

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE (MPI)
GENERAL RATE APPLICATION
FOR 2007/'08 INSURANCE YEAR

Before Board Panel:

- Graham Lane - Board Chairman
- Eric Jorgensen - Board Member
- Len Evans - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
October 5th, 2006
Pages 464 to 649

1 APPEARANCES

2 Walter Saranchuk, Q.C.) Board Counsel

3 Candace Everard)

4

5 Kevin McCulloch) Manitoba Public Insurance

6

7 Raymond Oakes) CMMG

8 Byron Williams) CAC/MSOS

9 Myfwany Bowman)

10

11 Nick Roberts) Manitoba Used Car Dealers

12) Association (MUCDA)

13

14 Michael Mager) CAA

15 Jeanie Dalman)

16 Robert Dawson) CBA/MBA

17 Pamela Reilly) Manitoba's Chiropractor's

18) Association (MCA)

19

20 Claudio Sousa (np)) Scootering Manitoba

21

22 Patricia Fitzpatrick (np)) TREE/RCM

23 Randall McQuaker (np))

24 Peter Miller (np))

25

	TABLE OF CONTENTS	
		PAGE NO.
1		
2		
3	List of Exhibits	
4	List of Undertakings	
5		
6		
7	PANEL 1 - MPI	
8	BARRY GALENZOSKI, Resumed	
9	DON PALMER, Resumed	
10	MARILYN MCLAREN, Resumed	
11	WILF BEDARD, Resumed	
12		
13	Continued Cross-Examination by Mr. Walter Saranchuk	471
14		
15	Public presentation by Mr. Warren Mills	567
16		
17	Continued Cross-Examination by Mr. Walter Saranchuk	574
18	Continued Cross-Examination by Ms. Candace Everard	602
19		
20		
21		
22	Certificate of Transcript	
23		
24		
25		

	EXHIBITS		
	No.	Description	Page No.
1			
2			
3	MPI-11	Response to three (3) undertakings	
4		relating to the upgrade factor and	
5		the volume factors	469
6			
7	MPI-12	Response to pre-ask from CAC/MSOS	470
8	PUB-12	Publication by Ibbotson Associates	
9		dealing with the equity risk premium	565
10	PUB-13	Report entitled "An Examination of the	
11		Equity Risk Premium Assumed by Canadian	
12		Pension Plan Sponsors"	566
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			

1	UNDERTAKINGS		Page 468
2	No.	Description	Page No.
3			
4			
5			
6			
7			
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			
21			
22			
23			
24			
25			

1 --- Upon commencing at 9:14 a.m.

2

3 MPI Panel:

4 BARRY GALENZOSKI, Resumed

5 DON PALMER, Resumed

6 MARILYN MCLAREN, Resumed

7 WILF BEDARD, Resumed

8

9 THE CHAIRPERSON: Good morning, everyone.

10 Mr. McCulloch, you have some exhibits to begin with?

11 MR. KEVIN MCCULLOCH: Yes, Mr. Chairman,
12 the first exhibit that I want to file this morning
13 consists of three (3) undertakings relating to the
14 upgrade factor and the volume factors. Mr. Palmer would
15 like to speak to that exhibit once it's -- once it's
16 filed and by my record that would be MPI Exhibit Number
17 11.

18

19 --- EXHIBIT MPI-11: Response to three (3) undertakings
20 relating to the upgrade factor and
21 the volume factors

22

23 THE CHAIRPERSON: Very good.

24 MR. KEVIN MCCULLOCH: The second item is
25 the pre-ask from CAC/MSOS and we'd file the response to

1 that pre-ask as MPI Number 12.

2

3 --- EXHIBIT MPI-12: Response to pre-ask from CAC/MSOS

4

5 THE CHAIRPERSON: Thank you, Mr.

6 McCulloch. Mr. Palmer...?

7 MR. DON PALMER: The basis of a couple of

8 these upgrade questions was discrepancies or seeming

9 discrepancies between the answer that was provided in

10 PUB-1-2 and CAC-132B.

11 The answer to -- to -- some -- some of

12 that is that PUB-1-2 does -- does contain an error. I

13 will -- I will call it a typographical error; you could

14 call it a -- a cell reference error. The correct numbers

15 with -- on the actual -- in the '05/'06 year, the upgrade

16 should be 3.3 percent; the volume factor there should be

17 1.3 percent rather than 3, 0, and 1.5. So Undertaking 1,

18 that essentially -- the question goes away with -- with

19 that change.

20 Undertaking 2 is -- is okay as it doesn't

21 really reference that table.

22 The other question with Undertaking Number

23 3 is the volume factors and even with that change these

24 are -- are different in those two (2) exhibits.

25 The reason they're different is there's a

1 couple of different ways that volume can be measured. In
2 -- the numbers that are shown in 1-2 are transaction
3 counts. Those are counts that come directly from our AOL
4 system.

5 The -- the volume numbers shown in 1-32B
6 are earned unit counts so the -- there certainly is a --
7 a very huge correlation between those numbers. As you --
8 as you go down the column you'll see that the numbers are
9 -- are not exact; they're very close.

10 When you ask which one you should be
11 looking at for a direct translation into the forecast I
12 would say that probably the earned unit numbers, because
13 we're talking about earned units in our -- in our
14 projects that that's probably the number that is closer
15 tied, although really the correlation between the two (2)
16 sets of numbers are very, very close.

17 THE CHAIRPERSON: Thank you, Mr. Palmer.
18 Mr. Saranchuk...?

19 MR. WALTER SARANCHUK: Thank you, sir.

20

21 CONTINUED CROSS-EXAMINATION BY MR. WALTER SARANCHUK:

22 MR. WALTER SARANCHUK: We're still
23 dealing with the Rate Stabilization Reserve at this point
24 of the cross-examination and just before moving on to
25 some questions about the risk analysis versus the MCT and

1 to essentially conclude a discussion on the preliminary
2 matters pertaining to the RSR, namely the purpose of the
3 RSR, my first question is as follows.

4 In PUB Order 168/90 at page 33, this is
5 some sixteen (16) years ago, the comment made by the
6 Board was as follows. Quote:

7 "The Board considers that the RSR
8 should be used primarily to offset any
9 catastrophic event causing unforeseen
10 cost increases." End of quote.

11 Does the Corporation share that view?

12 MS. MARILYN MCLAREN: Cost increases as
13 it would relate to the need to rebuild a RSR; within the
14 rating context cost increases, generally means the future
15 cost of the risk transfer.

16 So I don't think -- we certainly would not
17 share that view today. And I can't remember what anyone
18 believed about this issue in -- sixteen (16) years ago in
19 that kind of a detail.

20 We have all learned and evolved our
21 thinking in this matter. So if there was a point in time
22 when someone thought an unexpected increase in costs
23 could be staged into future rates; maybe that's what that
24 Board meant at that time, I don't know.

25 But in terms of primarily used to offset

1 catastrophic losses, if that's the word you're focussing
2 on, I wouldn't disagree completely, but I think there's
3 an awful lot to it. I think in the last sixteen (16)
4 years there have been many, many discussions in this
5 forum about all the other kinds of huge increases in
6 costs beyond catastrophe.

7 MR. WALTER SARANCHUK: And if I focussed
8 on the word, unforeseen, what would your comment be in
9 that respect?

10 MS. MARILYN MCLAREN: Sure and I really
11 want -- again, I want to make sure that everyone
12 understands the way the Corporation is using unforeseen
13 and others may have different definitions.

14 But what we and you know, back to the
15 conversation yesterday and with use of the word,
16 unforeseen. When we established a rate, the costs were
17 unforeseen. When we first set the claims reserves in the
18 context of unforeseen increases in the cost of claims
19 already on the books; the context of that is when we set
20 the rate those costs were not foreseen and we set the
21 first reserves, those costs were not foreseen.

22 So, clearly, we would agree with the
23 context of unforeseen in that context. No -- through no
24 discussions in this forum has there ever been a
25 definition of unforeseen that says, when you make the

1 decision to use the RSR, can you foresee that there will
2 be costs associated with it?

3 That's not the definition of unforeseen.
4 It's what I said, thirty (30), forty-five (45) seconds
5 ago.

6 MR. WALTER SARANCHUK: In that context,
7 can you explain then why the rebuilding plan, the
8 surcharges, the dedications for the RSR were put into
9 place in some of the prior years?

10 In other words, if you had a separate
11 dedication to rebuild the RSR, didn't that address the
12 fact that there had to be separate treatment of the RSR,
13 as opposed to rates?

14 MS. MARILYN MCLAREN: Absolutely and
15 that's what happened beginning in 1996. And what I was
16 trying to do is put some context around the different
17 view we had all adopted by 1996, compared to the
18 discussion in 1990, that you read.

19 MR. WALTER SARANCHUK: In 1992, the Board
20 Order 174/92 at page 9 contained the following comment by
21 the Board, quote:

22 "The purpose of the RSR is to provide
23 rate stability in light of the inherent
24 volatility of claims costs. The RSR is
25 not intended to offset increases in

1 premiums that would normally be
2 required to cover increases in claims
3 costs due to inflation or changes in
4 benefits or coverages. Nor is the RSR
5 intended to act as a cushion against
6 abnormal rate increases during tough
7 economic times."

8 End of quote. Does the Corporation share
9 that view?

10 MS. MARILYN MCLAREN: Yes, completely,
11 with the context that the inflationary increases
12 referenced in that quotation are talking about future
13 policies, future rates, future costs of claims, future
14 increases due to inflation in the cost of the risk
15 transfer, ought not to be covered by the RSR.

16 It doesn't speak at all to what the heck
17 you do with any potential inflationary increases in your
18 existing claims liabilities, which is truly what the RSR
19 is partly for.

20 MR. WALTER SARANCHUK: How about changes
21 in benefits or coverages of which I would suggest RIB is
22 one?

23 MS. MARILYN MCLAREN: Again, I suggest
24 the context of that quotation is on a going forward
25 basis. We would never expect -- the context of that

1 quotation, in my opinion, in that we would never expect
2 to accommodate the cost of benefit enhancements going
3 forward by drawing down the RSR and the Corporation would
4 agree with that position.

5 MR. WALTER SARANCHUK: Subject to any
6 questions by the Panel, I intend to move on to the other
7 subject within the RSR context.

8 THE CHAIRPERSON: Thank you,
9 Mr. Saranchuk. We just have a couple.

10 Does the MCT process address or take into
11 account the risk of a new material benefit applied
12 retroactively?

13 MR. DON PALMER: Not specifically. No.

14 THE CHAIRPERSON: Does MPI have the
15 authority to revise benefits absent of legislative or
16 regulatory sanction?

17 MS. MARILYN MCLAREN: No.

18 THE CHAIRPERSON: Does MPI have or it is
19 aware of any plan to amend benefits associated with
20 material costs in a retroactive application?

21 MS. MARILYN MCLAREN: No. Not at this
22 time.

23 THE CHAIRPERSON: In principle, should
24 today's or yesterday's motorists be held accountable
25 directly or indirectly for tomorrow's benefits?

1 MS. MARILYN MCLAREN: That's a really
2 broad question and I think it begs a fairly broad answer.
3 You know, I think in the context that we're talking about
4 it, tomorrow's benefits for tomorrow's claimants,
5 tomorrow's ratepayers absolutely have to pay for that.

6 But when we talk about the context of
7 retroactive increases to benefits for existing claimants,
8 and particularly given MPI's situation where it doesn't
9 have a bunch of different reserves for different
10 purposes, we have an IIF and we have the RSR, I think if
11 you have, given the context of our history and if you
12 have a proven need to enhance a benefit and you have an
13 existing claimant that by practice has become entitled to
14 those benefits, who better to pay the cost of that
15 increase than the previous ratepayers through the RSR.

16 THE CHAIRPERSON: Thank you.

17 Mr. Saranchuk...?

18 MR. WALTER SARANCHUK: Thank you, sir.

19

20 CONTINUED BY MR. WALTER SARANCHUK:

21 MR. WALTER SARANCHUK: The reference for
22 this cross-examination portion is AI-15 in Volume III,
23 Part 2 of the application. And this is the Corporation's
24 filing entitled "A discussion on the Rate Stabilization
25 Reserve".

1 And my first question relates to the
2 commentary on page 4 under the heading "operational
3 risk". And that heading appears in the section posing
4 the question, quote:

5 "Why MPI should not use the operational
6 and investment risk analysis."

7 End of quote. Number 2 under the
8 "Operational Risk" subheading indicates that, quote:

9 "The operational risk is only added for
10 variations that have actually occurred
11 in the past twelve (12) years instead
12 of looking at all potential risks to
13 the Corporation."

14 End of quote. My question is; what is the
15 message that is being conveyed here? Is it that extreme
16 events if present in the history distort the risk
17 analysis or is it that the absence of such events
18 distorts the risk analysis?

19 MR. DON PALMER: I would say it's both
20 but probably more the absence of such events. We're
21 looking at a twelve (12) year history. The -- what the
22 operational risk analysis does is analyses the variances
23 between actual -- actual results and forecasted results.
24 There's many, many things that could happen to us that
25 haven't happened to us in the last twelve (12) years;

1 that doesn't mean that they can't happen next year.

2 MR. WALTER SARANCHUK: Why are we talking
3 only about twelve (12) years, for the introduction of
4 PIPP for example?

5 MR. DON PALMER: Because that is the
6 methodology that was approved by this Board in the
7 operational risk analysis and specifically to use PIPP
8 only data.

9 MR. WALTER SARANCHUK: Thank you, sir.
10 On page 6 under the -- continuing from page 5 where the
11 heading is, "The Combined Operational Investment Risk."
12 At the top of 6 in the clause numbered "2" is the comment
13 addressing what is perceived as the second problem of the
14 combined operational investment risk to the effect that
15 the risk analysis is not consistent with the stated
16 purpose of the RSR which -- and it goes on there to
17 reference -- which references unexpected events and
18 losses arising from non-recurring events or factors.

19 Again, what is the message here, that the
20 RSR should not make provision for recurrence of an event
21 that is considered unlikely and unexpected just because
22 the event has previously occurred?

23 MR. DON PALMER: No, I don't think that's
24 quite the message. The -- the message is if it hasn't
25 occurred as yet that's not precluding the -- the chance

1 that it might occur in the future.

2 I would say that some unforeseen event in
3 the -- the past doesn't mean that it's not unforeseen in
4 the future. I mean we -- we can't -- there's a number of
5 things that have happened once and -- and I'm not sure
6 that it has to be both non-recurring and -- and
7 unforeseen.

8 If something has happened in the past I
9 don't think that precludes it from -- if it does happen
10 in the future that you say, Well, we can't use the RSR
11 for that anymore because it happened once.

12 MR. WALTER SARANCHUK: Given the two (2)
13 provisions that I have cited, is there an apparent
14 conflict between the two that you foresee and perhaps can
15 explain?

16 MR. DON PALMER: I don't really see a
17 conflict and I guess it's -- it's whether you say that
18 something that would be funded by the RSR has to be
19 non-recurring and unforeseen. We've said non-recurring
20 unforeseen events; if it's one or the other I think it's
21 still within the purview of the RSR.

22 MR. WALTER SARANCHUK: Thank you, sir.
23 The next question that I have references Mr. Galenzoski's
24 pre-filed testimony at pages 5 and 6.

25

1 (BRIEF PAUSE)

2

3 MR. WALTER SARANCHUK: And to some extent
4 this matter is addressed in the -- the interrogatory
5 posed as Number 24 in the first round of interrogatories
6 of the Public Utilities Board which appears at Tab 25 in
7 the book of documents.

8

9 (BRIEF PAUSE)

10

11 MR. WALTER SARANCHUK: With reference to
12 your testimony, Mr. Galenzoski, and the material, or at
13 least the content of your pre-filed testimony at page 5,
14 to what extent were the results of the adverse scenario
15 testing as presented in the DCAT or the Dynamic Capital
16 Adequacy Testing Report available at the time considered
17 by the Corporation in forming its recommendation of using
18 a 50 percent to 100 percent minimum capital test or MCT
19 ratios to define the target RSR range?

20 MR. BARRY GALENZOSKI: We've been
21 proposing the MCT for several years as the methodology to
22 be used to establish the RSR. And so we've had the
23 advantage of looking at DCATs for several years now with
24 respect to this question, so it wasn't just one specific
25 set of DCAT reports that were available, it was those for

1 the last several years that we've had to look at.

2 MR. WALTER SARANCHUK: And in cross-
3 examinations questions yesterday I mentioned the word
4 judgmental, and there was some discussion on that that I
5 had with Ms. McLaren. Is it fair to characterize the
6 Corporation's selection of the proposed 50 percent to 100
7 percent, MCT in terms of target ratio as judgmental?

8 MR. BARRY GALENZOSKI: Yes, I think we
9 put that on the record that that was our opinion.

10 MR. WALTER SARANCHUK: And if the Public
11 Utilities Board were to accept a target range for the RSR
12 based on MCT ratios, how would the Corporation propose to
13 monitor and report on the ongoing appropriateness of
14 these target ratios going forward?

15 MR. BARRY GALENZOSKI: We would do it in
16 the same manner that we've been doing it up to now. We
17 would provide the same documentation, the MCT report
18 would be provided as well as the DCAT analysis on an
19 annual basis.

20 MR. DON PALMER: If I can add to that,
21 remember that the MCT score is a very objective test.
22 There is no judgment involved in the actual score. It's
23 not a difficult calculation and really could be part of
24 our regular quarterly financial statements.

25 So the ongoing monitoring of that score

1 can become just part of our normal financial reporting.

2 MR. WALTER SARANCHUK: Under what, sir,
3 I'm sorry?

4 MS. MARILYN MCLAREN: And with respect to
5 the target itself I think what the Corporation would do,
6 would be to continue to report to the Public Utilities
7 Board with respect to the targets of the other automobile
8 insurers in the public sector, as well as, any potential
9 changes to the MCT objective methodology through the
10 years, as utilized by OSFI.

11 So I think in terms of the test itself,
12 Mr. Palmer has addressed that. With respect to the
13 Corporation's target, clearly, we will be reporting to
14 the -- we would be reporting to the PUB on the
15 Corporation's performance against the targets, as well
16 as, any activity in changing targets or anything along
17 those lines with respect others who use the MCT and have
18 adopted targets for their reserves.

19 MR. WALTER SARANCHUK: And just on that
20 point, when would the Corporation propose amendments to
21 the target ratios?

22 MR. BARRY GALENZOSKI: Those would be
23 proposed as the calculations were evident, in other
24 words, on an annualized basis at the very minimum we'd be
25 looking at whatever the MCT at 100 percent developed

1 based on our situation.

2 In other words, looking at the specific
3 situation for basic insurance it says -- Mr. Palmer said
4 it's a fairly straight forward calculation based on
5 numbers that are contained in our balance sheet and that
6 would be just brought forward on a regular basis.

7 It would be similar to any other
8 calculation that we do, for instance, on the financial
9 provisions through the IBNR calculations that we do,
10 those things are all well established processes and easy
11 to come up with the figures and adjust to them on a
12 regular basis.

13 MS. MARILYN MCLAREN: Were you asking
14 about when we would redo the test or when we might revise
15 the targets?

16 MR. WALTER SARANCHUK: When you would
17 revise the targets.

18 MS. MARILYN MCLAREN: We see no
19 compelling need to do that on this basis. When the
20 Corporation has established RSR targets in the past
21 years, the preference is to establish them over more than
22 a one year basis, so there's a fair bit of stability.

23 Given the dynamic nature of this target
24 that is a percent of another score I think that gives us
25 a fair bit of confidence that it is unlikely to change

1 is that the MCT is based, essentially, on the balance
2 sheet and that there is some question as to whether or
3 not, on recalculating it, it could take into account
4 prospective changes; is there any comment you can make on
5 that?

6 MR. DON PALMER: When -- when we do our
7 pro formas going forward we do not only operating
8 statement projections but we do balance sheet projections
9 as well.

10 So on the basis of those projections we
11 would include an MCT score. I -- I --

12 MR. WALTER SARANCHUK: You're free to
13 comment further, sir.

14 MR. DON PALMER: I prefer not to at this
15 point.

16 MR. WALTER SARANCHUK: Thank you. Can
17 you, however, comment on the reasonableness of using
18 actual and forecasted basic insurance MCT capital
19 required balances and MCT ratios as a means of assessing
20 the relative adequacy and reasonableness of the basis
21 RSR? That is, it's a movement toward becoming either too
22 high or too low.

23 MR. DON PALMER: As long as the -- the
24 projected scores are within the range, I don't see that
25 there's issues there.

1 MS. MARILYN MCLAREN: Again, that really
2 comes back to the matter of the test itself and then the
3 targets and separating the two (2). You run the test and
4 given that the objective methodology is -- simply
5 continues to be a test where it compares capital required
6 to capital available, we don't see that as being an issue
7 and then separately we have the target that the
8 Corporation has selected of 50 to 100 percent against
9 that test.

10 So within that context we think we have a
11 fair bit of variability and stability. Stability going
12 forward.

13 MR. WALTER SARANCHUK: Thank you.

14 I'll now ask you to turn to AI-16 in
15 Volume III, Part 2 which is the Basic Autopac Operational
16 Investment Risk Analysis dated June 14th, 2006. And, in
17 particular, turn, if you would please, to page 8 where
18 this document addresses in Section 5, Alternate
19 Scenarios.

20 And my first question is with respect to
21 alternative scenario 1 on page 8. It is to shorten the
22 time -- sorry the investment time horizon to one (1)
23 year.

24 Can you summarize, Mr. Galenzoski, the
25 rationale and the basic elements for this proposed

1 change?

2 MR. BARRY GALENZOSKI: Yes, those are
3 detailed in the -- in the document itself. There are
4 several reasons the time horizon for the VAR calculation
5 should be shortened to one (1) year. MPI files its rate
6 application on an annual basis. API adds that
7 Performance Inc. now recommends a one (1) year time
8 horizon for VAR estimates. Risk does not decrease as the
9 time horizon increases and VAR is less accurate as the
10 time horizon increases.

11 MR. WALTER SARANCHUK: And can you
12 confirm that the value at risk calculation is identical
13 to that previously approved by the Board except with
14 respect to the time horizon?

15 MR. BARRY GALENZOSKI: Yes, we can.

16 MR. WALTER SARANCHUK: Now, turning to
17 page 16 of AI-16 and in particular referring to Table 19,
18 would you please, sir, characterize the dollar
19 significance of this change to the PUB approved
20 methodology?

21 MR. BARRY GALENZOSKI: Again, this is --
22 is documentation that summarizes the recommendations that
23 are in the report and it -- it then contrasts to what the
24 various dollar values would be given the ranges that
25 we're provided with.

1 So if you look at just the -- the previous
2 PUB approach -- it's been classified as the "PUB
3 approach" -- that would come up with an RSR range of
4 between 52 and \$79 million. And then we've added each of
5 the scenarios in separately just for demonstration
6 purposes so that you can see the effect of the single
7 scenario against the previous PUB-approved approach.

8 And then Scenario 4 combines the scenarios
9 1, 2, and 3 with -- and says that the number comparable
10 to the PUB approach would be 101 million to \$184 million.

11 MR. WALTER SARANCHUK: Yes, and with
12 respect to alternative Scenario Number 2 on page 9 where
13 it is stated that there should be an adjustment of the
14 historical data to current levels, can you summarize the
15 rationale and basic elements of that change that's
16 proposed?

17

18 (BRIEF PAUSE)

19

20 MR. DON PALMER: The size of -- of the
21 Corporation in terms of premium dollars, in terms of
22 reserves, in terms of investment portfolio has grown
23 substantially over the last number of years, twelve (12)
24 -- twelve (12) years specifically but -- but certainly
25 even since the PUB approach was first adopted in 2001, if

1 that was the year.

2 What we did was we looked at the
3 percentage variances that were indicated in the risk
4 analysis and we applied those percentages to the current
5 portfolios, the current premium size, the premium -- the
6 reserve size, the investment portfolio.

7 MR. WALTER SARANCHUK: Can you confirm,
8 sir, that the operational risk analysis is otherwise
9 identical to that previously approved by the Board
10 including use of actual correlations?

