MR. BARRY GALENZOSKI: I believe that  
22 information is also available.

23 MR. WALTER SARANCHUK: You wouldn't mind  
24 providing that please?

25 MR. BARRY GALENZOSKI: That will be part

1 of the same report, yeah.

2

3 --- UNDERTAKING NO. 3: MPI to provide Board with  
4 comparison of the  
5 Corporation's portfolio with  
6 industry standards.

7

8 MR. WALTER SARANCHUK: Thank you, sir.

9 Given the overall returns, as shown in  
10 this overleaf, and number 26 of CMMG's First Round  
11 Interrogatories, can you comment on your own view or the  
12 Corporation's view, I think would be the better question,  
13 on the mix given the returns?

14 MR. BARRY GALENZOSKI: Well, I -- we've  
15 reviewed the asset mix several times since we started the  
16 change in our investment strategy going to equities. And  
17 right now we're -- we're very pleased with the mix that  
18 we have. We think that it's appropriate for our  
19 particular Corporation at this stage, and it will be  
20 reviewed on a reasonably regular basis going forward.

21 MR. WALTER SARANCHUK: And just on that  
22 score, with reference to the portfolio composition and  
23 income projections, the range of investments and the  
24 target allocation -- allocations are shown in Table 7.1  
25 of your investment policy statement which is AI-16, Tab

1 10 at page 14.

2 And I would ask you also, while keeping a  
3 finger on that, to turn to page 30 -- I'm sorry, Tab 30  
4 as well which is the Corporation's response to Public  
5 Utilities Board Interrogatory number 58 in the first  
6 round.

7 So with reference to those two (2)  
8 documents can you comment, sir, in very general terms, by  
9 way of a review, of the minimum and normal and maximum  
10 ranges for equities and fixed income instruments as shown  
11 in Tab 10; that is your policy statement at Section 7?

12 MR. BARRY GALENZOSKI: Yes. Based on our  
13 asset liability reviews that we've conducted in the past,  
14 we've determined what we think the best asset mix is for  
15 the investment portfolio of the Corporation.

16 And we've also put some parameters around  
17 that for minimum and maximums with the normal being where  
18 you're aiming at. So if you're rebalancing you're  
19 rebalancing, generally, to the norm rather than to one of  
20 the extremes, being the minimum or the maximum.

21 The -- so we -- we've been reviewing this  
22 several times and this is -- the investment policy  
23 statement is annually reviewed by our investment  
24 committee.

25 So, they would have -- we would have an

1 opportunity to change that going forward. And, for  
2 instance, recently we did rebalance -- or changed the  
3 Canadian equities to 15 percent being the norm with the  
4 low and high being 10 and 17.5 percent respectively. And  
5 we reduced the US equity side down to 5 percent.

6 And I think if you -- when you were  
7 looking back at the previous document we were at about 6  
8 percent on US equities.

9 MR. WALTER SARANCHUK: And the idea, of  
10 course, is to try to gain the higher returns and  
11 diversification; is that correct?

12 MR. BARRY GALENZOSKI: Well, part of it  
13 is diversification, obviously. And then you're aiming at  
14 different returns that you would get for the different  
15 asset classes.

16 So you're looking for a mix on that side.  
17 But diversification is -- is the main -- the main goal  
18 here.

19 MR. WALTER SARANCHUK: Now, if you would  
20 just turn over to Tab 30, sir, and on page 2 there's the  
21 reference to the target asset allocation having been  
22 changed as you have testified, sir, indicating the new  
23 targets for Canadian equities at 15 percent.

24 Can I ask you, sir, why only 15%?

25 MR. BARRY GALENZOSKI: Again, that's

1 based on our -- our asset liability reviews that we've  
2 conducted in the past and these are the numbers that came  
3 out as being the optimal numbers for our investment  
4 portfolio.

5

6 (BRIEF PAUSE)

7

8 MR. BARRY GALENZOSKI: Now, this has  
9 evolved over time. You know, we've -- as -- as our  
10 liabilities are changing from the old tort liabilities to  
11 the PIPP that's changed the structure of the investment  
12 portfolio based on the asset liability reviews that we're  
13 doing.

14 So you're seeing a movement here  
15 structurally, slowly over time and that's the evolution  
16 of our investment policy.

17 MR. WALTER SARANCHUK: Would you be able  
18 to provide a document showing the last overall review of  
19 the investment portfolio?

20 MR. BARRY GALENZOSKI: You're talking  
21 about the asset liability review?

22 MR. WALTER SARANCHUK: Yes.

23 MR. BARRY GALENZOSKI: That was provided  
24 last year. We had a very long discussion about it.  
25 You'll recall that there was a report that we provided

1 from Mercers and in the final analysis we did not accept  
2 the Mercer report.

3 MR. WALTER SARANCHUK: So there's been --  
4 so there's been no change in the asset liability review  
5 although your overall asset make up has changed?

6 MR. BARRY GALENZOSKI: There's been some  
7 change in the asset mix. For instance, we hired a small  
8 cap manager in Canada. So we've got a diversification on  
9 style that we're looking at as far as -- and also the  
10 type of investments that their making.

11 We've increased the Canadian equity side,  
12 because we reduced the US side. We didn't want any more  
13 currency exposure coming out of the US side, so we had to  
14 do something with that -- those funds.

15 So those were done in context with the  
16 asset liability reviews that we've had done in the past,  
17 and we have been able to tweak those a little bit, based  
18 on the information we already had.

19

20 (BRIEF PAUSE)

21

22 MR. WALTER SARANCHUK: Is there any  
23 particular reason why you have not chosen to penetrate  
24 European or Asian markets?

25 MR. BARRY GALENZOSKI: Yes, we addressed

1 that, again, last year. We -- we have currency exposure  
2 concerns with the Canadian dollar has been strengthening  
3 compared to the US dollar, but not necessarily when you  
4 compare it to some of the European currencies,  
5 particularly the Euro.

6 And as a result, we are not prepared to  
7 take on that additional currency risk at this time.

8 MR. WALTER SARANCHUK: And given that  
9 you've rejected the asset liability review, what are you  
10 relying on now?

11 MR. BARRY GALENZOSKI: We're relying on  
12 the asset liability review that was done prior to that,  
13 and the very fact that when you, you know, I think if you  
14 recall the discussion we had last time, the asset  
15 liability review --

16 MR. WALTER SARANCHUK: I don't, by the  
17 way, so, please refresh my memory.

18 MR. BARRY GALENZOSKI: I was -- you know,  
19 I guess I was indicating that by the fact that you keep  
20 asking the same questions, but the fact is, is that when  
21 we looked at that, the recommended asset allocation that  
22 was provided by Mercer (phonetic) and the expected  
23 results that the expected results that they were going  
24 achieve with that, that they were predicting, were  
25 actually less than the results we were achieving with the

1 current asset mix that we have.

2 And so we -- we didn't feel that there was  
3 any compelling reason to move to their -- their  
4 particular recommendations, and we rejected their  
5 recommendations.

6 And I think that's part of the management  
7 process that you see in an investment fund such as MPI,  
8 is we're not just going to blindly accept somebody's  
9 advice. We are still responsible for the outcome and we  
10 need to put our management judgment into this and we put  
11 -- put that to the test.

12 And this isn't just MPI talking, this is  
13 also the department of finance who have a big say in what  
14 we do also.

15 MR. WALTER SARANCHUK: And did you --

16 MS. MARILYN MCLAREN: Again, Mr.  
17 Saranchuk, if I could step in just for a minute. I think  
18 we really need to be fully cognizant of the context here.  
19 Context is really, really important and I think it's a  
20 bit of an over-characterization to say that we simply  
21 rejected anything and everything in that study.

22 We're talking about an organization, we're  
23 responsible for an organization here on this side of the  
24 room, that in 1998 was 100 percent invested in bonds.  
25 One investment strategy, bonds.

1                   And Mr. Galenzoski will help me by telling  
2 us and reminding us what our investment portfolio was  
3 worth in 1998.

4                   So now what we have is we have a far, far  
5 bigger investment portfolio that is only 75 percent in  
6 bonds and everything -- all of that other money that's  
7 not in bonds today, is in other things.

8                   So we have diversified significantly and  
9 likely will continue to diversify. We know that there is  
10 risk in failing to diversify, but we also know there is  
11 risk in moving into new areas that are not well  
12 understood and well known and there are certainly other  
13 issues like the currency risk.

14                   So, I think to say that we're just not  
15 considering best advice and we're just sort of sitting  
16 here with only 15 percent in equities, that that's really  
17 not reflective of the context in which we find ourselves  
18 and how far this organization has moved in significantly  
19 less than ten (10) years.

20                   MR. WALTER SARANCHUK:   How about real  
21 estate? Has the Corporation considered that investment?

22                   MR. BARRY GALENZOSKI:   That was  
23 considered and it didn't -- it didn't show up on our  
24 asset allocation based on the asset liability reviews  
25 that we did.

1 MR. WALTER SARANCHUK: And by way of  
2 summary, then, if you would just again keeping your  
3 finger on Tab 10, which I hope you did, and page 14  
4 there, showing the target asset allocation and then the  
5 update as at June 30th shown on page 4 of the Information  
6 Request number 58 by the Public Utilities Board in the  
7 first round, shown in the last page, page 4 of Tab 30.

8 Can you then just comment about the  
9 current composition of the portfolio, at least as at June  
10 30th of this year, relative to the target and obviously  
11 there are some differences there and a lot of them have  
12 been addressed, but particularly if we're talking about  
13 some changes, look at the US equity line and -- and talk  
14 about that?

15 MR. BARRY GALENZOSKI: Sure, you can see  
16 that we're -- we're relatively close on -- on most of the  
17 asset classes. We've -- we've been conducting some  
18 rebalancing exercises in the last few months so we've  
19 gotten closer to what we had as our norm, and I'll talk  
20 specifically about the US equities.

21 As I indicated to you previously, we're  
22 not putting any new cash into the US equity side, but we  
23 are allowing that portfolio to grow naturally as the  
24 market increases, and we've decided not to take any money  
25 out of that class.

1                   So, it would -- it started off at the 5  
2 percent, but it's been growing, just because of the  
3 natural market growth that we've seen in the last couple  
4 -- last 18 months or so. And as a result, we're 1  
5 percent higher than both the normal and maximum for that  
6 -- that particular asset class.

