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MANITOBA PUBLIC UTILITIES BOARD

Re: MANITOBA PUBLIC INSURANCE COMPANY
GENERAL RATE APPLICATION
FOR 2009/10 INSURANCE YEAR

Before Board Panel:

- Graham Lane - Board Chairman
- Eric Jorgensen - Board Member
- Alain Molgat - Board Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba
September 23rd, 2008
Pages 297 to 476

1		Pages 1 to	
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1 --- Upon commencing at 9:05 a.m.

2

3 THE CHAIRPERSON: Okay, good morning,
4 everyone. Ms. Everard is going to continue the cross-
5 examination for the Board.

6 Ms. Everard...?

7

8 MPI PANEL:

9 WARD KEITH, Resumed

10 DON PALMER, Resumed

11 MARILYN MCLAREN, Resumed

12 OTTMAR KRAMER, Resumed

13

14 CROSS-EXAMINATION BY MS. CANDACE EVERARD:

15 MS. CANDACE EVERARD: Thank you. I'm
16 going to begin this morning by dealing with issues
17 relating to investment income. I take it that the
18 Corporation agrees that investment income is a major
19 component of its operating results?

20 MR. OTTMAR KRAMER: Yes, it is a
21 significant component.

22 MS. CANDACE EVERARD: And as such it is
23 important to rate setting. You would agree?

24 MR. OTTMAR KRAMER: Yes.

25 MS. CANDACE EVERARD: If I can ask you to

1 turn to Tab 11 of the Board's book of documents, which is
2 the answer to question 8 posed by the Board in the first
3 round of Information Requests, and in particular the
4 table at 8(a) of that IR.

5 If I'm reading the top table correctly,
6 reflects that as of the year ending 2007/2008 the
7 corporate total investment portfolio was comprised of
8 about \$2.1 billion. Is that right?

9 MR. OTTMAR KRAMER: The two million one
10 eighty-seven (2,187,000,000)? Yes.

11 MS. CANDACE EVERARD: That being two
12 billion one hundred eighty-seven million (2,187,000,000)
13 and change?

14 MR. OTTMAR KRAMER: Correct.

15 MS. CANDACE EVERARD: And that, for that
16 particular year, was comprised of a 130 million in cash
17 and short-term investments; 417 million in equities; 1.6
18 billion in long-term bonds. together with 7 million in
19 venture capital; is that right?

20 MR. OTTMAR KRAMER: Yes, that is correct.

21 MS. CANDACE EVERARD: And following that
22 particular table across, is it correct that the portfolio
23 is forecast to total approximately 2.2 billion at the end
24 of the current year and to increase from there?

25 MR. OTTMAR KRAMER: Yes, that's correct.

1 MS. CANDACE EVERARD: Such that through
2 the end of the outlook period 2012/13 the portfolio is
3 expected to total approximately \$3 billion?

4 MR. OTTMAR KRAMER: Yes, that's the
5 current forecast.

6 MS. CANDACE EVERARD: Now I understand
7 that these projections do not take into account or
8 contemplate the new asset mix?

9 MR. OTTMAR KRAMER: Yes, that is correct.

10 MS. CANDACE EVERARD: Can you explain why
11 that's the case? It may be of some assistance that there
12 is some information on the record in II-4 second round
13 question 4 posed by the Board?

14

15 (BRIEF PAUSE)

16

17 MR. DON PALMER: Under the new asset mix
18 that's been filed in the new investment policy statement,
19 there is really fairly wide ranges in a lot of the new
20 asset classes. It's going to take us a number of years
21 to get there. We don't know the exact timing of -- of
22 that, so to really -- it would be more -- no more than
23 a speculation exercise to have that kind of split over
24 the next number of years.

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: Thank you. Staying
4 for the moment with Table 8-A -- or Undertaking 8-A, and
5 if we look at the middle table on that attachment, which
6 is entitled "Investment Income," it would appear that the
7 largest component of investment returns is from long term
8 bonds.

9 Is that correct?

10 MR. OTTMAR KRAMER: Yes, that's correct.

11 MS. CANDACE EVERARD: And this is due to
12 the significant weighting of that component in the
13 portfolio?

14 MR. OTTMAR KRAMER: Yes, long term bonds
15 is the largest portion of our entire corporate
16 investments.

17 MS. CANDACE EVERARD: And if I'm reading
18 this correctly, the subtotal of investment income to the
19 Corporation for last year, 2007/2008, was some \$142.4
20 million, is that right?

21 MR. OTTMAR KRAMER: Yes, that is correct
22 for '07/'08.

23 MS. CANDACE EVERARD: And that is
24 forecast to drop to 112.7 million in the current year,
25 and 119 million in the year of the application?

1 MR. OTTMAR KRAMER: Yes, that's correct.
2 Those are the forecasts.

3 MS. CANDACE EVERARD: Can you explain why
4 there is a reduction that is being forecast?

5 MR. OTTMAR KRAMER: The main reason for
6 that reduction from 07/08 to 08/09, you can see it's on
7 the equity gain/lost category. The gains that were
8 realized in '07 and '08 are significantly higher than are
9 anticipated to be realized in '08/'09 and '09/'10.

10 MS. CANDACE EVERARD: For the current
11 year, and this is reflected on the -- the next page, 1-
12 8(b)(2), the Corporation is currently projecting \$8
13 million in equity gains for the current year?

14 MR. OTTMAR KRAMER: Yes, that's the
15 current forecast.

16 MS. CANDACE EVERARD: And that is
17 revised, or reduced, from a previous projection of 20.2
18 million?

19 MR. OTTMAR KRAMER: Yes, that's correct.

20 MS. CANDACE EVERARD: And why is the
21 reduction in equity gains being forecasted?

22 MR. OTTMAR KRAMER: The reduction
23 relative to last year's projection is primarily due to
24 reduced rates in the market.

25 Our equity returns are based on long term

1 bonds, plus equity risk premium of 1 1/2 percent. As the
2 long term bond rates fall, so do the overall returns of
3 the equities, and that -- that's why the -- the equity
4 gain or loss has -- has decreased.

5 MS. CANDACE EVERARD: And we'll speak a
6 little bit more about that forecasting methodology later.

7 Can you tell us whether the Corporation
8 has realized any gains in the current year to date?

9 MR. OTTMAR KRAMER: Yes, we have realized
10 some gains.

11 MS. CANDACE EVERARD: Are you able to
12 provide us with those details now, or can you give me an
13 undertaking to do so?

14 MR. OTTMAR KRAMER: Yes, I can take that
15 as an undertaking. I don't have that information with me
16 right now.

17

18 --- UNDERTAKING NO. 7: MPI to provide Board details
19 of the gains in the current
20 year to date

21

22 CONTINUED BY MS. CANDACE EVERARD:

23 MS. CANDACE EVERARD: Thank you. Turning
24 back to the middle table on 1-8(a), the one (1) entitled
25 "Investment Income," we note that there are some

1 deductions from investment income; namely, management
2 fees and pension fund transfer.

3 Can you explain how the management fees
4 are determined?

5

6 (BRIEF PAUSE)

7

8 MR. DON PALMER: Management fees are a
9 percentage of assets under management.

10 MS. CANDACE EVERARD: And to whom are
11 those fees paid?

12 MR. DON PALMER: All the investment
13 managers that would -- we have -- are -- are bond
14 managers in the Province of Manitoba. We have a number
15 of equity managers as well.

16 MS. CANDACE EVERARD: And can you also
17 explain the pension fund transfer that's reflected in
18 this schedule?

19 MR. OTTMAR KRAMER: The pension fund
20 transfer -- because the -- our -- our investment
21 portfolio includes investments for our liabilities which
22 include our pension liabilities, a portion of the return
23 from the investments has to be deducted to fund for the
24 pension liability.

25 MS. CANDACE EVERARD: Thank you. Now,

1 the third table or the final table on 1-8(a) reflects
2 investment yields; is that correct?

3 MR. OTTMAR KRAMER: Yes, that's -- that's
4 the average yields.

5 MS. CANDACE EVERARD: And it would appear
6 that the short-term bond yield rates looking at that
7 first line in the current year are forecasted to be about
8 2.95 percent and are projected to increase to
9 approximately 5 percent through the outlook period?

10 MR. OTTMAR KRAMER: Yes, that's our
11 current forecast.

12 MS. CANDACE EVERARD: And for long-term
13 bond yield rates, again looking at the current year
14 2008/2009 the forecast is 3.86 percent and that yield
15 percentage is projected to increase to 5.75 percent
16 through the outlook period?

17 MR. OTTMAR KRAMER: Yes, that is correct.

18 MS. CANDACE EVERARD: Is the Corporation
19 satisfied with the level of returns it has received and
20 is forecasting for its bonds?

21

22 (BRIEF PAUSE)

23

24 MR. OTTMAR KRAMER: Yes, those -- those
25 are the rates that are basically in the market right now

1 and we're just achieving market rates.

2 MS. CANDACE EVERARD: I'm just going to
3 go back very briefly to the pension fund transfer line in
4 the second table.

5 Looking at the number for 2008/2009, the
6 \$8.8 million transfer, can you explain the -- the
7 decrease in that number from the actual figure of 13.5
8 million in the previous year?

9

10 (BRIEF PAUSE)

11

12 MR. OTTMAR KRAMER: The -- the primary
13 driver of that was when we discount the pension
14 liabilities there was a change in the discount rate, and
15 that's noted in our annual report, and the discount rate
16 decreased and -- and therefore additional funds were
17 transferred out of investments into the pension.

18 MS. CANDACE EVERARD: Thank you.
19 Returning then to the third table on the same page 1-
20 8(a), and looking at the yield percentages relating to
21 equities, it would appear that the percentage was 8.14
22 percent in 2006/2007 and that increased in 2007/08 to
23 12.25 percent?

24 MR. OTTMAR KRAMER: Yes, those are the --
25 are the actuals for '07/'08 and '06/'07.

1 MS. CANDACE EVERARD: And the forecast
2 for the current year is a decrease to 5.36 percent
3 followed by a projected increase to 5.79 percent for the
4 year of the application?

5 MR. OTTMAR KRAMER: Yes, that is correct.

6 MS. CANDACE EVERARD: And what is the
7 cause of the decrease from '07/'08 to the subsequent
8 years?

9 MR. OTTMAR KRAMER: The long-term
10 equities are -- are forecasted to yield long-term bond
11 rates plus an equity risk premium of 1 1/2 percent. So
12 as the long-term bond rates drop, so do the equity
13 returns.

14 MS. CANDACE EVERARD: So the Corporation
15 does not use historical returns on equities to forecast
16 equity returns going forward?

17 MR. OTTMAR KRAMER: No, currently we --
18 we use the -- the long-term bond rates plus an equity
19 risk premium. I believe we introduced that equity risk
20 premium about two (2) years ago in -- in that rate
21 application and we've been using the long-term bond rates
22 as a proxy in the past.

23 MS. CANDACE EVERARD: Thank you. Turning
24 to Tab 16 of the book of documents, which is the question
25 and answer posed by the Board in the first round, number

1 17, this deals with interest rates, projected interest
2 rates. I take it that the projected yields are based on
3 the median interest rates from each of the institutions
4 listed at sub (a) of the response. Is that right?

5 MR. DON PALMER: That's correct.

6 MS. CANDACE EVERARD: And it would appear
7 from the answer that the forecasts are based on projected
8 interest rates from February, in the case of CIBC, and in
9 the balance of the cases, March, 2008?

10 MR. DON PALMER: Yes, that's the time
11 frame that we do our -- both our revenue and our claims
12 forecast -- casting for the rate application so that's
13 the -- why they're all in that sort of February/March
14 time period.

15 MS. CANDACE EVERARD: So does the
16 Corporation update the yield forecasts from time to time
17 as new information becomes available?

18 MR. DON PALMER: We're always monitoring
19 the interest rates, yes.

20 MS. CANDACE EVERARD: So the Corporation
21 has received updates to these projected rates from say
22 April of 2008, forward?

23 MR. DON PALMER: I'm not sure exactly the
24 frequency of these publications. So as they come in, we
25 subscribe, but I don't know if we have specific changes

1 to these since that March time period.

2 MS. CANDACE EVERARD: Would you undertake
3 to have a look and, if there are subsequent updates and
4 analyses, to provide the same to the Board?

5 MR. DON PALMER: We can do that.

6

7 --- UNDERTAKING NO. 8: MPI to provide Board with
8 subsequent updates and
9 analyses of projected rates

10

11 CONTINUED BY MS. CANDACE EVERARD:

12 MS. CANDACE EVERARD: Now as set out at
13 1-17(b), the median forecasted rate for -- from these
14 sources was used for the period prior to 2010?

15 MR. DON PALMER: Yes.

16 MS. CANDACE EVERARD: And as per the next
17 sentence, a longer term forecast is based on the global
18 insight rate which is subject to a form of smoothing?

19 MR. DON PALMER: Yes.

20 MS. CANDACE EVERARD: Can you explain why
21 the smoothing process is undertaken and how it impacts
22 the forecast period?

23 MR. DON PALMER: The long-term forecast -
24 - you have a short-term forecast and a longer term
25 forecast and there's a bump between the two (2). It's

1 just a means that we can -- because we don't really think
2 that all of a sudden there will be that -- that one (1)
3 bump at that period of time. It's just two (2) sources
4 of forecast and we smooth out the -- the sources of those
5 two (2).

6 MS. CANDACE EVERARD: So if no smoothing
7 was undertaken, how would the yield assumptions be
8 impacted?

9 MR. DON PALMER: They would go up
10 slightly.

11 MS. CANDACE EVERARD: So when you say
12 "slightly," would it be fair to say that if there was no
13 smoothing, there would not be a significant impact on the
14 assumptions used in the GRA?

15 MR. DON PALMER: It wouldn't be material,
16 no.

17 MS. CANDACE EVERARD: Thank you. Going
18 to ask you to turn back to Tab 11 which is the question
19 and answer at 1-8, posed by the Board in the first round.
20 This time I'd like you to turn to Attachment C.

21 MR. DON PALMER: I have it.

22 MS. CANDACE EVERARD: I'm reading this
23 table correctly, it sets out for a five (5) year period,
24 the forecast projected an actual investment income for
25 the Corporation?

1 MR. DON PALMER: That's correct.

2 MS. CANDACE EVERARD: So if we start at
3 the far right of the table for 2003/04, we see that the
4 corporate total of investment income was originally
5 projected at 78 million, and came in under actual at a
6 129 million?

7 MR. DON PALMER: That's net of fees and
8 pension transfer, yes.

9 MS. CANDACE EVERARD: Yeah. And if we
10 look at the next year, 2004/2005, on the same line -- so
11 after taking into account those deductions -- the
12 original projected was 81 million, and the actual was 88
13 million?

14 MR. DON PALMER: That's correct.

15 MS. CANDACE EVERARD: And the next year,
16 2005/2006, the original projected amount was 82 million,
17 and the actual was a 166 million?

18 MR. DON PALMER: That's correct.

19 MS. CANDACE EVERARD: And for 2006/2007,
20 the projected amount was 86 million, the actual was 120
21 million.

22 MR. DON PALMER: That's correct.

23 MS. CANDACE EVERARD: And similarly, for
24 2007/2008, the projected amount was 95 million, the
25 actual 125 million.

1 MR. DON PALMER: That's also correct.

2 MS. CANDACE EVERARD: So according to
3 this particular five (5) year period, the trend, if we
4 can call it that, is that the final outcome is
5 significantly higher than the original projection on
6 which the GRA is based?

7 MR. DON PALMER: I don't think I would
8 call it a trend. I would call it an observation.

9 MS. CANDACE EVERARD: An observation that
10 one can apply consistently in each of these five (5)
11 years?

12 MR. DON PALMER: Yes, and I think if we
13 had extended this table one (1) -- one (1) further back,
14 you would have seen the opposite.

15 MS. CANDACE EVERARD: Looking at the
16 equity gain or loss line in the same table, which is a
17 few lines up, and -- and looking across that line, it
18 would be fair to say that that's a significant factor in
19 the bottom line results that we've been reviewing?

20 In other words, if we look at that line,
21 again starting from the right, from '03/'04 across,
22 comparing the original projected number to the actual
23 number, we can see that the projection was always
24 considerably less than was actually made?

