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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE COMPANY (MPI)
GENERAL RATE APPLICATION
FOR 2011/12 INSURANCE YEAR

Before Board Panel:

Graham Lane - Board Chairman
Len Evans - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
October 18, 2010
Pages 1542 to 1716

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APPEARANCES

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1 --- Upon commencing at 12:35 p.m.

2

3 THE CHAIRPERSON: Okay. Good afternoon,
4 everyone. We'll recommence.

5 Ms. Everard...?

6 MS. CANDACE EVERARD: Thank you, Mr.
7 Chairman.

8

9 MPI PANEL 1:

10 MARILYN MCLAREN, Resumed

11 DON PALMER, Resumed

12 OTTMAR KRAMER, Resumed

13

14 CONTINUED CROSS-EXAMINATION BY MS. CANDACE EVERARD:

15 MS. CANDACE EVERARD: Okay. I have a few
16 questions for the panel about Exhibit 18, MPI Exhibit 18.
17 That's the actuarial specialist's report that was entered
18 into evidence last hearing day through the KPMG
19 witnesses.

20 In particular, I'd ask you to go to page 3
21 of that document, under the heading of, "Concerns or
22 Recommendations."

23 Are you there, Mr. Palmer?

24 MR. DON PALMER: Yes, I am.

25 MS. CANDACE EVERARD: And I'll just read

1 in the paragraph. It reads:

2 "We have no concerns or recommendations
3 for required change regarding the
4 October, 2009 reports, or the February,
5 2010 reports. The approach followed by
6 Mr. Christie is a conservative approach
7 that tends to result in favourable
8 developments in most years. In
9 particular, we expect the two (2) major
10 lines in Basic AutoPac, which are
11 accident benefits, weekly benefits, and
12 accident benefits, other benefits
13 indexed, to continue having favourable
14 development similar to the outcomes in
15 the last few years. Mr. Christie's
16 total claims liability estimate is
17 closer to the top-end of our range of
18 reasonableness."

19 Did I read that into the record correctly,
20 Mr. Palmer?

21 MR. DON PALMER: Yes, you did.

22 MS. CANDACE EVERARD: Prying -- or prior
23 to reading this report, I guess last month, September
24 2010, was the Corporation aware of this viewpoint held by
25 Mr. Manktelow?

1 MR. DON PALMER: No, we were not.

2 MS. CANDACE EVERARD: And does the
3 Corporation know if Mr. Christie, the appointed actuary,
4 was aware of this viewpoint at some time during KPMG's
5 audit process?

6 MR. DON PALMER: I'm not aware.

7 MS. CANDACE EVERARD: And does the
8 Corporation agree with the statements in the -- in the
9 paragraph that I read in, in the sense that it considers
10 its valuation to conservaty -- conservatively refl --
11 reflect best estimates?

12 MR. DON PALMER: I -- I would agree from
13 that standpoint that it's still best estimates. There
14 are -- there is certainly judgment, especially in the
15 most recent development year, that -- with very little
16 data to go on that -- that would be the one (1) point
17 that's probably a conservative best estimate. But I
18 think best estimate is more -- better defines the -- the
19 estimates.

20 MS. CANDACE EVERARD: So would it be fair
21 to say that the KPMG viewpoint encompasses more than the
22 level of conservatism adopted by the Corporation in its
23 valuation?

24 MR. DON PALMER: Could you repeat the
25 question, please.

1 MS. CANDACE EVERARD: Sure. Would it be
2 fair to say that the KPMG viewpoint encompasses more than
3 the level of conservatism adopted by the Corporation in
4 its valuation?

5 MR. DON PALMER: I'm still not quite sure
6 I completely understand the question, but let -- let me
7 trying and see if we're on the right track. There is a
8 range of estimates that is reasonable, so from that
9 standpoint, we fall into the range of reason --
10 reasonableness from the KPMG actuarial specialist. I'm
11 not sure exactly where that range of reasonableness is.
12 I would say that in our range of reasonableness we would
13 not necessarily be on the high -- high side. I mean, we
14 have a best estimate.

15 So -- so from that standpoint, is our
16 range maybe shifted more conservative than his range?
17 That's possible.

18 I guess you -- you could say that if we're
19 at the top of his range and the middle of ours, then that
20 would stand to reason, but the two (2) definitely
21 intersect, and then -- and that's what we're concerned
22 about.

23 MS. CANDACE EVERARD: Okay. So just to
24 sum that up, you would agree that the conservatism that
25 we know the Corporation includes in its valuation must

1 represent at least a portion of what KMPG considers to be
2 a conservative approach.

3 MR. DON PALMER: Yes.

4 MS. CANDACE EVERARD: Now, does the GRA
5 forecast for claims incurred in the current year and the
6 year of the Application anticipate that Basic will
7 continue to have favourable developments similar to the
8 outcomes in the last few years?

9 MS. CANDACE EVERARD: No, it does not.

10 MR. DON PALMER: And how does MPI
11 recommend the PUB should consider the KPMG viewpoint when
12 assessing the reasonableness of the GRA forecast of
13 claims incurred for the current year and the year of the
14 Application?

15 MR. DON PALMER: I guess from -- from
16 that standpoint I would look at the first sentence when
17 it says, "We have no concerns or recommendations for
18 required jan -- change from the reports," so it's a
19 really reasonable starting place to base the estimates.

20 MS. CANDACE EVERARD: Thank you. Just a
21 couple more questions dealing with last Thursday.

22 Does the Corporation have a sense at this
23 point of what the -- the costs were of having KPMG
24 attend?

25 MR. DON PALMER: No, we don't. In -- in

1 their letter of engagement it was based on a hourly rate.
2 We did not have an estimate of the hours.

3 MS. CANDACE EVERARD: We also had an
4 exhibit filed last Thursday, which was the -- the two (2)
5 documents prepared by PricewaterhouseCoopers filed as one
6 (1) exhibit. And I don't seem to have the exhibit number
7 at my fingertips.

8 Thank you. It's MPI Exhibit 22.

9 Can you give us an indication of the cost
10 of these opinions, either together or individually. I
11 know there are two (2) separate documents here, but just
12 seem to treat them as one (1).

13 MR. DON PALMER: I don't have that right
14 here, but we'll take it as an undertaking.

15 MS. CANDACE EVERARD: Thank you.

16
17 --- UNDERTAKING NO. 20: MPI to indicate cost of
18 Exhibit MPI-2, the two (2)
19 documents prepared by
20 PricewaterhouseCoopers

21
22 CONTINUED BY MS. CANDACE EVERARD:

23 MS. CANDACE EVERARD: And then as a
24 follow-up to that, which you may or not be able to answer
25 offhand, can you tell us to which line or lines of

1 business those costs will be allocated?

2 MR. DON PALMER: It'S based on the Basic
3 AutoPac hearing related, so it will be Basic.

4 MS. CANDACE EVERARD: Okay. Now, we know
5 that these documents were filed on the reexamination of
6 the KPMG witnesses, and Mr. Kalinowsky made some
7 reference to entering them in cross.

8 Was there a particular reason that the PWC
9 documents, now Exhibit 22, weren't filed either as part
10 of the GRA filing or on the direct evidence of the MPI
11 witnesses?

12

13 (BRIEF PAUSE)

14

15 MS. MARILYN MCLAREN: As we were
16 preparing the filing for this year we anticipated that
17 the matter of the booking in last year's fiscal period
18 would not have been raised again this year, and that's
19 why we didn't file it as part of the proceedings, in an
20 effort not to raise something that may not have been
21 raised. But since it did come up again, we thought it
22 was important to put it on the record.

23 MS. CANDACE EVERARD: Thank you. Okay.
24 I'm going to move then to some questions on a series of
25 specific areas arising out of SM.5. So I'd ask you to go

1 there, please, in Volume I.

2

3

(BRIEF PAUSE)

4

5

MR. DON PALMER: I have it.

6

MS. CANDACE EVERARD: Okay. I'd firstly
7 ask you to go to SM.5.6, which is on page 3 of SM.5.
8 This references family transfers as a topic, and arises
9 from an order made in the last two (2) orders of the
10 Board, 89/09 and 98/09, where the -- the Public Utilities
11 Board asked that the Corporation:

12

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"Undertake and file with the Board, on
or before the filing of the pending
GRA, research into the possible future
variance of the DSR approach to follow
the vehicle's past experience with
respect to transfers of vehicles
involved in accidents which are
subsequently transferred to another
family member living in the same
residence as the prior family owner."

22

23

24

And the Corporation has stated here on
page 3, under the heading of, "Analysis Performed", that
it:

25

"Performed an analysis of all vehicle

1 transfers over the ten (10) year period
2 from 2000 to 2010 to determine how many
3 family transfers are actually taking
4 place, and the cost to the Corporation
5 of the transfers."

6 Have I got that right so far?

7 MR. DON PALMER: Yes.

8 MS. CANDACE EVERARD: Now the result of
9 that analysis is referenced on page 4 under the heading,
10 "Results of Analysis." And it's reflected that -- in --
11 in the first sentence:

12 "On an annual basis there are an
13 average of..."

14 We'll -- we'll round up to five thousand
15 (5,000)].

16 "...intra -- instances [pardon me] of
17 driver's transferring vehicle ownership
18 as a gift, where the new owner receives
19 a higher vehicle discount than the
20 previous owner."

21 Is that right?

22 MR. DON PALMER: Yes.

23 MS. CANDACE EVERARD: And the Corporation
24 states that:

25 "There can be many reasons for these

1 transfers, regardless of whether the
2 recipient would attract a higher
3 discount, but for the purpose of the
4 analysis the Corporation assumed that
5 all of the some five thousand (5,000)
6 transfers were purposeful to obtain a
7 more ad -- advantageous discount."

8 Is that right?

9 MR. DON PALMER: That was the basis of
10 the analysis, yes.

11 MS. CANDACE EVERARD: And the Corporation
12 has stated in the latter part of that first paragraph
13 that the premium lost as a result of these transfers is
14 some one point one (1.1) to \$1.2 million per year.

15 Is that right?

16 MR. DON PALMER: Yes.

17 MS. CANDACE EVERARD: The Corporation has
18 also stated that:

19 "Since on average it takes a driver
20 five (5) years to regain their full
21 vehicle discount, this premium loss
22 carries forward at a decreasing amount
23 for five (5) years, such that the
24 maximum premium lost to the Corporation
25 annually is between 5.3 and 5.4

1 million."

2 Is that right?

3 MR. DON PALMER: Again, that would be the
4 maximum, assuming it does take someone five (5) years.

5 There are a number of reasons under the old program,
6 specifically, that you may regain a discount in -- in one
7 (1) year if you regain a merit. So -- so that's the
8 absolute max. The -- the best estimate would be
9 something between the one (1) and the five (5).

10 MS. CANDACE EVERARD: And I noted on page
11 5, the next page, that the Corporation set out a number
12 of reasons under paragraph number 2, that it's -- why it
13 would probably be less than the five thousand (5,000)
14 worst case scenario that you just spoke about.

15 Is that right?

16 MR. DON PALMER: That's correct.

17 MS. CANDACE EVERARD: And the Corporation
18 has listed three (3) reasons, which -- which we'll just
19 read in. The first being that:

20 "Not all transfers involve the original
21 owners going from a full 25 percent
22 discount down to a zero discount, and
23 not all new owners qualify for a full
24 25 percent discount."

25 The second reason was that:

1 "Some transfers are due to a loss in
2 merit points and it would only take two
3 (2) years, not five (5) years to return
4 to a full 25 percent discount."

5 And then the third reason would be that:

6 "The \$5 million amount included
7 transfers for a reason other than to
8 avoid losing discounts."

9 Is that right?

10 MR. DON PALMER: That's correct.

11 MS. CANDACE EVERARD: So in conclusion,
12 the Corporation's take on this issue, and this is on page
13 6, is that there is not a problem -- evidence that's
14 worthy of fixing in -- in the mind of the Corporation?

15 MR. DON PALMER: That -- that's the
16 conclusion. We -- we recognize that there is some case
17 of -- of transferring ownership. There are many reasons
18 to do that. The problem, of course, comes when -- if you
19 try to fix that problem, you break something else.

20 So from that -- that standpoint, it's not
21 -- it's not that prevalent a -- a practice, so we're
22 comfortable with -- where it stands.

23 MS. CANDACE EVERARD: Thank you. I'm
24 going to ask you then to go to SM.5.11.9, which is still
25 at SM.5 but on page 19. This is a section entitled,

1 "Collision with Animals," which immediately precedes the
2 section on the cross-jurisdictional wildlife collision
3 review, which we'll come to.

4 But dealing with SM.5.11.9 for a moment,
5 we see that in -- in the last order from last year's GRA,
6 the Board recommended that the Corporation:

7 "Review the perspective, and/or
8 direction, received from government on
9 the potential loss transfer of claims
10 costs caused by collisions involving
11 animals and vehicles, whereby such
12 claims costs would be allocated across
13 the major vehicle classes, and share
14 that perspective with the Board."

15 Is that about right?

16 MR. DON PALMER: That's correct.

17 MS. CANDACE EVERARD: And the Corporation
18 has advised that it has nothing to report.

19 What exactly does that mean?

20 MR. DON PALMER: As -- as with many of
21 these type of recommendations that came from the Board,
22 the discussions that we have with members of government
23 are confidential; whether we have those discussions are -
24 - are confidential, so from that standpoint there's --
25 there's nothing here.

1 MS. CANDACE EVERARD: So the position of
2 the Corporation is with respect to this item, that not
3 only will it not share with the Board the substance of
4 discussion with government, it will not share whether in
5 fact discussion actually took place on this topic?

6 MR. DON PALMER: That's correct.

7 MS. CANDACE EVERARD: The next section,
8 as I indicated, is SM.5.11.10, which relates to the
9 cross-jurisdictional wildlife collision review.

10 This was a recommendation in last year's
11 order that the Corporation:

12 "Undertake research, including a
13 jurisdictional review, with respect to
14 strategies to reduce wildlife related
15 claims for consideration at this GRA."

16 And of course the Corporation has provided
17 a review at AI.9, so I'll ask you to go there. And
18 actually while you're at it, I'd also like you to go to
19 PUB/MPI-1-100, which is not in the book.

20

21 (BRIEF PAUSE)

22

23 MS. CANDACE EVERARD: So we'll look at
24 the two (2) of these together, as we explore this issue.
25 We see at 1-100 on page 1 of the attachment, so I'm

1 actually at the fourth page, or fifth page, of the IR
2 reply. But we have a -- a chart provided, or a series of
3 charts provided by the Corporation. If we look at the --
4 the very first table, the one entitled, "Physical Damage
5 Claims Involving Wildlife," we'll find some data.

6 Do you have that?

7 MR. DON PALMER: Yes, I have it.

8 MS. CANDACE EVERARD: Okay. So this
9 chart -- so I'm looking at the top chart on page 1 of the
10 attachment at 1-100 -- we have claim's numbers, and
11 dollar amounts with averages over a six (6) year period
12 from 2004 to 2009, together with totals.

13 Is that correct?

14 MR. DON PALMER: That's correct.

15 MS. CANDACE EVERARD: And it looks like,
16 if we review the number of claims per year, we see the
17 number of claims being in and around the ten (10) thou --
18 or the ten thousand (10,000) mark. We see ninety-five
19 hundred (9,500), ninety-two hundred (9,200), ninety-six
20 (96), and then just over ten thousand (10,000).

21 Is that right?

22 MR. DON PALMER: Give or take, yes. For
23 the six (6) -- the six (6) year period, we're just under
24 six (6) -- sixty thousand (60,000), so average of ten
25 thousand (10,000) is pretty close.

1 MS. CANDACE EVERARD: And we see with
2 respect to the dollar value again ranging from the
3 \$20/\$21 million range up to 25 million in 2009, but again
4 right in that zone.

5 Is that fair to say?

6 MR. DON PALMER: Yes, that's correct.

7 MS. CANDACE EVERARD: And so the total,
8 as you've pointed out, of claims costs is fifty-eight
9 thousand (58,000) for the six (6) year period. The
10 dollar figure total is some 133 million over the six (6)
11 year period.

12 MR. DON PALMER: And, again, that's just
13 physical damage claims, so tin and glass claims does not
14 include injury claims.

15 MS. CANDACE EVERARD: Thank you. Which
16 brings me to the second table, which is the injury
17 claims. We see over the six (6) year period claims of in
18 and around three hundred (300) per year, for a total of
19 just over eighteen hundred (1,800) for the six (6) year
20 period.

21 Is that fair to say?

22 MR. DON PALMER: Yes, that's correct.

23 MS. CANDACE EVERARD: And in terms of the
24 dollar costs we see in the -- between just over 1 million
25 to 2 million, and I think it would be an average of about

1 1.7 million per year.

2 Does that sound about right?

3 MR. DON PALMER: That looks about right,
4 yes.

5 MS. CANDACE EVERARD: So now that we've
6 spoken about what we're dealing with, in terms of numbers
7 over the last six (6) years -- and I appreciate that
8 there are some further details in -- in 1-11, but we
9 won't go into those in particular detail. We'll go to
10 AI.9, where the Corporation has reflected some further
11 evidence with respect to this issue.

12 Now, it has stated on page 1 of AI.9, in
13 the third paragraph, that the Corporation is taking
14 efforts to raise awareness with respect to wildlife-type
15 claims through news releases and advertisements and that
16 kind of thing.

17 Is that correct?

18 MS. MARILYN MCLAREN: Yes, that's
19 correct.

20 MS. CANDACE EVERARD: And then the
21 Corporation states in the next paragraph that it also
22 participates in the Wildlife Collision Prevention
23 Stakeholders Committee, which includes representatives
24 from a number of entities.

25 Is that right?

1 MS. MARILYN MCLAREN: Yes.

2 MS. CANDACE EVERARD: And through the
3 committee the Corporation states that it supported a
4 number of projects, including geo-mapping, which is there
5 at the bottom of page 1; on top of page 2, varial --
6 variable messaging signs; a brochure; and as well GPS
7 tracking of deer carcasses.

8 Those are the four (4) main projects that
9 are listed there?

10 MS. MARILYN MCLAREN: Yes.

11 MS. CANDACE EVERARD: Now, in the next
12 paragraph -- I'm still on page 2 -- the Corporation
13 refers to the look that it's had at other jurisdictions
14 as the Board asked, and its listed five (5) bulleted
15 options. The first -- and -- and these are obviously
16 items that have been done in other places. The first is
17 elevated roadways and road tunnels, which the Corporation
18 states has effectiveness of close to a hundred percent
19 but also has the highest cost.

20 MS. MARILYN MCLAREN: Yes, that's right.

21 MS. CANDACE EVERARD: Okay. Secondly, we
22 see fencing is something that Corporation also states has
23 been shown to be highly effective but also has a
24 relatively high cost.

25 MS. MARILYN MCLAREN: Agreed.

1 MS. CANDACE EVERARD: Thirdly, we see
2 animal detection systems, which are a combination of
3 sensors and signage, and the Corporation states, in
4 essence, that the costs are fairly high and there are
5 also some bugs to be worked out with the technology.

6 MS. MARILYN MCLAREN: Yes, true.

7 MS. CANDACE EVERARD: Fourthly, the
8 Corporation references population culling, also known as
9 targeted hunting.

10 MS. MARILYN MCLAREN: Yes.

11 MS. CANDACE EVERARD: And the fifth one,
12 seasonal wildlife warning signs, which the Corporation
13 states has an effectiveness of about 26 percent, although
14 a low cost.

15 MS. MARILYN MCLAREN: Yes.

16 MS. CANDACE EVERARD: The Corporation
17 goes on to state in the next paragraph that other
18 initiatives, like roadside reflectors or deer whistles on
19 vehicles, are shown to not be particular effective.

20 Is that right?

21 MS. MARILYN MCLAREN: Well, I think it
22 depends -- the emphasis you put on it. But what -- what
23 this is, there's a lack of data demonstrating
24 effectiveness. I don't know that there's data
25 demonstrating it's not effective, but there's absolutely

1 no proof any of it works.

2 MS. CANDACE EVERARD: Fair enough. Thank
3 you. So the Corporation continues on page 3 to refer to
4 the most common strategies in use are being piloted,
5 which would be, firstly, enhanced speed enforcement;
6 secondly, active detection warning signs that differ from
7 standard roadside signs, that are actually activated when
8 animals are in the area; seasonal roadside signs; and,
9 lastly, regular or ElectroBraid fencing.

10 Is that right?

11 MS. MARILYN MCLAREN: Yes.

12 MS. CANDACE EVERARD: And the Corporation
13 states in conclusion, and we'll -- we'll go into some of
14 what the -- the Corporation has -- has actually done in
15 the costs, but the Corporation says here at the bottom of
16 page 3, in AI.9, that once it has established strategies
17 that'll be most effective in the Manitoba environment,
18 it'll share with the Board.

19 Is there anything that the Corporation can
20 report at this point?

21 MS. MARILYN MCLAREN: I think we
22 mentioned last week, or the week before, that -- that we
23 were working collaboratively with the police. We issued
24 a news release. And, you know, I -- I think the most
25 likely of these items that we will be able to do in the

1 near term is -- is the first bullet that's on page 3, in
2 terms of enhanced speed enforcement during the active
3 wildlife periods.

4 So we -- we are trying. I don't know
5 whether we will have a real coordinated effort this year,
6 but the extent to which you can really have a presence in
7 -- in some of these parts of the city, it's a little bit
8 more manageable, where we're more likely to see crashes
9 with deers is probably one (1) of the best things we can
10 do in the short-term.

11 MS. CANDACE EVERARD: Thank you. If we
12 go back to 1-100 for a moment. We looked at the
13 attachment that the Corporation provided, but we see in
14 response to (e), and just for the record, the question at
15 (e) was to:

16 "Provide the amount expended by the
17 Corporation in the last fiscal year,
18 '09/'10, and forecast for current year
19 and year of application relating to
20 wildlife collision prevention."

21 So the Corporation has stated in its
22 reply, in 2009/10, the cost was -- I take it that's
23 fifty-one thousand (51,000), almost fifty-two thousand
24 (52,000)?

25 MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: And then for the
2 current year, 201 -- or 2010/11, the amount is fifty-
3 three thousand (53,000), and that the amount for the year
4 of the application has not yet been determined?

5 MR. DON PALMER: Yes.

6 MS. CANDACE EVERARD: And can you tell us
7 what the focus of this spending has been. Has it mainly
8 been on the variable mobile message signs, or is there
9 anything else that would be significant under that
10 category?