11 MR. DON PALMER: Except for the actual
12 correlation part, I would -- I would confirm that.

13 MR. WALTER SARANCHUK: Sorry, excluding
14 the actual correlations; is that your point?

15 MR. DON PALMER: Sorry, I stand
16 corrected. It does include the correlations.

17 MR. WALTER SARANCHUK: Thank you, sir.
18 And referring again to page 16 and Table 19 within this
19 document, can you characterize the dollar significance of
20 this change to the PUB-approved methodology?

21 MR. DON PALMER: That would be Scenario 2
22 and only doing that change would increase the range from
23 fifty-two (52) to seventy-nine (79) according to the
24 original PUB-approved approach to 79 to \$111 million.

25 MR. WALTER SARANCHUK: Thank you, sir.

1 With respect to alternative scenario 3 addressed on page
2 12 of AI-16, the heading there is, "To Adjust the
3 Historical Loss Costs and Revenues to Reflect the
4 Corporation's Current Re-insurance Terms."

5 Can you summarize the rationale and basic
6 elements of that proposed change?

7 MR. BARRY GALENZOSKI: The -- again the
8 Corporation's reinsurance program has changed quite
9 significantly over the last number of years, particularly
10 with respect to the PIPP claims, the large claims that we
11 see coming out of the injury side.

12 Where our retention now is the first \$5
13 million of every loss, where in past years that was as
14 low as \$1 million. And that isn't reflected in the data
15 when you look at historical data. So the idea here is to
16 change the data to what we're looking at today, that type
17 of coverage rather than stating it in terms that are no
18 longer available to us.

19 MR. DON PALMER: If I can add to that,
20 the reinsurance portfolio isn't transfer of risk. So
21 we're not transferring as much risk to day as we did when
22 some of this data was compiled. So on that basis, our
23 riskiness has increased because we're retaining that risk
24 rather than transferring it.

25 MR. WALTER SARANCHUK: Thank you,

1 gentlemen. Can you confirm that the operational risk
2 analysis is otherwise identical to that previously
3 approved by the PUB, including use of actual
4 correlations?

5 MR. DON PALMER: Confirmed.

6 MR. WALTER SARANCHUK: And with reference
7 to table 19 again, can you characterize the dollar
8 significance of this change to the proposed PUB approved
9 methodology?

10 MR. DON PALMER: It increases the range
11 again from the original 52 to 79 million to 58 to 85
12 million. You want just the reinsurance adjustment,
13 scenario 3?

14 MR. WALTER SARANCHUK: Yes sir.

15 MR. DON PALMER: Thank you.

16

17 (BRIEF PAUSE)

18

19 MR. WALTER SARANCHUK: Now, with
20 reference to alternate scenario number two 2 that we
21 dealt with, this was addressed on page 9 of AI-16, that
22 deals with the adjustment of the historical data to
23 current levels.

24 This was addressed in PUB IR II-7, which
25 appears in Tab 39 of the book of documents. Could you

1 please summarize the rationale and basic elements for
2 this requested refinement?

3

4 (BRIEF PAUSE)

5

6 MR. DON PALMER: We can guess at the
7 rationale, I think the question came from the PUB and the
8 PUB advisors. But my understanding of what the rationale
9 would be is that the mix of claims can change over time
10 and has changed over time.

11 So from that standpoint the mix of the
12 risk of the different claims categories, could change as
13 your mix of actual claims changes.

14 MR. WALTER SARANCHUK: And can you
15 confirm that the operational risk analysis is otherwise
16 identical to that previously approved by the Board,
17 including use of actual correlations?

18 MR. DON PALMER: I can confirm that.
19 There's an awful lot of changes that you've referenced,
20 but all other things being the same, I'll confirm that.

21 MR. WALTER SARANCHUK: And using the
22 revised table 19 that was filed in response to part B of
23 that question; where the question was effectively to re-
24 file incorporating the restatement of alternate scenario
25 number 2, provided in response to PUB/MPI-I-33.

1 And using that revised Table 19, can you
2 characterize the dollar significance of the refined
3 change to the PUB approved methodology?

4 MR. DON PALMER: The range changes from
5 52 to \$79 million to a new range of 78 to \$109 million
6 under revised scenario 2.

7 MR. WALTER SARANCHUK: And using that
8 revised Table 19, can you characterize the dollar
9 significance of the change to the PUB approved
10 methodology resulting from combining alternate scenarios
11 1 and 3 with the refined alternative scenario 2?

12 MR. DON PALMER: No. I can't do that. I
13 can advise, using scenarios 1, 2 and 3, not just 1 and 3
14 as you had indicated. But if we combined all scenarios
15 the ranges go from original PUB approach 52 to 79 million
16 to 97 million to 178 million.

17 MR. WALTER SARANCHUK: Thank you, sir.

18 Now, as we know, there will be cross-
19 examination of expert witnesses next Wednesday, 12th
20 October, but in terms of some very general questions with
21 reference to the Hum and Simpson evidence that was filed
22 by CAC/MSOS and, in particular, the pre-filed evidence
23 dated September 8, 2006, I would just draw the
24 Corporation's attention to page 29 and ask the very
25 general question; how does the Corporation respond to the

1 conclusion to the effect -- that the Professors Hum and
2 Simpson, quote:

3 "See no basis for the MPI adjustment to
4 reflect current magnitudes in
5 alternative scenario 2."

6 End of quote?

7 MR. DON PALMER: We would disagree with
8 that assertion. Very strongly.

9 MR. WALTER SARANCHUK: Okay. Can you
10 elaborate?

11 MR. DON PALMER: As I mentioned before,
12 we are not the same corporation as we were five (5) years
13 ago or twelve (12) years ago. As the -- and I'll use the
14 example of our claims reserves. If we look twelve (12)
15 years ago at our PIPP reserves we only had one (1) year
16 of PIPP and any percentage deviation would be a small
17 dollar number. So you may say that, for instance,
18 unexpected inflation only would be -- have the effect of
19 increasing the reserves for one (1) loss year.

20 Twelve (12) years later, if we had that
21 same unexpected inflation, that would impact twelve (12)
22 loss years which is much bigger. I don't know -- so if
23 we look at the actual variation that happened in our
24 reserves from a very small sample, one (1) loss year, the
25 variation today would be much, much bigger.

1 (BRIEF PAUSE)

2

3 MR. WALTER SARANCHUK: So when you have
4 only one (1) year of PIPP experience the chance of a
5 forecasting error would be higher; is that correct?

6 MR. DON PALMER: A forecast error would
7 be higher when you apply it to one (1) year of data,
8 sure. But if -- if you apply that to your entire claims
9 reserve maybe your percent deviation is going to be less,
10 but your actual dollar will be much, much bigger.

11 MR. WALTER SARANCHUK: And one (1) final
12 question with regard to the Corporation's general
13 response to a conclusion in this report.

14 With reference to page 35 how does the
15 Corporation respond to the comment, quote:

16 "The MCT simply does not address the
17 primary issue at hand, mainly how much
18 liquidity is required to finance an
19 unexpected non-recurring loss event."

20 End of quote.

21 MR. DON PALMER: I -- I don't see any
22 discussion of the RSR as being one of liquidity. The
23 risk analysis itself looks at the variation in the
24 statement of operation which is not a cashflow statement
25 so again includes -- includes changes in reserves. It's

1 not a question of -- of cash available.

2 So I guess if I -- if I was to compare
3 those two (2) tests, the risk analysis and the MCT, and
4 they say it is a -- a question of liquidity, well, the
5 MCT does include risk adjustment factors on -- on the
6 assets that are held which are partially set because of
7 the liquid or illiquid nature of those assets, but again
8 I don't see the setting of an RSR being related to
9 liquidity whatsoever.

10 MR. WALTER SARANCHUK: Doesn't the
11 Corporation's approach amplify the error in adjust -- by
12 adjusting it to the current year for example in respect
13 of inflation when you talk about the one (1) year
14 experience and then adjusting it to the current year?

15 MR. DON PALMER: I'm not sure I
16 understand the question.

17 MR. WALTER SARANCHUK: You had a larger
18 prospect for a forecasting error because you only had one
19 (1) year's experience twelve (12) years ago. So now when
20 you adjust it to current levels, aren't you amplifying
21 the error? In other words should you be doing some
22 weighting?

23 MR. DON PALMER: We -- we are adjusting
24 all twelve (12) years to -- to current realities, so I
25 don't see that that's necessarily an amplification of the

1 error. There's years in there that our forecast errors
2 were very, very small so you can say that -- that --
3 there are years where we would reduce the error.

4 So I would say that it balances out. To -
5 - to actually focus in on -- on one (1) year is not
6 really the -- the nature of the exercise. The nature of
7 the exercise is to look at the available experience in
8 totality.

9 If I can refer you to PUB-1-26.

10

11 (BRIEF PAUSE)

12

13 MR. DON PALMER: There's a chart in there
14 that shows the -- the variance of the various components
15 by year so actually what that shows is that the forecast
16 error has increased; it's higher in the last six (6)
17 years than it was in the first six (6) years.

18 MR. WALTER SARANCHUK: Which chart are
19 you referring to, sir?

20 MR. DON PALMER: That's the chart at the
21 bottom of page 2 of that information request.

22

23 (BRIEF PAUSE)

24

25 MR. WALTER SARANCHUK: Thank you for

1 that. I'll now ask a series of questions addressing the
2 overall financial wellness of the Corporation, which is a
3 consideration of this Board and has been for a number of
4 years.

5 And I would draw your attention firstly to
6 AI-14, which in the book of documents at Tab 8 --

7 THE CHAIRPERSON: Mr. Saranchuk --

8 MR. WALTER SARANCHUK: Yes?

9 THE CHAIRPERSON: -- before you begin, if
10 we could ask a couple of --

11 MR. WALTER SARANCHUK: Sorry, sir.

12 THE CHAIRPERSON: We understand that MPI
13 supported the proposal that New Brunswick adopt public
14 no-fault auto insurance. Is our understanding correct
15 that MPI was helping New Brunswick prepare for the
16 possible adoption of no-fault public auto insurance?

17 MS. MARILYN MCLAREN: We're not doing
18 that at this time, no. A number of years ago I believe
19 it was in '03 and '04; the legislature of New Brunswick
20 had a select committee on public auto insurance.

21 At that time there were -- they'd asked
22 for information, we'd done a couple of presentations to
23 them and shortly subsequent to that my predecessor Jack
24 Zacharias had written to that committee and indicated
25 that should the people of New Brunswick decide to adopt a

1 public auto insurance scheme, the Corporation would be
2 prepared to assist if they wanted us to assist.

3 Since that letter went forward, things
4 have evolved in a number of different ways, and nothing
5 new has happened since then. But, I -- with the
6 exception that I know, the new government of New
7 Brunswick is aware of that letter.

8 THE CHAIRPERSON: At that time, if we
9 recall properly, MPI was involved in a sense in their
10 proposal, because were you not going to provide certain
11 services to support the new plan?

12 MS. MARILYN MCLAREN: Well, what the
13 letter indicated was that the Corporation would be
14 prepared to support their implementation and ongoing
15 operation if they would so choose.

16 That we actually could on a fee for
17 service basis allow them to use our Autopac online system
18 or claims systems, financial systems, things like that,
19 but offered as well, you know the management support and
20 staff support to get themselves up and running.

21 THE CHAIRPERSON: Just in a general
22 nature, would MPI have supported the proposal if it felt
23 that the plan wouldn't benefit New Brunswick's motorists?

24 MS. MARILYN MCLAREN: I think Manitoba
25 Public Insurance is on the record as saying we believe

1 that people are better served with public auto insurance
2 systems than with private systems.

3 THE CHAIRPERSON: Would the New Brunswick
4 plan, if it had been adopted and implemented, face
5 similar risks of unforeseen events as does MPI?

6 MS. MARILYN MCLAREN: Certainly.

7 THE CHAIRPERSON: Would New Brunswick
8 have begun their plan with an RSR meeting MCT standard?

9 MS. MARILYN MCLAREN: I have no idea if
10 it had gone that far or if it does go that far, how they
11 would choose to determine their capital requirements,
12 that is at a start up point.

13 THE CHAIRPERSON: In a general basis,
14 would you say that today's Manitoba policyholders are in
15 better or worse or the same general financial situation
16 as was the case when MPI came into existence in '71?

17 MS. MARILYN MCLAREN: Better -- better
18 position particularly with respect to predictability and
19 stability. In the early years when the Corporation came
20 into existence very little capital, certainly; but also
21 there was a very -- it was a real growing process to
22 understand what it was going to take to provide year to
23 year predictability and stability, as well as, guaranteed
24 access.

25 THE CHAIRPERSON: So there was clearly

1 substantial risk at the start of the program when -- with
2 respect to the existence or non-existence of RSR or
3 retained earnings?

4 MS. MARILYN MCLAREN: Yes.

5 THE CHAIRPERSON: Is there a material
6 percentage of extension and SRE policyholders that are
7 not involved in basic?

8 MS. MARILYN MCLAREN: I would say, yes,
9 on the SRE side of things. A smaller percentage on
10 extension but there are some on the extension side of
11 things.

12 THE CHAIRPERSON: Is the percentage of
13 basic policyholders represented in one (1) extension and
14 two (2) SRE policy lists high? Are most basic
15 policyholders involved in extension?

16 MS. MARILYN MCLAREN: Yes.

17 THE CHAIRPERSON: If an unforeseen event
18 decimated the basic RSR to the point that rate shock
19 premium increases would be considered for basic and the
20 retained earnings were available in extension and SRE,
21 would MPI then consider the transfer of retained earnings
22 in extension and SRE to the basis RSR to mitigate the
23 magnitude of the otherwise basic premium increase?

24 I just said "consider".

25 MR. BARRY GALENZOSKI: The Corporation

1 has, in its past history, done exactly that with respect
2 to transferring of balances in retained earnings from the
3 extension line of business particularly to the basic plan
4 and that has also been the more recent history with
5 respect to how we are rebuilding the Rate Stabilization
6 Reserve.

7 I think you were talking about a situation
8 where rate shock may be employed and we would have to cap
9 rates because of rate shock, if I'm interpreting that
10 correctly, and let's say the figure of 20 percent came
11 into play. In other words, a basic rate increase of no
12 more than 20 percent would be allowed and yet 25 to 30
13 percent was required. I think then the Rate
14 Stabilization Reserve obviously would come into play as
15 far as having to fund that so that this could happen.

16 But that hasn't happened in our situation
17 although we've had some very large rate increases in our
18 past history and that speaks to the -- a little bit of
19 the instability of -- of the plan in its early years.

20 You've got to remember that MPI started
21 off the basic insurance plan with no capital being
22 provided by the Provincial Government. In fact, it was a
23 small loan initially that was repaid immediately out of
24 funds received from customers and over the years we've
25 built the Rate Stabilization Reserve.

1 But, you know, the -- the need for the
2 Rate Stabilization Reserve wasn't as clearly understood,
3 I think, as it is now. And, in fact, even the -- all --
4 the wherewithal for establishing the reserves for claims
5 wasn't as well established as it was today and nor as
6 rigorous.

7 You know, I can recall a time when the
8 then Provincial Auditor, we had about 4 or \$5 million set
9 aside in financial provisions over and above our case
10 reserves on our claims files and they -- they were
11 characterizing that as hiding funds.

12 Okay. Well, that whole school of thought
13 has evolved much over time to the point where we are
14 today with very adequate reserves being set aside,
15 generally speaking, and financial institutions being
16 monitored.

17 And this whole process has been evolving
18 including how you establish Rate Stabilization Reserves
19 or retained earning levels.

20 MS. MARILYN MCLAREN: With respect to
21 your prospective question, in the future would the
22 Corporation consider, --

23 THE CHAIRPERSON: In the context we're
24 discussing -- at least Mr. Palmer was, unforeseen events.

25 MS. MARILYN MCLAREN: Yes. You know, I

1 think in a -- in a -- in a terribly massive financial
2 catastrophic event we would consider every possibility
3 that was open to us.

4 But I think in the context of the
5 discussions about RSR and the target and so on and so
6 forth, I think it's important to point out that, you
7 know, and some of the experiences Mr. Galenzoski was
8 talking about through time, we didn't really have
9 structured targets for any of the lines of business as we
10 do today.

11 And, you know, there -- it is foreseeable
12 that if the Corporation completely and utterly fails to
13 move the Public Utilities Board off \$100 million upper
14 target it's not just that we would then see no legitimate
15 reason to keep transferring money into a line to have it
16 go back to what may not be the same people who
17 contributed to those surpluses.

18 The surpluses themselves, over the long
19 term, may very well not be there. We would not continue
20 to run those lines of business so that surpluses that we
21 didn't have any particular purpose for would continue to
22 grow. So, in a circumstance such as that, five (5), ten
23 (10) years from now, we've been living in that world.
24 There's not likely to be significant excesses retained in
25 either of those lines of business.

1 THE CHAIRPERSON: Thank you. Mr.
2 Saranchuk...?

3

4 CONTINUED BY MR. WALTER SARANCHUK:

5 MR. WALTER SARANCHUK: Dealing with the
6 overall financial wellness of the Corporation I would
7 refer everyone to AI-14 which is in document -- the book
8 of documents at Tab 8.

9

10 (BRIEF PAUSE)

11

12 MR. WALTER SARANCHUK: And I would ask
13 that it be confirmed that the total basic retained
14 earnings as at February 28th, 2006, for basic insurance
15 was \$173,134,000; is that correct?

16 MR. BARRY GALENZOSKI: Yes, that's
17 correct.

18 MR. WALTER SARANCHUK: And that the
19 retained earnings for Extension and Special Risk
20 Extension, SRE, totalled \$90,378,000; is that correct?

21 MR. BARRY GALENZOSKI: Yes, that's
22 correct.

23 MR. WALTER SARANCHUK: I'm advised that
24 combined that amounts to some \$263.5 million. Do you
25 agree with that?

1 MR. BARRY GALENZOSKI: Yes, I would.

2 MR. WALTER SARANCHUK: And we know that
3 at the end of the first quarter of the current fiscal
4 year, the one that commenced March 1, 2006, according to
5 the first quarter report that was filed that that total
6 was approximately \$320 million; is that correct?

7 MR. BARRY GALENZOSKI: I'll take that as
8 being correct.

9 MR. WALTER SARANCHUK: And we appreciate
10 -- I think it can be appreciated that we're talking about
11 a good time if there is such a thing in the insurance
12 year relatively speaking as -- spring and summer as
13 opposed to fall and winter and the accident frequency.

14 But looking at the information in Tab 8
15 and AI-14 specifically there is reference of course to
16 two (2) transfers having been made last year, one (1)
17 from Extension to the tune of \$8.3 million and one (1)
18 from the -- sorry, one (1) from SRE for \$8.3 million and
19 one (1) from Extension of some \$11 million; is that
20 correct?

21 MR. BARRY GALENZOSKI: Yes, that's
22 correct.

23 MR. WALTER SARANCHUK: Now, at Tab 23 in
24 the book of documents is the Corporation's response to
25 Interrogatory Number 19 of the Public Utilities Board in

1 the first round which asked the question:

2 "For the statement of Extension and SRE
3 retained earnings please extend the
4 schedule for 2006/'07 and '07/'08
5 consistent with -- excuse me -- with
6 that filed at last year's application
7 in response to PUB/MPI-1-25."

8 Would you please read in the Corporation's
9 response?

10 MR. BARRY GALENZOSKI: Response is:

11 "As indicated in the pre-filed
12 testimony, transfers of retained
13 earnings from Extension and SRE to
14 Basic RSR have been suspended. As a
15 result the Corporation is only
16 providing historical financial
17 information for Extension and SRE.
18 Additionally, depending on the outcome
19 of the discussion on the RSR and
20 assuming that PUB retains its position
21 on the level of RSR for rate setting,
22 the Corporation will have further
23 decisions to make. Please see PUB/MPI-
24 1-37 and CAC/MSOS-1-5."

25 MR. WALTER SARANCHUK: And with reference

1 to the pre-filed testimony that is mentioned in that
2 response I would draw your attention, Ms. McLaren to your
3 pre-filed -- pre-filed testimony at page 6 and I would
4 ask you please to address the rationale for the
5 suspension of the transfers from SRE and Extension to
6 Basic.

7 MS. MARILYN MCLAREN: The suspension of
8 the transfers of excess retained earnings from extension
9 and SRE to basic RSR was done because of the fact that
10 the original rationale for those transfers was to assist
11 in the rebuilding of the RSR.

12 PUB Order 150/05 clearly indicates that
13 the PUB considered the RSR to be fully funded.

14 MR. WALTER SARANCHUK: And then if you
15 move on in that paragraph, there's further commentary in
16 terms of the rationale and I'm talking about page 6 of
17 your pre-filed testimony, the second paragraph, where you
18 refer to the fact that:

19 "If the PUB accepts the Corporation's
20 RSR target of 50 percent to 100 percent
21 of MCT, current financial projections
22 show these transfers would to be
23 required for several years. Under such
24 a scenario the Corporation would
25 reinstate the transfers according to

1 its policy."

2 That is part of the rationale?

3 MS. MARILYN MCLAREN: I'm sorry I'm
4 having trouble finding that reference; but I certainly
5 agree with what you've said, yes.

6 MR. WALTER SARANCHUK: This is at page 6
7 of your pre-filed testimony.

8 MS. MARILYN MCLAREN: I'm sorry, I was
9 looking at Mr. Galenzoski's pre-filed testimony. Yes,
10 got it.

11 MR. WALTER SARANCHUK: So let me just ask
12 you to elaborate further on what you said in your pre-
13 filed testimony in that second paragraph, now that you
14 know where we're coming from.

15 MS. MARILYN MCLAREN: Yes, the
16 Corporation does intend, if the PUB should amend its
17 position on RSR and choose to adopt a target for the RSR
18 that's similar to what the Corporation has, based on a 50
19 percent to 100 percent target for the RSR; based on 50
20 percent to 100 percent of MCT, the Corporation would
21 expect to reinstate those transfers and would expect them
22 to continue as needed.

23 MR. WALTER SARANCHUK: And as I
24 understand it, you're concern with the Board's approach
25 is that if you were to continue with the transfers you

1 would be benefiting motorists who are not part -- not all
2 of whom are part of the plan, is that correct?

3 MS. MARILYN MCLAREN: Yes that's
4 certainly part of it. The other part of it is though
5 that the rebuilding strategy by definition, is rebuilding
6 something. If it's full, if it's at its maximum, the
7 concept really starts to fall on its face.

8 So I think we have to really think
9 differently about that if we are looking an expectation
10 that the RSR would continue to be full at a much, much
11 lower level than the Corporation believes is required.

12 Not only is it that we would be
13 transferring the money from a certain group of
14 policyholders, many which are the same as basic
15 policyholders, but not all.

16 It simply is contrary to the initial
17 purpose for those transfers and the fact that the
18 conclusion to that incongruence with the initial purpose
19 is that you'd be taking money from potentially one (1)
20 group and mailing it out in cheques to another; is
21 problematic for the Corporation.

22 MR. WALTER SARANCHUK: Is it problematic
23 for the Corporation to advance a free immobilizer plan to
24 motorists who own vehicles that have never been stolen,
25 in rural Manitoba, for example?

1 MS. MARILYN MCLAREN: No, if we were
2 going to advance a free immobilizer program to only those
3 people whose vehicles had been stolen this would be a
4 much, much longer process. Many more lives would be
5 lost, many more millions of dollars would be spent.

6 MR. WALTER SARANCHUK: What I'm getting
7 at is, in that scenario where you've extended the free
8 immobilizer, you have benefited motorists who really have
9 never presented a problem, they're not part of the mix.
10 How do you reconcile that with your
11 comment that you don't want benefit individuals on the
12 basic plan who don't carry extension insurance?

13 MS. MARILYN MCLAREN: The rationale for
14 an aggressive fight against auto theft has really been
15 based on two (2) objectives. One is to make our
16 communities safer. The second is to lower the insurance
17 costs related to auto theft.

18 The reason that you see rates decreasing
19 in virtually every territory and most of the insurance
20 categories when we propose a 2.6 rate increase is because
21 every ratepayer in this province is paying the cost of
22 auto theft because the people whose vehicles are at risk
23 are not paying their fair share of the way.