25 MR. DON PALMER: That's correct.

1 (BRIEF PAUSE)

2

3

4 MS. CANDACE EVERARD: Now, for the year
5 of the application, and we touched on this briefly a
6 moment ago, the Corporation is forecasting 119 million in
7 investment income. Just briefly flip back to Table A,
8 the middle table, for that number. And included in that
9 is 11.3 million in equity gains.

10 MR. OTTMAR KRAMER: Yes, that's correct.

11 MS. CANDACE EVERARD: Does the
12 Corporation agree that variances from assumed rates of
13 return will have consequences on the RSR?

14 MR. OTTMAR KRAMER: Yes, it can be both
15 positive and negative.

16 MS. CANDACE EVERARD: Can you just
17 explain how that relates?

18 MR. OTTMAR KRAMER: As -- as you just
19 discussed for the response to 8(1)(c), to the extent that
20 -- that equity returns are higher, that will increase the
21 investment income, and also increase the net income of
22 the Corporation.

23 But as I just pointed out earlier, the --
24 if -- if the returns were the opposite, depending on the
25 -- the market conditions that are at play at that

1 particular time, what we're living through currently with
2 the volatility of the market, if the equity returns are
3 less it would have a negative impact on the investment
4 income, and hence on the RSR also.

5 MS. CANDACE EVERARD: Thank you. I'm
6 going to ask you to turn to question 18 posed by the
7 Board in the first round, which is not in the book, and
8 in particular, Attachment C to that IR, which is a recast
9 of TI-15(a), reflecting the equity yield rates shown in
10 the Aon report.

11 Are you with me?

12 MR. OTTMAR KRAMER: Yes.

13 MR. BYRON WILLIAMS: Ms. Everard, I
14 apologize, it's Mr. Williams here, could you just provide
15 the reference again?

16 MS. CANDACE EVERARD: Oh, sure. It's
17 question 18 posed by the Board first round, Attachment C,
18 which is part of the answer to 1-18(b), recasting TI-
19 15(a).

20

21 CONTINUED BY MS. CANDACE EVERARD:

22 MS. CANDACE EVERARD: Now this recasting
23 of TI-15(a) reflects \$98 million in investment income
24 forecast for the current year, 2008/2009, and 102.9
25 million for 2009/10.

1 MR. OTTMAR KRAMER: That's -- you're
2 referring to 1-18(b), Attachment C?

3 MS. CANDACE EVERARD: Yes.

4 MR. OTTMAR KRAMER: Yes, that's correct.

5 MS. CANDACE EVERARD: And then continuing
6 through the outlook period, the investment income line is
7 noted to increase to 110 million through to 133 million
8 at the end of the outlook period?

9 MR. OTTMAR KRAMER: Yes, that is correct
10 based on those assumptions.

11 MS. CANDACE EVERARD: Now the original
12 TI-15(a) filed by the Corporation, which is found at Tab
13 7 of the book of documents, for obvious reasons reflects
14 lesser investment income through the same period?

15 MR. OTTMAR KRAMER: Yes, that is correct.

16 MS. CANDACE EVERARD: So -- just so we're
17 all clear, if we're looking at both of the schedules
18 together, the answer that forms part of eighteen (18),
19 the recast based on the higher yields, reflects for the
20 year of the application a hundred and 102.9 million in
21 investment income, compared with ninety-one point nine
22 (91.9) originally projected, so a difference of about
23 10.9 million?

24 MR. OTTMAR KRAMER: Yes, that would be an
25 increase of ten point nine (10.9).

1 MS. CANDACE EVERARD: And in the next
2 year the number projected in the revised schedule is
3 110.3 million compared with 101.6 million provided -- or
4 projected originally by the Corporation, which would be a
5 difference of about 8.6 million?

6 MR. OTTMAR KRAMER: Yes, that's -- that's
7 fairly close, yeah.

8 MS. CANDACE EVERARD: And in the next
9 year 2011/'12 the comparison is 122 million to 114.4
10 million, which is a difference of about 7.7 million?

11 MR. OTTMAR KRAMER: Yes, that's correct.

12 MS. CANDACE EVERARD: And lastly,
13 2012/'13 the recasted schedule provides for investment
14 income of 133.4 million, compared with a hundred and
15 twenty-four point seven (124.7) originally projected by
16 the Corporation, so a difference of about eight point
17 eight (8.8)?

18 MR. OTTMAR KRAMER: Yes. It's close. I
19 haven't done the math in my head, but yeah it's close.

20 MS. CANDACE EVERARD: Fair. So would you
21 be willing to agree that if we add together the four (4)
22 differences that we've just gone through, the first one
23 being ten point nine (10.9), the second one being eight
24 point six (8.6), the third one being seven point seven
25 (7.7) and the fourth one being eight point eight (8.8),

1 that the total difference over the four (4) year period
2 is about 36 million?

3 MR. OTTMAR KRAMER: Yes that would be
4 close.

5 MS. CANDACE EVERARD: Now there's been
6 evidence given a couple of times already this morning
7 that the forecasting that the Corporation does with
8 respect to equity gains is based on long term bond rates
9 plus an equity risk premium.

10 It's my understanding that bond rates are
11 at historical lows and I think that's been mentioned as
12 well.

13 MR. OTTMAR KRAMER: I -- I'm not sure if
14 its -- I don't know, you know, the bond rates ten (10),
15 fifteen (15), twenty (20) years ago but for -- for the
16 immediate past, yes they are at a low.

17 MS. CANDACE EVERARD: I think actually it
18 is on the record that they're at a forty (40) year low
19 and I can take you to --

20 MR. OTTMAR KRAMER: I -- I've just
21 received confirmation that that is correct.

22 MS. CANDACE EVERARD: Okay. In -- in
23 fairness I'm not trying to be tricky; it is -- it is on
24 the record and one (1) of the IR response is that the
25 long term bond rates are currently at forty (40) year

1 lows. It's at part of 1-10.

2 So in that circumstance, is the
3 Corporation considering or does it think it would be
4 appropriate to consider using something other than long
5 term bond rates and an equity risk premium to set these
6 forecasts?

7 MR. DON PALMER: No. I -- I think we've
8 -- in your previous cross-examination, have established
9 that we are forecasting the long term bond rates to
10 increase over the next -- over the forecast period. I
11 think we're happy with the -- the assumption of a equity
12 risk -- risk premium as it currently stands.

13 MS. CANDACE EVERARD: And the Corporation
14 doesn't think that considering any other factors would be
15 appropriate at this point?

16 MR. DON PALMER: There are a number of
17 ways that you could do it. I -- I think the -- the use
18 of an equity risk premium is very common in forecasting
19 investment income. And on that basis, we're -- we're
20 happy with that.

21 MS. CANDACE EVERARD: All right. So I am
22 going to ask you to turn to 1-13 posed by the Board in
23 the first round, which I don't believe -- oh, it is in
24 the book of documents, pardon me. It's at Tab 13 of the
25 book of documents.

1 So we discussed earlier this morning the
2 total value of the portfolio, and how that is projected
3 to change through the outlook period. Looking at the --
4 this particular response, it would be fair to say that
5 the relative weightings in the portfolio for 2008/2009
6 have not changed substantially over that -- from last
7 year, except for maybe short term bonds?

8 MR. DON PALMER: That's correct.

9 MS. CANDACE EVERARD: Now can you explain
10 for the record why there was a fairly significant
11 relative change in the short term bond component of the
12 portfolio from '07/'08 of 5.8 percent to the current year
13 of 3 percent?

14 MR. DON PALMER: That would be a transfer
15 into cash in preparation for a rebate.

16 MS. CANDACE EVERARD: That would be the
17 rebate ordered by the Board last year?

18 MR. DON PALMER: That's correct.

19 MS. CANDACE EVERARD: Now I take it that
20 the information set out in these tables does not reflect
21 the upcoming new portfolio mix?

22 MR. DON PALMER: That's correct.

23 MS. CANDACE EVERARD: And would that be
24 for the same reason that you've given us already this
25 morning?

1 MR. DON PALMER: Yes.

2 MS. CANDACE EVERARD: One (1) of the
3 components, as has been mentioned briefly in the
4 portfolio, is venture capital; can you explain what that
5 consists of?

6

7 (BRIEF PAUSE)

8

9 MR. DON PALMER: We'll take that as an
10 undertaking.

11 Did -- did you want specifics, or -- or
12 sort of a general explanation?

13 MS. CANDACE EVERARD: Well I think the
14 question I asked was for a general explanation, but I was
15 going to come to specifics, so if you're giving me the
16 Undertaking, it's all good.

17 MR. DON PALMER: We'll do it altogether.

18

19 --- UNDERTAKING NO. 9: MPI to explain to Board the
20 specifics of what venture
21 capital consists of

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: Okay. I'm going to
25 move then to get into some questioning about the Aon

1 report.

2 As the record reflects, the Corporation
3 retained Aon Consulting to undertake an asset liability
4 mix review. That's right?

5 MR. DON PALMER: Yes.

6 MS. CANDACE EVERARD: And I understand
7 that the Corporation worked with Aon collaboratively
8 through its investment committee working group, or ICWG?

9 MR. DON PALMER: Yes, that's true.

10 MS. CANDACE EVERARD: And for the
11 purposes of the record, we'll probably just call it the
12 working group.

13 MR. DON PALMER: That's fine.

14 MS. CANDACE EVERARD: Now who
15 participated in the working group from the Corporation?

16 MR. DON PALMER: The working group
17 consists of members of both MPI and the Department of
18 Finance.

19 In terms of the MPI representatives,
20 they're myself, Mr. Kramer, Mr. Bunsten (phonetic) who is
21 Manager of Investments. I can't forget Ms. McLaren is on
22 the working group. Our manager of Treasury and
23 Disbursements is on the working group as well.

24 MS. CANDACE EVERARD: And who are the
25 representatives of the Department of Finance that sit on

1 the working group?

2 MR. DON PALMER: There are three (3)
3 members: The Assistant Deputy Minister, the other two
4 (2) were our managers within the Department of Finance; I
5 don't have their exact titles but I can get them for you.

6 That -- that would be four (4) members not
7 three (3).

8 MS. CANDACE EVERARD: Thank you. Now I'm
9 going to take you to some specific excerpts of the
10 report.

11 THE CHAIRPERSON: Ms. Everard, just a
12 minute. Are the members from Finance investment
13 professionals?

14 MR. DON PALMER: Yes.

15

16 CONTINUED BY MS. CANDACE EVERARD:

17 MS. CANDACE EVERARD: So I -- I am going
18 to go through some specific excerpts of the report, but
19 just as a general proposition can you tell the Board
20 whether the Corporation, or the working group, or both,
21 were able to provide input into the drafting of the final
22 report?

23 MR. DON PALMER: There was some input,
24 yes.

25 MS. CANDACE EVERARD: Pursuant to the

1 contract entered into between the Corporation and Aon
2 certainly that was built right in that -- that the
3 Corporation could have input into the final product?

4 MR. DON PALMER: Sure.

5 MS. CANDACE EVERARD: Okay, if you can
6 turn to Tab 8 of the Board's book of documents where
7 you'll find just some excerpts of the Aon report, not the
8 whole thing.

9 MR. DON PALMER: I have it.

10 MS. CANDACE EVERARD: You can turn to the
11 bottom of page 11 -- or page 11 and then look at the
12 bottom which is part of Section 4.

13 And I'm looking specifically at the bullet
14 that's entitled, "Projection of Surplus
15 Distribution/Increased Premium," and you'll see that
16 there are four (4) bullets that follow that heading that
17 go onto page 12.

18 Could you read those four (4) bullets into
19 the record please?

20 MR. DON PALMER: Sure.

21 "Bullet 1: As per the Public Utility
22 Board's Order, Number 1-50/07, there
23 will be a surplus distribution in
24 2008/'09. After this likely
25 distribution, surplus distributions and

1 increased premiums each year appear to
2 be approximately equal throughout the
3 projection period.

4 Bullet 2: In any given year, the
5 probability of there being no surplus
6 distribution or additional premium is
7 generally between 30 and 40 percent.
8 Thus policyholders can expect to
9 receive an adjustment, either a refund
10 or a premium increase in 60 to 70
11 percent of the next fifteen (15) years.

12 Bullet 3: It is worth noting that the
13 RSR rules as currently drafted serve
14 largely to stabilize the retained
15 earnings rather than stabilizing the
16 rates paid by policyholders where rates
17 are considered to be basic rates
18 surplus distributions and additional
19 premiums.

20 Annual application of the RSR rules
21 rather than a longer period such as
22 three (3) years and a very tight RSR
23 ban, relative to the size of the
24 portfolio, will result in rather unstable
25 rates paid by or refunded to

1 policyholders.

2 Bullet 4: In addition, the RSR rules
3 put a large amount of focus on one (1)
4 year results. This focus on one (1)
5 year results may cause the company to
6 assume an inappropriately low level of
7 risk relative to the level of risk that
8 may be -- might be assumed if the RSR
9 rules were to be applied less
10 frequently, say tri-annually."

11 MS. CANDACE EVERARD: Thank you. Now as
12 part of the record in this proceeding the Corporation has
13 provided electronically the previous drafts of this
14 document, that's part of Question 5(b) that the Board
15 posed in the second round.

16 You're familiar with that?

17 MR. DON PALMER: Yes, I am.

18 MS. CANDACE EVERARD: Now we've noted
19 that these last two (2) bullets of the four (4) that --
20 that you read in, the third and the fourth one, were not
21 included in earlier drafts of this report?

22 MR. DON PALMER: Yes, I agree with that.

23 MS. CANDACE EVERARD: We'll come back to
24 that in a minute. I just want to focus on, for the
25 moment, the third bullet where its -- it reads in the

1 first line:

2 "It is worth noting that the RSR rules
3 as currently drafted serve largely to
4 stabilize retained earnings." Et
5 cetera.

6 Can you explain what the Corporation's
7 understanding of RSR rules are? What -- what does that
8 term or what is that term intended to mean in this
9 paragraph?

10 MR. DON PALMER: That RSR rules would be
11 the -- the levels set by the Public Utilities Board. So
12 not rules as -- as how it's established but the levels
13 therein.

14 MS. CANDACE EVERARD: And continuing on
15 that bullet, the word "rates," as it's used in the second
16 line in the phrase:

17 "Rather than stabilizing the rates paid
18 by policyholders, rates are meant to be
19 basic rates, surplus distributions, and
20 additional premiums."

21 MR. DON PALMER: That's what it says,
22 yes. That's correct.

23 MS. CANDACE EVERARD: We're agreed though
24 that the issuance of rebate cheques in the past -- at
25 least in the recent years -- have not changed the rates

1 so they're not adjustments to the rates?

2 MR. DON PALMER: That's correct.

3 MS. CANDACE EVERARD: Continuing in that
4 paragraph --

5 MR. DON PALMER: I'd just like to say
6 that that's Aon's language, not ours.

7 MS. CANDACE EVERARD: I understand but
8 you're the one I get to cross-examine right now, so we'll
9 go from there.

10 So continuing in that bullet, the last
11 sentence reads:

12 "Annual application of the RSR rules
13 rather than a longer period such as
14 three (3) years and a very tight RSR
15 band, relative to the size of the
16 portfolio..." Et cetera, et cetera.

17 Can you give me an idea of what is meant
18 by the phrase, "a very tight RSR band"?

19 MR. DON PALMER: The -- that would be the
20 -- the difference between the bottom of the range and the
21 top of the range of some -- I think it's about \$40
22 million range right now. For a company of -- of our
23 size, certainly we've seen fluctuations of -- of that
24 over a number of years, so that would be what I would
25 consider a tight band just because you could have

1 variance in results exceeding that -- that bandwidth.

2 MS. CANDACE EVERARD: And just following
3 into the last phrase of that sentence, still on the third
4 bullet, there's the statement that:

5 "These factors will result in rather
6 unstable rates paid by or refunded to
7 policyholders."

8 So why is it being suggested that there
9 will be instability or unstable rates?

10 MR. DON PALMER: Again, in their
11 language, premiums net of or including surplus rebates so
12 there could be changes if -- if we went under the -- the
13 level. I mean, we may have to have increased rates to --
14 to build back to the range of the RSR.

15 MS. CANDACE EVERARD: Looking at...

16

17 (BRIEF PAUSE)

18

19 MS. CANDACE EVERARD: Looking at the
20 fourth bullet, there's the phrase in the first sentence:

21 "In addition, the RSR rules put a large
22 amount of focus on one (1) year
23 results."

