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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE COMPANY (MPI)
GENERAL RATE APPLICATION
FOR 2011/12 INSURANCE YEAR

Before Board Panel:

- Graham Lane - Board Chairman
- Len Evans - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
October 6, 2010
Pages 391 to 623

APPEARANCES

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1 --- Upon commencing at 9:01 a.m.

2

3 THE CHAIRPERSON: Okay. Good morning,
4 everyone. Ms. Everard, whenever you're ready.

5 MS. CANDACE EVERARD: Thank you, Mr.
6 Chairman.

7

8 (BRIEF PAUSE)

9

10 MS. CANDACE EVERARD: Mr. Chairman, I
11 think MPI has a few exhibits they'd like to enter, so
12 maybe we'll just start with that.

13 THE CHAIRPERSON: That's fine.

14 MS. KATHY KALINOWSKY: Good morning. I'd
15 just like to say that we've received quite a number of
16 pre-ask questions this year, so we've prepared our
17 responses to a number of them, not all of them, since
18 they only came in towards the end of last week. But I'd
19 like to tender each one as a separate exhibit, and Mr.
20 Gaudreau should be passing them around right now.

21 MS. CANDACE EVERARD: I think Mr.
22 Gaudreau might just need a couple of minutes to sort them
23 through. He's going to, I think, collate them into
24 piles, and then he'll just distribute them en masse,
25 person by person.

1 Is that okay?

2 MS. KATHY KALINOWSKY: Sure. Do you want
3 to wait then before I put them in as numbers, or...

4 MS. CANDACE EVERARD: Yeah, well, let's
5 just give Mr. Gaudreau a few minutes to -- to put them
6 into piles, and then maybe I'll just start with the
7 cross, and then we can pause --

8 THE CHAIRPERSON: Do the pre-ask --

9 MS. CANDACE EVERARD: -- to enter the
10 exhibit.

11 MS. KATHY KALINOWSKY: Sure, we can give
12 him a few minutes?

13 THE CHAIRPERSON: Do the pre-ask
14 questions you're responding to, would they provide any
15 light to your cross?

16 MS. CANDACE EVERARD: I don't know
17 because I don't know which answers they are, and I
18 haven't seen them yet, so.

19 THE CHAIRPERSON: Okay. Well, in the
20 interest of time, why don't you start.

21 MS. CANDACE EVERARD: Okay. Thank you.

22

23 MPI PANEL:

24 MARILYN MCLAREN, Resumed

25 DON PALMER, Resumed

1 OTTMAR KRAMER, Resumed

2

3 CONTINUED CROSS-EXAMINATION BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: Okay. I'll ask --
5 this is probably for Mr. Kramer -- take a look at Tab 8
6 of the book of documents, which is TI.13.

7 This is a document we spoke a little bit
8 about yesterday. It compares, if I'm right, the forecast
9 for the current year, as of the time of filing of the
10 GRA, with the projections for the year of the
11 Application.

12 Is that right?

13

14 (BRIEF PAUSE)

15

16 MR. OTTMAR KRAMER: Yes, that's correct.

17 MS. CANDACE EVERARD: Thank you. Now, we
18 know that the forecast for the current year, as reflected
19 in TI.13, has been updated somewhat, by virtue of the
20 second quarter results that we spoke about yesterday. I
21 just would like the Corporation to confirm though that
22 the Application stands as per the GRA filing, and is not
23 updated by virtue of the second quarter report, although
24 that information is before the Board.

25 MR. OTTMAR KRAMER: Yes, that's correct.

1 MS. CANDACE EVERARD: Okay. So looking
2 at TI.13, we see -- if we look at the first line relating
3 to motor vehicle premiums written, we see that there's an
4 increase anticipated from the current year's forecast, as
5 of the time of the GRA filing, to the forecast for the
6 year of the Application of about 6 million.

7 Is that correct?

8 MR. OTTMAR KRAMER: Yes, about six and a
9 half (6 1/2), yes.

10 MS. CANDACE EVERARD: Which is just under
11 1 percent?

12 MR. OTTMAR KRAMER: Yes.

13 MS. CANDACE EVERARD: And if we look on
14 page 2 of TI.13, we see a calculation between that Point
15 A and Point B; that is the 743 million for the current
16 year and the 749 million for the year of the Application.
17 I believe we spoke yesterday about the volume increase
18 that's reflected here and that 2 percent is actually 2.25
19 or should be 2.25?

20 MR. OTTMAR KRAMER: Yes, corr -- that's
21 correct. That was a typo.

22 MS. CANDACE EVERARD: But the \$17.2
23 million figure that appears there is correct?

24 MR. OTTMAR KRAMER: That's correct.

25 MS. CANDACE EVERARD: And we see a

1 further increase arising from the upgrade factor offset
2 by two (2) additional figures that represent the rate
3 reduction that is being proposed?

4 MR. OTTMAR KRAMER: Yes, that's correct.

5 MS. CANDACE EVERARD: The next line in
6 TI.13 relates to driver premiums. We see at the time of
7 the GRA filing the forecast for the current year was some
8 \$34.3 million and the projection for the year of the
9 Application is 24 million, so a decrease of about 10.2
10 million.

11 Is that right?

12 MR. OTTMAR KRAMER: Yes, that's correct.

13 MR. DON PALMER: And -- and just to give
14 some reason for that big decrease is the -- or in the
15 Application year, 2011, part of the transition to the
16 Driver Safety Rating Program was there would still be
17 accident surcharges that would be charged in '10/'11, the
18 current year. Those go away in '11/'12, so that is why
19 we've got the \$10 million decrease on driver's premium.

20 MS. CANDACE EVERARD: Yeah, you're --
21 you're in my head, Mr. Palmer, because I was just about
22 to go to the last page of TI.13 that reflects the details
23 of that. And maybe we'll just go there so the -- the
24 Board can see that calculation.

25 If we look at the last page, which is

1 Schedule 2 of TI.13, we see the Corporation is expecting
2 demerit point premiums of about 3.2 million, and then
3 that's offset by the charge to accident surcharges that
4 will no longer be there as a result of the new system,
5 and that's how we get the ten point two (10.2).

6 Is that right?

7 MR. DON PALMER: That's correct.

8 MS. CANDACE EVERARD: Okay. So if we go
9 back to the TI.13 and the schedule that's immediately
10 following, and we look in the section that's entitled
11 "Net Earned Premiums," we see that service fees and other
12 revenue are projected to increase from 16.5 million to
13 about 20.9 million, for a different of about four point
14 three (4.3).

15 Is that right?

16 MR. OTTMAR KRAMER: Yes, that's correct.

17 MS. CANDACE EVERARD: And the reason
18 behind that, as set out on page 2, is due to higher
19 transaction fees from increased volume, as well as higher
20 interest rates.

21 Is that right?

22 MR. OTTMAR KRAMER: Yes, tha -- that's
23 the explanation.

24 MS. CANDACE EVERARD: Now, we know from
25 looking at the second quarter information that the

1 Corporation filed yesterday, that the current update for
2 the service fees for the current year is -- it's actually
3 gone down a little bit from the sixteen point five (16.5)
4 that we saw in the GRA to about 15.3 million.

5 Is that right?

6 MR. OTTMAR KRAMER: Yes, fifteen point
7 three eight (15.38), so fifteen point four (15.4).

8 MS. CANDACE EVERARD: You'd probably say
9 fifteen point four (15.4).

10 Okay. And if we continue in TI.13 in that
11 second section that ends with "Total Earned Revenues," we
12 see that those are expected in the TI.13 filing to
13 increase by about 6.5 million, which is just less than 1
14 percent.

15 Is that right?

16 MR. OTTMAR KRAMER: Yes, that's correct.

17 MS. CANDACE EVERARD: And, again, we now
18 have an updated number for that current year figure.
19 Rather than 771.4 million, it's about seven hundred and
20 sixty eight point three (768.3).

21 So if we looked at that number, that would
22 mean that the expected increase is more like 3.5 million.

23 Is that right?

24 MR. OTTMAR KRAMER: No --

25 MS. CANDACE EVERARD: Maybe my math has

1 gone in the wrong direction.

2 MR. OTTMAR KRAMER: You -- you went the
3 wrong direction. It would be nine (9) --

4 MS. CANDACE EVERARD: Yeah, it's more
5 like 10 million.

6 MR. OTTMAR KRAMER: Yeah, 9/10 million,
7 yeah.

8 MS. CANDACE EVERARD: Fair. Thank you.
9 If we look at the next section in TI.13, the third
10 section, it's entitled, "Claims Incurred," and we see on
11 that line of the table that as of the time of the GRA
12 filing, the forecasted number for the current year was
13 some 619.2 million. The forecast for the year of the
14 application is 647.4 million, for an increase of about
15 28.2.

16 That's right?

17 MR. OTTMAR KRAMER: That's correct.

18 MS. CANDACE EVERARD: And that number
19 doesn't change much at all, pursuant to the second
20 quarter results? It stays pretty much the same?

21 MR. OTTMAR KRAMER: Yes, the second
22 quarter was up slightly, about a million and a half.

23 MS. CANDACE EVERARD: Now, we see if we
24 look at Schedule 1 of TI.3 -- TI.13, pardon me, this
25 reflects a breakdown as at the time of the GRA filing of

1 that \$28.2 million increase. And we see there that about
2 8.8 million of the increase is driven by PIPP.

3 Is that correct?

4 MR. OTTMAR KRAMER: Yes, that is correct.

5 MS. CANDACE EVERARD: And we also see an
6 increase on the collision line of about 14.6 million?

7 MR. OTTMAR KRAMER: Yes.

8 MS. CANDACE EVERARD: Comprehensive,
9 again, there's an increase of about 3.3 million, or
10 almost 6 percent?

11 MR. OTTMAR KRAMER: Yes, five point five
12 (5.5).

13 MS. CANDACE EVERARD: And we see as well,
14 an increase for property damage of about a hundred -- or
15 1.5 million.

16 Is that right?

17 MR. OTTMAR KRAMER: Yes, that's correct.

18 MS. CANDACE EVERARD: Going back to TI.13
19 we seen on the next line, the line called, "Claims
20 Expenses," right underneath, "Claims Incurred," that
21 there's an increase expected as of the time of the GRA
22 filing. The forecast for the current year was about 91.1
23 million, and that was forecasted to increase in the
24 current year to about 93.8 million.

25 Is that right?

1 MR. OTTMAR KRAMER: Yes.

2 MS. CANDACE EVERARD: And that spread, I
3 believe, is increased if we look at the second quarter
4 result, which provides for claims expenses forecasted for
5 the current year of a little bit less, being 89.4
6 million.

7 Is that right?

8 MR. OTTMAR KRAMER: Yes, that's correct.

9 MS. CANDACE EVERARD: We see if we look
10 at page 3 of TI.13 that there is some commentary with
11 respect to the claims expenses line, which provides that
12 -- again, using the numbers from the time of the GRA
13 filing, that there was a 2 percent general price increase
14 being included, as well as some increased building
15 expenses and amortization from improvement initiatives.

16 Is that right?

17 MR. OTTMAR KRAMER: Yes, that's the
18 explanation on page 3.

19 MS. CANDACE EVERARD: If we go back to
20 TI.13, we see under the section entitled, "Expenses", on
21 the second line, there's an item for commissions, which
22 were forecasted as of the filing of the GRA to be about
23 45 million in the current year, and to be dropping to
24 just under 41 million in the year of the application.

25 And that's of course due to the streamline

1 renewal process. Is that right?

2 MR. OTTMAR KRAMER: Yes, that's correct.

3 MS. CANDACE EVERARD: We see --

4 MR. OTTMAR KRAMER: And -- and it's also
5 impacted by the rate decrease, to the extent that the
6 rates are lower. The agents earn -- or the brokers earn
7 less commission.

8 MS. CANDACE EVERARD: Right, because they
9 get a percentage?

10 MR. OTTMAR KRAMER: That's correct.

11 MS. CANDACE EVERARD: Okay. And we also
12 see, with respect to investment income, there's a -- a
13 projection of -- on TI.13 of eight-five point seven
14 (85.7) for the current year, to increase to ninety-two
15 point six (92.6) for the year of the application. And we
16 spoke about that yesterday.

17 Is that right?

18 MR. OTTMAR KRAMER: Yeah -- yes, based on
19 TI.13.

20 MS. CANDACE EVERARD: And we -- we did
21 talk about the updated second quarter results yesterday,
22 and as well, the reasons for a fairly significant
23 anticipated increase there?

24 MR. OTTMAR KRAMER: Yes, that's correct,
25 due to declining interest rates in the market.

1 MS. CANDACE EVERARD: And I think you had
2 also talked about some gains within that figure, as well?

3 MR. OTTMAR KRAMER: Right. The -- the
4 declining interest rates result in -- in gains on the
5 bond portfolio.

6 MS. CANDACE EVERARD: Good. Now with
7 respect to the anticipated net result for the year of the
8 application, is it fair to say that budgeting for an
9 underwriting loss is something that the Corporation does
10 typically?

11 MR. OTTMAR KRAMER: Not typically, but
12 the -- the rate application is over -- it was over a two
13 (2) -- two (2) year period, the rates do go over a
14 twenty-four (24) month period, so you need to take a look
15 at the '11/'12 numbers, plus the '12/'13 numbers, and the
16 average of the two (2) is a -- is a profit number.

17 THE CHAIRPERSON: Mr. Kramer, I think you
18 misheard Ms. Everard's question.

19 MR. OTTMAR KRAMER: Sorry. Mr. Palmer
20 just corrected me.

21 Yes, the under -- underwriting, yes. Do
22 budget for an underwriting loss, and the investment
23 income brings it back to a -- a break even position. I
24 apologize for the misunderstanding.

25

1 CONTINUED BY MS. CANDACE EVERARD:

2 MS. CANDACE EVERARD: No worries. Thank
3 you, and you've answered my next question as well,
4 dealing with the investment income. And we know that
5 there's some significant reliance on that to balance
6 things out at the end of the day.

7 MR. OTTMAR KRAMER: Yes, that's correct.

8 MS. CANDACE EVERARD: Okay. Thank you.
9 Those are the questions dealing with TI.13, and the
10 financials for the moment. I'm going to turn then to a
11 new area. Maybe before I do that I'll just see if we're
12 ready for those exhibits?

13 No. Okay. So I'll keep going. I'm going
14 to pose some questions to the panel, with respect to the
15 rate stabilization reserve. We did speak a little bit
16 yesterday about the purpose of the RSR. It's -- it's
17 unchanged from previous years, and it's on the record.

18 Can the panel advise if there have been
19 any significant changes in the Corporation's risk profile
20 since last year?

21 MR. DON PALMER: Not significant changes
22 in risk profile, no.

23 MS. CANDACE EVERARD: We had an IR on
24 that posed by the Board in the First Round. It was
25 Number 1-82, if the panel would like to go there; you

1 don't necessarily need to.

2 My question is: When the Corporation is
3 considering its risk profile and whether or not there
4 have been changes in it, what are the elements or
5 characteristics that the Corporation considers?

6

7 (BRIEF PAUSE)

8

9 MR. DON PALMER: We do have a risk
10 management framework that we've talked about that we have
11 a -- a number of risk profiles that are included, some
12 forty (40) odd of risk profiles. Those are updated and
13 reviewed on an annual basis, everyone of them on a
14 rotating basis. There are some that are more critical
15 that are reviewed on a quarterly basis, every one. We
16 also are looking at -- at new risks as things emerge, as
17 -- as new realities are evidenced, so that risk framework
18 is constantly under -- being monitored.

19 In -- in addition, there's also -- that --
20 that's the identification part of the -- the risk
21 profile. There's also the measurement. We're still
22 running the dynamic capital adequacy tests to measure the
23 -- the impact of the changing risk on the pro -- so that
24 was completed last year, and has also been completed now
25 this year.

1 MS. CANDACE EVERARD: Just while we're
2 talking about that, is that something that the
3 Corporation is going to be able to provide to the Board
4 in the course of the Hearing? I know there was some
5 discussion on it in the pre-hearing exchanges.

6 MR. DON PALMER: We can provide that,
7 yes.

8 MS. CANDACE EVERARD: So you'll take that
9 as an undertaking?

10 MR. DON PALMER: Yes, we will.

11

12 --- UNDERTAKING NO. 2: MPI to Provide risk
13 management framework/elements
14 considered to conclude the
15 risk profile has not changed

16

17 CONTINUED BY MS. CANDACE EVERARD:

18 MS. CANDACE EVERARD: I understand that
19 the Corporation analyses certain risks quarterly. Is
20 that right?

21 MR. DON PALMER: That's correct.

22 MS. CANDACE EVERARD: And which risks are
23 those?

24 MR. DON PALMER: We don't have that list
25 just handy at this point -- point.

1 MS. CANDACE EVERARD: Thank you. Can you
2 advise of whether there have been any significant changes
3 to the risk profile, say within the last five (5) years,
4 even cumulatively if not in one (1) shot.

5 MR. DON PALMER: There are a number of
6 things. Certainly -- although it probably wasn't --
7 didn't change the risk profile, it certainly accentuated
8 the risk profile when the market had its major crash in
9 2008. The -- the mix of our assets hasn't changed a
10 whole bunch in -- in the last five (5) years, so -- so it
11 wasn't because of an asset mix -- mix change.

12 We're certainly more aware of information
13 security, identity security, that kind of thing, in the
14 last five (5) years. That certainly is something that
15 has a -- a higher profile for us.

16 The -- the nature of our liabilities has
17 not changed much, but there is a change in the accounting
18 rules in the last five (5) years that our interest rate -
19 - where we now have to discount at market rates that are
20 inherent in our -- in our asset mix, so that has
21 introduced some volatility into the results. Again,
22 we've -- we've mitigated that some -- somewhat with our
23 immunization strategy, so -- but it is a -- a new risk.

24 The -- the changing accounting rules,
25 again, not really a risk, but does put some inherent

1 volatility in. We have gone through our analysis for
2 IFRS Phase 1. We've talked about that in terms of
3 changing -- changing some of the assumptions. It didn't
4 have a huge impact on us.

5 IFRS for Phase 2, which I suspect we'll be
6 talking about later on, that is something that we're
7 aware of that -- that -- that may be a risk, and -- and
8 add some volatility to our -- once we've -- once we've
9 figured out exactly what IFRS for Phase 2 is going to
10 mean to us, so that -- that's certainly a change.

11 MS. CANDACE EVERARD: Is it the case, in
12 the Corporation's view, that the Application before the
13 Board -- namely, the 4 percent rate decrease and the
14 proposed rebate -- are any indication that, in the
15 Corporation's view, its risk level has changed in any
16 way?

17 MR. DON PALMER: No. The -- there was a
18 -- a number of -- a list of items that was brought forth
19 in -- I think it was the order, the DSR order -- either
20 89/09 or 98/09, I can't remember which one -- that had a
21 list of -- of various uncertainty components. I think
22 we've addressed all of those, so, from that standpoint, I
23 would say no.

24 MS. MARILYN MCLAREN: Just to add to
25 that, I think one (1) of the things, not so much the

1 Corporation's risk profile, but certainly our cost
2 profile with respect to significant reductions on auto
3 theft, so it -- it has reduced from that point of view,
4 but it's very gradual over the last number of years.
5 We're talking this year about spending \$30 million less
6 on auto theft this year than we thought we would spend in
7 2010 back in '05 when we put the theft strategies
8 together.

9 So that really has reduced community risk.
10 It's reduced our cost structure. But if you look at the
11 basis that -- the components of the 4 percent rate
12 decrease that the Corporation's applying for, some of it
13 related to commissions, no risk there. Some of it's
14 continuing to -- to wash through the reductions in auto
15 theft. No future risk there.

16 And the fact that we've been administering
17 PIPP longer, have a better handle on PIPP and have
18 changed some of those foundational assumptions, again, we
19 think that is not related particularly to -- to risk,
20 except for the fact that we believe our ability to
21 understand and forecast PIP has been continuing to
22 improve, so there's less risk there really about going
23 forward.

24 MR. DON PALMER: And -- and just for --
25 for reference, that itemized list of -- of those

1 potential risks that were identified by the Board in --
2 they are outlined in my pre-filed testimony on --
3 starting on page 2, each one of those, just for reference
4 purposes.

5 MS. CANDACE EVERARD: Thank you. Okay,
6 so if we look at the RSR dollar amounts a little more
7 closely, we'll find those at Tab 9 of the book of
8 documents, which is TI.14 as filed in the GRA, we see in
9 the column for the current year, reflected here at TI.14
10 at Tab 9, the Corporation has built into its calculations
11 for the schedule the proposed \$92 million rebate that's
12 before the Board.

13 Is that right?

14 MR. DON PALMER: That's correct.

15 MS. CANDACE EVERARD: And so, if we
16 follow this calculation through, if the \$92 million
17 proposed rebate is granted, the balance and the Basic RSR
18 at the end of the current fiscal year would be about
19 146.5 million.

20 Is that right?

21

22 (BRIEF PAUSE)

23

24 MR. DON PALMER: At the time of the
25 Application, that's correct. That was updated with the

1 second quarter to one eighty two point nine (182.9), whi
2 -- which includes the IFRS adjustment, just for
3 illustration purposes.

4 MS. CANDACE EVERARD: Yeah. And I'm --
5 I'm about to go there. But if we -- if we just stick
6 with TI.13 -- or 14, pardon me, as originally filed, the
7 balance after rebate would be 146.5 million without the
8 rebate. And I appreciate this number doesn't appear
9 here, but if we -- if we add back the 92 million just so
10 that we -- we know what we're dealing with, the balance
11 in the RSR would be about 238 1/2 million.

12 Is that right?

13 MR. DON PALMER: That's correct.

14 MS. CANDACE EVERARD: And with the
15 Board's range for the current year, as reflected here in
16 TI.14, topping out at 154 million, but for the rebate
17 that the Corporation is proposing, there would be about
18 an extra 154 million in the RSR.

19 Is that right? Oh, pardon me. Not a
20 hundred and fifty-four (154): eighty-four and a half (84
21 1/2).

22 MR. DON PALMER: That sounds better, yes.

23 MS. CANDACE EVERARD: Sorry, I got my
24 numbers mixed up there.

25 And so we see, by looking at TI.14, that

1 in large part, I believe what's driving the rebate
2 proposal is the net income that the Corporation had in
3 the year that's ended, 2009/'10, of about 87.8 million.

4 Is that right?

5 MR. DON PALMER: That would be accurate,
6 yes.

7 MS. CANDACE EVERARD: And that piece of
8 income was driving by a fairly significant decrease in
9 claims incurred of about just under 80 million, and
10 that's reflected in TI.11.

11 Is that right?

12

13 (BRIEF PAUSE)

14

15 MR. OTTMAR KRAMER: Yes, that's correct,
16 as we discussed yesterday.

17 MS. CANDACE EVERARD: Yes. Now, Mr.
18 Palmer, you were speaking a moment ago about the -- the
19 adjustment to retained earnings that comes into play as a
20 result of IFRS transition, and I just want to speak about
21 that a little bit. If we look at your pre-filed
22 testimony on page 6...

23

24 (BRIEF PAUSE)

25

1 MS. CANDACE EVERARD: Okay. So if we
2 look at your pre-filed testimony on page 6, you say in
3 the -- the second full paragraph:

4 "The second major component of the
5 Application is the rebate of 12.9
6 percent of 2009/'10 premium, or 92
7 million, that will be paid to
8 policyholders in the 2011/'12 fiscal
9 year.

10 This figure represents the excess of
11 the RSR reserve over the PUB target at
12 February 28, 2010 of approximately 71
13 million, plus an unrealized gain in
14 fixed income securities of 21 million."

15 And that twenty-one (21) is the adjustment
16 that arises from the IFRS transition that we've been
17 speaking of.

18 Is that right?

19 MR. DON PALMER: That's correct.

20 MS. CANDACE EVERARD: And the 71 million
21 that was also there, arose from PIPP runoff and the
22 decrease in claims incurred. That was just discussed.

23 Is that right?

24 MR. DON PALMER: That's correct.

25 MS. CANDACE EVERARD: Now your pre-filed

1 testimony also states that with the Corporation's IFRS
2 policy decision to value the fixed income portfolio at
3 fair value through profit and loss, formally known as
4 "held for trading," the RSR opening balance at March 1st,
5 2010, under IFRS will increase by 21.1 million. You
6 continue to say that:

7 "This opening is in effect locked in,
8 as the future RSR balances under IFRS
9 will use this new figure as a starting
10 point for accumulation."

11 That's right?

12 MR. DON PALMER: That's correct.

13 MS. CANDACE EVERARD: So on a combined
14 basis then, the Corporation is proposing to refund 92
15 million to policyholders, which represents an amount,
16 over the board range, that arises from runoff as well as
17 the locked in IFRS adjustment to be made March 1st, 2010?

18 MR. DON PALMER: Runoff plus other
19 favourable claims experience, yes.

20 MS. CANDACE EVERARD: Okay. Now pursuant
21 to an IRS by the Board, which was Question 17 in the
22 Second Round, and it's at Tab 41 of the book of
23 documents, we have, in effect, a rerunning of TI.14 that
24 includes the -- the \$21.1 million adjustment that we've
25 been speaking of.

1 Is that right?

2

3 (BRIEF PAUSE)

4

5 MR. DON PALMER: Yes, that's correct.

6 MS. CANDACE EVERARD: And is there a
7 particular reason why this adjustment wasn't included in
8 TI.14 in -- at the time of the filing of the GRA?

9

10 (BRIEF PAUSE)

11

12 MR. DON PALMER: I -- I would just say
13 the reason is that our actual -- these are actual
14 balances at February 28th. So February 28th, 2010
15 wouldn't have had the IFRS adjustment. We -- we had that
16 explanation in other places, but the actual retained
17 earnings as at the time mentioned doesn't include the
18 twenty-one one (21.1).

19 MS. CANDACE EVERARD: And as per the
20 answer to 2-17, which is at Tab 41, if the adjustment of
21 21 million is reflected on the schedule, then we -- we
22 see the math, and after the \$92 million rebate that's
23 proposed, the balance in the RSR would be about 167.7
24 million.

25 Is that right?

1 MR. DON PALMER: Yes. I -- I mean, the
2 other way we could look at it is that's essentially the -
3 - the difference between February 28th of 2010 and March
4 1st of 2010, because that's really the day of the opening
5 balance of IFRS, so you -- you -- absolutely.

6 MS. CANDACE EVERARD: M-hm. But there's
7 not an issue with the 21 million adjustment being
8 uncertain or -- you -- you've testified that it's locked
9 in, so the Corporation's confident that that entry will
10 be there?

11 MR. DON PALMER: That is -- that will be,
12 or is the transition entry, yes.

13

14 (BRIEF PAUSE)

15

16 MR. DON PALMER: Just to add to that,
17 that is subject to the -- or part of the policies that
18 have been in place and passed by the Board. So if there
19 was any change in those policies, that number could
20 change. It's also subject to audit. But from a
21 standpoint of -- we don't think there's going to be cha -
22 - any change to election, so given that, that's the
23 number.

24

25 (BRIEF PAUSE)

1 MS. CANDACE EVERARD: So if we just --

2 THE CHAIRPERSON: Should -- just -- Ms.
3 Everard, perhaps we should enter these exhibits now
4 before they --

5 MS. CANDACE EVERARD: Sure, but --

6 THE CHAIRPERSON: -- pass out of our
7 recent memory.

8 MS. CANDACE EVERARD: Sure. Let's do
9 that.

10 MS. KATHY KALINOWSKY: Thank you. I
11 would suggest that PUB-3-1, which is an update of the
12 unfun -- which was a question requesting an update of the
13 unfunded pensions liability be entered as MPI Exhibit
14 Number 10.

15 MS. CANDACE EVERARD: Sorry, Ms.
16 Kalinowsky, Ms. -- Mr. Gaudreau has gone through the
17 replies that have been provided, and he's numbered them
18 for us. So if it's -- if it's okay I'll just read in the
19 numbers that he's assigned.

20 We've got the response to Pre-ask 3-1 as
21 PUB/MPI Exhibit 11-1.

22

23 --- EXHIBIT NO. PUB/MPI-11-1:

24 Response to Pre-ask 3-1

25

1 MS. CANDACE EVERARD: We've got the
2 response to Pre-ask number 3, so 3-3, as PUB/MPI Exhibit
3 11-3.

4

5 --- EXHIBIT NO. PUB/MPI-11-3:

6 Response to Pre-ask 3-3

7

8 MS. CANDACE EVERARD: We've got the
9 answer to PUB/MPI Pre-ask 3-9 as PUB/MPI Exhibit 11-9.

10

11 --- EXHIBIT NO. PUB/MPI-11-9:

12 Response to Pre-ask 3-9

13

14 MS. CANDACE EVERARD: And then the answer
15 to Pre-ask 11, 3-11, is PUB/MPI-11-11.

16

17 --- EXHIBIT NO. PUB/MPI-11-11:

18 Response to Pre-ask 3-11

19

20 MS. CANDACE EVERARD: So Mr. Gaudreau's
21 just adopted the same system of exhibit numbering that we
22 use for the IRs for these.

23 So we have one (1), three (3), nine (9),
24 and eleven (11). And then we have a series of responses
25 -- or sorry, we have one (1) response to a pre-ask posed

1 by CMMG, which we've assigned an exhibit number of
2 CMMG/MPI-4-1, and that's the reply to Question 3-1.

3 Okay. And that's a two (2) page document.
4 There's a -- an attachment entitled "Undertaking Number
5 44" that goes with that.