24 They are being subsidized. There is
25 simply no argument to carry that over between lines of

1 business where we have all worked very hard in Manitoba
2 Public Insurance to make sure there is no subsidization
3 between product lines, between lines of insurance.

4 MR. WALTER SARANCHUK: Ms. McLaren, as
5 part of your response to PUB Interrogatory number 19 in
6 the first round, that was addressed in Tab 23, the
7 Corporation indicated that:

8 "Depending on the outcome of the
9 discussion on the RSR and assuming the
10 PUB retains its position on the level
11 of RSR for rate setting, the
12 Corporation will have further decisions
13 to make."

14 What do you mean by that?

15 MS. MARILYN MCLAREN: Part of what we
16 meant there is the conversation I had with the Chairman a
17 few minutes ago. If, you know, we lose all hope with
18 respect to convincing the Public Utilities Board that a
19 larger RSR is required to provide stability and
20 predictability for Manitobans, there will be no rationale
21 to continue those transfers. There will likely be no
22 rationale to continue to run those two lines of business
23 in a manner that would generate excess retained to
24 facilitate transfers or any other purpose.

25 If the long-term strategic plan of the

1 Corporation changes with respect to retained earnings and
2 RSR there will likely not be excess retained earnings to
3 the extent there has been in those two (2) lines of
4 business.

5 MR. WALTER SARANCHUK: Are the number of
6 basic insurance customers that have extension and SRE
7 coverage in the order of about 88 percent?

8 MS. MARILYN MCLAREN: With respect to
9 private individuals, private passenger vehicles, yes.
10 It's up well over 80 percent.

11 MR. WALTER SARANCHUK: Can you give me a
12 more exact percentage? Is it 88 percent or more?

13 MS. MARILYN MCLAREN: I wouldn't be able
14 to confirm that right now. I would suggest that it's not
15 likely much more. And with respect to particular
16 components of the extension line of business, we're
17 probably very -- very near 88 percent. But that's -- it
18 might be something as simple and low cost as an extension
19 of liability coverage.

20 MR. WALTER SARANCHUK: Yes. And looking
21 at the second quarter report that was filed by the
22 Corporation and distributed yesterday, I believe it was.

23 MS. MARILYN MCLAREN: We have distributed
24 them all. We are just looking for one. Just a sec.

25 MR. WALTER SARANCHUK: Thank you.

1 MS. MARILYN MCLAREN: Mr. Galenzoski has
2 one.

3 MR. WALTER SARANCHUK: Looking at page 4
4 -- I'm sorry, page 5 where there -- the columns shown for
5 liabilities and retained earnings; is it a fact that the
6 updated figure for retained earnings of the Corporation,
7 including some \$221 million for basic and 108 million for
8 the competitive lines, that the total is now closer to
9 \$330 million?

10 MR. BARRY GALENZOSKI: It's \$329,213,000.

11 MR. WALTER SARANCHUK: And turning to
12 page 3, and with reference to goal number 5, which states
13 that:

14 "Retained earnings in the rate
15 stabilization will be maintained within
16 established target levels."

17 Dealing with the semi-circular graph
18 dealing with the basic RSR where it shows, as I
19 understand it, that the amount of the basic RSR at the
20 end of the second quarter is 84 percent of the target.
21 That refers to the \$180 million in Basic after -- after
22 deducting the allocation for the IIF; isn't that correct?

23 MR. BARRY GALENZOSKI: Yes, it's the RSR
24 is within target range.

25 MR. WALTER SARANCHUK: But the point is

1 that it doesn't include the IIF dedication?

2 MR. BARRY GALENZOSKI: That's correct.

3 MR. WALTER SARANCHUK: And so when you
4 take into account the overall figure of some \$221 million
5 -- \$221 million including the IIF, the range for both PUB
6 in terms of a 65 to \$100 million range and the
7 Corporation which shows a target based on MCT of \$107
8 million to \$214 million, both are exceeded, correct, at
9 this juncture?

10 MR. BARRY GALENZOSKI: Yes.

11 MR. WALTER SARANCHUK: And looking at the
12 semi-circular graph for Extension retained earnings it's
13 indicated that there is 142 percent of the target of \$35
14 million that is currently represented in the retained
15 earnings for Extension at this juncture; is that correct?

16 MR. BARRY GALENZOSKI: That's correct.

17 MR. WALTER SARANCHUK: And in respect of
18 the SRE retained earnings at this juncture you are at a
19 158 percent of your target of \$37 million; is that
20 correct?

21 MR. BARRY GALENZOSKI: Yes, that's
22 correct.

23 THE CHAIRPERSON: Mr. Saranchuk, I think
24 we'll take a break right now.

25 MR. WALTER SARANCHUK: Thank you, sir.

1 --- Upon recessing at 10:30 a.m.

2 --- Upon resuming at 10:53 a.m.

3

4 THE CHAIRPERSON: Okay, Mr. Saranchuk...?

5 MR. DON PALMER: Excuse me, Mr. Chairman.

6 THE CHAIRPERSON: Sorry, Mr. Palmer.

7 MR. DON PALMER: If -- if I may I'd like
8 to expand a little bit on the conversation that we had on
9 liquidity this morning.

10 THE CHAIRPERSON: Please, do so.

11 MR. DON PALMER: When we were talking
12 about the risks, the unforeseen, unexpected events and we
13 have talked about all of the things that that may be,
14 what -- what keeps me awake at night are those large
15 changes in our unpaid claims reserves and we've seen them
16 a number of times through our -- in our history, my
17 history at MPI. The -- the biggest one that -- that
18 comes to mind is our Tort liability reserve deficiency of
19 -- in the 1994/'96 period.

20 And that really impacted the -- the RSR
21 and the -- and hence the rate requirement or RSR
22 rebuilding requirement. That was certainly the -- the
23 first real issue when we -- when we saw major
24 deficiencies and I don't -- and our RSR at that time was
25 less than zero.

1 Those monies were not paid out
2 immediately. We weren't looking at a requirement for
3 liquid cash, but actuarial and accounting principles
4 require us to put that money away for the whole amount.

5 We talked about in my -- or Ms. McLaren's
6 direct testimony an increase in inflation of -- of 1
7 percent affecting our claims reserves, our PIPP reserves.
8 That money very well may not be paid out for forty (40),
9 fifty (50), sixty (60) years.

10 Again, there's no liquidity requirement
11 but absolutely we're required by my statement of
12 principles and standards of practice and by GAAP to fully
13 fund those amounts with cash. That -- that money is
14 earmarked, so to speak, and affects the -- the bottom
15 line of the Corporation. We're not talking liquidity;
16 we're not talking cash.

17 There are some unforeseen events that
18 admittedly could have a drain on cash. We saw a few
19 years ago a really unexpected winter. Those are short-
20 term claims; short-tailed claims that could have a drain
21 on our -- our cash reserves and hence liquidity, but the
22 major, major risks that we're talking about do not affect
23 liquidity.

24 So -- so certainly I -- I think the -- the
25 HUM/SIMPSON report said primarily an issue of liquidity;

1 that's absolutely not true.

2 To the extent that there -- as I said
3 there are some minor -- minor cases where liquidity could
4 come into question the risk analysis doesn't talk about
5 those at all. Again, it's a -- it's a comparison of the
6 statement of operations actual to expected results and
7 it's not liquidity, it's -- it's the incurred claims
8 which we've identified as being the biggest portion of --
9 of the risk assessment. Incurred claims is paid plus the
10 change in reserves.

11 Again, that change of reserves in addition
12 presumably is -- may not be paid for twenty (20), thirty
13 (30), forty (40), fifty (50) years. Again, not
14 liquidity.

15 Where there is cash required there is no
16 mention in the risk analysis at all. At least the MCT
17 does have risk factors that are applied to the various
18 assets and the reason that those risk percentages have
19 been chosen by OSFI and -- and all the OSFI advisors is
20 partially because of liquidity. Cash is the most liquid
21 asset that's -- that's available and the risk load for
22 that asset is zero.

23 As we go into higher, more illiquid types
24 of securities, such as MUSH bonds, that percentage of --
25 of risk is much higher I think for those particular ones

1 -- none marketable bonds is 8 percent and we -- we did
2 file in CAC/MSOS MPI-1-49 is the calculation of the MCT
3 and all the asset scores are included on page 2 of that.

4 So where there is liquidity required there
5 is some factors included in the MCT score. Again, there
6 is nothing in the risk analysis at all that talks about
7 liquidity.

8 I think Mr. Galenzoski may have something
9 to add on that.

10 MR. BARRY GALENZOSKI: Yes, that's the
11 actuarial perspective. From the financial perspective of
12 the Corporation we were quite intrigued when we saw the
13 page 35 document that talks about liquidity and how --
14 how the risk analysis addressed liquidity whereas MCT --
15 MCT didn't address liquidity. That was kind of
16 interesting just that they thought there was something in
17 the risk analysis that -- that addressed liquidity and
18 didn't see what was in the MCT as was explained by Mr.
19 Palmer.

20 The very fact that the -- in -- in the
21 last paragraph before Section 7 on page 35 of their
22 report, the authors say that the MCT simply does not
23 address the primary issue at hand, namely, how much
24 liquidity is required to finance an unexpected and non-
25 recurring loss event.

1 And then when they were asked under the
2 question the PUB put to them under PUB/CAC/MSOS-I-10 to
3 provide a definition of liquidity or describe how MCT
4 fails to address this, they go into in more detail where
5 they talk about it being a spike in claims.

6 So they're limiting their view to this
7 liquidity problems as a claims issue. Nothing else. Not
8 the loss of investment income which could have some
9 liquidity requirements associated with it because you
10 wouldn't have any cash coming in on that. They just --
11 they deal specifically with losses, the spike in claims.

12 And they go on to define their definition
13 of liquidity which I can generally agree with. I don't
14 think we have any major disagreement there.

15 The fact is, is that through, you know,
16 GAAP accounting processes, the accrual accounting that we
17 follow, as Mr. Palmer has explained, it's very unlikely
18 that the claims spike that they're talking about is going
19 to result in any kind of liquidity situation for the
20 Corporation whatsoever. These are likely going to be
21 spikes in long-term claims that are going to get paid out
22 over many years in the future rather than having to be
23 funded immediately.

24 And they talk about the risk assessment as
25 being a way of -- or the -- of the Rate Stabilization

1 Reserve as being a methodology to fund claims as though
2 they're, you know, going to start writing cheques against
3 it tomorrow, type thing. And that simply is not the
4 case.

5 Even in the remotest of claims situations,
6 for instance, a major hail loss that we might have where
7 we could have a 50 or \$60 million loss where we have
8 reinsurance capabilities, you know, we have no funding
9 requirements there either because the reinsurers are
10 required to fund that based on our estimates of claim
11 payouts. So the liquidity issue is taken care of there
12 from that side of it.

13 And that has proven to be the way it
14 worked in the two (2) large hail losses that we had. One
15 (1) in 1996 and one (1) in 2001.

16 So we're really mystified and I think it -
17 - it really does speak to their level of expertise in our
18 business. I'm not knocking their expertise as
19 economists. I'm just saying that they're applying that
20 level of expertise into a specific business against a
21 very specific business element, being the retained
22 earning requirements for a company like MPI. They're
23 simply not on base. They've missed the point totally.
24 And my advice is that the Board pay very little attention
25 to what they say with respect to that part of it.

1 THE CHAIRPERSON: Well, I imagine we'll
2 have an opportunity to examine them with their evidence
3 when they appear and you'll have an opportunity to cross-
4 examine as well.

5 On a sort of a tangential point, of
6 course, when you -- when you're forced to, how do you put
7 it, lay out more cash than you otherwise had planned to,
8 actual cash, I guess one other problem you could
9 encounter is the requirement to sell securities that you
10 otherwise wouldn't sell at that point in time and trigger
11 a potential loss, I suppose.

12 MR. BARRY GALENZOSKI: We have several
13 methods available to us on that and, you know, take, for
14 example, the requirement to pay out \$58 million for the
15 rebate that was just done. Just a few months notice and
16 we were able to plan for that and we had the cash
17 available by year end.

18 And so the Corporation has -- we have
19 pretty significant cash flow on a month to month basis.
20 So whether, you know, I -- it would be very rarely we'd
21 take the step of actually cashing in an investment to
22 take care of that problem.

23 Similarly, we also have arrangements that
24 we would look at it as a business case and if it was
25 actually less expensive to go out and borrow the money on

1 a short-term basis we would do that. Okay. We have that
2 ability to do that.

3 So we don't look at it just from one (1)
4 level and that is just the assets that we have and we may
5 have to dispose of. We have ways of planning for this.
6 A significant inflow of cash coming in on a regular basis
7 and we can deal with most situations that we see coming
8 in front of us.

9 THE CHAIRPERSON: With \$2 billion in
10 assets you've got a significant time window to address
11 unforeseen events?

12 MR. BARRY GALENZOSKI: That's correct.

13 THE CHAIRPERSON: Mr. Saranchuk...?

14 MR. WALTER SARANCHUK: Thank you, sir.

15

16 CONTINUED BY MR. WALTER SARANCHUK:

17 MR. WALTER SARANCHUK: Still dealing with
18 the overall financial wellness of the Corporation,
19 Ms. McLaren, last year, as you know, the Corporation
20 filed evidence with this Board for the outlook period.

21 Indeed, that was quoted at page 12 of the
22 order last year and that information indicated that there
23 would be transfers over the next five (5) years on which
24 the Board -- and on the basis of which the Board granted
25 its order last year.

1 You will recall that the Corporation --
2 I'm sorry. You will recall that the Board had some
3 reservations about accepting the Corporation's indication
4 that these transfers would be made. Are those concerns
5 not effectively borne out?

6 MS. MARILYN MCLAREN: We spent a fair bit
7 of time -- a significant amount of time, reviewing last
8 year's proceedings and comments by the Board in their
9 order with respect to that matter as well and concluded
10 that on the face of it, you know, without all -- without
11 full knowledge and context necessarily on the point of
12 MPI, that it did seem like there was a little bit of a
13 disconnect, in the short-term anyway, with respect to the
14 Board's position that it in any way needed to rely on
15 those transfers and concluding that the RSR was over-
16 funded.

17 So, the Corporation has put forward its
18 position on the transfers. We've been very clear about
19 that -- the purpose for those transfers. We've been very
20 clear about it, year after year after year and it seemed
21 clear to us that with the decision that -- with the
22 decision of the PUB that the RSR was over-funded, their
23 conclusion at last year's proceedings, the purpose for
24 those transfers had ceased at that point in time.

25 So, no. I don't think their concerns were

1 borne out given the complete context.

2 MR. WALTER SARANCHUK: So, when you
3 present evidence at a general rate application asking the
4 Board to take into account on an outlook period of some
5 five (5) years of a transfer from SRE totalling something
6 in excess of -- well, approaching \$60 million over the
7 next five (5) years and a transfer from extension
8 approaching something in the order of 25 -- or \$20
9 million over the next five (5) years, how do you expect
10 the Board to deal with evidence like that in the future?

11 MS. MARILYN MCLAREN: We would ask that
12 the Board deal with evidence like that within the context
13 of those forecasts. If you look at the forecasts, if you
14 look at the financial statements put forward through that
15 process it will also show the Corporation's RSR target of
16 50 percent to 100 percent of MCT and the Corporation's
17 belief that the RSR would be built to the upper level
18 primarily through transfers from those extension lines;
19 that is the context within which the forecasts were put
20 on and the outlook showing those transfers also shows the
21 50 percent to 100 percent of MCT. It's entirely
22 consistent.

23 MR. WALTER SARANCHUK: So what you're
24 saying, effectively, is that the Board better see it your
25 way or else you're going to take your bat and ball and go

1 home?

2 MS. MARILYN MCLAREN: That's not the way
3 the Corporation has -- has brought this forward. If we
4 had told the Public Utilities Board that we intended to
5 continue to transfer excess retained earnings from the
6 competitive lines of business into the RSR, regardless of
7 the size of the RSR, regardless of the deemed necessary
8 size of the RSR, regardless of anything else happening,
9 perhaps one might choose that kind of a characterization.

10 The Corporation stated its intention to
11 transfer those monies as a mechanism -- primary mechanism
12 -- to rebuild the RSR. That was always the context of
13 those transfers.

14 THE CHAIRPERSON: Just to jump in for a
15 minute. Your comments seem contradictory to your six (6)
16 month returns because there you're ignoring the Board's
17 established target for RSR and the RSR that you're
18 comparing your position with is actually the one that's
19 based on the MCT.

20 You're saying in this goal number 5 that
21 you're only at 84 percent of the RSR level. So according
22 to your own reports your RSR is not adequate.

23 MR. BARRY GALENZOSKI: I can maybe
24 address that. I think the distinction that's being made
25 here is that you're establishing an RSR for rate setting

1 purposes and the reporting that we're doing in here is to
2 substantiate our case around the rate setting for the
3 coming year.

4 The -- we have not abandoned our policy of
5 having -- the Board is not abandoning -- our MPI board
6 has not abandoned its policy of a higher RSR target than
7 what you are allowing with respect to rate setting.

8 So we're reporting our financials based on
9 our Board requirements from MPI, not based on rate
10 setting processes. Anything that you're seeing here
11 reflects that in -- in the -- you're getting all the
12 information based on -- on what your view is with respect
13 to the Rate Stabilization Reserve. You've got both sides
14 of it. You've got the MCT ratios that we're putting
15 forth and the resulting dollar values plus your -- you
16 can impose your figures with respect to the level of RSR
17 that you see appropriate for rate setting purposes.

18 So you don't see any differences there.

19 THE CHAIRPERSON: Aren't you reacting to
20 an unforeseen event? Like according to your reporting to
21 the public, you're way short of your RSR reserves so
22 based on the evidence that you have right now and what
23 you've said, consistently you'd continue the transfers
24 until you reached your level. Any action that the Board
25 might take is outside of this; is it not?

1 MR. BARRY GALENZOSKI: No, I think our
2 Board has -- has clearly spoken and that's what Ms.
3 McLaren has been telling you is that until we've resolved
4 the issue the transfers have been suspended until such
5 time. We're still reporting based on our target and
6 based on what the Basic line of business is able to do on
7 its own at this stage, but we're -- we've suspended the
8 transfers.

9 MS. MARILYN MCLAREN: See, the reality
10 from our perspective is that we took the words in the
11 order at face value, that the Public Utilities Board had
12 selected an upper end of the RSR for rate setting
13 purposes for the -- for a period going forward. It was
14 not retrospective. It didn't end in February of '06.

15 You selected that 100 million target for
16 rate setting purposes until I think it was '09/'10, but
17 there -- there's words in the order that said, you know,
18 this is the reality, this is your context, and the
19 position of the Corporation is until that context changes
20 there -- there is no rationale to continue transfers that
21 were intended to rebuild something that you have
22 articulated in your order as being full if not over-
23 funded.

24 THE CHAIRPERSON: No, I understand your
25 perspective and I think we're just trading words around

1 something that's very difficult to resolve in a sort of
2 optical way. All I was saying was that in your public
3 reporting and transparent reporting to the public you
4 have retained the targets for the RSR set by the Board
5 which were based on MCT and that's what you're reporting
6 on.

7 At the same time you're reporting on your
8 Extension and your SRE being well over your targets, but
9 there's no reference to a -- if you want to call it a
10 disagreement or difference in RSR targets as established
11 by the Board and the Corporation.

12 MR. BARRY GALENZOSKI: No, and that
13 wouldn't be required in -- in the discussion -- in a
14 management discussion and the analysis section of the
15 report. We did indicate in there that a rate refund or
16 rebate was ordered by the Public Utility Board so, you
17 know, we have -- the relevant things that affect the
18 customer have been reported on that side, but our
19 disagreement with respect to Rate Stabilization Reserve
20 is not mentioned in there.

21 And I guess just one (1) thing else I'd
22 like to add is that, you know, this is a difficult
23 subject and we're trying to be as polite and respectful
24 as possible in how we word ourselves with respect to the
25 fact that these transfers have been suspended. We're not

1 trying to do something here that looks like it's
2 unilateral or anything along that line. We're -- we're
3 hoping for some open dialogue on this.

4 Once we have some idea, then I guess
5 everybody can move forward on that basis.

6 THE CHAIRPERSON: Well, in fairness, it's
7 a quarterly report too. Mr. Saranchuk?

8

9 CONTINUED BY MR. WALTER SARANCHUK:

10 MR. WALTER SARANCHUK: Yes, if I can
11 preface this remark, you can appreciate, members of the
12 MPI Panel, that the Board obviously has some concerns
13 about the position taken in respect of the Corporation's
14 cessation of these transfers.

15 You should also appreciate that it's
16 understood that this is a decision of the board of
17 directors of MPI and essentially you are presented here -
18 - sent to defend it.

19 So in that whole context, when the Board
20 is faced with less than a year ago evidence -- or about a
21 year ago evidence to the effect that there will be a
22 continuation of these transfers and then it finds itself
23 faced with a situation where the Corporation's board has
24 taken the position that there will be a cessation of the
25 transfers unless, on the face of it, it appears, the

1 Board changes its views on the matter, the concerns that
2 arise, for example, that -- include the fact that you are
3 operating and taking that position contrary to your own
4 goals and your strategic plan.

5 And let me give you an example. When you
6 take a look at your annual report at page 25, this is in
7 AI-11, you refer to your goal number 5 that the retained
8 earnings and RSR will be maintained within established
9 target levels.

10 Also, at AI-11, in your Corporation's
11 annual report on basic and in your corporate strategic
12 plan, in the latter case at page 13, again, repetition of
13 the goals of the Corporation is that you're maintaining a
14 steadfast undertaking to meet those goals. Again, goal
15 number 5, page 13:

16 "Retained earnings and RSR, rate
17 stabilization, will be maintained
18 within established target levels."

19 Under that goal there are strategies
20 listed. And number three (3) is:

21 "To develop business strategies to
22 ensure competitive lines of business
23 are profitable and able to contribute
24 to the rate stabilization to the
25 benefit of all Manitobans."

1 So, given this position by the board of
2 directors; doesn't that fly in the face of that goal?

3 MS. MARILYN MCLAREN: I think it's fair
4 to say that it's entirely possible, given the context of
5 this Corporation's legislative framework, the number of
6 bodies to whom it's accountable, that it may very well
7 have a corporate goal that is not necessarily supported
8 by some of the bodies to whom it's accountable.

9 You simply can't look at the context of
10 the Corporation's decision to retain that goal outside of
11 the rest of the context. Look at the board discussion
12 and the minute to the board, which we have filed on the
13 record, just above the decision to stop the transfers.

14 Why are we here again talking about the
15 RSR again. Why are we here again? Why did we do so much
16 work to document and support the Corporation's rationale
17 for an MCT goal -- MCT based goal of 50 to 100 percent of
18 that test? Because the directors decided they are
19 completely committed to that goal. They intended us and
20 directed us to get back here again and do whatever we
21 possibly could on the basis of sound analysis and sound
22 rationale to bring forward the Corporation's position and
23 bring forward the Corporation's position in such a way
24 that the Board -- this Board would have compelling
25 evidence before it to reconsider last year's judgment

1 with respect to the RSR and the upper target for the RSR.

2 The mechanism to measure financial
3 strength and the target to which the Corporation should
4 be held with respect to RSR, they directed us to come
5 back and do our very best to make the case again. When
6 that's their direction, it would be entirely incongruous
7 to do anything other than to suspend the transfers and
8 also retain a corporate goal that says we believe in what
9 we have decided to do and what we've directed management
10 to try to get support for in one of the bodies to whom
11 we're accountable.

12

13 (BRIEF PAUSE)

14

15 MR. WALTER SARANCHUK: Let me draw your
16 attention to your testimony in direct examination on the
17 first day, at page 64, lines 21 to 24.

18 MS. MARILYN MCLAREN: I remember most it,
19 that's okay.

20 MR. WALTER SARANCHUK: Okay. Let me
21 quote you, quote:

22 "We believe the Corporation's RSR
23 strategy is target range, rebuilding
24 primarily [I think that should read]
25 through transfers and extension lines.

1 Prudent management is the best way to
2 deliver that expectation that
3 Manitobans have of us." End of quote.

4 How do you reconcile that with what you've
5 just said -- told us about the rationale behind this
6 cessation of transfers?