24 What does that phrase mean?

25 MR. DON PALMER: If we were to go beyond

1 the top of the range in one (1) given year, because we
2 have made -- pick a number -- \$50/\$60 million it's likely
3 and -- and we've seen that -- that would result in a
4 premium rebate. Certainly, that \$60 million in one (1)
5 year could be followed by a \$70 or \$80 million loss in
6 the second year. After you had refunded, bringing you
7 down to the -- the top of the range, which is generally
8 what the surplus rebates have done, and then you loose
9 \$80 million, all of a sudden you're underneath the bottom
10 of that range, and we would have to probably get some
11 sort of premium relief for that -- that difference.

12 MS. CANDACE EVERARD: But we're agreed,
13 though, that the RSR is cumulative. In other words, it
14 builds over a period of years?

15 MR. DON PALMER: Oh, sure, but in my
16 example, say -- and assume the top of the range is -- is
17 \$100 million, and we were above that range to a hundred
18 and fifty (150), and a rebate was -- was ordered to bring
19 us down to the \$50 million -- to -- to \$100 million. The
20 following year, we loose \$60 million, and all of a sudden
21 the RSR is underneath the range by some \$10 million.

22 So -- so that's -- I -- I understand it's
23 cumulative, but when you have a rebate it -- it goes
24 away.

25 MS. CANDACE EVERARD: So you're basically

1 saying that the RSR range impacts risk to the
2 Corporation.

3 MR. DON PALMER: Sure. That -- that's
4 really what it's there for.

5 MS. CANDACE EVERARD: So it's your
6 thought that a larger range would reduce this risk, or
7 volatility?

8 MR. DON PALMER: Yes.

9 MS. CANDACE EVERARD: We've been
10 focussing on the third and fourth bullet in this
11 particular section; to what extent did the Corporation
12 have input into the content of these two (2) bulleted
13 paragraphs?

14 MR. DON PALMER: As you've pointed out,
15 there was discussions on a number of -- of the areas in
16 this report, but there was no specific direction given to
17 add these -- these sentences into the report, no.

18 MS. CANDACE EVERARD: That was going to
19 be my next question, was whether those bullets reflect
20 the position of the Corporation, or whether they were
21 authored by Aon.

22 MR. DON PALMER: These are authored by
23 Aon.

24 MS. CANDACE EVERARD: I want to take you
25 to page 3 of the Aon report, which isn't in this excerpt

1 in the book of documents, so you'll just want to grab the
2 report itself, which I think is AI-11.

3

4

(BRIEF PAUSE)

5

6

MR. DON PALMER: I have the report.

7

MS. CANDACE EVERARD: Thank you. There's
8 a footnote at the bottom of page 3, which relates to the
9 investment perspective that's referenced in the second
10 paragraph.

11

MR. DON PALMER: Yes?

12

MS. CANDACE EVERARD: The footnote reads:
13 We recognize that there may be non-
14 investment factors that could make
15 separate asset mixes for separate
16 liabilities attractive. However, any
17 analysis of these non-investment
18 factors are beyond the scope of this
19 report.

20

This footnote, from our review, was not in
21 the first draft of the report, but obviously is in the
22 final draft.

23

Do you agree with that?

24

MR. DON PALMER: Subject to check, but
25 sure, I will agree with that.

1 MS. CANDACE EVERARD: Does the
2 Corporation have any further commentary on this footnote?

3 MR. DON PALMER: No.

4 THE CHAIRPERSON: What would the other
5 non-investment factors be?

6 MR. DON PALMER: We did -- did mention
7 briefly yesterday when we talked about segregation of
8 assets for other purposes, the ownership of -- of
9 surplus, and the ownership of those assets, for instance,
10 that's really not part of -- part of this. That would be
11 the main one.

12 There could be separate reporting
13 considerations as well if a private company were -- have
14 to report to pension benefits branch or something like
15 that as well.

16

17 (BRIEF PAUSE)

18

19 MS. CANDACE EVERARD: You're going to
20 want to keep your finger on page 3 just for your
21 information.

22 I understand that on December 14th of
23 2007, Aon made a PowerPoint presentation to the
24 Corporation, and that would have been very early on in
25 this -- in their engagement?

1 MR. DON PALMER: Yes.

2 MS. CANDACE EVERARD: And I understand
3 that at that presentation the -- it was -- it was
4 provided to the Corporation that there were two (2) goals
5 that Aon was to achieve in its study. Are you familiar
6 with those?

7 MR. DON PALMER: Yes. Is there a
8 specific reference you're -- you're looking at?

9 MS. CANDACE EVERARD: You know, not
10 exactly. I think it was part of 2-5 which was circulated
11 electronically so it's not handy. I -- I have a hard
12 copy of it here which we can...

13 MR. DON PALMER: I think we've -- we've
14 got it.

15 MS. CANDACE EVERARD: So I'm looking at
16 page 3 of the PowerPoint which is one (1) of the slides
17 entitled, "Executive Summary."

18 MR. DON PALMER: That's the one (1) that
19 has the asset mix on it?

20 MS. CANDACE EVERARD: It has, yes, some
21 information about the asset mix, but the first bullet
22 reads: "The goal of this study is to determine..."

23 MR. DON PALMER: Yes, I have it.

24 MS. CANDACE EVERARD: Okay. So can you
25 read into the record the goals that are set out in this

1 particular slide?

2 MR. DON PALMER:

3 "In this particular slide [which was
4 the presentation made on December 14th]
5 the goal of the study is to determine
6 investment allocation strategies that
7 will maintain retained earnings within
8 the RSR band established by the PUB
9 primary objective; and secondly, to
10 maximize return. In particular,
11 maximize likelihood of attaining a 5
12 percent return. Secondary objective."

13 MS. CANDACE EVERARD: And at this point
14 in time, that is December of 2007, how or by whom were
15 these goals set?

16

17 (BRIEF PAUSE)

18

19 MR. DON PALMER: This was set by Aon
20 specifically, yes.

21 MS. CANDACE EVERARD: Now, I had asked
22 you to keep your finger on page 3 of the report because
23 it reflects in the last full paragraph on page 3, two
24 (2), what I would say are different objectives.

25 Can you read that paragraph into the

1 record for me from page 3?

2 MR. DON PALMER:

3 "Based on the input from MPI, the
4 objectives for the strategic asset mix
5 are as follows:

6 Primary: Minimize the tracking error
7 of the assets relative to the
8 liabilities; and Secondary: Maximize
9 returns subject to a reas -- reasonable
10 levels of risk."

11 MS. CANDACE EVERARD: I take it from the
12 opening phrase of that paragraph based on the input from
13 MPI that the Corporation had input into the changing of
14 these objectives?

15 MR. DON PALMER: Yes.

16 MS. CANDACE EVERARD: Can you explain how
17 that came about and why?

18 MR. DON PALMER: In this first
19 presentation of December 14th we looked at that -- the
20 RSR band established by PUB. We thought really that was
21 a -- maybe a bit artificial. Certainly, although we know
22 that we are under the jurisdiction of the PUB for this
23 particular, it's really not part of our overall asset
24 strategy. We have, you know, bigger -- bigger goals than
25 to just present things to the PUB, if I can be so bold.

1 So we thought essentially to -- to give
2 that maybe a little bit more global perspective, to -- to
3 have an objective that again talked about minimizing
4 large fluctuations and risk. And really to the biggest
5 risk that we have is -- is big fluctuations in -- in
6 liabilities and a mismatch with assets.

7 So we really wanted to focus in on an
8 asset liability matching strategy or -- or an asset --
9 yeah, a matching strategy that would offset the risks of
10 the assets and liabilities.

11 Essentially, the objective to maintain
12 within the RSR band established by the PUB and minimizing
13 the error between assets and liabilities gets you to the
14 same place.

15 It's just this second objective is a
16 little more global in scope.

17

18 (BRIEF PAUSE)

19

20 MR. DON PALMER: I think just to -- to
21 expand on that again, the RSR band within PUB is a year-
22 by-year measurement. And again, we're looking at a
23 longer time horizon than that.

24 MS. CANDACE EVERARD: Okay. Thank you.

25 Still with the PowerPoint slides from

1 December 2007, the asset mix that was proposed by Aon at
2 that point, which I have in my points and I don't appear
3 to have in my slide so I can't tell you what slide number
4 it is, but it's fairly close to the end.

5 MR. DON PALMER: There is a recommended
6 asset mix on slide 4.

7 MS. CANDACE EVERARD: Thank you. That is
8 the one. So it would be fair to say that what's
9 reflected on slide 4 was the asset mix that Aon put
10 forward in December 2007?

11 MR. DON PALMER: That's correct.

12 MS. CANDACE EVERARD: And if I'm reading
13 this correctly, Aon proposed 10 percent in mortgages,
14 that's on the second row, and 45 percent in long-term
15 bonds?

16 MR. DON PALMER: That's correct.

17 MS. CANDACE EVERARD: Now in Aon's final
18 report, and we'll go back to Tab 8 of the book of
19 documents, it provided the Corporation with two (2)
20 recommended portfolios?

21 One which was its main --

22 MR. DON PALMER: Can you give me --
23 sorry, Ms. Everard. Do you have a page number? I --
24 I've got the whole report open and it will help me.

25 MS. CANDACE EVERARD: Probably the

1 easiest is if we just go to the Executive Summary which
2 is page number 1 of the report.

3 It provides a handy chart that sets out
4 the distinctions between the Corporation's current mix,
5 the recommended portfolio from Aon, and then the
6 alternative recommended portfolio.

7 MR. DON PALMER: Yes, I have that.

8 MS. CANDACE EVERARD: So when I say that
9 Aon provided the Corporation with two (2) alternative
10 portfolios, those are the two (2) that I'm referring to.
11 Would you agree?

12 MR. DON PALMER: I would agree, yes.

13 MS. CANDACE EVERARD: Just -- before we
14 go any further with that, so keep your finger on page 1,
15 I just want to ask one (1) follow-up question related to
16 the objectives for the Aon study.

17 Would you say that the results of the
18 model would change if the objectives were changed?

19 MR. DON PALMER: That was our question
20 too after our December 14th meeting and they didn't.

21 MS. CANDACE EVERARD: Thank you. So
22 looking back at the book of documents and the excerpts of
23 the Aon report that appear there, Aon noted -- and I'm
24 now on page 2 of the executive summary in the second full
25 paragraph, second sentence -- that the conclusion which

1 it reached, was that MPI's current portfolio was fairly
2 reasonable in terms of providing an accepted -- or
3 acceptable, pardon me, expected level of return.

4 MR. DON PALMER: Sorry, Ms. Everard.
5 Again, where is that sentence?

6 MS. CANDACE EVERARD: Sure. Page 2 of
7 the executive summary, second full paragraph, second
8 sentence. So it -- the sentence reads:

9 "On the contrary, in our analysis we
10 concluded that the current portfolio is
11 fairly reasonable in terms or providing
12 an acceptable expected return level..."
13 Et cetera.

14 MR. DON PALMER: Yes, I see that.

15 MS. CANDACE EVERARD: So the point being
16 that even though Aon concluded that the current portfolio
17 was fairly reasonable in terms of return level.

18 And then that sentence continues to say:

19 "Also a low risk of asset liability
20 mismatch..."

21 Aon still came up with two (2) alternative
22 portfolios in their recommendations that it considered to
23 be superior to the current portfolio?

24 MR. DON PALMER: Yes.

25 MS. CANDACE EVERARD: If we turn to

1 Appendix G of the report, which is included at the same
2 tab; it's page 69 of the Aon report.

3 MR. DON PALMER: That would be labelled
4 "Benchmark Portfolio returns"?

5 MS. CANDACE EVERARD: That's the one. We
6 see a comparison of historical returns in the
7 Corporation's portfolio versus the suggested returns in
8 the two (2) portfolios recommended by Aon. Is that fair
9 to say?

10 MR. DON PALMER: Yes.

11 MS. CANDACE EVERARD: And this reflects
12 that, generally speaking, the Corporation would have had
13 higher returns if it had either of the recommended
14 portfolios put forward by Aon?

15 MR. DON PALMER: Generally that's true,
16 yes.

17 MS. CANDACE EVERARD: I appreciate that
18 the six (6) month rates in the far right column don't
19 reflect that but the others do.

20 MR. DON PALMER: Yes.

21 MS. CANDACE EVERARD: If we turn the page
22 to the first page of Appendix H, which is page 70 of the
23 report, still at Tab 8 of the book of documents, can you
24 explain what this chart represents?

25 MR. DON PALMER: That's the risk reward

1 relationship with the excess return. That one?

2 MS. CANDACE EVERARD: That's the one.

3 MR. DON PALMER: This is commonly known
4 as an efficient frontier which trades off risk and return
5 of various different portfolios. The line that would be
6 made up if you had collected all of -- or connected the
7 yellow dots, and I'm hoping you're looking at a -- a
8 colour copy, is points for each one of those return
9 levels that you can't get a higher return level without
10 assuming a higher risk.

11 So -- so anything below that line
12 connecting the yellow dots would not be optimal. You
13 could always get a higher return at the same risk level.

14 MS. CANDACE EVERARD: And -- and in this
15 particular case, the yellow squares represent the
16 portfolio suggested by Aon?

17 MR. DON PALMER: They would -- could you
18 repeat that question because I'm not sure it was quite
19 right.

20 MS. CANDACE EVERARD: Oh, that's fair. I
21 appreciate what you said about the -- the yellow squares
22 representing the highest possible returns without having
23 an increased risk. But what I'm asking is whether in
24 this particular graph, and I -- I accept your answer
25 about what the yellow squares represent, but do they do

1 not also specifically represent the portfolio or
2 portfolios suggested by Aon?

3 MR. DON PALMER: The recommended would be
4 one (1) of those yellow dots. Each one of those yellow
5 dots is an -- is a different asset mix, so -- so they --
6 they have determined the universe of optimal selections,
7 depending on what risk level that the Corporation would
8 be comfortable with.

9 It was their selection based on what --
10 what our -- our meetings that we would be at the sort of
11 lower level in the risk spectrum.

12 MS. CANDACE EVERARD: So if I understand
13 what you're saying correctly, the yellow square that's
14 numbered five (5) and the yellow square that's numbered
15 ten (10) would be the two (2) -- represent the two (2)
16 portfolios that Aon suggested to the Corporation?

17

18 (BRIEF PAUSE)

19

20 MR. DON PALMER: Not quite. With the
21 different assumptions, you get different efficient
22 frontiers.

23 So there is another chart, but on this particular one
24 (1), they would have recommended dot number five (5).

25 MS. CANDACE EVERARD: When you say "dot

1 number five (5)," you mean yellow square number five (5)?

2 MR. DON PALMER: Yellow square number
3 five (5), yes.

4 MS. CANDACE EVERARD: There's a lot of
5 dots on that chart. So --

6 MR. DON PALMER: Only the yellow ones are
7 numbered.

8 MS. CANDACE EVERARD: So -- just so that
9 we're clear, yellow square which is numbered five (5)
10 would represent Aon's suggested portfolio number 5, and
11 the yellow square that is numbered ten (10) would
12 represent Aon's suggested portfolio, Number 10?

13 MR. DON PALMER: No. Number 10 was with
14 a different assumption mis -- mix. It's a different
15 chart.

16 MS. CANDACE EVERARD: Okay.

17 MS. MARILYN MCLAREN: Just to clarify, if
18 you go back to page 69 --

19 MS. CANDACE EVERARD: Yes.

20 MS. MARILYN MCLAREN: -- you can see that
21 recommended portfolio, Portfolio 5, from Chart 3, which
22 is on page 26, and then you can see alternative
23 recommended portfolio, Portfolio 10, is from Chart 5. So
24 it's -- they're from a different base. So the five (5)
25 and the ten (10) don't come from the same efficient

1 frontier.

2 They're not that different, but they're
3 from a different set of assumptions.

4

5 (BRIEF PAUSE)

6

7 MS. CANDACE EVERARD: So how do the
8 efficient frontiers of Portfolio 5 and Portfolio 10 as
9 suggested by Aon compare with that of the portfolio
10 ultimately selected by the Corporation?