6

7 --- EXHIBIT NO. CMMG/MPI-4-1:

8 Response to Pre-ask 3-1 with attachment
9 entitled "Undertaking Number 44"

10

11 MS. CANDACE EVERARD: CMMG 3-2 pre-ask
12 has been given Exhibit 4-2.

13

14 --- EXHIBIT NO. CMMG/MPI-4-2:

15 Response to Pre-ask 3-2

16

17 MS. CANDACE EVERARD: CMMG/MPI Pre-ask
18 number 3 is now CMMG/MPI Exhibit 4-3.

19

20 --- EXHIBIT NO. CMMG/MPI-4-3:

21 Response to Pre-ask 3-3

22

23 MS. CANDACE EVERARD: And the same for
24 Pre-ask 4, that is CMMG/MPI Pre-ask 3-4 is now Exhibit 4-
25 4.

1 --- EXHIBIT NO. CMMG/MPI-4-4:

2 Response to Pre-ask 3-4

3

4 MS. CANDACE EVERARD: And the last one
5 that I have is the answer to a pre-ask posed by CAC/MSOS.
6 It's number 3-1, and the exhibit number that's been
7 assigned to that is CAC/MSOS/MPI Exhibit 4-1.

8

9 --- EXHIBIT NO. CAC/MSOS/MPI-4-1:

10 Response to Pre-ask 3-1

11

12 THE CHAIRPERSON: Thank you.

13

14 (BRIEF PAUSE)

15

16 THE CHAIRPERSON: I apologize for
17 breaking your train of thought, Ms. Everard.

18 MS. CANDACE EVERARD: No, that's fine.
19 It's not hard to do, sadly.

20

21 CONTINUED BY MS. CANDACE EVERARD:

22 MS. CANDACE EVERARD: Okay. So we were
23 looking at Tab 41, which is the response to Question 17
24 posed by the Board in the Second Round, in dealing with
25 this recalculation of TI.14. So, as we see, including

1 the IFRS adjustment of 21 million, less the proposed
2 rebate of 92 million, we see on this schedule the RSR
3 balance at that point being 167.6 million, which is about
4 13 million higher than the Board range.

5 Is that right?

6 MR. DON PALMER: That's the projection as
7 at February 28th of 2011, yes.

8 MS. CANDACE EVERARD: Yes. So is it the
9 case then, in the Corporation's view, that the rebate
10 should be in a -- a higher order, \$13 million higher, or
11 \$105 million rebate to take that balance down to the top-
12 end of the Board range?

13 MR. DON PALMER: No. It's always been
14 the -- one (1) of the principles of our rebates is that
15 we rebate a year-end balance after it's in the bank, so -
16 - because that is still a projection that would, I
17 suppose, form part of the decision-making criteria for
18 our 2012 GRA, but in -- in terms of this GRA, what we
19 have is our last balance, with the IFRS adjustment, at
20 March 1st of 2010.

21 MS. CANDACE EVERARD: But just so that I
22 understand the evidence correctly, the original TI.14 --
23 if we just flip back to that for a moment, but keep our
24 hand on the other version that we were looking at -- the
25 original version of TI.14, after taking into account the

1 proposed rebate, leaves the RSR balance at a hundred and
2 forty-six and a half (146 1/2), which is somewhere close
3 to the top-end of the Board range, but not quite at the
4 top-end of the Board range, right?

5 MR. DON PALMER: Yes.

6 MS. CANDACE EVERARD: And the Corporation
7 is comfortable with that, obviously, because that's what
8 it's applied for?

9 MR. DON PALMER: Yes, because that \$21.1
10 million is locked in as part of the IFRS adjustment, yes.

11 MS. CANDACE EVERARD: Right, and I was
12 just about to come to that, but the original TI.14
13 doesn't include the 21 million?

14 MR. DON PALMER: That's correct.

15 MS. CANDACE EVERARD: So as of the
16 originally filed TI.14, the Corporation is working with
17 solid numbers. And what I mean by solid is that there's
18 no uncertainty built into that -- that RSR balance after
19 the payment out of the \$92 million rebate?

20 MR. DON PALMER: That's correct. Nor are
21 we really dealing with any uncertainty with that twenty-
22 one one (21.1) in there as well, so --

23 MS. CANDACE EVERARD: Right --

24 MR. DON PALMER: -- both ways.

25 MS. CANDACE EVERARD: And -- and I

1 appreciate that, and that -- I -- I guess I'm -- what I'm
2 trying to get my head around is, if, in the original
3 filing of TI.14, the Corporation was comfortable with the
4 numbers and the resulting balance of 146 1/2 million,
5 then when we turn to Tab 41, the only change we've made
6 in the year in question is the addition of the 21
7 million, which is locked in.

8 So why is there now a level of uncertainty
9 that -- that the Corporation has?

10 MR. DON PALMER: Because the \$21.1
11 million adjustment is at March 1st of 2010, and the net
12 income amount that you see that forms the basis, that's
13 an uncertain number.

14 So, the -- the \$92 million rebate is
15 certain -- or, sorry, let me retract that. Subject to
16 Board approval, the \$92 million is there. The twenty-one
17 point one (21.1) is virtually certain. The \$13.8 million
18 is still subject to -- to a fair amount of change.

19 So it really is that \$13 million that
20 takes the excess of the one sixty-seven (167) over the
21 one fifty-four (154), not the \$21 million adjustment.

22 MS. CANDACE EVERARD: Well, I -- I don't
23 know that I -- that I quite agree with that, but I --
24 just let me make sure that I -- that I have my head
25 around this. The Corporation's evidence is that, in

1 looking at TI.14 as originally filed, which doesn't
2 include on its face the 21 million, the corporation is
3 asking for a \$92 million rebate, which would leave the
4 RSR at 146 1/2 million as of the end of the current
5 fiscal year, as of February of 2011, and the Corporation
6 is comfortable with that, because that's what it's asking
7 for.

8 Is that right?

9

10 (BRIEF PAUSE)

11

12 MR. DONALD PALMER: Just because the \$21
13 million wasn't shown on that particular schedule, it was
14 always contemplated that we were going to -- to have it
15 there.

16 So really, it wasn't part of the thought
17 process of bringing that RSR down to a hundred and forty-
18 six (146). We knew it was there. This particular
19 schedule does show the balances at -- as at year end.

20 So I -- I think we're splitting hairs in
21 terms of whether it's February 28th or March 1st, but the
22 fact that we didn't have it in the original schedule
23 doesn't mean that it wasn't part of our original
24 decision-making process, that's all.

25 MS. CANDACE EVERARD: Maybe I'm not clear

1 in -- in what I'm asking, then. If that's the case, then
2 I apologize, so let me try to explain very clearly where
3 I'm coming from.

4 I appreciate that the 21 million is a
5 March 1st adjustment, that it was referred to in the pre-
6 filed testimony, and I understand why it wasn't included
7 in TI.14, because of that one (1) day difference.

8 Having said that, I think I understand
9 correctly that the -- the 21 million is considered locked
10 in, solid, not uncertain, by the Corporation.

11 We're agreed so far?

12 MR. DON PALMER: So far we're right
13 there, yes.

14 MS. CANDACE EVERARD: So what I want to
15 know is this: When we look at TI.14, this is reflective
16 of the Corporation's Application, this is reflective of
17 the proposed \$92 million rebate? The Corporation is
18 coming to the Board and saying, These are what we think
19 the numbers are going to be in 2011 -- 2010/11, we would
20 like this \$92 million rebate, that's going to leave us
21 with a hundred and forty-six and a half (146 1/2), and
22 we're comfortable with that, because that's what we're
23 asking for?

24 When we turn to the revised TI.14 that
25 does include the twenty-one (21), and the question is

1 asked, Well if there's now another twenty-one (21) there,
2 why can't the rebate be increased? And I used thirteen
3 (13) because of the relativity to the Board's range. And
4 the answer is, Well it's uncertain.

5 But the only change from the first version
6 to the second is the addition of the twenty-one (21)
7 that's locked in?

8 MR. DON PALMER: No, I -- I will disagree
9 with you on that point. What we were focussing in on is
10 not the one forty six (146), but we're focussing in on
11 the two twenty-four (224) plus the twenty-one (21) that
12 essentially is at the end of the 2009/10, give or take a
13 day. So -- so really the opening balance is the -- the
14 actual RSR as at the end of '09/'10, plus a day is two
15 twenty-four point seven (224.7) plus the twenty-one (21).
16 So that's the number that drives the -- the \$92 million
17 rebate, not the balance at '10/'11.

18 MS. CANDACE EVERARD: The balance as of
19 the end of '10/'11, if we're looking at the original
20 TI.14 of a hundred and forty-six and a half (146 1/2),
21 isn't certain, because of the fact that it has built into
22 it the projected net income for the current year?

23 MR. DON PALMER: Yes. And -- and the
24 decision for RSR rebate from -- I mean, from that
25 standpoint if you added -- make the assumption that

1 twenty-one one (21.1) is made at the end of the '09/'10
2 fiscal year, the decision for what the rebate will be,
3 you can almost put your hand over the forecast '10/'11,
4 '11/'12, '12/'13. That's not part of the decision making
5 process.

6 So -- so it's not whether we're
7 comfortable or uncomfortable with one (1) -- with the one
8 forty-six (146). That's not part of the decision making.
9 What we are comfortable with is the two twenty-four seven
10 (224.7) plus the twenty-one one (21.1) that's already in
11 the bank.

12 MS. CANDACE EVERARD: So the Corporation
13 -- as you say, as far as the Corporation's concerned,
14 looking at what is projected for the RSR balance as of
15 the close of the current fiscal year is not a factor in
16 coming forward and asking for the \$92 million rebate?

17 MR. DON PALMER: That's absolutely
18 correct, yes.

19 MS. CANDACE EVERARD: So the Corporation
20 wants to look at what has occurred in the past on this
21 point rather than what may occur in the future?

22 MR. DON PALMER: Definitely. The
23 decision for the RSR is a -- is a retrospective basis,
24 not prospective at all.

25 MS. CANDACE EVERARD: Just one (1)

1 moment, Mr. Chairman, if you don't mind.

2

3

(BRIEF PAUSE)

4

5 MS. CANDACE EVERARD: Okay. Just one (1)
6 more question relating to the -- the way in which the
7 numbers were presented for the purposes of the GRA
8 filing. We know from the response to the IR that we
9 looked at moment ago, 2-17, and as well, we see it in the
10 second quarter results that the Corporation filed
11 yesterday, that the Corporation has included in these
12 revised versions of TI.14, the \$21 million adjustment
13 that we've been speaking of.

14

MR. DON PALMER: Yes.

15

16 MS. CANDACE EVERARD: So from the
17 Corporation's perspective, I take it then that the -- the
18 more complete version of the document would be that which
19 includes the \$21 million adjustment?

19

MR. DON PALMER: Yes.

20

21 MS. CANDACE EVERARD: Because -- I -- and
22 I appreciate the explanation that's been given about the
23 February 28th vert -- versus the March 1st adjustment
24 date, but the fact is that the forecast for the current
25 year is just that, it's a forecast, so there -- there is
a retrospective element to TI.14, whatever version, but

1 there's also a prospective element to it in that it does
2 have forecasts for future.

3 MR. DON PALMER: Yes, that's correct.

4

5 (BRIEF PAUSE)

6

7 MS. CANDACE EVERARD: Okay. I just want
8 to ask a few more questions about the adjustments to
9 retained earnings. If we go back to the book of
10 documents, and in particular Tab 42, we see a different
11 question posed by the Board in the Second Round, which is
12 number 39. And we see in that particular schedule -- I'm
13 looking at Attachment B, which is page 2 of that
14 document, we see another iteration of TI.14 and the
15 retained earnings.

16 And if we look in the current year,
17 2010/'11, we see that the figure for IFRS adjustments is
18 18.8 million, and that is, I understand, because of
19 another adjustment that was made.

20 Can you explain that?

21 MR. DON PALMER: Included in our
22 transition to IFRS is -- there are some nondiscretionary
23 elements. We talked about the -- the twenty-one one
24 (21.1) as being an election. There are some other things
25 that are not elections, we just have to do.

1 The -- one (1) of those is a posting of a
2 reserve for sick leave benefits. We have made the
3 initial calculation that that would be \$2.2 million
4 charged to Basic at the time we have our transition.

5 We didn't include that in the original
6 twenty-one one (21.1) in the calculation of the \$92
7 million. We hadn't had a good estimate of that number at
8 that time. When we got the estimate as \$2.2 million,
9 that's not really material, so we didn't -- we didn't
10 apply to change the ninety-two (92) to ninety (90)
11 because of that -- that change.

12 So -- so that's the reason for that
13 particular adjustment.

14

15 (BRIEF PAUSE)

16

17 MS. CANDACE EVERARD: Okay. If we go
18 back to TI.14, as originally filed --

19 MR. DON PALMER: I'm sorry, whi -- which
20 is the reference again?

21 MS. CANDACE EVERARD: Oh, sorry. TI.14
22 as originally filed, which is at Tab 9 of the book of
23 documents.

24 And I -- I have your evidence with respect
25 to the Corporation's view of retrospectivity versus

1 prospectivity, in terms of looking at the RSR balance
2 relative to the rebate that's being applied for.

3 We see though on the face of TI.14, and --
4 and I'll -- I'll come to the updated forecast in a
5 moment, but on the face of TI.14 as filed in June, after
6 the proposed rebate, if it's granted, the Corporation was
7 expecting that there would be a balance in the RSR as of
8 the end of the current fiscal year of a hundred and
9 forty-six and a half (146 1/2).

10 And we're clear on that?

11 MR. DON PALMER: Yes. That -- again,
12 under GAAP accounting rules, as at February 28th, 2011,
13 yes, that was the anticipated number.

14 MS. CANDACE EVERARD: And even if we add
15 in the \$21 million adjustment, that takes it to a hundred
16 and sixty-seven (167), which would put it over the -- the
17 Board range.

18 That's right?

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: But either of those
21 numbers, whether it's the one forty-six and a half (146
22 1/2) or the 167 million, are both fairly significantly
23 under the Corporation's target point for the RSR balance.

24 That's right?

25 MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: And can you explain
2 to the Board why the Corporation would be applying for a
3 rebate that may take it under its own target point in
4 that particular reserve.

5 MR. DON PALMER: The Public Utilities
6 Board order is what we followed. I mean, we -- we may
7 not necessarily always agree with a PUB order, but we
8 know that they're the order. So, from that standpoint --
9 again, for rate-setting purposes -- we are complying with
10 that order.

11 So even though it's under the corporate
12 target of a hundred and eighty-five (185), we know we're
13 -- we're subject to the PUB orders in this particular
14 instance. So that -- that's why we're complying and --
15 and basing the rebate on the one fifty-four (154).

16 MS. CANDACE EVERARD: And actually, on
17 the face of TI.14 as filed in June, if the numbers played
18 out the way that they're set out here, the balance in the
19 RSR would be about 8 million less than the top-end of the
20 Board range?

21 MR. DON PALMER: Yes.

22 MS. CANDACE EVERARD: Okay. And just
23 before we -- we talk a little bit further about the
24 Corporation's view and -- and the Board's past orders,
25 can you explain, for the record, the significance of the

1 Corporation utilizing a target point for the RSR rather
2 than a range.

3 MR. DON PALMER: What it comes down to is
4 the dynamic capital adequacy test. There are a lot of
5 stochastic elements in -- in that test in terms of coming
6 up with ninety-fifth percentiles and -- and -- for the --
7 the adverse scenarios, but really, in the analysis, come
8 up to a point where the actuary will make a decision
9 whether the financial condition is satisfactory or
10 unsatisfactory, based on all of those adverse scenarios.

11 So in terms of the point at which we would
12 get that satisfactory rating in the opinion of the
13 actuary, that's the point that we pick as the target for
14 the -- for the RSR level. So that -- that's the
15 origination of the point. It's just the -- the turning
16 point between having a satisfactory and an unsatisfactory
17 rating.

18 MS. CANDACE EVERARD: Okay. And as we
19 know from looking at TI.14 for the current year and the
20 year of the application, the tar -- or the Corporation's
21 target point range for the RSR is 184 or 185 million,
22 right around there?

23 MR. DON PALMER: A hundred and eighty-
24 five (185), yes.

25 MS. CANDACE EVERARD: Yeah. For the

1 current year, it's shown as one eighty-five (185); for
2 the year of the Application, it's shown as one eight-four
3 (184), but it's right there?

4 MR. DON PALMER: The -- we haven't done
5 the -- the DCAT for those out -- years going out. What
6 we have done, for illustrative purposes, is we grew that
7 -- that target for the purposes of this chart, and really
8 the purposes of this chart only. We have grown that by
9 the growth in gross written premium the same as the
10 growth in the PUB target, given that the PUB target,
11 after the '11/'12 years -- year has -- we have been told
12 that it'll grow based on gross written premium.

13 So just for comparative purposes, we have
14 done the same thing with -- with the MPI target, and that
15 is explained in note 3 of that -- although note 3 was a
16 little bit more succinct than what I just said, it's the
17 same thing. It's -- it's for illustrative purposes.

18 MS. CANDACE EVERARD: And thank you for
19 pointing that out.

20 So, if we focus for the moment on the
21 current year and the year of the Application, we see that
22 the Board's range tops out at about 154 million and the
23 Corporation's target point is at about 184/185 million,
24 so there's a difference of roughly 30 million.

25 MR. DON PALMER: Yes, that's -- that's

1 correct.

2 MS. CANDACE EVERARD: And the Corporation
3 filed some pre-filed testimony, I believe from Ms.
4 McLaren, and perhaps from -- from yourself as well, Mr.
5 Palmer, that the Corporation was somewhat encouraged by
6 the fact that the -- the gap was a little bit narrowed?

7 MR. DON PALMER: It certainly is narrow -
8 - narrower than it used to be, so from that standpoint,
9 yes, we're -- we're please with that.

10 MS. CANDACE EVERARD: So I take it then
11 that the Corporation's plans for the future are to
12 continue to run the DCAT and to do the analysis that it's
13 been doing, but is it fair to say that the -- the
14 Corporation is prepared to accept, at least for the
15 foreseeable future, the RSR range that the Board has
16 established?

17 MR. DON PALMER: Yes. We're -- we're not
18 disputing the -- that the Board has the ability of
19 setting the RSR for rate setting purposes, so we will
20 continue to accept -- accept that for our own application
21 purposes.

22 MS. CANDACE EVERARD: While the
23 Corporation may st -- will still continue to do its own
24 analysis, and at the end of the day, may not agree with
25 the parameters that the Board has set, the -- the

1 Corporation doesn't plan to pursue this issue, which has
2 been very vigorously dealt with in the last number of
3 years in the immediate future.

4 Is that fair to say?

5 MR. DON PALMER: That's fair to say, yes.

6 MS. CANDACE EVERARD: And in fact, I
7 believe the Corporation reflected in its annual report
8 that it anticipates that future rate applications, again,
9 I assume for the foreseeable future, will be based on the
10 Board's established target range?

11 MR. DON PALMER: Yes, that -- that's
12 true. I think the Board has -- has said that they'll
13 look at -- at all the documentation tri-annual -- tri-
14 annually, and -- and we're -- we're happy with that. And
15 -- and so at that point in time maybe the Board will see
16 differently in three (3) years.

17 But at that -- but until then, we're
18 certainly going to comply with the current target of the
19 10 to 20 percent of the gross written premium.

20 MS. CANDACE EVERARD: And I assume that
21 the -- the Corporation appreciates, and you made
22 reference, Mr. Palmer, to the Board's order, that the --
23 the Board's order with respect to the RSR range talks
24 about a number of factors to be taken into account with
25 respect to that level, including future forecasts, market

1 uncertainly, quarterly results, risk evaluation, MCT, or
2 value at risk indications, et cetera?

3 MR. DON PALMER: Yes.

4 MS. CANDACE EVERARD: Does the
5 Corporation have a view on whether deferred costs should
6 be deducted from the RSR when the adequacy of the RSR is
7 being considered?

8 MR. DON PALMER: Could you be more
9 explicit on that? Give me an example, perhaps.

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: Mr. Palmer, we'll
14 give a little further thought to that and come back to
15 that question a little bit later on.

16

17 (BRIEF PAUSE)

18

19 MS. CANDACE EVERARD: Okay. Now, I
20 understand that it's the Corporation's position that when
21 the Board is setting Basic rates, it should not be
22 considering the overall financial well being of the
23 Corporation.

24 Is that right?

25 MS. MARILYN MCLAREN: Yes.

1 MS. CANDACE EVERARD: We would agree
2 though that Basic is the core line of business of the
3 Corporation? Is that right?

4 MS. MARILYN MCLAREN: It accounts for
5 between 80 and 90 percent of the revenue, and it is the
6 reason the Corporation exists.

7 MS. CANDACE EVERARD: So I take it then
8 that the other lines of business that the Corporation
9 has, which for the record would be Extension, SRE, and
10 DVL, are not the reasons that the Corporation exists?

11 MS. MARILYN MCLAREN: No, the Corporation
12 was established to provide a universally available
13 compulsory automobile insurance: that's Basic.

14 MS. CANDACE EVERARD: So would it be fair
15 to say then that the other lines of business, Extension,
16 SRE, and DVL, are ancillary lines of business within the
17 Corporation?

18 MS. MARILYN MCLAREN: Not necessarily
19 without checking my Webster's. The primary role of the
20 Corporation is to deliver the Basic compulsory program.
21 I -- I don't want to get into fine points of definition
22 of words with you.

23 MS. CANDACE EVERARD: And -- and that's
24 fine. Ancillary, I'll -- I'll use a couple of other
25 words, because I actually did use my Webster's, just in

1 case we were having this conversation. I'll replace the
2 word "ancillary" with "subordinate", or "there to aid,"
3 which is the definition of ancillary.

4 So in other words, my question is that the
5 other lines of business, Extension, SRE, and DVL, are
6 there as subordinate to and to aid the Basic line of
7 business.

8 MS. MARILYN MCLAREN: No, I wouldn't
9 agree with that. No, they -- they are separate,
10 standalone, they are not there to aid the way you
11 describe it.

12 MS. CANDACE EVERARD: Those lines of
13 business though are not financially independent of Basic.

14

15 Is that fair to say?

16 MS. MARILYN MCLAREN: Can you repeat the
17 question?

18 MS. CANDACE EVERARD: Sure. The other
19 lines of business, Extension, SRE, and DVL, as the
20 presently exist, are not financially independent of
21 Basic?

22 MS. MARILYN MCLAREN: I -- yes, they
23 definitely are independent of Basic.

24 MS. CANDACE EVERARD: So are you
25 suggesting that those lines of business could carry on

1 and exist without Basic?

2

3

(BRIEF PAUSE)

4

5 MS. MARILYN MCLAREN: Absolutely.

6 Absolutely, without a doubt.

7

8 MS. CANDACE EVERARD: The lines of
9 business -- the other lines of business, that is
10 Extension, SRE, and DVL, you say are financially
11 independent, but I'm sure you would agree with me that
12 they are not operationally independent of Basic?

13 MS. MARILYN MCLAREN: Well, we've had
14 conversations about that here before. Certainly, there
15 is significant integration through legislation of the
16 different lines of business that the Corporation
17 operates. That's why we have to rely on allocation
18 policies to make sure that we clearly understand and have
19 isolated and identified all the costs related to Basic,
20 so that we can have all in clearly identified costs for
21 the Basic compulsory program, which this Board has -- for
22 which this Board has to review, and approve rates.

23 You said: Could the other lines of
24 business stand on their own separate from Basic? There's
25 absolutely no reason they couldn't.

MS. CANDACE EVERARD: And are you talking

1 now financially, or operationally?

2 MS. MARILYN MCLAREN: Well, when you say
3 "could they," that -- that suggests some future state.
4 It could be both.

5 MS. CANDACE EVERARD: Can they now?

6 MS. MARILYN MCLAREN: According to the
7 legislation that exists, there is integration between the
8 different pieces of the corporate portfolio of
9 responsibilities that the Corporation deals with. I
10 mean, the issue we have here is Basic, that's what we're
11 trying to focus on here, and that's why when there is
12 integrated services, and integrated functions, we have to
13 rely on allocation policies so that this Board can do its
14 job with respect to Basic.

15 MS. CANDACE EVERARD: So the fact is that
16 at present, certainly from an operational standpoint,
17 there is crossover, and dependence, as between the lines
18 of business.

19 MS. MARILYN MCLAREN: Again, not to put
20 too fine a point on individual words, I would say that
21 there are some shared services, and we use allocation
22 policies to determine Basic's share of those shared
23 services.

24 MS. CANDACE EVERARD: An example of a
25 shared service would be AutoPac online, is that right?

1 MS. MARILYN MCLAREN: Yes.

2 MS. CANDACE EVERARD: Can you describe,
3 for the record, what that is.

4 MS. MARILYN MCLAREN: It's the computer
5 system that administers all the functions related to the
6 front-end part of the Corporation's business, whether it
7 is Basic insurance on driver licences or on vehicles,
8 registration, and Extension insurance as well. But it is
9 the system that's used in brokers' offices to deliver
10 registering and insuring vehicles and drivers for
11 Manitobans.

12 MS. CANDACE EVERARD: And the main
13 purpose of AutoPac online is to support Basic.

14 That would be true?

15 MS. MARILYN MCLAREN: Only as far as it's
16 the Corporation's system. And the Corporation's main
17 purpose is to administer Basic. But -- and most of the
18 revenue collected through AutoPac online is Basic
19 revenue.

20 MS. CANDACE EVERARD: But, as you've
21 indicated, the AutoPac online system is also used for the
22 other lines of business?

23 MS. MARILYN MCLAREN: That's right.

24 MS. CANDACE EVERARD: I'll ask the panel
25 to look at Question 76 posed by the Board in the First

1 Round of IRs. This is at Tab 32 of the book of
2 documents.

3 This particular question was asked in the
4 context of IFRS and impairment of assets. What I'd ask,
5 first of all, is for the panel to confirm that the quote
6 that appears in the question of this IR, under the
7 heading of "Alternative 3," it is in quotation marks, and
8 that is something that was drafted by Deloitte, is that
9 right?

10 MR. DON PALMER: Yes -- yes, this is an
11 excerpt from the policy paper with regard to impairment
12 of assets, and that's the context that it has to be read.

13 MS. CANDACE EVERARD: Mr. Palmer, can you
14 read in the quote, please, for the record?

15

16 (BRIEF PAUSE)

17

18 MR. DON PALMER: The quote as it's
19 written:

20 "Although MPI monitors their product
21 line separately, there is another issue
22 that must be considered that is unique
23 to MPI. MPI is the sole provider of
24 auto insurance in the province of Al --
25 of Manitoba. As such, they are

1 required to take on certain product
2 lines, such as driver's licensing,
3 which are mandated to them by the
4 province.
5 Consequently, it could be argued that
6 the cashflows that are generated from
7 all product lines that are part of the
8 insurance operations do not generate
9 independent cash flows. They are
10 interdependent because MPI does not
11 have the ability to choose whether or
12 not to dissolve any of its product
13 lines.
14 MPI provides driver licensing knowing
15 that they may take a loss on it;
16 however, it must be provided in order
17 to obtain the cashflows from Basic
18 insurance operations.
19 MPI does not have the option to choose
20 to discontinue this service. As a
21 result, the cashflows are not
22 independent. Additionally, it would
23 not be appropriate to consider separate
24 lines of business to be CGUs (because
25 they do not generate cashflows that are

1 truly independent."

2 MS. CANDACE EVERARD: It sounds to me,
3 from reading and hearing you read that quote, that
4 Deloitte holds the view that the Corporation has to be
5 looked at as a whole for the purposes of impairment
6 testing, because of the fact that the lines of business
7 are interrelated.

8 Would you agree that that's a fair
9 portrayal of that quote?

10 MR. DON PALMER: For impairment testing.
11 And -- and let me give you an example of that. If there
12 was a service centre that, for some reason, became
13 unviable, and say, for instance, we had a service centre
14 in a town that was dependent on a mine, the mine closed
15 and the town became a ghost town, so to speak, that
16 service centre would be unviable.

17 In terms of where to charge the impairment
18 to that, you can't pick and choose whether you charge
19 that asset against some line of business. You have to
20 essentially look at your allocation pol -- policies
21 because the cost of that would be allocated and allocate
22 the impairment on that same basis.

23 That -- that's all that this is -- is
24 saying. There's no other purpose to say, on a more
25 global basis, that they're all interrelated and can't be

1 looked at separately. I mean, that -- that's not the
2 point of this. This is specifically for an impairment of
3 an asset.

4 MS. CANDACE EVERARD: And the answer that
5 the Corporation has provided -- the -- the answer that
6 the Corporation has provided in response to that IR
7 states that the excerpt is related to impairment of
8 assets, and that, in the Corporation's view, rate setting
9 is separate and for a different purpose than the test of
10 impairment of assets.

11 That's -- I'm sort of paraphrasing, but
12 that's what the first couple of sentences of the response
13 reads?

14 MR. DON PALMER: That -- that's
15 absolutely true. Some of the language in -- in this
16 discussion paper, it's pretty awkward, and -- and I would
17 even say inaccurate. But, for the purposes of -- of
18 impairment, it's there, but again, that's the context.
19 No other context can be shared from this.

20 MS. CANDACE EVERARD: Is there anything
21 in the quote that you just read in that you would say is
22 inaccurate?

23 MS. MARILYN MCLAREN: Sure. There's a
24 number of things. We're not the sole provider of auto
25 insurance in the Province of Manitoba, in the second and

1 third line.