11

12 (BRIEF PAUSE)

13

14 MR. DONALD PALMER: We'll have to find
15 out for you.

16 MS. CANDACE EVERARD: Okay. Thank you.
17 We -- we'd appreciate that.

18

19 --- UNDERTAKING NO. 21: MPI to indicate what their
20 focus of spending has been on
21 wildlife collision prevention

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: My next question
25 would be -- and we can certainly go back to the table

1 with the financials that we looked at, that's -- that's
2 attached -- can the Corporation point to any reduction in
3 claim's costs, either on the physical damage or the
4 injury side, as a result of the efforts, the prevention
5 efforts, that the Corporation has taken?

6 MR. DON PALMER: No, as you pointed out,
7 the experience has been -- hasn't shown a downward trend,
8 hasn't probably shown an upward trend either, but it's
9 been pretty stable over the last six (6) years.

10 MS. CANDACE EVERARD: And I -- I
11 appreciate, Ms. McLaren, the evidence that you gave about
12 the upcoming plans for enhanced speed enforcement.
13 Given, though, the -- the relativity of what's being
14 spent in prevention versus claim's costs, does the
15 Corporation have any other plans or anything else that it
16 intends to do to address these issues?

17 MS. MARILYN MCLAREN: We haven't adopted
18 any strategies at this point. But as the material that
19 you referenced a few minutes ago, we're -- we're working
20 as part of this Committee, and we're really trying to
21 understand by not only from learning from other
22 jurisdictions, but what is really doable and manageable
23 here in Manitoba and in Winnipeg.

24 I -- I'd like to point out -- and if you
25 don't have ready access to it, I'm sure we can get some

1 coloured copies and distribute them as -- as one (1) of
2 our exhibits, but the new release that we issued last
3 week, or the week before, also had a -- had a link with
4 that news release to two (2) maps that we've got on our
5 website. One (1) is where are the high density deer
6 crashes in Winnipeg, and one (1) is in the rest of the
7 province. And again -- you know, and the answer is that
8 they're everywhere. They're everywhere.

9 I mean, I think things like, you know,
10 crossways and -- and tunnels work great when you're
11 talking about the Trans-Canada Highway through Banff
12 National Park. You can't have tunnels and overpasses all
13 over the Province of Manitoba; the deer are everywhere.

14 So that really makes it cost prohibitive
15 to do the fencing, to do these overpass ideas, to do
16 almost anything that we've listed as some of these
17 legitimate choices.

18 So this is certainly something the
19 Corporation would be prepared to put some serious money
20 towards dealing with, if we had some sort of a cost
21 benefit approach like we did on the auto theft issue, but
22 this is very different. And I think it -- it -- it's
23 really well depicted in these two (2) maps that I've
24 referenced, so we'll -- we'll get those on the record so
25 you can have a look at them. But, you know, this is not

1 a targeted problem.

2 MS. CANDACE EVERARD: Yeah, if you could
3 that would be great, because that news release isn't
4 ringing a bell with me, and since it's of -- of import,
5 that would be --

6 MS. MARILYN MCLAREN: We'll distribute
7 copies of the news release, and the two (2) maps.

8 MS. CANDACE EVERARD: Thank you.

9

10 --- UNDERTAKING NO. 22: MPI to provide copies of news
11 release and the two (2) maps:
12 high density deer crashes in
13 Winnipeg, and in the rest of
14 the province

15

16 CONTINUED BY MS. CANDACE EVERARD:

17 MS. CANDACE EVERARD: I'm -- I'm going to
18 continue on with some questions in SM.5, but just before
19 I go there, and this is sort of related to the wildlife
20 issue, but it's a -- it's a follow-up that the Board
21 would find of assistance.

22 Would it be possible for the Corporation
23 to file a document that lists the following -- and I'll -
24 - I appreciate that most of this is probably already on
25 the record, but it would be helpful for the Board to have

1 it in one (1) document. This relates to motorcycles.

2 We'd ask for a document that contains the
3 number of motorcycles, number of motorcycle owners,
4 number of those owners with more than one (1) motorcycle,
5 and then fourthly how many also own a passenger vehicle,
6 and in terms of date, we would just ask that at the most
7 recent date that the Corporation has available. And as I
8 say, I -- I -- this is probably already all on the
9 record, but I don't believe -- or we don't believe that
10 it's all in one (1) document, so if that could be done,
11 it would be of assistance.

12 MS. MARILYN MCLAREN: We asked that
13 question, and had -- had the numbers, as well. We don't
14 have, I don't think, ready access to the question about
15 how many motorcyclists own another kind of vehicle, but I
16 -- I think the evidence has been here before, that it's
17 almost all of them. But it -- it -- like 99 point
18 something percent of all motorcyclists own one (1) or two
19 (2) motorcycles only, and 93 or 94 percent of them own
20 one (1).

21 So there -- there's not a lot of multiple
22 motorcycle ownership going on. We -- we have that here.
23 If the numbers are different, we'll come back, but
24 that's, speaking from memory, 93 and 94 percent of
25 motorcyclists own only one (1), and 99 percent own one

1 (1) or two (2).

2 And the other one, in terms of whether
3 they own a passenger vehicle, we'll have to rerun that to
4 current, but it's -- it's a very high percentage.

5 MS. CANDACE EVERARD: But I have the
6 undertaking, even in spite of your --

7 MS. MARILYN MCLAREN: Yes.

8 MS. CANDACE EVERARD: -- testimony?

9 MS. MARILYN MCLAREN: Yes.

10 MS. CANDACE EVERARD: Thank you.

11

12 --- UNDERTAKING NO. 23: MPI to provide a document
13 that contains the number of
14 motorcycles, number of
15 motorcycle owners, number of
16 those owners with more than
17 one (1) motorcycle, and how
18 many also own a passenger
19 vehicle, at the most recent
20 date that the Corporation has
21 available

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: Okay. So we'll
25 continue then at SM.5.11, going into SM.5.11.11, which

1 relates to subrogation policy, and a recommendation that
2 flowed from last year's order, where the Board asked the
3 Corporation to:

4 "Provide a review with respect to
5 subrogation of claims, including the
6 reasons why the Corporation does not
7 pursue the same for consideration at
8 the GRA."

9 So the Corporation has stated in the
10 narrative here that when it pays a claim it assumes that
11 the customer's right of recovery against the person who
12 caused the loss, subject to the no-fault provisions in
13 cases where the person is not insured by the Corporation,
14 or if they're in breach of their coverage, the
15 Corporation will pursue recovery.

16 That's right?

17 MR. DON PALMER: Yes.

18 MS. CANDACE EVERARD: And claims that
19 trigger the subrogation rights are classified into four
20 (4) categories, one (1) being criminal activity, one (1)
21 being breach of coverage by an MPI insured; the third
22 being at-fault parties, possibly insured by another
23 insurer; and then uninsured motorists.

24 That's right?

25 MR. DON PALMER: Yes, that's correct.

1 MS. CANDACE EVERARD: And I believe that
2 it's reflected a little bit later on in this narrative,
3 just for the completeness of the record, that the third
4 category listed of at-fault parties that are possibly
5 insured by another insurer, that would also include
6 negligent owners of domestic animals. This comes on the
7 next page, page 21.

8 MR. DON PALMER: It could in physical
9 damage cases. In Manitoba, those subrogations -- all --
10 any kind of tort recovery is statute barred.

11 MS. CANDACE EVERARD: Yes. The
12 Corporation has stated that frontline staff are:

13 "Trained to identify any type of
14 subrogation claim, and make initial
15 attempts at recovery. In some cases
16 these are successful, and if not, or
17 it's more complex, it's given to the
18 special accounts in subrogation
19 department."

20 MR. DON PALMER: Yes.

21 MS. CANDACE EVERARD: The Corporation has
22 sated that last year, '09/'10, it was successful in
23 recovering just over \$14 million.

24 MR. DON PALMER: Yes, that's correct.

25 MS. CANDACE EVERARD: And the Corporation

1 has stated, this is at the very bottom of page 20, that
2 it does not pursue recovery in cases of collision with
3 wild animals, for obvious reasons; there's nobody to
4 claim against. But it also has regard, like a business
5 case, the cost of recovery versus the cost of
6 enforcement.

7 MR. DON PALMER: Yes. In terms of
8 anytime there's a possibility of recovery, there has to
9 be a cost benefit analysis. There -- there is a cost to
10 -- to recovering through sub -- subrogation, either
11 through the courts, or legal fees, or -- or what have
12 you, in -- in the case of out-of-province. So,
13 generally, we will -- we will pursue if there's a cost
14 benefit reason to do so.

15 MS. CANDACE EVERARD: Thank you. Just
16 take a look at some of the numbers. I'll ask you to go
17 to 2-2 posed by the Board. It's not in the book.

18

19 (BRIEF PAUSE)

20

21 MS. CANDACE EVERARD: Specifically, 2-
22 2(e) where the Corporation was asked to give a schedule
23 indicating the quarterly balance of uncollectable
24 subrogation accounts for the last five (5) years,
25 including increases in recoveries and writeoffs. And the

1 Corporation has provided that writeoffs are done an
2 annual basis and has given year-end balances in a table.

3 Are you with me?

4 MR. DON PALMER: Yes, I have that.

5 MS. CANDACE EVERARD: And so we see for
6 the fiscal years ending from 2006 to 2010 under the
7 "Uncollectable Accounts" column a range from about 1.4
8 million in 2006, down to around half a million, and then
9 up to about one point one/one point two (1.1/1.2) in last
10 year ending.

11 Is that right?

12 MR. DON PALMER: Yes, that's correct.

13 MS. CANDACE EVERARD: And I take it that
14 that column of uncollectable accounts represents the
15 amounts written off in a given year.

16

17 (BRIEF PAUSE)

18

19 MR. DON PALMER: Yes, that's correct.

20 MS. CANDACE EVERARD: And do we know why
21 it dipped in '07, '08, '09, and then went -- came back up
22 to over a million in the last fiscal year?

23

24 (BRIEF PAUSE)

25

1 MR. DON PALMER: These are really subject
2 to a fair bit of variability, so I don't think there's
3 any one (1) particular reason for -- for it to dip like
4 that.

5 MS. CANDACE EVERARD: Okay.

6 MR. DON PALMER: I -- I think if you went
7 back further than the -- this is what we had readily
8 available, but you probably would see some minor
9 fluctuation. They -- the amounts are small. I mean,
10 we're -- we're talking around a million dollars or less,
11 so.

12 MS. CANDACE EVERARD: Is it the case then
13 that a particular account is written off in the year in
14 which it becomes apparent that either the cost benefit
15 analysis is going in the wrong direction or, you know,
16 even if efforts were made that it -- that there's a dead
17 end?

18 MR. DON PALMER: If there really is no
19 chance of recovery, then it'll be abandoned and written
20 off.

21 MS. CANDACE EVERARD: Okay. Now, what
22 about bad debts that relate or arise from unpaid
23 registration or licence fees that are collected for the
24 province? Are those charged back to the province, if
25 those occur?

1 MR. OTTMAR KRAMER: Yes, they are.

2 MS. CANDACE EVERARD: And do you have a
3 sense offhand of what kind of dollar amounts there would
4 be under that category in a given year?

5 MR. OTTMAR KRAMER: No, I -- I don't have
6 any sense --

7 MS. CANDACE EVERARD: That --

8 MR. OTTMAR KRAMER: -- on that issue.

9

10 (BRIEF PAUSE)

11

12 MR. DON PALMER: In -- in terms of those
13 writeoffs of registration fees, or even of insurance
14 premiums, they're -- they're teeny, so they would be a
15 small percentage of the uncollectable accounts that you
16 see here. We really don't writeoff much in the way of
17 premiums or registration amounts.

18 If -- essentially, people can't register
19 their vehicles until they pay their debts, so our
20 uncollectable amounts on the premium side or the
21 registration side are -- are minuscule.

22 MS. CANDACE EVERARD: But, in any event,
23 those amounts are charged back to the province, as Mr.
24 Kramer said.

25 MR. DON PALMER: Yes.

1 MS. CANDACE EVERARD: Thank you. If we
2 go back to SM.5, I'll just move to another fairly
3 discreet area, which is SM.5.11.2. This is found at page
4 12 of SM.5, and deals with the topic of interprovincial
5 truckers. This is a recommendation that the Board made
6 last year in its order that:

7 "Until and if a legislative amendment
8 eliminates the right of an
9 interprovincial trucker to claim on MPI
10 for a workplace motor vehicle accident,
11 sufficient net income to cover the
12 annual subsidy provided by Basic to
13 truckers should be transferred to Basic
14 out of the net income attributable to
15 the interprovincial trucking policy
16 holder segment of SRE. Basic policy
17 holders should not be providing
18 subsidies to the interprovincial
19 trucking industry. That is a
20 Provincial responsibility if it is
21 deemed necessary by government."

22 That was the recommendation?

23 MS. MARILYN MCLAREN: Yes.

24 MS. CANDACE EVERARD: And the Corporation
25 has stated at SM.5.11.2, that it:

1 "Does not support the suggestion that
2 payment of PIPP benefits to these
3 interprovincial truckers represents a
4 subsidy that would warrant a transfer
5 of funds from SRE to Basic."

6 That's right?

7 MR. DON PALMER: That's correct.

8 MS. CANDACE EVERARD: And if we go to the
9 book of documents for a moment, at Tab 43 we'll find 1-98
10 posed by the Board.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: Sorry, I think I've
15 given you the wrong tab number. Yeah, it's at Tab 39,
16 pardon me. It's not Tab 43. It's Tab 39, but it is 1-
17 98. And we see at 'A', the Corporation was asked to:

18 "Provide a schedule for that last ten
19 (10) years of the costs incurred to
20 Basic in respect of claims by extra-
21 provincial truck drivers."

22 And the Corporation has given that
23 attachment at page 3, the last page of the IR. Over the
24 last ten (10) years, which reflects an average total
25 incurred over that nine (9) year period, or ten (10) year

1 period, of about 1.7 million.

2 Is that right?

3 MR. DON PALMER: That's correct.

4 MS. CANDACE EVERARD: And can you explain
5 the -- the far right-hand side column entitled, "Trended
6 Incurred."

7 What does that reflect, or what does that
8 mean?

9 MR. DON PALMER: That's just brought to
10 current dollars. So based on the cost of living in 2009,
11 you'll see the -- the total incurred is equal to the --
12 the trended in -- incurred. So that's just for purp --
13 present value.

14 MS. CANDACE EVERARD: And that -- doing
15 that calculation brings the average up from about 1.7 to
16 about 1.9 million over the ten (10) year period?

17 MR. DON PALMER: Yes.

18 MS. CANDACE EVERARD: Okay. If we
19 continue at that tab of the book of documents, we see a
20 question posed by the Board in the Second Round at 2-43.
21 This was a -- a question that the Corporation:

22 "Supplement the information filed with
23 details on frequency and severity of
24 the claims."

25 And so that has been provided. We see

1 under the heading of, "Claims Count" or, "Claim Count,"
2 the number of claims in 2002 was about twenty-six (26),
3 and we see larger claims counts in the ensuing years,
4 and then it came down to twenty-four (24) claims again in
5 2009.

6 Is that right?

7 MR. DON PALMER: That's correct.

8 MS. CANDACE EVERARD: And can you
9 articulate whether there are any drivers behind the --
10 the lower number of claims in the '09 year?

11 MR. DON PALMER: Like -- likely it's --
12 some of these might be late reporting. So from that
13 standpoint, there could be a -- like an IBNR claim count
14 within that. I don't have an estimate of what that would
15 be.

16 MS. CANDACE EVERARD: If we turn back to
17 1-98(b), we had asked at that time that the Corporation:

18 "Provide an average of the ten (10)
19 year deficit in 'A', provide a net
20 present value calculation of the future
21 obligation based on a discount rate
22 representing the current weighted
23 average cost of debt."

24 And the Corporation has provided a short
25 narrative answer and, as well, a table. Can you explain

1 the -- the table that we see there at the bottom of page
2 1.

3 MR. DON PALMER: Essentially, for the
4 purposes of this calculation, the present value of -- of
5 all future interprovincial trucking claims, we had -- had
6 to come up with some assumptions in terms of -- of
7 trending assumptions, and that for -- and, also, what the
8 loss development factor would be.

9 So this is just on an overall corporate-
10 wide bases to calculate the ultimate losses, and then
11 what factors we would have to apply to the
12 interprovincial losses to get their ultimate value, and,
13 hence, the present value.

14 MS. CANDACE EVERARD: Okay. Is it
15 correct if we look at the middle column of the table,
16 which reflects 2009/10 ultimate losses, and if we -- if
17 we added together the three (3) dollar amounts there
18 relating to three (3) particular coverages, that we get
19 ultimate losses of 165 million, if we added those three
20 (3) together?

21 MR. DON PALMER: That's corporate-side.
22 That's not just for interprovincial truckers by any
23 stretch.

24 It's essentially just to calculate the
25 weighted average of those three (3) benefit types.

1 MS. CANDACE EVERARD: Thank you. Okay,
2 I'm going to move then to another couple of specific
3 areas. The -- the first one that I'll deal with is
4 relating to a tendering policy. We'd be interested to
5 know whether the Board has a policy -- or pardon me, the
6 Corporation has a policy on hiring external consultants,
7 in the way of a -- of a tendering policy.

8 MR. DON PALMER: Yes, we do have a
9 corporate directive on that.

10 MS. CANDACE EVERARD: And is it a
11 directive that kicks in at a particular threshold or --
12 like in terms of size of -- of project?

13

14 (BRIEF PAUSE)

15

16 MR. DON PALMER: The -- there's not an
17 obligation to tender consultant contracts. There are
18 authority levels that are required for any contract. I
19 don't know off the top of my head all of the levels, but,
20 for instance, anything over a half a million dollars
21 requires Board approval.

22 MS. CANDACE EVERARD: So when you say
23 that there are authority levels, you mean pending the
24 value of the work, it has to be approved by a particular
25 level of the authority within the Corporation. So

1 anything from the Board of Directors down to a much lower
2 level of administration.

3 Is that fair to say?

4 MR. DON PALMER: Yes. It's probably not
5 that much lower for an untendered contract. It's
6 probably -- I'll -- I'll check, but it's probably
7 director level.

8 MS. CANDACE EVERARD: So can you tell us
9 a little bit about in what circumstances the Corporation
10 would employ a tender process versus just sole sourcing,
11 if you will.

12 MS. MARILYN MCLAREN: Sorry, can you just
13 repeat the question. I was trying to answer a question
14 about deer maps.

15 MS. CANDACE EVERARD: Sure. My question
16 was -- Mr. Palmer had said that there's no obligation to
17 tender, and so my question was: In -- how does the
18 Corporation decide when it goes through a tendering
19 process versus when it just does what -- what we would
20 call a sole source, S-O-L-E source?

21 MS. MARILYN MCLAREN: Sure. We tender
22 wherever possible. We always believe that that's the
23 best approach when there is a legitimate expectation that
24 a number of vendors may be able to meet your needs.
25 Given that we're talking about consultants and not a

1 particular service provider, sometimes you simply need to
2 sole source because of a -- an individual's, or an
3 individual firm's very relevant expertise.

4 So that's really the only -- the -- the
5 key driver of when we would not tender, is if we know
6 that there's a very specific expertise that we need from
7 an individual, we would sole source that work.
8 Occasionally we will also sole source work if time
9 constraints, just eliminate the opportunity to go to a
10 full tender process, but that -- that's rare.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: So for example, in
15 the business process review I gather most, or if not all
16 of the projects for -- that involved external consultants
17 would have gone to tender?

18 MS. MARILYN MCLAREN: Right.

19 MS. CANDACE EVERARD: Whereas something
20 like probably the asset and liability allocation, because
21 it followed on the cost allocation, would not have gone
22 to tender, and just would have gone with Deloitte?

23 MR. DON PALMER: That's correct.

24 MS. CANDACE EVERARD: Okay. And
25 generally would it be fair to say, in a tender context,

1 that the contract would ultimately be awarded to the
2 lowest bid? Or if not, why not?

3 And I -- I appreciate we're speaking in
4 general terms.

5 MS. MARILYN MCLAREN: And again, because
6 we're talking about consulting contracts, I would say
7 that is the least likely to go to the lowest bidder. You
8 know, we tender a lot of things, hardware, you know,
9 construc -- all kinds of things, and almost -- with very
10 few exceptions, those kinds of contracts absolutely go to
11 the lowest bidder.

12 But because you're looking at very, very
13 essential areas of expertise, the -- the waiting tends to
14 not -- not be heavily weighted towards price because it
15 matters so much on the bidder's understanding of the
16 requirements, their proven track record of delivering
17 similar requirements, and the experience -- the -- the
18 related relevant experience of the team members that
19 they're putting forward. So there are a number of other
20 factors that tend to outweigh (sic) price when it comes
21 to consulting tenders.

22 MS. CANDACE EVERARD: Thank you. Okay.
23 Another fairly general line of questions that I have
24 relates to surveys conducted by the Corporation.

25 We know that the Corporation will

1 commission surveys of Manitobans on their opinions of
2 safe driving, and things like that from time to time.

3 That's right?

4 MS. MARILYN MCLAREN: Yes.

5 MS. CANDACE EVERARD: And typically what
6 does the Corporation use those results for?

7

8 (BRIEF PAUSE)

9

10 MS. MARILYN MCLAREN: In the broadest
11 sense, surveys about public attitudes towards things like
12 speeding, and is -- is really used to really inform the
13 programs that -- that we operate. It's used in our
14 consultations with the police.

15 You know, when we -- in the large arena of
16 road safety, we run some very specific surveys to gauge
17 awareness of specific campaigns we run, or -- or
18 different programs that we've sponsored. But in the
19 broader sense, it really is to really understand
20 Manitobans' beliefs and perceptions about road safety so
21 that we can better work towards reducing risk on the
22 road.

23 MS. CANDACE EVERARD: Thank you. Now,
24 I'm aware of a media article that was published back in
25 February of this year dealing with a survey that was

1 commissioned by MPI. And I have a copy of it if you're
2 not familiar with it.

3 The article spoke about a survey that was
4 commissioned of Manitobans for their opinions about safe
5 driving, auto theft, and other MPI related issues. But
6 it was reported there that the survey also had questions
7 about non-insurance things like the province, and whether
8 the province was going in the wrong -- wrong or right
9 direction, and this kind of thing.