11 MR. DON PALMER: We used the MPI
12 assumptions, which are the base assumptions, which would
13 be Chart 3 on page 26.

14 MS. CANDACE EVERARD: That's just what I
15 wanted to clarify.

16 MR. DON PALMER: Chart 3, and the one (1)
17 on page -- page 70 are -- are on the same basis. That
18 Appendix H.

19 MS. CANDACE EVERARD: Okay. So if we
20 look at the one (1) -- I'll just look at the one (1) on
21 page 70 because it's in front of me. We talked about the
22 yellow squares. The light green triangle, which appears
23 on the chart, represents the portfolio ultimately
24 selected by the Corporation, is that right?

25 MR. DON PALMER: That's correct.

1 MS. CANDACE EVERARD: And the red circle
2 on the same chart represents the current MPI portfolio
3 prior to any changes being implemented?

4 MR. DON PALMER: That's also correct,
5 yes.

6 MS. CANDACE EVERARD: So am -- am I
7 reading this correctly if I say that if you look at the
8 relative placement of the red circle and the green
9 triangle and the yellow squares, that the portfolio
10 selected by the Corporation while having a more
11 favourable placement than the current portfolio or the
12 red circle, is less favourable than the yellow squares,
13 being the recommended portfolio?

14 MR. DON PALMER: It would have a lower
15 expected return at the same risk level than number eleven
16 (11), yes.

17

18 (BRIEF PAUSE)

19

20 MS. CANDACE EVERARD: So the portfolio
21 that was selected by the Corporation is sub-optimal as
22 compared with that recommended?

23 MR. DON PALMER: Sorry, could you repeat
24 that question?

25 MS. CANDACE EVERARD: Sure. So the

1 portfolio selected by the Corporation is sub-optimal as
2 compared to the portfolio recommended?

3 MR. DON PALMER: Yes.

4 MS. CANDACE EVERARD: Okay. There was a
5 question posed to the Corporation in the first round,
6 which is Question 10, and that answer appears at Tab 12
7 of the book of documents.

8 And that question in sub (a) related to
9 how and why the Corporation selected what it selected and
10 how that resulted from what Aon recommended, and it's a
11 fairly lengthy answer that we're going to break down and
12 go through piece by piece.

13 So if we look at page 1 of the response
14 under subheading (a), the Corporation has said in the
15 second paragraph that the working group changed the
16 allocation targets for a few reasons: First, the working
17 group was uncomfortable with the wholesale switch from
18 universe bonds to long-term bonds, given the fact that
19 long-term bond rates are currently at forty (40) year
20 lows. And I'm just going to stop there.

21 Can you explain for the Board what are the
22 relative characteristics of a universe bond as compared
23 with a long-term bond?

24 MR. DON PALMER: Universe bonds would
25 have different...

1 (BRIEF PAUSE)

2

3 MR. DON PALMER: ...would be both short
4 and long and include both corporate bonds and government
5 bonds.

6 MS. CANDACE EVERARD: Whereas long-term
7 bonds would have a maturity of over ten (10) years?

8 MR. DON PALMER: That's correct.

9 MS. CANDACE EVERARD: Would you agree
10 that returns on long-term bonds are usually higher than
11 that of universe bonds?

12 MR. DON PALMER: Generally that has been
13 the case, yes.

14 MS. CANDACE EVERARD: Did the working
15 group look at the long-term historical yields on long-
16 term bonds versus that of universe bonds?

17 MR. DON PALMER: That's part of our
18 consideration, yes.

19 MS. CANDACE EVERARD: And as has already
20 been said this morning, the Corporation doesn't
21 necessarily anticipate the very low rates to continue for
22 long-term?

23 MR. DON PALMER: That would likely be
24 true, yes.

25 MS. CANDACE EVERARD: Okay. Continuing

1 on in the narrative portion of this answer where I left
2 off, the next sentence -- this is at the top of page 2,
3 response to question 10 reads:

4 "In addition, due to the relatively low
5 spread between the yield on long-term
6 bonds and the yield on universe bonds,
7 there was little advantage to such a
8 switch."

9 What is the spread at present?

10 MR. DON PALMER: We don't have it right
11 at our fingertips but we'll get that for you.

12

13 --- UNDERTAKING NO. 10: MPI to indicate to Board the
14 spread between the yield on
15 long-term bonds and the yield
16 on universe bonds

17

18 CONTINUED BY MS. CANDACE EVERARD:

19 MS. CANDACE EVERARD: Thank you. And
20 following on that, can you advise of whether that spread
21 is expected to widen going forward?

22

23 (BRIEF PAUSE)

24

25 MR. DON PALMER: It's really hard to say

1 at this point.

2 MS. CANDACE EVERARD: So you're declining
3 to provide an undertaking on that just so the record's
4 clear?

5 MR. DON PALMER: It's -- either way it's
6 speculation.

7 MS. CANDACE EVERARD: I'm sure you will
8 have had an opportunity to review the report that's been
9 prepared and filed in this proceeding by CAC/MSOS, the
10 one authored by Drs. Hum and Simpson.

11 They comment that -- and this is on page 7
12 of their report. You don't necessarily have to go there
13 but just for your information and for the record. They
14 say on page 7 that the Corporation -- they note that it
15 did not accept Aon's advice with respect to the waiting
16 of long-term bonds in the portfolio, and then they say
17 that in theory long-term bonds should give a higher
18 return and that liquidity should not be a concern to the
19 Corporation.

20 And they say that that is the case because
21 the Corporation should operate with virtually an infinite
22 horizon, no wind-down date coming down the road, and the
23 fact that its obligations will not all become due on the
24 one (1) date.

25 What is the Corporation's view of that

1 assessment by Drs. Hum and Simpson?

2 MR. DON PALMER: The assessment that we
3 have infinite horizon, certainly I would agree with that.
4 Even within our current liability structure, we have
5 liabilities and -- and disability payments that will
6 probably be paid for sixty (60) years plus.

7 So we do have -- even within our existing
8 portfolio -- have a very long time horizon, so I -- I
9 would agree with that.

10 MS. CANDACE EVERARD: What does the
11 Corporation say would be the implications of doing a
12 gradual switch over to long-term bonds?

13

14 (BRIEF PAUSE)

15

16 MR. DON PALMER: I think over time we --
17 that's our plan, to go to long-term bonds, but there are
18 a number of considerations in terms of -- of selling
19 existing bonds. And -- and we don't want to have a
20 wholesale changeover of our portfolio because that also
21 introduces some risk that we don't necessarily want to
22 take.

23 That -- that timing will be up to the
24 Department of Finance to do when it's favourable to do
25 so.

1 MS. CANDACE EVERARD: Aon suggested in
2 its report a transitioning option, so is that something
3 that is being considered or will be considered when the -
4 - the change goes?

5 MR. DON PALMER: Could you give me a
6 reference, please?

7 MS. CANDACE EVERARD: Oh sure, page 34 of
8 the AON report, which you will not find -- oh, hang on,
9 maybe I'm lying.

10 I don't think it's at the excerpts that
11 appear at Tab 8 of the book of documents, I think you'll
12 have to go to the report itself. Yeah, that's correct.
13 You'll have to go to the report.

14

15 (BRIEF PAUSE)

16

17 MR. DON PALMER: Okay. I -- I have it,
18 I've just quickly reviewed it and could you repeat the
19 question please?

20 MS. CANDACE EVERARD: The question was
21 you -- you said a moment ago that the Corporation does
22 plan to invest in long-term bonds but needs to have
23 regard to the timing and that kind of thing.

24 So the question is: Aon suggested a
25 transitioning strategy on page 34, is that something that

1 the working group will give consideration to or has it
2 done so already?

3 MR. DON PALMER: Those particular timing
4 decisions are up to DOF.

5 MS. CANDACE EVERARD: "DOF" standing for
6 Department of Finance?

7 MR. DON PALMER: Sorry, yes.

8 MS. CANDACE EVERARD: Coming back for a
9 moment to the report prepared by Drs. Hum and Simpson.
10 They recommend what they call a laddering technique,
11 which they call the process of staggering the maturity of
12 bonds in the portfolio.

13 What is the Corporation's view of that
14 suggestion?

15 MR. DON PALMER: First, we do have bonds
16 right across the maturity spectrum today. That looked to
17 be kind of a buy-and-hold strategy to match cashflows.
18 We would call that strategy probably a little naive.
19 Seems to preclude active trading of bonds, as Department
20 of Finance does, to take advantage of some -- some
21 spreads that happened from -- from time to time.

22 So it seems to be their -- their way of
23 doing a cashflow matching which could minimize risk;
24 although certainly when those long bonds mature, you
25 could get some interest rate risk -- comes in.

1 what portion of the Corporation's bond portfolio matures
2 annually?

3 MR. DON PALMER: I don't know what the
4 answer to that is but I will also say that it's probably
5 not really relevant because we don't hold our -- most of
6 our long-term bonds on a -- to maturity, we're actively
7 trading all the time. We -- we turn over about 40
8 percent of the portfolio on an annual basis.

9 MS. CANDACE EVERARD: Just a question to
10 try to try to tie in your evidence with respect to the
11 Hum and Simpson laddering technique, which you suggested
12 you thought was naive -- or the Corporation's position is
13 that it's naive.

14 How does that fit in with the
15 transitioning alternative put forward by Aon? How do you
16 reconcile those?

17

18 (BRIEF PAUSE)

19

20 MR. DON PALMER: I -- I don't really see
21 that they're reconcilable. Again, one (1) would be based
22 on an active trading approach rather than buying with the
23 intent of holding bonds to maturity so I don't know that
24 there is -- that it's possible to reconcile.

25 MS. CANDACE EVERARD: One (1) further

1 question for now and then I think we'll take our morning
2 break with the Board's permission.

3 When does the Corporation intend to -- or
4 -- or does it, I mean I know you said that with respect
5 to this purchasing of -- of additional long-term bonds
6 the timing is up to the Department of Finance. Does the
7 Corporation intend to have any input or attempt to have
8 any input into that process unfolding?

9 MR. DON PALMER: We are always in contact
10 with the Department of Finance, certainly in contact with
11 the working group and our discussions therein so it's
12 certainly a topic that will come but the -- the decision
13 as -- as bond traders are theirs.

14 MS. CANDACE EVERARD: Can you give us any
15 idea of a ballpark of the timeframe that we're looking
16 at?

17 MR. DON PALMER: It depends on the
18 spreads and -- and what -- the advantageous timing from
19 the experts at the Department of Finance.

20 THE CHAIRPERSON: Just before we take our
21 break, a few other questions before I lose the thread of
22 the discussion.

23 Mr. Palmer, if you don't mind, in simple
24 terms what is or are the risk or risks that the Aon
25 portfolio recommendations seek to avoid or minimize?

1 MR. DON PALMER: The main would be timing
2 risk to interest rate risk. Certainly the -- if you're
3 talking in terms of the bond portfolio, there would be a
4 default risk I suppose.

5 Within the whole portfolio structure
6 you've got mainly a timing risk. You've got a return
7 risk. Certainly when you look in -- in the equities the
8 return -- rate of returns can be -- can fluctuate more
9 than within a bond portfolio.

10 But certainly as interest rates change
11 over time, your -- you can get some -- some change in
12 value. And certainly if you look at a mismatch between
13 assets and liabilities, as interest rates change, let's
14 say interest rates go down, the value of your bonds will
15 go up but also your liabilities will go up. So -- so
16 you're trying to match that as much as you can.

17 We did go into a little more detail in PUB
18 round 1, question 4, if that's of help to the Chair.

19 THE CHAIRPERSON: Thank you.

20 Was Aon working on the assumption that a
21 loss driven by reduced investment income that resulted in
22 the Board-determined RSR minimum being above the actual
23 would lead to a premium increase for the following year?

24

25 (BRIEF PAUSE)

1 MR. DON PALMER: Could you repeat that
2 question, please, Mr. Chairman?

3 THE CHAIRPERSON: Was Aon working on the
4 assumption that a loss that came about as a result of
5 reduced investment income, that led to the RSR being
6 below the Board-determined minimum, that that would
7 result in pressure on a premium increase for the
8 following year?

9 Was that its assumption?

10 MR. DON PALMER: Yes.

11 THE CHAIRPERSON: Was the avoidance of a
12 loss in a single year as a result of investment income
13 decline, a factor in the portfolio recommendations of
14 Aon?

15 MR. DON PALMER: No. I -- I think as
16 they match the change in the liabilities would be a
17 bigger factor. I -- I think the overall financial
18 position of the Corporation taking into account both
19 assets and liabilities would be the bigger concern.

20 THE CHAIRPERSON: Are you talking about
21 just Basic or the whole Corporation?

22 MR. DON PALMER: The -- the
23 asset/liability study was for the Corporation's entire
24 portfolio, but certainly the -- the lion's share would be
25 for Basic. So -- so I think the -- the statement is --

1 is true whether you're talking in terms of Basic or -- or
2 the entire Corporation.

3 THE CHAIRPERSON: Your last question,
4 though, kind of confused me a little bit given the -- the
5 "yes" to the one before.

6 You're saying that Aon was not concerned
7 about the portfolio composition being such to run the
8 risk of a loss occurring because of the decline in
9 investments?

10 MR. DON PALMER: To the extent that your
11 asset/liability mismatch would -- would change that. And
12 -- and remember as interest rates go up, your value of
13 your assets go down but your liabilities also go down, so
14 -- so you look at the whole package, not the asset side
15 in -- in isolation.

16 THE CHAIRPERSON: I'll have to think
17 about that one, thanks. Were any portfolios that were
18 looked at, did any of them involve degrees of mismatch?

19 MR. DON PALMER: They all have mismatch
20 in them. It's -- it's a question of controlling that
21 mismatch and mitigating the effect of that mismatch.

22 THE CHAIRPERSON: Just a simple question.
23 How does MPI view its investment portfolio? Is it viewed
24 as a means to meet future liabilities or is a means to
25 both: meet future liabilities and assist with premium

1 reduction?

2 MS. MARILYN MCLAREN: The latter. And I
3 think that if -- if I can elaborate maybe for a minute or
4 two (2), Mr. Chairman, it sort goes back to the
5 conversation about the changing objectives.

6 And I think it's also important to -- I
7 believe it's important to reinforce what I believe I
8 heard Mr. Palmer said, is when the objectives changed the
9 outcome -- the portfolios and the allocations and the
10 outcome didn't change. They have a methodology. At the
11 heart of their methodology is trying to match assets and
12 liabilities over the long term.

13 Clearly that's what the Corporation's
14 trying to do, is to make sure that the future is well in
15 hand; that is absolutely the priority. But -- and as the
16 objectives that we settled on we say -- that is -- match
17 the assets of -- this is an asset/liability study, it's
18 not a minimizing RSR volatility study.

19 And when we looked at -- and I think it
20 was when -- when the executive members of the ICWG looked
21 at the early work in December and said this is really not
22 appropriately reflecting what we're trying to do here.

23 Taken to the extreme even if, you know,
24 this Board believed that what we were really just trying
25 to do is keep everything in that -- by some's opinion,

1 tight RSR band, we'd sit there in bonds and probably
2 wouldn't even actively trade them.

3 Clearly, previous Board orders indicate
4 that that's not the expectation or desire or preferences
5 of this Board, so that's why we tried to settle on
6 something that was probably from a little bit higher
7 perspective: An approach that said this is an ALM, let's
8 try our best to match the assets and liabilities,
9 minimize the tracking error, but get a return with an
10 acceptable level of risk.

11 And that's why we've ended up actually
12 with a fair bit more risk, significantly more return.
13 But absolutely, we all need to understand that means more
14 annual volatility.

15 And when we looked at this result -- now
16 going back to the four (4) bullets that we talked about,
17 the latter two (2) that didn't show up in the early
18 report, the role that MPI played in that is to ask the
19 question:

20 Okay, so what, based on your first two (2)
21 bullets and based on the objectives then, what does this
22 mean? What is this likely to -- how is this likely to
23 play out?

24 In your expert opinion AON, what does this
25 mean in terms of your first of your first two (2)

1 bullets? And that's when they came back with their next
2 two (2) bullets.

3 So it really was trying to provide a
4 perspective within the entire context of what we -- we
5 were seriously trying to accomplish is a more appropriate
6 asset allocation mix for the long-term benefit of
7 ratepayers. That's what we're all about.