2 And we don't provide driver licensing
3 services in order to obtain the cashflows from Basic.
4 That -- it's just not true. That's -- that's not how the
5 system works, it's not how the legislation works. For
6 many years, DVL administered a driver licensing operation
7 and collected Basic revenue that they handed over to the
8 Corporation.

9 So it -- it's just -- I think this was
10 written probably by somebody from Deloitte who was not
11 from Manitoba, part of a larger project team. This
12 particular paragraph didn't get the technical scrutiny in
13 terms of articulating exactly the Corporation's
14 legislative and operational position in Manitoba, and
15 it's -- it -- it certainly doesn't hurt to -- for us to
16 take this moment now to -- to draw that to your
17 attention.

18 I would also like to take a moment to draw
19 your attention, in more specific detail, to our response
20 in 'A', where it talks about the fact that, you know, the
21 asset that became impaired in the example would have been
22 allocated to the different lines of business, and the
23 impairment would be allocated using the same way. It's
24 all about allocation policy when it comes to one (1) line
25 of business that the Corporation comes here to have rates

1 reviewed and approved and operates other lines. It's all
2 about allocation policy.

3 MS. CANDACE EVERARD: Just to clarify,
4 when you say that it was incorrect for them to state that
5 MPI is the sole provider of auto insurance, it is true
6 that MPI is the sole provider of Basic auto insurance?

7 MS. MARILYN MCLAREN: Absolutely. If
8 they had just put the word "compulsory" in front of the
9 word "auto", that would be okay.

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: Is it the
14 Corporation's view, just -- and we'll just talk about the
15 substance of this for -- for a couple of moments longer.
16 Is it the Corporation's view that there should be an
17 impairment analysis, given the -- the issues that the
18 Corporation takes with their -- what Deloitte has said
19 here?

20 MR. DON PALMER: In terms of the purpose
21 for this is written -- and that's the impairment of
22 assets and the way that the impairment of assets are
23 allocated -- that analysis is okay. It's just some of
24 the descriptions are incorrect.

25 We -- we didn't take issue with the

1 conclusion of this in terms of -- of how assets are
2 allocated. That's not the issue. In terms of the -- the
3 building up, some of that was in -- inaccurate. We
4 didn't -- of those several hundred pages of -- of
5 discussion papers, we didn't wordsmith every one of them.
6 We were looking at the substance of each paper, the
7 recommendations that were in each paper, and the overall
8 IFRS recommendations that -- or IFRS analysis that came
9 out of it.

10 The fact that there was one (1) incorrect
11 paragraph in two hundred (200) pages of -- of discussion,
12 that wasn't the purpose of these papers, to describe our
13 operations, or to have a -- an evaluation of our
14 operations. This was clearly just for impairment.

15 So from that standpoint, the -- the way
16 that impair -- impairment of assets has to be --
17 evaluated and allocated is okay. It's just this one (1)
18 paragraph has some inaccuracies in it. We didn't think
19 that that was enough to put several hundred man hours at
20 wordsmithing every single discussion paper.

21 THE CHAIRPERSON: We have a
22 representative from Deloitte that's coming as a witness
23 later, correct?

24 MS. CANDACE EVERARD: Yes, that's true,
25 Mr. Chairman. Mr. Olfert will be here next Wednesday,

1 which is October 13th.

2

3

(BRIEF PAUSE)

4

5 CONTINUED BY MS. CANDACE EVERARD:

6

MS. CANDACE EVERARD: Okay. I'd like to
7 turn the panel's attention for a moment to the annual
8 report, which we find, I believe, at AI.7.

9

10

(BRIEF PAUSE)

11

12

13

14

MS. CANDACE EVERARD: Yes. This is a
2009 annual report for the Corporation. It's found at
15 AI.7 in the material.

16

17

If we look at -- I'll just wait for you,
Mr. Palmer, to get there.

18

19

(BRIEF PAUSE)

20

21

22

MS. CANDACE EVERARD: Okay. If you can
look at page 33 of the report, please.

23

MR. DON PALMER: Yes.

24

25

MS. CANDACE EVERARD: And you see on the
right-hand side of the page under the column of -- or

1 pardon me, the heading of, "Retained Earnings," the
2 Corporation has stated here:

3 "Extension's total retained earnings
4 are made up of retained earnings from
5 the sale of Extension products, and the
6 Extension development fund, or EDF. As
7 at February 28th, 2010, Extension
8 retained earnings totalled 49.1
9 million."

10 Is that right?

11 MR. DON PALMER: That's what it says in
12 the annual report, yes.

13 MS. CANDACE EVERARD: The paragraph
14 continues to read:

15 "And the EDF totalled 48.3 million."

16 Is that right?

17 MR. DON PALMER: Yes.

18 MS. CANDACE EVERARD: And we see on the
19 next page of this annual report, which is page 34, this
20 relates to Special Risk Extension. We see under the
21 heading of "Retained Earnings" that as at February 28th,
22 2010, SRE's retained earnings were 36.3 million.

23 Is that right?

24 MR. DON PALMER: Yes.

25 MS. CANDACE EVERARD: And if we take all

1 of that together, I believe it's on page 50 of the annual
2 report, we see the actual financial statement, which
3 reflects that the balance in retained earnings of the
4 competitive lines as of the end of the fiscal year
5 2009/'10 was some \$133.7 million.

6 Is that right?

7 MR. DON PALMER: That's correct, yes.

8 MS. CANDACE EVERARD: And the
9 Corporation's overall retained earnings, including the
10 competitive lines and Basic, is 358.4 million, as at the
11 same timeframe, February of 2010?

12 MR. DON PALMER: Yes.

13 MS. CANDACE EVERARD: And I understand
14 that the Corporation has given no indication to the Board
15 of forecasted revenues, or forecasted retained earnings
16 for the competitive lines.

17 MS. MARILYN MCLAREN: That's true. We
18 believe it's not relevant to the Basic insurance rate
19 proceedings here. We have referenced the annual report
20 that says we expect both those competitive lines to make
21 money again. That is in the annual report, but that's
22 the extent of the information that's been provided. We
23 expect both lines to be profitable, more specifically.

24 MS. CANDACE EVERARD: Mr. Chairman, I --
25 I am going to have a few more questions on this, but I

1 just need to consult, and this may be an appropriate time
2 to take the morning break, if that's agreeable.

3 THE CHAIRPERSON: Is fifteen (15) minutes
4 enough time, Ms. Everard?

5 MS. CANDACE EVERARD: That's fine with
6 me.

7 THE CHAIRPERSON: Okay. Fifteen (15)
8 minutes. Thank you.

9
10 --- Upon recessing at 10:23 a.m.

11 --- Upon resuming at 10:39 a.m.

12

13 THE CHAIRPERSON: Okay, welcome back.
14 Ms. Everard...?

15

16 CONTINUED BY MS. CANDACE EVERARD:

17 MS. CANDACE EVERARD: Thank you, Mr.
18 Chairman.

19 Before the break, Ms. McLaren, we were
20 speaking about what's been put on the record by the
21 Corporation, and I had asked about forecasted revenues or
22 future retained earnings for the competitive lines, and
23 you advised that the -- those have not been provided and
24 the Corporation does not intend to provide them.

25 Is that fair to say?

1 MS. MARILYN MCLAREN: Yes.

2 MS. CANDACE EVERARD: Is the Corporation
3 familiar with a memorandum that issued from the Premier
4 last week to ministers and deputy ministers regarding the
5 sharing of information? If not, I have a copy of it that
6 I can provide.

7 MS. MARILYN MCLAREN: No.

8 MS. CANDACE EVERARD: Sorry, the
9 Corporation's not familiar with it?

10 MS. MARILYN MCLAREN: No, I'm not.

11 MS. CANDACE EVERARD: What I'll do then
12 is I'll provide a series of copies to the panel.

13 Yeah, here. Here's four (4) for the
14 panel. And then these can be for -- for -- sorry, for
15 the witness panel, and then those can be for the Board
16 and whoever else, the Intervenors.

17 THE CHAIRPERSON: We should probably have
18 an exhibit for it, exhibit number.

19 MS. CANDACE EVERARD: We will. I'll --
20 we will, absolutely.

21

22 (BRIEF PAUSE)

23

24 CONTINUED BY MS. CANDACE EVERARD:

25 MS. CANDACE EVERARD: Have you had a

1 chance to read the document?

2 MS. MARILYN MCLAREN: I had a quick read,
3 yes.

4 MS. CANDACE EVERARD: So this is a
5 memorandum provided by the Premier of our province,
6 Premier Selinger, to ministers and deputy ministers. Mr.
7 Chairman, it would be the next exhibit to be entered of
8 the Board, Exhibit 12, so PUB/MPI Exhibit 12.

9 THE CHAIRPERSON: All right.

10

11 --- EXHIBIT NO. PUB/MPI-12:

12 Memorandum provided by Premier Selinger

13

14 CONTINUED BY MS. CANDACE EVERARD:

15 MS. CANDACE EVERARD: I do have some
16 questions for the panel with respect to this document. I
17 appreciate that -- that you hadn't -- haven't seen it
18 before. I didn't know whether you would have seen it.

19 So we can deal with this one (1) of two
20 (2) ways. I can either ask the questions that I have
21 right now, or if you want to be able to consider the
22 document, I can ask the questions a little bit later on.
23 I don't -- what -- whatever you're comfortable with.

24 MS. MARILYN MCLAREN: Well, let's start
25 and see how we go.

1 MS. CANDACE EVERARD: Good. So the
2 subject line of the memorandum is, "The Freedom of
3 Information and Protection of Privacy Act." And the
4 Premier writes in the first paragraph:

5 "I am writing to all ministers and
6 deputy ministers to underline the
7 importance of providing information to
8 the public in ways that reflect our
9 shared views of openness and
10 accountability and are responsive to
11 the needs of Manitobans.
12 Transparency in government is a
13 significant factor in building and
14 maintaining public confidence in the
15 work we do together."

16 Would you agree that I've read that in
17 properly?

18 MS. MARILYN MCLAREN: Yes.

19 MS. CANDACE EVERARD: The Premier goes
20 on, in the second paragraph, to speak of the government's
21 2009 annual report on the administration of the Freedom
22 of Information and Protection of Privacy Act, commonly
23 known as FIPPA. He goes on in the third paragraph to
24 commend departmental staff who worked hard to meet the --
25 the spirit of that legislation and stresses the

1 importance of dealing with processes under that
2 legislation.

3 Is -- does that appear to be a fair
4 summation of those two (2) paragraph?

5 MS. MARILYN MCLAREN: Yes.

6 MS. CANDACE EVERARD: He continues in the
7 fourth paragraph to state, in the first sentence:

8 "Government has moved forward in a
9 significant way over recent years to
10 make more information available to
11 people through several channels."

12 And then he talks about requests received
13 under FIPPA by the department, and gives some numbers of
14 requests and -- that were made, and files, et cetera.

15 Does that appear to be correct?

16 MS. MARILYN MCLAREN: Yes.

17 MS. CANDACE EVERARD: He then states in
18 the fifth paragraph that he would:

19 "Encourage all departments to consider
20 the best ways to make more government
21 information accessible to the citizens
22 of Manitoba, while ensuring that it is
23 relevant, timely, and easy to find."

24 Have I read that in correctly?

25 MS. MARILYN MCLAREN: Yes, I believe

1 you've read it into the record correctly.

2 MS. CANDACE EVERARD: He then states in
3 the second the last paragraph of the document that:

4 "Some information can be obtained from
5 websites."

6 And he gives an example relating to travel
7 expenses. He then says:

8 "Other department -- [or] other
9 information [rather] might be listed as
10 available on websites and provided on
11 request, reducing the need to use FIPPA
12 processes."

13 Is that right?

14 MS. MARILYN MCLAREN: Yes.

15 MS. CANDACE EVERARD: And in the very
16 last paragraph the Premier writes:

17 "Reasonable access to information is
18 fundamental to a free and democratic
19 society. The work of your departments
20 is crucial to ensuring our government
21 continues to meet public expectations
22 for openness, transparency, and
23 accountability."

24 Is that what the paragraph reads?

25 MS. MARILYN MCLAREN: I believe so, yes.

1 MS. CANDACE EVERARD: Now having gone
2 through this in a fair level of detail, can you give the
3 Board an indication of whether what you've read and --
4 and heard, with respect to this document, has any impact
5 or may have any impact on the Corporation's position
6 regarding the disclosures that it's prepared to make to
7 this Board?

8 MS. MARILYN MCLAREN: No, it doesn't have
9 any impact, and certainly the Corporation works very hard
10 to be as transparent as possib -- as possible. It also
11 has obligations with respect to commercial
12 confidentiality, and other things like that. I think we
13 responded in one (1) of the Information Requests about
14 forecasts for Extension, and rates and forecasts for
15 Extension haven't been established yet.

16 But it's also not only about transparency
17 and openness, it's about jurisdiction, and it's an
18 incredibly important part of what this Corporation does.
19 If you want a reference to what I've recently discussed,
20 the way the Corporation approaches issues like this, it
21 was when we were at a standing committee of the
22 Legislature, a standing committee on Crown corporations a
23 few weeks ago, a similar kind of question was asked. We
24 work very hard to comply with legislation. We believe we
25 are complying with the intent and the letter of the

1 legislation as it relates to our responsibilities with
2 respect to seeking review and approval of Basic
3 compulsory AutoPac rates.

4 Yeah, I can give you an example from last
5 year's proceedings where questions were asked about the
6 number of EICs the Corporation had issued, and the
7 Corporation declined to answer because it's not relevant
8 to the Basic AutoPac rate application. The Board
9 directed us to answer. We answered by giving a
10 transcript from the standing committee of the
11 Legislature.

12 We share the information. We are not
13 secretive about the information. We do our best to share
14 information that we believe is -- is legitimately
15 available to the public of Manitoba. We do that on all
16 kinds of different forums, in all kinds of different
17 ways.

18 We have had no concerns expressed by the
19 Ombudsman with respect to the openness of the
20 Corporation. Not only did we respond to FIPPA as -- as
21 fully as required under the law, but promptly, and we
22 rarely require people to go through the FIPPA process if
23 it's something that -- that we would normally release.

24 This is not about the Corporation being
25 secretive and being unwilling to be transparent. It's a

1 matter of jurisdiction.

2 And I can say that -- that this -- the
3 issue of access to this kind of information is before the
4 Court of Appeal. It's not our intention to prejudge the
5 decision of the court or -- or debate it here in this
6 proceeding. I think it's a legitimate process that has
7 been started by this Board. The Court of Appeal will
8 deal with the matter. We will all live with the results.

9

10 So it is about more than just being
11 transparent.

12 MS. CANDACE EVERARD: I have a few
13 follow-up questions with respect to what you've just
14 stated. First of all, certainly nobody, I'm -- I'm sure
15 in this room would dream of trying to prejudge the Court
16 of Appeal, which is of course the -- the highest court in
17 our jurisdiction. So nobody, I don't think, here can or
18 -- or would even -- even dream of doing that.

19 You stated that the Corporation believes
20 that it's complying with the letter and intent of the
21 legislation. So I take it that what the Corporation's
22 position is, is that the issue of the Board's
23 jurisdiction is based on the legislation that -- that is
24 there.

25 Is that -- is that what you're saying?

1 (BRIEF PAUSE)

2

3 MS. MARILYN MCLAREN: I'm sorry, can you
4 just repeat the question?

5 MS. CANDACE EVERARD: For sure. You made
6 a comment that it's an issue of jurisdiction, and that
7 the Corporation believes that it's complying with the
8 letter and intent of the legislation. I think that's
9 what you had said.

10 And so my question was: What the
11 Corporation is saying is that these are issues that are
12 related to the legislation that's in place?

13 MS. MARILYN MCLAREN: I -- I think that's
14 fair. I think the Corporation's position will be in the
15 Corporation's factum in -- in that proceeding.

16 But, you know, for many years we have
17 taken the position that the -- these proceedings are
18 related to the financial forecast and rates for Basic
19 compulsory insurance. And clearly, as we discussed a few
20 minutes ago, the Corporation functions in an integrated
21 way, and that's why we need to rely on allocation policy,
22 vetted and approved allocation policy. But clearly we
23 have always conducted ourselves here, as best we can,
24 according to how -- what we believe the intent and the
25 letter of the legislation is, yes.

1 MS. CANDACE EVERARD: You gave an example
2 in your earlier answer about the EICs, which are of
3 course the Enhanced Identification Cards. And you gave
4 an example of something that occurred throughout last
5 year's GRA, and I believe that you -- you said that in
6 the meetings with the standing committee the information
7 was shared.

8 MS. MARILYN MCLAREN: Yes.

9 MS. CANDACE EVERARD: So that was an
10 example of the information being shared with government.
11 Is that fair to say?

12 MS. MARILYN MCLAREN: The -- the
13 Legislature. The standing committee of the Legislature,
14 sure. And as part of the -- the Hansard records of the
15 government, yes.

16 MS. CANDACE EVERARD: And it was also
17 your evidence that those -- a record of that discussion
18 was ultimately put in as an exhibit in this proceeding,
19 pursuant to an order of the Board.

20 Is that right?

21 MS. MARILYN MCLAREN: A section of the
22 transcript that answered the question that was asked as
23 part of the Basic Autopac Rate Approval hearing, yeah.

24 MS. CANDACE EVERARD: So coming back to
25 the memorandum for a moment that we've entered as Exhibit

1 12, it's the Corporation's evidence that, so far as it
2 can see, and having reviewed this just over the course of
3 this Hearing, in the last few moments, that nothing has
4 changed in the Corporation's position as a result of
5 this, from what it sees to this point?

6 MS. MARILYN MCLAREN: No, I -- I believe
7 the Corporation has operated, for many, many years,
8 within the spirit of this memorandum.

9 MS. CANDACE EVERARD: And is it your
10 belief that the Corporation continues to do so?

11 MS. MARILYN MCLAREN: Definitely.

12 MS. CANDACE EVERARD: A question was
13 asked of the Corporation by the Board in the First Round,
14 which is number 6, that deals with some points that
15 relate to these issues. I'd like -- like you to turn
16 there for a moment. It's not in the book.

17

18 (BRIEF PAUSE)

19

20 MS. CANDACE EVERARD: This is an IR
21 wherein the Board sought certain financial information,
22 which has not been provided; that is information relating
23 to Extension and SRE. And the Corporation has stated in
24 its answer -- and I'm looking at the second paragraph --
25 or pardon me, second sentence of the first paragraph --

1 that:

2 "All parties to these proceedings have
3 acknowledged that cross-subsidization
4 of other lines of business from Basic
5 Autopac is not acceptable."

6 That's what it says?

7 MS. MARILYN MCLAREN: Yes.

8 MS. CANDACE EVERARD: The Corporation
9 continues to say:

10 "It is unacceptable to the Corporation,
11 its shareholder, and all Manitobans for
12 Basic Autopac to be disadvantaged by
13 other lines of business."

14 That's right?

15 MS. MARILYN MCLAREN: Yes.

16 MS. CANDACE EVERARD: There was a follow-
17 up question to this IR posed in the Second Round, which
18 is number 3. I'd ask you to turn there for me.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE EVERARD: And in this IR, 2-
23 3(a), the Corporation was asked to reconcile the two (2)
24 statements that were just read in, the one (1) pertaining
25 to the overall financial wellness of the Corporation not

1 being germane, and the other relating to the overall
2 financial wellness being of profound importance to the
3 Corporation, its shareholder, and all Manitobans.

4 And the Corporation stated in its response
5 that in its view, the financial wellness of Basic was
6 germane. Documents were provided on that, and
7 information on other lines was provided to other
8 stakeholders but not the Board.

9 Is that a fair summary of that response?

10 MS. MARILYN MCLAREN: Yes.

11 MS. CANDACE EVERARD: Now, I take it,
12 when the Corporation states that -- and this would be
13 back in 1-6 -- that:

14 "The overall financial wellness is of
15 profound importance to the Corporation,
16 its shareholder, and to all
17 Manitobans."

18 The Corporation, when it's referring to
19 all Manitobans, is referring to the public of Manitoba.

20 Is that fair to say?

21 MS. MARILYN MCLAREN: Sure, that's fair.

22 MS. CANDACE EVERARD: Now, what we've
23 seen in some of the documents that we've looked at and
24 evidence that's been given on the record, is that
25 financial information with respect to the competitive

1 lines is put out on the public record to all Manitobans
2 certainly each year when the Corporation comes out with
3 its annual report, and as well quarter by quarter when
4 the Corporation comes out with its quarterly financial
5 statements.

6 Is that fair to say?

7 MS. MARILYN MCLAREN: Yes.

8 MS. CANDACE EVERARD: And we've had some
9 evidence about what those most recent quarterly reports
10 reflect, and as well we've also looked at the most recent
11 annual report that would have been issued in -- after
12 February of 2010?

13 MS. MARILYN MCLAREN: Right.

14 MS. CANDACE EVERARD: So at the end of
15 the day, I think what we can agree on is that financial
16 information regarding the other lines of business -- that
17 is, other than Basic -- are ultimately provided to the
18 public and to this Board.

19 But would it be fair to say that -- that
20 this is a timing issue, from the Corporation's
21 perspective, in that the Corporation will provide the
22 information in a retrospective way, but will not provide
23 current or prospective information?

24 MS. MARILYN MCLAREN: Yes, that's fair,
25 except that both the -- the annual report and the

1 quarterlies do have an outlook section that is
2 prospective.

3 MS. CANDACE EVERARD: But in terms of
4 further detail -- and -- and I thank you for pointing
5 that out. In terms of the level of detail that may be
6 requested beyond what's in the financials, there's an
7 issue, from the Corporation's view -- or in the
8 Corporation's view -- with providing that, and that
9 appears to be a -- a timing concern on the Corporation's
10 part.

11 Is that right?

12

13 (BRIEF PAUSE)

14

15 MS. MARILYN MCLAREN: Anything that the
16 Corporation provides publicly is clearly available to
17 this Board. You know, I -- it -- it wouldn't be
18 reasonable for the Corporation to restrict the access in
19 these proceedings to the Basic compulsory annual report
20 and not the corporate annual report.

21 But the -- the issue as to what the
22 Corporation provides to this Board is really not just
23 related to timing. It's related to relevance and -- and
24 jurisdiction, according to what these proceedings --
25 about these proceedings, are about Basic compulsory

1 Autopac rates. So it -- it's a component. It's all of
2 those things; it's not just the timing manner.

3 MS. CANDACE EVERARD: Fair enough. But
4 timing is a piece of it?

5 MS. MARILYN MCLAREN: Certainly.

6

7 (BRIEF PAUSE)

8

9 MS. CANDACE EVERARD: Okay. I have a
10 couple of followup questions from some of the areas that
11 we've already covered that I'd like to deal with before
12 we move into another area.

13

14 (BRIEF PAUSE)

15

16 MS. CANDACE EVERARD: One (1) questions
17 relates to the second quarter report, which I appreciate
18 that we've already looked at. And I -- I just want to
19 ensure that we have some detail on the record, with
20 respect to some of those second quarter results.

21 We see -- and -- and this I know we
22 covered, that on page 8 of the second quarter report, we
23 see Basic is showing a net loss for the quarter of some
24 \$42.9 million.

25 MR. DON PALMER: That's correct.

1 MS. CANDACE EVERARD: Whereas the
2 competitive lines are showing a net income for the same
3 period of 7.3 million, and that nets out at about a \$35
4 million loss to the Corporation for that quarter.

5 MR. DON PALMER: Yes.

6 MS. CANDACE EVERARD: And -- and I know
7 we covered that part. What -- what I want to make sure
8 we have on the record is the "why" or the explanation
9 behind how it is that Basic posts a fairly significant
10 loss for the quarter, whereas the competitive lines have
11 a net income.

12 How -- how does that come about that the -
13 - the two (2) results are so different?

14 MR. DON PALMER: Essentially what it
15 comes down to is the coverage. And, specifically, on the
16 Basic program there are two (2) main drivers of that \$42
17 million loss, one (1) is interest rates.

18 When we talked about movement in -- in
19 interest rates and in -- going down, liabilities go --
20 going up that aren't perfectly matched, that's
21 significant, and it's only from the Personal Injury
22 Protection Plan perspective. That's only Basic.

23 PIPP is a Basic program, not -- not an
24 Extension program, so that's entirely within that \$42
25 million.

1 The other main driver is -- is hail and
2 the large hail -- high hail losses, which would primarily
3 be Basic. So from that standpoint, it comes to what the
4 underlying -- the claims costs are the coverage. And in
5 those two (2) instances, it's mostly Basic, so it would
6 be that that's driving that loss.

7

8 (BRIEF PAUSE)

9

10 MS. CANDACE EVERARD: As a result of the
11 hailstorms that you spoke about, is there any attachment
12 to or affect on the Extension side?

13 An example would be like a reduced
14 deductible.

15

16 (BRIEF PAUSE)

17

18 MR. DON PALMER: The Basic claims are
19 subject to a five hundred dollar (\$500) deductible, so
20 any claims under that would not be the responsibility of
21 Basic.

22 MS. CANDACE EVERARD: So they would be in
23 Extension.

24 MR. DON PALMER: If there was coverage,
25 you know, they could be in Extension, they could be in a

1 competitor Extension, they could be self-insured.

2

3

(BRIEF PAUSE)

4

5 MS. CANDACE EVERARD: So just to use an
6 example, let's say that a vehicle has hail damage and the
7 extent of the -- the dollar value of that damage is two
8 thousand dollars (\$2,000). That policyholder has an
9 Extension piece where their deductible is two hundred
10 (200) instead of five hundred (500).

11 How much of that is attributed to
12 Extension and how much of it's attributed to Basic?

13 MR. DON PALMER: In that two thousand
14 dollar (\$2,000) claim with a five hundred dollar (\$500)
15 Basic deductible, there would be fifteen hundred dollars
16 (\$1,500) that's taken Basic. The additional five hundred
17 dollars (\$500) would be, in the specific example that you
18 have stated, if -- if the customer had a five hundred
19 dollar (\$500) -- or a two hundred dollar (\$200)
20 deductible, three hundred (300) would be in Extension and
21 two hundred (200) would be self-insured.

22 MS. CANDACE EVERARD: When you say "self-
23 insured," do you mean the person pays it out of their own
24 pocket?

25 MR. DON PALMER: yes.

1 MS. CANDACE EVERARD: It's kind of like
2 no insurance.

3 MR. DON PALMER: No insurance for that
4 two (2) -- first two hundred dollars (\$200), yes.

5 MS. CANDACE EVERARD: Okay. Thank you.
6 Now, I had asked a question earlier with respect to the
7 RSR and deferred expenses, and it wasn't quite clear, and
8 so I've got a little bit more detail on that piece.
9 Here's the -- the background to the question, so I'll --
10 I'll remind you of what the question was, and then I'll -
11 - I'll give you the background.

12 The question was whether the Corporation
13 has a view on whether deferred costs should be deducted
14 from the RSR when the adequacy of the RSR is being
15 considered?

16 Now, here's what we mean by that.
17 Deferred costs are costs that we would consider to be
18 illiquid that cannot be converted into cash, and that are
19 not represented in investments.

20 Does that assist?

21 MS. MARILYN MCLAREN: I'm guessing not.
22 Like deferred development? Things that we amortize?

23 MS. CANDACE EVERARD: Yes. Like an
24 example would be business process review costs.

25 MR. DON PALMER: Those -- those costs are

1 already accounted for in our current statement.

2 So, again, I'm not sure that I'm
3 necessarily understanding the question. They -- they are
4 part of the -- the equity of the Corporation, so from
5 that standpoint, if there wasn't an asset there, we
6 wouldn't -- if there wasn't some value to it, we wouldn't
7 have it recorded as an asset.

8 So from that standpoint, if -- if you're
9 suggesting that somehow we take the deferred development
10 costs out of our -- of our balance sheet, I don't think
11 that's appropriate. We do record our assets and our
12 liabilities according to GAAP, and will record them
13 according to IFRS, and it's really a measurement if
14 there's really a true asset or not, for goodwill.

15 I mean, there was some changes to 30-64
16 that did not effect Basic, per se. There was nothing
17 there that didn't have a -- a value to it. But that
18 really is a test. So if somehow we should have a
19 different value of -- of retained earnings because
20 there's a -- an asset that get -- under GAAP rules we
21 have real value for, then I don't think that's
22 appropriate to somehow adjust your balance sheet for --
23 for that when it's GAAP compliant anyway.

24

25

(BRIEF PAUSE)

1

2 THE CHAIRPERSON: I'm wondering if Ms.
3 Everard isn't sort of cross-referencing to another Board
4 panel's approach to Manitoba Hydro, and their capital
5 adequacy.

6 In judging Manitoba Hydro's capital
7 adequacy, for example, the -- the accepted approach to
8 this point by pretty well all parties to the ongoing
9 hearings, always subject to discussion and a possible
10 change, is that Manitoba Hydro's capital structure is
11 reasonably sound as long as it's not represented by more
12 than 75 percent debt to, if you want to call it 25
13 percent retained earnings, since there's no capital
14 stock. It's just cumulated profits from the beginning.
15 No different really than MPI.

16 And in some of the past orders, if I'm
17 recollecting properly, the PUB has commented on not with
18 respect to necessarily changing the recording of
19 expenses, and declassifying them as being deferred, but
20 in considering the capital adequacy of the Corporation,
21 whether or not deferred costs should have the same weight
22 as, for example, cash and investments.

23 In other words, you could have a
24 corporation that was -- had a 75 percent debt to 25
25 percent equity ratio that may be viewed differently if

1 the equity was comprised of expenses that had simply been
2 deferred for amortization in later periods, compared to
3 one that the 25 percent was all cash.