7                   MR. WALTER SARANCHUK:   Now, why would  
8 there be no rebalancing, why aren't you taking money out  
9 of it?

10                  MR. BARRY GALENZOSKI:   Well right now we  
11 don't see any particular reason, it's -- it's not an  
12 exceptionally large amount to be off side with respect to  
13 the asset allocation. We are reporting it to our Board  
14 as to what the asset allocation is and what our actuals  
15 are, and we're just monitoring it at this stage.

16                  At some point, if it gets a little bit  
17 larger, we may decide to take some funds away from the  
18 fund managers. But right now, things have been going  
19 pretty good and we've decided to leave it where it is.

20                  MR. WALTER SARANCHUK:   I now refer you to  
21 the document in Tab 28 of the book of documents, sir,  
22 that's the Corporation's response to Interrogatory number  
23 55, posed by the PUB in the First Round. And, in  
24 particular, Part C to the question, and the attachment  
25 which was filed in response to that question, the Part C,

1 which said:

2 "Please provide a schedule detailing  
3 the balance of the Corporation's  
4 investment portfolio by asset class for  
5 the years 2004/05 to 2009/10, the  
6 composition of investment income to be  
7 earned annually on the portfolio by  
8 asset class, (dividends, interest,  
9 capital gains), and the percentage of  
10 the investment income to be allocated  
11 to basic for each of the years."

12 And looking at the attachment under the --  
13 or in the equity gain/loss line, for investment income,  
14 as opposed to the Corporate investment income portfolio,  
15 for 2005/06. The Corporation expects to realize, or  
16 expected as at June or I guess it's August 9th, 2005,  
17 going by the date at the bottom of this document, to  
18 realize \$23 million in gains in the current year.

19 Is that correct, given the information at  
20 that time?

21 MR. BARRY GALENZOSKI: Which? Oh, this  
22 is for forecast '05/'06; that would have been correct at  
23 the time that this was done, yes.

24 MR. WALTER SARANCHUK: And can you  
25 provide an update of a particular document, considering

1 the revised investment income forecast just filed?

2 MR. BARRY GALENZOSKI: We'd have to take  
3 that as an undertaking and we'll get that for you later  
4 on today or tomorrow.

5 MR. WALTER SARANCHUK: Thank you very  
6 much.

7

8 --- UNDERTAKING NO. 4: MPI to provide Board with an  
9 update of revised investment  
10 income forecast just filed.

11

12 CONTINUED BY MR. WALTER SARANCHUK:

13 MR. WALTER SARANCHUK: I'd also now refer  
14 you to Tab 41 of the book of documents, and in particular  
15 question number, or Interrogatory number 20, asked by the  
16 Public Utilities Board in the Second Round, the  
17 Corporation's Response in answer to Part A, which said  
18 to:

19 "Please provide a schedule that  
20 indicates the total amount realized to  
21 date on the 2005/06 forecast gains on  
22 equity investments."

23 Could you just read in the answer there,  
24 sir:

25 MR. BARRY GALENZOSKI: "Realized gains on

1 equity investments for the five (5)  
2 months ended July 31, 2005, totalled  
3 thirty-five million two hundred and  
4 fifty-nine thousanddollars  
5 (\$35,259,000). Basic share is thirty  
6 million five hundred and thirty-eight  
7 thousand dollars (\$30,538,000)."

8 MR. WALTER SARANCHUK: In light of the  
9 revisions just filed, sir, would you be able to provide  
10 us with updated figures on that -- in that regard?

11

12 (BRIEF PAUSE)

13

14 MR. BARRY GALENZOSKI: Yes, we'll provide  
15 you those numbers.

16 MR. WALTER SARANCHUK: Thank you, sir.

17

18 --- UNDERTAKING NO. 5: MPI to provide Board with  
19 updated figures on revisions  
20 just filed.

21

22 CONTINUED BY MR. WALTER SARANCHUK:

23 MR. WALTER SARANCHUK: And I'm still  
24 dealing with unrealized gains, I would refer you to Tab  
25 29 in the book of documents, and in particular, the

1 Corporation's response to Interrogatory Number 56, posed  
2 by the Public Utilities Board in the first round, and the  
3 table on the first page in Tab 29.

4 Can you confirm, sir, that as at June  
5 30th, 2005 the book value portfolio or the cost basis at  
6 \$1.7 million, or was at \$1.7 million -- sorry, billion  
7 dollar?

8 MR. BARRY GALENZOSKI: Yes, that's  
9 correct.

10 MR. WALTER SARANCHUK: And can you  
11 confirm that the market value was \$1.8 billion?

12 MR. BARRY GALENZOSKI: Yes, that's right.

13 MR. WALTER SARANCHUK: And unrealized  
14 gains were in the amount of \$109 million?

15 MR. BARRY GALENZOSKI: That's correct.

16 MR. WALTER SARANCHUK: Would you be able  
17 to provide us with updated information along a similar  
18 line given the latest revisions, sir?

19 MR. BARRY GALENZOSKI: Yes, we can do  
20 that as at the end of the last month.

21 MR. WALTER SARANCHUK: If you wouldn't  
22 mind then please, by way of undertaking?

23 MR. BARRY GALENZOSKI: We'll provide that  
24 to the end of August, if that's all right? September has  
25 just ended and we wouldn't have that information handy

1 yet.

2 MR. WALTER SARANCHUK: Would you have it  
3 next week?

4 MR. BARRY GALENZOSKI: Yeah, we can have  
5 it next week.

6 MR. WALTER SARANCHUK: So if you wouldn't  
7 mind then to the end of September?

8 MR. BARRY GALENZOSKI: Okay.

9 MR. WALTER SARANCHUK: Thank you.

10 MR. BARRY GALENZOSKI: We'll do that on  
11 Friday of next week.

12 MR. WALTER SARANCHUK: The sooner the  
13 better. Thank you.

14

15 --- UNDERTAKING NO. 6: MPI to provide Board with  
16 updated information  
17 concerning Corporation's book  
18 value portfolio, market  
19 value, and unrealized gains.

20

21 CONTINUED BY MR. WALTER SARANCHUK:

22 MR. WALTER SARANCHUK: Now, let me ask  
23 you, Mr. Galenzoski, will investments only be sold when  
24 the market value of portfolio is 105 percent of book  
25 value or are decisions to realize gains made on an

1 investment by investment basis?

2 MR. BARRY GALENZOSKI: None of the  
3 decisions are made on an investment by investment basis,  
4 with maybe one (1) exception, and that would be if we saw  
5 an investment that was more than the allowable maximum in  
6 one (1) investment; for instance, this is going back a  
7 ways and when Nortel was such a big piece of the Canadian  
8 equity market and our original investment got to be quite  
9 a bit bigger than the allowable holdings then we -- we  
10 ended up having to instruct one of the managers to sell  
11 to bring it down to the 10 percent.

12 But that would be the only occasion where  
13 we would direct an investment to be sold or part of it to  
14 be sold. On -- when we're taking gains, as a minimum, we  
15 want to have at least 5 percent over the book value and  
16 generally speaking it has to be a fairly sizeable amount  
17 over that 5 percent.

18 So a guideline I would use is that if we  
19 had \$5 or \$10 million above the five (5) then we'd look  
20 to start to take some of those gains. You can't take  
21 gains in little dribs and drabs because it causes a lot  
22 of work for the investment fund managers and may not be  
23 worth the effort with respect to the fees that you're  
24 going to have to pay for these -- churning of these  
25 transactions to occur because we have to actually go out

1 and sell and then buy something in exchange.

2 So we're kind of cautious about that. And  
3 the other thing is, is, you know, you need a little bit  
4 of a cushion there sometimes because markets do fluctuate  
5 and we've had times where we thought we had a good  
6 cushion over the 5 percent and once we took our gains,  
7 you know, a couple of weeks later we were down to 102  
8 percent of book value.

9 So, you know, it can move up and down on  
10 you rather quickly. So we have to be fairly careful  
11 about that.

12 MR. WALTER SARANCHUK: And would you just  
13 remind me again, who actually makes that decision?

14 MR. BARRY GALENZOSKI: That decision is  
15 made by myself after consultation with our CEO and our  
16 chair of our investment committee.

17 MR. WALTER SARANCHUK: But the investment  
18 managers decide what to sell?

19 MR. BARRY GALENZOSKI: The investment  
20 managers are given instructions as to how much to take  
21 from their particular portfolio. They decide how to do  
22 that.

23 THE CHAIRPERSON: Mr. Galenzoski, just  
24 one question that we're, kind of, struggling with this  
25 week, and trying to think through this, you indicated

1 that you were satisfied with the yields that you were  
2 earning right now on a portfolio of that size which is  
3 very significant.

4 But you're aware that the -- that the  
5 market rates for 10 year bond now is below 4 percent.  
6 And you also know where short-term deposits run at.

7 So we're wondering, how can you manage to  
8 get a yield of that level with the mix that you have now?

9 MR. BARRY GALENZOSKI: Well, I think  
10 there's -- there's no wonder in it. You just look at the  
11 composition of our -- of our assets in our investment  
12 portfolio. Look at the -- at the numbers that we're  
13 providing with respect to the income that we're getting  
14 out of each of those asset classes and that comes up with  
15 an easy calculation.

16 THE CHAIRPERSON: No, what I'm saying is  
17 -- let's just rephrase it. Is that if you did it on  
18 market -- on the basis of what the market values of your  
19 securities are and you've got roughly, say, 90 percent in  
20 fixed income and you know that the current market yield,  
21 which is how you get your unrealized gains, presumably on  
22 the bond side, our ten (10) year bond is under -- under  
23 four (4) in Canada right now, and the thirty (30) year  
24 bond is under -- well under five (5).

25 Trying to imagine not what you've achieved

1 in the past but looking forward, what type of yield  
2 expectations do you have with that type of asset mix?

3 MR. BARRY GALENZOSKI: I think we're  
4 provided some information with respect to our expected  
5 yields that we are looking from our investment portfolio  
6 in our future financial projections; that's information  
7 we may have gone over already today, but it's definitely  
8 in this book.

9 THE CHAIRPERSON: No, I see it there and  
10 I'm not -- sorry, I don't mean to wear you out with it,  
11 but we can read it and just ponder on it for a while.