8 And I think it's just important to put
9 that context on it because we know there will be
10 volatility; probably a little bit more than there has
11 been.

12 We believe it's -- it's worth -- worth
13 that because of the enhanced return; that's what it's
14 about. But I think it's really important to sort of
15 understand that given the environment within which we
16 are. The RSR band and, you know, sort of the band of the
17 target is really more a constraint than an objective, but
18 it's not a constraint that drives decisions for the long-
19 term benefit of ratepayers.

20 THE CHAIRPERSON: Thank you. Just one
21 (1) last short one with respect to Mr. Palmer.

22 It's your understanding that bond yields
23 always reflect a premium over their rate of inflation on
24 liabilities? Are they married?

25 MR. DON PALMER: They tend to move

1 together, so -- so I wouldn't say that they're directly
2 married. Your -- your real return may vary somewhat but
3 -- but generally that would be true.

4 THE CHAIRPERSON: Okay. Thanks. We'll
5 have our break now.

6 MR. DON PALMER: Mr. Chairman --

7 MR. DAVID CHIASSON: Yes, Mr. Palmer?

8 MR. DON PALMER: -- if I may, I just
9 want to correct the record on one (1) thing. I -- I
10 directed the Chair to PUB-1-4; that -- that in fact is a
11 completely erroneous reference that just happened to be
12 on the sheet of paper I was looking at so I didn't want
13 to send the Chair on a wild goose chase.

14 THE CHAIRPERSON: Don't worry. Someone
15 will direct me to the right one. Thanks.

16

17 --- Upon recessing at 10:40 a.m.

18 --- Upon resuming at 11:06 a.m.

19

20 THE CHAIRPERSON: Whenever you're ready,
21 Ms. Everard.

22 MS. CANDACE EVERARD: Thank you, Mr.
23 Chairman.

24

25 CONTINUED BY MS. CANDACE EVERARD:

1 MS. CANDACE EVERARD: So just prior to
2 the break we were looking at the answer to Question 10
3 posed by the Board in the first round dealing with the
4 evolution of the Aon recommendations and where the
5 Corporation ended up.

6 We covered the first reason identified by
7 the working group as to why the allocation targets were
8 changed dealing with universe versus long-term bonds. If
9 I can direct your attention to page 2 of the same IR
10 which is at Tab 12 of the book of documents, the first
11 full paragraph on page 2 where it is set out the second
12 reason why the allocation was changed. The first
13 paragraph reads:

14 "Second, the ICWG, Investment Committee
15 Working Group, disagreed with the
16 recommendation to allocate
17 significantly more to US equities than
18 to Canadian equities, particularly in
19 light of a superior performance of the
20 Canadian equity market over the last
21 nine (9) years."

22 Are you with me?

23 MR. DON PALMER: I'm right there.

24 MS. CANDACE EVERARD: So keep your finger
25 on that, but if you can turn to Tab 15 of the book of

1 documents which is the response to Question 16 posed by
2 the Board in the first round, it would appear, if I'm
3 reading this table correctly, that the Corporation had no
4 investments in the US other than equity swaps prior to
5 the year ending in 2005.

6 Is that right?

7

8 (BRIEF PAUSE)

9

10 MR. DON PALMER: That's true, although we
11 would consider the equity swaps to be US equities.

12 MS. CANDACE EVERARD: The Corporation has
13 testified in past proceedings that one (1) of the reasons
14 that it didn't invest in the US market was currency risk.
15 Is that still a valid concern to the Corporation in light
16 of the current relative value between US and Canadian
17 dollars?

18 MR. DON PALMER: I would like -- the
19 reference to that, but we -- we do hedge our currency
20 risk. It's -- it's fully hedged so we don't have that
21 currency risk, so -- so I'm not quite sure where that
22 reference comes from.

23

24 (BRIEF PAUSE)

25

1 MS. CANDACE EVERARD: I don't have a -- a
2 specific transcript page number or anything of that sort,
3 but it's -- it's our recollection that a couple of years
4 ago, your predecessor, Mr. Galenzoski, testified to that
5 effect.

6 MR. DON PALMER: Let's just say that
7 currently we don't have that currency risk because it's
8 fully hedged, and -- and has been since we went to the US
9 equities.

10 MS. CANDACE EVERARD: And Aon has
11 recommended that hedging continue?

12 MR. DON PALMER: Yes.

13 MS. CANDACE EVERARD: Did the working
14 group look at the historical returns from the US stock
15 exchange compared to the Canadian exchange in reaching
16 its decision not to increase investment in US equities?

17 MR. DON PALMER: Yes, that was one (1) of
18 the considerations.

19 MS. CANDACE EVERARD: Would it be fair to
20 say that investing in the US market, which is broader
21 than the Canadian market, would provide an opportunity
22 for greater returns, as well as diversification?

23 MR. DON PALMER: The greater
24 diversification I would likely agree with. As far as the
25 returns, that's speculation.

1 MS. CANDACE EVERARD: Okay. Turning back
2 to Tab 12 of the book of documents, and the answer to
3 question 10, page 2, the next full paragraph, the one (1)
4 that deals with the third reason why the allocation mix
5 was changed, can you read in that paragraph?

6 MR. DON PALMER: The one (1) that start -
7 - starts with, Third?

8 "Third, adoption of the Aon recommended
9 portfolio, portfolio number 5, would
10 have required the sale of approximately
11 \$1 billion of securities and the
12 purchase of a similar amount. Such a
13 significant volume of transactions
14 would have been very costly. Finally,
15 portfolio number 5 provided only
16 marginal return benefits over the
17 current portfolio compared to other
18 portfolios on the efficient frontier."

19 MS. CANDACE EVERARD: Can you give the
20 Board an indication of what the magnitude of those costs
21 would have been that are referenced in that paragraph?

22

23 (BRIEF PAUSE)

24

25 MR. DON PALMER: We haven't quantified

1 that, no.

2 MS. CANDACE EVERARD: Would it be fair to
3 say that the costs would be reduced by implementing the
4 new portfolio over time, as suggested by Aon?

5 MR. DON PALMER: The costs are the costs,
6 so no, I don't think that minimized the -- the effect,
7 although certainly spread out over a longer time horizon,
8 but -- but in terms of total quantum, no I wouldn't agree
9 with that.

10 MS. CANDACE EVERARD: Okay. So having
11 discussed the three (3) reasons why the allocation mix
12 represented by Aon was not acceptable to the Corporation,
13 we understand that the Corporation had Aon run an
14 additional scenario, which is known in the materials as
15 "Modified Portfolio 11"?

16 MR. DON PALMER: Yes.

17 MS. CANDACE EVERARD: Now it's referenced
18 in this IR response number 10, the same one (1) we've
19 been looking at, page 2, that Modified Portfolio 11 was
20 based upon the Aon portfolio numbered 11, at least that's
21 how I read this.

22 Is that right?

23 MR. DON PALMER: That was the starting
24 point, yes.

25 MS. CANDACE EVERARD: I just want to

1 clarify that because it appears from a review of the
2 content of portfolio 11 in the Aon report that it --
3 Aon's portfolio 14 actually looks more similar in terms
4 of the content to the one that the Corporation ultimately
5 chose so we're just trying to clarify whether Aon's
6 original eleven (11) was actually the basis on which
7 modified eleven (11) was formed or whether it was
8 actually Aon 14.

9

10 (BRIEF PAUSE)

11

12 MR. DON PALMER: Could you give me the
13 exact reference to what you're looking at, please?

14 MS. CANDACE EVERARD: Yeah. In section 6
15 of the Aon report, page 27, there's a chart that appears
16 to reflect all of the various Aon portfolios. And if you
17 compare that page, page 27, with page 71, which is the
18 first page -- or second page of Appendix H, comparing the
19 column on Appendix H that's entitled "eleven (11)", back
20 with page 27 -- oh, just one moment.

21

22 (BRIEF PAUSE)

23

24 MS. CANDACE EVERARD: We'll just leave
25 that point for the moment. We're not finding what we're

1 looking for.

2 So the -- the evidence that the
3 Corporation has put on the record is that Aon ran an
4 additional scenario using the same methods and
5 assumptions, the result of which was the modified 11
6 portfolio that is referenced on page 71 of the Aon
7 report.

8 MR. DON PALMER: Not quite. We had the -
9 - we had the portfolio 11 that we modified. We said we -
10 - we'd like to make this -- a few changes to this, would
11 you run this one? So -- so really it was our selection
12 of modified eleven (11) came before the -- the running of
13 that particular portfolio.

14 MS. CANDACE EVERARD: So how did the
15 Corporation go about comparing the optimal portfolio
16 suggested by Aon number five (5) and number ten (10) to
17 that which ultimately resulted from the analysis?

18

19 (BRIEF PAUSE)

20

21 MR. DON PALMER: We essentially looked at
22 the marginal return at given amounts of risk. Slope of
23 the curve essentially.

24 MS. CANDACE EVERARD: Okay. Coming back
25 to Tab 12 on the answer to question 10 posed by the

1 Board, the Corporation has provided an explanation in the
2 last paragraph on page 2 of why it was portfolio 11 that
3 it suggested to -- or that it selected, pardon me, to
4 modify.

5 Can you explain for the Board with regard
6 to this answer why that particular portfolio was used?

7 MR. DON PALMER: We felt that it provided
8 one (1) of the best ratios of -- of return to risk
9 without going really into the -- the much higher risk
10 portfolios.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: As reflected in
15 that paragraph the ratio of return to risk for portfolio
16 11 was higher than portfolio 5 recommended by Aon. What
17 about portfolio 10 which was Aon's alternative portfolio
18 recommendation?

19 MR. DON PALMER: It's -- it's a bit hard
20 to -- to compare that since that was run on a different
21 assumption basis.

22

23 (BRIEF PAUSE)

24

25 MS. CANDACE EVERARD: Okay. Going back

1 to the excerpts from the Aon report that are at Tab 8,
2 and in particular page 32, there are a series of charts
3 dealing with the risk reward relationship and I take it
4 from looking at the previous page, page 31, that it would
5 be the column of numbers fifth from the left that would
6 represent portfolio 5 on page 32?

7 The headings for the portfolios didn't
8 carry over from one (1) page to the next so I just want
9 to establish that we all know what we're talking about.

10

11 (BRIEF PAUSE)

12

13 MR. DON PALMER: I know that we've really
14 confused the issue with -- with these charts but you
15 really should be looking at page 28. Page 32 is using
16 the alternate assumptions.

17

18 (BRIEF PAUSE)

19

20 MS. CANDACE EVERARD: Okay. Thank you.

21 So looking at page 27, the chart is
22 entitled, "Asset Allocation of..." -- or the first chart
23 is entitled, "Asset Allocation of Optimal Portfolios" and
24 then in brackets, "New Economic Scenarios."

25 Can you explain what the phrase, "New

1 Economic Scenarios" entails or refers to?

2 MR. DON PALMER: I'm sorry, Ms. Everard.
3 Now you've lost me.

4 MS. CANDACE EVERARD: Well then we're
5 even. I'm on page 27 of the Aon report. The first chart
6 is entitled, "Asset Allocation of Optimum Portfolios (New
7 Economic Scenarios)." So can you explain what that
8 phrase, "New Economic Scenarios" entails? Okay. And
9 then compare that to the heading of the table on page 31
10 which does not have that bracketed phrase?

11 MR. DON PALMER: The new economic
12 scenarios would be the MPI assumptions which we wanted to
13 align with our forecasting assumptions. So it's -- so
14 it's really on the basis of the MPI assumptions that we
15 built modified portfolio 11.

16 MS. CANDACE EVERARD: Okay. Can you
17 summarize for the Board the differences between the two
18 (2) sets of assumptions or direct us to where they are
19 set out?

20

21 (BRIEF PAUSE)

22

23 MR. DON PALMER: We'll -- just to save
24 time, we'll provide that as an undertaking.

25 MS. CANDACE EVERARD: Thank you.

1 --- UNDERTAKING NO. 11: MPI to indicate to Board the
2 differences between the two
3 (2) sets of forecasting
4 assumptions or direct the
5 Board to where they are set
6 out
7

8 CONTINUED BY MS. CANDACE EVERARD:

9 MS. CANDACE EVERARD: Okay, so I think
10 the question that I was leading up to when I took you to
11 page 31 and then you kindly directed me to page 27 is to
12 ask you to outline for the Board which aspects of the
13 risk reward relationship -- so the -- the five (5) charts
14 that start on page 27 and carry onto page 28 -- which
15 aspects of that and those charts did the Corporation
16 focus on or draw its attention to when comparing
17 portfolio 5 to the figures that ultimately became
18 included in modified portfolio 11?

19

20 (BRIEF PAUSE)

21

22 MR. DON PALMER: In the fourth chart
23 labelled "Risk Reward Relationship of the Average Annual
24 Fund Return," we'd be looking at the first row in that --

25 MS. CANDACE EVERARD: So that would be

1 the fifth chart of the five (5) on page 28?

2

3

(BRIEF PAUSE)

4

5 MR. DON PALMER: Where it -- it's based
6 on that fourth chart labelled "Risk Reward Relationship
7 of the Average Annual Fund Return" except we actually
8 looked at the ratio of the mean to the volatility, which
9 those -- those figures are not specifically put on this
10 chart, but we will provide them to you.

11

12 --- UNDERTAKING NO. 12: MPI to provide Board an
13 outline of which aspects of
14 the risk reward relationship
15 MPI focussed on or drew its
16 attention to when comparing
17 Portfolio 5 to the figures in
18 modified portfolio 11

19

20 CONTINUED BY MS. CANDACE EVERARD:

21 MS. CANDACE EVERARD: Okay. Did the
22 Corporation undertake an analysis comparison comparing
23 the two (2) portfolios?

24

MR. DON PALMER: Which two (2)?

25

MS. CANDACE EVERARD: Number 5, number

1 10, that you recommended by Aon, and number 11.

2 MR. DON PALMER: I think that was three
3 (3), but, yes. And -- and we'll provide you that
4 analysis that was done. How's that?

5 MS. CANDACE EVERARD: Thank you.

6

7 --- UNDERTAKING NO. 13: MPI to provide Board with
8 analysis comparison of
9 portfolios 5, 10, and 11

10

11 CONTINUED BY MS. CANDACE EVERARD:

12 MS. CANDACE EVERARD: Thank you.

13 Turning back to Tab 12 of the book of
14 documents, this answer at number 10 that deals with all
15 of these issues, the Corporation has stated in the very
16 last sentence of page 2 -- this is the same paragraph
17 where the Corporation is explaining why it selected
18 portfolio 11 because of the best ratio of return to risk.
19 Last sentence reads:

20 "Portfolio 11 also had other measures,
21 probability of a rebate or increase in
22 premiums, that were better than Aon's
23 recommended portfolio number 5."

24 How did Aon's recommended portfolio number
25 10 compare on the same question?

1 MR. DON PALMER: They didn't because
2 that's using the different set of assumptions.

3 MS. CANDACE EVERARD: When the working
4 group made the selection to use portfolio 11 as is
5 reflected in this paragraph, did it bring to Aon's
6 attention its rationale for doing so?

7

8 (BRIEF PAUSE)

9

10 MR. DON PALMER: We did discuss the
11 selection of modified 11 with them. We weren't looking
12 for their validation of that.

13 MS. CANDACE EVERARD: Sorry, can you say
14 that last phrase again?

15 MR. DON PALMER: We weren't looking for
16 their validation of that.

17 MS. CANDACE EVERARD: Did the working
18 group express to Aon its view that the modified 11
19 portfolio was superior to portfolio 5, and why?

20 MR. DON PALMER: We -- we talked about
21 the selection of -- of portfolio 11. Anywhere on that
22 efficient frontier, it -- it's a tradeoff, and we thought
23 that portfolio 11 met our goals better than portfolio
24 number 5 did.

25 If -- and I'm a little uncomfortable with

1 -- with the word "superior," we thought that it met our
2 goals better. So if -- if that's superior, I would say
3 that that's your words not -- not mine.

4 Essentially, it comes down to we were
5 willing to accept more annual volatility than they
6 thought we were.

7 MS. CANDACE EVERARD: If we turn over the
8 page in answer 10, Tab 12, to page 3, at the very top of
9 that page there's a summary of the changes that were made
10 to portfolio 11, such that it became modified 11.