4 And I'm wondering whether this is the --
5 the question when you're talking about the liquidity?

6 MR. DON PALMER: And just on that point,
7 from a -- a capital adequacy, we have the minimum capital
8 test, which I -- I'll have to double check, but I don't
9 think it has a -- an adjustment for -- for deferred
10 costs. So from that standpoint, it -- it's just a -- a
11 question, I think, of significance.

12 You have talked about a debt-to-equity
13 ratio. Our debt is zero, so from that standpoint, I
14 think the comparison is -- is not valid. There really
15 isn't -- as part of our balance sheet, those deferred
16 costs are not a significant part of our balance sheet,
17 so, from that standpoint, I think the question is largely
18 moot, just because our capital structure is so much
19 different than -- than that of a Manitoba Hydro. So --

20 THE CHAIRPERSON: I don't think I was,
21 even in my comments, that I was suggesting that Manitoba
22 Hydro's balance sheet resembles that of MPI's.

23 If one was discussing this particular
24 topic, I suppose what would be comparable, for example,
25 between the two corporations, where Manitoba -- a rate

1 increase for Manitoba Hydro could be 'X' or 'Y', and
2 deciding whether it be 'X' or 'Y', there could be an
3 argument as to look into the nature of the assets that
4 comprise the equity of the Corporation.

5 In MPI's case, potentially one could say
6 the issue would not necessarily be the capital ratio, but
7 it may be the appropriateness of a rebate.

8 MR. DON PALMER: Sorry, those last two
9 (2) words? I...

10 THE CHAIRPERSON: I'm saying in MPI's
11 case, the question would not be one of necessarily a
12 premium increase or premium decrease -- although that
13 potentially could come into play, depending on the nature
14 of the assets that have been deferred and IFFRS, et
15 cetera, et cetera, et cetera -- but it could be in
16 judging the appropriateness of a specific amount for a
17 rebate.

18 MR. DON PALMER: From that standpoint, I
19 think that was addressed by the new CICA standard, the
20 30-64, which -- the new standard essentially requires an
21 intangible asset, like dev -- development costs, to
22 provide an economic return. So we -- that's included in
23 our change in accounting policies in note 4 of my -- our
24 annual report.

25 So we have done that measurement of an

1 economic return, our auditors have done that measurement
2 of an audi -- an economic return, and we're convinced
3 that, from that standpoint, for the purposes of the Basic
4 AutoPac statement, there is -- that all of those deferred
5 costs do provide that economic return, and there's no
6 adjustment required.

7 THE CHAIRPERSON: Thank you for your
8 comments. We will reflect on it.

9 Ms. Everard...?

10 MS. CANDACE EVERARD: Thank you, Mr.
11 Chairman.

12

13 CONTINUED BY MS. CANDACE EVERARD:

14 MS. CANDACE EVERARD: I'm going to move
15 then, members of the panel, to the investment side of
16 things. So we'll shift gears a little bit here.

17 We've already talked about the importance
18 of investment income to the Corporation's bottom line.

19 Is that fair to say?

20 MR. DON PALMER: Yes, there is reliance
21 on investment income.

22 MS. CANDACE EVERARD: Now, I understand
23 that, as of the end of the last fiscal year of 2009/'10,
24 the Basic's investment portfolio totalled about 1.9
25 billion in principal.

1 Is that right?

2 MR. DON PALMER: Yes, that's correct.

3 MS. CANDACE EVERARD: And we have an IR
4 in the book of documents, it's at Tab 17, this is 1-20,
5 which shows that the corporate balance is about 2.2
6 million as of the same date. And I'm looking at page 4
7 of that IR.

8 Is that right?

9 MR. DON PALMER: Yes, that's correct.

10 MS. CANDACE EVERARD: Now, I understand
11 that the source of funds that are available to the
12 Corporation for investment are primarily unearned
13 premiums and unpaid claims.

14 Is that fair to say?

15 MR. DON PALMER: Those are the two (2)
16 biggest chunks. There are others.

17 MS. CANDACE EVERARD: Yes, I'm taking
18 this from Tab 18 of the book of documents, which is
19 Question 1-24 posed by the Board. The -- the items that
20 I mentioned, unearned premiums and unpaid claims, are
21 reflected there at the top of the table.

22 And, as you've indicated, there are other
23 sources as well, but dollar wise, those are by far the
24 most significant.

25 You would agree?

1 MR. DON PALMER: Those are the -- the two
2 (2) biggest. The RSR and NR reserve for employee
3 benefits are sit -- still substa -- substantial, but
4 those are the two (2) biggest ones, for sure.

5 MS. CANDACE EVERARD: At the table at Tab
6 18 I don't see reference to reserves for employee
7 benefits. Where would that be reflected here?

8 MR. DON PALMER: It's not in -- in this
9 particular table, but it is in the -- yeah, in the Basic
10 annual report.

11 MS. CANDACE EVERARD: Okay.

12 MR. DON PALMER: It's in the hundred to
13 \$150 million range, which I think is still significant.

14 MS. CANDACE EVERARD: I guess it depends
15 if we're talking absolute or relative numbers, yes.

16 Okay. So we know that the -- the vast
17 majority of the funds that the Corporation invests are
18 Basic's.

19 That's fair to say?

20 MR. DON PALMER: Yes.

21 MS. CANDACE EVERARD: And we see from --
22 and this is in a number of places. But while we're
23 looking at Tab 18, we see it -- that it's about 87.2
24 percent of the portfolio.

25 Is that right?

1 MR. DON PALMER: Yes.

2 MS. CANDACE EVERARD: And if we go back
3 to the previous tab that we were looking at, which was
4 Tab 17, and, again, this appears in a number of places in
5 the material, but the -- the one that I have handy is Tab
6 17, page 7, which reflects corporate investment income
7 for the year just ended, in February of 2010, of some
8 \$96.3 million.

9 That's right?

10 MR. DON PALMER: That's the corporate
11 total, yes.

12 MS. CANDACE EVERARD: And the allocation
13 to Basic of 87.2 percent that I mentioned is based on the
14 weighted net equity balances of each line of business.

15 Is that right?

16 MR. DON PALMER: Yes.

17 MS. CANDACE EVERARD: And the net equity
18 balance for Basic is about 1.8 billion of the overall
19 portfolio.

20 Is that right?

21 MR. DON PALMER: That's correct.

22 MS. CANDACE EVERARD: And the remainder
23 of investment income on a percentage basis, which would
24 be just under 13 percent, is allocated to the non-Basic
25 lines of business?

1 MR. DON PALMER: Yes.

2 MS. CANDACE EVERARD: If we look at
3 PUB/MPI-1-18, which is in the book of documents at Tab
4 16, we see that -- and I'm looking at Attachment B, so
5 this is -- I'm looking at the fourth page in to the
6 attachment. It's actually numbered page 1, but it's the
7 fourth sheet at that particular tab.

8 We see allocations projected on that page,
9 and onto the next page, from the 87 percent in the
10 2009/'10 year through to about 90 percent by 2012/'13,
11 and I'm now on the next page, which is the page numbered
12 2.

13 Is that right?

14 MR. DON PALMER: Yes.

15 MS. CANDACE EVERARD: And that increased
16 allocation of about 90 percent is projected to remain
17 through the balance of the outlook period that we have
18 here, which is the 2014/'15 year?

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: Okay. We'll get
21 into a little bit then the composition of the
22 Corporation's investment portfolio.

23 If we look at Tab 17 of the book of
24 documents, where we see Question 1-20, we see the
25 corporate -- and I'm looking at the first attachment,

1 which is page 4 at that tab, we see the \$2.2 billion
2 portfolio held by the Corporation as a whole, and that's
3 for the 2009/'10 year. We see that of that 2.2 billion,
4 about 1.7 billion is held in bonds.

5 Is that correct?

6 MR. DON PALMER: Yes.

7 MS. CANDACE EVERARD: And then there's
8 venture capital of some 7.6 million, real estate of 15.2
9 million.

10 Is that right?

11 MR. DON PALMER: Yes. That was as at the
12 end of February 2010, yeah.

13 MS. CANDACE EVERARD: Yeah. Yeah, that's
14 the year I'm on. And we see in the next section, there's
15 a negative number for cash followed by about 95 million
16 in short term investments, and 387 million in equities.

17 Is that right?

18 MR. DON PALMER: Yes.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE EVERARD: Now, we see that
23 between 2008/'09 and 2009/'10 there was some variation in
24 the value of the portfolio. As of the close of the
25 '08/'09 fiscal year, the balance was bout 2 mill -- 2

1 billion, pardon me, and by the close of the next year it
2 was 2.2 billion.

3 Is that right?

4 MR. DON PALMER: Yes. The balance at the
5 end of February of 2009 would have reflected the market
6 crash. The bottom of the crash was essentially at the
7 end of February, the beginning of March of 2009, so that
8 would be reflected in these asset values.

9 MS. CANDACE EVERARD: Yeah. And prior to
10 that, if we look at the schedule from '05/'06 through
11 '07/'08, we saw a steady incline, or a steady increase,
12 in the value of their portfolio, year after year of
13 certainly over a million -- or pardon me -- yeah,
14 certainly over a hundred million each year.

15 MR. DON PALMER: Yes. And -- and again,
16 most of those assets, the liabilities underlying those
17 assets would be unpaid claims reserves. Those will
18 continue to grow because of the long tail nature of the
19 Personal Injury Protection Plan reserves.

20 MS. CANDACE EVERARD: And if we look at
21 the projections here for corporate wide, we see from the
22 last year ended of '09/'10 through the end of the outlook
23 period, a fairly substantial increase overall, and -- but
24 again a fairly steady anticipated increase on the overall
25 portfolio.

1 Is that fair to say?

2 MR. DON PALMER: Yes. That would be sort
3 of the natural growth of the portfolio, yes.

4 MS. CANDACE EVERARD: So according to
5 this schedule, as it stands, by the end of 2014/'15 the
6 Corporation is hoping for a -- an investment portfolio of
7 about 2.8 billion over the two point two (2.2) that it
8 has now?

9 MR. DON PALMER: I don't know if I would
10 use the word "hoping for". I would say, "projected to
11 be."

12 MS. CANDACE EVERARD: Okay. Fair enough.

13

14

15 (BRIEF PAUSE)

16

17 MS. CANDACE EVERARD: And we see, again,
18 from looking at this schedule that the waiting of the
19 portfolio is anticipated to change somewhat. And we'll
20 be speaking about the Aon recommendations from the past
21 in a few moments.

22 Is that fair to say?

23 MR. DON PALMER: Yes., the anticipated
24 transition into the new asset mix is included in these
25 schedules.

1 MS. CANDACE EVERARD: So we see somewhat
2 of a decrease in the bond portfolio from about 1.7
3 billion, as of 2009/10, and -- and again, absolute
4 numbers decreasing for the year of the Application and
5 the subsequent year, and then coming back to about 1.6
6 billion through the outlook period?

7 MR. DON PALMER: Yes.

8

9 (BRIEF PAUSE)

10

11 MS. CANDACE EVERARD: And if we look at
12 the relativities, just to see that same information in a
13 bit of a different way, based on a percentage, we turn
14 the page to the next page of that Tab 17, we see the
15 weighting of the portfolio represented by percentages.
16 So the '09/'10 figure for bonds was 77.2 percent, and we
17 see, in fact, if we look strictly at the -- the weighting
18 -- or the percentage, that there is anticipated to be a
19 decline in the overall bond component in the portfolio
20 through the outlook period, down from 77 percent to some
21 57 percent?

22 MR. DON PALMER: Yes.

23 MS. CANDACE EVERARD: Conversely, we see
24 an increase in the anticipated weighting of equities in
25 the portfolio, from 17 percent in the year that ended

1 2009/10, through to 21 percent in 2014/15?

2 MR. DON PALMER: Yes. And -- and
3 currently we're a little underweight in our equity
4 portfolio, according to the investment policy statement,
5 so that brings us back up to the anticipated weight in
6 that statement.

7 MS. CANDACE EVERARD: Thank you. And --
8 and we will be talking about that in -- a little bit
9 later on, as well.

10 If we turn back for a moment to the
11 schedule we were looking at that has the dollar amounts
12 in it, rather than the relativities or the weightings, we
13 see for the 2009/10 fiscal year, a -- a real estate
14 component came into play at a value of 15.2 million, and
15 that of course represents the parking lots and a portion
16 of Cityplace.

17 Is that right?

18 MR. DON PALMER: That was our sole real
19 estate holding, as at the end of February of 2010, yes.

20 MS. CANDACE EVERARD: And as we know, the
21 Corporation anticipates increasing its real estate
22 interests on this schedule, but the dollar figure is
23 anticipated to increase from that 15.2 million to about
24 289 million through the end of the outlook period.

25 Is that right?

1 MR. DON PALMER: We do have a 10 percent
2 allocation target in our investment policy statement. I
3 can tell you that we are on our way there now. We have
4 entered into a real estate pooled fund this year. As at
5 -- we have in that particular pool fund -- we have made a
6 commitment of \$135 million. We expect to fulfill that
7 commitment over a twelve (12) to eighteen (18) month
8 period.

9 As at, I think it's today or tomorrow, we
10 will be in that pool about -- made up about \$45 million
11 of our \$135 million commitment, so we're right on track
12 on that twelve (12) to eighteen (18) month cycle.

13 So those calls come in monthly and the --
14 the one (1) that just came in brings up to \$45 million.

15 MS. CANDACE EVERARD: And when you say
16 that the Corporation is entering into a real estate
17 pooled fund, can you just explain, for the record, what
18 that is.

19 MR. DON PALMER: And investment fund that
20 is made up of investment properties that a number of
21 investors would have a -- a share of all of those
22 holdings.

23

24

(BRIEF PAUSE)

25

1 MS. CANDACE EVERARD: Is the particular
2 fund that the Corporation is investing in a publicly
3 available fund?

4 MR. DON PALMER: No, it's a private fund.

5

6 (BRIEF PAUSE)

7

8 MS. CANDACE EVERARD: Just while we're
9 talking about the real property investments, I just would
10 ask the Corporation to turn to 2-13 for a moment, which
11 was posed by the Board. I don't believe it's in the
12 book. No, it's not. 2-13.

13

14 (BRIEF PAUSE)

15

16 MR. DON PALMER: I have it.

17 MS. CANDACE EVERARD: The response to
18 this particular IR reflects provision amounts relating to
19 the anticipated purchase of real estate investments. And
20 for each of the years that's listed on the table, we see
21 obviously the Cityplace parking lot component, and then a
22 general provision component.

23 Can you explain how the Corporation
24 arrived at the dollar amounts that are shown for general
25 provision in each case.

1 MR. DON PALMER: It was just our
2 anticipated to be fully invested, according to our
3 investment policy statement by the end of 2012/'13, so
4 it's just essentially a straight line approach into the
5 funding of that provision each year.

6 MS. CANDACE EVERARD: All right. Thank
7 you for -- for that. We'll go back to the other schedule
8 that we were looking at.

9

10 (BRIEF PAUSE)

11

12 MS. CANDACE EVERARD: That's of course at
13 Tab 17 of the Board's book of documents. We see, if we
14 look at the -- the schedule that contains dollar figures
15 as opposed to the percentages, which is page 4, that the
16 Corporation will be introducing an infrastructure
17 component into the portfolio in the year of the
18 Application, and that's expected at about 30.3 million in
19 the year of the Application.

20 Is that right?

21 MR. DON PALMER: Again, that's based on
22 the investment policy statement and a -- and an entry
23 into the infrastructure investments, starting in '11/'12,
24 yes.

25 MS. CANDACE EVERARD: And that component

1 is projected to increase to about 150 million through the
2 end of the outlook period?

3 MR. DON PALMER: Yes. We have a -- a 5
4 percent weighting in the infrastructure in our investment
5 policy statement, so that's -- that's the movement toward
6 that.

7 MS. CANDACE EVERARD: And that's
8 reflected on the next page of this attachment, that --
9 that it'll be at 5.3 percent of the portfolio if that
10 number holds true. Whereas, for the year of the
11 Application, the infrastructure component, on a
12 percentage basis, that's that 30.3 million, is about 1.2
13 percent?

14 MR. DON PALMER: Yes. As we get into
15 this -- these alternative asset classes, there's
16 significant research and due diligence that has to be
17 done by the Corpor -- Corporation, and, more importantly,
18 by the investment committee working group, because again
19 it's the Department of Finance who is -- has the
20 legislative responsibility for the investments to the
21 Corporation.

22 So, from that standpoint, the -- this is a
23 projection of how this may play out, but it is a
24 projection.

25 MS. CANDACE EVERARD: And can you explain

1 for the record what types of investments the
2 infrastructure component would include?

3 MR. DON PALMER: Infrastructure typically
4 would be things like highways, could be hospitals, could
5 be hydroelectric facilities, any -- dams. It could be
6 any number of those type of large, generally public type
7 investments.

8 MS. CANDACE EVERARD: Okay, thank you.
9 We'll get in then a little bit more to the composition of
10 the for -- portfolio and the recommendations that the
11 Corporation received a couple of years ago. We've put in
12 at Tab 16 of the book of documents, the question and
13 answer at Question 18, posed by the Board in the First
14 round. And we asked in Question A for a comparative
15 table that reflects the recommendations made by Aon, the
16 Corporation's response, and then the progress and
17 expectations for the future.

18 So we'll -- we'll get into this in a
19 moment. Perhaps, first, just so that we -- we know that
20 we're talking about the same thing, the Corporation
21 retained a company called Aon Consulting back in 2008 to
22 undertake an asset liability mix review for the
23 Corporation.

24 Is that right?

25 MR. DON PALMER: I think the retention of

1 Aon was actually in 2007, but the final report was issued
2 in 2008, that's correct.

3 MS. CANDACE EVERARD: Okay, thank you.
4 And in the process of the Aon report, as I'll refer to
5 it, being prepared, the Corporation worked
6 collaboratively with Aon through its investment committee
7 working group.

8 Is that right?

9 MR. DON PALMER: Yes.

10 MS. CANDACE EVERARD: And is -- you, Mr.
11 Palmer, sit on that particular committee.

12 Is that right?

13 MR. DON PALMER: I do.

14 MS. CANDACE EVERARD: Okay. So if we
15 turn then to this attachment at Tab 16 of the book of
16 documents, we see the -- the chart. And we'll just go
17 through this very quickly. So in the far last col -- or
18 pardon me, the far left column is reflected what the
19 recommendations of Aon were from its 2008 report.

20 So the first one relates to bonds, and the
21 recommendation was to either change the allocation from
22 universe bonds to long-terms bonds or to change the fixed
23 income using a defined transition schedule.

24 That's right?

25 MR. DON PALMER: That's correct.

1 MS. CANDACE EVERARD: And the
2 Corporation's response to that recommendation was to
3 adopt a 10 percent allocation to long-term bonds and to
4 fund that allocation as conti -- conditions in the
5 capital markets become favourable.

6 Is that right?

7 MR. DON PALMER: That's correct, yes.

8 MS. CANDACE EVERARD: By June of '09 the
9 Corporation had started to increase its long-term bond
10 allocation, and by June of 2010 the Corporation had
11 continued to do that and had a 6.6 percent allocation as
12 of May 31st of 2010?

13 MR. DON PALMER: That's our current
14 allocation, yes.

15 MS. CANDACE EVERARD: And then in the far
16 right-hand column, the Corporation state that it expects
17 to have about 8 percent in long-term bonds by 2011/'12,
18 the year of the Application?

19 MR. DON PALMER: Yes. Again, as capital
20 market conditions dictate.

21 MS. CANDACE EVERARD: And --

22 MR. DON PALMER: May I just say that
23 right now there is some risk in a long-term bond
24 portfolio with interest rates being down at all -- all-
25 time lows. That's one (1) of those capital markets that

1 -- that dictates when we would acquire more long-term
2 bonds.

3 So, again, that -- by '11/'12, again,
4 that's a projection, not nece -- necessarily the target.
5 It de -- depends what happens to the markets in the
6 meantime.

7 MS. CANDACE EVERARD: Now, we've been
8 talking here about the acquisition of the long-term
9 bonds, but going with that versus -- or pardon me, with
10 reference to Aon's recommendation is the phasing out of
11 the universe bonds.

12 Is that right?

13 MR. DON PALMER: The mix is different.
14 And -- and, again, talking definitions, to -- to a
15 certain degree, the universe bonds do include some long-
16 term bonds in -- in that portfolio, so it's sort of
17 redefining them rather than phasing them out.

18 MS. CANDACE EVERARD: Is it true though
19 that real return bonds are being phased out of the
20 portfolio?

21 MR. DON PALMER: Yes, that's true. Was
22 one (1) of those asset classes that, in order to get some
23 diversification but also retain the inflation protection,
24 that was part of the reason to go into real estate and
25 infrastructure, which also provides a hedge against

1 inflation.

2 MS. CANDACE EVERARD: That's good.
3 You're in my head again, so it saves me a couple of
4 questions.

5 If we look at the second row of the chart,
6 we see the second recommendation listed here from Aon,
7 with respect to illiquid asset classes. And the -- the
8 recommendation was that the Corporation would be gaining
9 significant exposure to illiquid asset classes, and it
10 was unrealistic for some of these to increase by more
11 than 2 percent per annum.

12 The Corporation's response to that would
13 that -- it anticipated it would take several years to
14 reach the normal policy weights for the alternative asset
15 classes.

16 Is that right?

17 MR. DON PALMER: Yes.

18 MS. CANDACE EVERARD: So by June of '09
19 the Corporation had purchased the parking lots associated
20 with Cityplace and had a short list of pooled fund
21 managers and was doing some further research. And by
22 now, we've just heard your evidence with respect to
23 coming into one (1) of those pooled funds, to the extent
24 of 45 million at present?

25 MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: But the Corporation
2 is still seeking to approach that 10 percent component
3 for real estate going forward?

4 MR. DON PALMER: That -- that's the
5 target. As I say, we have in a current pooled fund, a
6 commitment for \$135 million. We don't have -- I think it
7 -- with the Cityplace parking lots it still leaves us
8 about 50 to \$70 million that we haven't allocated. But
9 since it's going to take us twelve (12) to eighteen (18)
10 months to -- to fully get the commitment of a hundred and
11 thirty-five (135), we still have some time, but there's
12 no commitment for that portion as yet.

13 MS. CANDACE EVERARD: Okay. The third
14 row here, with the third recommendation from Aon relates
15 to currency, hedging. There was a suggestion that the
16 Corporation should hedge the foreign currency exposure
17 for all asset classes that target a consistent absolute
18 return, namely real estate and infrastructure. The
19 Corporation accepted this recommendation and says as of
20 June of '09 that the mandate for real estate was
21 Canadian, and therefore, did not need to be hedged. And
22 they -- the Corporation did not have any infrastructure
23 assets as of that date.

24 MR. DON PALMER: That's correct. And --
25 and again, the pooled fund in -- real estate fund that

1 we've entered in is -- is exclusively a Canadian fund, so
2 -- so that -- that's true, in terms of our commitment
3 into this fund.

4 MS. CANDACE EVERARD: So there's nothing
5 to deal with at this item then at present?

6 MR. DON PALMER: Not -- not hedging from
7 the standpoint of infrastructure and real estate, no. We
8 have had a change in the hedging of our US equities.
9 They were formally hedged. They are no longer hedged.
10 The way they were being hedged did have some volatility
11 into our statement of operations, so the decision that
12 was made in consultation with the Department of Finance
13 was to remove the US equity hedge.

14 MS. CANDACE EVERARD: And that was
15 something that was discontinued by the Corporation in May
16 of this year? It's in the chart.

17 MR. DON PALMER: Discontinued by the
18 Department of Finance, yes.

19 MS. CANDACE EVERARD: I was just going by
20 the document which says:

21 "The Corporation discontinued its
22 currency hedge in May 2010."

23 But you're telling me that the -- the
24 decision was effectively made by the Department of
25 Finance?

1 MR. DON PALMER: Yes, I -- I would say
2 that that chart for -- for the purpose of this and -- and
3 the -- because it's just point form, it should probably
4 say the Corporation's assets are no longer hedged; but
5 that that decision is the Department of Finance, no
6 question.

7 MS. CANDACE EVERARD: The last row of the
8 table relates to T-Bills and the recommendation that
9 there be a level of cash added in the asset allocation.
10 And the Corporation has established a -- a minimum and
11 maximum range for that and continues, as of June of 2010
12 to hold cash as necessary for day-to-day operations and
13 investment purposes. Is that right?

14 MR. DON PALMER: Yes. And -- and
15 currently our allocation of cash is -- is a little higher
16 than that 3 per -- percent, actually, probably a lot
17 higher, as we have funds to -- available to fund the
18 entry into the real estate fund.

19 So -- so yes, we -- we have to have the
20 available cash in order to get into those asset classes.

21 MS. CANDACE EVERARD: Thank you. We've
22 been speaking a little bit about management of the
23 portfolio. And I note that in its last rate order, the -
24 - the Board made a recommendation to the Corporation that
25 I'd like to speak about. This is reflected at SM.5.11.3,

1 which we should probably go to.

2

3

(BRIEF PAUSE)

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MS. CANDACE EVERARD: I'll read the recommendation into the record first of all. This stems from Order 161/09. The Corpora -- or pardon me, the Board recommended that:

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"The Corporation amend the investment policy to provide for the consideration of regular rebalancing of the allocation of investments amongst permis -- permitted asset classes toward the policy's intended allocation in permitted classes to reduce the risk of undue and yield risking, market timing actions."

Is that right?

MR. DON PALMER: Yes, I -- I see that, and -- and I will add that in terms of -- of the recommendations of the Board, this was one (1) of the easy ones because we already had the asset rebalancing policy. It was not specifically referred to in the investment policy statement, which it likely should have been, so we had amended the investment policy statement

1 to include that rebalancing policy; but we've had it for
2 five (5) years now.

3 MS. CANDACE EVERARD: And that's
4 referenced here on page 13 of SM.5, that, in fact, this
5 policy was in place since June of 2005, and the current
6 policy has been put on the record in this proceeding?

7 MR. DON PALMER: Yes.

8 MS. CANDACE EVERARD: If we continue
9 looking at page 13, there is a bit more commentary from
10 the Corporation on this point that we'll go through. In
11 the second last paragraph on page 13, the Corporation has
12 stated that it changed the asset allocation mix in the
13 Investment Policy Statement, which I'll just refer to as
14 the IPS, on June 25th of 2008.

15 "The Corporation's current target
16 allocation for public equities is 20
17 percent, and the target for private
18 equities is 5 percent for a total
19 equity target allocation of 25 percent.
20 Prior to June 2008, the target for
21 equities was 20.5 percent."

22 Is that right?

23 MR. DON PALMER: That's correct, yes.

24 MS. CANDACE EVERARD: And when we go to
25 the next page, page 14, just under the chart that appears

1 at the top of the page, the Corporation has stated that:

2 "When the private equity asset
3 allocation was changed from a half
4 percent to 5 percent, the transition
5 into the asset class was expected to
6 take a significant period of time in
7 order to do due diligence, select
8 managers, and fully fund the strategy."

9 Is that right?

10 MR. DON PALMER: Yes, not unlike real
11 estate, or infrastructure. I would say that private
12 equity is likely third on that list of three (3).

13 MS. CANDACE EVERARD: And the allocation
14 to public equities, as of the year end of '08/'09 was
15 some 13.6 percent, which comes back to the point in time
16 after the market events of late 2008, and the fact that
17 the market was sort of at the bottom, as of that year
18 end.

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: Now, if we speak
21 about the rebalancing policy itself, we see at the top of
22 page 15 of SM-5, first paragraph, the Corporation has
23 stated that:

24 "The rebalancing policy states that an
25 asset class can be outside the minimum

1 or maximum target range for up to six
2 (6) months before rebalancing is
3 required."

4 And the Corporation has stated here that:

5 "The Canadian equity asset class
6 allocation did not fall below its
7 minimum target level, and the US was
8 below for only about two (2) months."

9 Is that right?

10 MR. DON PALMER: That's correct, yes.

11 MS. CANDACE EVERARD: And then the
12 Corporation continues on to speak about the application
13 of the rebalancing policy, and refers in the third
14 paragraph there to the suggestion made by the Board that
15 the Corporation create a portfolio rebalancing policy to
16 -- for the purposes of reducing the risk of undue and
17 yield risking market timing actions. The Corporation
18 states that:

19 "In hindsight, at that point in time,
20 tactically rebalancing the portfolio
21 would have been a favourable course,
22 but given the events at the time, it
23 wasn't possible for the Corporation to
24 know that March 9th of '09 would be the
25 bottom of the market."

1 Is that right?

2 MR. DON PALMER: That's correct, yes.

3 MS. CANDACE EVERARD: The Corporation
4 continues in the next paragraph, which is the last on
5 page 15, to state that:

6 "The order is inconsistent [that is the
7 Board's order] as it first argues that
8 the Corporation should have engaged in
9 market timing to participate in the
10 equity market revival. Then it states
11 that it is necessary to reduce risk by
12 avoiding undue market timing."

13 That's what's reflected here?

14 MR. DON PALMER: That was our
15 understanding of the order, that there seemed to be a bit
16 of a dichotomy as we read the order, in -- in our
17 understanding of it, yes.

18 MS. CANDACE EVERARD: So the Corporation
19 understood the order to reflect, on the one (1) hand,
20 that it should have been doing market timing rebalancing,
21 but, on the other hand, that that risk should be avoided?

22 MR. DON PALMER: That's the way we read
23 it, yes.

24 MS. CANDACE EVERARD: Okay. We've
25 mentioned that the Corporation's investment rebalancing

1 policy is on the record here. It was filed as AI.13, and
2 it is in the Board's book of documents at Tab 8. Oh,
3 sorry, that's not correct.