12 What I'm saying is that presumably some of  
13 your yields on a market basis have come by the fact that  
14 the gradual drift down in interest rates that been  
15 systemic and very, very long term and the yields now of  
16 the existing portfolio on the market for a ten (10) year  
17 bond, are under 4 percent.

18 So, when you look out, if you brought  
19 everything up, as you've said, mark to market now, and  
20 you looked at the yields that you'd earn on a portfolio  
21 that size going forward, the uninformed, which I'll put  
22 myself in that category, looking at that would say that  
23 it would be -- unless interest rates continued to move  
24 further down to provide more unrealized and real capital  
25 gains, you couldn't get those types of yields unless you

1 had investments other than fixed income and those other  
2 investments, of course, did reasonably well.

3 MR. BARRY GALENZOSKI: Well, most of the  
4 gains we're getting are not coming from the fixed income  
5 side. We're taking just -- there's minor gains coming  
6 out of that particular side of the portfolio.

7 If you look at -- at this document that  
8 we're looking at right now under Tab 29, PUB/MPI-156 and  
9 at the bottom of page 1 it shows the unrealized gains and  
10 losses and on the -- on primarily the bond portfolio it's  
11 showing an 87 million dollar gain as at June 30th.

12 We're not bringing that down dramatically.  
13 That's the big concern I've got is that if we suck all  
14 that out of the portfolio at a point in time, let's say  
15 we sold that entire bond portfolio, took all those gains,  
16 I'd re-invest that money at a much lower interest rate,  
17 therefore discounting my future income flows, and that's  
18 something we're adverse to doing.

19 THE CHAIRPERSON: That was my exact  
20 point. Maybe we'll just ponder it a bit, thanks.

21 MR. WALTER SARANCHUK: Yes, Mr.  
22 Galenzoski, let me ask you; does the Corporation use  
23 investment gains to manage the bottom line.

24 MR. BARRY GALENZOSKI: No.

25 MR. WALTER SARANCHUK: For example, there

1 are a large number of gains realized to offset the  
2 unexpected increase in claims costs in 2003/04.

3 MR. BARRY GALENZOSKI: Yeah, that was --  
4 that was a one time thing, but we have a policy or  
5 guidelines in place now where we're not -- like, I'm  
6 taking gains right now and I don't need to worry about  
7 the bottom line at this moment and we're still taking  
8 gains.

9 So, no, we're not doing that at this stage  
10 and no intention to do that in the future and I think  
11 that will work itself out of the equation once we get  
12 into the new accounting guidelines coming up in another  
13 couple of years.

14 MR. WALTER SARANCHUK: Thank you, sir,  
15 that leads me right into the question of a change in the  
16 accounting and mark -- the market principle that I have a  
17 mind to embark upon.

18 And at Tab 23, for example, the  
19 Corporation has provided some information there in  
20 response to the Public Utilities Board Interrogatory  
21 number 28 in the first round.

22 We'll eventually come to that, but right  
23 now you have indicated that there will be a change in the  
24 accounting for investments that are being considered for  
25 2007/2008.

1                   That is not currently reflected in the  
2 present forecast; is that correct?

3                   MR. BARRY GALENZOSKI:   Yes, that's not  
4 reflected.  A couple of reasons why it's not reflected.  
5 I think understanding what those guideline changes are  
6 going to be fully is still underway.

7                   We have done some work since we asked --  
8 answered this question on what the impacts are likely to  
9 look like and how that's going to flow through the  
10 financial statements so we can talk a little bit more  
11 about that if you'd like.

12                   But one of the problems with respect to  
13 putting numbers in future financials is trying to come up  
14 with a reasonable number as to what the unrealized gains  
15 are going to be at some future point in time.

16                   I can tell you that I'm not properly  
17 prepared to estimate what that's going to be, because  
18 it's just going to be a -- you know, a -- you know you're  
19 going to be definitely wrong on it, okay.

20                   For instance, at the last year end, we had  
21 something like \$93 million in unrealized gains.  But if  
22 you look a year before that, it was probably half that or  
23 less, so it moves around significantly.  And -- and so  
24 forecasting on that side of it is -- is not necessarily  
25 going to be a good thing, or an easy thing to do.

1                   Second, our interpretation of these new  
2 accounting guidelines, this -- this income, supposed  
3 income, when it's recognized, doesn't flow through the  
4 income statement, it's going to be a balance sheet item  
5 only. In other words, your assets are going to get  
6 bigger by the market value increase. Your liabilities  
7 are going to be bigger, because it's going to go into a  
8 special part of retained earnings.

9                   And my opinion is, and I know we'll get  
10 into this discussion in the future, is that it will have  
11 no bearing on rate setting, and it will have no bearing  
12 on RSR target, because it's unrealized still. You still  
13 haven't got the cash in your pocket, you're just doing an  
14 accounting entry. You're basically upgrading a note  
15 that's already in the financial statement and putting it  
16 into your financial statements for more clarity.

17                   MR. WALTER SARANCHUK: So, essentially it  
18 just reflects a better reflection of fair market value  
19 reporting?

20                   MR. BARRY GALENZOSKI: It's a  
21 strengthening of -- of that reporting, but there's no  
22 more information than what wasn't already in the notes to  
23 the financial statements. There's significant amount of  
24 detail in the notes, that give you all of this  
25 information.





1                   MR. WALTER SARANCHUK:    Could you for the  
2 record, sir, just explain what mark to market accounting  
3 is?

4                   MR. BARRY GALENZOSKI:    Well, as I  
5 understand it, it's simply recording your assets at the  
6 then known market value at a point in time.  For  
7 instance, if you're doing a year end or a month end, you  
8 would determine what the market value of the -- the  
9 investment that you have, let's say it's an equity or a  
10 bond, if it's a marketable bond, if that wouldn't include  
11 things like MUSH for instance.

12                   And you would record that, you would then  
13 have -- you would have the difference between what you  
14 paid for the investment and what it's currently worth,  
15 plus or minus.  So in other words, it could be worth  
16 more, or it could be worth less than you paid for it.  
17 And then the net amount of that would be the -- the  
18 amount that you would record.

19                   MR. WALTER SARANCHUK:    And does that  
20 adjustment flow through the income statement?

21                   MR. BARRY GALENZOSKI:    No.  I may just  
22 clarify that.  It doesn't -- it doesn't go through the  
23 income statement.  It -- only -- the only thing that goes  
24 through the income statement is realized gains or losses;  
25 that flows through your normal income statement.

1                   What you would have is a statement of  
2 comprehensive income which would record both your net  
3 income or loss for the particular year and then this  
4 other comprehensive income. This would be recorded as  
5 other comprehensive income. And you'd also produce a  
6 statement of accumulated other comprehensive income that  
7 would be in your annual report also.

8                   So, even in your -- the -- you know, the  
9 other side of the equation is that your assets are worth  
10 more on your balance sheet. They are going to be  
11 increased, as I said last year, by \$93 million.

12                   On the liability side, your retained  
13 earnings are worth \$93 million more also. But they're  
14 separately classified as accumulated other comprehensive  
15 income within retained earnings.

16                   And for all intents and purposes you can't  
17 get your hands on it unless you actually go out and sell  
18 that and -- and take the gains so you have the cash to  
19 deal with. That's why we don't think it can be taken  
20 into account when you're looking at what the RSR targets  
21 are going to be or why you can take it into account for  
22 rate setting.

23                   MR. WALTER SARANCHUK: Will the change  
24 have any impact on forecasting on investment income for  
25 future general rate applications?



1 financial statements.

2

3 MR. WALTER SARANCHUK: Will the  
4 accounting change result in the Corporation changing its  
5 forecasts such that it will have an impact on how  
6 investment portfolio is managed?

7 MR. BARRY GALENZOSKI: No.

8 THE CHAIRPERSON: Mr. Galenzoski, just to  
9 be helpful here, I've been pondering and listening to it  
10 at the same time, but I guess the general question is, is  
11 looking at the forecasts going out there appears to be a  
12 way of reconciling this discussion.

13 Your forecasts are calling for an annual  
14 revenue income from investment purposes, okay, that give  
15 or take a few percentage points, let's say, is 5 percent  
16 a year. If you take it over a \$2 billion portfolio.

17 And that's consistent, you could argue or  
18 I -- you know, you could impose that question with this  
19 asset mix, okay. The question standing back from that is  
20 that if you look at other fields, for example, like  
21 pension plans and things of that order, they make certain  
22 actuarial assumptions as to investment yields going out  
23 with interest rate scenarios much like now, okay.

24 They tend not to be satisfied with yields  
25 of that level and that is probably what drives them into

1 different types of asset mix ratios. I guess that's the  
2 question that the Corporation, by these forecasts and by  
3 that asset mix are inferring satisfaction with a going  
4 forward yield of somewhere in the order of 5 percent  
5 which, you could argue, is consistent -- considerably  
6 lower than the actuarial assumption for most pension  
7 plans.

8                   And I leave it with you because it might  
9 help reconcile the...

10                   MR. BARRY GALENZOSKI: Well, a couple of  
11 comments I could make on that is, I don't think it's  
12 appropriate to compare us to a pension fund where they  
13 have a different view on asset mix.

14                   I can -- I can tell you my opinion on that  
15 is that's probably one of the reasons why a lot of  
16 pension funds have shortfalls today is because of their  
17 asset mix.

18                   They've -- they got hit pretty hard when -  
19 - in the equity market downsized a couple of years ago  
20 and they're trying to make that back today. I don't  
21 think --

22                   THE CHAIRPERSON: I believe --

23                   MR. BARRY GALENZOSKI: -- that's the  
24 solution for MPI and also --

25                   THE CHAIRPERSON: I'm not arguing as to

1 the solution. The only reason I was saying the pension  
2 plan was because pension plans have a general theory is  
3 infinite life, which is similar to your organization,  
4 that's all.

5 MR. BARRY GALENZOSKI: Well that's for a  
6 part of our business, yes. But it's -- yeah, we believe  
7 that there's different criteria have to -- you have to  
8 look at. We do asset liability review studies.

9 I'm not sure if pension plans do the same  
10 rigour with respect to their investment process, but  
11 certainly I know what we're putting into it and I think  
12 we have extremely good governance around our -- our  
13 investment process and that has helped us achieve some  
14 pretty good results in the last couple of years.