10 Are -- are you familiar with -- with that,
11 or would -- or would you like to have a look at the
12 article?

13 MS. MARILYN MCLAREN: No, it -- it -- I
14 think I remember that. I -- I think we can discuss it in
15 general terms, certainly.

16 MS. CANDACE EVERARD: What the article
17 provided was that -- that this was a survey, as I
18 described it, related in the main to insurance things,
19 but then the -- the individuals taking part were asked
20 whether they thought the province was going in the right
21 direction, whether they thought things in the province
22 were getting off on the wrong track.

23 And so my -- my question would be, why
24 would those types of questions be included in an MPI
25 survey, that seem more government related?

1 MS. MARILYN MCLAREN: Well, I think it --
2 it's a fairly large survey. Most of them are. Those are
3 the only one (1) or two (2) questions that would be
4 related to that. And what we've -- for many years,
5 because this is a Crown corporation of the Government of
6 Manitoba, we ask questions about the extent to which MPI
7 is performing according to, you know, the respondent's
8 expectations, and do you think things generally in the
9 Province are going in the right or wrong direction, is
10 really used as a benchmark against the answer for MPI.

11 Because it's an important -- what we've
12 learned historically is that sometimes the two (2) trend
13 very well together and sometimes they don't. And it's
14 important for us to understand when -- when they don't
15 because then it's something much more relevant to us. So
16 it's really just a simple benchmark that we use to inform
17 the results about us.

18 MS. CANDACE EVERARD: And are the results
19 that the Corporation obtains on the more general, the
20 sort of government questions, are those reported back to
21 government or are those pieces of data that the
22 Corporation keeps for its own use?

23 MS. MARILYN MCLAREN: Yeah -- no, it's
24 all for our own use. We don't hand any of it over or
25 report any of it.

1 MS. CANDACE EVERARD: Thank you. Okay.
2 I'll go back then to SM.5. SM.5.11.5, which we find at
3 page 16 of the filing, SM.5. This is a -- a
4 recommendation that the Board made, asking the
5 Corporation to:

6 "Seek direction from government
7 concerning the potential use of the
8 rate-setting model to further the
9 government's environmental objectives."

10 And the Corporation has stated here that
11 it has nothing to report.

12 That's -- that's correct?

13 MR. DON PALMER: That's correct.

14 MS. CANDACE EVERARD: I'll ask you to go
15 to 1-111, posed by the Board. It's not in the book of
16 document.

17 This is an IR relating to sustainable
18 development and usage based insurance. And at (a) the
19 Board put to the Corporation an article from April of
20 2101, put out by the Casualty Actuarial Society. Or,
21 rather, it was a press release regarding usage based
22 insurance. And we asked for the Corporation's position,
23 and the Corporation provided the press release and has
24 stated that it's position on usage based insurance was
25 provided in the past, and that the position has not

1 changed.

2 That's right?

3 MR. DON PALMER: That's correct.

4 MS. CANDACE EVERARD: Has MPI noted, or
5 is MPI aware of any trend or further developments in this
6 area, aside from the particular press release that's
7 provided here?

8 MR. DON PALMER: I guess the trend -- and
9 -- and there is some -- some talk about it in -- in rate-
10 making or insurance circles. It very much is going after
11 a niche market. I know there was one (1) company, I
12 think it was Australia, but I could be corrected on -- on
13 that, that was developing a -- a product that you'd --
14 tele -- telematics, and looked at the web -- website, and
15 right on the website in the -- the mission and the goals,
16 talked about that it was a specialist in niche markets.

17 And so -- so from that standpoint we are -
18 - we continue to monitor pay-as-you-drive programs.
19 Still, we first heard of them probably four (4) or five
20 (5) years ago. There haven't -- there still are not that
21 many out there.

22 It's -- it's certainly a intriguing idea
23 for actuaries, mainly because the ones that have
24 telematic devices, as are described in this particular
25 news release, provide all kinds of data, not just usage

1 based, but also some of the type of driving that is done,
2 whether it be high speed acceleration, speeding, those
3 kinds of things, so there are many variables that could
4 be factored in -- into this just besides distance based
5 driving.

6 That said, there aren't many programs out
7 there. Some of the big, well publicized programs in fact
8 have shut down, because they -- they weren't providing
9 the -- the type of return that other insurers were
10 expecting.

11 So -- so it's still -- I would classify as
12 an interesting or intriguing idea, but worldwide it
13 hasn't gone much past that.

14 MS. CANDACE EVERARD: I have -- and you
15 may or may not be familiar with it -- an article that was
16 published in the Toronto Star, the beginning of
17 September. It relates to pay-as-you-drive and a
18 particular technology called Skymeter, which is a GPS
19 technology.

20 Are you familiar with that at all?

21 MR. DON PALMER: I am not.

22 MS. CANDACE EVERARD: And I -- I don't
23 that -- you're welcome to look at the article if you
24 wish, but the article reflects that this Skymeter
25 technology is -- and I quote:

1 "Is taking some of its first steps in
2 the real market in a Winnipeg pilot,
3 where it is being tested in about
4 twenty-five (25) cars to charge for
5 parking."

6 End quote. And this is, according to the
7 article, a GPS technology that tracks where the -- you
8 know, every inch that a vehicle travels, how long the
9 trip takes, and where it is on the road.

10 Are you familiar at all with this pilot in
11 Winnipeg?

12 MR. DON PALMER: I am not.

13 MS. MARILYN MCLAREN: Neither am I.

14 MS. CANDACE EVERARD: You're welcome to
15 have this -- a copy of this if you wish, but I'll -- I'll
16 provide it to you later at the break.

17 Okay. While we're on this topic, another
18 area that is of interest that we'd like to know the
19 Corporation's view on is whether or not age is a factor
20 that the Corporation has considered in rate-setting. And
21 what -- what I'm getting at specifically is the notion of
22 what we commonly refer to in -- in society as a senior's
23 discount, the thinking being seniors tend to drive less
24 in non-peak hours and they probably have older vehicles.

25 Is that something that the Corporation has

1 considered at all?

2 MS. MARILYN MCLAREN: Only as far to
3 reaffirm our belief that we ought not to use age in any
4 particular sector of the population. You know, the DSR
5 and the Merit Discount Program before it are of great
6 interest to seniors and many of them do qualify for the
7 best rates, but we believe that's the appropriate way to
8 rate in Manitoba, is to reflect individual driving
9 records and not rely on age.

10 MS. CANDACE EVERARD: Thank you.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: And just before we
15 leave the area of sustainable development, or
16 environmental issues, I'd just like to go through the
17 answer that the Corporation gave at 3-12. This was Pre-
18 ask number 12. It's been entered as PUB/MPI Exhibit 11-
19 12.

20 So the Cor -- the Board asked whether the
21 Corporation was willing to file further information on
22 its discussions with government, and we spoke about that
23 in the recommendation from last year. The Corporation
24 said, No, it wasn't. But then it went on to say that
25 there was a recent initiative that -- that came out just

1 this month and that, in particular, the Corporation will
2 be ceasing its practice of designating as repairable pre-
3 1995 vehicles that are written off through the regular
4 claims process unless they are purchased by owner.

5 That's right?

6 MS. MARILYN MCLAREN: Yes, that's right.

7 MS. CANDACE EVERARD: So, in other words,
8 any vehicle older than 1995 that's written off can be
9 bought back by the owner but not by anyone else.

10 MS. MARILYN MCLAREN: That's right. It -
11 - it can be bought for parts but they cannot be put back
12 on the road except by the owner.

13 MS. CANDACE EVERARD: And the thinking
14 behind that being that vehicles that are 1995 or newer
15 are generally greener and less emissions, whatnot?

16 MS. MARILYN MCLAREN: Yes.

17 MS. CANDACE EVERARD: Thank you. Okay.
18 Let's go then to the question and answer at 3-10. This
19 was Pre-ask number 10, posed by the Board.

20 And this related to zero cost claims. The
21 question was asking the Corporation:

22 "To advise of how many zero cost
23 claims, meaning claims wherein the cost
24 of the Corporation was zero, are
25 reported within the Corporation's

1 claims counts from '05/'06 through to
2 '09/'10."

3 And the Corporation provided a table of
4 the number of those claims as an attachment.

5 Are you with me?

6 MR. DON PALMER: Yes, I have it.

7 MS. CANDACE EVERARD: And this is, of
8 course, Exhibit PUB/MPI-11-10. So this provides for
9 claims of between twenty (20) and twenty-five thousand
10 (25,000) seemingly increasing over that five (5) year
11 period from '06 to te -- to 2010.

12 Is that right?

13 MR. DON PALMER: That's correct.

14 MS. CANDACE EVERARD: And can you give us
15 an idea of circumstances -- typical circumstances in
16 which a zero cost claim would arise?

17 MR. DON PALMER: Sure. There -- there
18 are many claims that are reported to us that just never
19 get fixed. We see that in circumstances of hail. Hail
20 there's -- and that's probably a reason why there could
21 be a -- a little bit of a bump in some of tho -- those
22 years, where people bring it in, they get estimated, and
23 then for whatever reason, their car is drivable, and they
24 just don't bother getting it fixed. It's a time and
25 effort to be without your car, and in those cases, they

1 There are many purposes that we would take out the zero
2 dollar claims, and we would generally identify the table
3 as being claims with an incurred of greater than zero.

4 MS. CANDACE EVERARD: Thank you. We'll
5 go then to SM.2.3.B in Volume I.

6

7 (BRIEF PAUSE)

8

9 MS. CANDACE EVERARD: This is at page 5
10 of SM.2, and it's entitled, "Negotiated Fee
11 Arrangements." This is part of what the Corporation
12 typically provides.

13 So the Corporation has stated here that:
14 "New three (3) year agreements were
15 rechen -- recently negotiated with the
16 Manitoba branch of the
17 physiotherapists, and the athletic
18 therapists, effective January 1st of
19 2010. These compliment similar three
20 (3) year agreements in place with the
21 chiropractors [which that one (1) will
22 expire at the end of 2010]."

23 And as well, the Corporation says it has a
24 negotiated fee structure in place for medical reports
25 prepared by Manitoba physicians, or members of the

1 Manitoba Medical Association. That one also expires at
2 the end of 2010.

3 Is that right?

4 MR. DON PALMER: That's correct.

5 MS. CANDACE EVERARD: For the -- I guess
6 for all of those four (4), the physiotherapists, the
7 athletic therapists -- maybe we'll deal with those two
8 (2) first since those are the new contracts.

9 When the Corporation entered into the new
10 agreements, effective January, 1st of this year, was it
11 in a position where it was agreeing to increased rates in
12 either case?

13 MS. MARILYN MCLAREN: Marginally.
14 Nothing beyond CPI.

15 MS. CANDACE EVERARD: And in the case of
16 the chiropractors and the physicians, which will be
17 upcoming, does the Corporation anticipate being asked for
18 more in -- in -- under those agreements than has been
19 paid?

20 MS. MARILYN MCLAREN: We do not expect to
21 settle those on any other basis, other than limited
22 inflationary increases.

23 MS. CANDACE EVERARD: And does the
24 Corporation have a sense of how the rates that it pays,
25 with respect to any of these groups compares with that

1 paid by other insurers?

2 MS. MARILYN MCLAREN: Other insurers in
3 Manitoba? We have a good handle on WCB. Probably not
4 some of the others anywhere near to the same extent. But
5 -- but we do understand, and if we pay something
6 different than WCB, we -- we'd always understand why, and
7 make it a point of -- of using that as a real benchmark.

8 MS. CANDACE EVERARD: Now, I believe it's
9 been on the record in past GRAs, that the Corporation
10 also has a contract with Manitoba Health for the
11 provision of services.

12 Is that right?

13 MS. MARILYN MCLAREN: It's not really a
14 contract. It was -- it was decided back with the
15 implementation of PIPP that -- because up until that
16 point the Health Care System had a right of recovery
17 against our insureds who caused accidents, for health
18 care costs, that it was important for the government to
19 make sure that PIPP somehow didn't reduce the recovery
20 available to Manitoba Health.

21 So with the move to PIPP, the Corporation
22 and Manitoba Health found a way to basically replace that
23 -- replace the concept of recovery. So it was really a -
24 - a payment based on, you know, inflationary increases
25 through time. But it was -- the intention was to make

1 sure that they did not lose revenue because MPI moved to
2 PIPP.

3 MS. CANDACE EVERARD: So that arrangement
4 continues in place today on --

5 MS. MARILYN MCLAREN: Yes.

6 MS. CANDACE EVERARD: -- the same basis
7 that you've --

8 MS. MARILYN MCLAREN: Yes.

9 MS. CANDACE EVERARD: -- described?

10 MS. MARILYN MCLAREN: Yeah.

11 MS. CANDACE EVERARD: And does the
12 Corporation anticipate any changes to that arrangement in
13 the foreseeable future?

14 MS. MARILYN MCLAREN: No, but it -- it
15 did change within the last year, just sort of the basis
16 of the calculation. This -- every insurer that -- that
17 does automobile injury -- automobile insurance in the
18 country, pays the government something for health care
19 costs. And every once in a while each of the
20 jurisdictions sort of res -- resets the bar, so to speak.

21

22 (BRIEF PAUSE)

23

24 MS. MARILYN MCLAREN: I'm just looking
25 for the reference, but it's in the materials somewhere.

1 But it was really just sort of resetting the bar,
2 bringing it up to current, and bringing it -- I think
3 it's reasonably in line with what happens elsewhere in
4 the country.

5

6

(BRIEF PAUSE)

7

8

MS. MARILYN MCLAREN: CAC-2-26.

9

MS. CANDACE EVERARD: Thank you for that.
10 If we move along in SM.2, we will come on the next page,
11 page 6, or sorry, rather page 7, to SM.2.4.C. This is
12 the section wherein the Corporation's provided
13 information on labour and material costs, and states that
14 it's been proactive in negotiating fee structure
15 arrangements.

16

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It states in the second paragraph it's currently negotiating with the Manitoba Motor Dealer's Association and Automotive Trades Association on a new fee arrangement which covers labour, paint, and material, and glass in norther and southern Manitoba based on recommendations contained in the Collision Repair Industry Study, jointly commissioned by the Corporation and the trade.

24

That's right?

25

MS. MARILYN MCLAREN: Yes, that was right

1 at time of writing.

2 MS. CANDACE EVERARD: And I sense a
3 change.

4 MS. MARILYN MCLAREN: We have a deal.

5 MS. CANDACE EVERARD: Excellent. And
6 when does that take effect and for how long?

7 MS. MARILYN MCLAREN: It's a four (4)
8 year agreement, which is historic in itself. We've never
9 had that long of an agreement. And it did go back to the
10 1st of January of this year, so it will run through all
11 of 2010, '11, '12 and '13.

12 MS. CANDACE EVERARD: And were there
13 increases worked into that agreement?

14 MS. MARILYN MCLAREN: Yes. The first
15 year was, I think some -- about 6 or 6 1/2 percent
16 increase this year, which really just brought the labour
17 rate to what was recommended in the Collision Repair
18 Industry Study. And after that it is CPI with a little
19 bit more than CPI, largely because the cost of living
20 calculation was really split between the average
21 industrial wage and the actual consumer price index,
22 because a large part of the shop's costs are labour, and
23 so it was split, and that drove it up a little bit.

24 And other than that, it -- it really is
25 just intended to -- it -- it is an area where the -- the

1 cost are increasing faster than inflation. I think it's
2 something about -- it's 2 or 2 1/2 percent per year for
3 the next few years. Or if inflation was to outstrip
4 that, we would pay the higher amount, but it is still
5 relatively marginal increases after the first year.

6

7

(BRIEF PAUSE)

8

9 MS. CANDACE EVERARD: Is there a
10 particular reason that the agreement was retroactive to
11 January 1? Was that when a previous agreement expired,
12 or...?

13 MS. MARILYN MCLAREN: That is when the
14 last -- I'm trying to think. I mean, the last formal
15 agreement was older than that, and we had a couple of
16 interim increases that we provided while the negotiations
17 were going on. And I think it was some time in '09 that
18 they had had their last increase.

19 So it was really the -- the four (4) year
20 window that we were -- we were trying very hard to get a
21 four (4) or a five (5) year agreement. They were less
22 interested in doing that because it was longer than --
23 than we had done before, and it was really -- always the
24 negotiations which started the collision in -- repair
25 industry study contemplated starting on the first of

1 January. It just took that long to get the deal put to
2 bed.

3 MS. CANDACE EVERARD: Okay. Does the
4 Corporation have a sense of how the rates that it pays,
5 and will be paying under that agreement, compares with
6 other insurers?

7 MS. MARILYN MCLAREN: It's a lot lower
8 than in Saskatchewan, and generally it -- there are lower
9 rates sometimes in other places, but for the most part
10 our -- our rates do tend to be lower.

11 I think part of the advantage for -- for
12 shops doing business here in Manitoba is that they have
13 as much business as they can handle, so there's very
14 little downtime in the shops. And sometimes when you're
15 calculating the costs of a business like this to -- you
16 know, to -- you have to consider adding to -- adding a
17 component of your base rate because of downtime, and
18 there's very little down time in the shops here.

19 But in compare -- the ones we pay most
20 attention to are Saskatchewan and British Columbia, and
21 our rates are significant lower than most of them -- than
22 both of them. The cost of living, cost of doing
23 business, is significantly lower here in Manitoba as part
24 of a Manitoba advantage.

25 And I think that that's something that we

1 were really very glad to be able to rely on the study,
2 because it really -- that was the basis of the comparison
3 that they did, was primarily on the other two (2) public
4 sector jurisdictions. So I think we're -- we're not at
5 all uncomfortable with the way this worked out, and I
6 think it really gives us a basis for some significant
7 work that we're going to have to do with the trade going
8 forward.

9 You know, I think there's -- as we talked
10 a little bit about some number of days ago, the
11 construction and repair of vehicles is changing
12 significantly, and we really have to have a very strong
13 working relationship with the trade to make sure that we
14 can continue to assure ourselves that we're paying for
15 really high quality safe repairs.

16 MS. CANDACE EVERARD: And does the
17 agreement with the MMDA and ATA cover the whole of the
18 field on repairs, or are there any other agreements with
19 other organizations that the Corporation has?

20 MS. MARILYN MCLAREN: I think we have a
21 separate agreement with many of those same shops, but
22 some other ones, for glass -- for glass repair, but that
23 -- that pretty much covers it.

24 MS. CANDACE EVERARD: Thank you. Okay.
25 We'll go back to SM.5 for a moment. There are just a

1 couple of recommendations that are outstanding, or that
2 haven't been addressed yet on the record in this
3 proceeding that came in the last order. One (1) of the -
4 - there are two (2). One (1) of the ones we haven't yet
5 talked about is SM.5.11.7, Claim Buybacks. This is at
6 page 17 of SM.5.

7 This was a recommendation that the Board
8 made last year that the Corporation:

9 "Not permit further buyback of accident
10 costs with respect to private passenger
11 vehicles from the date of
12 implementation of DSR, except for
13 situations where there's an accident
14 for which no injuries or fatality
15 occurred, and for which the total
16 claims cost did not exceed a thousand
17 dollars. With respect to commercial
18 fleets, no buyback should be permitted
19 excepting in cases that involve neither
20 an injury or fatality."

21 And the Corporation has stated it will not
22 be making any changes to the buyback program.

23 I've got that correct?

24 MS. MARILYN MCLAREN: Yes. We understand
25 the Board's interest in this area. It's something that

1 we took a quick look at over the last period of time
2 since the order was published, and -- and then we'll do
3 in the future, but at this time -- we're not moving
4 forward on this at this point, yeah.

5 MS. CANDACE EVERARD: And can you give me
6 a brief explanation or the Corporation's rationale for
7 taking that position at this point?

8 MS. MARILYN MCLAREN: It's been a long-
9 standing part of how the Corporation does business. No
10 insurer operates within a framework of insisting that its
11 client's file claims. So if someone starts a claim
12 process and then chooses to back out of it, at this
13 point, we continue to think that that's a -- a reasonable
14 process for customers to have -- to have as an option.

15 MS. CANDACE EVERARD: Okay. The other
16 recommendation that we haven't yet spoken about is
17 SM.5.11.14, which relates to quarterly financial
18 statements. And we'll just touch on this very briefly.
19 This was a recommendation that the Board made that:

20 "A -- a note be included in the future
21 quarterly financial statements as to
22 the possibility of an actuarially
23 driven adjustment to unpaid claims
24 liabilities as of fiscal year end."

25 And the Corporation has provided that:

1 "The following note had been added to
2 the fourth quarter and would be
3 included going forward."

4 And it's a descriptive note on that point.
5 Is that fair to say?

6 MR. DON PALMER: Yes, that's correct.
7 Now wit -- this is very similar to the note that is
8 included in the annual report. And in the -- all the
9 quarterly reports it identifies that the note -- the
10 notes in the annual report still apply.

11 So technically this didn't -- didn't add
12 much, but just for disclosure purposes, and because the
13 Board was interested in -- in seeing it in the quarterly
14 statements, we -- we made that addition.

15 MS. CANDACE EVERARD: Thank you. I'm
16 going to go then to AI.19, which is the filing that the
17 Corporation provided, dealing with asset and liability
18 allocation.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE EVERARD: Now we obviously
23 had a lot of evidence on this from Mr. Olfert when he was
24 here last week, and rest assured, I'll just be referring
25 the panel to a few pieces of the -- of the Corporation's

1 part, as opposed to the Deloitte filing.

2 So I'd ask you to go to page 2 of AI.19.
3 This is where the Corporation has discussed the proposed
4 differences to the allocation methodology and then in the
5 first regular paragraph, or non-bulleted paragraph on
6 page 2, the Corporation states that:

7 "Proposed changes in the balance sheet
8 allocations will produce an increase in
9 the investment portfolio allocation to
10 Basic, which would revise the
11 investment income allocation, and the
12 change in investment income allocation
13 would be 1.04 percent, which would
14 result in a \$1 million increase to
15 Basic in investment income for '09/10."

16 Is that right?

17 MR. DON PALMER: That's correct.

18 MS. CANDACE EVERARD: And the Corporation
19 continues to say that:

20 "The proposed change in the allocation
21 of customer time payments, accounts
22 receivable, would also impact the
23 allocation of revenue related to time
24 payments, which would be a reduction of
25 1.8 million, based on the '09/10

1 results in Basic other revenue."