4 It is at Tab 13. So it was AI.13 and it's
5 at Tab 13.

6 MR. DON PALMER: I have it.

7 MS. CANDACE EVERARD: Now, this policy is
8 two (2) pages in length, and it's indicated that it took
9 effect April 19th of 2010.

10 Is it the case then that there were some
11 changes made to it from what had existed from June of
12 '05?

13

14 (BRIEF PAUSE)

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16 MR. DON PALMER: There was some
17 amendments to it, just cleaning up of wording. There was
18 no change in the ultimate intent of the -- the policy,
19 no. But -- but it -- it did change. It was somewhat
20 rewritten to coincide with the amendments to the
21 investment policy statement, and this was added as an
22 appendix to that investment policy statement at that
23 time.

24 MS. CANDACE EVERARD: Okay. I'm just
25 going to ask you for a moment to turn your mind back to

1 June of '05 when, I gather, the policy was implemented,
2 and just explain as best you can, for the record, the
3 reasons behind the Corporation putting this policy into
4 place in the first instance.

5 MR. DON PALMER: First of all, just let
6 me say that in June of 2005 I wasn't a member of the
7 investment committee working group, so I'm acting
8 essentially on hearsay on this. I don't really have
9 knowledge of the -- of the thought process that went into
10 the formation of the investment community or -- or the
11 policy statement in 2005. So, that --

12 MS. CANDACE EVERARD: I appreciate you
13 pointing that out, but I'm -- I'm fairly confident, based
14 on your position and experience, that you have a pretty
15 good idea. So, with the caveat that you've given us,
16 just if you could explain the background, we'd appreciate
17 it.

18 MR. DON PALMER: And -- and really, I
19 think, the -- the spirit of it was -- was captured in --
20 in the order of the Board, in terms of reducing the risk
21 of -- of undue yield risking, market timing actions. I
22 think that's a pretty eloquent pro -- portrayal of any
23 rebalancing policy. Just to ensure that we were
24 continuing to adhere to our -- our investment policy
25 statement without real knee-jerk reactions to -- to

1 certain market events that could happen, or in fact have
2 happened, so from that -- that standpoint, just to
3 formalize that -- that steady commitment to the
4 investment policy statement.

5 MS. CANDACE EVERARD: Okay. Now, it's my
6 understanding, and -- well, it's actually reflected in
7 the very first paragraph here of the policy, that it's
8 the investment committee working group that has the
9 responsibility for rebalancing the portfolio as may be
10 needed to keep within the asset class weights that are
11 set out in the IPS?

12 MR. DON PALMER: And, more specifically,
13 defart -- Department of Finance, who is -- has a seat in
14 the investment committee working group. So -- so again,
15 the -- the committee as a whole makes recommendations.
16 The -- the final decision for changes in the asset mix is
17 done by the Department of Finance.

18 MS. CANDACE EVERARD: And if we look at
19 Tab 20 of the book of documents, which is Question 26,
20 posed by the Board in the First Round, we actually have a
21 list of the nine (9) members of the Investment Committee
22 Working Group, and we see that four (4) of the nine (9)
23 are representatives of the province.

24 Is that right? Sorry, I'll just give you
25 a minute to get there. It's 1-26, Tab 20 of the book of

1 documents.

2 MR. DON PALMER: After yes -- yesterday,
3 I'm not sure that I necessarily trust my counting, but I
4 will -- I will tak -- take your word. It is -- it is
5 numbered, and all those numbers are sequential, so we're
6 good.

7 MS. CANDACE EVERARD: Okay. So the -- of
8 the nine (9) people on the committee, four (4) of them
9 are representative of the province, and the other five
10 (5) would be yourself, Ms. McLaren, and since there are
11 no names, I won't guess at who the other three (3) are,
12 because I don't recognize the titles offhand.

13 But there are five (5) people from MPI, is
14 that right?

15 MR. DON PALMER: Yes. And -- and just
16 for completeness, Mr. Kramer is on that committee as
17 director of finance and corporate controller. And Mr.
18 Bunston, who is manager of investments who is currently
19 sitting in the back row, is also a member of that
20 committee.

21 MS. CANDACE EVERARD: That's helpful to -
22 - to be able to match the titles to the names, so I -- I
23 thank you for that.

24 THE CHAIRPERSON: There's on one from
25 outside of the government or MPI?

1 MR. DON PALMER: No, not on that specific
2 investment committee working group. We do have external
3 managers. We do have consultants like Aon from time to
4 time, but they're not members of the committee.

5

6 (BRIEF PAUSE)

7

8 CONTINUED BY MS. CANDACE EVERARD:

9 MS. CANDACE EVERARD: I -- I thought
10 maybe you were thinking about something that you might
11 want to say, so I -- you're ready?

12 At Question 26, which we were just looking
13 at, that contains the list of the members of the
14 committee, we see in response to subparagraph (e) the
15 Corporation has provided a table that reflects the asset
16 class targets from the IPS, compared with the actual
17 investments in each class as of June 30th of 2010.

18 Are you with me?

19 MR. DON PALMER: Yes, I'm there.

20 MS. CANDACE EVERARD: Okay. Now, we know
21 from the investment rebalancing policy, from having read
22 it anyways, that if a balance within a particular asset
23 class falls below the minimum or above the maximum, that
24 that would be reported to the Investment Committee of the
25 Corporation.

1 Is that right?

2 MR. DON PALMER: That's correct, yes.

3 MS. CANDACE EVERARD: And that is done
4 during what's called the Investment Activity and
5 Performance Report.

6 Is that right?

7 MR. DON PALMER: It could be included in
8 that. But if there are other compliance issues, it may
9 be reported elsewhere, but it would be evident in that
10 report, yes.

11 MS. CANDACE EVERARD: Okay. And then the
12 idea would be that the asset class would be rebalanced so
13 that it comes back within the target range within six (6)
14 months?

15 MR. DON PALMER: Tha -- in theory, that -
16 - that's true. If there's other special circumstances
17 that would preclude that, you may extend beyond that, but
18 it's not an absolute. But, in spirit, that's probably
19 correct.

20 MS. CANDACE EVERARD: That's what the
21 policy provides, is for six (6) months. But I think what
22 you're saying is that if there are particular
23 circumstances, that it's not a hard and fast rule.

24 Is that fair to say?

25 MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: Can you give us an
2 idea of the "why: behind the six (6) months, as a -- is
3 that just seen as a reasonable time limit within which to
4 shoot to bring things back within targets?

5 MR. DON PALMER: Again, that six (6)
6 months would preclude the -- the knee-jerk reaction to
7 market timing or -- or certain market hysteria that you -
8 - you may encounter from time to time. So whether that's
9 five (5) months or seven (7) months -- I don't know that
10 there's anything magic in the six (6) months, but that's
11 a reasonable time to let a market settle down.

12 As we've seen with the 2008/09 meltdown,
13 there was -- we did go below the minimum weight for two
14 (2) months, and then it sort of corrected itself.

15 So from that standpoint, it's a reasonable
16 length of time for -- for those kind of activities.

17 MS. CANDACE EVERARD: And if there's a
18 situation where that six (6) months can't or isn't being
19 complied with, is that a -- a decision -- or something
20 that's within the discretion of the investment manager to
21 -- to do a rebalancing either within the time or without
22 the time?

23 MR. DON PALMER: Not the investment
24 manager. Those would be the individual managers of the
25 asset classes is how we -- what we refer to as

1 "Investment Managers." The ultimate rebalancing would be
2 the -- under the discretion of the Department of Finance.

3 MS. CANDACE EVERARD: And if we look at
4 the chart at Tab 20, which we looked at briefly, that
5 gave us the figures as of June 30, we'll just go through
6 those quickly so the Board has an idea of where things
7 were, we see under short-term investments it was just
8 very slightly over the target. There was 3.1 percent and
9 the target range is between zero to three (3).

10 Sorry, when I say it was slightly over --
11 the maximum, that's what I should have said, it was a
12 couple percent over the target.

13 Is that fair to say?

14 MR. DON PALMER: Yes.

15 MS. CANDACE EVERARD: With respect to
16 long-term investments, we see them in at 79 percent, the
17 minimum being forty (40), the target being fifty-nine
18 (59), and the maximum being eighty-five (85).

19 So again, under the maximum and over the
20 target. Is that fair to say?

21 MR. DON PALMER: Yes.

22 MS. CANDACE EVERARD: And with respect to
23 equities, they're in at 17.2 percent on a 13 percent
24 minimum, target of 20 percent and maximum of 25 percent.

25 So they're within range, slightly under

1 the target point?

2 MR. DON PALMER: Yes.

3 MS. CANDACE EVERARD: And in real estate,
4 we've already spoken about the goal being a target of 10
5 percent, which is also the maximum, the minimum being
6 zero. And at this particular point in time there wasn't
7 a whole lot there, just Cityplace, so we see it at less
8 than 1 percent, but we know that that's about to change
9 fairly significantly?

10 MR. DON PALMER: Yes, and -- and again,
11 for accuracy purposes, I -- I think as we -- we refine
12 the investment policy statement, I think the -- you'll
13 see the target and the max being somewhat different. It
14 doesn't -- it doesn't make sense to have a target at the
15 maximum, just because all of a sudden you're -- you reach
16 the target and you get some capital appreciation and all
17 of a sudden you're out of compliance. So likely we will
18 amend that next year.

19 But again, it's cleaning up. It's not
20 really changing the -- the policy, per se.

21 MS. CANDACE EVERARD: And then lastly for
22 infrastructure, again, we see a target and a maximum of 5
23 percent, which based on what you've just said, it'll
24 probably change so that there's some form of buffer
25 there. And we've already talked about the infrastructure

1 coming into play in the future years?

2 MR. DON PALMER: Yes.

3 MS. CANDACE EVERARD: Okay. Now coming
4 back to the issue of rebalancing and whether it's able to
5 be done within the six (6) month guideline or not, and
6 you said that that's ultimately up to the Department of
7 Finance. Is it the case -- and I believe that this is
8 referenced right in the policy -- that certain asset
9 classes are given special consideration when it comes to
10 rebalancing?

11 Specifically, I'm looking at the third
12 last paragraph of the policy, the rebalancing policy,
13 which I'll maybe just read it in and you can tell me if
14 it's correct. That:

15 "Alternative asset classes which
16 include real estate, private equity,
17 and infrastructure can be highly
18 illiquid and costly to rebalance.
19 Therefore, special consideration will
20 be given to rebalancing alternative
21 asset classes. These will be
22 rebalanced on a best efforts basis,
23 based on available liquidity and the
24 relevant fund, and the liquidity policy
25 of the relevant fund."

1 MR. DON PALMER: Yes. And -- and again,
2 because of the illiquidity of -- of those, you can't
3 readily get in and out.

4 MS. CANDACE EVERARD: Okay. And is it
5 the Corporation's view that -- that there should be an
6 element of judgment involved in deciding when to
7 rebalance, or is it the Corporation's view that it should
8 be a -- a mechanistic approach?

9 MR. DON PALMER: There's always some
10 judgment within the rebalancing effort. Again, we talked
11 about the timing; six (6) months, whether it's five (5),
12 whether it's seven (7), there's available assets to -- to
13 buy, or liquidity of existing assets, so there would be
14 some judgment involved.

15 MS. CANDACE EVERARD: Now, as we
16 identified, there are three (3) of the asset classes as
17 of June 30th of 2010 that had a minimum requirement of
18 zero, which were short term investments, real estate, and
19 infrastructure.

20 Does the Corporation anticipate any of
21 those zero percentage requirements changing in the
22 foreseeable future?

23 MR. DON PALMER: They'll be at zero for
24 probably the next three (3) years. We don't necessarily
25 anticipate to -- to get into all three (3) of those asset

1 classes in the -- in the very short-term, so as long as
2 we know -- like -- like private equity --

3 MS. CANDACE EVERARD: I'm just talking
4 about the target. I'm -- I wasn't talking about actual
5 assets in the class. I was just talking about having a
6 target of zero.

7 MR. DON PALMER: I guess I can't really
8 speak -- once we get invested in -- in those alternative
9 assets, then we will -- it's quite possible we would
10 increase the target, but it doesn't make sense to
11 increase it until we're in there.

12 THE CHAIRPERSON: Ms. Everard, just for a
13 minute.

14 Mr. Palmer, just before it leaves my mind,
15 on the question of mechanistic as to -- apposed to
16 judgment, a story from afield, so to speak. I don't know
17 whether you'd ever had a discussion with a sister Crown,
18 which is actually a subsidiary of Centra Gas, that had a
19 lot of experience with those particular issues of
20 mechanistic versus, if you want to call it, taking a
21 market view for a period of approximately, oh, almost a
22 decade.

23 They would hedge their primary gas
24 purchases for a so-called weather normalized year on a
25 strictly mechanistic perspective. The concept was they -

1 - they would use a specific number of counterparties, and
2 a specific date of a specific quarter, to a specific
3 percentage. And the effort was to avoid what they
4 perceived to be the -- the risk of having judgment
5 entered into it, given the lack of control that
6 practically anybody has over the size of the market.

7 And just for the purposes of sharing, and
8 for no other reason, eventually that Corporation in times
9 of, I guess, consider -- well, I'm not talking about the
10 Corporation -- but in times of the market, very extremely
11 stressful times, left mechanistic and went to a judgment
12 call market views. And it was a very interesting
13 experience.

14 It's a significant issue, mechanistic
15 versus market -- market views.

16 MR. DON PALMER: And from what I
17 understood from what you said, in terms of some sort of
18 hedging contracts, I think that's maybe a little
19 different than -- than an investment mix, as I understand
20 it.

21 THE CHAIRPERSON: Actually it's not,
22 because the -- when I talked about hedging, actually it's
23 completely divorced from the actual practice of
24 purchasing natural gas. In essence, it is like a
25 separate transaction.

1 MR. DON PALMER: But still part of a
2 hedging strategy.

3 THE CHAIRPERSON: Granted.

4 MR. DON PALMER: And -- and so I -- I
5 view that somewhat differently. When we were hedging our
6 US equities, it was done in a very mechanistic fashion,
7 that there was no judgment on whether the Canadian dollar
8 was going to go up or down; it was just done in order to
9 -- to hedge the foreign cur -- currency risk, the
10 exposure to that risk.

11 So that's somewhat different than -- than
12 an asset mix, in my view.

13 THE CHAIRPERSON: Thank you. Ms.
14 Everard, I think it's about time to take the lunch break,
15 or do you have a question to sort of close off this part?

16 MS. CANDACE EVERARD: I -- I just have
17 one (1) more question in this little subsection, so if I
18 could just ask that, and then we'll --

19 THE CHAIRPERSON: Please.

20 MS. CANDACE EVERARD: -- take the lunch
21 break.

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: The question is:
25 At 2-19, posed by the Board -- this is not in the book --

1 a question was asked about the performance of the
2 portfolio, in terms of income versus the -- the
3 benchmark, and we'll get into some questions about that
4 in -- in some general ways a little later on, but the
5 answer given by the Corporation was a report on the
6 overall investment portfolio performance, that it earned
7 13.7 percent for the last fiscal year, and that the
8 benchmark was seventeen point two (17.2).

9 Then the Corporation stated that the
10 primary reason for the under-performance was because of
11 the fund's actual asset allocation was different than the
12 target asset allocation established in the IPS, and, to a
13 lesser degree, the Corporation's under-performance in
14 equity and non-marketable bond portfolios.

15 So the -- my question is: To the extent
16 that a reason for the under-performance was the different
17 allocation in actuality versus target, was -- you know,
18 should there have been a -- been a rebalancing?

19 MR. DON PALMER: Given that we weren't
20 out of compliance with the investment policy statement, I
21 would say no.

22 MS. CANDACE EVERARD: But the Corporation
23 doesn't disagree that if a rebalancing could have been
24 done and could have resulted in some improvement in the
25 result, the financial result?

1 MR. DON PALMER: The investment asset mix
2 is always an important part of your total portfolio
3 return, absolutely. So had we done a -- a rebalancing,
4 might we have got a higher return? That's true, but I
5 think we've seen cases where the opposite would be true
6 as well.

7 So again, 20/20 hindsight. Could we have,
8 or should we have? Maybe. Were we out of compliance
9 with either the investment policy statement or the
10 rebalancing policy? No, we were not.

11 MS. CANDACE EVERARD: Thank you, Mr.
12 Chairman.

13 THE CHAIRPERSON: Thank you. Okay.
14 We'll see you all back at 1:15.

15
16 --- Upon recessing at 12:11 p.m.

17 --- Upon resuming at 1:15 p.m.

18

19 THE CHAIRPERSON: Okay. Any time, Ms.
20 Everard.

21 MS. CANDACE EVERARD: Thank you, Mr.
22 Chairman.

23

24 CONTINUED BY MS. CANDACE EVERARD:

25 MS. CANDACE EVERARD: We spoke, Mr.

1 Palmer, earlier a little bit about the investment policy
2 statement, or IPS, of the Corporation, so we'll just get
3 into that a little bit.

4 We see at PUB/MPI-2-19, which is in the
5 book of documents as part of Tab 19, we actually have two
6 (2) IRs at that tab, 1-25, which was asked in the First
7 Round, which did include the IPS but the changes weren't
8 blacklined; and then we had the -- another version with
9 the blacklining filed at 2-19, so we got that. Now --
10 and that is at this Tab 19 in the book of documents.

11 We know that the IPS has been -- had a
12 couple assesses, revisions within the last year, one (1)
13 being on March the 25th of this year, 2010, and then
14 another set on July 8th of 2010, which were smaller in
15 scope.

16 Is that fair to say?

17 MR. DON PALMER: That's correct, yes.

18 MS. CANDACE EVERARD: And we'll just go
19 through -- if we look at the -- the text of the answer to
20 1-25 we see the Corporation's narrative on the changes
21 that were done. And if we turn to the attachment at --
22 at 2-19, it actually does have the 1-25 up in the upper
23 right-hand corner, but working forward from the back of
24 the IR we see the March changes, and that date is noted
25 in the bottom right-hand corner of each page.

1 So if we keep our finger on the answer to
2 1-25 for the commentary, and we start at page 11 of the
3 March 25th, 2010, blackline version we can go forward,
4 and look at the changes.

5 MR. DON PALMER: I think I'm with you,
6 but --

7 MS. CANDACE EVERARD: It's kind of one
8 (1) of these where it makes sense to go back and forth.

9 So we see the first change in the March
10 25th, 2010, version is an update to Section 4.2, and the
11 Corporation said the description of its liabilities were
12 updated.

13 If we look at page 11, where that
14 blackline change is shown, we see that there's -- appears
15 to be a new paragraph 4.2, and then some previous
16 commentary that was removed. This deals with, as
17 indicated, a description of the liabilities of the
18 Corporation, being both short term and long term, and
19 then a description of what each of those are.

20 And can the Corporation maybe just explain
21 the rationale behind this particular change to the IPS.

22 MR. DON PALMER: Sure. Essentially,
23 previously we had defined the duration matching, and
24 maybe I'll go into a -- just a brief description on what
25 that duration matching is, or what it entails.

1 Duration is actually a -- a measure of the
2 sensitivity to interest rates. So a liability or an
3 asset that have a high duration, have more sensitivity,
4 or will move more in -- in cost, or price, than a low
5 duration asset or liability.

6 What duration matching will do is that
7 your -- to the extent that interest rates move, if your
8 assets and liabilities are -- have close durations, then
9 your -- the interest sensitivity is about the same and
10 you'll get that immunization of your statement of
11 operations that I have talked about. So -- so that's why
12 we -- we have it here.

13 In terms of our unpaid claims reserves,
14 that's really the -- the biggest part of this, and it's -
15 - and it's claims liabilities. It's not other
16 liabilities. We have other liabilities in the
17 Corporation as well that aren't as intra-sensitive. So,
18 really, from the standpoint of -- of immunizing our
19 portfolio, we're look -- really looking at immunizing the
20 change of the claims liabilities, not the total
21 liabilities of the Corporation.

22 So that was the driver of this change that
23 we're -- we're just talking about; is more to immunize
24 against the -- the change in the claims liabilities, not
25 the total liabilities.

1 MS. CANDACE EVERARD: Thank you.
2 Continuing on in the list of amendments referenced at 1-
3 25, the second one is fairly straightforward, so I'll ask
4 your attention to be directed to the third bullet
5 relating to Section 5.5.

6 We see here that a sentence has been added
7 which reads:

8 "Passive management strategies are not
9 expected to earn a return above their
10 respective benchmarks."

11 And if we look at paragraph 5.5 in this
12 version of the IPS, we see that at page 13 this is the
13 paragraph wherein the expected annual return references
14 are listed. Can you give an explanation as to the
15 addition of that particular piece of information?

16 MR. DON PALMER: Generally with a manage
17 portfolio, the reason that you choose a manager is that
18 you think that the manager will give you an ability to
19 beat a benchmark like the -- the TSX or -- or the S&P
20 500, something like that.

21 What we have found in -- in some cases is
22 that if you look at those returns net of fees, often you
23 will have managers that net of fees don't -- don't beat
24 the benchmarks. If you go into a passive strategy, it's
25 much, much cheaper from a management fee perspective, but

1 you'll -- you're guaranteed essentially to get the -- the
2 benchmark.

3 We have found, especially with our small
4 cap, in our US portfolio, I think we went over last year
5 the fact that we have fired our US small cap manager and
6 parked the money in a -- in a passive strategy until we
7 looked more into that question of active versus passive.
8 And we thought, if we've got money in a passive strategy,
9 it's silly to have something in your IPS that says your
10 benchmark is to beat the -- the -- or -- or that your
11 goal is to beat the benchmark when, by definition, you're
12 buying an investment vehicle that is going to give you
13 the benchmark.

14 So from that standpoint that's why this
15 was changed. I can also tell you subsequent to this we
16 have now also fired our US large cap -- cap manager and
17 we're going completely to a US passive strategy. And
18 that is actually, again, just being executed as we speak.

19 And the passive strategy that we've
20 selected is index funds, 80 percent in large cap value,
21 and 20 percent in small cap value. And, again, that
22 would be more in accordance with the statement in the
23 IPS, where we would expect to get the benchmark.

24 MS. CANDACE EVERARD: Thank you. On the
25 next page of the IPS, but still within this section,

1 there's a chart that reflects the -- the benchmarks, and
2 there was a deletion from that chart relating to what was
3 small to mid-market capitalization equities. There's
4 been a removal of the reference to the extra hundred and
5 fifty (150) basis points.

6 Is that change driven by the -- the same
7 circumstance that you've just described?

8 MR. DON PALMER: Yes, because at -- at
9 that point in time with mid and small cap we had gone to
10 the passive strategy.

11 MS. CANDACE EVERARD: Thank you. If we
12 turn back to --

13 MR. DON PALMER: And just to -- if I can
14 add to that, now that we've gone passive on large cap,
15 you'll likely see another change in this to have that
16 same change in the large cap strategy as well.

17 MS. CANDACE EVERARD: Okay. Thank you.
18 If we go back to the first page of 1-25 with the listing
19 of the changes, the next one that I want to speak about
20 is section 7.1, which is the bottom bullet on the page.
21 It provides that:

22 "The accounting classification for real
23 estate was changed from available for
24 sale, to head -- to held for trading in
25 order to allow the Corporation to

1 recognize the undistributed income rela
2 -- related to the investment in the
3 pooled real estate fund."

4 That's correct?

5 MR. DON PALMER: Yes, that's correct.

6 MS. CANDACE EVERARD: You probably don't
7 need to look at the actual change in that instance.

8 The next bullet on the list relates to
9 Section 7.5, which has been revised to simply include
10 reference to the rebalancing policy that we've spoken
11 about before.

12 Is that right?

13 MR. DON PALMER: That's correct.

14 MS. CANDACE EVERARD: And a couple
15 bullets down, Section 8.5, there was a change. It was
16 changed from the phrase:

17 "The Corporation will limit its
18 exposure to foreign exchange risk by
19 hedging where necessary."

20 To the phrase:

21 "The Corporation will consider limiting
22 its exposure to foreign exchange risk
23 by hedging."

24 So is this suggesting that there will be
25 more judgment for management of when hedging will occur?

1 MR. DON PALMER: Not management. Again,
2 Investment Committee Working Group will -- will study and
3 the final decision will be made by the Department of
4 Finance. But the decision was made to eliminate the --
5 the hedge on US currency, because it did introduce some
6 volatility into our statement of operations. That
7 decision has been -- been made, so we're currently not
8 hedging the US portfolio, but still have an option that
9 we could get back into it if -- if it was required.

10 MS. CANDACE EVERARD: This is the change
11 that was made earlier this year that we looked at on the
12 -- the earlier chart of Aon recommendation?

13 MR. DON PALMER: I think the Aon chart
14 specifically talked about infrastructure and real estate,
15 but we did mention -- we did discuss that this morning,
16 yes.

17 MS. CANDACE EVERARD: Okay. And if we
18 turn to the July changes, which is just on the same page
19 here, on 1-25, there were just a couple of changes made,
20 and one (1) of them in particular was actually adding the
21 rebalancing policy as an appendix to the IPS.

22 Is that right?

23 MR. DON PALMER: Yes.

24 MS. CANDACE EVERARD: Okay. Let's get
25 into then, in a little bit more detail, the investment

1 income that's been earned by the Corporation. And on
2 that I would ask you to go to the book of documents at
3 Tab 17, where we find the answer to 1-20, posed by the
4 Board, as well as 2-15.

5 And if we look at 2-15(a) we see a
6 reflection of the investment income. And we probably
7 want to look at page 5.

8 MR. DON PALMER: Of 1-20 or 2-15?

9 MS. CANDACE EVERARD: Of 2-15(a). So if
10 you go to Tab 17, I'm looking at the second last sheet at
11 Tab 17, which is PUB/MPI-2-15(a), Attachment B.

12 MR. DON PALMER: Yes, I have it.

13 MS. CANDACE EVERARD: So this reflects,
14 in general terms, that the majority of the Corporation's
15 investment income comes from bonds, and that would be
16 because of the weighting of bonds within the portfolio
17 today?

18 MR. DON PALMER: Yes.

19 MS. CANDACE EVERARD: So if we look at,
20 starting with the -- the year that just finished, the
21 2009/'10 year, we see, looking at the corporate total
22 line investment income of 96.2 million for that year, set
23 to increase to ninety six point four (96.4), so just a
24 slight increase to the current year, and projected to
25 increase to 103 million for the year of the Application.

1 Is that right?

2

3 (BRIEF PAUSE)

4

5 MR. DON PALMER: Sorry, could you give me
6 the reference again. I can't find those numbers.

7 MS. CANDACE EVERARD: Sure. I'm at Tab
8 17 of the book of documents, the second last page. So
9 I'm almost at Tab 18. It's 2-15(a), Attachment B, page
10 5.

11

12 (BRIEF PAUSE)

13

14 MR. DON PALMER: I apologize. I have it.

15 MS. CANDACE EVERARD: No, that's fine.
16 So my question was, just to review the corporate total
17 for investment income for the Corporation, from the
18 '09/'10 year through to the '11/'12 year, we see going
19 from ninety-six point two (96.2) in '09/'10, to ninety-
20 six point four (96.4) in the current year, to a hundred
21 and three point one (103.1) in the year of the
22 Application.

23 MR. DON PALMER: Yes, that's correct.

24 MS. CANDACE EVERARD: And then, just to
25 carry it through a little farther, we see another

1 projected increase for 2012/13 to one-o-seven point two
2 (107.2), up to a hundred and fifteen point five (115.5)
3 in 2013/14, and then finally at 123.5 million in 2014/15.

4 MR. DON PALMER: Yes, that's correct.

5 MS. CANDACE EVERARD: Now, we know,
6 looking backward, or historically, to an extent, that the
7 investment income in the '07/'08 year was about 125
8 million. That dipped to four point six (4.6) in '08/'09,
9 and then has rebounded, for the most part, as of the last
10 fiscal year.

11 Is that right?

12 MR. DON PALMER: Yes, we try not to look
13 at that '08/'09 year too often.

14 MS. CANDACE EVERARD: I don't think
15 anybody likes to look at -- at that in their own
16 investments either.

17 That was, of course -- that particular low
18 year was, of course, driven by the equity losses and the
19 -- the events of fall of 2008?

20 MR. DON PALMER: Yes. As you can see,
21 with the \$80 million equity gain loss in the column in
22 the fourth line.

23 MS. CANDACE EVERARD: Yes, the eighty
24 point four (80.4). And then immediately to the right of
25 that for the '09/'10 year we see a loss of 5.3 million

1 for that year in that category.

2 MR. DON PALMER: Yes.

3 MS. CANDACE EVERARD: And if we continue
4 on in the equities line, we see for the current year the
5 Corporation is projecting income of thirteen point eight
6 (13.8). This is as of the time of -- of this answer.
7 And I appreciate we have an update to that now that we've
8 already discussed. For the year of the Application, the
9 Corporation is looking at 14.1 million in income, and to
10 increase fairly steadily thereafter through the outlook
11 period.

12 Is that right?

13 MR. DON PALMER: That's correct.

14 MS. CANDACE EVERARD: Now, we see here on
15 this schedule there are also projections for bond income,
16 or income derived from bonds.

17 We understand that the long-term bonds
18 held by the Corporation have been reclassified as held
19 for trading.

20 Is that right?

21 MR. DON PALMER: That's not correct. We
22 are in the process of -- we had them all designated, I
23 think three (3) years ago, as available for sale. For
24 reasons of our immunization strategy, we -- it was our
25 goal to have them all designated as held for trading, but

1 we weren't allowed under GAAP to reclassify them.