15 THE CHAIRPERSON: Thank you.

16 MR. WALTER SARANCHUK: Will the  
17 Corporation be updating the asset liability review?

18 MR. BARRY GALENZOSKI: No, not in the  
19 immediate future. That's something you probably do every  
20 four (4) or five (5) years. We just finished doing that  
21 a year or so ago and I think we've had enough of that for  
22 the time being.

23 MR. WALTER SARANCHUK: Thank you, Mr.  
24 Galenzoski. I now will be moving on to deal with the  
25 vehicle upgrade factor and the volume factor, unless the

1 Chair or any other members of the panel have questions  
2 dealing with investment income.

3 THE CHAIRPERSON: We're satisfied for  
4 now.

5 MR. WALTER SARANCHUK: Thank you, sir.  
6 Dealing with the vehicle upgrade factor, Mr. Galenzoski,  
7 and this is referred to, for example, in Tab 12 which is  
8 the -- which is comprised of the Corporation's responses  
9 to PUB Interrogatories number 2 on the first round and  
10 number 1 in the second round. Tab 12.

11 MR. BARRY GALENZOSKI: I have that.

12 MR. WALTER SARANCHUK: And, of course,  
13 you earlier defined the vehicle upgrade factor again,  
14 just very briefly can you explain what it is?

15 MR. BARRY GALENZOSKI: Yes, that's the  
16 phenomena that happens as people dispose of older  
17 vehicles and purchase new vehicles and they become a  
18 larger component of the fleet, that they attract a higher  
19 premium and therefore we have an upgrade to the -- the  
20 factor that we consider in our Rate Application.

21 MR. WALTER SARANCHUK: And can you  
22 confirm that the vehicle upgrade factor assumption made  
23 in this General Rate Application uses 3 percent per annum  
24 for 2005/'06 and onwards?

25 MR. BARRY GALENZOSKI: Yes.

1 MR. WALTER SARANCHUK: And can you  
2 confirm that this assumption is reduced from 3.5 percent  
3 used in last years' General Rate Application for 2004/'05  
4 and onwards?

5 MR. BARRY GALENZOSKI: Yes.

6 MR. WALTER SARANCHUK: Now, from a  
7 comparison of the response to PUB/MPI-1-2(a), with TI-17  
8 as filed in June of this year, which is at Tab 7.

9

10 (BRIEF PAUSE)

11

12 MR. WALTER SARANCHUK: Five (5) pages in.

13

14 (BRIEF PAUSE)

15

16 MR. WALTER SARANCHUK: Can you confirm  
17 that the impact on the 2006/07 net income of an increase  
18 in the vehicle upgrade factor from 3 percent to 3.5  
19 percent for 2005/06 and onwards is about \$4.4 million;  
20 that is \$4.9 million less six hundred and one thousand  
21 dollars (\$601,000), as filed in June?

22

23 (BRIEF PAUSE)

24

25 MR. BARRY GALENZOSKI: Yes, that would be

1 the impact on the premium side.

2 MR. WALTER SARANCHUK: And on the net  
3 income side?

4 MR. BARRY GALENZOSKI: Not necessarily,  
5 because we -- when we -- when we made that change in  
6 assumption we didn't, you know, take a look at our claims  
7 experience, because if you're not upgrading as many  
8 vehicles, then you're going to have a lower claims  
9 experience, because you're not having as many higher  
10 valued vehicles out there. So we didn't analyse the  
11 impact of that.

12 MR. WALTER SARANCHUK: So in changing the  
13 vehicle upgrade factor to 3.5 percent, sorry, from 3 1/2  
14 to 3 percent, have you -- did you take that into account  
15 in your forecast for claims incurred?

16 MR. BARRY GALENZOSKI: Yes.

17

18 (BRIEF PAUSE)

19

20 MR. WALTER SARANCHUK: And looking at  
21 your response to 1-2(a), where you filed TI-17 with the  
22 information as an attachment, showing the \$4.996 million  
23 net income for rating, compared to the six hundred and  
24 one thousand dollars (\$601,000) that income -- that  
25 income for rating in the TI-17 that you filed in June

1 2005 of this year, would you be able to provide an update  
2 of this information and give us, for example, what the  
3 impact would be in view of the latest revisions?

4 MR. BARRY GALENZOSKI: I think you could  
5 pretty well take -- the latest revisions basically  
6 resolve -- revolve around changes on investment income,  
7 and so the -- you know, the net change is only going to  
8 be the -- the difference that you see between the two (2)  
9 versions, off of whatever we've given you with respect to  
10 the updated investment income documents. So it isn't  
11 going to be a huge amount of impact.

12 MR. WALTER SARANCHUK: All right. Thank  
13 you, sir.

14

15 (BRIEF PAUSE)

16

17 MR. WALTER SARANCHUK: And now, with  
18 reference to the attachment provided in response to PUB-  
19 1-2B, that's on page 3, showing the upgrade and volume  
20 factor historical experience.

21 Dealing only with the vehicle upgrade  
22 factor at this juncture, and in particular the actual  
23 results, could you explain the information provided with  
24 reference to the upgrade factor, and in particular,  
25 noting the upward climb in the actual vehicle upgrade

1 factor from 1996 to '97, to 2000 to 2001, and the decline  
2 from 2001 to 2004/'05?

3 MR. BARRY GALENZOSKI: Yes, you can see  
4 we provided three (3) columns, the approved Rate  
5 Application and what our upgrade factors were at that  
6 particular point in time, then the revised forecast, and  
7 then what it actually came out as. And there was that  
8 fairly steep increase in the late '90s and early 2000  
9 years, which has now tapered off and is -- is dropped  
10 down to 2.9 as being the actual for '04/'05, and our  
11 expectation is, is that it will stay somewhere around  
12 that at this stage.

13 MR. WALTER SARANCHUK: And with reference  
14 now to the response to the PUB-I-1(a), in the Second  
15 Round, the question was:

16 "To what forces does the Corporation  
17 attribute the observed decline in  
18 actual upgrade factors over the period  
19 from 2000/2001 to 2004/2005."

20 Could you please read in the Corporation's  
21 response, sir?

22 Mr. Palmer...?

23 MR. DONALD PALMER: The major factor is  
24 the rate line differentiating rate -- between rate groups  
25 has flattened out at the top of the rate line over the

1 last few years.

2 As a result, the difference between older  
3 vehicles' rate and newer vehicles rate has decreased  
4 resulting in a lower upgrade. In addition, as shown in  
5 TI19 page 19, new vehicle sales have been relatively flat  
6 over the past five (5) years.

7 The rate line adjustment strategy started  
8 in full in 2001 after full discussion at the 2000 PUB  
9 hearing.

10 MR. WALTER SARANCHUK: And if new car  
11 sales are enjoying some success in recent months as they  
12 appear to be, what effect would this have on the actual  
13 vehicle upgrade factor?

14 MR. DONALD PALMER: There may be some  
15 increase in the upgrade. But there is a better link  
16 between that upgrade and the increased claims cost  
17 because of the matching of the rate line.

18 MR. WALTER SARANCHUK: In selecting the 3  
19 percent assumption for vehicle upgrade, does the  
20 Corporation believe that this decline has bottomed out?

21 MR. DONALD PALMER: I think there will be  
22 consistency over the next few years. You know,  
23 historically this table went back about ten (10) years.  
24 Before that we were regularly seeing numbers in the 1 and  
25 1 1/2 percent range.

1                   You know, I think the 3 percent is a -- is  
2 a good forecast factor. But to say that that's as low as  
3 it can be historically hasn't proven that. The -- the  
4 important part is that as that moves up and down, claims  
5 costs will be moving up and down in concert with that.

6                   So, whether we're off a little bit on that  
7 -- that assumption how that will translate into the  
8 bottom line when we actually get there is probably not  
9 very much.

10                   MR. WALTER SARANCHUK: Now, moving on to  
11 the volume factor, if you wouldn't mind defining that  
12 term again, please?

13                   MR. BARRY GALENZOSKI: The volume is the  
14 increase in the total number of registered or insured  
15 units on a -- on a full year basis.

16                   MR. WALTER SARANCHUK: And as I  
17 understand it, the Corporation is using the assumption in  
18 this general rate application of 1.5 percent per annum  
19 for 2005/'06 to 2007/'08 and 1 percent thereafter; is  
20 that correct?

21                   MR. BARRY GALENZOSKI: Yes.

22                   MR. WALTER SARANCHUK: And can you  
23 confirm that the -- the volume factor assumption made in  
24 last year's general rate application used the 1.5 percent  
25 per annum factor for 2004/05 to 2005/06 and 1 percent

1 thereafter?

2 MR. BARRY GALENZOSKI: Yes.

3 MR. WALTER SARANCHUK: And to what does  
4 the Corporation attribute the assumed increase in volume  
5 factor for 2006/07 and 2007/08?

6 MR. BARRY GALENZOSKI: Well, it's obvious  
7 that people are insuring more vehicles for longer periods  
8 of time. In other words, they're getting a full two (2)  
9 months. If they have two (2) units for six (6) months  
10 each then that's one (1) full year. If they've got three  
11 (3) then it's one and a half (1 1/2).

12 So it's just that there's -- people are  
13 able to afford the insurance or they need the -- the  
14 vehicles and they're registering and insuring more  
15 vehicles. And obviously the population growth in  
16 Manitoba. There's some recent statistics, I think, for  
17 the last full year about seven thousand (7,000) new  
18 Manitoban's come into the province last year.

19 MR. WALTER SARANCHUK: And to what does  
20 the Corporation attribute the assumed decline in vehicle  
21 -- in volume factor from 2007/'08 to 2008/'09?

22 MR. BARRY GALENZOSKI: Again, I think  
23 that's just, you know, where our estimates are going with  
24 respect to the increase that we see in the longer term.  
25 And as -- as indicated by Mr. Palmer earlier, the -- the

1 claims are going to be very close to that anyway.

2                   If you -- if that factor goes up there's  
3 going to be a close correlation to the increase in the  
4 claims costs also.

5                   MR. WALTER SARANCHUK:   Still referring to  
6 Tab 12 and the response by the Corporation to Public  
7 Utilities Board Interrogatory 21(d), comparing that with  
8 TI-17 filed in June of this year at Tab 7.

9

10   (BRIEF PAUSE)

11

12                   MR. BARRY GALENZOSKI:   And just before  
13 you ask the question, the obvious answer is that we did  
14 not restate the claims when we did this. We just simply  
15 did the arithmetic on the change in the -- in the  
16 factors.