7 MS. MARILYN MCLAREN: Key word being
8 "rebuilding." The Public Utilities Board Order 150/05
9 indicated the Board's view that there was no rebuilding
10 required, in fact, that it was over funded.

11 We believe, based on our corporate target
12 and based on the arguments that we have put forward
13 through these proceedings, there is ample justification
14 for a higher target, at which point, rebuilding will
15 continue to be necessary.

16 MR. WALTER SARANCHUK: Well, let me
17 suggest to you, Ms. McLaren, that while no one wants to
18 suggest for one (1) moment any nefarious intent on the
19 part of the MPI Board, it's not beyond the realm of
20 possibility for someone to conclude that with the Board
21 of MPI taking the position that it now has, to cease
22 these transfers, that in effect the real reason for that
23 is because they want the extension side to keep making up
24 the loss that it's incurring from DVL.

25 MR. BARRY GALENZOSKI: I can answer that,

1 you can see that it's more than making up that loss as we
2 speak, we don't need to have additional funds to do that.
3 There is no concern that the Corporation isn't going to
4 be able to cover the short term losses that we're
5 experiencing with respect to DVL.

6 So that argument totally doesn't wash in
7 any view that you would look at it.

8 MR. WALTER SARANCHUK: I'm just looking
9 at the overall projection of some \$30 million over the
10 course -- sorry \$37 million over the outlook period; in
11 terms of the DVL cost bottom line.

12 Given that there's a cessation of the
13 commissions, given the overall loss and given as a result
14 of the merger, this is at your response to PUB/MPI 38, I,
15 which is at page -- I'm sorry, Tab 27 of the book of
16 documents, Mr. Galenzoski.

17 MS. MARILYN MCLAREN: Mr. Saranchuk, you
18 just read into the record a few minute ago from last
19 years proceedings the expected transfers from extension
20 to the basic RSR, which were clearly, as Mr. Galenzoski
21 stated, adequate to cover short term losses in the DVL
22 lines.

23 Last year those projections were also
24 based on worst case scenario of expecting to lose more
25 money on DVL than we now expect to lose, since we have

1 managed to identify \$5 million of savings per year.

2 So the argument doesn't stand, in our
3 respectful opinion.

4 MR. WALTER SARANCHUK: Fine. Now, just
5 to wrap up with a few questions in this particular area
6 of RSR. If you wouldn't mind taking a look at -- unless
7 the Panel might have some further questions.

8 If not, then I would ask you to look to
9 Tab 11 in the book of documents --

10 THE CHAIRPERSON: Mr. Saranchuk, we have
11 one (1) other potential question that we're mulling over,
12 but we'll leave it mulling now.

13 MR. WALTER SARANCHUK: Thank you, sir.

14

15 CONTINUED BY MR. WALTER SARANCHUK:

16 MR. WALTER SARANCHUK: I would ask that
17 the Panel then -- the Board Panel and MPI's Panel refer
18 to Tab 11, which is the Corporation's response to
19 question 1 of the Public Utilities Board in the first
20 round.

21 And that was with reference to the effect
22 of a 0 percent base rate premium change and a 5 percent
23 base rate premium decrease for 2007/'08 and the impact on
24 the RSR as reflected in the attachments 1A and 1B.

25 Mr. Galenzoski, if you wouldn't mind could

1 you just review at a high level for us what the impact
2 would be?

3 MR. BARRY GALENZOSKI: Yes, with respect
4 to the Scenario A which is no motor vehicle premium
5 change in any of the years including '07/'08 where we're
6 already now previously suggesting 2.6 percent reduction;
7 what would end up happening in that particular year
8 '07/'08 is that the net income from operations would be
9 \$2.4 million for '07/'08. The transfer from the
10 Immobilizer Incentive Fund would remain the same, and the
11 net income for rating purposes would then be \$13.5
12 million approximately.

13 That would then flow through to a better
14 outlook for the -- the years going forward and it would
15 be 11. -- almost \$12 million net income from operations
16 with another \$3.5 million coming from the Immobilizer
17 Incentive Fund so that net income for rate setting
18 purposes would be 15.5 and there'd be slight increases in
19 -- in the future years going ahead.

20 MR. WALTER SARANCHUK: And then just
21 turning over to the Attachment 1A with reference to the
22 RSR, what's the impact there of a zero change in rates?

23 MR. BARRY GALENZOSKI: Well, the impact
24 is that the RSR continues to build to a high of \$259
25 million by '10/'11.

1 MR. WALTER SARANCHUK: Could you give me
2 that last figure again, please?

3 MR. BARRY GALENZOSKI: Yes, if you're
4 looking at Attachment 1A, you'll see that -- the
5 statement of Basic insurance retained earnings and when
6 we look at the -- the reserve -- Basic insurance Rate
7 Stabilization Reserve balance by the year 2010/'11 the
8 number rises to \$259,057,000.

9 MR. WALTER SARANCHUK: Yes, and then in
10 terms of the impact of a 5 percent rate decrease?

11 MR. BARRY GALENZOSKI: The 5 percent rate
12 decrease shows substantial losses going from insurance
13 operations starting in '07/'08 with a \$14.4 million loss
14 and increasing to 20.8 million in the subsequent year,
15 then starting to decrease to around \$14 million loss and
16 \$8.4 million loss.

17 There is some offset because of the
18 transfer from the Immobilizer Incentive Fund, but all
19 years going forward are negative with respect to rate
20 setting as far net income. And then if we look at the
21 Rate Stabilization Reserve on the next page over we'll
22 see that that number by 2010/'11 drops to \$134.8 million.

23 MR. WALTER SARANCHUK: If the balance of
24 the RSR fell below the target range, the Corporation has
25 indicated that it would take steps to rebuild the RSR and

1 if the balance of the RSR exceeded the target range the
2 Corporation would possibly seek a rebate.

3 Does that policy still hold?

4 MR. BARRY GALENZOSKI: That policy is
5 still in place yes.

6 MR. WALTER SARANCHUK: And in fact in the
7 past there have been dedicated surcharges sought in order
8 to rebuild the RSR; is that correct?

9 MR. BARRY GALENZOSKI: Yes, that's
10 correct.

11 MR. WALTER SARANCHUK: And more recently
12 there have been two (2) instances at least where the
13 excess -- excess RSR has been returned to motorists, one
14 by way of a rebate of premium on renewal and more
15 recently last year a cheque; is that correct?

16 MR. BARRY GALENZOSKI: Yes, that's
17 correct.

18 MR. WALTER SARANCHUK: Those are all the
19 questions I have in respect to the RSR, Mr. Chairman.
20 Unless there's something that the Panel Members might
21 have I intend to move on to the topic of claims incurred.

22 THE CHAIRPERSON: Very good, Mr.
23 Saranchuk. We may return briefly to this.

24

25 CONTINUED BY MR. WALTER SARANCHUK:

1 MR. WALTER SARANCHUK: Now, dealing with
2 claims incurred, Mr. Galenzoski, if you wouldn't mind
3 looking at the document at Tab 2 of the book of documents
4 which is a reproduction of what was filed by the
5 Corporation in TI-6.

6 Could you please, sir, at a very high
7 level compare the PIPP, Collision, and Comprehensive
8 figures from year to year in terms of the forecast
9 projections to the actual?

10 MR. BARRY GALENZOSKI: Yes. It starts
11 off by looking at the actuals that we had for years 2004
12 and 2005; that would be ending at the end of February in
13 both those years and the increase, decrease to the
14 previous year and there's a substantial decrease on the
15 PIPP of \$74.4 million.

16 Fairly close on the collision.
17 Comprehensive is up by \$9.6 million for an overall
18 decrease of -- or an decrease compared to the previous
19 year of \$56.3 million. That \$74 million decrease with
20 respect to PIPP is entirely attributable to the reserving
21 practices changes have occurred in that particular year.

22 Moving forward, you can see what we would
23 classify as more normal increase, decreases with respect
24 to the forecasts that we're looking at for both '06 --
25 well, '06 would be actual and what -- as that occurred to

1 '05 and then the forecast going forward and the
2 projection for both 2007 and '08.

3 MR. WALTER SARANCHUK: Can you comment,
4 at a high level, in respect of the collision line going
5 forward through to the projection?

6 MR. BARRY GALENZOSKI: Yes. The
7 collision line is -- is showing some fairly significant
8 increases -- fairly straightforward going up. These
9 would be expected norms because of more vehicles in the
10 fleet as well as higher repair costs that we're incurring
11 on those models.

12 MR. WALTER SARANCHUK: And what can you
13 tell us in terms of a commentary on the comprehensive
14 line?

15 MR. BARRY GALENZOSKI: The comprehensive
16 line is showing a little bit more variability. Some of
17 that is because of what would've seen in other years with
18 respect to losses, for instance in '06. There was higher
19 weather related losses and so that's been factored out
20 when we look at the forecast for '07 so there's a
21 reduction shown there and then a small reduction going
22 forward.

23 MR. WALTER SARANCHUK: Is there any
24 impact of the anti theft initiatives shown here?

25 MR. BARRY GALENZOSKI: The anti theft is

1 also a major impact on this side too, yes.

2 MR. WALTER SARANCHUK: Now, turning to
3 the Corporation's response to Interrogatory Number 13 of
4 the Public Utilities Board in the first round, shown at
5 Tab 20 of the book of documents, where Schedule 1 was
6 filed in partial response to the question asking that the
7 frequencies and severities by type of claim be
8 identified, and looking at the third type of injury, if
9 you will, that is brain damage, and the reference to some
10 ninety-seven (97) claims in that area in 2004, that would
11 appear to be a one-time blip, if you will.

12 Can you confirm that is the case and
13 perhaps amplify on that?

14 MR. BARRY GALENZOSKI: Yes. I believe
15 this was a significant concern that we brought to these
16 hearings a couple of years ago with respect to a
17 potential outcome of losses. Concern as to whether this
18 was a one-time event or something that we could look
19 forward to in the future and we have determined that we
20 thought this was an anomaly in our numbers and that
21 proved out as the next year went back to more normal
22 numbers.

23 And you can see that for '06 they climbed
24 up again slightly.

25 MR. WALTER SARANCHUK: And also now with

1 reference to the Corporation's response to the
2 Interrogatory shown at Tab 21, this is the response to
3 Interrogatory of the Public Utilities Board number 14 in
4 the first round, and turning to page -- or the second
5 page actually in that response showing Schedule 1 where
6 you provide the data with respect to a distribution of
7 PIPP costs and dealing with direct claims incurred, just
8 moving to the figures for 2006 and the income replacement
9 line.

10 What does the negative number of \$79.7
11 million represent?

12 MR. DON PALMER: That would be changes in
13 our reserving methodologies that we had referenced
14 before.

15 MR. WALTER SARANCHUK: Now, we heard Mr.
16 Palmer, about your concern in respect of the IBNR
17 adjustments upwards from time to time. What gave rise to
18 this adjustment downward?

19 MR. DON PALMER: If I can refer you to
20 the response in I-14, just the previous page; the revised
21 -- and I'll read it in:

22 "The revised factors used to set case
23 reserves were changed to the same
24 mortality and morbidity assumptions as
25 those used in the policy liability

1 evaluation report as filed in AI-10."

2 So what that generally means especially
3 for the income replacement reserves, is that we did drop
4 the case reserves. There was an offsetting increase in
5 the incurred but not reported reserves, which isn't shown
6 here.

7 MR. WALTER SARANCHUK: Now, why is there
8 a negative number for income replacement and personal
9 care of some \$54 million; also because of an adjustment?

10 MR. DON PALMER: Same thing. The
11 personal care reserves are based on ongoing personal care
12 of injured claimants. Very much like an income
13 replacement, it's an ongoing annuity that will likely be
14 paid for the lifetime of the claimant.

15 So the reserving methodologies for those
16 personal care expenses are very, very similar to the
17 methodologies employed in the income replacement, with
18 the difference being that the personal care are generally
19 reserved for the lifetime of the claimant, whereas the
20 income replacement is reserved until the claimant is age
21 65 and then reduces based on the retirement income
22 benefit thereafter. So the factors are slightly
23 different but, the methodology is very similar.

24 MR. WALTER SARANCHUK: Can you, sir,
25 comment on the PIPP experience noting the percentages for

1 income replacement over ten (10) years has grown from
2 25.8 percent income replacement in 1995; through to some
3 60.2 percent for 2005?

4 MR. DON PALMER: Income replacement has
5 become a much bigger part of the benefit. Part of that
6 is because of the inclusion in the 1999/2000 year of
7 retirement income benefit. You'll notice that there is a
8 fairly big spike at that point in time.

9 MR. WALTER SARANCHUK: I'm sorry, what
10 year was that that showed in here?

11 MR. DON PALMER: From the 98/99 year the
12 column being headed 1999 year ending, February 28th of
13 1999, had 29.5 percent and the year after it spikes to
14 46.5 percent.

15 MR. WALTER SARANCHUK: All right. And
16 can you comment then in those terms, what would have --
17 to what can be attributed the increase from 2002 some
18 43.2 percent to 60.2 percent some three (3) years later,
19 2005?

20 MR. DON PALMER: There's a couple of
21 factors happening here. There's not only an increase in
22 the income replacement benefits -- I think The Chairman
23 has talked about virtually every plan has increased
24 durations over time, that's part of the evolution of the
25 program.

1 Also a decrease that year in personal care
2 expenses, huge decrease. And again this is change of --
3 of reserves so the spike is one (1) goes up and the other
4 one comes down and just the calculation shows a -- a
5 leveraged effect of those two (2) things.

6 MR. WALTER SARANCHUK: And finally, with
7 reference to the schedule, you'll note the 89.8 percent
8 figure in 2006, what does that represent?

9 MR. DON PALMER: You could almost throw
10 away 2005/'06 because to use an actuarial term it's a bit
11 wonky just because of the huge decreases in reserves.
12 So, in fact, that's a negative number as a percentage of
13 another negative number which if you're looking at it as
14 to indicate any kind of a trend, it doesn't do it.

15 MR. WALTER SARANCHUK: So, "wonky" is an
16 actuarial term?

17 MR. DON PALMER: It is now.

18 MR. WALTER SARANCHUK: Turning to the
19 information provided in TI-13 which is at Tab 3 of the
20 book of documents, very quickly, dealing with the claims
21 costs.

22 There's an indication of a reduction of
23 some \$10.16 million from that forecast last year. What
24 factors have led to that decrease? Is that mainly due to
25 decreased costs for PIPP or comprehensive and bodily

1 injury claims or is there something there that is more
2 telling than that?

3 MR. BARRY GALENZOSKI: Yeah, it's not
4 much more telling, but if you look over on the next page
5 under, "Claims Costs," it'll tell you that net claims
6 incurred are \$10.4 million less than forecast mainly due
7 to decreased costs for PIPP, comprehensive, and bodily
8 injury claims. And then we refer you to the claims
9 variance analysis on Schedule 1.

10 MR. WALTER SARANCHUK: Just looking at
11 Schedule 1 and reviewing those results I take what -- I
12 take it that what is of some significance is the PIPP
13 line where there some one ninety (190) -- \$194 million
14 worth of claims compared to -- sorry, \$194 million worth
15 of claims, period.

16 When you look at that result compared to
17 the forecast is that where the -- the greater amount of
18 the reduction appears?

19 MR. BARRY GALENZOSKI: Yes, that accounts
20 for something like \$16.7 million worth of change right
21 there.

22 MR. WALTER SARANCHUK: And when --
23 looking at the \$194 million figure for PIPP claims as
24 shown on Schedule 1, how does that compare with the \$88.9
25 million shown in Schedule 1 to PUB/MPI-14 at Tab 21?

1 MR. BARRY GALENZOSKI: Well, again --
2 you're talking about the negative \$88.9 million?

3 MR. WALTER SARANCHUK: Yes, sir.

4 MR. BARRY GALENZOSKI: And that is the
5 direct claims incurred only so that doesn't show anything
6 to do with respect to financial provisions and/or re-
7 insurance recoveries.

8 MR. WALTER SARANCHUK: I see. Thank you.
9 Now, looking at the information provided at TI-14 at Tab
10 4 in the book of documents and noting the increase in
11 total claims costs of some \$8 million from that forecast
12 the previous year, what factors are expected to lead to
13 that increase?

14 MR. BARRY GALENZOSKI: That's pretty much
15 entirely related to the Immobilizer Incentive Program.
16 Those costs relating to that program are flowing through
17 the Road Safety Loss Prevention and there's -- we're
18 showing those costs being higher by \$8.8 million and that
19 would then flow through to the bottom line, the bottom
20 line would get replenished in the -- in the retained
21 earnings section, and -- as we've talked about before.

22 And you can see it in the bottom, transfer
23 from Immobilizer Incentive Fund is \$8,844,000 resulting
24 in what we expect is a net income of \$34.3 million, for
25 rate setting purposes I will add again.

1 MR. WALTER SARANCHUK: So these are
2 special purpose financial statements, not GAAP
3 statements?

4 MR. BARRY GALENZOSKI: Well they're GAAP
5 up to that last line, transfer from immobilizer incentive
6 fund and then they become special purpose from that point
7 on. So if you want to choose just to read so far down,
8 you're okay with GAAP.

9
10 (BRIEF PAUSE)

11
12 MR. WALTER SARANCHUK: So, effectively
13 this approach is to represent the replenishment of the
14 RSR through the involvement or, at least, the transfer
15 from the IIF?

16 MR. BARRY GALENZOSKI: Well it has the
17 effect of that, but this is really just to clearly
18 demonstrate for rate setting purposes what's going on and
19 that's why we do these.

20 And you know, my GAAP expert in the back
21 row is telling me that even GAAP would expect that these
22 special purposes statement are within GAAP rules.

23 MR. WALTER SARANCHUK: So you don't want
24 rates to be distorted by spending the money that you do
25 on this special project, is that correct?

1 MR. BARRY GALENZOSKI: That's right.

2 MR. WALTER SARANCHUK: Now, turning to
3 Tab 5 in the book of documents, this is TI-15 and turning
4 to Schedule 1, dealing with the claims variance analysis,
5 you'll note that there is a \$25 million swing upward in
6 claims incurred.

7 Can you address that please, Mr.
8 Galenzoski?

9 MR. BARRY GALENZOSKI: This is again with
10 respect to the forecasts that we're projecting for '07 to
11 the end of '08; compared to the forecast that we've got
12 for '06 to '07.

13 And it's expecting that we're going to see
14 PIPP claims rise by \$11.1 million; that collision will
15 rise by \$13 million and there will be a slight reduction
16 in comprehensive property damage claims of \$1.9 million;
17 for a total of almost \$25 million worth of increase in
18 the overall claims.

19 Some of that is obviously being driven by
20 increase in severity with respect to the losses we're
21 going to see, as well as, an increase in the overall
22 numbers of vehicles that are insured in accidents that
23 we're expecting to come in.

24 MR. WALTER SARANCHUK: And turning to Tab
25 7 and, in particular, TI-17A, with reference to the

1 claims cost outlook, the claims cost -- total claims
2 costs were, according to TI-13 anyway, something in the
3 order of -- somewhere in the order of \$600 million
4 actual for 2005/'06 and the forecast through the outlook
5 period to 2010/'11 is for them to be in the order of \$755
6 million.

7 Can you comment on that trend from the
8 Corporation's standpoint?

9 MR. BARRY GALENZOSKI: Well, I guess
10 you're looking at three (3) things that are wrapped up
11 into this particular line, total claims cost.

12 The first is the actual claims experience
13 themselves. And that shows an increase on the projected
14 for '07/'08 of \$582.4 million rising to \$663.3. That
15 would be just the claims that we're expecting to see come
16 in year over year and the changes that we're making on
17 those on an ongoing basis.

18 The next line is claims expenses. This is
19 the cost for administering the claims process, the
20 various drive-in facilities we have, our salvage
21 operation, all those types of operations. And we're
22 seeing those costs increase from the \$71.9 million in
23 '07/'08 to \$79 million in '10/'11.

24 And then road safety loss prevention has a
25 major cost increase with respect to '07/'08 because of

1 the immobilizer incentive fund and that diminishes
2 slightly going forward and you can see from the second
3 bottom line the transfer from the immobilizer incentive
4 fund in '07/'08 there's \$11 million being transferred
5 back to cover the costs that are included in the \$19.7
6 million under road safety.

7 And then that starts to taper off to about
8 \$3.5 million in the subsequent years after that.

9 MR. WALTER SARANCHUK: Thank you sir.
10 And just to bring matters up to date on that score of
11 claims costs, if you wouldn't mind referring to the
12 second quarter report that was filed and which we
13 referred to earlier dealing with claims costs as shown in
14 the statement of operations on page 4.

15 Can you comment on the claims experience
16 for the six (6) months ended August 31st, 2006,
17 particularly compared to last year at this juncture or at
18 least after six (6) months rather -- \$351 million versus
19 \$325 million?

20

21 (BRIEF PAUSE)

22

23 MR. BARRY GALENZOSKI: We're talking the
24 different between the 427 and the 401?

25 MR. WALTER SARANCHUK: No, at this

1 juncture we're talking about claims costs, the third
2 line.

3 MR. BARRY GALENZOSKI: Okay. Yes, that
4 is primarily weather-related claims, increases that we've
5 seen in this current fiscal year. We had a lot of early
6 spring rain and hail that has affected the numbers to
7 some degree.

8 MS. MARILYN MCLAREN: Theft claims costs
9 are also up this year compared to last year.

10 MR. WALTER SARANCHUK: Now, moving on to
11 another topic very briefly, we'll give a chance to Mr. --
12 for Mr. Bedard to shine again every -- as he does every
13 year.

14 THE CHAIRPERSON: Mr. Saranchuk...?

15 MR. WALTER SARANCHUK: Sorry.

16 THE CHAIRPERSON: Just before we go on.
17 Maybe Mr. Palmer could provide some help here. What if
18 any is the connection between the large drop in the case
19 reserves and large increase in the IBNR?

20 MR. DON PALMER: It's a -- it's a direct
21 offset and let me explain.

22 THE CHAIRPERSON: No, I mean there must
23 be some human thing that lies behind this. I'm sure it's
24 not just squiggles on a piece of paper.

25 MR. DON PALMER: Thank you for

1 acknowledging that actuaries are human, very few other
2 people do that.

3 THE CHAIRPERSON: Sometimes people think
4 accountants and actuaries are pretty close together too.

5 MR. WALTER SARANCHUK: Lawyers think
6 they're both wonky.

7 MR. BARRY GALENZOSKI: And it isn't
8 polite to put on the record what accountants think.

9 THE CHAIRPERSON: That's why I didn't say
10 anything.

11 MR. DON PALMER: Within our methodology
12 for calculating policy liabilities there are a number of
13 different methods that we employ and then at the end of
14 the day pick -- pick one (1) or -- or average them out.

15 A few years ago when we were looking at
16 our -- our long-tail claims and our annuity reserves we
17 did employ a new set of tables within the incurred but
18 not reported liability calculation. What we didn't do at
19 that time was change the tables and the factors that was
20 used to calculate the case reserves.

21 So every -- every year we would have case
22 reserves and then the IBNR calculation would be done and
23 the total liabilities in fact were -- were less than that
24 reported by the case reserves and that has been
25 highlighted in -- in this forum in past years as a

1 negative IBNR -- that's negative incurred but not
2 reported for the old income replacement.

3 And the reason for that was that we had
4 these different set of mortality tables. So what we did
5 last year was we said this large negative incurred but
6 not reported isn't particularly helpful in -- in all of
7 us understanding what's going on here. Let's synchronize
8 those two (2) tables within one (1) fiscal year and then
9 when we get to the end of the year we've -- we've largely
10 taken money out of the case reserve pocket and put it
11 into the IBNR pocket, so to speak.

12 THE CHAIRPERSON: So they're directly
13 related then?

14 MR. DON PALMER: Absolutely.

15 THE CHAIRPERSON: Thank you. Is there
16 any effect on the PAD as a result of the change?

17 MR. DON PALMER: No and actuaries refer
18 to call it the PFAD, not the PAD.

19 THE CHAIRPERSON: I just -- I like the
20 old definition.

21 MR. DON PALMER: That's why we changed
22 it.

23 No, there is not. The provision for
24 adverse deviation is driven off the total claims
25 liabilities not either the IBNR or the case reserve.