2 Yes?

3 MR. DON PALMER: Yes, that's correct.

4 MS. CANDACE EVERARD: So in other words,
5 when we offset the one (1) against the other, the net
6 impact of the proposed methodology, based on '09/'10 is a
7 reduction of about eight hundred thousand dollars
8 (\$800,000) in basic net income?

9 MR. DON PALMER: Yes, that's correct.

10 MS. CANDACE EVERARD: Now at page 4 of
11 AI.19, the Corporation has provided a balance sheet pro
12 forma, I guess, that incorporates the effective proposed
13 changes, and there are a series of notes, 1 through 5,
14 that the Corporation has provided.

15 If we start with -- under the heading of,
16 "Assets", third line item which is the accounts
17 receivable, we see a decrease, and this -- this reflects
18 the difference between the actual figures and what they
19 would have been under the new methodology.

20 Is that right?

21 MR. DON PALMER: That's correct.

22 MS. CANDACE EVERARD: We see a decrease
23 in accounts receivable of about 31 million?

24 MR. DON PALMER: Yes, that's correct.

25 MS. CANDACE EVERARD: And we see a

1 decrease in property and equipment of about 15.2 million?

2 MR. DON PALMER: Yes, that's correct.

3 MS. CANDACE EVERARD: And under
4 liabilities we see decreases under liabilities due to
5 other insurance companies, as well as accounts payable
6 and accrued liabilities, of some 1.1 and 7.5 million,
7 respectively?

8 MR. DON PALMER: Yes.

9 MS. CANDACE EVERARD: And then under,
10 "Provision for Employee Future Benefits," we have a
11 decrease of about 13 million, and that relates to note 4?

12 MR. DON PALMER: Yes, that's correct.

13 MS. CANDACE EVERARD: And the -- the
14 increase reflected on the balance sheet was the very top
15 entry under, "Cash and Investments," of some 23 million.

16 Is that right?

17 MR. DON PALMER: And that's basically an
18 offset to some of the other decreases. A -- a balance
19 sheet has to balance, so from -- from that standpoint
20 there's a decrease in the non-investable assets, which
21 means there has to be an increase -- increase in the
22 investable assets, and that's what causes the increase in
23 investment income.

24 MS. CANDACE EVERARD: And at the end of
25 the day, the Corporation seeks to adopt the

1 recommendations of Deloitte with respect to asset and
2 liability allocation?

3 MR. DON PALMER: Yes, we do.

4 MS. CANDACE EVERARD: Okay. I have a few
5 follow-up questions on investment issues, just flowing
6 from one (1) of the undertakings, and just a couple of
7 general follow-up questions.

8 Can you tell us about -- we -- we spoke,
9 in earlier cross-examination about the anticipated
10 returns that the Corporation would have under its real
11 estate and infrastructure investments. We talked about
12 the benchmarks, and the dollar amounts, et cetera. Can
13 you tell us about the sources of those expected returns.

14 MR. DON PALMER: There is an investment
15 income ind -- index that has an acronym that's about ten
16 (10) letters long, and I don't recall exactly what it is
17 at -- right now.

18 MS. CANDACE EVERARD: I don't want to
19 know.

20 MR. DON PALMER: But -- so there is an
21 index. We are also looking at that in some of the --
22 what the historical net income has -- has been based on
23 that ind -- index, and its about CPI plus four (4). I
24 think that was the particular benchmark that we used in
25 the investment policy statement.

1 MS. CANDACE EVERARD: Okay. Again, just
2 with respect to real estate and infrastructure
3 investments, when it comes to -- and -- and we talked
4 about what the Corporation's plans are, and the increases
5 in particularly the real estate area.

6 When it comes though to the specific
7 investments that the Corporation ultimately invest in,
8 are those options that have been sought out and selected
9 more by the Corporation, or more by the Department of
10 Finance?

11 MR. DON PALMER: All the investments are
12 -- are based in consult -- or with the Department of
13 Finance, so there's two (2) very -- two (2) different
14 categories, if I -- if I may, on that. The biggest
15 commitment that we've made so far out of the \$220 million
16 total allowed under the investment policy statement for
17 real estate, we've got about \$135 million in a investment
18 pool.

19 So that -- through the ICWG, we looked at
20 various pools, did -- did a market search on a couple of
21 the investment pools, and the investment committee
22 working group made the recommendation that a certain pool
23 be selected, and so the Department of Finance entered
24 into a contract with that particular investment manager.

25 So -- so from that standpoint it doesn't

1 work a lot differently than any other selecting another
2 investment manager, for instance. On -- so that's about
3 \$135 million. We also have the Cityplace investment,
4 which now includes the parking lots, under IFRS, will
5 include also the non-occupied -- non-MPI occupied real
6 estate will be -- have to be allocated as an investment
7 income.

8 That was a little different. We had the
9 opportunity to purchase Cityplace. There was the parking
10 lots that are attached to it; we had the discussion with
11 the Department of Finance if -- if those would be and
12 could be allowable investments for the investment
13 portfolio, so that's how that particular investment was -
14 - came. It was more as a result of the -- us purchasing
15 Cityplace because of the property plant and equipment
16 than looking for an investment itself. So -- so those
17 are the two (2) major points.

18 We also have at this stage about \$75
19 million of unallocated in the 10 percent commitment that
20 we have. So in terms of what we'll do with that, it's
21 both the Department of Finance and ourselves that would
22 be not actively exploring possibilities, but -- but could
23 be if some things come along, maybe some joint ventures
24 with some other investment funds, et cetera, that may
25 come up. And then we will pass that through the

1 Investment Committee Working Group. And -- and then,
2 ultimately, the Department of Finance will decide if --
3 if that's a allowable investment for us or not.

4 MS. CANDACE EVERARD: So it sounds like,
5 certainly with respect to Cityplace and the other
6 prospect that you just mentioned, that it's the sourcing
7 part or the idea of a particular investment as -- came
8 from the Corporation in those cases.

9 MR. DON PALMER: For Cityplace, yes. Not
10 for the pooled fund.

11 MS. CANDACE EVERARD: Right, which was
12 the first one that you described. Okay. And so -- so
13 would it be fair to say that on a case-by-case or
14 investment-by-investment bases it -- it could come from
15 either side, or would you say that the Cityplace being
16 suggested by MPI was more of an unusual development?

17 MR. DON PALMER: I would say it's more
18 unusual. I can give you another example of something
19 that might have happened, and that was our property at
20 1075 Portage that is being decommissioned for -- as
21 office space. We had it up for sale. If we were unable
22 to get a reasonable price for that, then we may have done
23 some development ourselves on that property.

24 But, as it turned out, it sold. It sold
25 for basically the -- the assessed market price. So, from

1 that standpoint, it's more of a it could have happened,
2 it didn't, but that's another example of some of the
3 things that could happen.

4 MS. CANDACE EVERARD: With respect to the
5 sale of 1075 Portage can you tell us a little bit about
6 the accounting for the sale proceeds, how they're being
7 treated for accounting purposes.

8 MR. OTTMAR KRAMER: What specifically do
9 you want to know?

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: Firstly, is it
14 being recorded as a gain, and, secondly, does it impact
15 the balance sheet or operating statement of Basic?

16 MR. OTTMAR KRAMER: It will be a gain
17 because our -- our cost base on that property is -- is
18 significantly lower than what we're selling it for, and
19 that gain will be recorded on the income statement.
20 However, it will not impact Basic because the -- DVL
21 occupied that property, and, henceforth, the allocation
22 of that gain will go to DVL -- or DVA.

23 MS. CANDACE EVERARD: Thank you. Mr.
24 Palmer, a moment ago we were speaking about the
25 Investment Committee Working Group, or ICWG. And I know

1 we had evidence on this before that it's comprised of
2 nine (9) individuals; I believe, four (4) or five (5) are
3 from the Corporation and four (4) or five (5) were from
4 the Department of Finance.

5 Did I have that remembered correctly?

6 MR. DON PALMER: Yes, that's correct.

7 MS. CANDACE EVERARD: And so there's no
8 one on the committee that's an outside investment
9 professional, aside from the people from the Department
10 of Finance, and people from the Corporation?

11 MR. DON PALMER: There -- there's no
12 independent third parties. We -- from an overall
13 perspective, of course, we do have investment managers
14 that are independent on the various equity pools.

15 MS. CANDACE EVERARD: Thank you. Now the
16 Corporation has filed, as Exhibit MPI-21, on an answer to
17 Undertaking 5, which was to provide the minutes of the
18 meeting of the Investment Committee Working Group. And
19 the Corporation has done that from September of '09
20 through to August of this year, 2010.

21 The first question that I have with
22 respect to this exhibit is, I note, and this was said
23 when it was put into evidence, that the documents are
24 redacted. Can you just explain the reason for the
25 redaction?

1 MR. DON PALMER: Sure. If I recall, when
2 we took this undertaking, we did take it under
3 advisement. This is a joint committee of ourselves and
4 the Department of Finance, so we, of course, had to
5 consult with them as well.

6 There's basically three (3) categories
7 that we redacted. One (1), it has been our policy not to
8 disclose the names of the investment managers, so they
9 are sprinkled through the documents, various rates of
10 return, when they were going to make presentations to the
11 Investment Committee, or the Investment Committee Working
12 Group, that kind of thing. So any reference to specific
13 managers has been redacted.

14 The second category is regarding
15 discussions with government. We have always, not only in
16 this case, but all the way through these proceedings,
17 those discussions with government are confidential, so
18 those have been redacted.

19 The third category was referring to
20 submissions to our Board of Dir -- Directors, or the
21 Investment Committee. Again, the -- the submissions to
22 the -- to the Board, or -- or committees of the Board are
23 -- are confidential, and so we don't disclose them on
24 that basis.

25 There are references to -- to what was, or

1 would be in upcoming submissions from the ICWG to the
2 Investment Committee, and those were also redacted.

3 MS. CANDACE EVERARD: And just before we
4 continue on with this document, who sits on the
5 Investment Committee, as opposed to the Investment
6 Committee Working Group?

7 MR. DON PALMER: The Investment Committee
8 is a committee of the Board of Directors.

9 MS. CANDACE EVERARD: And how many
10 individuals sit on that committee?

11 MR. DON PALMER: It's four (4) or five
12 (5).

13 MS. CANDACE EVERARD: Of -- of --

14 MR. DON PALMER: Or six (6) maybe.

15 MS. CANDACE EVERARD: -- director -- from
16 -- and they're all directors of the Board?

17 MR. DON PALMER: Yes, they are.

18 MS. CANDACE EVERARD: Okay. Now, I
19 mentioned a moment ago that we had in evidence the
20 membership of the working group, and we now have the --
21 the -- I'll look at the minutes from August the 17th of
22 2010. Obviously, we recognize some of the names on the
23 list. We know Mr. Bunston is with MPI, and then
24 obviously Ms. McLaren, Mr. Kramer, Mr. Palmer are MPI
25 representatives. Can you just tell us through the

1 balance of the names, which ones are MPI people and which
2 ones are Department of Finance people?

3 MR. DON PALMER: Sure. Gary Gibson is
4 Department of Finance. He's Assistant Deputy Minister.
5 Lynne Peloq -- Peloquin is with the Department of
6 Finance. Wes Sprenger is an employee of the Corporation.
7 He works in our investment department. Diane Hopkins is
8 with the Corporation. She's manager of financial
9 services. Gary Steski is with the Department of Finance,
10 and Scott Wiebe is with the Department of Finance.

11 MS. CANDACE EVERARD: Thank you. Now, in
12 speaking about the investment decisions that are
13 ultimately made with respect to the Corporation, can you
14 give us a sense, and -- and I know that we've had
15 evidence about how those decisions are made, and that
16 they're made jointly, and ultimately the Corporation has
17 set -- stated that it's the Department of Finance that
18 has the final say. But can you tell us about, in that
19 process of deciding on a particular investment, whose
20 needs are put first? And what I mean by that is, is it
21 the needs of the Department of Finance, the needs of MUSH
22 funds, for example, or the needs of the Corporation's
23 policy holders?

24 MS. MARILYN MCLAREN: Without exception,
25 the -- the needs of the fund, of the insurance fund, the

1 us about how the -- the Manitoba investments, namely the
2 MUSH, are priced?

3

4

(BRIEF PAUSE)

5

6 MR. DON PALMER: They are priced, and --
7 and I -- maybe you can help me. What do you mean by
8 "priced"?

9 MS. CANDACE EVERARD: Things like the
10 coupon rate.

11 MR. DON PALMER: They would be
12 essentially standard-issue bonds that would go at a
13 standard market bond issuing rate.

14 THE CHAIRPERSON: Is there a specific
15 spread from provincials, or Feds?

16

17

(BRIEF PAUSE)

18

19 MR. DON PALMER: They've historically
20 been between a hundred and a hundred and fifty (150)
21 basis points above Ten Year Canada's.

22 DR. LEN EVANS: I wonder if I could ask a
23 question. If there is some urgent need, or demand, by a
24 municipality or two (2) for funding, does the Corporation
25 respond positively, because this seems to me, as I

1 recall, one (1) of the advantages, and maybe one (1) of
2 the requirements, in setting up MPI as a public
3 corporation, that we could use funds to help our
4 municipalities, local hospitals, or whatever.

5 MR. DON PALMER: We -- we do have an
6 annual allocation of -- that goes through the investment
7 committee of the Board of Directors for an app --
8 essentially a budget of MUSH purchases each year.

9 That number has been around \$60 million
10 per year, so not -- not a blank cheque for -- for
11 purchasing all -- all available funds.

12 It's -- it's about \$60 million a year that
13 we've seen over the last four (4) or five (5) years.

14 DR. LEN EVANS: So it's fairly steady.
15 It's a fairly steady amount that's required.

16 MR. DON PALMER: It's -- it's been steady
17 over the last four (4) or five (5) years. That -- that's
18 as far as my memory of -- of these particular assets go.

19 DR. LEN EVANS: But there's no --
20 assuming it's -- you know, everything is sound and it's a
21 worthwhile investment, there's no -- there -- it wouldn't
22 be rejected. I mean, if you're talking to a municipal
23 government that has a legitimate need for 'X' millions of
24 dollars for whatever municipal structure, they come to
25 you and they would normally be accepted -- or you'd

1 normally assist them, assuming, you know, all the figures
2 looked correct. I mean, you wouldn't turn them down
3 because, hey, we want to use that money for the purchase
4 of bonds elsewhere. We might get a better return.

5 MS. MARILYN MCLAREN: No, it's actually
6 the contrary. But I -- I want to be clear that the
7 Corporation doesn't -- doesn't have the authority and
8 does not approve individual decisions to take on these
9 investments.

10 So it -- it funnels through to the
11 Department. I -- I expect the government has some sort
12 of vetting and approval process itself, but we -- we do
13 not make decisions about approving or rejecting
14 individual municipal bond requests, not at all.

15 But one (1) of the reasons that over the
16 last many years that we have invested in both provincial
17 bonds but -- but outside of Manitoba in a number of ways
18 is because there weren't enou -- we had more money to
19 invest than there were municipal and -- and hospital and
20 school projects to fund.

21 MR. DON PALMER: Just, if I may add to
22 that. The Department of Finance also is our bo -- our
23 bond manager. We don't have another bond manager. So
24 just as we not instruct one (1) of our equity managers to
25 buy specific stocks, we wouldn't instruct our bond

1 manager to buy specific bonds.

2 DR. LEN EVANS: Okay, thanks.

3 THE CHAIRPERSON: Do you buy a specific
4 percentage of new provincial bond issues?

5 MR. DON PALMER: No.

6 THE CHAIRPERSON: I think, if you don't
7 mind, we've been at it for about two (2) hours, I'm sure
8 you could probably use a glass of water too, so we'll
9 just take a short break.

10 MS. CANDACE EVERARD: Okay.

11

12 --- Upon recessing at 2:20 p.m.

13 --- Upon resuming at 2:45 p.m.

14

15 THE CHAIRPERSON: Okay, Ms. Everard.

16 MS. KATHY KALINOWSKY: Good afternoon,
17 Mr. Chairman. I have a couple of different things. I do
18 have the much anticipated deer map that Ms. McLaren
19 referred to earlier on, so that could be filed. I'm not
20 quite sure what the number would be for that,
21 unfortunately.

22 MS. CANDACE EVERARD: It'll be twenty-
23 three (23). MPI Exhibit 23

24 THE CHAIRPERSON: Okay.

25

1 --- EXHIBIT NO: MPI-23: Deer map

2

3 MS. KATHY KALINOWSKY: Sounds about
4 right. And I also know that Mr. -- Mr. Palmer can answer
5 one (1) of the undertakings, number 13, orally, so he'll
6 do that now.

7 THE CHAIRPERSON: Very good. Mr.
8 Palmer...?

9 MR. DON PALMER: Ms. Ever and I --
10 Everard and I were having a discussion on reinsurance
11 premiums, and -- and reinsurance claims. And there was a
12 -- a question about a -- a schedule at 2-42. I don't
13 know if it's a PUB question. It's not in the transcript,
14 but I'll assume it's PUB 2-42, that had reinsurance
15 premiums and claims. And I said, and I'll quote. This
16 is lines 8 to 10 of the transcript at page 835:

17 "Yes, and it has just come to my
18 attention that these recoveries and
19 premium written are corporate, not just
20 Basic."

21 I was, in fact, misinformed. The schedule
22 that was provided was exclusively Basic. So that
23 Undertaking essentially goes away.

24 THE CHAIRPERSON: Thank you.

25

1 CONTINUED BY MS. CANDACE EVERARD:

2 MS. CANDACE EVERARD: Thank you for that,
3 Mr. Palmer.

4 MS. NAOMI LOEWITH: If I could, Ms.
5 Everard, while we're at it, quite a while ago we had some
6 discussion about the staffing for the WATSS program, and
7 I can tell you that there is one (1) area director, four
8 (4) probation officers, four (4) auto theft support
9 workers, which are known by the acronym S-U-P, SUP
10 workers. You don't -- I didn't -- yeah, I agree. And
11 five (5) intensive supervision and support workers which
12 are ISSP's, which makes a whole lot more sense than the
13 SUP does, but those are the fourteen (14) positions.

14 MS. CANDACE EVERARD: Perfect. Thank
15 you.

16 THE CHAIRPERSON: Mr. -- Mr. Palmer, just
17 a quick question with -- or, Ms. McLaren, with this deer
18 mapping. And I -- actually I -- I -- I recall it as --
19 when it was a news release, but to what degree does the
20 accident investigation seek to determine the speed of the
21 vehicle that was involved?

22 MS. MARILYN MCLAREN: Well to -- to the
23 extent our standard process is just to say, Were you
24 exceeding the speed limit, and almost everyone says, No.
25 So in terms of --

1 THE CHAIRPERSON: You can't -- you can't
2 tell from the -- you can't tell from the -- the damage
3 then?

4 MS. MARILYN MCLAREN: No. At this point
5 we -- we do not spend the -- the -- the -- the funds or
6 the resources to really investigate these on an
7 individual basis. They're clearly a covered claim. The
8 coverage is there, you know, so we proceed on that basis.
9 To -- to really expend the resources, more from a
10 prevention aspect, it's certainly something that -- bears
11 some consideration, but it would have to -- I think the
12 fair way to do that would be to take that out of the
13 claim's investigation process and -- and deal with it
14 more from a road safety and a preventative aspect.

15 But I think clearly there's a sense that,
16 you know, look at the City of Winnipeg, look at where --
17 where a number of the high collision areas are. They are
18 in -- in roads that have often more than the 60 kilometre
19 per hour speed limit to start with. And -- and we know
20 that people tend to drive over the posted limit.

21 So I think it's fair to say that if people
22 significantly slowed down when -- when it was dusk in
23 October and November, our -- our claim's crashes -- or
24 our wildlife claims would probably be cut in half just by
25 that one (1) thing.

1 THE CHAIRPERSON: I think I could second
2 that from personal experience on the Highway 3 from
3 Carman to Morden. I remember one (1) time just around
4 dusk, we were -- we were headed in that direction. And
5 this car -- we were going at a hundred, and this car
6 passed us at least one hundred and thirty (130), and it
7 wasn't 2 kilometres later the car was found in the -- in
8 the ditch, basically destroyed after hitting a deer.

9 MS. MARILYN MCLAREN: It's -- it's --
10 it's just a common part of driving at this time of year
11 in this province. It's -- it's everywhere. And on -- on
12 the way out to the lake on the Thanksgiving weekend my
13 son spotted eight (8) deer standing on the side of the
14 road. They stayed on the side of the road and he didn't
15 hit them, but it -- it's something that we're really
16 going to have to figure out how we change behaviour,
17 because I -- there -- there's simply no possible way we
18 could build fences and overpasses to solve this problem.

19 THE CHAIRPERSON: Thank you.

20 DR. LEN EVANS: Just -- while we're on
21 our anecdotes, Grand Marais, which is beside Grand Beach,
22 I was walking and it was down on Main Street, and the
23 traffic wouldn't be too fast, but I saw eight (8) deer
24 myself within a matter of five (5) or six (6) minutes.
25 It's amazing how many there are. Thanks.

1 (BRIEF PAUSE)

2

3 CONTINUED BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: Thank you, Mr.
5 Chairman. I'm going to continue with Exhibit 21 in a
6 moment. I just had a few more questions about that. But
7 just before we go back to that, I just want to follow up
8 on a -- a brief discussion, Ms. McLaren, that you and I
9 had about the arrangement with Manitoba Health that you
10 described.

11 I guess the first question is there was a
12 reference given, Mr. Palmer, with respect to, I believe
13 it was a CAC/MSOS IR on that issue, and I don't -- we're
14 not sure that that reference was the right one (1). Can
15 you -- can you double check that, or can someone double
16 check that?

17 MR. DON PALMER: CAC/MSOS-2-26?

18

19 (BRIEF PAUSE)

20

21 MS. CANDACE EVERARD: Okay. So it would
22 be 2-26(c) of CAC/MSOS, where the -- a copy of the
23 Agreement was requested? That would be the reference?