17                   MR. WALTER SARANCHUK:   The question I was  
18 going to ask you is, can you confirm that the impact on  
19 the 2006/07 net income of a increase in volume factor  
20 from 1.5 percent to 2 percent for 2005/06 to 2007/08 is  
21 about \$4.4 million; that is the 5 million -- thousand --  
22 5 million dollar figure, compared to the six hundred and  
23 one thousand (601,000) dollars as filed in June, in terms  
24 of the net income for rating line.

25

1 (BRIEF PAUSE)

2

3 MR. BARRY GALENZOSKI: Yes, although that  
4 number for June was changed when we re-filed again in  
5 September.

6 MR. WALTER SARANCHUK: Yes, I appreciate  
7 that. Now, focussing on the volume factor only, can you  
8 explain the information provided in response to Public  
9 Utilities Board Interrogatory number 2(b) in the first  
10 round, again in Tab 12, where the question was: Please  
11 explain the differences between the actual historical  
12 volume factor shown in this response, versus TI-19  
13 section 219, table 1 and the response was that the table  
14 shown in PUB/MPI-1-2(b) shows the growth in premium  
15 transaction counts TI-19 section 2.1, table 1, shows the  
16 growth in earned units.

17 And noting the general upward climb in the  
18 actual volume factor from 1980 -- 1998, 1999 to 2004/'05,  
19 would it be fair to say that there's been a pattern of  
20 underestimation of the volume factor?

21 MR. BARRY GALENZOSKI: There's obviously  
22 been a -- an underestimation on the volume factor that  
23 wouldn't have been in the estimates, but then also there  
24 would have been an underestimation of the claims impact  
25 as a result of the change in that volume factor.

1                   MR. WALTER SARANCHUK:    Can you give some  
2   indication as to what is believed to be causing the noted  
3   actual increase -- actual increase in the volume factor  
4   in recent years?

5                   MR. BARRY GALENZOSKI:    I think, you know,  
6   it's speculation on my part.  Primarily it would be a  
7   number of factors.  More people in the province, number  
8   1.  Number 2 would be the ability of people to insure  
9   vehicles and put them on the road, that would probably --  
10  and then incentives that dealers are using to entice  
11  people to buy new vehicles.

12                  MR. WALTER SARANCHUK:    And with reference  
13  to the Corporation's response to question 1(c) asked by  
14  the Public Utilities Board in the second round, the  
15  question was:  Please summarize the rationale for  
16  selecting a volume factor of 1.5 percent for 2005/06 and  
17  2006/07 considering actual volume factors have exceeded  
18  this level (averaging 2 percent) since 2001/'02.

19                  The answer being as follows, quote:

20                         "The 1.5 percent volume factor selected  
21                                 represents the latest eight (8) year  
22                                 average."  End of quote.

23                  Let me ask you, Mr. Galenzoski, then, how  
24  -- with reference to that response and given the  
25  increasing actual volume factor and the apparent pattern

1 of underestimation, how does the Corporation justify the  
2 degree of responsiveness implied by use of an eight (8)  
3 year average in the selection of the volume factor  
4 assumption?

5 MR. BARRY GALENZOSKI: Pardon me. It's  
6 just an assumption and, as I stated before, any change in  
7 that assumption would be reflected equally on the other  
8 side of the coin which is the losses that are equally  
9 understated, if we've understated the -- the increase in  
10 the number of units being insured and on the road.

11 MR. WALTER SARANCHUK: Thank you, sir. I  
12 don't know whether this is an opportune time to have a  
13 break, Mr. Chairman, but I leave it to you please.

14 THE CHAIRPERSON: I think we will. We'll  
15 see you back in ten (10) minutes. Thank you.

16

17 --- Upon recessing at 2:54 p.m.

18 --- Upon resuming at 3:14 p.m.

19

20 THE CHAIRPERSON: Mr. Saranchuk, you want  
21 to take us home tonight?

22 MR. WALTER SARANCHUK: We'll try to get  
23 you there, sir.

24 THE CHAIRPERSON: These things will  
25 probably read funny in the transcripts.

1 CONTINUED BY MR. WALTER SARANCHUK:

2 MR. WALTER SARANCHUK: I'm now going to  
3 proceed, very briefly, to deal with drivers' premiums and  
4 in that regard I'd draw everyone's attention to Tab 5  
5 which is TI15. And the drivers' premiums experience for  
6 '06/'07 is not really forecast a change in the September  
7 '05 revised filing over that filed in June.

8 Where, in Schedule 1 -- sorry, Schedule 2,  
9 on page 4, Tab 5 there's reference to drivers' premiums  
10 expected to be in the order of \$35 million. And in that  
11 regard, I would ask that perhaps someone explain the  
12 composition of the premiums, namely the source of the  
13 fees shown in schedule 2 at page TI-15 which is page 4 of  
14 the initial filing?

15

16 (BRIEF PAUSE)

17

18 MR. DONALD PALMER: The driver's premium  
19 has, essentially, three (3) components. The first  
20 component is the basic premium on drivers' licences which  
21 is an amount of forty-five dollars (\$45) less five  
22 dollars (\$5) per merit and that's for all drivers in the  
23 province.

24 The second component are charge 1  
25 surcharges which are based on demerits or conviction,

1 Highway Traffic Act and Criminal Code convictions.

2 The third component are charge 2's which  
3 are the accident surcharges which are assessed to drivers  
4 who have accidents.

5 MR. WALTER SARANCHUK: And in terms of  
6 the additional premiums, that relates to what, sir?

7 How does one end up in a situation where  
8 additional premiums are assessed?

9 MR. DONALD PALMER: If -- if a driver has  
10 accidents, under certain conditions -- at-fault  
11 accidents, or has convictions, speeding tickets, going  
12 through red lights, apart from photo radar which aren't  
13 included, then they're -- then they're assessed extra  
14 driver's premium.

15 MR. WALTER SARANCHUK: And the additional  
16 premiums range from two hundred dollars (\$200) for a six  
17 (6) demerits for convictions under the Highway Traffic  
18 Act to nine hundred and ninety-nine dollars (\$999) for  
19 twenty-one (21) or more demerits, is that correct?

20 MR. DONALD PALMER: That sounds about  
21 right, yes.

22 MR. WALTER SARANCHUK: And, of course, in  
23 the past much has been made of the fact or at least noted  
24 of the fact that the computer limitation is at three (3)  
25 fields; has that changed?

1 MR. DONALD PALMER: Not yet.

2 MR. WALTER SARANCHUK: What does the  
3 future hold by way of a prospect for that?

4 MR. DONALD PALMER: Until we do our  
5 entire business process review and this will all tie in  
6 to the bonus/malice program that we've talked about, I  
7 don't know that I'll speculate on the expansion of that  
8 nine hundred and ninety-nine dollars (\$999).

9 MR. WALTER SARANCHUK: So despite the  
10 integration of the DVL, the driver's vehicle licencing  
11 division, if you will, with the MPI operations, it's  
12 still -- that is the limitation of three (3) fields  
13 hasn't, as yet, been addressed?

14 MR. DONALD PALMER: That's correct.

15

16 (BRIEF PAUSE)

17

18 MR. WALTER SARANCHUK: I now refer  
19 everyone to Tab 31 and the response there by the  
20 Corporation to question number 61 by the Public Utilities  
21 Board in the first round, noting that there has been  
22 filed today revision to part B of that question.

23 And in that regard, the revision pertains  
24 to the response by the Corporation to the questions posed  
25 in part B which asked this question:

1 "Further to the response to PUB-1-48(b)  
2 at last years' GRA, please advise  
3 whether the Corporation has prepared  
4 any analyses with respect to the  
5 following and if so, provide a summary  
6 of the results."

7 First, small letter i:

8 "I) The impact of red light cameras in  
9 Winnipeg on projected claims frequency  
10 and severity and/or the bonus/malice  
11 system; and next  
12 ii) The impact of graduated licensing  
13 on claims frequency and severity,  
14 and/or the bonus/malice system."

15 So now with reference to the revision,  
16 could someone from the Board's Panel please speak to it  
17 and bring the Board up to speed in terms of what the  
18 latest information is?

19 MR. WILF BEDARD: Yes, I can respond to  
20 that, Mr. Saranchuk, we do have a report that was filed  
21 here this morning, which is a preliminary review of what  
22 experience we've had with the graduated driver's license  
23 program over the past number of years.

24 MR. WALTER SARANCHUK: But just before we  
25 get to that, sir, the Corporation in response to the (I)

1 that I question, as I understand it, has not conducted  
2 any analysis on the impact of red light cameras in  
3 Winnipeg at all; is that correct?

4 MR. WILF BEDARD: Yes, that is correct.

5 MR. WALTER SARANCHUK: Are you expecting  
6 to do one (1) in the near future?

7 MR. WILF BEDARD: No, we are not.

8 MR. WALTER SARANCHUK: And the reason  
9 being?

10 MR. WILF BEDARD: It's not our  
11 jurisdiction to conduct a survey on the -- the operation  
12 of the red light cameras and its impact in Winnipeg.

13 MR. WALTER SARANCHUK: So, that is the  
14 Corporation's position in respect of the Board's inquiry  
15 on that score?

16 MR. WILF BEDARD: Yes, that's correct.

17 MR. WALTER SARANCHUK: Okay, now moving  
18 on to the second phase of the response to 61(b) in the  
19 First Round, the questions posed by the Public Utilities  
20 Board, please elaborate on the response?

21 MR. WILF BEDARD: Yes, I'm sorry for the  
22 confusion a little earlier. What we have done is had our  
23 internal department look at the experience to date, with  
24 regard to graduated driver's licensing. And as I was  
25 saying, the document was filed this morning. I first had

1 the opportunity to -- to review this -- to review this,  
2 this morning, myself.

3 And the indications are, although this is  
4 -- is interim, and not totally exhaustive in terms of  
5 analysis, that it is indicating that there is clearly a  
6 reduction in the number of claims made, a reduction in  
7 the number of collisions made, and the number of injuries  
8 associated with graduated driver's license operators,  
9 since the introduction of this plan a few years ago.