1 It's based on the total amount, since the total amount
2 didn't change because of that particular reason there is
3 no effect.

4 THE CHAIRPERSON: Thank you. One (1)
5 last question and I'm sure you've got a good answer for
6 this one.

7 MR. DON PALMER: Just may I -- may I add
8 one (1) little correction to that. Whenever we change
9 methodologies and bring down case reserves and this would
10 have had impact on both; because we are changing
11 methodologies, there's always a risk associated with any
12 change.

13 And not exactly the offset, but for some
14 other reasons, there was a decrease in total liabilities.
15 What we did is we increased the provision for adverse
16 deviation margin because of that methodological change.

17 So not -- so we did increase the PFAD for
18 that reason just because whenever you make a substantial
19 change, we've moved I think \$250 million of reserves
20 around. That sets off some warning bells in an actuary's
21 head.

22 When we did that, we said let's -- let's
23 increase the provision for adverse deviation just so
24 we're not putting in more risk into the balance sheet.

25 THE CHAIRPERSON: Okay. The other

1 question I had was on the -- we note on the adjustment to
2 the pre-PIPP that only six (6) covers are involved. And
3 we're talking about no-fault accident benefits versus \$17
4 million on TI-1?

5 MR. DON PALMER: The covers refers to new
6 reported covers. We -- this does not -- that cover count
7 does not refer to the number of claim files that are
8 currently open. So --

9 THE CHAIRPERSON: The long and short of
10 it, we just wondered it seems very, very large.

11 MR. DON PALMER: The activity isn't based
12 on those six (6) covers, is the bottom line. There is
13 one (1) addition to it, when we had talked about that
14 adjustment I believe on Tuesday of this week; and we had
15 talked about changes in mortality and morbidity changes,
16 there was one (1) other change that we made as well, and
17 that was we changed the interest assumption on that
18 particular group of claims.

19 THE CHAIRPERSON: Would that be because
20 the interest rates have fallen?

21 MR. DON PALMER: No --

22 MR. BARRY GALENZOSKI: No, that's because
23 we had attached the discount rate to an actual investment
24 that we had and we wanted to free that up so that it
25 could be available for sale at some point in time.

1 THE CHAIRPERSON: So you had it matched,
2 so to speak, the liability and the risk?

3 MR. DON PALMER: We had earmarked funds
4 for the pre-PIPP weekly indemnity liability, we have
5 freed that up.

6 THE CHAIRPERSON: Now, this hasn't got
7 anything at all to do with the adjustments to the PIPP
8 line?

9 MR. DON PALMER: No, well --

10 THE CHAIRPERSON: It just happens to
11 virtually offset the other?

12 MR. DON PALMER: To the -- to the -- we
13 use -- the liabilities are matched in the methodology
14 the same, but that's the only linkage.

15 THE CHAIRPERSON: Okay. Thank you.

16 Mr. Saranchuk...?

17 MR. BARRY GALENZOSKI: I wonder if, Mr.
18 Saranchuk, I might be allowed just to put a little bit
19 better answer on the record, with respect to the increase
20 in the claims cost for the first six (6) months of the
21 year?

22

23 CONTINUED BY MR. WALTER SARANCHUK:

24 MR. WALTER SARANCHUK: Please do.

25 MR. BARRY GALENZOSKI: It's really

1 spelled out quite well in the quarterly report that you
2 have in front of you and I'll just read that in:

3 "Claims costs for the six (6) months
4 ended August 31, 2006 increased by 25.4
5 million or 7.8 percent compared to last
6 year. Physical damage claims incurred
7 increased by \$9.2 million due mainly to
8 a 3.3 percent rise in the number of
9 claims reported. Bodily injury claims
10 incurred rose by 8.4 million as the
11 number of personal injury protection
12 plan coverage types such as income
13 replacement and medical expenses
14 increased by 11.5 percent.
15 Contributing to the rise in claims
16 costs was a \$5.6 million increase in
17 loss prevention road safety expenses
18 which includes reimbursement to
19 customers under the Immobilizer
20 Incentive Strategy and related costs of
21 administering the Immobilizer Incentive
22 Fund."

23 THE CHAIRPERSON: Just before you go on,
24 just for a minute, it's in the back of my head, Mr.
25 Palmer, between yourself and the independent actuary, I

1 believe, Mr. Christie, I presume that over a period of
2 time the general reserves, the IBNRs and the approach
3 being taken consistently has improved as you keep fine
4 tuning it; is that a fair statement?

5 MR. DON PALMER: I'd like to think so.

6 THE CHAIRPERSON: Is there any projects
7 ongoing right now that could lead to another significant
8 shift between categories and approaches? Anything going
9 on within the profession?

10 MR. DON PALMER: There are -- with the
11 new CICA guidelines there is an actuarial component to
12 that as well with -- in regard to the selection of
13 discount rates so that we will be employing it for our
14 '07/'08 actuarial evaluation of liabilities.

15 THE CHAIRPERSON: Well, what I'm thinking
16 of, for example I'm aware of in the pension world for
17 example the actuarial association became involved. It
18 ended up changing commutation factors considerably,
19 things of that nature. This work that you're talking
20 about right now, do you expect it to have any significant
21 impact on the total unpaid claims and if so, up or down?

22 MR. DON PALMER: I -- I think I'm asked
23 to be -- at this point to do my evaluation of policy
24 liabilities at February 29th of 2008, and -- and I'm a
25 little reluctant to do so.

1 The difference in the discount rate that I
2 talked about, that will be tied to the selection of
3 assets and how we designate those assets that Mr.
4 Galenzoski had talked about with the changes in the CICA
5 reporting. So they -- those will be tied together and
6 exactly how much are earmarked for available for sale and
7 -- and hold until -- and hold until maturity. How that
8 splits could very well affect the selection of the
9 discount rate.

10 Now, -- and -- and I don't know right now
11 if that discount rate will go up or down from -- from our
12 current assumptions, but I will alert the Board that with
13 our large and -- and growing amount of policy liabilities
14 that small changes in the discount rate can have an
15 amplified effect and certainly a leveraged affect.

16 We talked about a 1 percent change in --
17 in inflation. Well, a 1 percent change in -- in the
18 discount rate would have the same affect. So we may be
19 looking at -- at something insignificant when we talk
20 about the overall policy liabilities, but certainly could
21 be very significant as it moves through the operating
22 statement.

23 THE CHAIRPERSON: Yeah, that's sort of
24 what I was wondering about. For example, in pension land
25 again, I mean if you -- leaving aside the mortality

1 tables -- if you are to assume that the rate of return on
2 investments, reasonable rate of return, is going to fall
3 it's going to have a significant impact on your
4 liabilities, unpaid benefits, if you like, in the
5 pension.

6 Like for example, often times they used to
7 use, say 7.5 percent, in some pension plans they've cut
8 it to 6.5 or even 6 -- fantastic impact on the unfunded
9 liability result.

10 MR. DON PALMER: Very much so. I would
11 advise that the effect on our evaluation might be
12 somewhat less than that because all our benefits are
13 indexed.

14 So we're discounting at a real rate of
15 return, not a nominal rate of return that would normally
16 be used in a pension evaluation; if benefits were not
17 indexed, for instance.

18 So we're using a rate before -- a real
19 rate before margin of 3 percent. So how that changes
20 probably won't change a great deal.

21 THE CHAIRPERSON: You're providing us
22 some comfort, I think, I just want to make sure you
23 understand that our reception of your comments is
24 comforting. I mean, in the fact that you're suggesting
25 to us that there's not some massive re-evaluation that's

1 likely to occur as a result of this work.

2 MR. DON PALMER: I don't foresee that at
3 this point in time. As we go through next year and have
4 the assets re-stated I'll be in a better position to
5 comment on that at next year's hearing.

6 But right now, I'm not seeing a huge
7 effect, no.

8 THE CHAIRPERSON: Thank you, Mr. Palmer,
9 I'll think on all this.

10 Mr. Saranchuk, maybe we should have our
11 lunch break now?

12 MR. WALTER SARANCHUK: Fine, Mr.
13 Chairman.

14 THE CHAIRPERSON: I think we have a
15 presenter, do we not? Is it today? So apparently we
16 have one (1) last presenter at 1:30. I think MPI has
17 been apprized of this.

18 So we'll return at 1:30. Thank you.

19

20 --- Upon recessing at 12:07 p.m.

21 --- Upon resuming at 1:33 p.m.

22

23 THE CHAIRPERSON: Welcome back everyone.
24 Is there any exhibits to be filed, Mr. Saranchuk?

25 MR. WALTER SARANCHUK: Yes, sir.

1 THE CHAIRPERSON: Thank you.

2 MR. WALTER SARANCHUK: Further to the
3 discussion on the valuation technique by Ibbotson, I-B-B-
4 O-T-S-O-N, the documentation to be entered into the
5 evidence as the next PUB exhibit is the publication by
6 Ibbotson Associates dealing with the equity risk premium.
7 So, perhaps, that can be marked in the evidence as PUB
8 Exhibit 12.

9

10 --- EXHIBIT NO. PUB-12: Publication by Ibbotson
11 Associates dealing with the
12 equity risk premium

13

14 THE CHAIRPERSON: Anything else,
15 Mr. Saranchuk?

16 MR. WALTER SARANCHUK: Yes. There is to
17 be marked as the next PUB exhibit, that's number 13, a
18 report entitled "An Examination of the Equity Risk
19 Premium Assumed by Canadian Pension Plan Sponsors". And
20 that document has been distributed, as I understand it,
21 amongst the parties here present, along with the Exhibit
22 PUB-12.

23 THE CHAIRPERSON: Is 13 entitled "Key
24 Variables in Estimating the Cost of Capital"?

25 MR. WALTER SARANCHUK: No. It's entitled

1 "An Examination of the Equity Risk Premium Assumed by
2 Canadian Pension Plan sponsors".

3 THE CHAIRPERSON: Everyone will find it
4 near the back of the package. It's got its own staple
5 so, it is entitled "Examination Equity Risk Premium
6 Assumed by Canadian Pension Plan Sponsors" and that's PUB
7 Exhibit 13?

8 MR. WALTER SARANCHUK: Yes, sir.

9 THE CHAIRPERSON: Thank you,
10 Mr. Saranchuk.

11

12 --- EXHIBIT NO. PUB-13: Report entitled "An Examination
13 of the Equity Risk Premium
14 Assumed by Canadian Pension
15 Plan Sponsors"

16

17 MR. KEVIN MCCULLOCH: Mr. Chairman, if I
18 might...?

19 THE CHAIRPERSON: Yes, Mr. McCulloch.

20 MR. KEVIN MCCULLOCH: I'd like to reserve
21 the opportunity for the MPI Panel to perhaps take a look
22 at the exhibits and make a comment, if appropriate, after
23 the break.

24 THE CHAIRPERSON: Very good.

25 Now, as indicated before, we have one

1 further presenter, Mr. Warren Mills. Is Mr. Mills here?

2 MR. WARREN MILLS: Yes, sir.

3 THE CHAIRPERSON: And you have a speaker
4 phone there?

5 MR. WARREN MILLS: Yes. I do, sir.

6 THE CHAIRPERSON: Okay, Mr. Mills. If
7 you wouldn't mind giving your presentation. As you know,
8 the Public Utilities Board its basic role here is a
9 review of their financial situation for the purposes of
10 establishing rates and matters related thereto?

11 MR. WARREN MILLS: I understand.

12 THE CHAIRPERSON: Okay, Mr. Mills, please
13 proceed.

14

15 PUBLIC PRESENTATION BY MR. WARREN MILLS:

16 MR. WARREN MILLS: Thank you very much
17 for allowing me in at the late date, Mr. Chairman. I
18 appreciate it.

19 As a result of a recent relationship -- a
20 business relationship with MPIC I experienced the PIPP
21 process first hand with regards to a matter that had to
22 do with my son.

23 And although the matter has, I believe,
24 been resolved as a result of it, several things came to
25 my attention. And when I discovered that there was an

1 opportunity to bring this to the Public Utilities Board's
2 consideration; I asked and you've granted me the
3 opportunity and I thank you.

4 The experience which I've had first hand
5 with my son was not a pleasant or enjoyable one and I
6 realize this is not my soapbox to pursue that matter. It
7 did allow me to draw a few conclusions and then when I
8 read in the press about the amount of funds that are
9 available in MPIC's coffers these days, a couple of
10 points came to mind that I wanted to express.

11 I'm driven by my reaction to witnessing my
12 son's experience, so my presentation -- I will try and
13 keep it as unpassionate as I can.

14 I think that MPIC, with the funds they
15 have, has an opportunity to do many things. The two (2)
16 things which I would encourage the Public Utilities Board
17 to encourage MPIC to consider, are two (2) items.

18 Staffing within the PIPP process, I don't
19 know whether it's staff or process, or whatever the
20 issues are. I'd like to offer just some very brief
21 examples.

22 Authorization for release of health care
23 information provided to a caseworker on June the 8th,
24 forwarded to the doctor involved for his release of
25 information six (6) weeks later on July the 19th. My son

1 was the victim of a drunk driver, was quite innocent and
2 quite unfortunate.

3 And the matter took three hundred and
4 twenty (320) days to reach a unsatisfactory hostile
5 solution. I may have contributed to that and I've
6 attempted to apologize, as able, but the facts are that
7 the time that MPIC takes to move things with regard to
8 PIPP claims is very difficult on the victim who is
9 attempting to put his life back in order.

10 And I would encourage the Public Utilities
11 Board to encourage MPIC to spend some of this available
12 surplus to do everything they can to get the victim, be
13 it drunk driver or any other motor vehicular accident,
14 their solution as promptly as possible.

15 It's stated in their corporate vision,
16 that they will deal with care, efficiency and justifiable
17 pride in arriving at a victim's solution. And my sense
18 and it's one (1) only case, is that perhaps that vision
19 could be refocused and re-emphasized and the Public
20 Utilities Board could encourage MPIC to spend some of
21 this very substantial amount of funds I understand they
22 sit on to do everything they can to shorter the victim's
23 dangling.

24 My second observation, Mr. Chairman, is
25 that the Province of Manitoba has a Victims Bill of

1 Rights. And regrettably the threshold for a victim of a
2 motor vehicular accident is that he must be deemed to
3 have been substantially damaged.

4 The test is driving under the influence
5 and causing bodily harm. Regrettably with the amount of
6 drunks being charged, Crown Attorney's tend to deal away
7 the bodily harm portion of the charges in order to
8 satisfy and achieve a conviction and a solution.

9 Today I'm told there are one hundred and
10 sixty-eight (168) charges pending of driving under the
11 influence. And Crown Attorney's as well know are
12 peddling as fast as they can to deal with the matter.

13 Regrettably wise defence counsel attempts
14 to remove the causing bodily harm. The Crown has a job
15 to do, but removing the bodily harm drops the victim out
16 of the Province of Manitoba's Victims Bill of Rights and
17 the Victims Assistance Office.

18 And it leaves the victim on the one hand
19 dealing with MPIC and what they are required to do and I
20 appreciate. On the other hand, with no assistance,
21 advice, compassion or support whatsoever from the
22 Province because the bar is set, if you are the victim of
23 drunk driving, you have to have been bodily harmed. And
24 the Crown Attorney establishes that.

25 So my observation for the Public Utilities

1 Board today is, I've done some pencil pool and I -- I'm
2 not allowed access to the numbers, but the Province of
3 Manitoba Victim Services Department Staff could be
4 doubled with a contribution from MPIC of one-fifth (1/5)
5 of 1 percent of the funds they're currently sitting on.

6 I've heard MPIC contribute funds to
7 police, to probation officers, large sums. I sat here
8 yesterday, heard nine hundred thousand (900,000), four
9 hundred and sixty thousand (460,000) annualized standing
10 agreements. For a few hundred thousand dollars Victim
11 Services in the Province of Manitoba, Minister of
12 Justice, MPI's same minister, it should be an easy
13 conversation, MPIC could contribute to the Victims' Bill
14 of Rights and the Victim Services Departments.

15 It's a softer contribution than buying
16 devices that stop motor vehicles and hiring cops and
17 probation officers. But trust me, having witnessed what
18 a victim goes through it's a very worthy consideration
19 and with the funds available rather than giving me back
20 another buck and half on the rebate which might be
21 considered, I strongly encourage the Public Utilities
22 Board to ask MPIC to consider contributing to supporting
23 financial assistance to hire additional Victim Services
24 officers so as to allow Victims Bill of Rights and
25 Services to lower the threshold so that a victim doesn't

1 have to satisfy a Crown Attorney that he was bodily
2 harmed.

3 You can, as my son is living proof,
4 fortunately living, you can have a twenty-seven thousand
5 dollar (\$27,000) car destroyed around you, you can be
6 given prescriptions for pain killers, muscle relaxants,
7 neck braces, and you can lie in bed for a month and you
8 do not meet the threshold of Victim Services rights and
9 privileges in the province of Manitoba.

10 The rights and privileges that are
11 available to a victim aren't -- aren't spectacular items
12 but when you have been through the process any additional
13 support that could be offered to victims, particularly of
14 drunk drivers, but all victims -- I understand that there
15 are other areas where victims are denied access to the
16 Bill of Rights and the Victims' Assistance Department
17 because the severity of the crime doesn't qualify.

18 I think this is a tremendous opportunity
19 for MPIC to invest in providing additional support albeit
20 not financial but access to resources that would provide
21 great appreciation and compassion to those who a Crown
22 Attorney deems are not sufficiently battered to qualify
23 for the Victims' Bill of Rights.

24 So if there's -- in summary, Mr. Chairman,
25 if you could consider asking MPIC to contribute some

1 funding to Victim Services so that the people they deal
2 with on a daily basis can be sent by MPIC with pride,
3 dignity and compassion and support to another mechanism
4 to help them put their life back in order. And that's my
5 submission. Thank you.

6 THE CHAIRPERSON: Thank you, Mr. Mills.
7 We appreciate your presentation. We'll ask MPI in the
8 normal course to provide any comment they may have on
9 your suggestions and situations.

10 And again we appreciate your coming.
11 Thank you.

12 MR. WARREN MILLS: Mr. Chairman, I've --
13 I've provided copies of the six (6) or seven (7) letters
14 that I forwarded to the Chairperson of MPIC and I ask
15 that they be entered into my presentation.

16 THE CHAIRPERSON: Very good. Is Mr. Singh
17 still...

18 MR. WARREN MILLS: The correspondence is
19 as recent as yesterday.

20 THE CHAIRPERSON: Very good, sir. Thank
21 you.

22 MR. WARREN MILLS: Thank you very much.

23 THE CHAIRPERSON: Mr. Saranchuk?

24 MR. WALTER SARANCHUK: Thank you, sir.

25 MR. WARREN MILLS: Have a good day.

1

2 CONTINUED BY MR. WALTER SARANCHUK:

3 MR. WALTER SARANCHUK: Dealing quickly
4 with what we've known in the past and now know to be the
5 bodily injury tort run-off can Mr. Bedard please provide
6 an update on the status of the remaining pre-PIPP tort
7 claims?

8 MR. WILF BEDARD: Yes, I can do that.
9 Currently we have seventeen (17) outstanding --
10 outstanding cases; that's all that is left. It involves
11 fifteen (15) plaintiffs, seventeen (17) files. One (1)
12 plaintiff has three (3) actions going and it'll likely be
13 one (1) settlement so it's getting down to the wire.
14 There's not much left.

15 MR. WALTER SARANCHUK: And the reserves
16 are in what order and can you tell me are they
17 sufficient?

18 MR. WILF BEDARD: Certainly the reserves
19 are sufficient. The case reserves currently are
20 approximately \$2 and half million with the financial
21 provisions being approximately 1.3, 1.5 million. I might
22 stand to be corrected by Mr. Galenzoski but I believe
23 those numbers are -- are correct.

24 MR. WALTER SARANCHUK: But the point is,
25 that you're satisfied that the reserves are sufficient?

1 MR. WILF BEDARD: Yes, sir. Absolutely.

2 MR. WALTER SARANCHUK: Fine. Thank you.
3 Those are all the questions in that area.

4 Now, proceeding with claims forecasting,
5 this is dealt with in Volume I of SM 5.2 in Volume I.
6 And, in particular, at page 6. Mr. Galenzoski, I wonder
7 if you would, again, at a high level, as you have in the
8 past, review the claims forecasting methodology with
9 respect to the three (3) methods or processes? Or Mr.
10 Palmer.

11

12 (BRIEF PAUSE)

13

14 MR. WALTER SARANCHUK: SM 5.2.

15 MR. DON PALMER: I have it. The -- there
16 are three (3) methods that are utilized in the claims
17 forecasting. The main one we have called here the
18 financial forecast. Is -- is forecast by committee. Our
19 claims forecast committee is a -- a committee of the
20 Corporation, multi-disciplinary. It includes people from
21 the pricing and economics department, from the finance
22 department, from the claims department to give the -- the
23 best forecast of future years' claims.

24 And that is starting with some actuarial
25 or financial models and then tempered with real life

1 experience and things that are going on in the field that
2 the claims people are telling -- telling us about. So
3 that we can -- any turning points, any new claims that
4 maybe have not been in the -- in the historical data are
5 reflected in the forecast.

6 MR. WALTER SARANCHUK: So we're talking
7 an element of judgment that's used here?

8 MR. DON PALMER: That's correct. It's --
9 it's also late-breaking information and, using your word,
10 any of that late-breaking information and how we feel it
11 will influence future claims activity is included in the
12 forecast.

13 The two (2) other methods that we use are
14 purely actuarial methods. They're not vetted through the
15 claims forecasting committee. The linear forecast is on
16 each line of business assuming that the increases or
17 changes year over year are on a flat dollar basis.
18 Again, on an amount per vehicle so that it's at least
19 normalized to our growing vehicle population.

20 So to give you an example, the loss cost
21 of collision claims that may be a hundred and fifty
22 dollars (\$150) per vehicle today. Next year we might
23 assume that to grow five dollars (\$5) a year. So it
24 would be a hundred and fifty-five dollars (\$155) next
25 year. A hundred and sixty dollars (\$160) the year after.

1 Hundred and sixty-five (165) the year after that and so
2 on. So that's one (1) mathematical model that -- we fit
3 a straight line to the historical data and -- and project
4 it forward.

5 The other model is exponential. And that
6 means that we expect to -- that the claims will increase
7 on a percent basis every year. So rather than saying
8 that they will increase by five dollars (\$5) every year,
9 we may say that they increase by 5 percent every year.
10 And that generally gives a somewhat bigger increase into
11 the future than a linear model would.

12 So those two (2) are used as benchmarks to
13 -- to test the financial forecast and see that it's in
14 the same ballpark.

15 MR. WALTER SARANCHUK: And is it a fact
16 that only the linear and exponential are statistically
17 sound and actuarially driver?

18 MR. DON PALMER: No, I wouldn't agree
19 with that. Actuarially sound, to me, means that we're
20 getting the expected value of future costs.

21 So I would say that the -- I would agree
22 that the lineal method and the exponential method are
23 more traditionally actuarial. I would say that all three
24 (3) methods, the aim is to get the expected value of the
25 future costs.

1 So to say that the financial forecast is
2 not actuarially sound, I would not agree with.

3 MR. WALTER SARANCHUK: Yes, I'd just ask
4 you now to turn to the response of the Corporation to IR
5 11, asked by the Public Utilities Board in the first
6 round, this is not in the book of documents. So please
7 turn to PUB/MPI I-11.

8

9 (BRIEF PAUSE)

10

11 MR. DON PALMER: I have it.

12 MR. WALTER SARANCHUK: Yes and you'll
13 note there is in response to this Interrogatory, a couple
14 of pages, one (1) entitled part A and one (1) part C, the
15 last two (2) pages of the response.

16 MR. DON PALMER: If you're going to ask
17 me what happened to part B, I'll have to take that as an
18 undertaking.

19 MR. WALTER SARANCHUK: Actually I wasn't.

20 MR. DON PALMER: Okay then, I won't.

21 MR. WALTER SARANCHUK: In respect of the
22 information presented in the first attachment, that's
23 part A, can you provide a brief explanation of it?