11 Can you read those in, please?

12 MR. DON PALMER:

13 "Long bonds were reduced from 40
14 percent to 10 percent. Universe bonds
15 were increased from zero percent to 30
16 percent. Canadian equity was increased
17 from 6 percent to 12 percent. US
18 equity was decreased from 14 percent to
19 5 percent. And EAFE [that's E-A-F-E]
20 was increased from zero percent to 3
21 percent."

22 MS. CANDACE EVERARD: And what does E-A-
23 F-E stand for, for the record?

24 MR. DON PALMER: Europe, Australasia, Far
25 East.

1 MS. CANDACE EVERARD: Continuing on in
2 that answer, the next paragraph reads that:

3 "Aon's analysis found that the modified
4 portfolio had similar risk and return
5 metrics to portfolio 11."

6 That's right?

7 MR. DON PALMER: Yes.

8 MS. CANDACE EVERARD: And that paragraph
9 continues to read that:

10 "EAFE was added in order to further
11 diversify the portfolio and to gain
12 exposure to equity markets outside of
13 North America."

14 MR. DON PALMER: Yes, and -- and just for
15 clarification, EAFE does re -- refer to equity markets in
16 Europe, Australasia, and Far East.

17 MS. CANDACE EVERARD: Did Aon provide to
18 the Corporation any input into the adequacy of the
19 modified 11 portfolio, other than simply recreating the
20 outputs?

21 MR. DON PALMER: I'm not quite sure what
22 you mean by "adequacy." We -- we did discuss that
23 portfolio with them and they didn't have any strong
24 objections to it.

25 MS. CANDACE EVERARD: Did they have any

1 opinions on it? That it was favourable, they -- they
2 liked it, they disliked it, they thought it was good,
3 bad, indifferent?

4 MR. DON PALMER: They were generally
5 supportive of it.

6 MS. CANDACE EVERARD: Can you direct the
7 Board to a reference within the Aon report of its general
8 support for modified portfolio 11?

9 MR. DON PALMER: No. There -- there is
10 no support in the report to -- to that effect.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: When you say that
15 Aon was generally supportive of the modified portfolio
16 11, is that based on verbal discussions or is there any
17 written correspondence or other documentation to that
18 effect?

19 MR. DON PALMER: It's -- it's just
20 verbal.

21 MS. CANDACE EVERARD: If I can direct
22 your attention to page 6 of the Aon report which is not
23 in the excerpt in the book of documents, you'll have to
24 go to the whole of the report?

25 MR. DON PALMER: I'm there.

1 MS. CANDACE EVERARD: The first heading
2 on page 6 is "Liability/Expenses" and the following
3 follows under that heading:

4 "We will make the following assumptions
5 regarding future changes in premiums:
6 Premiums will be increase to the extent
7 that a deficit exists or the surplus is
8 below the minimum bound of the rate
9 stabilization reserve."

10 MR. DON PALMER: I see that, yes.

11 MS. CANDACE EVERARD: Is this not opposed
12 to or the opposite of what you indicated earlier in
13 response to a question from Mr. Chairman?

14

15 MR. DON PALMER: I'll have to check the
16 transcripts but I don't think so. I think this is what I
17 said. If it's not what I sent -- said, it's what I
18 meant.

19 MS. CANDACE EVERARD: So for the purposes
20 of the record, that is the correct position?

21 MR. DON PALMER: Yes.

22

23 (BRIEF PAUSE)

24

25 MR. DON PALMER: These are assumptions

1 that were within the report, not constraints, not -- not
2 a recommendation that would -- we would have to act in
3 one (1) way or another. This was the assumption that was
4 made in the report.

5 MS. CANDACE EVERARD: Okay. Thank you.
6 I'm going to move then to have some more specific
7 discussion on the report prepared by Drs. Hum and Simpson
8 submitted by CAC/MSOS, and in particular page 6 of that
9 report if you have it at hand?

10

11 (BRIEF PAUSE)

12

13 MR. DON PALMER: I have it.

14 MS. CANDACE EVERARD: So there's a
15 section that begins on page 6 that's entitled,
16 "Segregating Pension Assets and Liabilities" and in the
17 third full paragraph of that section, there's a statement
18 that the stakeholder interest of retirees and therefore
19 their investment goals and investment strategies will not
20 be the same as the Corporation's. For example, pension
21 plan members may prefer a higher rate of return or
22 liquidity/flexibility conditions that might be
23 incompatible with such a large portion of their portfolio
24 and the MUSH sector and/or they might wish a larger
25 international exposure.

1 Are you with me?

2 MR. DON PALMER: I'm there. The way that
3 I was reading this was if there was ever a consideration
4 of adopting a defined contribution plan.

5 MS. CANDACE EVERARD: And my question was
6 going to be: Would you agree that this issue is
7 mitigated because the Corporation does not have a defined
8 contribution plan?

9 MR. DON PALMER: It's not an issue.

10 MS. CANDACE EVERARD: Because the
11 Corporation in fact has a defined benefit plan which is
12 administered under the Civil Service Superannuation Act?

13 MR. DON PALMER: Yes.

14 MS. CANDACE EVERARD: With respect to
15 pension assets, is it fair to say that the Corporation
16 looks at pension assets as a cross-section of its total
17 investment portfolio sharing proportionally in interest
18 and dividend income and realized and unrealized gains and
19 losses?

20 MR. DON PALMER: In practice, I guess
21 that's how it works. I guess I would say that we don't
22 look at pension assets. It -- it's the -- the
23 liabilities are separated and segregated but the assets
24 are not. They're completely co-mingled so you -- I
25 suppose you could make any assumptions that you wanted

1 regarding that, but the fact is that we don't look at
2 them on a separate basis.

3

4 (BRIEF PAUSE)

5

6 MS. CANDACE EVERARD: Now, it's correct
7 that included in the pension accounts is a provision for
8 employee future benefits which is calculated on an
9 indexed basis?

10 MR. DON PALMER: Yes.

11 MS. CANDACE EVERARD: And this provision
12 is determined annually on the basis of actuarial
13 principles?

14 MR. DON PALMER: Yes.

15 MS. CANDACE EVERARD: And it is correct
16 that changes in experienced gains and losses are
17 recognized in the current period for accounting purposes?

18 MR. DON PALMER: Yes.

19 MS. CANDACE EVERARD: So annually, it's
20 determined how much will be deducted from investment
21 income to fund the employer's share of the pension
22 liability.

23 That fair to say?

24 MR. DON PALMER: No. I think the
25 deduction from pension -- or from investment income might

1 be slightly misunderstood from -- from the context of
2 that question.

3 MS. CANDACE EVERARD: Well, is it correct
4 that the pension plan obligation is a first charge so to
5 speak against investment income which thereby reduces net
6 income?

7

8 (BRIEF PAUSE)

9

10 MS. CANDACE EVERARD: If I can just
11 comment. I'm not trying to be confusing. We -- there
12 was evidence this morning with respect to deductions from
13 investment income for a pension fund transfer and if the
14 -- the questions that I'm asking do not seem correct to
15 you or the content does not seem correct, then please
16 explain why that is. What your view is.

17 MR. DON PALMER: In the pension
18 valuation, there is an assumption as to future returns --
19 future investment returns. The discing -- the
20 discounting of liabilities is -- is essentially that --
21 that you have an assumption of -- of what investment
22 income that will attract. So that's the deduction that's
23 made. It -- it's not the overall change in the -- the
24 funding.

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: Okay. So just to
4 clarify, is the pension return based on the current asset
5 mix or on a notional asset mix?

6 MR. OTTMAR KRAMER: The pension return is
7 based on long-term bonds as prescribed by the CICA
8 handbooks, so we're doing it based on a long-term bond
9 yield. So ideally it is notional then.

10 MS. CANDACE EVERARD: So it's my
11 understanding that the superannuation fund utilizes a
12 ratio of 60 percent equity, 40 percent debt in its
13 pension fund.

14 Would it be fair to say that if the
15 Corporation had a segregated pension fund, it would
16 likely have higher level of equity investments in line
17 with that ratio?

18

19 (BRIEF PAUSE)

20

21 MR. DON PALMER: Pension plans in general
22 likely would have a higher equity exposure. So whether -
23 - I guess it would depend on our own duration of our
24 pensions and pensioners exactly what that mix would be.

25 In general terms, would a pension plan

1 have a more aggressive mix than -- than our assets as a
2 whole? That's likely true. But I -- I think that -- or
3 in general if you took that chunk out, then you would
4 have a less aggressive portfolio for the rest of the --
5 the liabilities.

6 So when you bring them all together, on
7 average I think it worked out to be about the same.

8 MS. CANDACE EVERARD: So what is it about
9 pension liabilities that generally leads to a more
10 aggressive asset mix?

11 MR. DON PALMER: They're a longer term.

12 MS. CANDACE EVERARD: I -- I understand
13 it is on the record and probably everyone in this room
14 would accept that the Corporation does experience PIPP
15 claims that can last for up to sixty (60) years.

16 So how do you reconcile the two (2)?

17 MR. DON PALMER: That -- that some of the
18 liability but certainly not all of it. We also have
19 liabilities of the Corporation on collision claims that
20 will be paid out next week.

21 So there -- there certainly is a -- a mix
22 of our liabilities on unpaid claims as well.

23 MS. CANDACE EVERARD: So can you give the
24 Board an idea of the average duration of claim liability
25 versus pension liability?

1 (BRIEF PAUSE)

2

3 MR. DON PALMER: I know the duration of
4 the unpaid claims and unearned premium reserve is around
5 eight (8). One (1) of the back row members thinks that
6 the pension duration is around sixteen (16).

7 So it's probably reasonably close but
8 certainly much longer than that of the unpaid claims
9 liabilities.

10

11 (BRIEF PAUSE)

12

13 MS. CANDACE EVERARD: Looking back at the
14 -- this particular section in the Hum and Simpson report
15 that we started out with a few moments ago, it's
16 reflected at the bottom of page 6 in the subparagraph
17 lettered (b) that the pension liabilities currently total
18 a 137 million in 2007 but will grow steadily with
19 expected increased volatility.

20 This is per the Aon report page 12. This
21 sum is comparable to the rate stabilization reserve of
22 128 million in 2007, and again referencing the Aon
23 report. And Hum and Simpson ask:

24 "Would the management in monitoring of
25 a separate pension portfolio of an

1 amount similar in size to the RSR
2 require any more attention or effort."

3 And so my question for you, Mr. Palmer, or
4 for the panel is: What is the Corporation's view on that
5 question?

6 MR. DON PALMER: My view is I didn't
7 understand the question in this context.

8 The -- the surplus of the Corporation --
9 the RSR, as all retained earnings, are also co-mingled
10 with our assets so I -- I'm not sure exactly what Hum and
11 Simpson was referring to here in terms of treating them
12 separately. All assets of the Corporation are -- are co-
13 mingled. So the context of this question, quite frankly
14 I don't understand.

15

16 (BRIEF PAUSE)

17

18 MS. CANDACE EVERARD: Would you expect
19 that there would be a greater cost to the Corporation in
20 terms of management fees or in terms of effort?

21 MR. DON PALMER: Likely there would be.
22 Certainly much more effort and as you -- depending on how
23 finally you segregate each piece. I mean, we're -- we're
24 talking about segregating pension funds from the unpaid
25 claims liabilities and then segregating RSR.

1 You could also look at segregating the
2 different PIPP coverages. You -- you could say, Well,
3 our income replacement is a different duration than our
4 comprehensive reserves. So you could segregate them.

5 You could segregate your income
6 replacement into those that are seriously injured and not
7 seriously injured. So there -- any -- any number of ways
8 that you could separately segregate all the liabilities
9 the Corporation and every time that you -- you do that,
10 you would likely increase the volatility of each piece
11 and you would increase the management fees.

12 So we prefer to look at in aggregate and
13 have each one of those liabilities contribute to the
14 overall duration that we're looking at.

15

16 (BRIEF PAUSE)

17

18 MS. CANDACE EVERARD: Would the cost --
19 and just speaking of managing the pension fund
20 separately, would the cost of doing so be onerous in the
21 Corporation's view?

22 MR. DON PALMER: In terms of onerous,
23 probably not but it certainly -- you know, as in all the
24 operations of the Corporation, we're looking to do in the
25 most efficient way possible and that's not extra costs

1 that we would care to bear.

2 MS. CANDACE EVERARD: If you don't agree
3 that the costs would be onerous, would you agree to a
4 different adjective such as "significant", "material"?
5 Or feel free to give me one of your own?

6 MR. DON PALMER: How about costs that we
7 wouldn't want to pay?

8 MS. CANDACE EVERARD: Thank you.

9 Mr. Chairman, should we break for lunch?
10 I'm going to go to another section and it's about ten
11 (10) to 12:00.

12 THE CHAIRPERSON: Very good. So we will
13 be back at 1:15. Thank you.

14

15 --- Upon recessing at 11:54 a.m.

16 --- Upon resuming at 1:19 p.m.

17

18 THE CHAIRPERSON: Okay, Ms. Everard, are
19 you read to pick up where you left off?

20 MS. CANDACE EVERARD: Yes, Mr. Chairman,
21 thank you.

22

23 CONTINUED BY MS. CANDACE EVERARD:

24 MS. CANDACE EVERARD: I'm going to stay
25 with the Hum and Simpson report for a few more sections.

1 If I could ask the panel to turn to page 8 of that
2 report, and this is the section dealing with the amount
3 of foreign equities in the Corporation's portfolio.

4 MR. DON PALMER: I have it.

5 MS. CANDACE EVERARD: Thank you. Drs.
6 Hum and Simpson note in the first couple of paragraphs
7 that both Aon and previously Mercer recommended to the
8 Corporation less weight on Canadian equities as opposed
9 to US or foreign equities?

10 MR. DON PALMER: Yes, that's true.

11 MS. CANDACE EVERARD: Now I understand
12 that currently the Corporation's portfolio sets out the
13 reverse in terms of weighting; that is -- that Canadian --
14 Canadian equities are weighted more heavily over the
15 foreign equities on roughly a 4:1 basis?

16

17

18 (BRIEF PAUSE)

19

20 MS. CANDACE EVERARD: You want -- you
21 want to know where I get the 4:1 from?

22 MR. DON PALMER: I would like to know
23 where you get the 4:1 from.

24 MS. CANDACE EVERARD: The -- the 4:1 from
25 our review came from page 4 of the Hum Simpson -- or the

1 Hum and Simpson report which sets out the -- under the
2 column of "Old Target," which would be the current mix,
3 the fifteen point five (15.5) in Canadian equities versus
4 the three point eight (3.8) in U.S. equities which would
5 be roughly 4:1.

6 MR. DON PALMER: Subject to just a quick
7 verification, I will accept that, yes.

8 MS. CANDACE EVERARD: Now coming back to
9 page 8 on the commentary on this issue in the Hum and
10 Simpson report, basically as -- as I read this, they
11 state that the Corporation's thinking is flawed with
12 respect to these issues and respecting an optimal
13 portfolio mix.

14 Looking at returns, and these are in the
15 bulleted paragraphs on page 8, looking at returns as well
16 as diversification. Are you with me?

17 MR. DON PALMER: Yes.

18 MS. CANDACE EVERARD: And Drs. Hum and
19 Simpson continue their discussion on this issue on page
20 9, and if I can direct your attention to the first full
21 paragraph on page 9 which begins with the phrase, "MPI's
22 refusal to countenance."

23 MR. DON PALMER: Yes.

24 MS. CANDACE EVERARD: Can you read that
25 paragraph into the record, please?

1 MR. DON PALMER: Okay. The quote in the
2 Hum and Simpson testimony is:

3 "The refusal by Aon to countenance
4 international equity in our judgment is
5 inexcusable. The fastest growing
6 economies in the world include Brazil,
7 Russia, India and China [break] and
8 parts of Asia. The weighting for
9 Canadian equities 12 percent relative
10 to US 5 percent and international 3
11 percent appears imbalanced for an
12 investment portfolio of MPI's size at
13 \$2 billion."

14 There also is a footnote in that. I don't
15 know if you want me to read the footnote there.

16 MS. CANDACE EVERARD: That would be
17 footnote four (4) or footnote five (5)?

18 MR. DON PALMER: Footnote five (5).

19 MS. CANDACE EVERARD: I think I -- maybe
20 I misspoke but I actually had intended for you to read in
21 the previous paragraph, the one that began "MPI's refusal
22 to countenance." You -- by the time I realized what you
23 were doing you were almost done so I thought I wouldn't
24 bother interrupting you.