10 MR. WALTER SARANCHUK: And in terms of  
11 the results, did they surprise you, sir?

12 MR. WILF BEDARD: Personally I -- I think  
13 I am surprised, yes, favourably surprised. I would have  
14 anticipated intuitively that there would have been a  
15 reduction as a result of this program, but I'm very  
16 pleasantly pleased with the degree to which the  
17 indicators that have been measured have reduced from the  
18 control group of young drivers prior to the introduction  
19 of the GDL.

20 MR. WALTER SARANCHUK: And just on that  
21 score, looking at the first page of the attachment, or  
22 the enclosure, it indicates that the four (4) year  
23 statistical analysis shows that in terms of the findings,  
24 the internal review indicates that the injuries decreased  
25 by 57.4 percent; is that correct?

1 MR. WILF BEDARD: Yes, that's correct.

2 MR. WALTER SARANCHUK: And that is with  
3 respect to the new drivers, so to speak, from ages  
4 fifteen (15) to nineteen (19); is that correct? It's in  
5 that category?

6 MR. WILF BEDARD: Yes, that's correct,  
7 but that does not include the novice drivers. There are  
8 people who come to Manitoba, or are already Manitoba  
9 residents who are just getting a learner's -- a learner's  
10 license and embarking in a driving career, it's not all  
11 just individuals aged fifteen (15) to nineteen (19) as  
12 mentioned.

13 MR. WALTER SARANCHUK: And damage claims  
14 have dropped 55.2 percent, with accidents falling by 54.7  
15 percent and convictions declining by 69.4 percent; is  
16 that correct?

17 MR. WILF BEDARD: Yes, that's true.

18 MR. WALTER SARANCHUK: Now, the reference  
19 in the first line on the paragraph following that  
20 information on the first page says that:

21 " The findings are based on an internal  
22 review of claims information, driver  
23 records, and convictions of drivers  
24 fifteen (15) to nineteen (19) years of  
25 age, between 2000 and 2004."

1                   So, are you saying this does not then  
2 reflect just that particular age group experience?

3                   MR. WILF BEDARD:   Yes, as I was  
4 mentioning, there are other individuals who are driving  
5 for the first time in the province that are not within  
6 that age group.  But that age group does represent  
7 twenty-seven (27) -- pardon me 77 percent of the  
8 participants in the GDL program.

9                   MR. WALTER SARANCHUK:   And is this a  
10 result reflected in any way in the forecast for the  
11 current rate application?

12                   MR. BARRY GALENZOSKI:   They'd be  
13 reflected with respect to the claims forecast as the  
14 trends are evident in the statistics that we see.  So  
15 that will be reflected over time.  But not necessarily to  
16 the full impact of what we're seeing in the -- in this  
17 study that we've just seen.

18                   MR. WALTER SARANCHUK:   Now, does the  
19 Corporation -- well, first of all, has the Corporation  
20 had an opportunity to review the impact of this in terms  
21 of the extent to which it can be expected to continue or  
22 is this a one-time phenomenon or what is the  
23 Corporation's view?

24                   MR. WILF BEDARD:   We are going to  
25 continue to analyse this over time.  We are just working

1 out the framework of having a third party independent  
2 assessment being done once the program has been maturing,  
3 if you will. We're looking at 2007 to do that and we're  
4 working with an independent firm right now to design a  
5 framework to do a more comprehensive analysis.

6 MR. WALTER SARANCHUK: Now, with  
7 reference to the bonus/malice system that was referred to  
8 by Mr. Palmer earlier, SM 8.9 in Volume I refers to the  
9 fact that the changes to the current bonus/malice program  
10 will not occur until there is the business process  
11 review.

12 But at page 30 in the second last  
13 paragraph of SM8.9 there is reference to a key element of  
14 the new plan as being quote:

15 "The establishment of a multi-step  
16 'risk rating scale' which would be  
17 applied to all Manitoba drivers  
18 regardless of whether or not they own a  
19 vehicle."

20 Can you give us any indication by way of a  
21 heads up on what that entails?

22 MR. DONALD PALMER: What that would  
23 entail is depending on an individual driver's record with  
24 regard to accidents and convictions, that they would be  
25 placed on a scale with -- with a good side and a bad

1 side, so to speak.

2 And then, regardless of whether they were  
3 vehicle owners or not, they would be assessed the same  
4 sort of penalties and that could possibly be administered  
5 with -- with all premiums.

6 You know, not necessarily a separate  
7 driver's premium system and a vehicle premium system.

8 MR. WALTER SARANCHUK: All right. Thank  
9 you, Mr. Palmer.

10 Just bear with me for a moment please.

11

12 (BRIEF PAUSE)

13

14 MR. WALTER SARANCHUK: Can you comment,  
15 Mr. Palmer, on the trend to the demerit infractions over  
16 the last ten (10) years -- I'm sorry, the last five (5)  
17 years?

18 MR. DONALD PALMER: I can tell you that  
19 the demerit points and demerit surcharges have decreased  
20 steadily, probably at least over that period of time.

21 MR. WALTER SARANCHUK: And to what would  
22 you attribute that?

23 MR. DONALD PALMER: I would attribute  
24 that to decreased enforcement.

25

1 (BRIEF PAUSE)

2

3 MR. WALTER SARANCHUK: Well, given that  
4 we now have red light cameras, why would you attribute it  
5 to lower enforcement -- surcharges?

6 MR. DONALD PALMER: There's no surcharges  
7 on red light cameras or the photo radar. Sorry, demerit  
8 points on photo radar or red -- red light cameras.

9 MR. WALTER SARANCHUK: Now in terms of  
10 the answer that you gave Mr. Bedard about the red light  
11 camera impact not being, I guess, within MPI's interest  
12 or jurisdiction, what is the reason for that?

13 Why are studying, for example, the GDL and  
14 not the impact of red light -- red light cameras at the  
15 same time?

16

17 (BRIEF PAUSE)

18

19 MS. MARILYN MCLAREN: I think the short  
20 answer to that, Mr. Saranchuk, is that the Corporation  
21 has a more direct relationship and collaborative working  
22 relationship with the Department of Transportation with  
23 respect to GDL and statistics about drivers and  
24 statistics about accidents, collisions and claims.

25 I mean, if you look at the information

1 that we've used in that sort of snapshot GDL study, it's  
2 about drivers. Clearly an area of responsibility of the  
3 Department of Transportation who's -- who did release  
4 that information, not the Corporation and even before the  
5 amalgamation, the Corporation worked closely with DVL  
6 with the Department of Transportation on issues involving  
7 drivers and claims and accidents.

8           When it comes to the Winnipeg police photo  
9 radar initiative, red light camera initiative, it is  
10 their initiative. They have been reporting on the  
11 results of that work and as Mr. Galenzoski said, you  
12 know, this GDL information is not anything that we would  
13 impose on a claims forecasting process, neither would be  
14 any police reported results of the photo camera and the  
15 red light camera situation.

16           If claims experience accident frequency  
17 decreases in Winnipeg, it may be as a result of those  
18 programs, might be as a result of something else, but  
19 when it decreases it will be reflected in our claims  
20 experience, and our claims forecast going forward.

21           MR. WALTER SARANCHUK: Thank you, Ms.  
22 McLaren. We'll now proceed to deal with the DVL question  
23 and that's, of course, pertaining to the Driver and  
24 Vehicle Licensing division.

25           This is referred to, as we earlier alluded

1 to, in Volume I at SM-8.1 and correct me if I'm wrong,  
2 but Ms. McLaren, as I understand it, the goal behind the  
3 merger was essentially to save costs with the intent that  
4 the merger at the same time would not negatively impact  
5 insurance rates, is that correct?

6 MS. MARILYN MCLAREN: Yes, I think that's  
7 fair. But in addition to save costs, clearly to find  
8 ways to improve service as well.

9 MR. WALTER SARANCHUK: And as a result of  
10 the merger, are there any cost consequences in this  
11 Application insofar as the basic insurance division is  
12 concerned?

13 MS. MARILYN MCLAREN: No, there are not.

14 MR. WALTER SARANCHUK: I would refer you  
15 now to SM-8.1.1 which is again, Volume I at the very  
16 beginning which deals with the first recommendation by  
17 the Board in it's Order of 148/'04, last year, which  
18 stated, quote:

19 "Manitoba Public Insurance reconsider  
20 its decision to include DDVL operation  
21 within the extension division and  
22 reallocate the operations of DDVL to  
23 basic insurance and report to the Board  
24 by no later than the next General Rate  
25 Application." End of quote.

1                   As I understand it now, with reference to  
2 the Corporation's filing at page 2, in the second  
3 paragraph from the top, the indication is that the  
4 decision has now been made to treat DVL as a fourth,  
5 non-insurance line of business.

6                   Could you explain that, please, Ms.  
7 McLaren?

8                   MS. MARILYN MCLAREN:    Yes, that refers to  
9 the fact that there's pretty clear information,  
10 significant disclosure, transparency, with respect to the  
11 financial effect of the merger on the Corporation's  
12 financial situation.

13                  That disclosure took place in the annual  
14 report that has been tabled in the legislature and that  
15 is really why we used the language here that we did, in  
16 terms of effectively treating it as a fourth, non-  
17 insurance line of business because the operation of that  
18 line has been disclosed of itself.

19                  MR. WALTER SARANCHUK:   And now with  
20 reference to AI15 being your agreement with reference to  
21 DVL that's reflected in Volume 3 part 2.

22

23   (BRIEF PAUSE)

24

25                  MR. WALTER SARANCHUK:   This is not in the

1 book of documents. With reference to the agreement what  
2 is the annual funding in the agreement, Ms. McLaren? I  
3 guess I should refer you to paragraphs 4.01 and 4.04 on  
4 page 6; it's the annual funding, it's just under \$21  
5 million.

6 Now, paragraph 4.04 on that same page 6 of  
7 the agreement, specifically refers to the Corporation  
8 gaining the sole and exclusive benefit of any operation  
9 efficiency arising out of the merger; is that correct?

10 MR. BARRY GALENZOSKI: Yes, that's  
11 correct.

12 MR. WALTER SARANCHUK: Now, referring to  
13 Tab 24 of the book of documents and the Corporation's  
14 response, in particular, to question 34 Section B of the  
15 first round of interrogatories served by the Public  
16 Utilities Board with reference to the attachment showing  
17 the DVL costs on page 1 -- actually it's the attachment  
18 in response to the question -- part B of the question.