24 MR. DON PALMER: What this particular
25 exhibit does, is compares the -- by type of claim, bodily

1 injury property damage, weekly indemnity, other accident
2 benefits, those two (2) together, the WI and accident
3 benefits, other combine to become all of PIPP, collision
4 and comprehensive, looks at the historical data and
5 compares the trends that are inherent in the data and
6 compares the three (3) approaches of the lineal trend and
7 the exponential trend and the financial forecast, for
8 both frequency, severity and total loss costs of each one
9 (1) of those categories and claims.

10 MR. WALTER SARANCHUK: And is it
11 appropriate to interpret the information presented for
12 2007/'08 in each case as representing movement from an
13 expected level for '06/'07 to an expected level for
14 '07/'08?

15 MR. DON PALMER: That would be accurate,
16 yes.

17 MR. WALTER SARANCHUK: And focussing on
18 the loss cost trends, how should the Board interpret any
19 significant differences between the financial forecast
20 selections on which the proposed rates are based; and the
21 comparable fitted exponential trends?

22 For example, in the bodily injury section
23 the 2.25 percent under the financial forecast approach to
24 the 5.5 percent on the exponential trend?

25 MR. DON PALMER: What that would indicate

1 is we -- the claims forecasting committee feels that the
2 future trend will be less than that that's historically
3 been observed.

4 MR. WALTER SARANCHUK: And does the same
5 comment apply in respect of weekly indemnity and
6 comprehensive?

7 MR. DON PALMER: Yes. Comprehensive
8 certainly even more so. And we have talked about the
9 recognition of the immobilizer program and that would
10 have an impact on that.

11 MR. WALTER SARANCHUK: Now, referring to
12 the second attachment that's part C, can you provide a
13 brief explanation of the information there? For example,
14 can you confirm that it reflects the actual experienced
15 year-over-year changes in frequency, severity, and loss
16 cost?

17 MR. DON PALMER: Yes, I'll confirm that.

18 MR. WALTER SARANCHUK: Now, there would
19 appear to be some significant volatility in these
20 statistics for some coverages and I guess that
21 illustrates the difficulties of doing these forecasts;
22 would you agree?

23 MR. DON PALMER: I would agree with that,
24 sure.

25 MR. WALTER SARANCHUK: And so, again,

1 focussing on loss trends or loss cost trends how should
2 the Board interpret the selected financial forecast trend
3 for accident benefits weekly indemnity from Attachment A
4 at 2.25 percent compared to the recent history which
5 would appear to reflect some wild swings from a high of
6 43.6 percent to a low of minus 32.42 percent over the
7 last three (3) years.

8

9

(BRIEF PAUSE)

10

11 MR. DON PALMER: What this comes down to,
12 in my mind, is the difference between a forecast and a
13 prediction and there are wide variations from year to
14 year. We know that. We know that there will be. Our
15 task is to come up with the expected value of claims.
16 Some years we're going to be wrong; some years we're
17 going to be -- or we're going be low; some years we're
18 going to be high.

19

20 Our goal is to predict the outcomes over
21 the longer term and I'm sometimes challenged when -- when
22 our forecasts are -- are high or low, saying well, you
23 couldn't get that right again, Mr. Palmer? And I -- and
24 I say, Well, the idea is that there -- the expected value
25 is right, it's just that the -- the actual world was
different than -- than expected. And that doesn't mean

1 that the forecast was wrong, it just means that there's a
2 variation in -- in the world that we operate in.

3 MR. WALTER SARANCHUK: What is the
4 difference between a prediction and a forecast? Sorry
5 for the interruption, but...

6 MR. DON PALMER: The -- the -- I would
7 say that prediction, you're probably trying to get an
8 exact value and that you really try to time the swings
9 and say, Okay, next year I predict that we're going to
10 have a bad winter and I will have higher claims and the
11 year after I think we're going to have a mild winter and
12 we have lower claims. That we will -- we will never be
13 right.

14 What we're looking for is over the longer
15 term and the expected value that when we measure how good
16 or -- or bad our predictions or forecasts were, that we
17 measure that over the longer term and I think we've done
18 that. I recognize that we -- in our risk analysis for
19 instance it has been observed that we've been -- over the
20 long term we've been very, very accurate in our -- our
21 forecasts.

22 The average over the last twelve (12)
23 years that we mis-forecast by eight hundred thousand
24 dollars (\$800,000) over 700 million, but if you look at
25 each one of those years in isolation we've had some

1 pretty wild variations.

2 MR. WALTER SARANCHUK: Are assumptions
3 and predictions included in forecasts?

4 MR. DON PALMER: Assumptions are, yes.
5 Not predictions. I -- I would -- I wouldn't include
6 that. It's -- again it's -- it's forecasting expected
7 value over the longer term.

8 MR. WALTER SARANCHUK: So when you look
9 at Collision, for example, a selection of 3.75 percent on
10 page 1 in Part A under the financial forecast approach
11 versus a recent history ranging from 1.73 percent down to
12 minus 0.38 percent over the last couple of years and for
13 Comprehensive a selection of minus 4.07 percent versus a
14 recent history of over twelve (12) percent over the last
15 three (3) years, what can you say in the way of
16 additional comment there?

17 MR. DON PALMER: First of all, with the
18 collision you gave the last two (2) years. If you go
19 back the previous two (2) years to that you've got values
20 of 9.43 and 6.58 percent which is significantly more than
21 the recent but could happen again. And, again, we're
22 looking at something on -- an average increase year to
23 year.

24 On the comprehensive that's a number of
25 factors. Certainly there's some -- a lot of weather-

1 related claims that are included in comprehensive that
2 will cause some pretty wild swings. We also have the
3 theft issue that we've talked at length about.

4 The increases here, we are relying on some
5 intervention in our claims forecasts that will influence
6 the level of theft claims in the future. So that's why
7 there's a lower -- a lower trend expected at that point
8 in time.

9 MR. WALTER SARANCHUK: Thank you, sir.

10 I'd now draw you attention to the response
11 by the Corporation to PUB Interrogatory number 10 in the
12 first round and this is reflected at Tab 19 in the book
13 of documents.

14 MR. DON PALMER: I have it.

15 MR. WALTER SARANCHUK: And there are
16 three (3) exhibits, if you will, or tables that have been
17 filed in response. Could you please describe the
18 information shown on these exhibits?

19 MR. DON PALMER: What -- what these show
20 is the differences between our forecasts -- two (2) sets
21 of forecasts. One (1) is labelled as "projected" which
22 would be the year in which we're making application for
23 rates. For example, this year the projected year would
24 be '07/'08.

25 The revised -- the following year when we

1 come back to the Public Utilities Board we, again, file a
2 revised forecast for the year that we would currently be
3 in so this year we have a revised forecast for 2006/'07.

4 And then the actual would be the year
5 after once we -- once we have actually closed the books
6 on a -- on a given fiscal year. So, for instance, we now
7 have actual results for 2005/'06.

8 The three (3) tables that you've
9 referenced, one (1) is the claims frequency. So that
10 would be how many claims there have been. The second one
11 is severity. So the average cost of each claim. And the
12 third one being incurred claims costs. So that's the
13 total dollars expended.

14 MR. WALTER SARANCHUK: Can you give us an
15 idea of the timeline in terms of the difference time-wise
16 between the projection and the revision?

17 MR. DON PALMER: They're -- they're all a
18 year apart.

19 MR. WALTER SARANCHUK: So it's, I think,
20 I would suggest, quite a challenge to forecast that far
21 out?

22 MR. DON PALMER: It certainly is a
23 challenge. Yes. I would agree with that.

24 MR. WALTER SARANCHUK: And looking at the
25 Table 1, dealing with the five (5) year claims frequency

1 comparison, to what does the Corporation attribute the
2 improved accuracy for the physical damage coverages in
3 '05/'06 that is projected versus actual compared to what
4 appears to be the persistent under-estimation of prior
5 years?

6 Does that mean you were doing your
7 homework, Mr. Palmer?

8 MR. DON PALMER: I've been -- I've been
9 sitting at the Public Utilities Board long enough to know
10 if I take credit for anything then next year it's going
11 to come back and bite me.

12 I think we have improved our forecasts.
13 We have improved our understanding of the business.
14 Certainly with the personal injury protection plan, we
15 have twelve (12) years of experience now.

16 And it certainly was a huge challenge at
17 the beginning because we -- we had this new program and
18 didn't have any history and didn't know exactly how it
19 was going to function or pan out.

20 So we can -- we continue to learn about
21 the program and I think we're getting better, that claims
22 forecasting committee that I referenced has a better
23 understanding, we have more field information.

24 So I think there is better information
25 available. But to say that we can necessarily expect

1 that there will be less variance or no variance next
2 year, we're certainly still subject to large
3 fluctuations.

4 MR. WALTER SARANCHUK: And has the actual
5 year to date experience for 2006/'07, that is since the
6 time of the GRA filing last year, tended to narrow or
7 widen the gaps between projected and revised frequencies
8 as shown in Table 1?

9 MR. DON PALMER: As Mr. Galenzoski said
10 this morning that there are variances because of weather
11 related claims and our bodily injury claims are also
12 somewhat higher.

13 MR. WALTER SARANCHUK: And with reference
14 to Table 3, the five (5) year claimed incurred
15 comparison, can you comment on what appears to be
16 persistent over projection in respect of bodily injury?
17

18 (BRIEF PAUSE)

19
20 MR. DON PALMER: Could you point me to a
21 specific reference please, Mr. Saranchuk?

22 MR. WALTER SARANCHUK: Well I have
23 highlighted here the public liability, for example, post-
24 PIPP, post March 1, 1994 and in respect of PIPP 2004/'05,
25 '05/'06.

1 (BRIEF PAUSE)

2

3 MR. DON PALMER: First, let me just
4 itemize what exactly that coverage is. We're talking
5 about tort claims for -- that are -- well, all out of
6 Province claims, since there's no tort recovery.

7 So these claims are -- there is a low
8 frequency, high severity. There is great fluctuation in
9 those numbers and we're still talking something in the
10 order of \$7 or \$8 million out of \$500 million of claims
11 cost.

12 So we've probably been a little
13 conservative on that side, but in terms of overall
14 materiality to the forecast I don't think there's very
15 much effect.

16 MR. WALTER SARANCHUK: What about PIPP
17 for the last couple of years?

18

19 (BRIEF PAUSE)

20

21 MR. DON PALMER: We've been -- the actual
22 has been under-forecasted for the last couple of years,
23 but was over for a few years before that. Again there's
24 some fairly significant swings.

25 MR. WALTER SARANCHUK: I guess the

1 question was, in terms of what appears to be an over-
2 projection and in respect of PIPP for the last couple of
3 years that certainly would appear to be the case.

4 And so, like, I'm asking, is there any
5 comment you can provide in respect to that?

6 MR. DON PALMER: I would -- I would go
7 back and make the judgment over the longer term. One (1)
8 or two (2) years of over-projection or under-projection,
9 I don't think tells -- informs the Board very much.

10 MR. WALTER SARANCHUK: Okay. And we, of
11 course, earlier alluded to the second quarter report.
12 Given the information, I don't know if you necessary have
13 to refer to it, but just offhand given the results for
14 the last six (6) months, has that tended to narrow or
15 widen the gaps between the projected and the revised for
16 the claims incurred?

17 MR. DON PALMER: PIPP claims are up so we
18 may very well be in front of this Board next year
19 explaining a negative variance, claims greater than
20 forecast.

21 MR. WALTER SARANCHUK: And can I ask you,
22 sir, in your view do these tables that we've just been
23 reviewing provide any evidence of systemic bias in claims
24 forecasting?

25 MR. DON PALMER: No.

1 MR. WALTER SARANCHUK: We earlier alluded
2 to the conclusion of the CAC/MSOS expert witnesses sirs
3 Hum and Simpson and let me ask you, sir, does the
4 Corporation accept the conclusion that they have given
5 that MPI forecasting, quote:

6 "...has a positive bias that has
7 systemically underestimated net
8 underwriting income over the period
9 from 1994/'95 to 2005/'06."

10 End of quote. This is referred to at page
11 25.

12 MR. DON PALMER: I -- I've read that
13 reference quite a lot over the last couple of weeks and -
14 - and no, I don't think there's any -- or there is no
15 systemic bias there.

16 We're talking about eight hundred and some
17 odd thousand dollars (\$800,000) on a total revenue of
18 \$700 million. And as I mentioned on Tuesday in -- in my
19 direct, if we had -- if you had asked me the same
20 question last year you would have been asking if there
21 was a negative bias of some seven hundred thousand
22 dollars (\$700,000) because we were under our forecast in
23 the most recent year by -- by an amount that pushes the
24 number from an under-forecast of seven hundred (700) --
25 or over-forecast of seven hundred thousand (700,000), the

1 other way, to eight hundred thousand dollars (\$800,000).

2 So when you see that kind of fluctuation
3 from the positive and negative based on one (1) year's
4 experience I think that's evidence that there is no bias.

5 MR. WALTER SARANCHUK: Has the
6 Corporation made what it considers to be improvements in
7 its forecasting accuracy over that time frame of 1994/'95
8 to '05/'06?

9 MR. DON PALMER: The main improvement, I
10 would suggest, is our understanding of the PIPP program.

11 MR. WALTER SARANCHUK: Is there any other
12 line, any other item in the overall scheme of things that
13 you can attribute improvement to, aside from PIPP,
14 generally speaking?

15 MR. DON PALMER: The overall experience
16 of the forecasting team, when -- when I started with the
17 Corporation back in the early -- in 1989, that's when the
18 claims forecasting -- or when I jointed the Claims
19 Forecasting Committee and there was a few new faces on
20 that -- our overall understanding of the -- the
21 Corporation and collision claims has improved over time.

22 We have certainly been able to get
23 valuable experience information from the claim -- from
24 the Claims side of the business and I think that they
25 have got some valuable information from -- from us

1 "forecasters," quote unquote.

2 So I think the whole -- the whole process
3 has improved, not just over the last twelve (12) years
4 but over the last fifteen (15) or so years.

5 MR. WALTER SARANCHUK: Would that apply
6 to premium components and expense components as well?

7 MR. DON PALMER: I would say it -- it
8 would apply to all components.

9 MR. WALTER SARANCHUK: Thank you.

10

11 (BRIEF PAUSE)

12

13 MR. WALTER SARANCHUK: Just referring to
14 the Hum/Simpson Report again and its reference to
15 positive bias, can the source of that perceived positive
16 bias be isolated to one or more components of net
17 underwriting income, either over the entire period or
18 portions?

19 MR. DON PALMER: Is there a specific
20 reference in the Hum/Simpson Report, please?

21 MR. WALTER SARANCHUK: I'm looking at the
22 top of page 25, sir, and it's also addressed on the prior
23 page in 5.2 -- Section 5.2 there.

24

25 (BRIEF PAUSE)

1 page 25 of the document prepared by Professors Hum and
2 Simpson, they -- and I don't believe that Mr. Saranchuk
3 touched upon this or the answer but that is the question
4 of accumulation.

5 It says any one (1) year it may not be
6 that significant but when you accumulate it it comes to
7 10.152 million. This is the -- this is the very top of
8 page 25 referring to net underwriting income per se.

9 And then it says, similarly, for net
10 underwriting income excluding operating expenses the mean
11 forecast error is five hundred and seventy-nine thousand
12 (579,000) which has resulted in accumulation of 6.9
13 million plus since 1994/'95. And as you can read, the
14 forecast errors are small, only 5.2 percent of mean
15 actual net underwriting income and 2.7 percent of mean
16 actual net underwriting income including operating
17 expenses over the net period.

18 But the cumulative effect over many years,
19 can be quite significant. And then he suggests 5.2
20 percent growth in net underwriting income exceeds the
21 rate of growth of inflation during the period and indeed
22 exceeds all inflation forecasts in the foreseeable
23 future.

24 I'm just really quoting from that
25 statement, so the point I'm making is, we should look at

1 the accumulative effect rather than any one (1) year.

2 MR. DON PALMER: I think I would disagree
3 with that conjecture or -- and again because the
4 variances, the \$10 million seems like a large number. I
5 don't think anybody is going to say it's not.

6 And I've just taken a round -- a round
7 number estimate and said, okay, for the last twelve (12)
8 years our average revenue has been about \$500 million.
9 It's about 700 now, it was lower than that, so just as a
10 ballpark estimate I took 500 million.

11 So you're talking about a variance of \$10
12 million on a revenue of \$6 billion. Again, very, very
13 small numbers. The \$10 million swing is one (1) year. I
14 think if we're within forecast -- in any given year now,
15 at \$10 million I think we've done a very good job.

16 So to say that that is a cumulative bias,
17 I would not agree with that portrayal at all.

18 MR. LEN EVANS: What about in the second
19 paragraph on page 25, when he makes reference to the 5.2
20 percent exceeding the rate of growth of inflation?

21 MR. DON PALMER: Again to compare it to
22 net underwriting income, when our target fluctuates a
23 fair bit and I -- I remember talking about net income one
24 (1) time and we're balancing for a break even over the
25 long term.

1 And I remember somebody coming to me and I
2 thought we had done, on a given month, we were within --
3 our net income was like a hundred thousand dollars
4 (\$100,000); it was so close to zero that we couldn't --
5 we couldn't hope for anything better than that.

6 In our forecast, because we do monthly
7 forecast, was two hundred thousand dollars (\$200,000).
8 And someone came to me with a very straight face and
9 said, "Palmer we've got to do something about these
10 forecasts, you've missed it by 100 percent."

11 And it's just -- I think it's twisting the
12 truth. And to relate to net income, I think what we have
13 to do again is relate it to the total revenues,
14 understanding that our total revenues is going to be
15 break even, bottom line.

16 MR. LEN EVANS: Thank you, Mr. -- so the
17 observation that 5.2 percent growth in net underwriting
18 income exceeds the rate of growth of inflation during
19 that period or during the period; and exceeds all
20 inflation forecasts in the foreseeable future you don't--

21 MR. DON PALMER: It's irrelevant.

22 MR. LEN EVANS: That's irrelevant. Okay.

23

24

(BRIEF PAUSE)

25

1 MR. LEN EVANS: Okay. Thanks.

2 THE CHAIRPERSON: Should we take a short
3 break now, Mr. Saranchuk?

4 MR. WALTER SARANCHUK: Might I suggest in
5 five (5) minutes, sir?

6 THE CHAIRPERSON: Very good.

7

8 CONTINUED BY MR. WALTER SARANCHUK:

9 MR. WALTER SARANCHUK: I'm going to now
10 address very briefly, claims cost control initiatives
11 that are addressed at Volume I at SM 5.3 and 5.4. And
12 the initiatives are addressed there and set out clearly.

13 Is there any additional comment that you
14 can provide, Mr. Bedard, in respect of these bodily
15 injury claim costs saving initiatives that are addressed
16 in SM 5.3? In particular, I'm looking at the
17 practitioner education liaison, the negotiated fee
18 agreements and the prolonged recovery unit?

19 MR. WILFRED BEDARD: Well, the
20 Practitioner Education Liaison Initiative is -- is one
21 that comes out of our healthcare services team. They're
22 of the belief -- the physicians that work with us are of
23 the belief that there is not a lot of education given to
24 doctors with respect to managing soft tissue injuries,
25 whiplash-associated disorders, and there's a lot of new

1 literature on that that most of the medical profession
2 perhaps is not privy to.

3 They spent a lot of time talking with
4 people in -- in clinics, in hospitals, and whatnot
5 talking to them about how to manage those types of losses
6 to ensure that we don't deal with -- they manage
7 avoidance of chronicity and chronic pain issues, post-
8 traumatic stress disorder and whatnot.

9 They spent a lot of time talking to -- to
10 the medical profession about that. That activity
11 continues to go on. It has been going on for -- for some
12 years now. They, as mentioned in the document, have
13 completed twenty-two (22) such presentations over the
14 course of the last fiscal year and that exercise does
15 continue.

16 And it's very important for us to help
17 managing our costs because as you've seen in the -- in
18 the application many of the injury claims, a vast
19 majority of injury claims reported to MPI are of
20 whiplash-associated disorder in nature. There's a lot of
21 funds both from MPI and the medical profession expended
22 on managing these losses so to try educating the medical
23 profession is -- is something that we feel strongly about
24 and we exercise that responsibility through these
25 initiatives through our healthcare services team.

1 As far as the negotiated fee agreements
2 are concerned we believe that negotiating fee agreements
3 is the proper way to -- to manage costs, getting a firm
4 understanding in terms of the type of -- of services and
5 the type of fees that ought to be paid creating a lot of
6 consistency and expectation throughout the -- throughout
7 the province.

8 We are very pleased that we do have a very
9 positive working relationship with those practitioners
10 and are able to agree on the terms and conditions of
11 these contracts on an ongoing basis.

12 As far as the prolonged recovery unit is
13 concerned we are in the two (2) -- second year of a two
14 (2) year pilot project on that effort and we have had
15 very good success in revisiting the rehabilitation of
16 people who have fallen into chronicity if you will and
17 chronic pain and not been able to resume normal
18 activities. We have benchmarked the fact that we would
19 try and reduce our expenditures by about \$2 million or
20 our reserves rather by \$2 million per year on this
21 initiative.

22 We were successful in exceeding that the -
23 - the first year of the pilot and we're well on our way
24 to exceeding that in the second year of that pilot. It
25 clearly is a -- is a worthwhile initiative that once we

1 do our two (2) year evaluation will likely become part of
2 the regular way we do business well into the future.

3 MR. WALTER SARANCHUK: Thank you, sir.
4 And then moving on to all perils claims cost savings
5 initiatives at SM 5.4 on the next page, with reference to
6 SM 5.4.A After Market and Recycled Parts Usage, this is
7 addressed in the book of documents Tab 22, the
8 Corporation's response to Interrogatory Number 18 asked
9 by the Public Utilities Board in the first round.

10 And can you comment, sir, on the
11 utilization of after market parts and the recycled parts?
12 There's a definition there for each as shown in SM5.4.
13 It would appear that the Corporation is increasing its
14 utilization on both counts. Could you briefly give us an
15 overview?

16 MR. WILF BEDARD: Yes, certainly. We are
17 very committed here in Manitoba to utilize after market
18 parts which are brand new parts that are manufactured by
19 somebody other than the original manufacturer of the
20 vehicle. The number of those parts in the industry are
21 continuing to grow; the quality of them are continuing to
22 grow. You're seeing increases all over the -- the
23 country really in terms of the use of after market parts.
24 We're no exception. We continue to use them. They are
25 fully warrantied no different than -- than a -- an OE,

1 original equipment manufacturer, and as a consequence
2 we're using more of those parts on an ongoing basis.

3 As far as the recycled parts which are --
4 which are recycled parts from -- from total loss
5 vehicles, we do purchase a significant number of -- of
6 recycled parts throughout the province. The percentage,
7 as you see, has grown from 11 percent of the parts
8 purchased in 2001 to 16 percent in 2005.

9 Again, we're treating this as a
10 sustainable development initiative. We're taking
11 existing parts and re-using them in the repair process.
12 As a result of that we're saving vehicles that may
13 otherwise be total loss and, as a result, we're saving
14 money to premium payers as well.

15 So it's, in essence, the initiative there
16 and as you can see, you can see a significant shift year
17 over year from the use of new manufactured parts from
18 OE's to the aftermarket and recycled parts.

19 MR. WALTER SARANCHUK: Thank you, Mr.
20 Bedard.

21 That completes my line of questioning,
22 Mr. Chairman. My Learned Friend, Ms. Everard, will start
23 another line after the break.

24 THE CHAIRPERSON: Very good. We'll have
25 a short break. Thank you.

1 --- Upon recessing at 2:35 p.m.

2 --- Upon resuming at 2:53 p.m.

3

4 THE CHAIRPERSON: Ms. Everard, anytime
5 you're ready.

6 MS. CANDACE EVERARD: Thank you,
7 Mr. Chairman.

8

9 CONTINUED CROSS-EXAMINATION BY MS. CANDACE EVERARD:

10 MS. CANDACE EVERARD: Just following on
11 some of the questions that Mr. Saranchuk posed earlier,
12 can the Panel comment on the Corporation's overall
13 impression and response to the Hum and Simpson Report
14 presented by CAC/MSOS?