2 So the strategy that we -- that we
3 undertook was, as we acquire new bonds, to -- so
4 liquidate old bonds, buy new bonds -- the new purchases
5 were avail -- or it's okay under GAAP for us to classify
6 those as held for trading.

7 So we're gradually making that transition
8 as we liquidate all the bonds that we held prior to --
9 June 1st of 2008, I think was the -- the switch-over
10 date. So anything that we've acquire -- acquired after
11 that date is held for trading. Ones that we're holding
12 that we held at that date that we have not liquidated are
13 still available for sale.

14 Once we get into transition to IFRS, we've
15 got an opportunity under IFRS 1 to have a one (1) time
16 do-over, so to speak, and at that point in time we'll be
17 designating them all as held for trading. And, of
18 course, because rules change, it's not called held for
19 trading anymore; it's called fair value through pro --
20 profit and loss.

21 MS. CANDACE EVERARD: Okay. Thank you
22 for clarifying. We see from this schedule that the fifth
23 and sixth line items relate to realized or unrealized
24 gains or losses on the held for trading bonds. And we
25 see entries in those rows for the '08/'09 and '09/'10

1 fiscal years, and then we see nothing thereafter.

2 Can you explain why there are no
3 projections in the current year and subsequent years.

4

5 (BRIEF PAUSE)

6

7 MR. DON PALMER: Sure. In terms of our
8 overall projections, we've actually have assumed a -- a
9 gain of \$5 million per year, but it's in fact baked into
10 the long-term bond income for the forecast period.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: Okay. Can you give
15 us an indication offhand what the component might be?
16 When you say it's included in the long-term bond numbers,
17 any idea of -- of an estimate of what it might comprise?

18 MR. DON PALMER: It's 5 million a year.

19 MS. CANDACE EVERARD: Okay. So if we
20 continue to look at this particular schedule, we see,
21 along the bottom of the page, underneath the table:

22 "The Corporation has reflected yield
23 percentages for each of the various
24 investment categories."

25 If we look at the line relating to real

1 estate, which is the second last line reflected there, we
2 see that for the current year the Corporation is
3 projecting a 5.75 yield percentage, projected to increase
4 to 6 percent for the year of the Application and
5 subsequent years.

6 MR. DON PALMER: Yes, that's -- and the
7 way we arrived at -- at that was -- the benchmark is CPI
8 plus 4 percent. We are -- have a forecast of 2 percent
9 of CPI, so that's where we get the six (6) from.

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: And for the current
14 year, where it's still the -- the five point seven five
15 (5.75), which I assume is one point seven five (1.75)
16 plus four (4), is the Corporation on track, as far as you
17 know, to meet the -- that particular percentage?

18 MR. DON PALMER: We're probably a little
19 under that. I'm not quite sure offhand what our rate of
20 return from our parking lots is, but as we're
21 transitioning throughout the year, and we're now three
22 quarters (3/4s) of the way through the -- through the
23 calendar year, just a little over halfway through the
24 fiscal year, and we're still only \$45 million into our
25 real estate portfolio. I -- I'm not sure that we'll

1 necessarily get annualized. It might be a little bit
2 different than that.

3 MS. CANDACE EVERARD: And just while
4 we're back to the \$45 million real estate investment that
5 we spoke of earlier, the pooled fund, is -- is that a
6 fund that is contained within Manitoba, or is -- I know
7 you said it's all Canadian, but can you -- can you advise
8 whether we can narrow that down a little bit more?

9

10 (BRIEF PAUSE)

11

12 MR. DON PALMER: It's a Canada-wide fund.
13 I can give you a specific weighting in Manitoba, if -- if
14 you would like that, but it is a Canada-wide fund.

15 MS. CANDACE EVERARD: Is the Manitoba
16 weighting fairly readily available to you? I mean -- I
17 don't mean right now, but it -- would it be particularly
18 difficult for you to find?

19 MR. DON PALMER: I don't have the
20 Manitoba weight. I have a prairie weight, a target
21 weight of 8 percent in this particular fund.

22 MS. CANDACE EVERARD: That's for the
23 whole of the prairies?

24 MR. DON PALMER: That's the prairie
25 weight, yes.

1 MS. CANDACE EVERARD: And would the
2 prairies then consist of Manitoba and Saskatchewan under
3 that definition?

4 MR. DON PALMER: Yes.

5 MS. CANDACE EVERARD: Okay. So 8 percent
6 Manitoba/Saskatchewan, which means 92 percent otherwise
7 within Canada?

8 MR. DON PALMER: Yes.

9

10 (BRIEF PAUSE)

11

12 MS. CANDACE EVERARD: Your evidence was
13 that the Corporation is about to invest the \$45 million,
14 and that it's committed to \$135 million.

15 How does that relate to the overall size
16 of the fund?

17 MR. DON PALMER: I'm sorry, which --

18 MS. CANDACE EVERARD: How --

19 MR. DON PALMER: -- which fund?

20 MS. CANDACE EVERARD: This is a pooled
21 real estate fund --

22 MR. DON PALMER: You're asking for the
23 over --

24 MS. CANDACE EVERARD: -- that the
25 Corporation has invest --

1 MR. DON PALMER: You're asking for the
2 overall size of the pool?

3 MS. CANDACE EVERARD: Yes.

4 MR. DON PALMER: 2.6 billion.

5 MS. CANDACE EVERARD: Thank you. Still
6 looking at page 5 here at Tab 17 that we've -- we've been
7 working with, we see that the yield percentages for the
8 infrastructure component along the bottom of the page is
9 about 1 percent higher than the real estate yield
10 percentages that we've just reviewed.

11 How is that number calculated?

12 MR. DON PALMER: CPI plus five (5).

13 MS. CANDACE EVERARD: And what's the
14 rationale behind the -- the addition of 4 percent for
15 real estate, and five (5) for infrastructure?

16 MR. DON PALMER: Essentially it's a --
17 those return weights are -- are directly proportional to
18 the -- the risk load, so to speak. Infrastructure is a
19 little bit riskier than real estate, so there's a higher
20 premium put on that.

21 MS. CANDACE EVERARD: Thank you. In the
22 --

23 MR. DON PALMER: And both of those
24 benchmarks are pretty standard throughout the industry.

25 MS. CANDACE EVERARD: In the 2008/'09

1 fiscal year as shown here, it looks like there was about
2 two (2) -- is that -- that would be, I guess, two
3 thousand dollars (\$2,000) on venture capital income in
4 2008/2009, and then there's nothing for the balance of
5 the -- the schedule moving forward.

6 I -- I gather then that the Corporation is
7 not expecting any further in -- investment income under
8 that category?

9 MR. DON PALMER: Not much. Again, with
10 such a small weighting, we've -- for the outlook period
11 that's included in the equity income, but it's -- it is
12 very small.

13 We've -- there's -- one (1) of the venture
14 capital funds that is being discontinued, so we don't
15 have much of an exposure into that venture capital at
16 all.

17 MS. CANDACE EVERARD: Just to tie the
18 numbers together, if we flip forward within Tab 17 we
19 have the answer at Question 1-20, and if we look at page
20 4 of 1-20(a), which is a reflection of the investment
21 portfolio, there does appear to be reflected about \$7.6
22 million invested in venture capital.

23 So we're just trying to reconcile that
24 \$7.6 million investment with the projection for no income
25 going forward?

1 MR. DON PALMER: Thus the name "venture
2 capital."

3 There really isn't much of a return for us
4 at this time. We haven't assumed any -- there's really
5 no dividen -- dend return. There may be, down the road,
6 some capital gains, I suppose, but nothing that we would
7 count on in our forecasts.

8 MS. CANDACE EVERARD: I'd ask you to turn
9 to Tab 21 of the book of documents, which is the question
10 and answer at 28 in the First Round, posed by the Board.
11 It's reflected in the narrative part of the Corporation's
12 answer that:

13 "Last year, the forecast for equity
14 returns was based on the ten (10) year
15 historical average, Government of
16 Canada ten (10) year bond yield, plus a
17 1.5 percent equity risk premium."

18 Is that right?

19 MR. DON PALMER: Yes, and we've -- we've
20 struggled over the last three (3) or four (4) years the -
21 - the best way to incorporate a -- an equity risk
22 premium. I think, back two (2) or three (3) years ago,
23 we took the equity risk premium and just added it to the
24 annual expected bond -- ten (10) year bond return, and
25 ran it for -- well, that worked really well, if you look

1 at the long-term returns, at the equity risk premium of
2 1.5 percent over ten (10) -- ten (10) year bonds, I think
3 is a pretty reasonably equity risk premium, or ERP.

4 But there is some of the -- the returns
5 from bonds and equities, there's -- not completely
6 correlated, so in fact they may be negatively correlated,
7 So as you get more income on the equity side, your --
8 your income on the -- the bond side may go down. So if
9 you're -- if you're looking at those on a year-by-year
10 basis, having them in lockstep year-by-year maybe is not
11 the best assumption to make.

12 So last year, we said, Well, if the --
13 we've got a 1 1/2 percent ERP, so let's look on that on a
14 historical basis. And that was our first step at kind of
15 flattening out what the ERP would be on an annual basis.

16 And then, as we're refining our forecast -
17 - revenue forecast methodology, we said, You know, that's
18 a retrospective look, but really we've got a -- on a
19 prospective basis, we've got an assumed bond return. So
20 somehow that prospective bond return should be reflected
21 in the prospective ERP.

22 So we looked at the next ten (10) year
23 return and -- and applied the ERP to that number. So
24 it's -- it's a change in methodology, I think, just an
25 update to -- to better reflect the -- the forecast, the -

1 - the outlook.

2

3

(BRIEF PAUSE)

4

5 MS. CANDACE EVERARD: So if I understand
6 your evidence correctly, you've -- you've summarized
7 basically what is reflected in the Corporation's answer
8 at 1-28(a), on page 2, which is the -- the change in
9 methodology that the -- that the Corporation has
10 implemented?

11 MR. DON PALMER: That's correct.

12 MS. CANDACE EVERARD: And if I understand
13 the Application correctly, this year the Corporation is
14 using the five (5) year average risk-free rate, plus an
15 equity risk premium of one point five (1.5).

16 Is that right?

17 MR. DON PALMER: And that 1.5 percent
18 equity risk premium was in a Board order three (3) or
19 four (4) years ago, so -- and that was -- an equity risk
20 premium on the ten (10) year bond, I think, was -- was
21 specified, but didn't say how to apply it.

22 So it's still within the spirit of the
23 order, we believe, that we've changed the methodology.

24 MS. CANDACE EVERARD: So would it be fair
25 to say then that what the Corporation is proposing is to

1 forecast equity returns based on an average of over five
2 (5) years so that the forecasts do not reflect the impact
3 of potential interest rate hikes in the future?

4 MR. DON PALMER: The -- they reflect the
5 forecasted interest rate hikes, but smoothed out over the
6 five (5) year period.

7 MS. CANDACE EVERARD: Now, we at 1-29(b)
8 the -- a comparison of last year's methodology versus
9 this year's methodology. And would it be fair to say
10 that the impact on investment income is fairly
11 insignificant?

12 MR. DON PALMER: In the near term for the
13 -- for the year of the Application and the subsequent
14 year, I would say that's probably true. Going further
15 out into the outlook period into '14/'15, there's a
16 difference of about a hundred basis points, which I would
17 characterize as significant, but not until further out in
18 the outlook period.

19 MS. CANDACE EVERARD: Thank you.

20

21 (BRIEF PAUSE)

22

23 MS. CANDACE EVERARD: Okay. We'll just
24 get into the forecasting a little bit -- in a little bit
25 more detail, relative to investment income. If we go

1 back to Tab 17, we have at the end of that tab 2-15,
2 posed by the Board. And the very last page of that IR
3 and the last page of that tab sets out projections for
4 corporate investment income for a four (4) year period,
5 as presented at last year's GRA, compared with those
6 presented this year.

7 Is that right?

8 MR. DON PALMER: Yes, that's correct.

9 MS. CANDACE EVERARD: And if we focus on
10 this table for the moment, we see that the long-term bond
11 interest -- or pardon me, long-term bond interest
12 investment income is projected to reduce fairly
13 significantly for all four (4) years.

14 Now, this would represent a change in
15 interest rates, is that right?

16 MR. DON PALMER: Yes.

17 MS. CANDACE EVERARD: Now, we see -- if
18 we look at the Canadian and US equity dividends and gains
19 or losses line, similarly, we see different numbers. In
20 this case, we see higher numbers presented at this year's
21 GRA over those projected last year.

22 Can you explain why the Corporation is
23 projecting higher investment income on equities.

24

25 (BRIEF PAUSE)

1 MR. DON PALMER: It's mainly be -- just
2 because of the weight of equities has gone up. We're
3 closer to the target level than we were at the beginning
4 of last year, so that's the basis of the forecast.

5 MS. CANDACE EVERARD: Thank you. We see
6 on the EAFE, or Europe, Asian, and Far East dividends or
7 gains line, nothing projected for the current year in
8 this year's GRA.

9 That would be because there are no
10 investments in that category, or for what reason?

11 MR. DON PALMER: Yes, we currently
12 haven't begun the movement into EAFE.

13

14 (BRIEF PAUSE)

15

16 MS. CANDACE EVERARD: And if we look at
17 just the straight year over year comparison at the far
18 right-hand side of the page at the bottom line that just
19 breaks out Basic's share, we see for the current year --
20 and, again, I appreciate that this number will have since
21 been updated, but at the time of filing it was two (2) --
22 a projection of \$2.6 million less in the current year.
23 And then that is forecasted through to 2013/'14 to be
24 about \$13 million less than thought last year.

25 MR. DON PALMER: That's correct.

1 MS. CANDACE EVERARD: Okay. Still at Tab
2 17, we're going to turn back to 1-20(c). This is a chart
3 that reflects the differences between the investment
4 income that the Corporation has forecasted, and the
5 actual investment income that it has earned, and that is
6 done from 2004/2005 through to 2009/'10. Sorry, I'll
7 just give you a minute to get there.

8

9 (BRIEF PAUSE)

10

11 MR. DON PALMER: Yes, I have it. And
12 you're going to remind me of '08/'09 again.

13 MS. CANDACE EVERARD: It's nothing
14 personal. It happened to everyone.

15 What I'd like to do is just go through in
16 some level of detail the -- the year over year. If we
17 look at the corporate total, starting at the far right,
18 for 2004 to 2005, we see that the Corporation had
19 originally projected eighty-one point nine (81.9); that
20 was revised to 75.9 million, and the actual was eight-
21 eight point six (88.6).

22 Is that right?

23 MR. DON PALMER: That's correct.

24 MS. CANDACE EVERARD: For the next year,
25 2005/'06, the original projection was 82.9 million, or

1 almost 83 million, revised to a hundred and thirty-five
2 point six (135.6), and the actual was 166.6 million.

3 Is that right?

4 MR. DON PALMER: Yes. And the reason for
5 that was there was significant capital gains that were
6 taken on the equity portfolio.

7 MS. CANDACE EVERARD: Significant capital
8 gains on the equity portfolio?

9 MR. DON PALMER: Yes.

10 MS. CANDACE EVERARD: The next year,
11 2006/'07, the Corporation initially projected 86.3
12 million in investment income, later revised to 117.8
13 million, and the actual came in at 120.4 million.

14 That's right?

15 MR. DON PALMER: Yes. And again, there
16 was significant gains that were taken on the equity
17 portfolio and -- and fairly significant gains on the bond
18 portfolio as well.

19 MS. CANDACE EVERARD: In 2007/'08, we see
20 an original projection of 95.8 million, revised to a
21 hundred thirty-nine point three (139.3), and the actual
22 was slightly less than that at 125.5 million.

23 Is that right?

24 MR. DON PALMER: Yes. And again there
25 was significant gains taken on the equity portfolio.

1 MS. CANDACE EVERARD: Sorry, you said
2 gains on equities?

3 MR. DON PALMER: Yes. Original
4 projection was 15 million, and the actual was 45 million.

5 MS. CANDACE EVERARD: Yes. In 2008/'09,
6 obviously the original projection, and even the
7 forecasted projection were significantly more than the
8 actual, due to the events of late fall of 2008?

9 MR. DON PALMER: Yes.

10 MS. CANDACE EVERARD: And then in the
11 last year that we have completed, the 2009/'10 year, we
12 see the original projection of 91.9 million, revised down
13 to eight-five point seven (85.7), and the actual was
14 somewhat less at eighty-four point one (84.1).

15 Is that right?

16 MR. DON PALMER: That -- that's the Basic
17 share, yes.

18 MS. CANDACE EVERARD: Yeah. Oh, I'm
19 sorry, I didn't mean to morph onto that line. For
20 consistency, I'll just go back and read in the corporate
21 totals.

22 The 106.3 million was the original
23 projection, down to ninety-six point four (96.4), and the
24 actual was ninety-six point two (96.2).

25 MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: So if I'm reading
2 this correctly, we see in the first four (4) years that
3 we've just gone through, '04/'05 through '07/'08, we see
4 the original projection for investment income being
5 somewhat less than the actual.

6 Is that right?

7 MR. DON PALMER: Yes.

8 MS. CANDACE EVERARD: And then in the
9 last two (2) years of the table, '08/'09 and '09/'10, we
10 see the original projection being more than the actual
11 number.

12 That's correct?

13 MR. DON PALMER: Yes.

14 MS. CANDACE EVERARD: And as you've
15 identified, we see that the variability probably in each
16 of these years that we see in the totals is driven by the
17 equity gain or loss, in -- as the case may be.

18 MR. DON PALMER: Yes.

19 MS. CANDACE EVERARD: Obviously '08/'09,
20 there was huge variability on that line. Originally for
21 equities the Corporation projected for a \$20.2 million
22 income revised down to an \$8 million income, and the
23 ultimate was an \$80.4 million loss.

24 MR. DON PALMER: Yes.

25 MS. CANDACE EVERARD: And in last year,

1 2009/10, again, the Corporation was projecting for an
2 income of 11.3 million, revised to thirteen point eight
3 (13.8), and the ultimate was a \$5.3 million loss?

4 MR. DON PALMER: Yes.

5 MS. CANDACE EVERARD: And in the current
6 application, we go back to 1-20(a), we see that the
7 Corporation is -- sorry, that would be 1-20(a), page 6.

8 We see that as of the filing of this IR
9 reply, the Corporation is projecting investment income of
10 ninety-six point four (96.4), which would include
11 thirteen point nine (13.9) in equity gains?

12

13 (BRIEF PAUSE)

14

15 MR. DON PALMER: That's correct.

16 MS. CANDACE EVERARD: And as we've
17 already heard evidence on, that's been revised in -- by
18 the second quarter results?

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: Okay. Let's turn
21 then to a review of the investment income returns, as
22 opposed to the benchmarks that the Corporation had in
23 place. You'll find some information at Tab 19 with
24 respect to that. Of course the investment policy
25 statement contains information with respect to the

1 benchmarks, and I'm just going to look for the page
2 number reference.

3

4 (BRIEF PAUSE)

5

6 MS. CANDACE EVERARD: Just bear with me,
7 Mr. Chairman. I'm just trying to find the reference for
8 something in my notes.

9

10 (BRIEF PAUSE)

11

12 MS. CANDACE EVERARD: Okay. I found it
13 in the first place that I looked. Thank you for your
14 patience. What I ask you to do is go to Tab 19,
15 which contains the response to 1-25, and you will see on
16 page 3 that the Corporation has provided, on the record,
17 in response to 1-25(b), a chart that reflects the actual
18 results compared with the benchmarks.

19 And we had reference to this in one of our
20 earlier discussions, I believe prior to the lunch break,
21 that for the 2010 -- 2009/10 year, the overall result for
22 the Corporation was some 13.7 percent, as compared with
23 the benchmark of seventeen point two (17.2).

24 Is that right?

25 MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: And, Mr. Palmer,
2 you've given evidence about the reasons for that result,
3 relative to the target that arose from the IR response
4 that was given and the subsequent discussions that we
5 had?

6 MR. DON PALMER: Yes.

7

8 (BRIEF PAUSE)

9

10 MS. CANDACE EVERARD: And I'm just going
11 to take you back to that IR response, which you'll find
12 at Tab 17, and this is arising from 2-15.

13

14 (BRIEF PAUSE)

15

16 MS. CANDACE EVERARD: I believe it's
17 contained within the response to this particular IR, that
18 the overall benchmark that the Corporation would be
19 working with, after making some adjustments, is 14.7
20 percent.

21 Is that consistent with your understanding
22 as well?

23

24 (BRIEF PAUSE)

25

1 before, at least the first paragraph of the answer to
2 'C'. This is the piece about the underperformance last
3 year, and this is where, in the second paragraph:

4 "The Corporation has put on the record
5 that it's done some adjustments, and
6 that the custom benchmark return has
7 dropped to 14.7 percent."

8 That's at the end of that second
9 paragraph.

10 MR. DON PALMER: If we adjust for asset
11 mix, that's correct, yes.

12 MS. CANDACE EVERARD: Now, does the
13 Corporation have a -- a table that reflects these
14 adjustments, or is it -- is the Corporation just in
15 possession of the narrative with respect to the numbers?

16 MR. DON PALMER: We -- we did the
17 calculations. We weren't asked to pro -- produce the
18 table, so we didn't. So we -- we have the underlying
19 calculations, but this is all that's on the record.

20 MS. CANDACE EVERARD: Thank you.

21

22 (BRIEF PAUSE)

23

24 MS. CANDACE EVERARD: Now, the
25 Corporation stated in the first paragraph here, at answer

1 'C', that in addition to the -- the potential for
2 rebalancing, the result that fell short of last year's
3 benchmark was, to a lesser degree, due to the
4 Corporation's underperformance in the equity markets and
5 the non-marketable bond portfolio?

6 MR. DON PALMER: Yes, that would be
7 correct.

8

9 (BRIEF PAUSE)

10

11 MR. DON PALMER: And just in terms of
12 that nonmarketable bonds, they're held at book value
13 because they're classified as held to maturity. So as
14 the interest rates were falling and the real market
15 values of -- of bonds were increasing in the benchmark,
16 we didn't get that same lift because we hold those bonds
17 at amortised value. So that's the reason for that --
18 that difference.

19 MS. CANDACE EVERARD: And you said that
20 that pertains to the nonmarketable bonds?

21 MR. DON PALMER: Yes.

22 MS. CANDACE EVERARD: So that would be,
23 if we just go to the page before the page we were just
24 looking at, which is page 3 of 1-25, that would be the
25 difference between the 6.2 percent result and the 8.7

1 percent benchmark. Is that right?

2 MR. DON PALMER: That's correct.

3 MS. CANDACE EVERARD: And speaking to the
4 equity results that we did a moment ago, we see that
5 there are four (4) categories of equities listed here.
6 Under the heading of "Canadian Equities" there are large
7 capitalization equities. The result was 46.3 percent
8 compared with a benchmark of 49.1, is that right?

9 MR. DON PALMER: That's correct.

10 MS. CANDACE EVERARD: And the small to
11 mid capitalization equities, the result was fifty-two
12 point two (52.2) compared to a benchmark of a hundred and
13 three point nine (103.9)?

14 MR. DON PALMER: Yes.

15 MS. CANDACE EVERARD: And under US
16 equities, large capitalization, the result was fifty
17 point six (50.6) compared with a benchmark of fifty-five
18 point one (55.1)?

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: And with respect to
21 small to mid capitalization equities the result was 67.7
22 percent compared with a benchmark of 69.3, is that right?

23

24

(BRIEF PAUSE)

25

1 MR. DON PALMER: And that particular US
2 small cap, we have a passive strategy in that, and so the
3 question is: Why would you be so different from the
4 benchmark? Well, in fact, previously we had the
5 benchmark misspecified. We -- based on the Russell 2500,
6 and it probably should have been on -- and it should have
7 been a mid cap one thousand (1,000), so -- so there was a
8 misspecification in the benchmark.

9 MS. CANDACE EVERARD: Is it correct that
10 the benchmarks reflected for the equity classes include
11 the value added expectation of 1.5 percent above the
12 index return, or no?

13 MR. DON PALMER: No, they do not.

14 MS. CANDACE EVERARD: That wasn't a trick
15 question. And, in fairness, I should refer you back a
16 page to the first page of 2-19. And maybe I've read this
17 incorrectly but in the third paragraph, under (c), the
18 second sentence:

19 "The Corporation has stated the
20 benchmark returns for all equity asset
21 classes include the Corporation's
22 value-added expectation of 1.5 percent
23 above the index return."

24 So...

25 MR. DON PALMER: Sorry, I'll retract the

1 -- the last answer. The -- the benchmarks in the IPS are
2 specified, so we took the extra to adjust these for that
3 extra added value, and -- and you're correct. Thank you.

4 MS. CANDACE EVERARD: The answer goes on
5 to say:

6 "The adjustment is a contractual return
7 requirement."

8 What exactly does that mean, like in a
9 term of a contract with investment managers, or...

10 MR. DON PALMER: Yes. In terms of --
11 that's the -- the standard that we hold our investment
12 managers, their performance standard. If they are
13 underperforming that, then we start looking at them a
14 little closer, put them essentially under a watch list.

15

16 (BRIEF PAUSE)

17

18 MS. CANDACE EVERARD: Just a few
19 questions, a couple of which will be summary type
20 questions with respect to interest rates. The first is:
21 Does the Corporation agree that it is expected that
22 interest rates will continue to rise over the foreseeable
23 future?

24 MR. DON PALMER: I -- I think that that
25 would be somewhat self-evident given that we've had

1 historical interest rate lows, and we've talked about
2 even recently when we've been doing some of our -- our
3 DCATs, and looking at the impact of maybe a decrease in
4 interest rates of a hundred and fifty (150), or two
5 hundred (200) basis points.

6 And its -- right now it's impossible.
7 We'd have negative interest rates in some case on real --
8 on a real basis. So I think at some point in time we
9 would expect interest rates to go up from their all-time
10 historical lows that we're currently seeing.

11 MS. CANDACE EVERARD: And again this --
12 the -- the following question is a -- a summary type
13 question, because I know that there has been evidence
14 given on this already here and there.

15 If you could just summarize what, if any,
16 effects that the Corporation would expect upon it as a --
17 it as a Corporation, as a result of rising interest
18 rates?

19 MR. DON PALMER: We would expect to get
20 higher returns on new money, and in terms of effect on
21 the operating statement on existing liabilities and --
22 and asset rate of return, there would be a balance there
23 because of our immunization strategy.

24 We'd probably -- because of the longer
25 duration of our liabilities, we might get a little bit of

1 a lift with interest rates going up.

2 MS. CANDACE EVERARD: And again, the
3 following question is a summary type question because we
4 have had some evidence on this here and there.

5 Can you summarize for the Board what, if
6 any, steps the Corporation is taking in its portfolio to
7 insulate itself against rising interest rates?

8 MR. DON PALMER: Again, I -- I think the
9 immunization strategy is absolutely paramount in that to
10 look at the assets in isolation is -- is really not
11 proper. You have to -- to look at the balance with the
12 liabilities as well, so that's really part of our
13 strategy.

14 Moving out of our fixed income into more
15 alternative asset classes, which might -- may be more
16 inflation sensitive, and hence may go up with higher
17 interest rates, is also a strategy that can be used that
18 would be real estate and infrastructure.

19 MS. CANDACE EVERARD: Thank you. Okay.
20 If we turn back to Tab 17, that's where we find the
21 answer to 2-5 -- 2-15, pardon me, at the end of that tab
22 of the book of documents.

23 And we see at 2-15(a), Attachment 'B',
24 page 5, and we've already looked at this document but I
25 want to go to a different line item than we've already

1 discussed, so I'm at 2-15(a), Attachment B, page 5.

2 Do you have it?

3 MR. DON PALMER: I have it.

4 MS. CANDACE EVERARD: Okay. We have a
5 line on the document entitled "Pension Fund Transfer,"
6 and we see various negative figures there in brackets
7 being offset against investment income, or transferred
8 out of investment income each year. Is that right?

9 MR. DON PALMER: Yes, that's correct.

10 MS. CANDACE EVERARD: And the amount
11 varies from year to year from as low as 8.6 million in
12 2006/2007 to as high as 13.5 million in 2007/2008, but
13 the number typically sits around 10, 11, 12 million for -
14 - for most of the years reflected here. Is that right?

15 MR. DON PALMER: That's correct.

16

17 (BRIEF PAUSE)

18

19 MS. CANDACE EVERARD: Now, I'll ask you
20 to go to the Basic annual report for a moment at AI.7.

21

22 (BRIEF PAUSE)

23

24 MS. CANDACE EVERARD: And in particular
25 in the Basic annual report I want you to look at note 9.

1 The pages of the document are not numbered, but you'll
2 just have to flip and find note 9.

3 MR. DON PALMER: That would be the note
4 on provision for employee future benefits?

5 MS. CANDACE EVERARD: Yes, that's the
6 one. And I appreciate that there's a -- a page and a bit
7 of information here, but are you in a position to
8 summarize, in a fairly brief way, what the -- the gist of
9 this note is?

10 If -- if you can't, if that's not
11 something that's particularly doable, then let me know.

12

13 (BRIEF PAUSE)

14

15 MR. OTTMAR KRAMER: Note 9 describes the
16 -- the provision that we have for the future benefits
17 which -- which includes a pension plan and other
18 benefits. It goes through the economic assumptions used
19 to value those liabilities, because there are valuation
20 techniques to -- to arrive at -- at those values.
21 They're not a one (1) year current liability. And then
22 has a reconciliation from the beginning of the year to
23 the end of the year as to what happened with that
24 liability, how it's increased and decreased, what the
25 pluses and minuses are on that.