19 Looking at the bottom line will that set  
20 amount of \$21 million annually that the Corporation is to  
21 receive in the way of funding be sufficient to offset  
22 DVL's operating costs?

23 MR. BARRY GALENZOSKI: As you can see  
24 from the statement that is not sufficient to offset the  
25 operating costs in a status quo situation. In other

1 words if we leave things as we found them when we walked  
2 in the door, then they wouldn't do that. You can see the  
3 numbers as we move forward are increasing year over year  
4 and so the challenge to the Corporation is to ensure that  
5 that is reduced and/or eliminated.

6 MR. WALTER SARANCHUK: And through what  
7 line of business, specifically, is the Corporation  
8 absorbing that cost?

9 MR. BARRY GALENZOSKI: Right now it's all  
10 an extension.

11 MR. WALTER SARANCHUK: Is that a  
12 qualification when you say, "right now?"

13 MR. BARRY GALENZOSKI: No, it's not a  
14 qualification. As of right now that's where it is.

15 MR. WALTER SARANCHUK: Is there some  
16 thought to moving it?

17 MR. BARRY GALENZOSKI: I think over time  
18 we're -- we're going to have to reconsider our position  
19 on that because as we amalgamate the organization there's  
20 going to be certain parts of it that are going to go into  
21 other parts of the -- of the business.

22 There'd be always something, a big piece  
23 of it, that will stand out as being DVL and stand alone  
24 as DVL as we know it today. For instance driver testing  
25 is a good example of that and it's likely that that would

1 always exist as a standalone thing that we can easily  
2 identify associated with the old DVL.

3 But, as you move forward, for instance, on  
4 the accounting side of it, on the information technology  
5 side and many others, call centre or whatever we --  
6 wherever we can get effective amalgamation, those lines  
7 are going to blur. And people that started off doing 100  
8 percent DVL work are probably going to end up doing, you  
9 know, some other proportion of DVL; Basic, Extension,  
10 SRE, whatever needs to be done in the overall corporate  
11 context.

12 And it'll be our challenge to come up with  
13 some way of allocating that into the various lines of  
14 business along with recovery associated with that.

15 MR. WALTER SARANCHUK: Will this be dealt  
16 with in the business process review?

17 MR. BARRY GALENZOSKI: This will be  
18 partially dealt with on that side as well as just how we  
19 are able to gain the efficiencies. For instance, once  
20 you take, let's say, the finance people and -- and  
21 amalgamate them and just what ends up happening to that  
22 group of people.

23 You know, those -- those things will come  
24 out over time.

25 MR. WALTER SARANCHUK: Now, given the

1 impact on extension net income, will it also have an  
2 impact on the amounts transferred to basic; that is the  
3 RSR transfers? For example, as a negative net financial  
4 impact grows the transfers to basic are reduced.

5 MR. BARRY GALENZOSKI: Yes, and or  
6 eliminated if it continues to its numbers that we're  
7 showing here because the losses would be greater than the  
8 income that may be realized on that line of business.

9 MR. WALTER SARANCHUK: And then looking  
10 at the next five (5) years, given the bottom line, it  
11 would appear that there will be an approximately \$40  
12 million cumulative deficit; would you agree with that,  
13 sir?

14 MR. BARRY GALENZOSKI: Well, this is,  
15 again, a do nothing scenario. We've provided it for  
16 information. But this is certainly not our business plan  
17 going forward.

18 MR. WALTER SARANCHUK: Well what steps is  
19 the Corporation taking to stop the bleeding, so to speak,  
20 given that the agreement and the funding arrangement  
21 appear to be final?

22 MR. BARRY GALENZOSKI: The steps are the  
23 business process review that's underway right now and  
24 that's the big step that we'll be taking to move this to  
25 the right direction.

1 MR. WALTER SARANCHUK: Is there any  
2 contemplation of resuming discussions to review the  
3 agreement to address the deficient funding and if not,  
4 why not?

5 MR. BARRY GALENZOSKI: No. The agreement  
6 is in force. It's -- it's final and we're moving on that  
7 basis.

8 MR. WALTER SARANCHUK: Now, who says that  
9 it's final? Is the Corporation saying that it's final or  
10 is the government saying that it's final?

11 MR. BARRY GALENZOSKI: Just by the  
12 wording of the agreement itself. If you look at it it  
13 does talk about any future changes and we may be getting  
14 into some cost sharing discussions if we're asked to do  
15 more than we're doing today.

16 We keep any efficiencies that are gained  
17 out of the process; that indicates that it's final.

18 MR. WALTER SARANCHUK: Now, if you would  
19 refer, sir, to SM8.1.2 dealing with the recommendation  
20 number 2 and the commission cost sharing arrangement.  
21 Can you explain the arrangement that was cancelled last  
22 year?

23 MR. BARRY GALENZOSKI: Well, effectively,  
24 the Corporation was recovering just under \$6 million a  
25 year with respect to commissions paid to brokers relating

1 to things that the brokers were doing related to DVL.  
2 That agreement was terminated just prior to the end of  
3 the previous fiscal year and we are now absorbing that  
4 cost in our overall cost structure.

5 MR. WALTER SARANCHUK: So the result is  
6 that the projected results for basic are depressed by  
7 approximately \$6 million a year?

8 MR. BARRY GALENZOSKI: That's correct.  
9 Plus we had a 1 percent rate reduction as a result of the  
10 Board order which magnified that by two (2) so we're  
11 absorbing basically \$12 million a year loss.

12 MR. WALTER SARANCHUK: And the forecasted  
13 losses also depress the otherwise forecasted earnings of  
14 the unregulated line, for example, reduces the transfers  
15 to basic RSR?

16 MR. BARRY GALENZOSKI: Those will reduce  
17 the -- you know, again, we're looking at a shortfall for  
18 this year, maybe somewhat next year. But after that  
19 we're expecting to see those reduced significantly.

20 MR. WALTER SARANCHUK: Can you explain  
21 the rationale for entering into an agreement with the  
22 province to assume DVL given that it is projected to  
23 result in a \$12 to \$18 million loss in net income of MPI  
24 overall than would have been the case if DVL had not been  
25 assumed?

1                   MR. BARRY GALENZOSKI:    The expectation is  
2 better service for customers of the Corporation and DVL,  
3 Manitobans, generally speaking, and that we'll be able to  
4 achieve that through the processes that we already have  
5 in place, the existing computer systems that we have and  
6 our ability to do systems reviews and business projects.

7

8   (BRIEF PAUSE)

9

10                   MR. WALTER SARANCHUK:   And thus far, how  
11 much cumulatively has been lost as a result of the  
12 program cancellation?

13                   MR. BARRY GALENZOSKI:   Well, first of  
14 all, the share cost recovery was a stand alone thing. It  
15 wasn't related to the transfer of DVL to the Corporation;  
16 that was likely going to happen no matter what happened  
17 with DVL. And -- because it had been on the table for  
18 discussion many times over the number of years preceding  
19 this and finally came to some -- some conclusion. So  
20 that is a stand alone thing.

21                                   Second, I believe that we had a small loss  
22 last year in our last fiscal year of something like a  
23 hundred and twenty-five thousand dollars (\$125,000).

24                                   We're expecting a \$4 or \$5 million dollar  
25 hit this year; there might -- they'll probably be some

1 continuation into the next year and at that point we'll  
2 see how much we are able to achieve through the business  
3 process review.

4 MR. WALTER SARANCHUK: Why was the  
5 Corporation reimbursed monies by the province?

6 MR. BARRY GALENZOSKI: Which monies are  
7 you talking about?

8 MR. WALTER SARANCHUK: As I understand  
9 it, it referred to the \$5.7 million, for example, for  
10 broker fees.

11 MR. BARRY GALENZOSKI: Again, that was a  
12 negotiated agreement we had between ourselves and DVL and  
13 the provincial government relating to the services being  
14 provided by the brokers to collect monies for DVL and  
15 there was -- that was considered appropriate compensation  
16 back to MPI, 'cause all the compensation to the brokers  
17 is paid through the insurance premium.

18 Nothing, virtually nothing was paid based  
19 on DVL transactions; registration fees and things along  
20 that line. So, as a result, we negotiated from the early  
21 years of the Corporation, a financial reimbursement that  
22 has been adjusted several times over it's history and  
23 then finally eliminated last year.

24 MR. WALTER SARANCHUK: Was the  
25 Corporation provided any rationale by the government for

1 cancellation of that initiative or that reimbursement?

2 MR. BARRY GALENZOSKI: Not really. They  
3 decided that -- the Treasury Board decided that they were  
4 going to make this budget cut and a cut was made.

5 MR. WALTER SARANCHUK: Is the Corporation  
6 aware of any review or study conducted by the government  
7 leading up to the elimination of the 5.7 million dollar  
8 payment?

9 MR. BARRY GALENZOSKI: No, I am aware  
10 though that this was a topic of discussion for many, many  
11 times in front of Treasury Board by DVL in many -- in the  
12 years leading up to the final decision.

13 MR. WALTER SARANCHUK: Do you recall or  
14 do you have any indication of what some of the arguments  
15 in the sales pitch by DVL were made at that time?

16 MR. BARRY GALENZOSKI: We were not asked  
17 to participate in that discussion at that time.

18 MR. WALTER SARANCHUK: Given that the  
19 reimbursement was in the order of \$5.7 million, according  
20 to evidence last year, is it correct that the cumulative  
21 value of the loss of that recovery would be in the order  
22 of \$28.5 million over the next five (5) years?

23 MR. BARRY GALENZOSKI: I guess you could  
24 put any number you want to it, it doesn't matter at this  
25 stage. That money is not coming from the government at

1 this stage.

2 MR. WALTER SARANCHUK: Now referring to S  
3 -- well, let's put it this way. That would have an  
4 negative financial impact on the amounts transferred to  
5 basic, though, wouldn't it?

6 MR. BARRY GALENZOSKI: No, that was  
7 within basic so that -- that amount of money had a  
8 negative impact with respect to the financial results of  
9 the basic program.

10 However, we've managed to overcome that  
11 over the last two (2) years and there hasn't had any real  
12 negative bottom line impact.

13 MR. WALTER SARANCHUK: Well, I'm looking  
14 at SM-8.1.2 and parts A and B at the top of page 3. SM-  
15 8.1.2 and the reference to, in particular, the  
16 Corporation's view that the agreement provides a  
17 reasonable framework to ensure the effective operation of  
18 DVL functions and a fair sharing of costs into the  
19 future.