24 MR. DON PALMER: Yes, that would be it.

25 MS. CANDACE EVERARD: Okay.

1 THE CHAIRPERSON: I found it.

2 MS. CANDACE EVERARD: Okay. Perfect.

3 THE CHAIRPERSON: Personally I heard the
4 number wrong. I thought you said, 2-66.

5

6 CONTINUED BY MS. CANDACE EVERARD:

7 MS. CANDACE EVERARD: Thank you. That
8 was what we -- we were wanting to clarify, so we
9 appreciate it. Now with respect to that arrangement, Ms.
10 McLaren, I believe you had said that the compensation
11 formula has been reset. Can you just give us a little
12 bit further detail on how it's been reset, and what the
13 financial implications are of that?

14 MS. MARILYN MCLAREN: Sure. If you look
15 at page 4 of that CAC-2-26, it was nineteen dollars
16 fifty-nine cents (\$19.59) per private passenger vehicle.
17 It's now twenty-eight dollars and fifty-three cents
18 (\$28.53).

19 MS. CANDACE EVERARD: Did you say page 4?

20 MS. MARILYN MCLAREN: Of 2-26.

21 THE CHAIRPERSON: It's the second page of
22 the exhibit.

23 MS. CANDACE EVERARD: Oh, I'm sorry.

24 MS. MARILYN MCLAREN: I'm sorry, the
25 second --

1 MS. CANDACE EVERARD: Oh, okay.

2 MS. MARILYN MCLAREN: -- the second page
3 of the exhibit.

4 MS. CANDACE EVERARD: I just had, yeah, a
5 different number on mine.

6 MS. MARILYN MCLAREN: Yeah.

7 MS. CANDACE EVERARD: Okay. Yes, thank
8 you.

9

10 CONTINUED BY MS. CANDACE EVERARD:

11 MS. CANDACE EVERARD: Okay. So you're
12 referring to Attachment B?

13 MS. MARILYN MCLAREN: Yes, attachment B.
14 And the different provinces and the different amounts
15 that they pay are all shown there.

16 THE CHAIRPERSON: Is this basically --
17 does this suggest it's basically a 50 percent increase?

18 MS. MARILYN MCLAREN: Sorry?

19 THE CHAIRPERSON: Am I reading this
20 right? Is it a -- a 50 percent increase?

21 MS. MARILYN MCLAREN: That's -- sure,
22 that's approximate. I -- I think that's probably fair on
23 an approximate basis.

24

25 (BRIEF PAUSE)

1 CONTINUED BY MS. CANDACE EVERARD:

2 MS. CANDACE EVERARD: Does that increase
3 derive from a different way of calculating the -- the
4 amounts, or was it an increase in and of itself?

5 MS. MARILYN MCLAREN: No, it was really
6 intended as an increase that would -- as I said, if you
7 look at the scale, you can see that the -- you know, that
8 there's a -- a range of amounts that -- that organ --
9 different auto insurers pay to provincial governments for
10 health cost recovery.

11 Our understanding is that the -- towards
12 the bottom of the scale you can see some of the higher
13 amounts, and those are newer charges that have been
14 established. And this is basically Manitoba catching up
15 to be part of the more recently re-set fees. That's
16 really about all there is to it.

17 MS. CANDACE EVERARD: Thank you. We'll
18 go back then to Exhibit 21, which is the answer to
19 Undertaking 5 that we were looking at prior to the break.
20 And, Mr. Palmer, you explained why the -- the document
21 was redacted, and you explained that there were three (3)
22 reasons for that. One (1) of the reasons was the names
23 of the investment managers. Just following up on that,
24 can you explain why those names are redacted, because
25 don't -- haven't we had those names on the public record

1 in the past?

2 MR. DON PALMER: I don't believe they
3 have ever been on the public record. There is certainly
4 commercial confidentiality involved in that.

5 MS. CANDACE EVERARD: So is it the case
6 that under the terms on which the investment managers
7 work for the Corporation there's a clause to that effect,
8 or...?

9 MS. MARILYN MCLAREN: We can check that.
10 The contracts are with the province. But we've had
11 conversations here probably not for three (3) years or
12 so, but the -- the general belief in this field is that
13 companies do not readily disclose who their investment
14 managers are. Conversations back and forth with --
15 through cross-examination and comments even of other
16 Intervenors, there was -- it was really, has been up
17 until this point anyway, been accepted.

18 There's been no re -- requests or -- or
19 pressure to the Corporation to disclose those names. We
20 really believe it's in the best interests of -- of the
21 fund to leave that confidential. And we certainly
22 disclose comparisons amongst managers without their names
23 shown.

24 MR. DON PALMER: And just in addition to
25 that, I -- I know we have filed some investment portfolio

1 results and we have changed the names to Manager A,
2 Manager B, Manager C, and so on.

3 THE CHAIRPERSON: Just returning for a
4 moment, if you don't mind, to this hospital business.
5 Was the scale changed after the Application was filed or
6 before?

7 MS. MARILYN MCLAREN: No. No, this --
8 the information as it was filed, I think, was what
9 precipitated the questions from CAC. I think there was -
10 - we showed them an increase in this particular account.
11 And they asked a question about what were the significant
12 changes, and we gave this information as part of that
13 answer.

14 THE CHAIRPERSON: What does it equate to
15 in dollars, like in millions per year?

16 MR. DON PALMER: It's about 6 1/2 million
17 increase.

18 THE CHAIRPERSON: So that's like from 8
19 to 15 million, or something like that?

20 MR. DON PALMER: If we go -- there's a
21 chart of expenses on -- in that same 2-26. Just let
22 me... Claims paid expenses is the name of the chart.
23 It's Attachment A of 2-26(b).

24 THE CHAIRPERSON: Yes, looking at it.

25 MR. DON PALMER: About two-thirds (2/3)

1 of the way down the chart is a line that says, "MHSC".

2 And if you go across --

3 THE CHAIRPERSON: Oh, I see it.

4 MR. DON PALMER: -- from '09/'10 was
5 \$14.8 million, and the forecast for '10/'11 was 22.8
6 million.

7 THE CHAIRPERSON: Is it indexed going
8 into the future, or is it subject to revaluation at any
9 time?

10 MR. DON PALMER: There is an indexation.
11 In the original agreement there are three (3) sources of
12 -- of indexation. One (1) is a healthcare MHSC index.
13 They're also increased based on the number of -- of
14 vehicles in the province, and it's also indexed, or in
15 the last couple years, de-indexed based on injury
16 frequency rates.

17 THE CHAIRPERSON: Was this negotiated or
18 was it basically derived from the Department of Health?

19 MS. MARILYN MCLAREN: It -- it wouldn't
20 be fair to say it was negotiated.

21 THE CHAIRPERSON: Thank you.

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: Thank you. We were
25 speaking about the -- the reasons for the redactions in

1 Exhibit 21. And we spoke a moment ago about the names of
2 the investment managers, and I -- I probably just
3 remembered that incorrectly from past years. The third
4 reason, Mr. Palmer, that you had identified was for
5 redactions. Were submissions to the Board of Directors
6 or to the Investment Committee by the working group?

7 And can you just explain to us the
8 rationale for the redactions of those references?

9 MR. DON PALMER: Submissions to the
10 Boards of -- Board of Directors of committees of the
11 Board of Directors have been kept in confidence by the
12 Corporation on a number of issues.

13

14 (BRIEF PAUSE)

15

16 MS. MARILYN MCLAREN: As -- as we've seen
17 from the Corporation's filings, a number of times,
18 minutes are certainly disclosed, but the submissions
19 themselves have -- have not ever been.

20 MS. CANDACE EVERARD: Does the
21 Corporation rely on a particular authority or principle
22 of law with respect to that issue, other than past
23 practice, I guess is what I'm getting at?

24 MS. MARILYN MCLAREN: It's -- they are
25 excluded from disclosure under FIPPA. You know,

1 submissions to a government or a governmental body, or
2 advice to a Minister, advice to the governmental body,
3 which would be the Board. You know, the Board is the
4 Corporation, is -- is excluded under FIPPA for those
5 reasons.

6 MS. CANDACE EVERARD: On the basis that
7 it's a Board of a Crown core?

8 MS. MARILYN MCLAREN: Yes.

9 MS. CANDACE EVERARD: That -- that helps
10 us understand where you're coming from. Okay. One (1)
11 more question on Exhibit 21. If you go to page 3, and
12 this is page 3 of the August 17th, 2010 minutes, we see
13 under the heading of number 8, "Fixed Income Sensitivity
14 Report."

15 The following is reflected:

16 "Using the fixed income holdings as of
17 July 31st, 2010, if there was a
18 parallel shift upwards in the yield
19 curve by ten (10) and fifty (50) basis
20 points, and it -- it is projected that
21 the value of the fixed income portfolio
22 would decline by approximately 11.9
23 million and 58 million respectively.
24 The modified duration of the marketable
25 bond portfolio on August 6th was seven

1 point eight seven (7.87) years."

2 Can we take it from that, by extrapolating
3 the potential shifts in the yield curve and the
4 corresponding effect on the portfolio, that if interest
5 rates rose by 2 percent, the value of the Corporation's
6 investment portfolio would be expected to fall by more
7 than 200 million?

8 MR. DON PALMER: No, it's not a straight
9 line relationship.

10 MS. CANDACE EVERARD: Can you give us a
11 sense, if there was a rise in interest rates of about 2
12 percent of -- of what the effect would be on the
13 portfolio, if that num -- the number that I gave you
14 isn't the right one (1), or the right range, anyways?

15

16 (BRIEF PAUSE)

17

18 MR. DON PALMER: We don't really have a -
19 - a sense of what that number would be. Certainly much
20 less than \$200 million. As I say, it's not a flat line
21 relationship, but -- at all. It could be -- and -- and
22 we generally don't calculate based on those large of
23 shifts. So we could get it, but it would -- it would --
24 would take some time to calculate that.

25 MS. CANDACE EVERARD: If --

1 MR. DON PALMER: In -- in terms of -- if
2 it helps the Board, from -- and that's a decrease in
3 value of only the assets. Remember our immunization
4 strategy. So there would be a -- depending on the
5 duration, mismatch, but there's -- would be almost an
6 offsetting decrease in the value of the liabilities.

7 So in terms of -- of saying if there was a
8 2 percent jump, and say it was -- and I'll -- and I'll
9 guess it's about \$100 million, but you'd get about an \$80
10 million offset on the other side. So that magnitude of
11 shift in interest rates doesn't have as significant a
12 impact on either a -- a operating state or the balance
13 sheet, because of the immunization strategy.

14 THE CHAIRPERSON: If you assume the same
15 bond duration that your portfolio now has, you could come
16 up with an estimate, couldn't you?

17 MR. DON PALMER: For both assets and
18 liabilities?

19 THE CHAIRPERSON: Well, starting with the
20 -- the question that Ms. Everard asked at the -- at the
21 beginning, if the -- if the interest rates say 10-year
22 Canada bond was -- instead of 2 1/2 percent it was 4 1/2
23 percent, and presumably the distribution and other types
24 of bonds was similar, what would be the sort of forecast
25 impact on the -- on the portfolio value?

1 MR. DON PALMER: It -- it would take some
2 time to -- to calculate that. I'm not sure if it's
3 necessarily possible by the end of the hearings, but it's
4 prob -- probably in the 100 to \$150 million range.

5 And we generally see an offset -- actually
6 the movement on the liabilities is bigger. The -- the
7 assets is about 80 percent of the liabilities. So if you
8 saw the two hundred (200) basis point shift, you'd
9 actually have a -- an increase in the asset, or in the
10 retained earnings of the Corporation, probably in the 20
11 -- 20 percent of \$150 million, in the \$30 million range.

12 THE CHAIRPERSON: And if inflation arose
13 correspondingly?

14

15 (BRIEF PAUSE)

16

17 MR. DON PALMER: We generally -- all our
18 liabilities are discounted on a real return basis, so --
19 so it probably wouldn't make that much difference.

20 THE CHAIRPERSON: Thank you. We'll take
21 it under advisement.

22 MS. CANDACE EVERARD: Thank you, Mr.
23 Chairman.

24

25 CONTINUED BY MS. CANDACE EVERARD:

1 MS. CANDACE EVERARD: Okay. I think that
2 takes us away from investments for the moment. I just
3 have a couple of quick follow-up questions on the auto
4 theft issues.

5 And this relates to a -- an article that
6 Maclean's came out with just very, very recently
7 reflecting that auto theft, and I -- I don't know if the
8 panel's familiar with this, but you -- you may be. The
9 article reflected that auto theft in Manitoba was 109
10 percent of the national rate in '09, which still put us
11 at the eighth-highest in Canada.

12 Does the Corporation have any comment on
13 that, or whether there's any comment on our statistics
14 versus those in other centres?

15

16 (BRIEF PAUSE)

17

18 MS. MARILYN MCLAREN: The information
19 that we've looked at more recently is that in terms of
20 varying cities, Winnipeg is dropping, but on a province-
21 wide basis we are still up in the top three (3).

22 But -- and it's -- it's something that is
23 just so different in terms of the demographic of, you
24 know, how and why vehicles are being stolen in the
25 western part of the country compared to the eastern.

1 So that's why, overall, Winnipeg --
2 Manitoba would still be much higher than the national
3 average, because outside of the west -- this is just not
4 the same issue as it is in the west. Alberta has a big
5 issue. Saskatchewan and BC still do as well.

6 But I think, for comparison purposes, we
7 need to remember that we were probably somewhere around
8 six (6) to 800 percent above the national average, so we
9 are well within the norm now. We're still up for the
10 west.

11 Still, you know, generally higher than we
12 would like to be, but with all of the things that we've
13 accomplished, we have become more like the rest of the
14 western part of the country, which is -- you know, the --
15 the incidence is higher.

16 A different kind of theft in the east;
17 much -- much more permanent. The vehicles are not
18 recovered. They're gone. But in terms of what's
19 happening here, it is more like what is happening in the
20 rest of the west -- western part of the country, which is
21 still significantly improved from where it was in
22 Manitoba a few years ago.

23 MS. CANDACE EVERARD: And the Corporation
24 is, of course, continuing with the WATSS program, as we
25 spoke about last week, and there will be -- continue to

1 be immobilizers installed in new vehicles coming into the
2 province.

3 MS. MARILYN MCLAREN: That -- that's
4 right. All of that is still in play, for sure.

5 THE CHAIRPERSON: And WATSS is expected
6 to persist into the future, then?

7 MS. MARILYN MCLAREN: Well, in -- into
8 the early part of 2012, anyway.

9 THE CHAIRPERSON: The Maclean's article,
10 actually, I'm looking at it right now, and I don't see
11 any harm in copying it and providing it. But it says
12 Winnipeg's at 108.85 percent of the national average for
13 2009. And, as you point out, the cities that are above
14 us are, with one (1) exception, that being Joliette,
15 Quebec, are all western. But putting a different spin on
16 it, it provides presumably an opportunity for further
17 improvement over time, I would expect.

18 MS. MARILYN MCLAREN: I think --

19 THE CHAIRPERSON: Like, for example, they
20 have Calgary listed at only 33 percent over the national
21 average and Coquitlam, BC at only 8 percent over the
22 national average. So it's -- I was just asking whether
23 or not the fact that if these numbers are correct and
24 we're still at a high, there's still big dollars involved
25 in incurred claims related to theft and anti-theft -- or

1 attempted theft.

2 Therefore, presumably, in the long haul,
3 with the immobilizer continuing in the WATSS, there's
4 opportunities for claims incurred reductions, is there
5 not?

6 MS. MARILYN MCLAREN: Certainly. It's
7 not something that we're going to take our eye off of.
8 And I think if we -- if we end up concluding that there
9 are some key differences that would drive some of those
10 differences, we -- we at least would be prepared to talk
11 about them, but it's -- it's not something that we've
12 just sort of taken and put on the back burner and are
13 leaving alone, for sure.

14 THE CHAIRPERSON: Is the cost of theft
15 and attempted theft -- different numbers are being
16 pitched around. What would it be now? Is it in the
17 range of the wildlife claims, or...?

18 MS. MARILYN MCLAREN: Less. It's less.
19 I think it's less, absolutely, yeah.

20 THE CHAIRPERSON: Well, that's quite an
21 improvement.

22 MS. MARILYN MCLAREN: Yeah. And the --
23 the numbers that we use internally is that this year
24 alone we're spending 30 million less than we would have
25 if we had not undertaken the WATSS and Immobilizer

1 Program.

2

3 CONTINUED BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: Great. Thank you.
5 Okay, I'm going to turn then to some questions with
6 respect to variety of the pre-ask answers that have been
7 filed by the Corporation. The first one that I'd like to
8 go to is 3-2, so it's PUB/MPI Exhibit 11-2.

9 This was where the Corporation was asked
10 to update and accumulated other comprehensive income
11 schedule to incorporate second quarter results, and, as
12 well, to include any proposed IFRS adjustments. So we'll
13 just look at the result here very quickly.

14 At Schedule 1 of the Exhibit we see a
15 shift in the AOCI, or accumulated other comprehensive
16 income, from the end of the first quarter, in May, to the
17 end of the second, in August, and it's an increase of
18 about 6.1 million, is that right?

19 MR. OTTMAR KRAMER: Could you repeat
20 those facts?

21 MS. CANDACE EVERARD: Sure. I'm just
22 comparing the overall AOCI total from May 31st, first
23 quarter, to second quarter, August 31st. And I note that
24 it's increased by about 6.1 million.

25 MR. OTTMAR KRAMER: Yes, that's correct.

1 MS. CANDACE EVERARD: And that's
2 comprised of unrealized gains of about ten point eight
3 (10.8), offset by realized losses of about four point
4 seven (4.7), is that right?

5 MR. OTTMAR KRAMER: Tho -- those are --
6 it's ten point eight (10.8) of gains offset by gains that
7 have been transferred to net income though. That four
8 point seven (4.7) are gains that have been transferred to
9 the income statement.

10 MS. CANDACE EVERARD: Okay. Thank you
11 for clarifying that. And if we look at Schedule 2, which
12 is the next schedule at that exhibit, we see this is --
13 and this is, of course, the numbers that take into
14 account the IFRS transition. We see that with that the
15 AOCI balance as at August 31st, 2010 is some 13.6
16 million, is that right?

17 MR. OTTMAR KRAMER: Yes, that's correct.

18 MS. CANDACE EVERARD: Thank you. We'll
19 go then to Pre-ask 3-3, which is PUB/MPI Exhibit 11-3.
20 And we -- we had some evidence on this from Mr. Olfert,
21 but we haven't completed the cross of the panel with
22 respect to this. This was a pre-ask wherein the
23 Corporation was asked to provide a schedule detailing all
24 of the expenses that underlie allocations to Basic from
25 other lines of business, including a five (5) year

1 historical analysis, and three (3) year projection, and
2 to provide commentary on the changes.

3 And so the Corporation's provided, at
4 Schedule 1, a calculation of the expense distribution
5 ratio for the years of '05/'06 through '09/'10. Those
6 calculations are provided net of the \$21 million recovery
7 from the province.

8 And then for current year through to
9 2012/13, it's calculated not net of the \$21 million
10 recovery. Is that right?

11 MR. OTTMAR KRAMER: Yes, that's correct.

12 MS. CANDACE EVERARD: And Mr. Olfert
13 testified that this change was a suggestion of Deloitte
14 to the Corporation.

15 That's right?

16 MR. DON PALMER: I'm just going to step
17 back for a second on that particular point. It's not
18 quite correct.

19 When we did the asset liability report,
20 and I'm going back -- I don't think I'm telling any tales
21 out of school that we were somewhat reluctant to produce
22 that report. And the reason was because it -- we knew
23 that it really wouldn't make much of a difference at the
24 end of the day. It's a lot of time and a lot of expense
25 to go to -- for that particular allocation report for, at

1 the end of the day, turned out to be an eight hundred
2 thousand dollar (\$800,000) difference in the -- the
3 operating statement.

4 So in retrospect, it did provide us an
5 opportunity to really look at our underlying allocations,
6 some of which had been in place and not really analysed
7 for a number of years.

8 When DVL and MPI, at the merger in 2004,
9 at that time, when we were looking at the allocation, and
10 the expense distribution ratio, the decision was made at
11 that time to net off the \$21 million recovery from --
12 from the expenses.

13 And neith -- neither myself, nor Mr.
14 Kramer, were actually aware of -- of that at this point
15 in time when we were looking into historical allocations.
16 It's certainly not a netting that either one of us would
17 have done at that particular point in time.

18 So to say it was a suggestion of Deloitte
19 not to net, I would say is incorrect. We were netting it
20 as we moved forward, and we continue to use the expense
21 distribution ratio. If we use that for allocations, we
22 likely would have changed it in any event.

23 I -- I think historically that was used in
24 the EDR, or expense distribution ratio. But to look at
25 this kind of exhibit, or to project in the future, I

1 think, is a large -- would largely be misleading.

2 I mean, we did some allocations. There
3 were specific liabilities, and -- and asset accounts that
4 were allocated on this basis. But in terms of the net
5 income and the net effect, there's really not that much,
6 and we likely would have changed it anyway.

7 MS. CANDACE EVERARD: Okay. So if -- if
8 I understand your -- your evidence correctly, you're
9 saying that the -- the advice was given by Deloitte as
10 Mr. Olfert testified, but the Corporation likely would
11 have got -- made that change in any event, or
12 independently of.

13 MR. DON PALMER: No. One (1) -- one (1)
14 of the liability accounts is the liability for employee
15 benefits, and we had the allocations that we used. And -
16 - and the suggestion by Deloitte was that we use not
17 expense distribution ratio, but use payroll ratio
18 instead, which made sense from a -- from a -- a symmetry
19 perspective as -- as well.

20 When we were anal -- analysing the
21 differences, and that was a fairly significant difference
22 in the asset allocation, and it puzzled us to a certain
23 extent because most of the expenses that are used in the
24 expense distribution ratio are payroll and compensation.
25 And we didn't know why there would be such a big

1 difference.

2 It was that point in time that we looked
3 at it and analysed it and said, well, it's because we had
4 that netting effect of that \$21 million. So it's
5 something we uncovered in the space of the -- of the
6 process, but not really from the -- at the suggestion of
7 Deloitte, because they didn't use the expense
8 distribution ratio for that particular asset allocation
9 anyway -- allocator anyway.

10 MS. CANDACE EVERARD: And you -- you said
11 a moment ago that this was uncovered. And I think at the
12 early part of your answer, with respect to this document,
13 you said that neither yourself nor Mr. Kramer were aware
14 of the netting.

15 How -- how did it go on for that period of
16 time without either of you knowing about it? If -- if
17 I've understood your evidence correctly.