25 MR. KEVIN MCCULLOCH: Mr. Chairman, I

1 don't like to interrupt either and I'm -- Ms. Everard in
2 -- in her questions has been referencing pages from the
3 Hum and Simpson report that don't correspond with the
4 page numbers that I have, and I just wondered if there's
5 maybe a PUB version that --

6 MS. CANDACE EVERARD: I don't know. I'm
7 -- I'm reading from a bound book that was -- I received
8 from Mr. Williams. I made the assumption that everyone's
9 copy would have the same pagination, but.

10 MR. KEVIN MCCULLOCH: Just for example,
11 the paragraph that you referred to "MPI's refusal to
12 countenance" et cetera appears on page 10 of -- of the
13 copy that I have.

14 But it may just be a --

15 MR. BYRON WILLIAMS: If I may help, it
16 may be that we sent electronic versions as well as bound
17 versions and Ms. Everard may simply be working off the --
18 the bound version.

19 I'm not sure what you're working off of,
20 Mr. McCulloch.

21 MR. KEVIN MCCULLOCH: All right, I think
22 we can -- as -- as long as there's no difference in the
23 wording I think we can proceed on that basis then.

24 THE CHAIRPERSON: We're only aware of one
25 (1) version.

1 MR. BYRON WILLIAMS: As am I.

2

3 CONTINUED BY MS. CANDACE EVERARD:

4 MS. CANDACE EVERARD: I can tell you that
5 this one was bound when I received it and I haven't
6 unbound it so it -- I hope that the contents is the same.
7 But perhaps I'll try to go by headings and the content
8 and then we can make sure that we're all together.

9 So, Mr. Palmer, if you have the paragraph
10 that begins "MPI's refusal to countenance"?

11 MR. DON PALMER: I'll try to get the
12 right one this time. Again, from the Hum and Simpson
13 report.

14 "MPI's refusal to countenance a
15 stronger position in US equities
16 because of the superior performance
17 recently of Canadian equities reveal
18 some flaws in their thinking. The very
19 fact that US and Canadian equity
20 performances can diverge is actually
21 prima facie evidence of the raison
22 d'etre to diversify in a portfolio.
23 The issue then is a matter of timing
24 and it's probably wise to take a
25 position in US equities precisely when

1 US equities are inferior to the
2 Canadian equity performance. In the
3 long run regression to the mean
4 suggests this will yield superior
5 return."

6 MS. CANDACE EVERARD: Thank you. Do you
7 have a sense from that paragraph and possibly the
8 footnote number 4 that corresponds with it, what is meant
9 by the phrase "regression to the mean"?

10

11 (BRIEF PAUSE)

12

13 MR. DON PALMER: "Regression to the mean"
14 essentially is the tendency to -- if you've got current
15 divergent results that they'll revert to a longer term
16 average.

17 MS. CANDACE EVERARD: Thank you. So
18 would the Corporation consider a larger proportion of US
19 equities in its investment portfolio if it was
20 appropriately hedged against currency risk?

21 MR. DON PALMER: First, just to preface
22 the
23 -- the answer, we are hedged against currency risk, so
24 that's not really a -- a consideration.

25 It comes down to comfort in -- in the

1 Canadian market for -- for starters and that we have got
2 good returns and, you know, being a Canadian Crown
3 Corporation that that's part of the considerations.

4 I would also like to add to the fact that
5 we're looking or -- or you're asking me these questions
6 on a security-by-security basis.

7 But in the selected portfolio of MPI
8 Modified 11, if I can call it that, we also included
9 infrastructure and private equity that would very likely
10 have an international component as well.

11 So to -- to focus in and say we don't have
12 international equities, I think you have to look at the
13 whole exposure of the international marketplace rather
14 than just specifically equities.

15 MS. CANDACE EVERARD: Thank you. I do
16 want to followup on a couple of the points though that --
17 that these individuals have made on this issue.

18 They suggest, and that's Drs. Hum and
19 Simpson, that the timing may be right to take a greater
20 position in US equities due to the recent inferior
21 returns because they feel that in the long run yields
22 will be superior.

23 What is the Corporation's view on that
24 strategy?

25 MR. DON PALMER: I -- I think there is

1 some danger in that. I mean, maybe we've got to a new
2 mean. You know, over the long term that might very well
3 be their opinion. I don't know that necessarily it would
4 be the correct opinion.

5 MS. CANDACE EVERARD: When you say there
6 would be a danger in that, what danger are you thinking
7 of?

8 MR. DON PALMER: That it hasn't hit --
9 yet hit bot -- bottom. There are certainly reports that
10 Canadian fundamentals are probably better. There is
11 different regulation in Canadian financials, for
12 instance, than -- than in US financials.

13 Maybe it's short term, maybe it's not, and
14 I think to -- to make an assumption that there will be a
15 regression to the mean, there could be -- we -- we may
16 have a -- a new starting point.

17 The other part of this, and -- and of
18 course continues to come back to the fact that our
19 portfolio, the -- the management of our portfolio is the
20 jurisdiction of the Department of Finance. So it's their
21 decisions more than ours that really make a difference to
22 this.

23 MS. CANDACE EVERARD: Mr. Palmer, coming
24 back to the last paragraph in this section, the one (1)
25 that you read in the first time, I'm now coming to a

1 question about it.

2 This is where Drs. Hum and Simpson take
3 exception to the fact that Aon did not model for
4 international equities, and they point to certain
5 economies in -- in other parts of the world.

6 MR. DON PALMER: Just --

7 MS. CANDACE EVERARD: Was that --

8 MR. DON PALMER: Just a correction, and I
9 don't know if it's Hum and Simpson misunderstand --
10 standing.

11 International equities, EAFE, were
12 modelled by Aon, they just weren't part of the optimal
13 mix.

14 MS. CANDACE EVERARD: Okay, thank you for
15 clarifying that.

16 My question with respect to this paragraph
17 was whether what Aon did model was the result of any
18 direction from the Corporation, or whether it was
19 independent from Aon?

20 MR. DON PALMER: As part of our
21 preliminary meetings, there were some guidelines as to in
22 broad terms what would be in or out of -- of a modelling
23 exercise.

24

25

(BRIEF PAUSE)

1 MR. DON PALMER: We actually did not --
2 or came to the agreement that they would not model
3 emerging markets. There is a few others that were
4 excluded. Hedge funds were excluded. Commodities were
5 excluded.

6 There's certain -- certainly a -- a risk
7 profile that is shared by -- well, by the Department of
8 Finance, that there are certain equity classes that we
9 would not consider.

10 MS. CANDACE EVERARD: So how was the 3
11 percent weighting for international equities arrived at?

12

13 (BRIEF PAUSE)

14

15 MR. DON PALMER: In our discussions with
16 -- with DOF, we were very interested in having some
17 exposure to -- to EAFE, but not -- and given that -- that
18 we have not had any exposure, we thought that some small
19 asset would -- asset mix, or -- or allocation would be a
20 good place to start.

21 So 3 percent seemed like that kind of --
22 it's significant enough, but certainly not that
23 significant. So there was not a -- a real mathematical
24 formula. It was arrived upon just by judgment as a good
25 place to start because we had not been in EAFE before.

1 MS. CANDACE EVERARD: Thank you. I'm
2 going to continue in the Hum and Simpson report to the
3 next section which, in my version, is on page 9. Don't
4 know where it is in yours but it's entitled, "The Absence
5 of Real Return Bonds" in the MPI portfolio.

6 MR. DON PALMER: It's -- in the MPI
7 version, it's on page 10.

8 MS. CANDACE EVERARD: Excellent.

9 So as is noted in the second paragraph of
10 that section, in the Aon report it was recommended that
11 investment in real return bonds be eliminated from the
12 Corporation's portfolio?

13 MR. DON PALMER: That's correct.

14 MS. CANDACE EVERARD: Now I understand
15 that real return bonds carry an inflation adjusted
16 return.

17 Is that right?

18 MR. DON PALMER: That's correct.

19 MS. CANDACE EVERARD: Now in that section
20 of the Hum and Simpson report -- would be the sixth
21 paragraph of that section, it begins with the phrase,
22 "MPI appears to have followed Aon's advice." I don't
23 know if it's still on your page 10 or...

24 MR. DON PALMER: It's on page 11, if I
25 get the right paragraph. And you'd like me to read that

1 in?

2 MS. CANDACE EVERARD: I would.

3 MR. DON PALMER: Again, from the Hum and
4 Simpson report:

5 "MPI appears to have followed Aon's
6 advice. Aon has essentially calculated
7 their optimal investment frontier
8 without regard to possible future
9 inflation risk. Aon assumes that a
10 future inflation will be within the
11 Bank of Canada's current target range
12 for the duration of the horizon of the
13 portfolio and implicitly that MPI is
14 willing to accept this inflation range.
15 MPI's forecast is based upon 2 percent
16 the next five (5) years."

17 MS. CANDACE EVERARD: What is the
18 Corporation's view on the content of that paragraph?

19 MR. DON PALMER: It's absolutely false.

20 MS. CANDACE EVERARD: And why do you say
21 that?

22 MR. DON PALMER: Included in -- in the
23 Aon report, the assumptions are stochastic. There is an
24 inflation assumption that has a -- a range of return or a
25 range in it. So all the scenarios that they model which

1 is a thousand different scenarios, inflation does have a
2 standard deviation so there would be other inflation
3 scenarios that would be included in the modelling.

4 If I may -- may add to that. With --
5 without regard to possible future inflation risk, again I
6 would talk in terms of the study not being piece by piece
7 but on an overall basis. And included in the modified
8 portfolio 11, are real estate as an asset class and
9 infrastructure as an asset class, which are also
10 inflation sensitive. So you get the protection of that
11 inflation protection plus increased diversification which
12 you would not get with the real return bonds.

13 MS. CANDACE EVERARD: And we will talk
14 about the real estate and infrastructure in -- in a
15 little bit more detail. However, before we leave this
16 portion of the Hum and Simpson report, we'd like to get
17 on the record some further evidence from the Corporation.

18 In the next paragraph, the one that
19 begins, "Consider the rationale given by Aon", and then
20 there's a quote from the Aon report inserted into this
21 Hum and Simpson document in the indented portion, so it
22 would appear that Hum and Simpson are noting that Aon
23 concluded that inflation is constrained by the Bank of
24 Canada. There's a reference to the ten (10) year period
25 ending in 2006, and that this may not pose an issue in

1 the development of the portfolio.

2 What is the Corporation's response to that
3 piece which I appreciate we're now talking about the
4 quote from the Aon report?

5 MR. DON PALMER: I think that's an
6 observation with regard to the current inflation
7 environment and we would agree with that statement --
8 that paragraph.

9 MS. CANDACE EVERARD: Okay. After Drs.
10 Hum and Simpson quote that piece from the Aon report,
11 they go on at their question numbered 1 to state that the
12 situation today has materially changed from 2006.

13 And my question for you is: Does the
14 Corporation agree given the increases in oil and
15 commodity prices referenced by Drs. Hum and Simpson in
16 the same section, that there may be a higher inflation
17 risk that is closer to the high end of the Government of
18 Canada range than was the case prior to 2006?

19 MR. DON PALMER: The assumptions and they
20 do refer to realized volatility of -- of December 31,
21 2006, but remember that their assumptions were actually
22 made near the end of 2007.

23 So I would say that to start, the question
24 is -- does have an error in it. But that said, I think
25 the Bank of Canada certainly still does have inflation as

1 a target.

2 And within the modelling, the range of the
3 2 percent plus or minus, the standard deviation, we think
4 properly incorporates that -- that risk.

5

6 (BRIEF PAUSE)

7

8 MS. CANDACE EVERARD: Now it's my
9 understanding that at present the Corporation's
10 investment portfolio does include some real return bonds?

11 MR. DON PALMER: Yes, it does.

12 MS. CANDACE EVERARD: And that's to the
13 extent of 12.5 percent of the portfolio?

14 MR. DON PALMER: Yes, that's correct.

15 MS. CANDACE EVERARD: What is the
16 approximate value of those bonds? Just ballpark.

17 MR. DON PALMER: Very round numbers --
18 actually, I'll just check on that and we'll give it to
19 you very quickly.

20

21 (BRIEF PAUSE)

22

23 MR. DON PALMER: Just to keep things
24 moving, we'll take that as an undertaking.

25 MS. CANDACE EVERARD: Now I appreciate

1 the evidence that you gave a couple of moments ago about
2 the acquisition of real estate and --

3 MR. DON PALMER: Just in -- in round
4 numbers 12 1/2 percent of \$2 billion is \$250 million, if
5 that's close enough then we'll leave it at that. If you
6 need a more exact figure then we can get that.

7 MS. CANDACE EVERARD: That's fine. Thank
8 you.

9 MR. DON PALMER: Thank you.

10 MS. CANDACE EVERARD: So I appreciate you
11 gave evidence a couple of moments ago about the
12 acquisition of real estate and infrastructure investments
13 to deal with inflation risk.

14 Has the Corporation considered or -- or
15 would it not consider holding some fraction of the real
16 return bonds? Or -- or why is it that it is electing to
17 reject that type of bond completely in favour of the
18 other piece?

19 MR. DON PALMER: A couple of points on
20 that. Again, in terms of the transition out of real
21 return bonds that could take several years, again
22 depending on the favourable time to sell those
23 investments.

24 So this is not something that we're
25 looking at tomorrow to -- to put \$250 million of real

1 return bonds in the marketplace.

2 Again, it's a question of diversification.
3 We feel that as far as inflation protection, real estate
4 and infrastructure are better diversified with inflation
5 rate risk.

6 I guess you also have to realize that even
7 long bonds are, as the Chairman pointed out this morning,
8 are -- are certainly correlated with inflation.

9 As inflation moves up, the return on -- on
10 bonds would -- would increase as well, so they're not
11 fixed like a real return bond would be, but there's
12 certainly a correlation there.

13

14 (BRIEF PAUSE)

15

16 MR. DON PALMER: Again, with that
17 inflation protection that I talked about, the real yields
18 on infrastructure and real estate have been higher than
19 that of real return bonds as well.

20 So if you're going to pick a security
21 that's inflation protection, you may as well pick the one
22 (1) with the higher -- a real yield.

23 MS. CANDACE EVERARD: Okay. You said a
24 moment ago that the Corporation does not intend to
25 dispose of all of its real return bonds in the immediate

1 future.

2 Do you have a sense of over what period of
3 time that will occur?

4 MR. DON PALMER: Okay, first it -- it's
5 not MPI's decision to get rid of all the real return
6 bonds; it's -- that's the decision of Department of
7 Finance, and the timing of that would be up to them.

8

9 (BRIEF PAUSE)

10

11 MS. CANDACE EVERARD: Just so that we
12 understand the -- the situation correctly, we know that
13 the Corporation does have members that sit on the working
14 group, because we've talked about that this morning.

15 So -- and we know that the working group
16 made the decision with respect to which portfolio of
17 Aon's would be modified, and that that modified portfolio
18 would be the one (1) selected by the Corporation.

19 So are you saying that even though the
20 working group, which includes members of the Corporation,
21 had input and some control up until that point, that once
22 the decision is made to go with that portfolio, then
23 control over the implementation is completely
24 relinquished?

25 I just want to make sure that I'm

1 understanding what you're saying correctly.

2 MR. DON PALMER: We have input through
3 the Investment Committee Working Group, but to
4 characterize that working group as the ultimate decision-
5 making body I think would be -- would be inaccurate.

6 So -- so again it's -- it's consultation
7 with the Department of Finance. They have legislative
8 authority over the investments. It's not -- there is no
9 legislative authority bestowed upon the investment
10 committee working group, so to speak.

11 So -- so yes, it's input into the
12 decision- making process, but it's not up to the
13 Investment Committee Working Group to come up with a
14 consensus, or -- or to sign off decisions; those
15 absolutely fall within the mandate of the Department of
16 Finance.

17 MS. CANDACE EVERARD: And do you have any
18 sense as to what the timing is going to be relating to
19 the transition?

20 I know you said earlier this morning you
21 didn't know the exact timing, that it would take a period
22 of years, but is there anything more specific that you
23 can put on the record at this point?