20 Does the Corporation still hold that view?

21 MR. BARRY GALENZOSKI: Yes, we do. The  
22 matter of cost sharing on the commissions is a different  
23 issue. It was outside of this agreement and is separate  
24 in our minds.

25 MR. WALTER SARANCHUK: But budgeting for

1 a deficit isn't really a fair sharing of the costs, is  
2 it?

3 MR. BARRY GALENZOSKI: Budgeting for a  
4 deficit based on the status quo is information that we're  
5 providing and we'll be providing updated information as  
6 we do the business process review and provide information  
7 with respect to how we can mitigate what we -- what the  
8 do nothing scenario would indicate.

9 MR. WALTER SARANCHUK: So did you  
10 indicate that the service performed by the broker for DVL  
11 did lead to the \$5.7 million reimbursement or did not?

12 MR. BARRY GALENZOSKI: It was the basis  
13 for the reimbursement and it was -- it was based on -- on  
14 a percent of the overall commissions paid to the brokers  
15 as, you know, several years prior to that there had been  
16 some -- some analysis done as to the value of that work.

17 I believe it was done by the internal  
18 audit of the Provincial Government and they came up with  
19 the formula at that point in time.

20

21 (BRIEF PAUSE)

22

23 MS. MARILYN MCLAREN: I think a fair bit  
24 of this conversation, Mr. Saranchuk, we did have last  
25 year. The Corporation was told by the government that

1 the cost share agreement was gun -- gone, done, closed.

2 Thus the last statement by the Corporation  
3 on the top of page 3 at the end of Section 8.1.2, the  
4 matter of the discontinuation -- discontinuance of the  
5 cost sharing arrange -- agreement is closed; it's done.

6 The agreement itself, when it was in  
7 force, probably went back to the early '70's around the  
8 time the Corporation was established and there was a  
9 mechanism to recognize that brokers did some work for the  
10 Government as well as for the insurance company and there  
11 was also a recognition on the other side that brokers who  
12 -- who renewed driver licences did some work for the  
13 insurer as well as for the Government.

14 And a lot of the work that has been gone  
15 on back and forth through then is a reflection of cost  
16 sharing arrangements that used to be in place between the  
17 two (2) organizations to account for the same facts as  
18 MPI staff did work for the government and DVL staff did  
19 work for the insurer, and those ended. It was decided  
20 that there's enough of a quid pro quo, we -- we did stuff  
21 for them, they did stuff for us.

22 There was no transfer of money. There was  
23 this legacy cost share of the commission arrangement that  
24 was revisited a number of times and different people  
25 looked at it, but at the end of the day there was

1 significant pressure, we understand, on the costs of the  
2 Province and they told us they were not going to  
3 contribute any more and they stopped. That's it, it's  
4 done.

5                   To somehow put that cost share agreement  
6 discontinuance in the context of whether or not it's  
7 responsible to budget for losses, they're totally  
8 separate issues. We're not going to get anywhere if --  
9 if we continue to sort of mix those two (2) issues up.

10                   And I can only imagine the conversation  
11 we'd be having here if the Corporation came forward with  
12 a budget that showed we expected to break even on every  
13 aspect of DVL operations down to the \$20.9 million  
14 without any solid idea today as to how we were going to  
15 do that.

16                   So, this is a worst case scenario. It's  
17 even worse than status quo because not only is it driving  
18 up the costs of the existing organization with no  
19 improvements, it contemplates some investments in new  
20 technology without a dollar paid back for any of the  
21 investments. It's a worst case scenario. As soon as we  
22 have better ones you'll be among the first to -- to get  
23 copies of them.

24                   MR. WALTER SARANCHUK: Yes, you can  
25 appreciate the Board's concern, though, when it sees the

1 observation or commentary made by the Corporation that  
2 this is a fair sharing of costs.

3 MS. MARILYN MCLAREN: The amalgamation is  
4 a long-term arrangement. We don't expect it to end any  
5 time soon, if ever. It costs money to bring  
6 organizations together and we have every expectation that  
7 we will find opportunities to reduce costs. Any  
8 amalgamation that I've ever learned about, read about,  
9 heard tell of, has increased costs at the beginning and  
10 then with reasonably prudent management is able to reduce  
11 costs over the longer term.

12 The \$4 or \$5 million loss that we expect  
13 to incur this year falls into that category, that it's an  
14 expected outcome of an amalgamation exercise and we would  
15 expect in future years to reduce and hopefully eliminate  
16 any shortcoming.

17 MR. WALTER SARANCHUK: Are the brokers  
18 still performing a surface -- a service for DVL? Are  
19 they collecting fees, for example?

20 MR. BARRY GALENZOSKI: A broker's work  
21 has not changed as a result of this amalgamation at this  
22 stage.

23 MR. WALTER SARANCHUK: Any consideration  
24 been given to the brokers billing the government  
25 directly?

1 MR. BARRY GALENZOSKI: I think you missed  
2 the point --

3 MR. WALTER SARANCHUK: Then --

4 MR. BARRY GALENZOSKI: -- when -- when it  
5 was pointed out that the matter of the discontinuance of  
6 the cost sharing agreement is closed. We're not bringing  
7 forth any recommendations on that to government.

8 MR. WALTER SARANCHUK: So, do you agree  
9 or disagree with the comment that, effectively, Basic is  
10 effectively subsidizing the operations of the Extension  
11 side?

12 MR. BARRY GALENZOSKI: Absolutely not.

13 MR. WALTER SARANCHUK: And the reason  
14 being?

15 MR. BARRY GALENZOSKI: If you're  
16 referring to the fact that the transfer from Extension to  
17 the retained -- to the retained earnings for Basic are  
18 reduced and that's a subsidy by basic, I think you're  
19 forgetting the fact that the -- it's a voluntary transfer  
20 of funds from extension to the basic. It's not something  
21 that's mandatory.

22 It's something that management and the  
23 Board has agreed to do because we're managing it to that  
24 extent where we're trying to benefit all of Manitobans.  
25 So it's -- it's -- and I've said it before, this is more

1 like a gift than it is anything else.

2                   It's not something that's mandated. It's  
3 not something that's required. It didn't happen in prior  
4 years. So I can't -- I can't -- you know, I can't see  
5 this in the situation where it's a subsidy by basic. I  
6 can't turn it away that -- that far.

7                   MR. WALTER SARANCHUK: So it can be  
8 revoked at any time?

9                   MR. BARRY GALENZOSKI: Absolutely. The  
10 transfers from extension and SRE could be revoked. We've  
11 got a business plan that says that that's not going to  
12 happen and I think we've emphasized that when the Board  
13 has expressed some concerns about the control that they  
14 have over extension and SRE and whether they can rely on  
15 those transfers.

16                   We're managing both of those business  
17 units to produce a positive transfer to the RSR. Now, we  
18 are showing you numbers that says, well, that could  
19 change based on what's happening with DVL.

20                   But, as has been pointed out by -- by  
21 Marilyn, that's the worst case scenario; that's taking  
22 the existing costs when we took DVL over, adding other  
23 costs that -- that, for instance, like pension liability,  
24 inflation on wages, any changes we've had to make in the  
25 short-term to facilitate the transfer, adding a huge

1 amount of money for systems changes that we don't know  
2 whether we really need or not at this stage; that's all  
3 part and parcel of those future estimates going forward,  
4 worst case scenario and we expect it to be better.

5           And I guess we're asking for some  
6 indulgence that this is going to be proven to you over  
7 time. And, you know, you'll start to see some  
8 improvement in the coming years.

9           But, you know, we can't give you anything  
10 better than what we're giving you. We're giving you the  
11 worst case scenario. We don't think it will get worse  
12 than that. We think it will definitely get a lot better  
13 than that and time will tell whether that's right or  
14 wrong.

15           MR. WALTER SARANCHUK: Please understand,  
16 Mr. Galenzoski, it's not a question of anyone being  
17 critical of the Corporation's approach here.

18           The question comes down to what measure of  
19 comfort can the Board gain in the Corporation's earlier  
20 assurance, if you will, that there will be every effort  
21 made to transfer a certain amount from SRE to basic and  
22 from extension to SRE in the future?

23           What measure of comfort can the Board gain  
24 from that when you say it can be revoked at any time and  
25 you're faced with situations where the extension side is

1 getting some \$6 million less a year from the government?

2                   It's cos -- there's -- it's going to bear  
3 a \$40 million deficit over the next five (5) years. I  
4 appreciate it's in the worst case scenario but, again,  
5 where do you expect the Board to go with this?

6                   Should it pay any attention to it at all?

7                   MR. BARRY GALENZOSKI: Well, it has to  
8 pay attention to it otherwise why are we providing all  
9 this information and why are we having all these  
10 discussions. Obviously, you know, it's got to be paid  
11 attention to and we're paying attention to it.

12                   What we've told the Board and our policy  
13 is, is that the transfers are being made based on a  
14 business case. We're managing towards that business  
15 case. The DVL situation we believe is shorter term as  
16 far as the downside on it and that we're managing around  
17 that right at the moment.

18                   We're showing you worst case numbers;  
19 that's all included in the financial projections going  
20 forward for basic and the RSR impact. And so you can see  
21 that basic RSR is expected to continue to grow even over  
22 the years where we're showing heavy deficits related to  
23 DVL.

24                   And, again, based on worst case scenario.  
25 So my expectation is, and I think the Board's expectation

1 should be that those numbers will actually be better than  
2 what we're showing you right now. And that time will  
3 prove us right when we go back and review this in the  
4 next two (2) or three (3) years going forward.

5 MR. WALTER SARANCHUK: Thank you, Mr.  
6 Galenzoski. Unless there are some questions from the  
7 Panel in this regard, I intend to move on to another area  
8 completely and I would suggest that this would be an  
9 opportune time to break, Mr. Chairman.

10 THE CHAIRPERSON: Yes, this would be a  
11 good time to break and we'll start up again tomorrow  
12 morning. And if we have more thoughts along those lines  
13 we can introduce them then. Thank you.

14 See you all tomorrow at 9:00.

15

16 (PANEL RETIRES)

17

18 --- Upon adjourning at 4:00 p.m.

19

20 Certified Correct,

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23

24 \_\_\_\_\_  
Carol Wilkinson, Ms.

25