1 MS. CANDACE EVERARD: Thank you. We see
2 almost at the bottom of the section, or the end of the
3 section, which is actually the top of the second page of
4 note 9, we see a chart under the heading of "Plan
5 Assets," and we see one of the line items there, or one
6 of the headings for the chart, is "Actuarial Valuation
7 Deficiency," and then, in brackets, "Redundancy." What
8 is that?

9 And then we -- we -- there are a couple of
10 entries under there, one (1) pertaining to interest and
11 one (1) pertaining to expense. Can you explain what that
12 relates to?

13 MR. OTTMAR KRAMER: Those actuarial
14 valuation deficiencies -- and there is one (1) redundancy
15 there -- those are based on the review by an external
16 actuary of the -- of the pension plan and the other
17 employee benefits, looking at the retirements that have
18 happened, the payouts, deaths, et cetera, items that
19 influence the -- either the pension plan or the other
20 benefits to -- to understand, relative to last year's
21 valuation, whether there was any changes to that
22 valuation based on the actual experience that has
23 happened. And -- and, therefore, you either have a
24 deficiency or a redundancy, which we book full -- the
25 full amount in year.

1 (BRIEF PAUSE)

2

3

MS. CANDACE EVERARD: Thank you, Mr.
4 Kramer. If we look at the reply given by the Corporation
5 to pre-ask number 1, which is on the record as PUB/MPI-3-
6 1, PUB/MPI Exhibit 11-1, we had asked the Corporation to
7 provide an update on its unfunded pensions liability as
8 at August 31st, 2010, comment on the extent to which
9 market conditions and the asset mix of the Corporation's
10 investment portfolio contributed to the liability.

11

12

13

14

And the Corporation answered that it does
not have an unfunded pension liability, that the next
actuarial valuation will be performed December 31st of
2010.

15

16

17

18

19

20

21

22

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25

MR. DON PALMER: That's correct.

MS. CANDACE EVERARD: Are you in a
position to explain how the liability is determined?

MR. DON PALMER: The liability for future
benefits is the present value of all expected future
retirement and other retirement benefits to the
Corporation. It's the employer portion of the pension
plan.

Just from a perspective, it's just added
to the liabilities to the Corporation, so we don't have a
segregated plan. So from that standpoint, it shows up

1 much the same as our unpaid claims liability. It's an
2 entry as a liability. And then because we have no
3 deficits, we're fully funded, so all the liabilities are
4 fully funded.

5 THE CHAIRPERSON: What you're saying is
6 the first charge on investment income is to cover off
7 that liability, in a sense?

8 MR. DON PALMER: It's not -- no, it's not
9 the first char -- I guess all the liabilities are --
10 they're all fully funded, so I don't know if there --
11 there's a first in/first out kind of --

12 THE CHAIRPERSON: What I meant is that if
13 you require 'X' dollars to cover the growth, it's
14 deducted off investment income, and the remaining
15 investment income gets spread out to the lines of
16 business, is that correct?

17 MR. DON PALMER: Tha -- that's why
18 there's a negative provision in our investment income for
19 that liability. Yes, that's absolutely correct.

20 THE CHAIRPERSON: So in any one (1) year,
21 depending on the results, either the policyholders are
22 subsidizing the members of the plan or the plan is
23 subsidizing the policyholders.

24 Is that a fair way of putting it, since
25 accounts aren't segregated?

1 MR. DON PALMER: To the extent that your
2 return on your assets is different, you -- you have a
3 predetermined return for your pension plan based on your
4 -- on your interest rate assumption, yes.

5 THE CHAIRPERSON: Thank you.

6

7 (BRIEF PAUSE)

8

9 THE CHAIRPERSON: What I was sort of
10 getting at was that in the way that you're doing it --
11 because we've had this discussion at past hearings about
12 the segregation or non-segregation of that particular
13 liability -- the way you're doing it, that's why you'll
14 never have an unfunded obligation, in essence. But if
15 the yield on your investment is, say, quite high for
16 example, okay, the benefit would presumably flow to the
17 lines of business because all you would take off the
18 investment return would be the amount required to fund
19 the plan and the supplementary benefits, is that correct?

20 Or would the plan members benefit in a
21 year in which the yield was higher than the actuarial
22 assumption?

23 MR. DON PALMER: Okay, thi -- this isn't
24 about the plan members. This is about the Corporation.
25 So the plan members' liability out of the CSSB is in --

1 deposited and invested by the CSSB. The MPI employer
2 portion, that's what we're talking about here
3 specifically.

4 So it's -- it is another liability of the
5 Corporation, so it's not really to the benefit of the
6 plan members, per se.

7 THE CHAIRPERSON: Thank you.

8 Ms. Everard...?

9

10 CONTINUED BY MS. CANDACE EVERARD:

11 MS. CANDACE EVERARD: Thank you. I'm
12 going to move then to a couple of questions about
13 unrealized gains and losses, or gains and/or losses. We
14 have at question 1-23 posed by the Board, and this is not
15 in the book of documents, that the Corporation has
16 provided information. If you -- if you wish to go to
17 this, that's fine. I'm not going to spend a lot of time
18 on it, but feel free to look at it.

19 This IR reply requested a breakdown of
20 unrealized gains in 2009/'10 on available for sale assets
21 and indicate how the allocation was made for recording on
22 the Basic annual report. The Corporation provided an
23 attachment and explained where the allocation came from.

24 The attachment that the Corporation
25 provided has listed in some detail unrealized gains of

1 \$39.7 million, is that right?

2 MR. DON PALMER: Sorry, what was that
3 total again?

4 MS. CANDACE EVERARD: Thirty-nine point
5 seven (39.7). It's -- I'm looking at the very last page,
6 which I believe is a total of all of the --

7 MR. DON PALMER: Yeah, yes, I have.

8 MS. CANDACE EVERARD: -- sub numbers.

9 MR. DON PALMER: And I'll confirm it.

10 MS. CANDACE EVERARD: Is the Corporation
11 in a position to provide an updated schedule of the
12 balance of unrealized gains or losses, given that this is
13 as of February 2010?

14

15 (BRIEF PAUSE)

16

17 MR. DON PALMER: As of the second
18 quarter, we likely could do that.

19 MS. CANDACE EVERARD: Would you be
20 prepared to take that as an undertaking?

21 MR. DON PALMER: We will.

22 MS. CANDACE EVERARD: Thank you.

23

24 --- UNDERTAKING NO. 3: MPI to provide an updated
25 schedule of the balance of

1 unrealized gains or losses

2

3 THE CHAIRPERSON: While Ms. Everard's
4 moving on, just to complete my, or our, understanding of
5 that one (1) situation, so the employer's contributions
6 to the benefit plans are on the employer's books, and the
7 employee's money is sitting in the CSSB account.

8 So if an MPI employee reached their
9 retirement date, if I recall the Pension Benefit Act
10 properly, I think I do, they in effect can commute their
11 benefits, can they not, and take the cash and put it into
12 an RSP if they want to?

13 MR. DON PALMER: Yes.

14 THE CHAIRPERSON: So they would get some
15 cash from MPI, and they would get some cash from CSSB.

16 MR. DON PALMER: Yes, I -- I believe
17 that's true.

18 THE CHAIRPERSON: So if CSSB was under
19 water, what would -- what would happen? There -- there's
20 no obligation for MPI to make up the employee's share?

21 MR. DON PALMER: No. No. We're -- we're
22 -- I think it's 50 percent of the -- of the benefit. It
23 basically gets billed to the employer.

24 THE CHAIRPERSON: Okay. That's your
25 responsibility. Thank you.

1 MR. DON PALMER: Yes.

2

3 CONTINUED BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: The next question
5 that I have relates to PUB/MPI-2-14, which is not in the
6 book of documents, but please feel free to -- to go to
7 it. This is an IR that relates to the immunization
8 strategy that you've given some evidence on, Mr. Palmer.

9 In particular, the Board asked the
10 Corporation to explain the reasons why the immunization
11 strategy would only be 80 percent effective if the bonds
12 were fully classified as held for trading.

13 MR. DON PALMER: Yes. We -- we do have
14 about 80 percent of a shift in -- in liabilities would be
15 covered by a shift in assets, yes.

16 MS. CANDACE EVERARD: Can you summarize
17 for the Board the -- there's a couple of reasons
18 reflected in this answer with respect to the -- the 80
19 percent effectiveness of the immunization strategy
20 dealing with non-marketable bonds, and recorded book
21 value.

22 Can you comment on that for the benefit of
23 the Board?

24 MR. DON PALMER: Sure. The -- the reason
25 for these -- the total reason for the 80 percent, the two

1 (2) reasons?

2 First of all, we're not exactly duration
3 matched. We have in our asset or investment policy
4 statement, there's a two (2) -- a two (2) year tolerance
5 between the duration of assets, and -- and claims
6 liabilities.

7 So from that perspective, you'll get more
8 movement on the liabilities than -- than on the assets,
9 if you're right on that two (2) year difference. So
10 that's one (1) reason.

11 The second reason is because some of our -
12 - our bonds, the non-marketable bonds are -- we use the
13 term MUSH, Municipal, School and Hospital bonds, are
14 really not readily marketable, so we do hold those to
15 maturity, and as such they are classified as held to
16 maturity.

17 They're valued on an amortized basis. But
18 the market value of those, or the market yield, implied
19 market yield, still has to be reflected in our liability
20 discount rate.

21 So you might get a mismatch there where
22 you -- you've got a movement in the interest rates
23 reflected in the liabilities, but you don't have it
24 reflected on the MUSH because you're holding those at
25 amortized costs.

1 So those are the two (2) reasons for the
2 mismatch.

3 MS. CANDACE EVERARD: And would it be
4 fair to say then that Corporation doesn't expect to ever
5 get to 100 percent immunization basically because of the
6 presence of the MUSH bonds in the portfolio?

7 MR. DON PALMER: At the present time, I
8 would say that to be true, yes.

9

10 (BRIEF PAUSE)

11

12 MS. CANDACE EVERARD: One (1) further
13 question on that, Mr. Palmer. With the proposed changes
14 in the investment mix of the Corporation, and in
15 particular, the percentage of bonds decreasing, that
16 means, does it not, that the percentage of MUSH bonds is
17 increasing, and would the result of that be some
18 immunization less than 80 percent?

19 MR. DON PALMER: It could be if you're
20 holding your MUSH bonds at a constant rate. They're --
21 they are constantly maturing. So I wouldn't say
22 necessarily you'd have a higher percent of MUSH bonds, so
23 that may or may not be true.

24

25 (BRIEF PAUSE)

1 MS. CANDACE EVERARD: Thank you. I'm
2 going to ask -- Mr. Chairman, I note the time, but I have
3 just a couple more small sections on investments, so I'd
4 just like to get through those and then we'll go to
5 something new, and maybe more or less exciting after the
6 break.

7 MR. DON PALMER: How could that -- how
8 could that be possible?

9 MS. CANDACE EVERARD: Yeah, exactly. I
10 know. Okay. If we can turn back to Tab 17 of the book
11 of documents, we see 1-20. There was a number of
12 subsections -- or a number of sub-questions to this, one
13 (1) of which was subsection (h), so 1-20(h), which is
14 page 15 of the IR reply. This relates to the write-down
15 of impaired investments.

16 It would appear from looking at page 15
17 that there were about \$3 million written down in impaired
18 investments in the '09/10 fiscal year. Is that right?

19 MR. DON PALMER: That's correct.

20 MS. CANDACE EVERARD: Can you describe
21 briefly the criteria that was used to give rise to these
22 particular write-downs?

23

24

(BRIEF PAUSE)

25

1 MR. DON PALMER: To -- to give you the
2 exact criteria in our policy, I don't have it handy. I
3 could take it as an under -- undertaking, or I could give
4 you in -- in general terms what that policy is without
5 getting into specific numbers.

6 MS. CANDACE EVERARD: I'll take the
7 general that you can give me now.

8 MR. DON PALMER: Essentially we're
9 looking for write-downs that are -- or movements that are
10 other than temporary. So if you've got a -- an asset
11 that has been undervalued or under the book value for an
12 extended period of time and it's significantly less than
13 the book value, then at that point in time you take a
14 look at it to see if you are going to write it down or
15 not.

16 So essentially it's that the value is
17 under book and you expect it to be under book,
18 essentially forever. So -- so we do have criteria that
19 it's a certain percentage under book value for a certain
20 length of time and I think it's 50 percent for six (6)
21 months, but I could be corrected on that.

22

23 (BRIEF PAUSE)

24

25 MR. DON PALMER: And I have been

1 corrected on that. It's one (1) year and 20 percent.

2 MS. CANDACE EVERARD: Thank you. Can you
3 confirm that once investments are written down, they do
4 remain with the Corporation?

5 MR. DON PALMER: Not always. They still
6 can be marketed, they can still be sold. But just
7 because they're written down doesn't necessarily mean
8 they're off our books, but certainly there have been some
9 investments that have been written down that have been
10 sub -- subsequently liquidated.

11 MS. CANDACE EVERARD: And we see at sub
12 answer (I), so 1-20(I), just one (1) sheet over in the IR
13 we're looking at, Tab 17, that the Corporation provided a
14 listing of the investments that were designated as
15 impaired and currently held. And we had asked for
16 original book value, revised book value at impairment and
17 current book value to May 31st of 2010, and that's
18 reflected here?

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: We know, or we
21 recall, that, at last year's GRA, we were dealing with a
22 -- a much more significant write-down than that which we
23 have this year. Last year was more like 24.6 million.
24 Does that accord with your recollection?

25 MR. DON PALMER: That sounds pretty

1 close, yes, and -- and again, part of that market
2 meltdown of -- in '08/'09, yes.

3 MS. CANDACE EVERARD: Is the Corporation
4 in a position to provide us with a listing of what is
5 currently held from that set of write-downs?

6 MR. DON PALMER: It seems to us that we
7 have filed a schedule like that, probably as at year end.
8 I don't have the exact number. As far as if we could do
9 that for the second quarter, I'm not quite sure how long
10 that would take.

11 MS. CANDACE EVERARD: I don't know that
12 we need it for the second quarter. If it's already on
13 the record and -- and we just don't have that reference,
14 perhaps you could give us the reference. And then, if we
15 need to take it any further, we'll let you know, but
16 otherwise, perhaps that'll answer the question.

17 MR. DON PALMER: We'll look up that
18 reference.

19 MS. CANDACE EVERARD: Thank you. Okay.
20 Just a few more questions on investments.

21 We had a recommendation in last year's
22 order. It was five (5) -- this is referenced at SM.5-
23 11(4), where the Board had recommended to the Corporation
24 that the investment policy be amended to prohibit the
25 selling of securities for the sole purpose of generating

1 current period investment gains, only to repurchase the
2 identical securities.

3

4

(BRIEF PAUSE)

5

6

7

8

MS. CANDACE EVERARD: And, yeah, turning
to the -- that section, SM.5-11(4), which is on page 16,
would be fine.

9

10

11

12

13

14

The Corporation has stated, just
underneath that recommendation as reflected here, that:

"It will buy and sell securities based
on specific economic circumstances and
the opinions of fund managers in order
to maximize returns."

15

That's right?

16

17

18

MR. DON PALMER: That's correct, yes.

MS. CANDACE EVERARD: The Corporation
states in the next paragraph that:

19

20

21

22

"It provides no direction to the fund
managers as to the specific assets that
are to be purchased or sold to
facilitate the taking of gains."

23

Is that correct?

24

25

MR. DON PALMER: That's correct.

MS. CANDACE EVERARD: The Corporation

1 also states, in the next paragraph, that:

2 "The selling and repurchasing of
3 securities for the purpose of
4 generating gains has not been done
5 since June of 2007."

6 MR. DON PALMER: That would also be
7 correct.

8 MS. CANDACE EVERARD: Now if we turn to
9 PUB/MPI-2-16, which I believe is not in the book -- yeah,
10 it's not in the book -- the Corporation was asked to
11 provide the turnover of the equities, bonds and MUSH
12 bonds in '08/'09 and '09/'10, and the Corporation has
13 provided that information.

14 We see that, for the fiscal year '08/'09,
15 for Canadian equities, the turnover ratio was 80 percent;
16 for US equities, it was 54 percent. Are you with me?

17 MR. DON PALMER: Yes, that's correct.

18 MS. CANDACE EVERARD: For bonds, we see
19 the turnover rate for government and corporate portfolio
20 bonds is 64 percent, and then the MUSH bonds, 12 percent.

21 MR. DON PALMER: Yes, that's correct.

22 MS. CANDACE EVERARD: And then, looking
23 at '09/'10, we see, for the Canadian equities, a turnover
24 ratio of 41 percent; and for US equities, 21 percent; and
25 then, for government and corporate bonds, 38 percent; and

1 still 12 percent for MUSH. Is that right?

2 MR. DON PALMER: Yes, that's correct.

3 MS. CANDACE EVERARD: The -- these
4 turnover ratios, obviously the MUSH is the same, but the
5 other three (3) that are reflected here for Canadian
6 equities, US equities and government and corporate bonds
7 seem to be quite divergent when we compare these two (2)
8 years.

9 Can you indicate, firstly, which level of
10 turnover is more typical for the Corporation?

11 MR. DON PALMER: '09/'10 would be more
12 typical. '08/'09 we've talked about. It was a frenzied
13 year. There was a lot of turnover in the -- in the
14 portfolios, in the managers that we had.

15 I can also tell you that, at that point in
16 time, in '08/'09, we had two (2) value managers, two (2)
17 growth managers. Typically, growth managers will have a
18 higher portfolio turnover than value managers. We've
19 done some research into that, and the median growth
20 manager of a fairly large universe of managers actually
21 has about a hundred percent annual turnover in their
22 portfolio. A value manager has about 25 percent
23 turnover.

24 In '08/'09, as I mentioned, we had two (2)
25 growth managers, two (2) value managers. The split was

1 about fifty (50) growth -- 50 percent growth, 50 percent
2 value. We did fire one (2) of those growth managers and
3 transferred the assets to one (1) of our existing value
4 managers.

5 Now our split is about two thirds (2/3)
6 value and one third (1/3) growth, so that will bring the
7 turnover ratio down a fair bit.

8 On the US side, which also decreased, we
9 went to the -- the passive strategy on our small and mid
10 cap, which essentially has no turnover. And, again, that
11 is reflected in these numbers.

12 MS. CANDACE EVERARD: Is the Corporation
13 in a position to provide us with some historical
14 information in this vein, but just for some -- some of
15 the previous years as well, say for an additional three
16 (3) or five (5) years historically?

17 MR. DON PALMER: I think that would take
18 some time and effort to do that. I'm not -- I'll consult
19 with our investment people, but it's -- it might not be
20 that easy to do.

21 MS. CANDACE EVERARD: Okay, that's fair.
22 Why don't you take it under advisement, whether you're
23 prepared to provide that. Have that discussion, let us
24 know, and then we can go from there.

25

1 --- UNDERTAKING NO. 4: MPI to provide information
2 regarding turnover ratios and
3 for the past three (3) or
4 five (5) years (UNDER
5 ADVISEMENT)
6

7 THE CHAIRPERSON: Mr. Palmer, on the
8 MUSH, is the turnover simply the maturing of the security
9 since you hold them to maturity, and the venture could be
10 ten (10) years, so it sort of seems to make sense?

11 MR. DON PALMER: Yes, that's correct.

12 THE CHAIRPERSON: Thank you.
13

14 (BRIEF PAUSE)
15

16 THE CHAIRPERSON: How are these
17 opportunities brought to your attention on MUSH? Is it -
18 - does it come through the municipalities or the
19 hospitals directly, or is it through the province?

20 MR. DON PALMER: It's -- our bond manager
21 is the province of -- of Manitoba, so it -- it comes
22 through them, yes.

23 THE CHAIRPERSON: Thank you.

24 MR. DON PALMER: Just -- just to help you
25 with a previous query, the -- how the written-down assets

1 have been doing is contained in CAC-1-107(b). And our
2 write-down policy is also in that same question, CAC-1-
3 107(c).

4

5 CONTINUED BY MS. CANDACE EVERARD:

6 MS. CANDACE EVERARD: Thank you. Just --
7 I just want to pick up on -- and I -- I just have a
8 couple more questions on this topic, but just following
9 on the Chairman's question about the MUSH bonds being
10 purchased by the Corporation, I understand that -- that
11 MUSH stands for municipalities, universities, schools,
12 and hospitals?

13 THE CHAIRPERSON: It's not dog sled
14 racing.

15 MR. DON PALMER: It's municipal, school,
16 and hospital. There's not specifically U for university.

17

18 CONTINUED BY MS. CANDACE EVERARD:

19 MS. CANDACE EVERARD: Oh, okay. I -- I
20 thought it was. But -- so it's not. So university's not
21 in the -- the acronym.

22 MR. DON PALMER: Not in the acronym, no.

23 MS. CANDACE EVERARD: Interesting. Maybe
24 we should call the MASH bonds or MISH bonds, I don't
25 know. Anyways, just -- just on that score, obviously

1 municipalities, we know what those are, but to the extent
2 that investments are being made in schools and hospitals,
3 wouldn't those be organizations or entities that are
4 within the control of the Provincial Government?

5 MR. DON PALMER: Yes.

6 MS. CANDACE EVERARD: So how does that
7 work based on the evidence that's been given, that it's
8 the Department of Finance that directs the purchase of
9 the bonds? Isn't -- isn't it kind of like the government
10 saying, Thou shalt invest in our schools and hospitals?
11 How -- how does that work?

12 MR. DON PALMER: No. Again, it's school
13 boards, which would be under the jurisdiction of the
14 government but not controlled by the government, in -- in
15 your terms or -- or hospital boards, regional health
16 authorities. So it's not -- it's not the specifically --
17 so they're under the jurisdiction in the big scheme of
18 things under the governance indirectly, but it's the
19 specific school boards and hospital boards that would be
20 issuing the bonds.

21 MS. CANDACE EVERARD: So it's your
22 evidence that there's some degree of separation there,
23 but isn't there an argument or an appearance that it's
24 the provincial government basically directing investments
25 in itself?

1 MR. DON PALMER: No, I -- I would just --
2 I would say -- reiterate that it's the issuance of bonds
3 from the school boards and the health authorities.

4 MS. CANDACE EVERARD: So the Corporation
5 doesn't perceive any degree of conflict of interest in
6 this process?

7 MR. DON PALMER: No, we do not.

8 THE CHAIRPERSON: If there was one, I
9 presume it would have to do with the purchase of the
10 Province of Manitoba bills and bonds?

11 MR. DON PALMER: If there -- yes, if
12 there was a conflict.

13 THE CHAIRPERSON: So the municipal bonds
14 are not -- they go through the municipal board. They
15 have to have room within their assessment and within
16 their tax rolls, and it's usually for water and sewer
17 utilities and things of -- nature like that, roads?

18 MR. DON PALMER: Yes.

19

20 CONTINUED BY MS. CANDACE EVERARD:

21 MS. CANDACE EVERARD: Okay. Just going
22 back to the topic very briefly here of investment
23 turnover or portfolio turnover, is the Corporation in a
24 position to affect it's net income by selling securities
25 that are categorized as available for sale?

1 MR. DON PALMER: Yes, if we directed
2 specific taking of gains, yes, that would be the outcome.

3 MS. CANDACE EVERARD: And for the record,
4 what is the rationale for categorizing equities as
5 available for sale rather than held for trading?

6 MR. DON PALMER: Essentially to -- to
7 limit the fluctuations in your operating statement.

8

9 (BRIEF PAUSE)

10

11 MS. CANDACE EVERARD: Mr. Chairman,
12 noting the time, and that I'm about to go into a new
13 area, perhaps we could have the afternoon break.

14 THE CHAIRPERSON: We most certainly can.
15 Thank you.

16

17 --- Upon recessing at 2:52 p.m.

18 --- Upon resuming at 3:14 p.m.

19

20 THE CHAIRPERSON: Okay, Ms. Everard.
21 Sorry for the delay.

22 MS. CANDACE EVERARD: Thank you, Mr.
23 Chairman.

24

25 CONTINUED BY MS. CANDACE EVERARD:

1 MS. CANDACE EVERARD: I just have one (1)
2 follow-up question on the investment piece. We've been
3 speaking about the investment committee working group.
4 Does it keep minutes of its meetings?

5 MR. DON PALMER: Yes, it does.

6 MS. CANDACE EVERARD: And -- sorry, are
7 those minutes available to be provided to the Board?

8 MR. DON PALMER: No, they're not.

9 MS. CANDACE EVERARD: And what's the
10 reason for that?

11 MR. DON PALMER: Because really they're
12 not the Corporation's minutes. It's a joint committee
13 between the Corporation and -- and the Department of
14 Finance. So they wouldn't be -- we -- we wouldn't
15 disclose those.

16 MS. CANDACE EVERARD: And is that the
17 Department of Finance that says that they can't be
18 disclosed, or is that the Corporation that says that?

19 MR. DON PALMER: Right now it's the
20 Corporation.

21 MS. CANDACE EVERARD: And the reason for
22 it is that it's a joint committee, as you've articulated,
23 and -- and what's the authority to refuse to produce
24 those?

25

1 (BRIEF PAUSE)

2

3 MS. MARILYN MCLAREN: Quite frankly, the
4 minutes have never been disclosed to anyone outside the
5 working group members. They're -- they're working
6 minutes to keep track of work items and so on. So it's
7 not an -- an issue of authority as much as really a
8 statement of fact. The minutes have never been public.
9 They have never been disclosed. That -- that's really
10 all we're saying at this point.

11 And -- and I think it's putting too fine a
12 point on it in terms of you saying "refusing" to provide
13 them, but they are minutes of a -- of a joint working
14 committee for very practical working reasons. That the -
15 - the issue of public disclosure has -- has not been
16 discussed, to my knowledge, since I've been a member.

17 MS. CANDACE EVERARD: Is it something
18 that the Corporation can give some further consideration
19 to, and get back to us on what its final position would
20 be, with reasons?

21 MS. MARILYN MCLAREN: Yes, we would do
22 that.

23 MS. CANDACE EVERARD: And would the
24 Corporation also consider filing the minutes in
25 confidence with the Board, and providing its response to

1 that?

2 MS. MARILYN MCLAREN: We'll -- we'll take
3 the whole issue under consideration, and then get back.

4

5 --- UNDERTAKING NO. 5: MPI to provide the minutes,
6 possibly in confidence to the
7 Board, of the meeting of the
8 investment committee working
9 group (UNDER ADVISEMENT)

10

11 THE CHAIRPERSON: Mr. Palmer, while Ms.
12 Everard's contemplating her -- her next question, one (1)
13 response that you gave just before the break I found
14 quite interesting, about the reason for the allocation of
15 securities under held for sale as of the trading account,
16 and it was to sort of mitigate volatility in the net
17 income.

18 Excuse me if I'm wrong, but isn't that a
19 reason for considering OCI at the same time as one
20 considers the RSR?

21 MR. DON PALMER: No, I -- I think you've
22 got the volatility away from the operating statement to
23 OCI.

24 THE CHAIRPERSON: No, I understand what
25 you're doing, but all I'm -- all I'm suggesting to you

1 that it seems to be an argument for -- which isn't any
2 different than what the Board has put in its orders from
3 time to time, in the -- in the consideration -- in
4 considering what MPI's overall financial position is.

5 I think we've always made some reference
6 to other comprehensive income, but if the -- if the
7 decision is simply one (1) of accounting to reduce
8 volatility and net income, given the turnover that you've
9 pointed out that's occurring in these Basic securities,
10 it does seem to support the argument that OCI is a valid
11 consideration to consider at the same time as one is
12 considering the overall financial situation of the
13 Corporation, and the status of the RSR.

14 I'm not making any other statement, other
15 than that. It's just an observation.

16 MS. MARILYN MCLAREN: Mr. Chairman, if I
17 can, I think in last year's proceedings there was an IR,
18 and a fairly lengthy response on the part of the
19 Corporation, about that issue.

20 You know, depending on how you look at it,
21 and from different perspectives, it may be a reasonable
22 thing to do, and -- and at this point, that's all I
23 remember, and I would really like to find that reference,
24 and maybe bring that forward before we discuss it
25 further, but I -- I think we're -- we're --

1 THE CHAIRPERSON: Yes, I'm in the same
2 pos --

3 MS. MARILYN MCLAREN: Yeah.

4 THE CHAIRPERSON: I'm in the same --

5 MS. MARILYN MCLAREN: Yeah.

6 THE CHAIRPERSON: -- position. I was
7 just remarking on his comment, and it just --

8 MS. MARILYN MCLAREN: M-hm.

9 THE CHAIRPERSON: -- twigged on me that
10 it actually was a support for something, but we're a long
11 way from the end of this hearing at this point.

12 MS. MARILYN MCLAREN: Yeah. We'll bring
13 it back.

14 THE CHAIRPERSON: Okay.

15 Ms. Everard...?

16 MS. CANDACE EVERARD: Thank you, Mr.
17 Chairman.

18

19 CONTINUED BY MS. CANDACE EVERARD:

20 MS. CANDACE EVERARD: I'm going to move
21 into some questions about IFRS, or the International
22 Financial Reporting Standards.

23 We note at SM.5.4 that there was a piece
24 of the order from last year that relates to this topic,
25 so we'll start with that.

1 And that was, this Board ordered that the
2 Corporation provide an update to the Board on or before
3 June 30th, 2010, on IFRS recommendations received from
4 MPI's external consultants, together with the analysis
5 and rationale for those recommendations, as well as MPI's
6 preliminary decisions with respect to IFRS elections.