18 MR. DON PALMER: For -- well, for the --
19 th three (3) years, we don't -- I personally don't
20 calculate the allocations. They've been done and been
21 done the same way for a number of years. And it was --
22 unfortunately, one (1) of those because-we've-always-
23 done-it-this-way kind of -- kind of things.

24 And -- and again, it's one (1) of those
25 processes and one (1) of those procedures that when you

1 do a review, that you uncover. And I think that's the
2 value in doing this kind of exercise.

3 MS. CANDACE EVERARD: I provided at the
4 break, Mr. Palmer, to you, and Ms. Kalinowsky, and I
5 believe we'll give a -- a stack to Board secretary, a
6 document that we've prepared. And the intention of this
7 document is to restate the final three (3) years listed
8 on Exhibit 11-3, to put the netting back in as it were.
9 And so you'll see at the document -- and I'll -- I'll
10 maybe just wait until it's been distributed.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: Okay. So we will
15 provide as many copies as -- as are needed, but, Mr.
16 Palmer, you've got a copy of this, right? Okay.

17 MR. DON PALMER: Yes, I have it.

18 MS. CANDACE EVERARD: Okay. What -- oh.
19 I believe it'll be Board Exhibit 24, Mr. Chairman. We'll
20 have it entered when the Board representative is back.
21 So this exhibit reflects, in the left-hand set of
22 numerical columns, a restatement of what we see for the
23 three (3) years listed. That is, current year through
24 '12/'13 on 11-3.

25 And then we have in the numerical columns

1 entitled, "Revised", the numbers from 11-3 with the
2 twenty-one (21) removed, or net of the twenty-one (21).

3 Is that fair to say?

4 MR. DON PALMER: It is fair -- fair to
5 say. That's what this shows. Again, I would really
6 caution the -- the Board from taking any stock in this
7 particular exhibit at all, because it's something that
8 wouldn't -- whether we adopted a new allocation procedure
9 or not, wouldn't hav -- wouldn't occur. It's -- it's not
10 relevant.

11 We have shown in AI.19 on that balance
12 sheet that we talked about before, the -- the main
13 difference in the asset and liability account. This one
14 (1) really does impact the employee future benefits a --
15 amount to a -- to a significant ag -- degree.

16 That -- that's the reason it changed. But
17 to say that it would have been this in the future, I -- I
18 think is just a moot point. I'm not sure what purpose it
19 -- it serves.

20 MS. CANDACE EVERARD: I don't know that
21 that's the -- the suggestion. It's just the -- the new
22 document that -- that the Board has provided is -- is
23 intended to reflect those three (3) years just on a
24 consistent basis with the first five (5) years shown in
25 Schedule 1.

1 MR. DON PALMER: And it does that -- I
2 just -- it really is misleading if you were going to use
3 that for any purpose, that's all.

4 MS. CANDACE EVERARD: Now, I understand
5 that the expense distribution ratio, or EDR, will also be
6 used for allocating some other assets and liabilities
7 besides employee future benefits. I -- we know from the
8 material that there are a couple of accounts wherein
9 Deloitte recommended that this ratio be used as opposed
10 to a different one that was used previously by the
11 Corporation, and that's at 2-58, PUB/MPI-2-58, is -- is
12 that right?

13 MR. OTTMAR KRAMER: Yes, I believe that's
14 correct. But back to what Mr. Palmer's point was.
15 Deloitte is not recommending to use it on the provision
16 for employee future benefit. That's why he was
17 indicating it's a moot point. The Deloitte
18 recommendation is to use the payroll ratio, so it won't
19 even be used on that large liability of \$226 million, so
20 that -- that's to his point be -- that it's moot because
21 it's not going to be used on that -- that group of
22 expenses anymore.

23 MS. CANDACE EVERARD: So with respect to
24 that account, that is provision for em -- employee future
25 benefits, the recommendation was a shift away from the

1 EDR to the payroll ratio, whereas for the corporate
2 deposit bank account under cash and investments and the -
3 - one (1) of the accounts under "accounts payable and
4 accrued liability," the recommendation was to move to the
5 expense distribution ratio.

6 MR. OTTMAR KRAMER: I believe that's
7 correct. I don't have that document in front of me. But
8 the magnitude of it, I'm sure, is less than the employee
9 future benefits at 226 million.

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: So just to confirm
14 then, the -- the pro forma balance sheet that we looked
15 at at AI.19, Mr. Palmer, includes -- or Mr. Kramer,
16 whoever wants to answer, includes the new recommendations
17 for use of the expense distribution ratio as suggested by
18 Deloitte.

19 MR. DON PALMER: Let's say in --
20 includes, and I hesitate to use this word, but -- well,
21 let's say re -- restated, which would have been restated,
22 in any event.

23

24 (BRIEF PAUSE)

25

1 MS. CANDACE EVERARD: So if I understand
2 your evidence correctly, irrespective of Deloitte's
3 recommendations, this change in calculation of the
4 expense distribution ratio from the Corporation's
5 perspective would have been made, in any event.

6 MR. DON PALMER: Yes.

7 MS. CANDACE EVERARD: And presumably
8 would have been brought before the Board for review.

9 MR. DON PALMER: Indirectly. The -- the
10 effect on these particular accounts is very small. So --
11 so, yes, there would have been a slight change in
12 allocation, probably imperceptible.

13

14 (BRIEF PAUSE)

15

16 MS. CANDACE EVERARD: When the
17 Corporation made the decision to change the nature of the
18 expense distribution ratio by removing the netting of the
19 21 million did it calculate what the impact would be,
20 across the board?

21 MR. DON PALMER: We have not done that,
22 no.

23

24 (BRIEF PAUSE)

25

1 MR. DON PALMER: It's -- it's something
2 that could, I suppose, be calcula -- calculated. It
3 would take a lot of time, and the impact is negligible.

4 MS. CANDACE EVERARD: Thank you. This is
5 for the last exhibit? Okay.

6 Mr. Chairman, we just have a correction
7 with respect to this last exhibit in terms of the number,
8 and at some point in the process Ms. Hamilton or I will
9 have some comments.

10 There's been some -- a little strangeness
11 in some of the exhibit numbers that have been assigned
12 over the course of the hearing so far that are going to
13 have to be clarified and corrected.

14 This is actually Board Exhibit 17, not
15 Board Exhibit 24, so that should set things straight for
16 this particular document, and as I said, we -- we're
17 going to have to, at some point, clarify some other
18 oddities in the numbering.

19

20 --- EXHIBIT NO. PUB-17: Previously marked Exhibit
21 PUB-24

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: Okay. I'm going to
25 ask the panel then to go to Exhibit 11-4, which is the

1 answer to pre-ask 3-4. This relates to the allocations
2 for the three (3) former DVL departments.

3 Mr. -- I -- I assume this will be for Mr.
4 Palmer, so I'll just wait for you to find that.

5

6 (BRIEF PAUSE)

7

8 MR. DON PALMER: I have it.

9 MS. CANDACE EVERARD: Thank you. Now, we
10 see in the narrative of the answer there's a slight
11 clarification, if you will, with respect to the identity
12 verification and data integrity department.

13 We had previously been speaking, I think,
14 in general terms about a 50/50 allocation for that
15 department between Basic and DVL, and the Corporation has
16 advised here that for that department it's actually a 50
17 percent allocation to insurance as opposed to non-
18 insurance, and then 82.4 percent of that is allocated to
19 Basic, which overall is a 41.2 percent allocation.

20 That's right?

21 MR. DON PALMER: Yes. It -- essentially
22 it's a, I think, Level C allocator, which is insurance,
23 non-insurance, and then there's further allocated. Yes,
24 that's correct.

25 MS. CANDACE EVERARD: Thank you. And we

1 see if we look at the attachment to this document we have
2 the numbers going back to '06/'07 through to current
3 year.

4 And we see with respect to that
5 department, that is identity verification and data
6 integrity, an increase in the compensation expenses over
7 the five (5) year period. In fact, it increases from
8 about four hundred and sixty-five thousand (465,000) to
9 about 2.3 million.

10 Just for the purposes of the record, can
11 you give us the background to that?

12 MR. DON PALMER: Sure. You -- you'll
13 notice that that's not a gradual increase. It's a --
14 it's a one (1) time stepped increase in -- in '08/'09,
15 and that's due to, essentially, the nature of the -- the
16 business went into more documentation in terms of facial
17 recognition in with the new licence release -- releases
18 that are sort of in conjunction with that.

19 So there was a significant increase in the
20 amount of work that we were doing in terms of identity
21 verification at that point in time.

22 MS. CANDACE EVERARD: And that's expected
23 to continue going forward?

24 MR. DON PALMER: Yes, it is.

25 MS. CANDACE EVERARD: And do you have a

1 sense of how many staff are in that department?

2

3

(BRIEF PAUSE)

4

5 MR. DON PALMER: It's about forty (40)
6 staff.

7 MS. CANDACE EVERARD: And we see for the
8 next department, that is the second chart on the sheet,
9 for vehicle registration the changes in compensation have
10 been very incremental, and not particularly drastic over
11 the five (5) year period.

12 Do you have a sense of how many staff are
13 in that department?

14 MR. DON PALMER: About fifteen (15).

15 MS. CANDACE EVERARD: Fifteen (15)?

16 MR. DON PALMER: One (1) five (5), yes.

17 MS. CANDACE EVERARD: Thank you. And we
18 see about half of the expenses in that department are for
19 -- incurred for printing stationery and supplies.

20 That refers to, I take it, the actual
21 vehicle registration documents, and related, or is that
22 for something else?

23 MR. DON PALMER: It would be -- it would
24 be forms, generally.

25 MS. MARILYN MCLAREN: It may also be

1 plates, which are -- you know, the proof of registration
2 and insurance as both components.

3 MS. CANDACE EVERARD: Thank you. And
4 then, thirdly, in the Driver Records Department, which is
5 the last one, we see the two (2) most significant
6 expenses are compensation and data processing, that's
7 right?

8 MR. DON PALMER: That's correct.

9 MS. CANDACE EVERARD: And roughly how
10 many staff are in that department?

11 MR. DON PALMER: About twenty-six (26).

12 MS. CANDACE EVERARD: And the
13 Corporation's evidence is that the allocations reflected
14 are in accordance with the updated methodology being
15 recommended by Deloitte.

16 MR. DON PALMER: Yes, these particular
17 allocation percentages based on work effort is what was -
18 - what was included in the new methodology.

19 MS. CANDACE EVERARD: And I believe the
20 Corporation has stated to the Board that it has provided
21 full detail of the expenses that underlie expense
22 allocations, is that correct?

23 MR. DON PALMER: Cou -- could you repeat
24 that, please?

25 MS. CANDACE EVERARD: I said I believe

1 the Corporation has stated on the record that it has
2 filed with the Board full details of the expenses that
3 underlie the expense allocations.

4 MR. DON PALMER: Ye -- yes, either
5 directly or in -- as in this case, these were the total
6 expenses of these particular three (3) departments, so
7 there's been full disclosure, full amounts.

8 On other departments with the -- the cost
9 allocation, we have generally filed the -- the details of
10 Basic, but because they're -- you have the ath -- the
11 allocator and the allocated methodology, it's just simp -
12 - simply a matter of working backwards to the total.

13 So there's -- there's nothing else hidden
14 on those particular -- it's a straight pro rata
15 adjustment on the expenses in -- in certain departments.
16 The ones that -- that we haven't disclosed are not
17 allocating expenses, but direct expenses.

18 So we have some departments, like special
19 risk Extension, where those particular expenses are not -
20 - are not disclosed because they're a hundred percent
21 allocated to special risk Extension, and, really, there's
22 no impact at all on that particular operation on Basic.
23 So those particular ones we have not disclosed. For all
24 the other that are actually allocated, they're either
25 directly disclosed or can be inferred.

1 MS. CANDACE EVERARD: And when you say
2 that they can be inferred, or you also used the phrase
3 earlier "worked back from," you -- I -- I gather your
4 evidence is that although the information isn't squarely
5 before the Board, it can figure it out, so to speak.

6 MR. DON PALMER: Yes, that's correct. So
7 there -- there's no hidden -- hidden expenses or -- or
8 padded expenses or anything like that. They're --
9 they're all fully disclosed, yes.

10 MS. CANDACE EVERARD: And, as you stated
11 a minute ago, the Corporation has not filed with the
12 Board all corporate expenditure information for the whole
13 of the Corporation.

14 MR. DON PALMER: No. The -- the directly
15 assigned expenses to -- there are -- have no impact on
16 Basic at all.

17 MS. CANDACE EVERARD: Now, you would
18 agree with me that --

19 MS. MARILYN MCLAREN: Ms. Everard, if --
20 if I can jump in here and maybe go out on a bit of a
21 limb, I don't know. But I'm really glad you asked this
22 question because, quite frankly, the Corporation really
23 holds the view that all parties to these proceedings here
24 are working very hard to do a good job, to be fully
25 understood.

1 And we really truly believe that we have
2 disclosed certainly everything that the Board has asked
3 for in terms of disclosure of underlying costs of which
4 some portion or the whole have been allocated to Basic.
5 We believe we should and we believe we have.

6 And -- and I'm making such a strong point
7 of that because it's -- it's confusing, and, therefore,
8 disconcerting to the Corporation's panel when we hear
9 some of the questions that you had when -- when cross-
10 examining Deloitte and KPMG, asking -- and I'm
11 paraphrasing, and maybe I'm getting it wrong, but, you
12 know, it is fair -- is it appropriate or is it fair for
13 the Board to rule on a -- on a allocation when it hasn't
14 seen the underlying costs.

15 Based on what we believe we have shared
16 and based on a reasonable expectation of the applicant,
17 the Corporation, we believe we have. So, we don't even
18 understand the basis of the question, and that's what
19 makes it confusing and disconcerting.

20 If there has been too much left that is --
21 that would require the Board to work back or -- or infer,
22 please let us know. You know, and we have been
23 completely open, as much as we possibly can to fully
24 answer questions about these three (3) new departments,
25 as an example. You know, the -- the cost of management

1 committee have not been asked in the same way. They
2 probably haven't been provided, therefore, in the same
3 way.

4 But the basis of allocation and the costs
5 clearly have been provided. And if there's other -- any
6 underlying costs for which Basic pays the full or a
7 portion that you believe have not been disclosed, we
8 believe it may be just because you haven't asked, because
9 we have no issues with that.

10 We understand that it's a legitimate
11 expectation. You know, and the example -- just one (1)
12 more point, sorry, that Mr. Palmer gave is, you know, the
13 SRE underwriting department has absolutely no cost
14 sharing with anybody. So it doesn't make any sense to us
15 to disclose that. It's a direct assignment. It's not
16 allocated. But anything for which Basic pays the whole
17 or a share, if you want more detail, ask.

18 MS. CANDACE EVERARD: So you would agree
19 then that because significant income expense, asset
20 amounts for Basic are determined by allocation, any
21 pattern in the allocations may be caused by movement in
22 the amount being allocated, or in the amount being used
23 as the basis for the allocation?

24 MS. MARILYN MCLAREN: If there's a
25 significant cost component of the Basic Plan, that is an

1 allocated expense. And if the basis changes, then it
2 could very well result in a significant change to what's
3 assigned to Basic. I think I'm following that.

4 MS. CANDACE EVERARD: Like, in other
5 words -- and -- and we -- we may well be saying the same
6 thing, without the disclosure of the whole, the Board's
7 not in a position to decipher which is which so to speak?

8 MS. MARILYN MCLAREN: That I don't
9 follow.

10 MS. CANDACE EVERARD: You have a
11 quizzical look on your face?

12 MS. MARILYN MCLAREN: Yeah. That I
13 didn't follow. Maybe try another --

14 MS. CANDACE EVERARD: I -- I -- I think
15 your earlier evidence was that the Corporation for
16 matters -- or pieces that are allocated is prepared to
17 share everything with the Board, in order that the Board
18 can analyse the -- not only the methodology of the
19 allocation, but the actual allocation amounts?

20 MS. MARILYN MCLAREN: Yes.

21 MS. CANDACE EVERARD: And the -- the next
22 part of that was for the Board to be in a position to
23 look at any patterns in allocations, whether it's the
24 allocated and end -- sorry.

25 For the Board to be able to look at any

1 patterns in allocations, and to determine whether
2 patterns are being driven by the amount being allocated,
3 or the amount used as the basis for the allocation, in
4 other words, the larger amount, it needs to see both
5 sides?

6 MS. MARILYN MCLAREN: I -- I believe I
7 agree. And I think that's what we've always done. You
8 know, I think -- part of the conversation here about, you
9 know, the new expense allocation, the cost allocation, is
10 that even though we had an old one, it was still modified
11 to a certain extent every year. And -- and any changes
12 were shared with the Board.

13 So -- and clearly the costs -- the costs
14 are always shared. The basis of allocation has been and
15 will continue to be shared. I think that's the whole
16 picture. I don't think I'm missing any -- you know, but
17 if we -- the basis of the costs -- and if you say that
18 the communications department costs \$2 million a year,
19 and 66 percent -- \$2 million is Basic's share, and it's a
20 66 percent share, you can figure out what the department
21 cost overall, right?

22 So -- and if there's a -- if there's some
23 sense as what is assigned, and what is allocated, you
24 know, those -- those are fair questions.

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: TI.7(a) and (b) are
4 examples of documents where we've been provided with a
5 significant level of detail in Basic, but we haven't been
6 given the same overall.

7 And I -- I appreciate the comment about if
8 you have the total, and then the Basic you can figure out
9 the other, but, it's -- I don't believe we have, for
10 TI.7.A or B the level of detail that would enable us to
11 do that.

12 Is that something that the Corporation can
13 provide? So TI.7.A and B, filed for, I guess, corporate
14 overall, but in the level of detail that we see at TI.7.

15 MR. DON PALMER: Because that would be
16 inclusive of directly assigned departments. So, no, that
17 wouldn't -- wouldn't be something that we would
18 necessarily share, but we will share all the pieces that
19 get allocated that comprise the schedule.

20 MS. MARILYN MCLAREN: But I -- I think
21 this really bears further discussion and understanding,
22 because you know, in part in trying to resolve this, I --
23 I think back to one (1) of the comments that Mr. Olfert
24 made in terms of -- you know, like to what extent you
25 really need to delve into the detail.

1 Well, you can get right into the detail,
2 or you can rely on audited statements, or I -- I think
3 there was a third one (1) that he mentioned, but -- you
4 know, I mean if -- if -- how does this Board choose to
5 use its time.

6 And -- and that's, I think, one (1) of the
7 things that we really need to discuss through this
8 because if we gave you all the corporate and, you know,
9 there would be things in there that would be directly
10 assigned to SRE, as an example, not -- you know, very
11 little in terms of the way the Corporation operates is --
12 is shared with SRE the way it would be with DVA
13 administration, or Extension potentially.

14 So you know, we can put it all on the
15 record, and the Board can delve into it, and spend time
16 with its advisors going through, and coming up with
17 questions to ask, and we can answer a bunch of questions.

18 Well, you know, this much of that was
19 directly allocated to not -- you know, something other
20 than Basic. I'm -- I'm not sure that that's what the
21 Board would want to do with all of our time, and the cost
22 of this process, but that's something the Board needs to
23 decide.

24 Because when you have the basis of the
25 allocations, and you have the actual dollars that are

1 being allocated, you -- you have to believe -- first of
2 all, you have to be prepared to intellectually accept the
3 fact that directly assigned costs have absolutely no
4 bearing on Basic at all. If they're directly assigned
5 somewhere else, they have absolutely no bearing on Basic.

6 So if we decided to, you know, cut the SR
7 underwriting department in half, or quadruple it, would
8 have absolutely no affect on Basic. So if there was some
9 department that doubled its expenditure in one (1) year,
10 and when you delved into that found that it was because
11 we decided to do a whole bunch more advertising for
12 Extension, and we decided to share the costs, first of
13 all, that would probably be contrary to the allocation
14 policies that the Board would have approved.

15 But, that is where the -- you know, the --
16 the testing would come in when it is because it's
17 allocated. It's not direct. So we absolutely have to
18 understand each other when it comes to this area.

19 We have to be very clear on what our
20 intention is, and I think -- you know, I -- I may -- I'm
21 not prepared to say yes, absolutely we'll give you all
22 the -- the corporate stuff, and you know, have at it.

23 I don't know. I mean, maybe there's a way
24 to find out more specifically what it is that the Board
25 will really need to see, or understand, to have a comfort

1 level with it.

2 But in terms of having the policies,
3 having the costs assigned to Basic that are driven by
4 those policies, and then having all of this audited,
5 particularly in the first couple of years to a
6 significant level of detail, I th -- I believe is what
7 the Board needs, but clearly, you know, we're -- we're
8 open to understanding what the Board believes it needs.

9 MS. CANDACE EVERARD: Okay. I -- I
10 think, and I -- I appreciate that evidence, Ms. McLaren.
11 I think I'm going to pursue one (1) other small area that
12 I had, and then we'll probably take a short break, Mr.
13 Chairman, and then we'll come back, and close off the
14 cross, because I want to have an opportunity to consider
15 the evidence that you just gave.

16 So just let's -- let's go off of that
17 topic for a few minutes. We'll go to pre-ask 7 through
18 9, so 3-7 through 3-9. These relate to the Corporation's
19 Betterment Policy. These have been entered as Exhibits
20 11 through 9. PUB/MPI Exhibits 11 through 9. 3-7, the -
21 - in 3 -- yeah, in -- in pre-ask, 3-7, the Corporation
22 was asked:

23 "To advise of its current policy
24 regarding betterment in the context of
25 a claim where an insured vehicle is

1 repaired using new parts and
2 replacement of partially used or worn
3 parts."

4 And the Corporation provided a narrative
5 answer explaining, in general terms, its -- its policy
6 with respect to this issue, and we learned in 3-8,
7 Exhibit 11-8, that the Corporation made some changes to
8 this -- to their guidelines within the last eighteen (18)
9 months.

10 Is that right?

11 MR. DON PALMER: Yes, that's correct.

12 MS. CANDACE EVERARD: Can you tell us
13 what prompted the changes with respect to the Betterment
14 Policy?

15 MR. DON PALMER: The passage of time is
16 pretty much the -- the right answer. In -- in -- and
17 again, as all Corporate policy is subject to -- to
18 review, and -- and updates, in this particular one (1) we
19 -- we did understand that one (1) source of frustration
20 for our customers was betterment where there was very
21 small amounts that were applied.