15 MR. DON PALMER: Yes. This one comes to
16 me. And overall -- my overall impression is really that
17 they have absolutely missed the mark. And I say that --
18 there's -- there's two (2) overriding concerns that I
19 have with that report.

20 And the first one is with regard to
21 investment risk and they have left it alone. It -- it's
22 -- they've been virtually silent on it. The only mention
23 that they made about it was that they had been adjusting
24 or commenting on the adjustments that we had made to the
25 - the first risk analysis and they -- they said well,

1 we've really only looked at the operational risk part,
2 that particular adjustment is, therefore, not pertinent.

3 Now, I grant that they say not pertinent
4 with regard to their own analysis, but that's the only
5 mention that I see of investment risk and, to me as we
6 sit with \$2 billion in assets and have huge risk, for
7 them to more or less ignore that, then -- I think that's
8 a tremendous oversight.

9 The second major disagreement that I would
10 have with the Hum/Simpson Report is their, I'll say,
11 misunderstanding of the insurance business and the
12 regulatory cycle of that business.

13 And they talk about our monopoly position
14 and when we require a rate increase, the impression that
15 I get is that we just go out and get it. They make
16 reference to the Public Utilities Board, the implication
17 that I read was that we have carte blanche to increase
18 rates by anything up to 20 percent on an overall basis.

19 I'm thinking if this Corporation got
20 itself into a position that we required a 20 percent rate
21 increase, I suggest you might see a different panel on
22 this side of the table and you might very well see a
23 different panel on that side of the table, as well.

24 It's not a 20 percent overall cart blanche
25 that we've got and to suggest that the PUB only monitors

1 the rates, I think that's certainly understating the
2 purpose of th Public Utilities Board.

3 Our rate increases cannot be
4 instantaneous. We -- I talked at some length on Tuesday
5 about forecasting lag, about regulatory lag, about the
6 policy year effect; that all those things, when something
7 bad happens, it probably takes about three (3) years for
8 us to have any effect for compensatory action against
9 that bad thing that happened.

10 So to say that an unexpected non-recurring
11 event is something we can react instantaneously to; I
12 think that's certainly understating.

13 There's also some comment within
14 Hum/Simpson about smoothing our rates. And I have great
15 respect for Doctors Hum and Simpson and some of the
16 research that they have done, but clearly they're not
17 actuaries.

18 When we have to abide by actuarial
19 principles and actuarial standards and set rates on the
20 basis of expected future costs; that largely precludes us
21 from smoothing the rates.

22 And when we have something bad happen to
23 us, what's done is done. I mean the only -- the only way
24 that we can fully fund a past benefit is to have it come
25 from RSR. The actuarial standards and principles

1 preclude us from including that in an ongoing, going
2 forward rate. So I think they've missed that point.

3 Sorry, there are some other points that
4 they've made; in their evidence about how we treat
5 outliers. And they've been a little coy in that I think,
6 they say, well, you could adjust for it, you could -- and
7 it depends what it is, if it's something that wouldn't be
8 funded from the RSR you ignore it or you could give it
9 some extra weighting.

10 But it's the outliers that we're really
11 trying to protect ourselves against in the RSR. Clear
12 and simple. It's that unexpected, unforeseen, probably
13 large event that we really are trying to protect
14 ourselves against.

15 And to look at only twelve (12) years data
16 and the if you happen to have something really out of the
17 ordinary, saying well, we've got to adjust our data
18 accordingly. I think that's missing the point.

19 In the inflation scenario that -- that
20 we've talked about again there is a huge leveraged effect
21 and it almost seemed -- there was no mention of -- of
22 those possible large increases in claims reserves and it
23 was unclear to me if Professors Hum and Simpson really
24 understood that those benefits have to be completely
25 fully funded.

1 We can't do cashflow underwriting. We
2 can't -- we are required to have full reserves to pay for
3 all claims that are currently open. We don't have any
4 choice.

5 We talked a bit about liquidity as well
6 and -- and I was somewhat puzzled by the Hum/Simpson
7 claim that this is primarily a liquidity issue and I --
8 quite frankly the only way that it could possibly be is
9 if we were cashflow underwriting, if we were purely a
10 cash business and didn't have reserves.

11 That -- that's to me the only way that
12 that -- that claim would make any sense. And clearly,
13 clearly we are not a cashflow business.

14 I guess those are essentially my comments.
15 The -- it's mainly from my point a misunderstanding of
16 the insurance function, of the insurance accounting
17 function, and the actuarial function.

18 MR. KEVIN MCCULLOCH: Mr. Chairman, I
19 don't want to delay Ms. Everard's cross-examination any
20 further, but I did indicate prior to the break that we
21 were reserving the -- the chance to comment on the last
22 two (2) exhibits filed by Mr. Saranchuk.

23 THE CHAIRPERSON: The Ibbotson?

24 MR. KEVIN MCCULLOCH: Ibbotson and the --
25 the other study that was attached or the article and Mr.

1 Galenzoski has some brief comments to make on those two
2 (2) items.

3 THE CHAIRPERSON: Please proceed, Mr.
4 Galenzoski.

5 MR. BARRY GALENZOSKI: Thank you. First
6 of all, I just want to make sure that the Board
7 understands that the Corporation is certainly aware of
8 equity risk premium as a subject matter. We just simply
9 weren't aware of this particular author that was being
10 quoted and that -- that was the difficulty we were
11 having.

12 But when we look at the equity risk
13 premium document that the Ibbotson Associates have
14 produced and has been put forth as evidence I just want
15 to draw your attention -- again I've briefly gone through
16 this thing, very cursory look at it and I wanted to draw
17 your attention just to a few quotes out of this
18 particular report.

19 On the very first page in the middle of
20 the page it says:

21 "Since the expected equity risk premium
22 must be estimated there is much
23 controversy regarding how the
24 estimation should be conducted."

25 The report then goes on to talk about on -

1 - on page 80 near the bottom:

2 "Our own empirical evidence suggests
3 that the yearly difference between the
4 stock market total return and the US
5 Treasury Bond --"

6 THE CHAIRPERSON: Just a second, Mr.
7 Galenzoski, I truly want to follow you.

8 MR. BARRY GALENZOSKI: Okay.

9 THE CHAIRPERSON: Page 80?

10 MR. BARRY GALENZOSKI: Page 80 --

11 THE CHAIRPERSON: Yes, I'm there.

12 MR. BARRY GALENZOSKI: Page 80, last
13 paragraph.

14 "Our own empirical evidence suggests
15 that the yearly difference between the
16 stock market total return and the US
17 Treasury Bond income return in any
18 particular year is random. Graph 5.3
19 presented earlier [and we'll talk about
20 that in a second] illustrates
21 randomness of the realized equity risk
22 premium."

23 And if you turn back to graph 5.3 which is
24 found on page 78 and they do -- they do graph since 1925
25 through to 2005 the realized equity risk premium per year

1 and you will see that is very random as they suggest in
2 their report. It's -- it's moving up and down and all
3 over the place.

4 THE CHAIRPERSON: Looks like an
5 electrocardiogram to me.

6 MR. BARRY GALENZOSKI: On page 81 just
7 after Table 5.3 they make the statement:

8 "The significance of this evidence is
9 that the realized equity risk premium
10 next year will not be dependent on the
11 realized equity risk premium from this
12 year."

13 And then they go on to say -- I'm just
14 omitting the next few words and in the middle of the
15 following sentence:

16 "It is virtually impossible to forecast
17 next year's realized risk premium based
18 on the premium of the previous year."

19 And then we go onto the document that's
20 entitled "The Examination of the Equity Risk Premium
21 Assumed by Canadian Pension Plan Sponsors" and I believe
22 this was done up by Aon Consulting.

23 THE CHAIRPERSON: Exhibit 13.

24 MR. BARRY GALENZOSKI: Pardon me?

25 THE CHAIRPERSON: We gave it an Exhibit

1 13.

2 MR. BARRY GALENZOSKI: Exhibit 13. Okay.
3 On the very first page near the bottom it
4 says:

5 "The paper concludes that although the
6 expected return on assets may be
7 achieved, there are several factors
8 that suggest that the expected return
9 assumptions are aggressively
10 optimistic."

11 And if we turn to page 7 of that report,
12 Table 3 shows rates of return over a ten (10) year
13 periods on Canada's long bonds and derived ERP and you'll
14 notice that per the period 1984 to '93 the derived ERP is
15 negative 5.6 and that for the period 1994 to 2003 derived
16 ERP is .10.

17 So relatively unstable and -- and not too
18 positive, obviously.

19 THE CHAIRPERSON: The period of time, if
20 I may interject, marked by a continual virtual decline in
21 interest rates.

22 MR. BARRY GALENZOSKI: Okay. But we'll
23 put this in perspective by going to page 8 and --

24 THE CHAIRPERSON: By the way, my comments
25 shouldn't be made as a defence of the paper because I'm

1 reading it for the first time just like you.

2 MR. BARRY GALENZOSKI: Thank you. I
3 appreciate that. The -- so there's no negative bias then
4 towards my comments then obviously.

5 THE CHAIRPERSON: We'll decide on that
6 later.

7 MR. BARRY GALENZOSKI: I know you will.

8 In the -- in the beginning of the third
9 paragraph on page 8 it says:

10 "In fact, none of the previous ten (10)
11 year periods shown in Table 3 suggest
12 to me economic and financial conditions
13 similar to those expected to be
14 experienced in the next ten (10)
15 years."

16 And then we skip down a sentence or two
17 (2) and it says:

18 "I think this decade..."

19 And they're referring to the current
20 decade.

21 "... will be known as the decade of
22 unpleasant surprises."

23 And it finishes this little review off on
24 page 9 in the second last paragraph and this is starting
25 within the -- the second sentence:

1 "It should be noted that in recent ten
2 (10) year periods the ERP in Canada has
3 been less than 1 percent."

4 And the very last sentence in that
5 paragraph says:

6 "Some authors, such as Bernstein,
7 forecast a negative ERP."

8 So the Corporation has, you know, and I'm
9 getting outside of this evidence now and just talking
10 about what MPI does, MPI does not use an ERP when it's at
11 forecasting.

12 And if you're looking at a pension plan
13 they would be encouraged to use that for several reasons.
14 Number one (1), there's -- in many pension plans there's
15 a significant shortfall of the assets compared to the
16 liabilities and there's a -- there's a lot of pressure to
17 use a higher discount factor in -- in valuing their
18 liabilities going forward.

19 THE CHAIRPERSON: Depends on who it is
20 and whether it's a joint sponsored pension plan or an
21 employer sponsored plan as to whether --

22 MR. BARRY GALENZOSKI: Well, I'm talking
23 about a defined benefit plan and that's what this
24 document, I believe, is referring to, defined pension
25 plan.

1 THE CHAIRPERSON: All I meant,
2 Mr. Galenzoski, you were inferring there might be a pre-
3 disposition one way or another. It largely depends, I
4 think, on whether it's a jointly administered plan or
5 employee administered plan.

6 MR. BARRY GALENZOSKI: That may be very
7 true. If it's employee then is probably going to be a
8 different -- depending on who's writing the cheques, I
9 guess, makes the difference on that one.

10 So, you know, the view towards financing a
11 long-range liability like a pension is a little bit
12 different than the view with respect to financing a
13 premium or setting a premium for an insurance product
14 that's going to last for one (1) year, the next year that
15 we're looking for.

16 And you can -- you can make some mistakes,
17 I believe on -- on the longer term plan, for instance on
18 a pension liability, because the payment stream is going
19 to happen many years in the future and you have some
20 opportunity to recover.

21 When you make the assumptions with respect
22 to the pricing of your insurance product for the next
23 year you do not have that opportunity to recover unless,
24 of course, you can take that out of your rate
25 stabilization reserve if you make a mistake on that.

1 So we have taken the approach of not
2 estimating an equity risk premium on our equity
3 portfolios; that is because of several reasons. Number
4 one, we have, relatively speaking, not been investing in
5 equities for that length of time that we have a long
6 period of history.

7 And, number two, just because the recent
8 evidence is, is that it's not always available. So what
9 ends up happening in our situation is that if the,
10 indeed, the equity risk premium does materialize in our
11 portfolio and it does result in improved bottom line,
12 that falls to the rate stabilization reserve and can be
13 dealt with at that point in time.

14 THE CHAIRPERSON: So why do you invest in
15 equities?

16 MR. BARRY GALENZOSKI: We invest in
17 equities for the stated reasons I provided yesterday
18 which is, number one, when we -- when we moved into the
19 no-fault plan and we realized that we were going to have
20 large accumulations of cash that needed to be invested
21 and that we had liabilities that were inflation linked;
22 we had to take a different approach than just investing
23 100 percent in bonds.

24 And when -- as we studied the subject, we
25 wanted to get a -- we wanted to get a different risk

1 profile with respect to our investments and there is some
2 expectation and hope that you're going to get a lift with
3 respect to the -- and equity risk premium that we're
4 talking about, over the long term.

5 The problem is predicting it for rate
6 setting purposes. And for rate setting purposes, we
7 don't have that opportunity of coming back and saying,
8 whoops we made a mistake and now we're going to have to
9 ask for a little bit more, because that policy lasts for
10 a very short period of time, twelve (12) months and then
11 it's over; we're onto the next rate setting process.

12 So that's the reason we've chosen not to
13 put an equity risk premium in at this stage.

14 THE CHAIRPERSON: Thank you, Mr.
15 Galenzoski, I think that's a valuable commentary you've
16 made that we will reflect on considerably. And we have
17 got to commend you, too, (2) for your fast reading skills
18 because they're evident the way you've managed to parse
19 that document and find these sections. And I'm not being
20 glib, it's very good.

21 MR. BARRY GALENZOSKI: I appreciate that.
22 Thank you.

23 THE CHAIRPERSON: Ms. Everard...?

24 MS. CANDACE EVERARD: Thank you, Mr.
25 Chairman.

1

2 CONTINUED BY MS. CANDACE EVERARD:

3 MS. CANDACE EVERARD: Mr. Palmer, we're
4 going to get into the rate-making model, but just before
5 we go there, can you go back to AI-16 and, in particular,
6 page 9?

7

8 (BRIEF PAUSE)

9

10 MR. DON PALMER: I have it.

11 MS. CANDACE EVERARD: Thank you. In
12 Table 10 on the lower portion of the page, looking at the
13 row relating to the 1995/1996 insurance year; it's
14 reflected that there was in the far right column a 16.1
15 percent difference over the previous year or -- sorry, I
16 guess, between forecast and actual.

17 Would that statistic be what you refer to
18 as an outlier?

19 MR. DON PALMER: Definition of an outlier
20 is somewhat subjective. If I can put a little more
21 definition around that, I think two (2) standard
22 deviations beyond the mean is probably a reasonable
23 depiction.

24 That would be -- the standard deviation on
25 the bottom of that table shows at 7.6 percent. This is

1 over two (2) times that, so I would say that this would
2 be an outlier.

3 MS. CANDACE EVERARD: Mr. Palmer, would
4 you say that the reason for that 16.1 percent statistic
5 was the lack of experience with PIPP at that particular
6 time?

7 MR. DON PALMER: I would say that that
8 was a contributing factor. Now, I will tell you that in
9 retrospect the 1995/'96 year was a very bad year. It's
10 probably the worse PIPP year that we've had.

11 We didn't know it at the time because we
12 didn't have the experience. So, you couple the fact that
13 we didn't have historical experience, didn't understand
14 the plan as much as we do today, and had a very bad year
15 that all those things contributed to that and if that's
16 an outlier, then sure, I'll accept that.

17 MS. CANDACE EVERARD: And in your view,
18 how should outliers be treated?

19 MR. DON PALMER: They're -- they're part
20 of the experience, especially since the RSR is designed
21 to protect against something like this.

22 Now, there's a -- there's a little --
23 within this, in answering your question -- your question
24 I'm not -- I'm not accepting the fact that this type of
25 risk analysis in -- in just comparing actual to expected

1 is -- is valid for the purposes of RSR.

2 So in terms of how it should be treated,
3 again, I'll temper that with saying probably this isn't
4 the best treatment in -- in which to set the RSR in the
5 first place.

6 And -- and if I can add -- add one (1)
7 more comment on that, we have -- or I stated just before
8 the break that our forecasting is improving as we
9 understand things better, as we understand the plan
10 better, but the accuracy of our forecast doesn't stop
11 something bad from happening -- happening next year.

12 And I think that's the point. And for us
13 to tie our RSR into the forecasting process rather than
14 the insurance process, I think is misplaced.

15 MS. CANDACE EVERARD: And just to
16 confirm, Mr. -- Mr. Palmer, the inflation adjustment
17 that's reflected on the next page of AI-16 which is Table
18 11 is being proposed by the Corporation as an improvement
19 to the risk analysis?

20 MR. DON PALMER: Yes, it is.

21 THE CHAIRPERSON: While they're pausing
22 if I could go back to Mr. Galenzoski because I want to
23 seize this opportunity for your comments, if I may.

24 Would it be fair for us to take from your
25 comments that -- and I don't mean to say something that

1 appears to be self-evident but I'll lay it out, that MPI
2 is quite concerned as to their performance over the next
3 premium year. The bias is against reliance on general
4 experience over a longer period of time. There's a
5 concern over the risk of a loss at any year that could be
6 accounted for by a reliance on experience better than
7 that forecast. Is that fair?

8 MR. BARRY GALENZOSKI: Yes, that would be
9 fair, yeah.

10 THE CHAIRPERSON: You may want to think
11 about this but is there anything, in particular, or, in
12 general, in the Board's behaviour over past Orders that
13 has been a factor in the development of this philosophy?
14 You don't have to answer immediately.

15 MR. BARRY GALENZOSKI: We'll take a look
16 at your words but -- and give you our reaction I guess
17 tomorrow.

18 THE CHAIRPERSON: We have lots of time.
19 Thank you.

20

21 CONTINUED BY MS. CANDACE EVERARD:

22 MS. CANDACE EVERARD: Mr. Palmer, just --
23 just one (1) more question on page 10 of AI-16 and Table
24 11.

25 Under the column entitled, "Revised

1 Difference" for the 1995/'96 insurance year there's a
2 dollar amount of I believe \$93.9 million and can you just
3 explain how that number was arrived at on this particular
4 chart?

5 MR. DON PALMER: What we did is took the
6 percentage variance in each year and then applied that to
7 our current forecast so we have a total loss currently of
8 -- forecast of \$582 million.

9 The percent deviation that we saw in that
10 particular year was 16.1 percent so we took 16.1 percent
11 greater than the 582.12 and then the -- and the
12 difference or 16.1 percent of the 582 is the 93.9
13 million.

14 MS. CANDACE EVERARD: And is it fair to
15 include that figure as an outlier in the risk analysis or
16 should it be adjusted to reflect the lack of experience
17 at the time?

18 MR. DON PALMER: No, I think it's fair to
19 include it and that particular year was a bad year. We -
20 - we will -- we have -- have observed that for sure.

21 MS. CANDACE EVERARD: Okay. Turning then
22 to the rate making model, I'd ask you to reference TI-2?

23 MR. DON PALMER: Is it in the book of
24 documents?

25 MS. CANDACE EVERARD: No. It's not. So,

1 page 1 of TI-2, I understand, is a reflection of the use
2 of the financial forecast model and how that gives rise
3 to a construction of the required rate changes; is that
4 correct?

5 MR. DON PALMER: Required -- required
6 rate changes by major class. On an overall basis and by
7 major class, yes.

8 MS. CANDACE EVERARD: Now, what I'm going
9 to ask you to do, Mr. Palmer, is to go through the rows
10 on this particular exhibit and provide a brief commentary
11 on the nature and basis for each component and the unique
12 handling of that component by major class? And I have a
13 few specific questions on some of the rows and I'll just
14 jump in when you get to those particular rows.

15 MR. DON PALMER: The first row is the
16 expected unit counts for the '07/'08 policy year. And
17 that's a forecast on the number of insured units that we
18 will expect for each of those major classes.

19 The second row that is labelled "claims"
20 is the expected claims cost per unit for each of those
21 major classes. So, for instance, we expect in the
22 '07/'08 policy year that private passenger vehicles will
23 incur seven hundred and seventy-four dollars and twenty
24 cents (\$774.20) of claims cost per vehicle, contrasted
25 with thirty-three dollars and five cents (\$33.05) for

1 trailer rates because it's -- it's a different risk.

2 MS. CANDACE EVERARD: And on -- on that
3 line I did have a couple of specific questions.

4 Can you confirm that the numbers on the
5 claims line reflect the results of the new loss transfer
6 allocations?

7 MR. DON PALMER: Yes. I can confirm
8 that.

9 MS. CANDACE EVERARD: And can you comment
10 on whether there is any special treatment for
11 catastrophic claims in the history reflected on that
12 line?

13 MR. DON PALMER: Yes. Again, this is the
14 expected cost of future claims. So it's been -- it's
15 been taken into consideration. Yes.

16 MS. CANDACE EVERARD: And are there any
17 other special adjustments on that line?

18 MR. DON PALMER: Not special adjustments,
19 per se. Some of the techniques that we use to arrive at
20 those numbers maybe you could term as a special
21 adjustment. For instance, we have looked at serious
22 losses and spread them out over a longer period of time
23 then we did for non-serious losses.

24 So we -- because there are a small number
25 of claims we have spread the catastrophic losses and

1 looked at a ten (10) year average rather than a five (5)
2 year average for the rest of the classes so that there
3 isn't skewing of the data for some of the small classes.

4 MS. CANDACE EVERARD: If you could
5 continue with the next line on claims expense and then I
6 do have some specific questions on that line.

7 MR. DON PALMER: The claims expense is
8 the amount that it takes to adjust the claims that come
9 from overall and from each major class. And that's
10 spread by -- on a pro rata basis based on the claims
11 costs.

12 So if there are higher claims costs the
13 assumption is that there will also be higher claims
14 expenses.

15 MS. CANDACE EVERARD: Can you confirm
16 that this is a flat percentage of claims not varying by
17 major class?

18 MR. DON PALMER: I can confirm that.

19 MS. CANDACE EVERARD: And how do these
20 figures allow for differences between major classes in
21 the composition of claims by coverage?

22 MR. DON PALMER: It -- it's an average.
23 For instance, if you look at trailer claims, virtually
24 all physical damage claims, there would be no injury
25 component in that particular one (1).

1 vehicles. We don't have specific programming on
2 trailers, for instance. So we have not allocated any of
3 that road safety expense to trailers or ORV's.

4 We also have some specific programs, theft
5 prevention programs that are aimed at private passenger
6 vehicles, so there's an extra amount allocated to the
7 private passenger vehicle; that's why they're allocation
8 is a little higher than the other major classes. Overall
9 within each major class, each component is done on a per
10 vehicle basis.

11 The next line is operating expense. And
12 that's the administrative expense other than the claims
13 division for -- to operate the Corporation. That would
14 be salaries, building expenses, and so on, and that's
15 allocated on a per vehicle basis.

16 A few years ago the Board deemed that it
17 probably was inequitable to charge that operating expense
18 to trailers and off road vehicles. Although there is
19 some actuarial soundness to that because we do have flat
20 administration requirements, everybody gets a renewal and
21 those type of things.

22 So there is a cost, it doesn't matter if
23 you're - you're insuring a Cadillac or a 1978 Buick
24 Skylark, the administration costs aren't different. So
25 that's why it's on a flat per vehicle basis.

1 The problem and we see that cost about
2 sixty dollars (\$60) a vehicle. It probably didn't make
3 any sense to have claims cost in the nineteen dollars
4 (\$19) a vehicle, as we see on ORV's and charge sixty
5 bucks (\$60) to administer it.

6 There was an inequity there. So the
7 decision was made at that time to not charge the
8 operating expense to trailers or off road vehicles.

9 MS. CANDACE EVERARD: But, you can -- you
10 may have said this but just to confirm, that this
11 particular line fully reflects the HTA or Highway Traffic
12 Act unit basis for allocation?

13 MR. DON PALMER: That's correct. The
14 next line is commission. We pay our brokers commission
15 on a -- on the basis of premiums written. That's
16 reflected in that line.