7 The Corporation has stated at five point
8 (5.) -- SM-5.4, page 2, that it completed the IFRS policy
9 consideration, and -- and elections analysis. The
10 policies and elections were approved by the MPI Board of
11 Directors in February of 2010, and that a description and
12 the rationale for the policy decisions is provided in
13 AI.20 Part I of the filing.

14 Is that right?

15 MR. OTTMAR KRAMER: Yes, that's correct.

16 MS. CANDACE EVERARD: And the Corporation
17 continued to advise that there were detailed position
18 papers presented at AI.20 Part II. These are shown in
19 draft because IFRS is subject to change, and the
20 Corporation may update the papers to reflect revised
21 standards.

22 That's right?

23 MR. OTTMAR KRAMER: Yes, that's correct.

24 MS. CANDACE EVERARD: I'm going to ask,
25 Mr. Kramer, that you look at 1-81 posed by the Board, and

1 it's not in the book of documents.

2

3

(BRIEF PAUSE)

4

5

MS. CANDACE EVERARD: This IR deals with
6 the application of the new accounting standards contained
7 in CICA Handbook, Section 3064, relating to goodwill and
8 intangible assets, and the updates to section 1000 on
9 financial statement concepts, is that right?

10

MR. OTTMAR KRAMER: Yes, that's correct.

11

MS. CANDACE EVERARD: And the application
12 of these standards was to be done commencing with the
13 '09/'10 fiscal year, that's right?

14

MR. OTTMAR KRAMER: Yes, that's correct.

15

MS. CANDACE EVERARD: The Corporation has
16 stated in its reply that the adjustments were made in
17 '09/'10, and those ma -- adjustments were material and
18 they impacted the '07, '08, and '09 -- or '08/'09
19 financial years. That's partly in the question and
20 partly in the answer.

21

Are you in a position to provide
22 background on those adjustments?

23

24

(BRIEF PAUSE)

25

1 MR. OTTMAR KRAMER: Those adjustments
2 that we're talking about are not impacting Basic and they
3 don't impact this Rate Application, and so we -- the --
4 the adjustments are detailed in our annual report, and I
5 think that's the extent that we're prepared to discuss at
6 this point in time.

7

8 (BRIEF PAUSE)

9

10 MS. CANDACE EVERARD: Is it the case that
11 the adjustments related to the business process review
12 which were written off because they had no economic
13 value?

14 MR. OTTMAR KRAMER: As indicated in the
15 response Part B, there -- there's no impact to Basic as a
16 result of the write-down of DVA related deferred
17 developments, so they were DVA related deferred
18 development expenditures.

19 MS. CANDACE EVERARD: Is it the case that
20 the same analysis was done of the Basic business process
21 review projects?

22 MR. OTTMAR KRAMER: All intangibles were
23 reviewed by MPI and the external auditor, so they were
24 all subject to review. And only the DVA related
25 expenditures were -- were written down.

1 MS. CANDACE EVERARD: So there were no
2 adjustments on the Basic side?

3 MR. OTTMAR KRAMER: That's correct.

4 MS. CANDACE EVERARD: And that, I take
5 it, is consistent with what the Corporation provided in
6 its 2008 annual report. There's a quote here at 1-81
7 that the Corporation did not expect material impacts due
8 to these new CICA standards.

9 MR. OTTMAR KRAMER: Yes, we did not
10 expect any Basic impacts.

11 MS. CANDACE EVERARD: And, at that time,
12 when that statement was included in the 2008 annual
13 report, had there been discussions with the Corporation's
14 external auditors on the point?

15 MR. OTTMAR KRAMER: As indicated in the
16 response to 'A', there were high level discussions held
17 with the external auditors.

18 MS. CANDACE EVERARD: But I take it that
19 this was not identified as a material issue as a result
20 of those discussions.

21 MR. OTTMAR KRAMER: Based on the
22 preliminary high level discussions, it was not identified
23 that there would be adjustments related to the DVA
24 expenditures.

25 MS. CANDACE EVERARD: And I take it then

1 that it was later, when more detailed analysis and
2 discussions were done with the external auditor, that it
3 became apparent to the Corporation that there would be
4 some material adjustments. Is that right?

5 MR. OTTMAR KRAMER: It became aware
6 through a detailed analysis per -- performed by the
7 Corporation internally and confirmed by the auditor.

8 MS. CANDACE EVERARD: Okay. Getting into
9 --

10 MR. OTTMAR KRAMER: And confirmed also.
11 The Auditor General's office also made some inquiries
12 with regards to this inci -- as a -- as a representative
13 on our audit committee.

14 MS. CANDACE EVERARD: Thank you. Getting
15 into the implementation of IFRS, it's our understanding
16 that IFRS will be a requirement for years -- fiscal years
17 that begin after January 1st of 2011, with comparative
18 results required for 2010. And so, in the Corporation's
19 case, this would impact the 2011/'12 fiscal year with
20 comparative results for 2010/'11, is that right?

21 MR. OTTMAR KRAMER: That's correct. A
22 lot of people don't get that correct, so that's great.

23 MS. CANDACE EVERARD: Everyone has their
24 shining moments. Thank you.

25 So I take it that the Corporation will be

1 required to produce an IFRS-compliant balance sheet as of
2 March 1st of 2010 and be in a position to produce both
3 IFRS and GAAP statements for 2011/'12. Is that right, as
4 well?

5 MR. DON PALMER: Partially correct. We
6 will not be preparing GAAP statements for '11/'12. They
7 will only be IFRS statements.

8 MS. CANDACE EVERARD: Okay. Is the
9 Corporation aware of a recent exposure draft which
10 provides for the potential for a two (2) year delay in
11 the implementation of IFRS?

12 MR. OTTMAR KRAMER: Yes, I have seen that
13 exposure draft.

14 MS. CANDACE EVERARD: And has the
15 Corporation reviewed the exemption criteria and
16 determined whether it is eligible for a deferral?

17 MR. OTTMAR KRAMER: Yes, we did review
18 that -- that exposure draft and did have discussions with
19 our implementation partner, Deloitte, and I've even got
20 an email here on -- on my Blackberry that:

21 "That deferral is limited to entities
22 that have activities subject to cost
23 base regulation and recognize
24 regulatory assets and liabilities. In
25 MPI's case, you do not disclose that

1 you account for transactional events
2 differently than you would in the
3 absence of rate regulation; therefore,
4 you do not have regulatory assets or
5 liabilities."

6 That's what we received from our external
7 consultant.

8 MS. CANDACE EVERARD: Okay. So Deloitte
9 is saying, No, it doesn't apply to MPI?

10 MR. OTTMAR KRAMER: The long and short of
11 it, yes.

12 MS. CANDACE EVERARD: Okay. So, in other
13 words, the Corporation intends to be on track for the
14 implementation in the time frame discussed, the 2011/'12,
15 with the comparatives for '10/'11?

16 MR. OTTMAR KRAMER: Yes, that's the track
17 we're proceeding on.

18 MS. CANDACE EVERARD: Okay. Speaking of
19 Deloitte, we know that the Corporation retained Deloitte
20 and that Deloitte prepared a series of position papers
21 that are at AI.20 Part 2.

22 MR. OTTMAR KRAMER: Yes, that's correct.
23 Deloitte, in consultation with the Corporation and
24 representatives of the Corporation.

25 MS. CANDACE EVERARD: Sure. And we'll --

1 we'll come to some of those.

2 Before I get into AI.20, either Part 1 or
3 Part 2, I just have a -- a short line of questions
4 relating to IFRS-4, the Phase 2, so I'll just go into
5 those and then we'll go back and -- and cover off the
6 others.

7 Is the Corporation aware of when Phase II
8 of IFRS-4 is currently expected to take effect?

9 MR. DON PALMER: I can update what I said
10 last year when I -- when I think I was quoted in the
11 transcript as saying it was going to be effective in
12 2000, and an undistinguishable sound was in the
13 transcript.

14 We now know that IFRS-4 will be effective
15 not before January 1st of 2013. There's a lot of people
16 that are speculating that that could very well be the
17 following year, January 1st of 2014. There's a -- a lot
18 of discussion, a lot of buzz around IFRS-4, and there's
19 expected to be a lot of comments to the exposure draft
20 that was issued at the end of July of this year.

21 So if I was to best guess, I would say
22 2014, but 2013 is still possible.

23 MS. CANDACE EVERARD: Now you mentioned
24 that there was an exposure draft on this phase of IFRS
25 that came out late July of 2010.

1 Do you have any other information on the
2 current status of the accounting standards that would
3 relate to IFRS-4 Phase 2?

4 MR. DON PALMER: Updated from the
5 exposure draft, no. We -- we know that there's been a
6 lot of work. We've had discussions on it. We've been to
7 a couple of -- of webinars on it, but in terms of
8 further developments, no, I'm not aware of any.

9 MS. CANDACE EVERARD: And do you know if
10 the major areas of impact of Phase II on the Corporation
11 have been identified, or at least the potential areas for
12 a major impact?

13 MR. DON PALMER: For -- not specifically
14 in that context, so just us taking a look at what the
15 changes have been contemplated in the exposure draft.

16 There's -- the ones that I believe will im
17 -- impact us the most are with regard to the discount
18 rates, and the -- the risk margins.

19 The exposure draft has talked about
20 discounting at -- at a risk free rate, plus illiquidity
21 premium, or maybe it's a liquidity premium, I'm not sure.
22 And we don't really know what that -- that means, and it
23 hasn't been specifically outlined in the exposure draft
24 what -- what that margin is exactly, or how to calculate
25 it.

1 So there's some uncertainty there, knowing
2 that any change of the discount rate does result in
3 material changes, about a ten (10) per -- or a ten (10)
4 basis point change means about \$13 million on our
5 liabilities. How that is offset on our assets, we -- we
6 won't really know.

7 So that's -- that's one (1) change that
8 certainly has the potential of being material. Exactly
9 whether it's up or down at this stage, we don't really
10 know.

11 The other -- related to that is the risk
12 margin, sort of analogous to our current provision for
13 adverse deviations. What that means to us, again, is
14 whether it's up or down, we're not sure, but there could
15 be some impact. Those are the two (2) major ones.

16 One (1) of the other items is the deferred
17 acquisition costs that is -- will impact a lot of
18 insurers greatly in terms of the ability to defer some of
19 the acquisition costs.

20 IFRS-4, Phase 2 in the exposure draft is
21 still allowing for the deferral of incremental costs,
22 meaning commissions and premium taxes. Those really are
23 the only costs that we currently defer, so that which
24 will have an impact on -- on many insurers that do defer
25 some of their other acquisition cost doesn't affect us.

1 So that's one (1) that will have -- shouldn't have a
2 major impact on -- on MPI just because we already do what
3 is -- is put into the exposure draft.

4 So mainly, in short, the discount rates
5 and the -- and the risk margins are the ones that will
6 impact us greatly, but whether it's up or down, positive
7 or negative, it's too early to tell.

8 THE CHAIRPERSON: Mr. Palmer, are these
9 items included in the -- much earlier you indicated that
10 there was some forty (40) risk areas that you were
11 following.

12 MR. DON PALMER: IFRS is one (1) of our -
13 - is our -- included as one (1) of the risk areas in our
14 risk profile and framework, yes.

15 THE CHAIRPERSON: As it is, by the way,
16 for every one (1) of our regulated entities.

17

18 CONTINUED BY MS. CANDACE EVERARD:

19 MS. CANDACE EVERARD: Thank you, Mr.
20 Palmer, for the explanation about the accounting pieces
21 that may be coming in in IFRS-4 Phase 2.

22 Do you have any information, or does the
23 Corporation, about whether there will be international
24 actuarial standards forthcoming in conjunction with IFRS-
25 4, Phase 2?

1 MR. DON PALMER: I don't have that
2 information, but I believe there probably are.

3 MS. CANDACE EVERARD: And do you have any
4 sense, given that you think they probably are, of whether
5 they would apply in Canada, or do you not have a sense of
6 that at this point?

7 MR. DON PALMER: I don't really have a
8 sense of that.

9 MS. CANDACE EVERARD: Do you have a sense
10 of what actuarial issues may need to be addressed by any
11 new standards that may be coming?

12 MR. DON PALMER: Sure. The -- the risk
13 margins that I talked about and -- and the discount rate
14 and what that liquidity or illiquidity premium is.
15 Certainly there may be some guidance in that -- in that
16 area.

17 MS. CANDACE EVERARD: Thank you. Okay,
18 we'll turn then to AI.20.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE EVERARD: Now what we have at
23 AI.20 Part 1, I understand, reflects various policy
24 decisions, including the description and rationale for
25 those decisions made by the Corporation's Board of

1 Directors, including the elections that they have decided
2 upon, is that correct?

3 MR. OTTMAR KRAMER: Yes, that's a good
4 summary of what we've got there.

5 MS. CANDACE EVERARD: And we've spoken
6 already in evidence about two (2) adjustments that will
7 impact the retained earnings of the Corporation on the
8 transition to IFRS. These are the 21.1 million that
9 we've spoken about, given the rese -- re-designation of
10 bonds, and, as well, the recognition of a provision for
11 sick benefits of an approximately \$3 million reduction in
12 retained earnings. Is that right?

13 MR. OTTMAR KRAMER: Yes, kind of. The
14 twenty-one point one (21.1) is Basic's share of the bond
15 revaluation. I believe it's about twenty-four point one
16 (24.1) on a corporate basis. And the 3 million sick
17 leave provision is corporate and 2.25 million is the
18 Basic share, so they were just corporate versus Basic.

19 MS. CANDACE EVERARD: Thank you. Are
20 there any other financial implications that the
21 Corporation is aware of relating to the accounting
22 policies being adopted?

23 MR. OTTMAR KRAMER: We don't have
24 anything identified to date on any other IFRS changes.

25 MS. CANDACE EVERARD: Okay. We're going

1 to go through some of the content at AI.20 Part 1. Just
2 before we go there, I want to take you to 2-34 posed by
3 the Board, which is not in the book of documents.

4 This was an IR that the Board posed asking
5 that the Corporation file a copy of email or written
6 correspondence between it and KPMG relating to the IFRS
7 project undertaken by Deloitte. And KPMG is, of course,
8 the Corporation's external auditor.

9 The answer that the Corporation provided
10 to that IR was to state that all KPMG comments were
11 addressed in the IFRS position papers filed. That's
12 right?

13 MR. OTTMAR KRAMER: Yes, that's our
14 position.

15 MS. CANDACE EVERARD: That's your
16 position, or that's what happened?

17 MR. OTTMAR KRAMER: Well, that's --
18 that's correct. Our position -- we would only put the
19 position if it was correct, so...

20 MS. CANDACE EVERARD: Okay. So -- so
21 that's the evidence?

22 MR. OTTMAR KRAMER: That's the evidence,
23 yes.

24 MS. CANDACE EVERARD: Fair enough. Our -
25 - our followup question to this particular IR would be to

1 ask the Corporation what the nature of the comments were
2 that KPMG had that were addressed in the position papers
3 filed?

4 MR. OTTMAR KRAMER: KPMG reviewed each of
5 those papers, and the -- their review concluded with a
6 meeting with the Corporation to discuss the changes or to
7 get a better understanding of the details in the position
8 paper. They were discussions and meetings that were held
9 in our offices and they were primarily to do some
10 wordsmithing to -- to get a better under -- understanding
11 to perhaps add more clarity to the position papers. The
12 position papers did not change in their -- in their final
13 analysis as -- as to the, you know, the outcome of the
14 potential IFRS policy changes.

15 MS. CANDACE EVERARD: So are you saying
16 that KPMG didn't have any substantive input into the
17 position papers?

18 MR. OTTMAR KRAMER: They -- they had some
19 changes that clarified the IFRS standards and clarified
20 some of the perhaps MPI current processes and procedures
21 that -- that had been documented, and perhaps not in --
22 in the clearest manner. But did -- did that change our
23 ultimate position paper? And -- and the answer would be
24 no, but it did absolutely clarify, clarify our
25 understanding and -- and clarify what decisions the

1 Corporation had to make.

2 MS. CANDACE EVERARD: Okay. You
3 mentioned that KPMG attended some meetings held at the
4 Corporation's offices. Did the -- did KPMG provide
5 anything in writing to the Corporation with respect to
6 its views, or -- or was it all done orally in meetings?

7 MR. OTTMAR KRAMER: When -- when this --
8 this IR request came to us, we were -- we were looking
9 for -- to see if we had any documentation and -- and we
10 couldn't find any documentation. I know a large part of
11 the meetings -- there were various meetings over various
12 days, because these -- these papers are large, as -- as
13 you've seen.

14 So it would be one (1) position paper kind
15 of per meeting. And we did not find that we -- we had
16 anything, email wise or written. So most of those
17 meetings -- and -- and I attended some of those meetings.
18 There were the KPMG representatives and the -- and the
19 Corporation representatives and it was discussion going
20 page by page through the document where they had circled
21 and asked for a clarification, or they had a -- a
22 potential wording change.

23 MS. CANDACE EVERARD: So were there any
24 minutes taken of the meetings that you've just described?

25 MR. OTTMAR KRAMER: No, there were not.

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: Okay. Let's turn
4 then to AI.20 Part 1. And I'd ask you to go firstly to
5 page 4. This is the policy that deals with writeoff of
6 uncollectible accounts and an allowance for doubtful
7 accounts. Are you with me?

8 MR. OTTMAR KRAMER: Yes, I am.

9 MS. CANDACE EVERARD: Okay. What's
10 reflected here, I believe, and I'm paraphrasing, but is
11 that previously under GAAP, what the Corporation would do
12 was on an annual basis scrutinize its receivables for
13 collectability and then a report would be provided to the
14 Board of Directors. Is that fair to say?

15 MR. OTTMAR KRAMER: Yes, that's correct.

16 MS. CANDACE EVERARD: And under IFRS, as
17 is stated here in the second paragraph, there's a
18 requirement to assess reinsurance assets for impairment
19 periodically based on an incurred loss model. That's
20 right?

21 MR. OTTMAR KRAMER: Yes, that's correct.

22 MS. CANDACE EVERARD: This change is not
23 expected to result in any financial adjustments, but the
24 Corporation's Board has approved that on an annual basis
25 -- this is in the last paragraph -- prior to fiscal year

1 end, reinsurance receivables will be written off based on
2 a review of each account. Is that right?

3 MR. OTTMAR KRAMER: Yes, that's correct.

4 MS. CANDACE EVERARD: So I take it then
5 it's the case that this analysis has not yet been done,
6 but will be complete -- completed for the current fiscal
7 year end?

8 MR. OTTMAR KRAMER: Yes, and -- and we
9 currently do an assessment of the reinsurance assets.
10 What IFRS re -- requirement, and it's -- it's indicated
11 in the third paragraph, needed us to have the frequency
12 and the date, or the determination of that impairment and
13 we needed to get that into the policy, so the policy
14 change now has the frequency and the date of -- of that
15 impairment assessment.

16 That's the -- that's the change to the
17 policy.

18 MS. CANDACE EVERARD: Okay. And -- and
19 that's the only change?

20 MR. OTTMAR KRAMER: Correct.

21 MS. CANDACE EVERARD: And so is that the
22 reason why the Corporation feels that there will not be
23 any financial adjustments as a result of this policy
24 change?

25 MR. OTTMAR KRAMER: Yes, that's correct.

1 MS. CANDACE EVERARD: Okay. Now let's go
2 to page 6, which deals with the policy on subsequent
3 valuation of property, plant and equipment. It would
4 appear from this document that, on the transition to
5 IFRS, the Corporation has two (2) options as to how it
6 would value property, plant and equipment, either the
7 cost method or the reevaluation method. Is that right?

8 MR. OTTMAR KRAMER: Yes, that's correct.

9 MS. CANDACE EVERARD: And the cost method
10 is the one (1) that has been adopted by the Corporation,
11 which is basically the same as what currently exists
12 under GAAP, is that right?

13 MR. OTTMAR KRAMER: Yes, that's correct.

14 MS. CANDACE EVERARD: And so, because of
15 that, basically it's like a change without being a
16 change. There is no financial impact as a result of the
17 adoption of the policy?

18 MR. OTTMAR KRAMER: That's correct.

19 MS. CANDACE EVERARD: In particular,
20 there's no change in the value of the assets. This is
21 reflected in the second last paragraph on the balance
22 sheet, and there's also no change to the amount of
23 amortization being expensed in future years?

24 MR. OTTMAR KRAMER: That's correct.

25 MS. CANDACE EVERARD: And I gather that

1 if the reevaluation method had been selected rather than
2 the cost method, the Corporation would have to have
3 periodic adjustments to its accounting and would have to
4 have a third party conduct periodic appraisals of its
5 assets, is that right?

6 MR. OTTMAR KRAMER: Yes. It would be
7 required to have evaluation by an external party to value
8 that property and, to the extent it gets increased in --
9 in the -- in the fair value or in the evaluation, that
10 could also result in higher amortization expenditure --
11 expenses in the future.

12 MS. CANDACE EVERARD: Thank you. The
13 next page is page 7, which reflects the policy for
14 depreciation of property and equipment. And what's
15 reflected here is that the -- the updated policy, the new
16 one, is unchanged from the current GAAP policy, except
17 for -- and then there are four (4) bullets listed, is
18 that right?

19 MR. OTTMAR KRAMER: Yes, that's correct.

20 MS. CANDACE EVERARD: The second and
21 third bullets essentially reflect that one (1) of the
22 changes is to add a new class of assets for office
23 towers, which would currently include only Cityplace, and
24 then the office towers would be excluded from the
25 buildings class of assets, is that right?

1 MR. OTTMAR KRAMER: Yes, that's correct.

2 MS. CANDACE EVERARD: It's reflected here
3 that this new class is being added because Cityplace has
4 a significantly different use than other buildings
5 previously built or purchased by the Corporation, is that
6 right?

7 MR. OTTMAR KRAMER: Yes. It's a -- it's
8 quite a different asset than our service centres.

9 MS. CANDACE EVERARD: And that's by
10 virtue of the fact that it has other tenants, I take it?

11 MR. OTTMAR KRAMER: Other tenants. It's
12 an office building versus a -- a service centre, which
13 has some office but is a -- a big large garage also.

14 MS. CANDACE EVERARD: Now it's reflected
15 here, towards the bottom of the page, that the Board of
16 Directors of MPI has approved a policy for recording
17 depreciation on property and equipment on a straight-line
18 basis, based on a list of estimates of useful life, is
19 that right?

20 MR. OTTMAR KRAMER: Yes, that's correct.

21 MS. CANDACE EVERARD: Now how did the
22 Corporation determine that the office tower, or
23 Cityplace, would have the same forty (40) year useful
24 life as the other buildings owned and operated by the
25 Corporation?

1 aware of whether there were any changes in the estimated
2 useful lives of the assets listed back in AI.20, page 7,
3 compared with that which was first considered by the
4 Corporation, and that was -- which was ultimately
5 approved?

6 MR. OTTMAR KRAMER: No. What was
7 approved on page 7, there was -- was what we had
8 initially looked at. But what is broken out separately,
9 which was not under -- it's under our current GAAP
10 statements but not under -- previous to 2009/'10 we did
11 not have roofing systems, elevators, escalators, or HVAC
12 systems broken out separately, and those were a new class
13 of assets added in the '09/'10 year, which -- which is
14 compliant with IFRS, but also from a GAAP basis due to
15 the purchase of Cityplace, which has significant
16 componentization to it.

17 MS. CANDACE EVERARD: And I was going to
18 be coming to that, so I'm glad that you brought that up.
19 If I understand your evidence correctly then, these new
20 asset classes that are listed, the ones you mentioned,
21 roofing, elevators, escalators, and HVAC, these are
22 created in response to the componentization requirements?

23 MR. OTTMAR KRAMER: It's primarily as a
24 result of the purchase of the Cityplace building, which -
25 - which then required us to componentize the -- the major

1 pieces of that -- that building.

2 MS. CANDACE EVERARD: Has the Corporation
3 undertaken an analysis of componentization?

4 MR. OTTMAR KRAMER: Yes. And I believe
5 in one (1) of the -- the IFRS papers we do have the
6 discussion of the componentization and the analysis that
7 was undertaken.

8 MS. CANDACE EVERARD: I think it's 1-
9 72(b). So maybe we'll just go there. Do you have it?

10 MR. OTTMAR KRAMER: Yes, I do.

11 MS. CANDACE EVERARD: If -- if I'm
12 reading this analysis correctly, it reflects that the --
13 if the components were amortized separately, there would
14 be a resultant seven hundred and seventy-four thousand
15 dollar (\$774,000) debt to equity, is that right?

16 MR. OTTMAR KRAMER: Yes, that's the
17 analysis that was performed at a high level. That would
18 be the impact based on the componentization for IFRS
19 purposes.

20 MS. CANDACE EVERARD: And I take it that
21 the -- the Corporation has decided not to make that
22 adjustment because of its assessment of the materiality
23 thereof?

24 MR. OTTMAR KRAMER: Yes. And -- and Mr.
25 Palmer just mentioned something to me. I think you had

1 mentioned the seventy-five (75) debt to equity. It's a
2 debit to equity, i.e., a decrease to equity.

3 MS. CANDACE EVERARD: Yeah, I had debit
4 in my notes. It's five (5) to 4:00. But thank you for
5 pointing that out, for correcting the record.

6 MR. OTTMAR KRAMER: It was just an I.

7 MS. CANDACE EVERARD: You're very kind.

8

9 (BRIEF PAUSE)

10

11 MS. CANDACE EVERARD: Mr. Kramer, do you
12 have a sense of whether -- if the Corporation did this
13 seven hundred and seventy-five thousand dollar (\$775,000)
14 analysis at a detailed level rather than at a high level,
15 whether there would be a material change to the outcome?

16 MR. OTTMAR KRAMER: No, I don't believe
17 so at all.

18 MS. CANDACE EVERARD: Thank you. Now at
19 1-73(d), while we're speaking about componentization, we
20 see a table being provided by the Corporation in response
21 to the IR of the outstanding items required by the Corp -
22 - required by the Corporation and the current status
23 thereof, as well as a forecast impact of the
24 componentization of property, plant, and equipment. And
25 it doesn't appear that that forecast item has been

1 provided.

2 It's listed as, I believe, still
3 outstanding. Is that correct?

4

5 (BRIEF PAUSE)

6

7 MR. OTTMAR KRAMER: I'm just looking for
8 the word "forecast."

9 MS. CANDACE EVERARD: It -- it was in the
10 question, actually. In question (d) we asked for the
11 table detailing outstanding items and the current status.
12 And then we also said:

13 "Please provide a forecast item --
14 impact of the componentization of
15 PP&E."

16 But it doesn't look like that was
17 provided. Maybe I'm missing it, but --

18 MR. OTTMAR KRAMER: I -- I would say the
19 --the forecast -- that we should refer back to, 1-72(b),
20 that's the forecast of the -- the seven seventy-five
21 (775).

22 MS. CANDACE EVERARD: Okay. So --

23 MR. OTTMAR KRAMER: So we -- we just
24 missed that in the response.

25 MS. CANDACE EVERARD: So it's the same

1 forecast.

2 MR. OTTMAR KRAMER: Yes. Absolutely.

3 MS. CANDACE EVERARD: Okay. If we go
4 back to page 7 of AI.20 -- I just have a couple of
5 further questions on this policy. It's reflected in the
6 very last paragraph of the document that:

7 "The estimates of useful life and
8 residual value of assets will be
9 reviewed at least at each financial
10 year end and if adjusted -- if needed,
11 will be adjusted on a prospective
12 basis."

13 Is that correct?

14 MR. OTTMAR KRAMER: Yes, that's correct.

15 MS. CANDACE EVERARD: And has the
16 Corporation identified to date any property that will
17 require a residual value determination?

18

19 (BRIEF PAUSE)

20

21 MR. OTTMAR KRAMER: The Cityplace office
22 tower will require that residual valuation.

23 MS. CANDACE EVERARD: And has any
24 analysis been undertaken at this point?

25 MR. OTTMAR KRAMER: At this point in

1 time, it hasn't yet.

2 MS. CANDACE EVERARD: And I believe per
3 your earlier evidence, that it's not anticipated that the
4 new policy on page 7 will result in any impact, or
5 adjustments, to the income statement.

6 Is that right?

7 MR. OTTMAR KRAMER: That's correct.

8 MS. CANDACE EVERARD: Mr. Chairman, I
9 have a substantial amount of further cross-examination
10 on IFRS. It's four o'clock. I'm -- I'm happy to keep
11 going if the panel wishes, or -- I'm -- I'm in your
12 hands.

13 THE CHAIRPERSON: Okay. Well, we'll
14 resume again tomorrow morning at 10:00 a.m. I have
15 another commitment at 9:00.

16 MS. CANDACE EVERARD: Thank you.

17

18 (PANEL RETIRES)

19

20 MS. KATHY KALINOWSKY: Excuse me, Mr.
21 Chairman. If I -- if I could possibly just have an
22 exhibit marked. It's been passed over to Mr. Gaudreau,
23 the Board's secretary, and I believe it has been
24 distributed to all.

25 It's the Investment Activity and

1 Performance Report for the second quarter, and Mr.
2 Gaudreau has given it the number PUB/MPI-11-5.

3

4 --- EXHIBIT NO. PUB/MPI-11-5:

5 Investment Activity and Performance Report

6

7 THE CHAIRPERSON: Yes, we have it. Thank
8 you very much.

9

10 --- Upon adjourning at 3:58 p.m.

11

12 Certified Correct,

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18 _____
Cheryl Lavigne, Ms.

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