22 So that was the major change wa -- is
23 elimination of depreciation where the amounts was less
24 than fifty dollars (\$50). And it made very little
25 difference overall to the Corporation and really was a

1 significant upgrade for customer service.

2 MS. CANDACE EVERARD: Thank you. And the
3 Corporation at pre-ask 3-8 has said that in addition to
4 changing the percentages, or sorry, related to the
5 changes in percentages for the betterment pending the --
6 or relative to the different vehicle components was a
7 consideration to the fact that vehicles today are built
8 to higher tolerances, and the corresponding life
9 expectancy of the parts has changed?

10 MR. DON PALMER: That's correct.

11 MS. CANDACE EVERARD: Now the third pre-
12 ask with respect to betterment was pre-ask 3-9. And the
13 Corporation there has provided a -- a chart over the last
14 four (4) years indicating its cost -- or total recoveries
15 or claim's cost reduction arising from betterment
16 recaptured. And that number is right in and around 1.3
17 million over that four (4) year period. Is that right?

18 MR. DON PALMER: That's correct.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE EVERARD: Now in 3-7, the
23 Corporation has stated -- just to -- to go back to the
24 narrative of 3-7 for a moment, the Corporation has stated
25 that it has:

1 "A contractual responsibility to return
2 an insured to the same position they
3 were in before the loss occurred."

4 And that's sort of where this all comes
5 from. Would that be fair to say?

6 MR. DON PALMER: That's correct.

7 MS. CANDACE EVERARD: And it's in
8 situations where there's obviously new parts required,
9 like for tires, that trigger the -- the application of
10 the Betterment Policy?

11 MR. DON PALMER: Yes, that's correct.

12 MS. CANDACE EVERARD: Can you tell us
13 what effort the Corporation makes to simply return an
14 insured party to the same position, maybe if new parts
15 are not necessary in an instant, and what its policies
16 are in -- in those regards?

17

18 (BRIEF PAUSE)

19

20 MR. DON PALMER: We use a significant
21 volume of recycled parts so. And we have talked at some
22 length at this Hearing and in past hearings about using
23 recycled parts and there's certain conditions that --
24 when they're available.

25 So on a best-efforts basis, that would be

1 -- on most -- most repairs, that would be probably first
2 choice. They're not always available, so -- so in terms
3 of -- of returning to the exact same condition, sometimes
4 is just impossible, or not -- not practical.

5 MS. CANDACE EVERARD: And does the
6 insured have any say or input into whether new or used
7 parts are used, or incorporate into their vehicle?

8 MS. MARILYN MCLAREN: No, we guarantee --
9 we warranty the used parts just like it was a new part.
10 I guess if someone really had some sort of personal or
11 philosophical objection to having a used part on a
12 vehicle, they could pay the difference between the cost
13 of the used part and the new part, but it -- it's really
14 a cost containment effort on the part of the Corporation.
15 We do warranty the parts and we have very little -- very
16 little pushback from people on this.

17 MS. CANDACE EVERARD: Thank you. Mr.
18 Chairman, what I'd like to do is just take a short break,
19 and then I'll have just a few closing questions, or I --
20 I think that's what I'll have when we come back.

21 THE CHAIRPERSON: Okay, very good.

22

23 --- Upon recessing at 3:57 p.m.

24 --- Upon resuming at 4:15 p.m.

25

1 THE CHAIRPERSON: Ms. Everard...?

2 MS. CANDACE EVERARD: Thank you, Mr.
3 Chairman.

4

5 CONTINUED BY MS. CANDACE EVERARD:

6 MS. CANDACE EVERARD: Okay. Ms. McLaren,
7 following on the dialogue that we had a moment ago with
8 respect to filings and what has or has not been provided
9 and what the Corporation may be willing to provide, I
10 asked about TI.7, and we -- we have that on the record,
11 that the Corporation's not prepared to file corporate-
12 wide TI.7.

13 What about TI.8? Would the Corporation
14 file a corporate-wide TI.8?

15

16 (BRIEF PAUSE)

17

18 MS. MARILYN MCLAREN: The Corporation
19 will consider filing both of those on a corporate basis,
20 but consider. And then assuming you have a little bit
21 further to go, that may help us understand the context
22 here a little bit more. So I guess that's all I would
23 say for now, is that we will consider. And please go
24 ahead.

25

1 --- UNDERTAKING NO. 24: MPI to file a corporate-wide
2 TI-8 (UNDER ADVISEMENT)
3

4 CONTINUED BY MS. CANDACE EVERARD:

5 MS. CANDACE EVERARD: Okay. So we have
6 that under advisement.

7 TI.9 doesn't indicate on its face whether
8 it's corporate-wide or just for Basic, but I -- I
9 actually think it is corporate wide. Am -- am I right
10 about that? This -- this is the staffing numbers.

11 MR. OTTMAR KRAMER: Yes, that's correct,
12 that is corporate.

13 MS. CANDACE EVERARD: Okay. So that's
14 fine for TI.9. The other piece of information that we
15 ask for, and I know we've asked for this before and it
16 hasn't been provided, but we'll -- but we'll ask for it
17 now, is forecasts of the revenue and expenses for all
18 lines of business through the outlook period, which is
19 basically what used to be provided at -- years ago. If
20 you want to take that under advisement, please do so, or
21 if you want to answer now, that's up to you.

22

23 MS. MARILYN MCLAREN: No, I think that
24 one we can answer. I mean, it's the concept of
25 publically disclosing our projections of -- of revenue

1 and income for the competitive lines that we're not
2 prepared to do.

3 MS. CANDACE EVERARD: Okay. I'll go then
4 to a few questions for you, Mr. Palmer, and these follow
5 on the direct evidence that you gave on the first day of
6 the hearing, that first morning.

7 You -- and obviously the -- your evidence
8 is what it is, it's on the record, but you -- you
9 detailed a number of factors that, in the view of the
10 Corporation, affect Basic rate making.

11 Is that fair?

12 MR. DON PALMER: Yes, that's fair.

13 MS. CANDACE EVERARD: And obviously there
14 were a number of factors that affected Basic rate making
15 in -- in your evidence?

16 MR. DON PALMER: Yes.

17 MS. CANDACE EVERARD: Would it be fair to
18 say that any factor that affects money in or out of Basic
19 can affect Basic rates?

20 Is that a fair comment?

21 MR. DON PALMER: That -- that's fair.

22 The rate making is the expected cost of all costs
23 associated with the risk transfer, so if there's money in
24 or out on a perspective basis then, yes, I would agree
25 with that.

1 MS. CANDACE EVERARD: Thank you. Now,
2 just turning a little bit to a bit of a different point,
3 we have some evidence on the record with respect to the
4 portion of the Extension market held by the Corporation.

5 We have a document on that, and I'm -- I'm
6 not going back to that, but as distinct from that, can
7 you tell us what is the current percentage approximately
8 of Basic customers that also buy Extension products?

9 It's a bit of a different question.

10 MR. DON PALMER: I'm -- I'm guessing, but
11 by any Basic -- that buy any Extension product, it's
12 probably 90 percent.

13 MS. CANDACE EVERARD: And am I correct
14 that every Extension purchase overlies a Basic policy?

15 MR. DON PALMER: No, that would not be
16 correct.

17 MS. CANDACE EVERARD: Can you tell us
18 what kinds of Extension purchases don't overlie a Basic
19 policy?

20 MR. DON PALMER: Vacation or driver's
21 policy, for instance. So rent -- rental car lay-up
22 policies wouldn't have to have an underlying Basic
23 component.

24 MS. CANDACE EVERARD: Can you give us a
25 sense of the relativity between those Extension

1 purchasers that do overlie a Basic policy, and those that
2 do not like the ones you've just described, lay-up and
3 car rental?

4 MR. DON PALMER: The -- the vast majority
5 would underlie a Basic pol -- policy, whether it's 90
6 percent or 95, that's a guess, but it would be a large
7 proportion.

8 MS. CANDACE EVERARD: So you're satisfied
9 that it would be in that range, ninety (90) to ninety-
10 five (95).

11 MR. DON PALMER: Yes.

12 MS. CANDACE EVERARD: That's fine. Now,
13 we had evidence on the streamline renewal process, and
14 the new structure that's come into effect, that a
15 commission is paid every year for five (5) years to the
16 broker of record, and we spoke about that people may --
17 may or may not renew by actually going into the office,
18 and et cetera.

19 That's right?

20 MR. DON PALMER: Yes. I recall that.

21 MS. CANDACE EVERARD: And we have
22 evidence from Ms. McLaren, I believe it was, that in the
23 case of Extension premiums the commission paid to the
24 broker is about 18.5 percent.

25 That's right?

1 MR. DON PALMER: Yes, that's correct.

2 MS. CANDACE EVERARD: So let me make sure
3 that I have this right: In a situation wherein there are
4 no changes to coverage, and the broker of record gets a
5 commission for five (5) years on a particular policy on
6 the Extension side, at the end of the five (5) years they
7 would have accumulatively a 92.5 percent commission on
8 one (1) year?

9 MR. DON PALMER: It -- it's on five (5)
10 years of policy, and they pay a premium that's paid every
11 one (1) of those years, but you add them all up and they
12 get 92 percent over the five (5) years, yes.

13 MS. CANDACE EVERARD: Of one (1) year's
14 premium, basically.

15 MR. DON PALMER: Yes.

16 MS. CANDACE EVERARD: That's what I was -
17 - that's what I was getting at.

18 And does the Corporation have a view of
19 that arrangement in terms of its prudence, or any other
20 aspect that it can share with the Board?

21 MR. DON PALMER: It's in the regulations,
22 so I have nothing more to say than that.

23 MS. CANDACE EVERARD: Now, we know that
24 one (1) of the corporate goals of MPI is to return 85
25 percent of premiums to ratepayers, or something like

1 that. And we can go to the Corporate goals if you wish,
2 but I'm -- I'm sure that you're familiar with them.
3 That's going to be my question.

4

5 (BRIEF PAUSE)

6

7 MS. MARILYN MCLAREN: I mean, these
8 things are always contextual, right. It's -- it's a goal
9 that was established when the Corporation was
10 established, which was established to administer the
11 compulsory program more so than anything else, and we --
12 we think about that within the Basic Compulsory Insurance
13 Program. That's -- that's where the significant
14 financial advantage is compared to private sector models.
15 That's what we compare it to. It's always based on the
16 Basic Compulsory Program.

17 MR. DON PALMER: And if I can -- I just
18 pulled out my annual report, page 25 of the annual
19 report. Goal 2 states:

20 "The Basic plan will return at least 85
21 percent of premium re -- revenue to
22 Manitobans in the form of claims
23 benefits."

24 MS. CANDACE EVERARD: So that particular
25 goal as drafted is specific to Basic and not applicable

1 to the whole of the Corporation?

2 MR. DON PALMER: That's correct.

3 MS. CANDACE EVERARD: Mr. Palmer, just
4 one (1) more question with respect to the -- your answer
5 about the commission rate being in the -- in the
6 regulation.

7 Was there not negotiation with respect to
8 that prior to its enactment in regulation, as would have
9 been the case on the Basic side?

10 MS. MARILYN MCLAREN: The Corporation
11 worked with the brokers to find mutually acceptable
12 commission levels on everything, and it was really a
13 joint recommendation to government that ended up being in
14 a regulation.

15 MS. CANDACE EVERARD: So it flowed from
16 discussions between the Corporation and the brokers?

17 MS. MARILYN MCLAREN: Yes, it did.

18 MS. CANDACE EVERARD: Thank you. Okay.
19 Can you tell us -- now, coming back to the -- the root of
20 the Rate Application, the -- the request for a 4 percent
21 rate reduction.

22 Can you tell us, if that is granted, what
23 the risk would be that there would need to be a full or
24 partial offset by increases in the foreseeable future?

25 MR. DON PALMER: The -- the rate as

1 established is the expected value of the transfer of risk
2 for a one (1) year period. So from that standpoint, I
3 supposed there's a possibility that there could be
4 something happen in '11/'12 that would case a re -- a
5 massive reduction in RSR that would be out of the
6 expected value that would be rebuilt on a retrospective
7 basis.

8 But in terms -- if that doesn't happen in
9 a very unlikely event that you'd get that major kind of
10 event, we would never retroactively recoup gain/losses
11 from the '11/'12 year. If -- if the rate is -- so the --
12 the rate will be the rate. We -- we wouldn't restate.

13 Would it be possible in '12/'13 in -- in
14 our Rate Application that we would need a small increase
15 because of inflation, for instance, in -- inflationary
16 effects, then that's quite possible. Given that our
17 upgrade is at or better than inflation, that's probably
18 unlikely too.

19 So I don't si -- think that we're looking
20 at this 4 percent rate decrease as -- as being a whipsaw.
21 It's -- it's what we set the '11/'12, '12/'13 rates -- or
22 '11/'12 rates to be. And when we're back here next year
23 to talk about '12/'13 and -- rates and we have our new
24 projections, then, at that point, we'll -- we'll discuss
25 that, but we won't -- we won't have to restate the

1 '11/'12 rates.

2 MS. MARILYN MCLAREN: Ms. Everard, that -
3 - that was a somewhat academic response from Mr. Palmer.

4 MR. DON PALMER: It's who I am.

5 MS. MARILYN MCLAREN: Yes, rates are for
6 a one (1) year period. But I think one (1) of -- to
7 answer that question, I think one (1) of the things that
8 the Board should look to itself are the -- the financials
9 during the outlook period a year ago and the same
10 financials during the outlook period now today, and
11 they're very similar except we have pulled down the net
12 income in those future years only because of the 4
13 percent decrease we're applying for this year.

14 So this is not a situation where our view
15 of the future has had any marginal or significant change
16 from twelve (12) months ago. And the -- the projections
17 into the outlook period have been quite stable for the
18 last few years. We have absolutely no expectation that
19 that will change. The Corporation plans no changes to
20 its -- you know, no fundamental changes to its -- its
21 reinsurance program.

22 We've talked here about conservatism in
23 our -- in our claims forecasting, that -- that some may
24 or may not see. So the likelihood, based on the
25 processes that the people in this forum have relied on

1 for the years, being as solid as it is this year compared
2 to last year, I think is a really good indicator that if
3 the Board should approve this 4 percent rate decrease, it
4 will not have to be retracted in the next year, or -- or
5 foreseeable future based on the stab -- stability of the
6 outlook forecasts that we've had up until now.

7 MS. CANDACE EVERARD: Thank you. My next
8 question is -- is similar. And if -- if there's nothing
9 specific that you want to add, then you can just say so,
10 but my next question was going to be with respect to the
11 rebate that's being sought, whether the Corporation had a
12 view of what the risk may be, that that may need to be
13 fully or partially offset in the future, if granted.

14 And so you've both given me, I think, a
15 fairly comprehensive answer. If there's anything -- any
16 nuances or additions that you'd like to make, then please
17 go ahead with respect to the rebate.

18 MR. DON PALMER: And -- and I'll try my
19 academic response first. The rebate is based on the RSR
20 plus IFRS adjustment as at February 28th of 2010. It's
21 in the bank. It's there. It exceeds the PUB target
22 level, and that's what we're -- we're rebating. So it's
23 very much -- unlike the rate, with the 4 percent rate
24 decrease, that's prospective in nature, and we are going
25 out on our projections and our methodologies are sound,

1 but it's still the future and you don't know what
2 necessarily is going to happen.

3 With the rebate it is very much a
4 retrospective measurement, somewhat mechanistic. And
5 we're re -- rebating the excess of the PUB target. So
6 from that standpoint, if -- if the risk of changing the
7 rate outlook is minimal, the change to the rebate would
8 be zero.

9 MS. MARILYN MCLAREN: Having said that,
10 the Board really ought to rely though, in my view, on the
11 same financial strength demonstrated in that outlook
12 period. Because, quite frankly, I wouldn't be supporting
13 a rebate even if we were this much in excess of the PUB
14 established target if the future years looked like we may
15 very well need rate increases, or we're -- very
16 marginally break even.

17 That that's not what we expect in the
18 future at this point, and I think in terms of the
19 strength of the application for the rebate, the -- the
20 financial strength depicted in those outlook financials
21 should be relied on for that as well.

22 MS. CANDACE EVERARD: Thank you. Mr.
23 Palmer, when you were giving the answer to the question
24 about the rate reduction, you used the phrase, "whipsaw".

25

1 Can you just elaborate on what that means,
2 for the record?

3 MR. DON PALMER: "Whipsaw", I just meant
4 up and down. So a 4 percent rate decrease next year,
5 followed by a 4 percent rate increase the next year,
6 followed by a 4 percent rate decrease the following year.
7 Just up and down.

8 MS. CANDACE EVERARD: Thank you. Just
9 one (1) last question. I think that it is the last.

10 Can you tell us, if the Corporation wrote
11 off its deferred costs, would it still be seeking a 4
12 percent rate reduction and a \$92 million rebate?

13 MR. DON PALMER: Just so I'm clear, are
14 you talking about the deferred development costs on
15 Basic?

16 MS. CANDACE EVERARD: Yes.

17 MR. DON PALMER: That's the type of
18 hypothetical question that really, I'm -- I'm very
19 uncomfortable to answer. The reason that we have a
20 deferred development cost is there is an economic value
21 in the future; that's the criteria of section 3064. So
22 to speculate on what we would or would not do if we
23 didn't follow the CICA Handbook I think is an academic
24 question, and I -- I'm not sure I'm prepared to answer
25 that.

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(BRIEF PAUSE)

THE CHAIRPERSON: Mr. Palmer, I can honestly say I didn't expect that question, but I'm a little bit curious about your answer, in a sense, because deferred development costs by nature are -- they're gone. I mean, if you -- whether you write them off or not, they're not a future cash expense.

MR. DON PALMER: No, but they're an expense that go -- that form part of your expenses for the -- again, the -- the amortiza -- amortization is included in your expense base going forward.

I guess the other way of looking at that, and -- and I don't know what the exact numbers would be, but if you wrote off some of those deferred development costs, your expenses going forward would be less, so your rate decrease could be bigger, but your RSR would also be less, so your rebate would be less.

So there's -- you'd -- you'd almost get a direct swap between rebate and rate.

THE CHAIRPERSON: It was an interesting question. Are you finished, Ms. Everard?

MS. CANDACE EVERARD: I believe so, Mr. Chairman. I know that there are a couple of outstanding

1 undertakings that we may have some questions on once
2 they're answered, but other than that, I -- I'm quite
3 confident that we've com -- completed the cross on behalf
4 of the Board.

5 THE CHAIRPERSON: I see Mr. Williams
6 looks extremely eager. And I apologize for this, but I
7 just cannot resist asking.

8 Why would MPI agree to an 18 1/2 percent
9 commission when you have 95 percent of the Extension
10 business?

11

12 (BRIEF PAUSE)

13

14 MS. MARILYN MCLAREN: I'm just trying to
15 think back in my mind to the process and the discussions.
16 You know, I mean, I think -- I -- I think it's fair to
17 say that streamlined renewals had a potential to hurt our
18 Extension business, and we want to make sure that didn't
19 happen.

20 We want to work with brokers. We want to
21 continue to make sure the Manitobans choose MPI even when
22 they don't have to. So we -- we don't believe that we're
23 paying more than we should. We don't believe we're
24 paying an inordinate amount. We think it is appropriate
25 given the -- the way the -- the business is done in the

1 future.

2 It is -- as much as we talk in these
3 proceedings, you know, I mean, the first day of these
4 hearings we were -- sorry, excuse me, that's not true.
5 Some of the conversation at standing committee of the
6 legislature about competition the Corporation faces for
7 its competitive lines, and, you know, that very same week
8 CTV was running a story about competitive auto Extension
9 opportunities for people in Manitoba. It -- it's out
10 there. It's real.

11 We don't want it to be any bigger. We are
12 very pleased with the extent that Manitobans choose us
13 when they don't have to, and we -- we think that that was
14 one (1) of the things that we could do to -- to help make
15 it stay that way.

16 THE CHAIRPERSON: Thank you for answering
17 that. Mr. Williams -- thank you, Ms. Everard.

18 Mr. Williams, do you want to start now?
19 We might as well get underway.

20 MR. BYRON WILLIAMS: I'll -- I'll rework
21 some things, Mr. Chairman. I had a rather lengthy
22 section at the start, but I think we'll move to a shorter
23 area.

24 THE CHAIRPERSON: Thank you.

25 MR. BYRON WILLIAMS: And I did want to

1 note that Ms. DeSorcy has returned. She got very excited
2 when I told her that there was a bambi map, or a deer
3 map, out from a -- from an undertaking, and she had to
4 see it at --

5 THE CHAIRPERSON: But you didn't tell her
6 why the map was there.

7 MR. BYRON WILLIAMS: I confess that, Mr.
8 Chairman.

9

10 CROSS-EXAMINATION BY MR. BYRON WILLIAMS:

11 MR. BYRON WILLIAMS: Ms. McLaren, I had
12 planned to start with you, but I'm -- I'm going to move
13 to Mr. Palmer instead.

14 Mr. Palmer, I want to talk about driver
15 safety rating for a -- a few moments, and not that I ever
16 expect to get there, but could you remind me what I would
17 need to achieve as a driver to reach DSR Level number 10?

18

19 (BRIEF PAUSE)

20

21 MR. DON PALMER: Are you talking about if
22 you started new as a driver today, or if you were
23 transitioned from the old program, because it's very
24 different.

25 MR. BYRON WILLIAMS: What I'm looking

1 for, Mr. Palmer, and -- and if my question's -- what are
2 the characteristics of drivers who've reached DSR Level
3 10 effective 2011/'12?

4 What's -- what is the characteristic in
5 the group in terms of claims free driving experience, and
6 also conviction free?

7 MR. DON PALMER: Essentially the short
8 answer is ten (10) years of claims and conviction-free
9 driving. It doesn't work out quite that way but, for
10 argument, long-term driving could be -- there could be
11 cases where there might have been the odd infraction in -
12 - in recent years, but by and large it's long-term safe
13 driving.

14 MR. BYRON WILLIAMS: So as a rule of
15 thumb, for DSR Level 10, I can use ten (10) years claims
16 and conviction free.

17 You'll accept that?

18 MR. DON PALMER: And in fact, that's
19 exactly what it would be if you were to start as a clean
20 driver, or as a new driver today, and drove ten (10)
21 years claims free, then you would be at DSR Level 10.