17 The next line is premium tax. We pay the
18 Government of Manitoba 3 percent premium tax on all
19 premiums written. We have divided that into premium tax
20 paid on vehicle premiums and vehicle tax paid on driver
21 premiums.

22 MS. CANDACE EVERARD: And just to confirm
23 in the case of the Commission the -- and the -- the
24 vehicle premium tax it's a fixed percentage of the
25 premium that is at issue?

1 MR. DON PALMER: That's correct. And
2 you'll also notice that the premium tax for drivers isn't
3 included in -- in trailers or off-road vehicles because
4 those vehicles do not require a driver -- a licenced
5 driver.

6 The next two (2) lines are the Re-
7 Insurance Premium for casualty and catastrophe. We're
8 required to -- to rate on the basis of gross risk and to
9 build into our rate some allowance for catastrophic
10 claims.

11 The way that we have done that is because
12 we protect ourselves through re-insurance that we have
13 said that our re-insurance premium is a proxy for those
14 catastrophic events so that's why we've put it in in this
15 manner.

16 You'll --

17 MS. CANDACE EVERARD: Mr. -- Mr. Palmer,
18 sorry, just to interrupt. If -- if re-insurance is
19 included as a cost, then can you confirm that the claims
20 are included net of re-insurance?

21 MR. DON PALMER: I can confirm that, yes.

22 MS. CANDACE EVERARD: And just a couple
23 more specific questions on re-insurance confirming that
24 there is a distinct treatment by major use?

25 MR. DON PALMER: Yes. The casualty

1 program is for large injury claims. Again if we look at
2 trailers and off-road vehicles, trailers is -- is self-
3 evident; there isn't a large -- a risk of injuries there.

4 On the off-road vehicles remember what
5 this coverage is. It's third party liability capped at
6 two hundred thousand dollars (\$200,000), so again there's
7 no risk of that being catastrophic and that's why there's
8 no premium included for that line.

9 The next line is Re-insurance for
10 Catastrophes and that's -- our major catastrophe or
11 catastrophic peril would be hail. And motorcycles do not
12 have comprehensive coverages so the -- the re-insurance
13 premium is not charged to motorcycles because it's not
14 covered under the basic compulsory program.

15 MS. CANDACE EVERARD: And so what you've
16 just described between the two (2) lines relating to re-
17 insurance, the one being casualty and the other being
18 catastrophe is the distinct treatment between those two
19 (2) categories?

20 MR. DON PALMER: That's correct. The
21 next line is Fleet Rebates. We have a fleet rebate
22 program that's available to fleets that are more than ten
23 (10) vehicles in that at this particular time and
24 probably as long as I can remember there are more dollars
25 spent -- paid out in rebates than in surcharges so there

1 is an off balance there. So we have to collect the money
2 to pay for that off balance. We have charged that on a
3 per-vehicle basis to all categories that have fleet
4 eligibility.

5 MS. CANDACE EVERARD: And -- and if I'm
6 right those are the private passenger, commercial, and
7 public classes?

8 MR. DON PALMER: That's correct.

9 MS. CANDACE EVERARD: And the Corporation
10 reflects in this document a flat amount to each of those
11 classes?

12 MR. DON PALMER: That's correct.

13 MS. CANDACE EVERARD: And are fleets
14 equally common in these three (3) major uses?

15 MR. DON PALMER: Probably not. There
16 would be a higher incidence of fleets in the commercial
17 and public than there would be in the private.

18 The next line is the Anti-Theft Discount.
19 And this -- this shows actually as a -- an offset to
20 premium. You can probably draw a line between fleet
21 rebates and anti-theft discounts.

22 Everything above that line that I've gone
23 up through so far is a -- is a cost. And everything
24 going down is a revenue offset. The anti-theft discount
25 essentially is the money that flows in from the

1 immobilizer incentive fund to -- to pay for immobilizers
2 and that's only for private passenger vehicles, so,
3 that's the only class that gets credited with that.

4 MS. CANDACE EVERARD: So it would be fair
5 to say that the anti-theft discount figure reflected
6 there is an off balance cost of the premium discounts
7 being offered?

8 MR. DON PALMER: That's correct.

9 MR. LEN EVANS: Excuse me, I wonder if I
10 could interject?

11 I'd like to go back to the line of
12 catastrophe. What is the definition of catastrophe? I
13 know you use as an example hailstorms; is that the amount
14 of money -- if one (1) vehicle, let's say, is hurt by
15 hail that's not deemed to be catastrophe. So it would
16 have to be a financial amount. So what is the cut-off?

17 MR. BARRY GALENZOSKI: That's an
18 accumulation of losses coming out of one (1) event that
19 would exceed our retention on our -- on our re-insurance
20 program. So a catastrophe in that case would be anything
21 over a \$10 million loss today.

22 MR. LEN EVANS: I see. I was just
23 thinking we had a catastrophe called a tornado near Gull
24 Lake and so forth but I imagine it was just a few
25 vehicles affected, so that wouldn't be defined as a -- as

1 a catastrophe for insurance purposes?

2 MR. BARRY GALENZOSKI: Not for this
3 insurance company. Maybe for --

4 MR. LEN EVANS: Yeah. Some may --

5 MR. BARRY GALENZOSKI: -- Wawanesa.

6 MR. LEN EVANS: Somebody out there has
7 had a catastrophe payment. Okay. Thanks.

8 MR. DON PALMER: The next is driver
9 premium and this is -- we do have a premium that's
10 charged to all Manitoba drivers on their driver's license
11 that includes a basic premium as well as surcharges for
12 accidents and for demerits.

13

14 CONTINUED BY MS. CANDACE EVERARD:

15 MS. CANDACE EVERARD: Can you indicate
16 what is the foundation for the level of the average
17 driver premium?

18 MR. DON PALMER: The driver premium is
19 set at forty-five dollars (\$45) less five dollars (\$5)
20 per merit.

21 MS. CANDACE EVERARD: And how do we know
22 that the split between the driver premium and the vehicle
23 premium is optimal?

24 MR. DON PALMER: We don't. That has been
25 -- been said. We haven't earmarked any coverage

1 specifically for the driver's premium. That is an amount
2 that was set as a compromise through the -- in the
3 Corporation and through this Board that that is an
4 adequate amount that we believe should be charged
5 drivers.

6 We feel that there are drivers that don't
7 own vehicles and there should be some premium amount but
8 whether it should be fifty dollars and forty-six cents
9 (\$50.46) and not sixty (60) or not thirty (30) I guess,
10 to use Mr. Saranchuk's terminology, I would say that
11 that's management judgment.

12 The next line is service fees. We have --
13 the major -- major one included in that would be
14 financing of insurance premiums that we do get revenue
15 from people taking time payments and that's largely what
16 that is. There are a few other things included in there,
17 but that would be the bulk.

18 The next two (2) lines are investment
19 income and, as I indicated before, we do get -- rely on
20 investment income to offset our premium rates. And we
21 have calculated as a percentage of premium. And, again,
22 separated that between driver premium and vehicle
23 premium.

24 You add all those up with the expenses
25 minus the offsets and it comes up with the required rate,

1 raw.

2 We have -- we have to balance everything
3 to the overall requirement. And because of some of the
4 allocations of claims and whatnot, if you just add up all
5 the pieces you don't get the total. And so I have
6 required rate balance and that's just so -- the sum of
7 all the parts equal the overall requirement.

8 So that's why the -- for the required rate
9 balanced is the same on an overall basis, but different
10 on the major classes.

11 The next line is what the current '06/'07
12 rate is because our ultimate goal is to calculate a
13 percent change required. So we have to start what are
14 they -- what are they paying today?

15 We have what's called major class drift, I
16 guess, maybe next year we can call this upgrade just to
17 be consistent with the terminology that's used in the
18 financial forecast, but it's the same thing.

19 MS. CANDACE EVERARD: That was going to
20 be my question, is whether this drift is similar to the
21 vehicle upgrade factor?

22 MR. DON PALMER: I would say, the same.
23 The next -- the next line is --

24 MS. CANDACE EVERARD: Sorry, just before
25 you go to the next line, I just had one (1) more question

1 about the major class drift. Can you describe the basis
2 on which the drift assumptions are established to vary by
3 major class?

4 MR. DON PALMER: What we have done, is we
5 have looked at the historical drift over the last year
6 and pro-rated that into the future. Now, the reason
7 you'll see that that number is drift of 7.1 percent,
8 compared to our 3 percent assumption that was used in the
9 financial forecast.

10 This drift occurs over time. And this is
11 the amount -- this average rate is taken from our rate
12 model that was -- as at a point in time, the end of
13 November of last year, we take a snapshot of our vehicle
14 file, then we apply all the '06/'07 rating rules to it
15 and come up with an average rate.

16 But, the vehicle population is at last
17 November. We have to project this into the average
18 policy date that will be in effect in '07/'08, which is I
19 think it's two (2) years and two (2) months if memory
20 serves me correctly.

21 So this is the projection of the 3 percent
22 over a two (2) year period and that's why it's 7 percent,
23 just over two (2) years of drift.

24 Once we apply that drift to the current
25 average rate, we come to what the rate would be in

1 '07/'08, if we didn't make any rate changes.

2 We then compare that to the required rate
3 balanced, to come up with our overall required change,
4 with the assumption at that point in time, that all the
5 major classes are fully credible, meaning that we can
6 fully rely on the experience, on the past historical
7 experience that would reflect future experience.

8 MS. CANDACE EVERARD: So is what you're
9 saying that the line which refers to the required change,
10 measures the change from the current rate after the drift
11 adjustment to the required rate?

12 MR. DON PALMER: That's correct. The
13 next line is somewhat of a throw back, applied for
14 change. We have, in past years, rounded that
15 requirement. If we got -- if that came out at .6 percent
16 we may say, well, we'll call it zero and adjust
17 everything accordingly.

18 We haven't done that this year. We've
19 said the indicator is minus 2.6 so we're going to apply
20 for minus 2.6.

21 The next line credibility is the weight
22 that we put on for past experience. It's a measure of
23 how much we can believe the data. So when you have a
24 very large class like private passenger we say there's
25 enough vehicles in there that we virtually 100 percent

1 believe the data that's -- that's in there.

2 For smaller classes like the public class
3 we say that there's enough data that we believe in that -
4 - in that historical data 64 percent. We do have a
5 credibility formula that we have imbedded in TI-20 that
6 has been discussed at length at -- at past hearings. I'm
7 not sure that you want to go through that now.

8 MS. CANDACE EVERARD: So is the size of
9 the class then the basis for the assigned credibilities
10 or are there other factors in addition to the size?

11 MR. DON PALMER: It's the size of a
12 class, yes. We credibility weight the overall
13 requirement with -- with the requirement in each major
14 class and come up with the credibility-weighted change.

15 MS. CANDACE EVERARD: So would it be fair
16 to say that the credibility-weighted change recognizes
17 the reduced reliability of the smaller volume major uses?

18 MR. DON PALMER: That's correct.

19 MS. CANDACE EVERARD: And then that the
20 balance of credibility goes to the overall change?

21 MR. DON PALMER: That's also correct. To
22 come up with the credibility-weighted required rate again
23 because of some of the math involved the sum of the parts
24 doesn't always come to the whole so we -- we balance it,
25 again, to make sure we get the total revenue requirement

1 and then compare that number with the '07/'08 average
2 rate without rate change to come up with our bottom line
3 required rate change.

4 MS. CANDACE EVERARD: Thank you. I'll
5 now shift into a different area. If I could direct your
6 attention to SM 6.3 this is an issue that Mr. Saranchuk
7 touched on in the overview but we'll just go into a
8 little bit of detail.

9

10 (BRIEF PAUSE)

11

12 MS. CANDACE EVERARD: In particular, if
13 you could look at SM-6.3 page 2 which has a -- a table at
14 the bottom and as well page 8 which has a table and I'd
15 ask you to compare the financial forecast indications by
16 major class and overall from the table on page 2 with the
17 corresponding proposed revenue adjustment in the upper
18 table on page 8.

19 MR. DON PALMER: Sorry. You want me to
20 compare just the financials on page 2 with the amount on
21 page 8?

22 MS. CANDACE EVERARD: Yeah, the --
23 compare the financial forecast indications by major class
24 and overall from the table on page 2 with the
25 corresponding proposed revenue adjustments in the upper

1 table on page 8.

2 MR. DON PALMER: The indicator for
3 private passenger major class from the financial
4 indicator from TI-2 was minus 4.4 percent and on the --
5 the actual revenue that we're -- we're requesting is
6 minus 3 percent.

7 On commercial we've got an indicator of
8 plus 2.4. We're applying for plus 5.4. For the public
9 class we are applying for minus 6 -- or indicate a minus
10 6.3; we're applying for minus 2.4. On motorcycles we
11 have an indicator of 13.7; we're applying for 8.4

12 On trailers we have an indicator of minus
13 17; we are applying for minus 14.1. On off-road vehicles
14 we have an indicator of minus 24.5; we are applying for
15 zero and I'll have to come back to that one. And on an
16 overall basis we are indicated minus 2.6 and we are
17 applying for minus 2.6.

18 As far as the difference -- the reason for
19 the differences is that we have capping rules. We went
20 through an analysis of these a couple of days ago on AI-
21 12 and the differences and what happens when you do all
22 the capping rules along the way.

23 So, that accounts for the difference
24 between amounts shown as we indicated and amounts shown
25 for the applied for. The exception to that is on off-

1 road vehicles because of the additional coverage. We are
2 adding to the coverage of off road vehicles. We're not
3 sure exactly the effect of what that insurance will cost
4 so we've chosen to freeze the rates for off-road vehicles
5 this year.

6 MS. CANDACE EVERARD: So just to confirm,
7 in addition to the caps that you referenced a moment ago,
8 what factors and considerations contribute to the
9 differences between the indicated and proposed revenue
10 adjustments? And are there any that are specific to a
11 major class?

12 MR. DON PALMER: They're the caps and --
13 capping is the major cause of that and the requirement to
14 always balance to the total revenue requirement.

15 We have, in some cases, utilized the
16 capping rules that have historically been used by the
17 Board. In some cases, like for mopeds, we have put our
18 own cap, so to speak, on. We have, for application
19 purposes, superceded the 20 percent and put in our own
20 cap on that for the amount that we have chosen to apply
21 for.

22 MS. CANDACE EVERARD: Thank you. Moving
23 then to some questions on mopeds, motor scooter and
24 motorcycle rates and the -- the general references for
25 the first two (2) questions relating to mopeds and motor

1 scooters are at your pre-filed testimony, Mr. Palmer, as
2 well as the response to question 52C posed by the Board
3 in the first round which is not in the book of documents.

4 And my question, firstly, with respect to
5 moped rates, is that if the increase this year in moped
6 rates were limited -- or capped at 20 percent per year
7 what would the financial implications be for the year of
8 the application?

9 MR. DON PALMER: It means the rest of the
10 rates would be a little higher because it is a relatively
11 small class and has low premiums. It wouldn't be a
12 significant amount but it would -- the requirement would
13 still flow through to other vehicles.

14 MS. CANDACE EVERARD: Thank you. And
15 conversely or inversely, if the decrease to motor scooter
16 rates were limited or capped to 20 percent per year what
17 would the financial implications be in the year of the
18 application?

19 MR. DON PALMER: Again, theoretically,
20 the rest of the rates would -- would be decreased. But,
21 remember that the number of scooters is about seventy
22 (70) so there is virtually no revenue change that would
23 come from that particular change.

24 MS. CANDACE EVERARD: With respect to
25 motorcycles, if I could direct your attention to SM

1 4.3.B.3, which is at page 12. And, in particular, the
2 table on that page, if you could give some history
3 regarding the rate line adjustment process and the
4 phasing in that is continuing this year?

5 MR. DON PALMER: The costs per vehicle
6 are -- are determined per rate group. And so that the --
7 the premium within each group -- within each rate group
8 optimally should balance the risk that is presented by
9 that rate group.

10 So in private passenger vehicles, for
11 instance, higher rate groups generally have higher damage
12 ability, that's how CLEAR works, so, have higher premium
13 costs.

14 For motorcycles, the vast majority of
15 their cost is based on injury claims, PIPP claims. And
16 there is not a difference in PIPP claims amongst the
17 different rate groups.

18 It doesn't matter if you're -- get injured
19 on a thousand dollar (\$1,000) motorcycle or a forty
20 thousand dollar (\$40,000) motorcycle, you're injured, and
21 there doesn't seem to be distinction between the quantum
22 of the injuries based on the value of the bike.

23 When we went -- historically there has
24 been a fairly large difference in premiums, based on
25 those rate groups that was in odds with the fact that

1 most of the costs, injured costs, really don't depend on
2 rate groups, so, we had an inequity there.

3 Now, several years ago when we were
4 looking at very, very large required indicated rate
5 increases for motorcycles, in the area of 100 percent
6 required increases; it didn't really matter that the low
7 valued ones needed 150 percent and the higher valued ones
8 needed 80 percent increase.

9 They were all very deficient. So we moved
10 them up in concert because we were capped at the 15
11 percent experience increases. Once we got to a certain
12 level - and this happened maybe three (3) years ago - it
13 got to the point where the high value motorcycles were
14 paying their share and the low valued motorcycles were
15 not.

16 So at that point in time, we have
17 endeavoured to increase the lower valued rate groups more
18 significantly and leave the higher ones alone. So if you
19 can visualize a rate line that slopes upwards with the
20 rate being low rate for the low valued motorcycles and a
21 high rate for the high value, we're tipping that rate
22 line, pivoting it from the top, so to speak, to bring the
23 lower rate groups up and leave the higher rate groups
24 alone.

25 MS. CANDACE EVERARD: And Mr. Palmer,

1 it's that adjustment that's reflected at the table on
2 page 12 of SM4.3?

3 MR. DON PALMER: That's correct.

4 MS. CANDACE EVERARD: If I can now refer
5 you to question 54 asked by the Board in the first round,
6 which is not in the book of documents, and just ask you
7 to review the question and answer for the record.

8

9 (BRIEF PAUSE)

10

11 MR. DON PALMER: I have it.

12 MS. CANDACE EVERARD: Can you review the
13 response for the record, please?

14 MR. DON PALMER: The response is:

15 "Assuming that current target
16 differentials remain in effect at a
17 maximum 20 percent increase for
18 vehicle, the increases by insurance
19 year end rate group would be as
20 follows: For 2008 rate group 0 with
21 have a 12.6 percent increase; rate
22 group 1 would have a 3.2 percent
23 increase; and rate group 2 and above
24 would have a 0 percent increase. For
25 the following year, 2009, rate group 0

1 would see a 5.2 percent increase; and
2 rate group 1 and 2 and above would see
3 0. And in 2010 the rate group 0 would
4 see a 1.3 percent increase and the
5 other rate groups would see 0."

6 By that time the transition to the new
7 rate line is complete.

8 MS. CANDACE EVERARD: Is the Corporation
9 aware of any new initiatives undertaken by the Insurance
10 Bureau of Canada with respect to the rate group tables
11 for motorcycles and if so, can someone elaborate on those
12 initiatives and the Corporation's plans in that regard?

13 MR. DON PALMER: There have been no new
14 initiatives by the Insurance Bureau of Canada for
15 motorcycle rates.

16 MS. CANDACE EVERARD: Next, can someone
17 provide a summary of the progress that's been made on the
18 definition of sport bike classification?

19 MR. DON PALMER: We have gone through our
20 sport bike definitions, our list of vehicles that were
21 defined as sport bikes and with the assistance of members
22 of the CMMG have done a complete study and identified --
23 I don't remember the exact number but I think a hundred
24 and forty (140) different models that were formerly
25 classified as sport bikes that we are now putting into

1 our motorcycle "Other" category; remove them from the
2 sport bike category to -- and they're not -- or so
3 they're not subject to sport bike rates.

4 So that -- that has been completed.

5 MS. CANDACE EVERARD: So can you then
6 provide an overview or a summary of the approach that's
7 being used for rating sport bikes as opposed to other
8 motorcycles and is there a differential there?

9 MR. DON PALMER: Yes. Yes, there is.
10 What -- what we've done -- now that we've redefined the
11 classification, we have included this sport bike as a
12 separate category when we calculate the -- the rates and
13 from that, treat it the same way as we would any other
14 different insurance use and we have calculated the rates
15 accordingly based on that.

16 And there are much larger rate -- rate
17 increases indicated for sport bikes. We have
18 judgmentally dampened them and have applied for a greater
19 increase in sport bikes than we have in other types of
20 motorcycles.

21 MS. CANDACE EVERARD: I'll just have a
22 couple of questions then on loss transfer with reference
23 to the Order of the Board last year 97/05 and if you
24 could, please, characterize what the impact has been of
25 the loss transfer change pursuant to that Order and the

1 implementation of the -- or how the implementation of the
2 new cost attribution rules has been.

3 MR. DON PALMER: The main effect was to
4 lower the required rate increase for motorcycles,
5 increase the required rate increase for commercial
6 vehicles and the other ones were largely unchanged.

7 As far as implementation we -- we did
8 write a -- a program, an algorithm to -- to re-state our
9 -- our data for rate-making purpose. We -- we haven't
10 changed our data, our claims data base, that remains as
11 it did before, but we have restated all the claims in our
12 four (4) rate-making purposes with some challenges.

13 As I had identified last year, data was --
14 the -- the cost allocation methodology that was ordered
15 by the Public Utilities Board was one that we hadn't
16 really contemplated when we built our databases, so,
17 there was a -- a fair amount of data cleaning that was
18 required, a lot of manual effort to look at claims and a
19 lot of testing that was done.

20 We did ask for our internal audit
21 department to come in and -- and test all our claims
22 costs to make sure that the allocation was done
23 correctly.

24 We had identified some places within the
25 data that, within the strictest context of the Board

1 Order, there wasn't sufficient data within the claim file
2 to actually -- or within the electronic file to allocate
3 it according to the Board Order.

4 We have had a couple of fixes to our
5 database in order to accomplish that. As we were looking
6 at the data one thing that we found, there was -- it was
7 pointed out a couple of years ago that there seemed to be
8 a very large change in the number of single vehicle
9 accidents on motorcycles from 1999 to 2000 when we
10 implemented our current claims administration system.

11 What we have found is that some of the
12 coding that was done prior to the implementation of CARS
13 was -- was incorrect and we have adjusted that data
14 accordingly.

15 But overall, the data, that we now have as
16 our rate-making data, I think, fully reflects the Order
17 of 97/05.

18 MS. CANDACE EVERARD: Thank you, Mr.
19 Palmer. I just have one (1) further question on this
20 issue.

21 The Corporation has indicated that it
22 would consider extending the loss transfer order to all
23 costs and there's reference in AI-21, which is the PIPP
24 cost allocation study, that the Corporation would be
25 updating the Board.

1 So could someone just provide a status on
2 that issue?

3 MR. DON PALMER: Currently, we haven't
4 undergone that study or -- or that consideration. I can
5 tell you that, based on the amount of effort that was
6 required for the injury claims, there's probably ten (10)
7 times as many collision files. I can tell you that it
8 would be a monumental task to go through the same effort
9 that we went through on our injury claims for collision
10 claims.

11 I can also tell you that one of the
12 conclusions that we had in our -- in our report for the
13 last loss transfer hearing some eighteen (18) months ago,
14 was if we were to implement loss transfer on a, sort of,
15 a piecemeal basis there would be major inequities.

16 We don't have loss -- rate groups on a
17 loss transfer basis for collision costs. So, given that
18 IBC is not looking at re-calculating or re-stating their
19 rate group tables, I think that that's problematic.

20 So, right now -- we haven't undergone the
21 study. It's pending and there's no definite timetable as
22 to when that would be completed.

23 MS. CANDACE EVERARD: Mr. Chairman, I'd
24 be embarking on a new area if we were to continue, so,
25 I'd ask for your guidance as to whether it's your

1 intention that I do that or whether you want to break for
2 the day.

3 THE CHAIRPERSON: I think we'll embark
4 again tomorrow. Thank you very much, Ms. Everard. Thank
5 you all.

6

7 (WITNESS PANEL RETIRES)

8

9 --- Upon adjourning at 4:11 p.m.

10

11

12 Certified Correct,

13

14

15

16

17

Wendy Warnock, Ms.

18

19

20

21

22

23

24

25