22 MR. BYRON WILLIAMS: I could only hope
23 that I was starting as a driver with ten (10) years
24 claims and convictions free, Mr. Palmer.

25 For DSR Level 15, would I be correct in

1 suggesting then, again recognizing that there may be a
2 few exceptions, that we can -- a fifteen (15) years
3 claims free, conviction free experience would do the
4 trick?

5 MR. DON PALMER: And in fact, for the
6 transition in '10/'11, that's exactly the -- the
7 criteria.

8 MR. BYRON WILLIAMS: And it would be fair
9 to say that within that group of DSR leven -- Level 15,
10 there might indeed be people with twenty (20) years
11 claims and conviction free, correct?

12 MR. DON PALMER: Yes.

13 MR. BYRON WILLIAMS: Twenty-five (25)
14 years claims and conviction free?

15 MR. DON PALMER: Or thirty (30), yes.

16 MR. BYRON WILLIAMS: You can turn, if you
17 would, we're not going to come right to it, but for
18 convenience sake, at the PUB book of documents, which is
19 PUB Exhibit number 10, if I'm -- I've got the numbering
20 system corrected, anyways, Tab 36. And that's a response
21 to PUB-1-87, page 7, sir.

22

23 (BRIEF PAUSE)

24

25 MR. BYRON WILLIAMS: So Mr. Palmer, just

1 if you're still looking, it's Tab 36 of the PUB book of
2 documents, the response to PUB-1-87(c), page 7.

3 MR. DON PALMER: I have it.

4 MR. BYRON WILLIAMS: And I'll come to
5 that graph in just one (1) second. But you'll confirm
6 for me that the original research that underlay the 2009
7 DSR Application indicated that drivers with ten (10) or
8 more merits were expected to have much lower claims costs
9 than premiums paid.

10 Is that correct?

11

12 (BRIEF PAUSE)

13

14 MR. BYRON WILLIAMS: I think, if you're
15 looking for an authority, Mr. Palmer, I'm quoting right
16 from your SM -- SMS, but...

17 MR. DON PALMER: Yes, that would be
18 correct.

19 MR. BYRON WILLIAMS: Your evidence, as
20 well, in the original research leading up to the 2009 DSR
21 Application indicated that driver risk continues to de --
22 decrease for drivers with up to fifteen (15) years of
23 clean driving experience, correct?

24 MR. DON PALMER: Yes, I recall that.

25 MR. BYRON WILLIAMS: And by that you mean

1 that drivers with fifteen (15) merits are expected to
2 have a lower at-fault claims frequency than drivers with
3 eleven (11) to fourteen (14) merits.

4 Would that be fair?

5 MR. DON PALMER: That's fair.

6 MR. BYRON WILLIAMS: Just referring to
7 this graph on page 7 of your response to PUB-1-87(c), I
8 think you indicated in your conversation with My Friend,
9 Ms. Everard, that -- that it was a favourite graph of
10 yours, Mr. Palmer.

11 Right a bell?

12 MR. DON PALMER: Rings a bell.

13 MR. BYRON WILLIAMS: And really -- and if
14 you'll disagree with me, you'll correct me, but what this
15 graph suggests is that if we looked at the -- between
16 2004 and 2 -- 2006, at fault claims frequency for drivers
17 at DSR level 15, their experience was lower than other
18 DSR levels, correct?

19 MR. DON PALMER: Yes, that's correct.

20 MR. BYRON WILLIAMS: Significantly lower?

21 MR. DON PALMER: Certainly
22 "significantly" is -- is a relative term. The frequency
23 looks like it's about half, maybe 60 percent of those at
24 DSR levels 11 to 14.

25 MR. BYRON WILLIAMS: "Significantly" is

1 more than just a relative term, is it not? It is not a
2 term of statistical art, sir?

3 MR. DON PALMER: Sure, I can agree with
4 that.

5 MR. BYRON WILLIAMS: And using it in that
6 vernacular, in that way, the at fault claims frequency
7 for those at DSR level 15 was suggested their at fault
8 claims frequency was significantly lower than for the
9 other DSR levels, sir?

10 MR. DON PALMER: Yes, I'll agree with
11 that.

12 MR. BYRON WILLIAMS: And certainly if
13 your Application for -- for 2011/'12 is -- is approved,
14 drivers who achieve the heights of which I can only
15 imagine, DSR level 15, we'll see that their behaviour
16 rewarded in terms of a vehicle premium discount of 30
17 percent, is that right, sir?

18 MR. DON PALMER: That's correct.

19 MR. BYRON WILLIAMS: And the theory
20 underlying that reward is that a demonstrably lower risk
21 should re -- result in a demonstrably lower vehicle
22 premium; fair enough?

23 MR. DON PALMER: That's fair, yes.

24 MR. BYRON WILLIAMS: And that is indeed a
25 matter of fairness, that low risk drivers should play --

1 pay relatively less than high risk drivers, correct?

2 MR. DON PALMER: Yes.

3 MR. BYRON WILLIAMS: And as DSR works, or
4 at least I'll suggest to you that as it works it's --
5 this system is also a mechanism to incent or encourage
6 good driving behaviour in that drivers like me, higher
7 risk drivers, who amend their behaviour can see
8 substantial rewards.

9 MR. DON PALMER: Yes, it's certainly the
10 hope of the Corporation that we do see reduced claims
11 frequency in the long-term.

12 MR. BYRON WILLIAMS: Now, I believe in
13 your discussion with My Learned Friend Ms. Everard last
14 week, or it might have been the week before, I can't
15 recall anymore, within the past month, you suggested that
16 for the 2011/'12 year, those drivers at the DSR level 15,
17 you would estimate that there would be about one hundred
18 and eighty-five thousand (185,000) driver approximately,
19 sir.

20 MR. DON PALMER: That sounds about right.
21 I know that there's a reference on that, but I'll take
22 your word for it for now.

23 MR. BYRON WILLIAMS: And we've discussed
24 already that within this group at DSR level 15 there are
25 drivers with fifteen (15) years claims free experience,

1 as well as those with twenty (20) or twenty-five (25).

2 That would be fair, sir?

3 MR. DON PALMER: That's fair.

4 MR. BYRON WILLIAMS: Now, this is my
5 recollection from the 2009 DSR ap -- Rate Applica -- or
6 DSR Application, but you'll correct me if I'm wrong.

7 It was my understanding from that
8 Application that the Corporation did not undertake a
9 further analysis of DSR level 15 to consider, for
10 example, where there -- there were statistically
11 significant differences in at fault claims frequency
12 between persons who had fifteen (15) years clean driving
13 experience versus those who has fif -- fifteen (15).

14 Is that your recollection, sir?

15 MR. DON PALMER: That is essentially my
16 recol -- recollection. I -- I think we went to the
17 fifteen (15) years. There's -- as you move up the scale
18 there is a -- less and less data to work with. Other
19 factors may come into effect, but I would -- I would
20 recall that we didn't go beyond fifteen (15).

21 MR. BYRON WILLIAMS: So at -- at this
22 point in time it would be fair to say that the
23 Corporation is not in a position to say whether those
24 with fifteen (15) years claims free experience bring
25 higher risk to the sess -- system in the statistical

1 sense, than those with twenty (20) years claims free
2 experience.

3 Would that be fair?

4 MR. DON PALMER: Yeah, I don't know the
5 answer to that question. Yeah, in terms of -- of data
6 availability, fifteen (15) was the limit to where we
7 could go.

8 MR. BYRON WILLIAMS: Well, Mr. Palmer,
9 and again, you'll correct me if I'm wrong, but my -- my
10 understanding from the 2009 DSR Application was that at
11 that point in time the Corporation was open to the -- the
12 examination in future times of -- of whether there are
13 statistically significant differences between those
14 groups.

15 Would that be fair?

16

17 (BRIEF PAUSE)

18

19 MR. DON PALMER: As we go forward, that's
20 true, yes.

21 MR. BYRON WILLIAMS: Because it is, of
22 course, quite conceivable that those with more years of
23 claims free experience have a lower claims frequency than
24 those with fewer years of claims free experience, even at
25 the twenty (20) -- fifteen (15) and twenty (20) level,

1 sir?

2 MR. DON PALMER: As we look at the graph
3 on page 7, there really is a flattening out of that
4 graph, sort of from it looks like eight (8) or nine (9)
5 back and then a -- a little dip at fifteen (15).

6 The reason for that dip is basically
7 that's a -- a very large group of people that -- that may
8 have fifteen (15) years or may have thirty (30) years.
9 We -- we just don't know.

10 So, there is a flattening. Where exactly
11 that flattens, I don't know the answer to that.

12 MR. BYRON WILLIAMS: There's a
13 flattening, but there's a dip between fourteen (14) and
14 fifteen (15), suggesting that there may be further dips
15 as we -- as we move out into higher years of claims free,
16 sir.

17 Would that be fair?

18 MR. DON PALMER: There could be, yes.

19 MR. BYRON WILLIAMS: And again, I -- and
20 I appreciate the Corporation being open to examining this
21 in future years, but given the lack of research, and I
22 don't mean that as a criticism at this point in time,
23 that does leave open the possibility that those at twenty
24 (20) years claims free are -- their premium discount may
25 overstate the risk that they bring to the system. Fair

1 enough?

2 MR. DON PALMER: I think that's -- that's
3 a fair statement.

4 MR. BYRON WILLIAMS: Mr. Chairman, I -- I
5 have an exhibit that I -- I wish to discuss, but it'll
6 probably take me fifteen (15) or twenty (20) minutes to
7 go through it. It -- it's related, but this -- I -- I'm
8 at the Board's -- Mr. Kruk may murder me, but...

9 THE CHAIRPERSON: Okay, Mr. Williams.
10 Yes.

11 MR. BYRON WILLIAMS: And I'll just -- I
12 had shared -- I can indicate to the Board that I had
13 shared this exhibit with MPI last week. And my
14 understanding is that we'll go through that, but I think
15 I can ask the Board secretary to distribute it, CAC/MSOS-
16 8.

17
18 (BRIEF PAUSE)

19
20 CONTINUED BY MR. BYRON WILLIAMS:

21 MR. BYRON WILLIAMS: Mr. Palmer, you --
22 you probably don't need to -- to turn there, but you'll
23 see that the data source for this table is -- the
24 Corporation's response to CAC/MSOS-1-136, correct?

25 MR. DON PALMER: Yes, and we did verify

1 that.

2 MR. BYRON WILLIAMS: Okay. And -- and
3 you've also been generous enough to verify the
4 calculations on this table?

5 MR. DON PALMER: Yes.

6 MR. BYRON WILLIAMS: And do you consider
7 the calculations to be accurate, sir?

8 MR. DON PALMER: Yes.

9

10 (BRIEF PAUSE)

11

12 MR. BYRON WILLIAMS: Thank you for your
13 courtesy in doing that. Just to assist the -- the reader
14 of this very wide table, Mr. Palmer, if I could get you
15 first of all to -- to go down to the very last line,
16 you'll see the heading, "Total Number All DSR Levels."

17 Do you see that, sir?

18 MR. DON PALMER: Yes, I do.

19 MR. BYRON WILLIAMS: And if I turn to the
20 first number in that line under the col -- column 2010 to
21 '11, we'll see that the Corporation estimates they'll be
22 seven hundred and seventy-one thousand five hundred and
23 forty-five (771,545) earned driver units for the 2010/'11
24 year.

25 Would that be accurate, sir?

1 MR. DON PALMER: Yes, that's correct.

2 MR. BYRON WILLIAMS: And staying on this
3 line but working out to the 2014/2015 year, you'll agree
4 with me that the Corporation's estimate of earned driving
5 units is expected to grow to about eight hundred and
6 nineteen thousand (819,000) in 2014/'15; correct?

7 MR. DON PALMER: That's our projection,
8 yes.

9 MR. BYRON WILLIAMS: Just to move one (1)
10 line up, again for the purposes of explaining the table,
11 sir, there's a -- the next line up there's a heading,
12 "Total," and it would be your understanding that -- that
13 this -- this represents the Corporation's estimate of
14 earned driving units in each particular year at DSR
15 Levels 10 through 15.

16 Is that right, sir?

17 MR. DON PALMER: Yes, that's correct.

18 MR. BYRON WILLIAMS: So we see, for
19 example, in 2010/'11 that there's about three hundred and
20 seventy-nine thousand (379,000) earned driver units
21 between DSR Levels 10 and 15.

22 Correct, sir?

23 MR. DON PALMER: Yes.

24 MR. BYRON WILLIAMS: That's about forty
25 (40) -- 49 percent of the -- of the population, correct?

1 MR. DON PALMER: Yes, that's correct.

2 MR. BYRON WILLIAMS: Okay. And if we
3 move out again to the 2014/2015 year, we'll see that in
4 terms of the Corporation's estimate for drivers at DSR
5 Levels 10 through 15, it estimates that population to
6 grow to about four hundred and seventy-one thousand
7 (471,000) earned driver units, sir, correct?

8 MR. DON PALMER: Yes, that's correct.

9 MR. BYRON WILLIAMS: And its percentage
10 of the total population would be somewhere between 57 and
11 58 percent of the -- of the total.

12 Would that be correct?

13 MR. DON PALMER: Yes, that's correct.

14 MR. BYRON WILLIAMS: And so that would
15 leave about 42 or 43 percent of the population in the
16 group with DSR ratings of nine (9) or less.

17 Would that be right?

18 MR. DON PALMER: Yes, that would be
19 correct.

20

21 (BRIEF PAUSE)

22

23 MR. BYRON WILLIAMS: And just moving up
24 that column, stay in the 2014/2015 year, if we look at
25 those at DSR at Level 15, they -- they would amount to

1 over two (2) -- they're estimated in terms of earned
2 driving units to exceed two hundred thousand (200,000).

3 Would that be right for --

4 MR. DON PALMER: Yes, that's --

5 MR. BYRON WILLIAMS: -- for that year?

6 MR. DON PALMER: -- yes, that's correct.

7 MR. BYRON WILLIAMS: So about a quarter
8 (1/4) of the total population, sir, correct?

9 MR. DON PALMER: Yes.

10 MR. BYRON WILLIAMS: And if one combined
11 them with Level 14, that would be just a bit less than
12 three hundred thousand (300,000) estimated earned units,
13 correct?

14 MR. DON PALMER: Yes, that's correct.

15 MR. BYRON WILLIAMS: So in total, that
16 would be about 36 percent of the total earned unit --
17 estimated earned unit population in DSR Levels 14 and 15,
18 correct?

19 MR. DON PALMER: Yes.

20 MR. BYRON WILLIAMS: Okay.

21

22 (BRIEF PAUSE)

23

24 MR. BYRON WILLIAMS: Just moving to the
25 top part of the -- the graph now, DS -- DSR Levels -- and

1 I want to focus exclusively on DSR Levels 10 through 15.

2 You'll agree, and we'll -- we'll perhaps
3 move to the year 2012/'13, you'll agree that of the --
4 speaking exclusively of the population between DSR 10 and
5 15, there's about four hundred and thirty-one thousand
6 (431,000) with earned units with -- estimated in that
7 population for 2012/'13; would that be right, sir?

8 MR. DON PALMER: Yes, that's correct.

9 MR. BYRON WILLIAMS: And of that
10 population, it would be fair to say that about 48 percent
11 of that population would either be in DSR level 14 or DSR
12 level 15.

13 Would that be right?

14 MR. DON PALMER: Yes, that's correct.

15 MR. BYRON WILLIAMS: If I move out to
16 2014/'15, of the total population between DSR levels 10
17 and 15 of four hundred and seventy-one thousand (471,000)
18 approximately, you'll agree that over 63 percent of that
19 population would be in DSR levels 14 or 15.

20 Would that be fair?

21 MR. DON PALMER: Yes, that's correct.

22 And it sort of is a natural progression as -- as people
23 move up the scale, that we see in '10/'11 two (2)
24 bubbles, one (1) at DSR 15, one (1) at DSR 10. I can
25 tell you that there's another bubble at DSR level 7, and

1 that's people that have a 25 percent discount and less --
2 and not necessarily all their merits.

3 So as we progress through the chart, as
4 you get from -- onto fourteen (14), fifteen (15), that
5 large number, the ninety-five thousand (95,000) is
6 basically the hundred and ninety-nine thousand (199,000)
7 that moves up the chart.

8 The other little bubble that you see, the
9 fifty thousand (50,000) at DSR 11, is those people that
10 were at DSR 7 at the beginning of this timeframe that
11 bubbled up the chart.

12 MR. BYRON WILLIAMS: Now, in terms of the
13 DSR level 7, how big is the bubble right now, sir,
14 roughly?

15 MR. DON PALMER: It's about fifty-seven
16 thousand (57,000) people. It's not as big as the other
17 two (2).

18 MR. BYRON WILLIAMS: So we've got a
19 little bubble at DSR level 7 currently.

20 You'll agree with me that the bubble in
21 2014/'15 for DSR levels 14 and 15 is a pretty big one,
22 sir?

23 MR. DON PALMER: Yes, it is.

24 MR. BYRON WILLIAMS: This -- this moves
25 to -- I'm moving off this area, but I have just a couple

1 of questions that -- that would be -- they may better go
2 to Ms. McLaren than -- than yourself, or they may not.
3 I'll just...

4 In -- in terms of the allocation of the
5 RSR rebate, did the Corporation consider allocating it in
6 any other manner than basically a pro rata basis?

7 MS. MARILYN MCLAREN: Yes, but only
8 briefly. There's certainly other ways to do it, but we
9 really concluded in fairly short order that the best
10 approach would be to propose exactly what we had done
11 previously.

12 MR. BYRON WILLIAMS: And I'm not
13 suggesting my clients are going to take issue with that,
14 Ms. McLaren, but presumably one (1) other vehicle that
15 you could rebate, the RSR, and is some sort of good
16 drivers rebate, something like that.

17 MS. MARILYN MCLAREN: Absolutely. I
18 mean, you could propose that only people with merits
19 receive the rebate.

20 You could propose to do the rebate on the
21 -- the full un-discounted premium for everyone, which
22 would significantly weight more dollars towards the best
23 drivers as a percentage of what they actually paid. They
24 would get a much larger percentage than people who did
25 not qualify for the discount.

1 So there's certainly ways where it could
2 be weighted towards good drivers.

3 MR. BYRON WILLIAMS: And, again, I'm not
4 trying to suggest any position on my clients, but,
5 philosophically could -- could you talk from at a high
6 level again on the pros and cons of using some sort of
7 mechanism, such as a good driver's rebate?

8 MS. MARILYN MCLAREN: Well, I think, you
9 know, pros, most people are good drivers, so most people
10 would like that system better. It would probably be on
11 some level more well received. But by the same token, it
12 would also likely receive a fair bit of criticism for the
13 same -- from the same perspective from on the other side
14 of the coin, so to speak.

15 If you think about this as a rebate,
16 because the Corporation has more in the RSR than it
17 expected to have, there's no opportunity for people to
18 have planned to do anything different, to earn a better
19 percentage of that rebate. It's an after the fact. It's
20 -- it's retrospective. And I think people would feel
21 somewhat burned if we were to change the rules when there
22 was really no, you know, forward thinking discussion of
23 it.

24 It's also the concept that we simply have
25 more in the RSR than we need to provide for the stability

1 for the program. And on that basis, it should be rebated
2 as a direct percentage of what was paid. So I think
3 those are the cons.

4 MR. BYRON WILLIAMS: And technologically,
5 if -- if a -- a regulator was to look at a good driver's
6 rebate as -- as -- as compared to kind of the current
7 proposal of the Corporation, are -- are there
8 technological barriers in doing it in the short-term?

9 MS. MARILYN MCLAREN: Well, it would
10 certainly take a lot more planning on the Corporation's
11 part. Significantly more testing. There was -- I
12 believe the first year, the rebate was ordered that was
13 not a deduction from the amount to be paid at renewal.
14 There was some back and forth after the order was
15 received. I think we should anticipate that that might
16 be required.

17 I think we would need a lon -- a longer
18 window. I think if the Corporation thought that there
19 was any possibility that the Board would change the rules
20 as to how a rebate should be prorated amongst the
21 customer base, it would be very important to know about
22 that much sooner than the standard December 1 order issue
23 date. And we would need to know that we would have time
24 to build in any required back and forth, and the
25 appropriate documentation of what the business rules are,

1 and give ourselves a lot more time to test.

2 As it is now, right now we basically use
3 the same program that would be used for, I think, the
4 third or fourth -- fourth or fifth time, exactly as it's
5 been used before. This potentially could be
6 significantly more labour intensive, and therefore higher
7 risk of error if we didn't have the time to do it right.

8 MR. BYRON WILLIAMS: Apart from a good
9 driver rebate, were there any -- any other mechanisms
10 contemplated by the Corporation in terms of different
11 mechanisms of R -- an RSR rebate?

12 MS. MARILYN MCLAREN: Only very briefly.
13 Discussion about whether rating groups that were
14 underpaying premiums should actually receive a rebate.
15 You know, if there are -- are groups where the rate has
16 not yet -- is not sufficient, has not become sufficient,
17 perhaps those -- those vehicle categories should not
18 qualify for the rebate. But again, from the same
19 principle that it is because we have more money than
20 necessary, it should be a flat pro rata amount that
21 people actually paid, is where we came down.

22 MR. BYRON WILLIAMS: And that's
23 reflective of the fact that the premium rebate is paid on
24 a retrospective basis, that's a key part of this?

25 MS. MARILYN MCLAREN: Yes. Yeah.

1 MR. BYRON WILLIAMS: Okay. Thank you
2 very much, Mr. Chairman. That -- that will close my
3 questions for today. Thank you.

4 THE CHAIRPERSON: Thank you, Mr.
5 Williams. Thank you to the panel. Thank you to Ms.
6 Everard. So we'll see you back tomorrow at 9:00 a.m.

7 MS. KATHY KALINOWSKY: Mr. Chair, if I
8 could just thank the Board for their indulgence, along
9 with everybody else for agreeing to start a bit earlier
10 today, so quite a number -- later today, sorry, so a
11 number of us could attend a funeral. That's very, very
12 considerate, and thank you very much to everybody.

13 THE CHAIRPERSON: I'm sure everyone
14 understood. And sometimes real life comes even into
15 these quarters.

16
17 (PANEL RETIRES)

18
19 --- Upon adjourning at 5:08 p.m.

20
21 Certified Correct

22

23

24

25 _____
Cheryl Lavigne, Ms.