24 MR. DON PALMER: I'll stick with a period
25 of years.

1 THE CHAIRPERSON: Mr. Palmer, would it be
2 fair to say that the Finance Department may have
3 different objectives than MPI?

4 Put it this way, more complex objectives?

5

6 (BRIEF PAUSE)

7

8 MS. MARILYN MCLAREN: Mr. Chairman, I
9 think it's certainly fair to say that the Department of
10 Finance in its entirety has more and different objectives
11 than Manitoba Public Insurance.

12 I'm not sure it's fair to say that the
13 section of the Department of Finance charged with
14 responsibility for investing funds of Manitoba Public
15 Insurance has different objectives with respect to those
16 responsibilities.

17 THE CHAIRPERSON: But one (1) of their
18 objectives is the sale of Manitoba bonds, is it not? The
19 placement of bonds.

20 I'm not trying to unduly complicate it,
21 I'm just suggesting --

22 MS. MARILYN MCLAREN: Yeah.

23 THE CHAIRPERSON: -- that your mandate
24 and objectives are more limited than the Department of
25 Finance.

1 MS. MARILYN MCLAREN: They are
2 definitely. And -- and, you know, I think it's -- the
3 broad Department of Finance is responsible for -- for
4 selling those bonds.

5 THE CHAIRPERSON: Not right now. It's --
6 it's difficult to know who's responsible for your
7 investment returns, whether it's the Corporation or it's
8 the Department of Finance.

9 The Department of Finance has the final
10 say, correct?

11 MS. MARILYN MCLAREN: Yeah, I -- it's not
12 difficult at all for me to say, it's the Department of
13 Finance. It -- it's Section 12.1 of the Manitoba Public
14 Insurance Corporation Act. That's their legislator
15 responsibility; we give them the money.

16 It's at -- at the pleasure of the Minister
17 of Finance that there is an Investment Committee Working
18 Group made up of representatives from both organizations.

19 We -- we try very hard to -- to build
20 consensus and to have congruence but if -- if there is a
21 difference of perspective at a different -- the -- the
22 deciding body will be the Minister of Finance.

23 THE CHAIRPERSON: Thank you.

24

25

(BRIEF PAUSE)

1

2 CONTINUED BY MS. CANDACE EVERARD:

3 MS. CANDACE EVERARD: Just while we're
4 talking about the transition to the new mix, I'll just
5 have a couple of questions for that and then I'm going to
6 go back to Hum and Simpson and the real return bond
7 issue.

8 So you've said, Mr. Palmer, that this
9 transition to the new asset mix is going to take a period
10 of years. You can't give us anything more specific than
11 that.

12 Can you tell us when the timing will be
13 known?

14 MR. DON PALMER: Depends on the spreads
15 and the favourable timing of disposing of those bonds.
16 So again, Department of Finance are the bond traders and
17 it's their judgment as -- as to when those transactions
18 are ultimately finished.

19 MS. CANDACE EVERARD: Has there been any
20 start to the chain of transactions? Has anything been
21 done to move towards the new mix as of today?

22 MR. DON PALMER: No.

23 MS. CANDACE EVERARD: Okay. Thank you.

24 So coming back to the section of the Hum
25 and Simpson report that deals with real return bonds.

1 They make the statement and this is in my copy of the
2 report, it's at the bottom of page 11. I'm going to
3 guess in yours it's at page 12.

4 It's the paragraph that beings "The fact
5 that Aon recommended bonds with a long maturity". It's
6 the third or second last paragraph in the section.

7 MR. DON PALMER: The last paragraph on
8 page 12.

9 MS. CANDACE EVERARD: Excellent. So Hum
10 and Simpson essentially seem to be making the statement
11 that if inflation increases and there are no real return
12 bonds in place, there will be some exposure.

13 And I appreciate your evidence about the
14 real estate and infrastructure investments being used to
15 address that issue.

16 Is there anything in this paragraph or any
17 other factors that would cause the Corporation to
18 reconsider the decision to move away from real return
19 bonds?

20 MR. DON PALMER: No, I don't think so.
21 Again, remember that there is the ability to trade as
22 inflation becomes more or -- or less of a factor.

23 And that the fact that there is or will be
24 other inflation protection with real estate and
25 infrastructure, I don't think this is a consideration.

1 MS. CANDACE EVERARD: You've said that
2 the real estate and infrastructure investments will have
3 some higher yields, that they'll have an international
4 component.

5 Can you explain --

6 MR. DON PALMER: Not real estate. The
7 decision has been to invest only in Canadian real estate.

8 MS. CANDACE EVERARD: Thank you for
9 clarifying that. Other than those factors, that is the
10 yield and the international component on the
11 infrastructure side, can you explain for the record any
12 other aspects of note with respect to those investments?

13 MR. DON PALMER: Add to that
14 diversification, and I think you've got the list.

15 MS. CANDACE EVERARD: Now given the
16 choice of using the real estate and infrastructure
17 investments as a means of incorporating a hedge against
18 inflation, does this add meaningfully to the risk of
19 volatility of returns?

20

21 (BRIEF PAUSE)

22

23 MR. DON PALMER: The ultimate call
24 through diversification is to reduce risk, so although
25 there may be some volatility in the different asset

1 classes, they're correlated negatively with the other
2 classes within the asset mix, so overall the risk will be
3 mit -- mitigated.

4 MS. CANDACE EVERARD: Thank you.

5 The next section in the Hum and Simpson
6 report that I would like to draw your attention to is the
7 one (1) that follows the one (1) we've just been speaking
8 of, and it's entitled, "A Revenue Stabilization
9 Suggestion."

10 MR. DON PALMER: Page 13.

11 MS. CANDACE EVERARD: Thank you.

12 Essentially it would appear that Drs. Hum
13 and Simpson are suggesting that the Corporation take an
14 annual fixed amount draw of investment income from the
15 portfolio, based on a weighted average to avoid
16 variations in investment income.

17 Does that sound to you like what they're
18 suggesting?

19 MR. DON PALMER: I think that's what
20 they're suggestion -- suggesting. I have no idea how it
21 would work in practice.

22 MS. CANDACE EVERARD: My next question
23 was going to be what was the Corporation's view, and
24 would it be difficult to implement, so you've probably
25 just answered that.

1 Is -- is there anything else that you
2 would like to say on behalf of the Corporation with
3 respect to this proposal?

4 MR. DON PALMER: There is a distinction
5 that has to be made with forecasting of income and the
6 actual taking of income.

7 For rate-setting purposes, it's a
8 forecasting exercise. So what they've described as -- I
9 forget -- the revenue stabilization suggestion is really
10 not that far off what we do from a rate-setting
11 perspective.

12 We do have an assumption with regard to
13 capital gains, both -- on -- on the bond side. We have
14 an assumption with regard to equity re -- returns, that
15 would include capital gains, with our equity risk
16 premium.

17 We -- we do forecast what the expectation
18 of interest rates will be and build those into our
19 forecasts. So from a rate stabilization perspective,
20 this is pretty close to what we do.

21 In terms of actually taking the revenue, I
22 don't know how you take a draw of returns that you're not
23 actually getting, certainly with the accounting --
24 accounting rules, the way they are structured.

25 There's a very important caveat at the end

1 of that section that says:

2 "Note however this strategy does not
3 speak to the issue of whether there
4 will be enough investment income in the
5 first place."

6 I think that's pretty important. If -- if
7 you're going to draw it, I mean, you better have it. So
8 I -- again I -- I'm not quite sure how this ever works in
9 practice; from a forecasting perspective, it's pretty
10 close to what we do.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: Thank you.

15 With respect to the switch of the asset
16 mix in general terms, is it the Corporation's view that
17 the target asset mix will be changed in the future if
18 market conditions change materially?

19 MR. DON PALMER: The investment policy
20 statement will always be a living document. So
21 certainly, we're not looking to make changes as a knee --
22 knee-jerk reaction to market conditions.

23 For instance, we've seen an awful lot of
24 volatility in the last week; we haven't changed our
25 investment policy statement.

1 So -- so I think over a longer period of
2 time that the Investment Committee Working Group, the
3 investment committee of the Board and certainly
4 Department of Finance always will have an eye on the
5 investment policy statement and it may very well change
6 over time.

7 MS. CANDACE EVERARD: Can you give a
8 sense of how often the mix may be revisited? How much
9 permanence one can expect for this new mix that's going
10 to be implemented?

11 MR. DON PALMER: There are ranges built
12 in to the investment policy statement so there is a
13 little bit of flux. I would say that likely we would be
14 looking to do another asset liability management study in
15 another four (4) or five (5) years. It had been four (4)
16 or five (5) years since we did the last one. Very
17 likely, we will do one in another four (4) or five (5)
18 years and probably four (4) or five (5) years after that.

19 So again, it -- it's something that we
20 will continue to monitor and continue to study. We think
21 that looking at it in terms of changing policy every four
22 (4) or five (5) years is certainly adequate.

23 MS. CANDACE EVERARD: Thank you.

24 I'd like you to turn back to Tab 12 of the
25 book of documents which is the question and answer at

1 number ten (10) posed by the Board in the first round
2 and, in particular, sub (c) of that question relates to
3 the investment policy statement that you were just
4 speaking of. Can you confirm for the record who the
5 author is of that document?

6 MR. DON PALMER: You're talking about the
7 investment policy statement?

8 MS. CANDACE EVERARD: Correct.

9 MR. DON PALMER: Yeah, MPI management is
10 -- authors it and the investment committee of the Board
11 would be responsible for acceptance of this document.
12 It's their jurisdiction to accept this.

13 Management holds the pen after ICWG agrees
14 what it's going to say. So -- so ICWG also includes this
15 in -- as part of the deliberations. The actual drafting
16 of the statement is done by MPI management.

17 MS. CANDACE EVERARD: And when you're
18 speaking of ICWG, that's the same Investment Committee
19 Working Group that we've been speaking of earlier with
20 respect to the Aon report, just for the record?

21 MR. DON PALMER: Yes, that's correct.

22 MS. CANDACE EVERARD: Mr. Palmer, can you
23 explain for the record the role of the Department of
24 Finance in establishing the investment policy statement
25 managing the fund, et cetera?

1 MR. DON PALMER: The Department of
2 Finance is responsible for the investing of MPI's assets.
3 They're with the Working Group. As you have stated,
4 there is some discussion with regard to how the -- the
5 assets are invested but the role of Department of Assets
6 is they do it and they have ultimate decision making
7 power to do it.

8 MS. CANDACE EVERARD: That's the
9 Department of Finance?

10 MR. DON PALMER: Absolutely.

11 MS. CANDACE EVERARD: So does the
12 Department of Finance play a role other than through the
13 Working Group and the establishment of the investment
14 policy statement?

15 MS. MARILYN MCLAREN: Yes, but -- but
16 first of all, it has a very fundamental role as part of
17 the Investment Committee Working Group in developing it.

18 In my experience, there has never been a
19 time that something has gone from the Investment
20 Committee Working Group to the Investment Committee of
21 the Board of Manitoba Public Insurance that is not fully
22 supported by all the pertinent leadership and groups of
23 Department of Finance.

24 So it's not -- the people at the
25 Department of Finance are accountable to -- ultimately

1 accountable to the Minister of Finance. In my
2 experience, there's never been a time when anything has
3 gone from those members, the DO -- the Department of
4 Finance members Investment Working Group has never agreed
5 to have something go to the Investment Committee of the
6 Board of Manitoba Public Insurance that they have not
7 already vetted through their leadership of the Department
8 of Finance. So there's a very fundamental role that the
9 -- the bigger DOF plays in everything that goes to the
10 Investment Committee of the MPI Board.

11 MS. CANDACE EVERARD: Thank you.

12 Now, we know from looking at the version
13 of the investment policy statement that's attached at 10-
14 C that this document underwent some changes in March of
15 2008 and then another set of changes in June of 2008.

16 That's right?

17 MR. DON PALMER: That's correct.

18 MS. CANDACE EVERARD: One of the changes
19 implemented in March, 2008, appears to have been in
20 Article 5.2 of the investment policy statement, which is
21 at page 12. And this -- the answer to this IR has in --
22 closer to the beginning of it or at -- firstly, the March
23 changes and then it's followed by a second version of the
24 same document with the June changes, so I'm looking at
25 the March changes, and the date is referenced at the

1 bottom of the page next to the page number.

2 MR. DON PALMER: Yes, I understand.

3 MS. CANDACE EVERARD: So if we're looking
4 at Article 5.2, one of the changes that was made in that
5 paragraph was to add in the second sentence, the phrase,
6 "value at risk", such that reads:

7 "Risk can be defined by the standard
8 deviation of returns. The sharp ratio,
9 value at risk and other commonly used
10 risk measures for the total MPI
11 portfolio..."

12 Et cetera, et cetera.

13 MR. DON PALMER: Yes.

14 MS. CANDACE EVERARD: Now in the bubble
15 to the right-hand side, in the right-hand margin, which I
16 believe is a track change that reflects words and phrases
17 that have been deleted, it appears in the third bubble,
18 the phrase:

19 "Risk tolerances to be approved
20 annually by the committee."

21 Do you see that?

22 MR. DON PALMER: I see that, yes.

23 MS. CANDACE EVERARD: So I take that to
24 mean that while risk tolerance was previously to be
25 approved by the committee, that provision has now been

1 deleted from this document?

2 MR. DON PALMER: Yes.

3 MS. CANDACE EVERARD: And why was that
4 deleted?

5

6 (BRIEF PAUSE)

7

8 MR. DON PALMER: I think the risk
9 tolerance is implicitly in an appropriate level of risk
10 so that definition is not there but that would include a
11 risk tolerance. It's not explicitly approved by
12 committee as to a risk -- risk tolerance but that would
13 be included in there, the measure of an appropriate level
14 of risk.

15 MS. CANDACE EVERARD: Okay. I'm not sure
16 if I totally understand that. Now that the provision
17 that risk tolerance is to be approved annually by the
18 committee has been deleted, who approves risk tolerance
19 from and after March of 2008?

20 MR. DON PALMER: It -- it still is within
21 the purview of the committee. I think the -- the defi --
22 to say -- or the deletion of that risk tolerance is
23 really -- it was very difficult to define that risk
24 tolerance as -- as a finite measure, so the risk
25 tolerance is still there, but it's -- it's in the words,

1 "the appropriate level of risk."

2 So we haven't deleted any duties of the
3 investment committee by -- by that. It's just firming it
4 up a little bit because it -- it seems that there -- with
5 the words, "risk tolerance", that it would be a finite
6 measure of that, and we didn't have a finite measure of
7 that.

8 We have sort of risk definitions through
9 those various measures, but we don't have a -- a finite.
10 Yes, we will have a target sharp rate ratio and a tar --
11 a target standard deviation, et cetera.

12 MS. CANDACE EVERARD: So what is the
13 Corporation's definition of the phrase, "appropriate
14 level of risk"?

15

16 (BRIEF PAUSE)

17

18 MR. DON PALMER: Within our contracts
19 with the investment managers, there is a -- a constraint
20 on the amount of risk that they can have; that it can't
21 be more than the risk in the benchmark. So that is one
22 (1) of the -- the levels, and that's measured by the
23 measures that we have listed there.

24 So again, as -- there are the benchmark
25 risk targets that we would certainly consider. This

1 document, the ALM document, and the whole efficient
2 frontier, has different levels of risk.

3 And -- and it's a little bit subjective
4 when there's always a trade-off. So to put my hand on --
5 finger on it and say that some given standard deviation
6 or sharp ratio is the appropriate level of risk, I don't
7 think it's quite that simple.

8 MS. CANDACE EVERARD: So are you saying
9 that you can't point to specific methods, or ways that
10 the Corporation is going to monitor the risk?

11 MR. DON PALMER: The methods are these
12 measurements that are listed in section 5.2, which we
13 measure and we look for red flags, but to say that
14 there's a specific measurement that we have as a target
15 for each of those, it's more based on the benchmarks of -
16 - of the various investment classes.

17 MS. CANDACE EVERARD: Has the Corporation
18 undertaken a value at risk calculation in establishing
19 the portfolio mix, now that value-at-risk has been added
20 to the list?

21 MR. DON PALMER: We do a value-at-risk
22 calculation monthly.

23

24

(BRIEF PAUSE)

25

1 MS. CANDACE EVERARD: Okay, so the
2 Corporation conducts the value-at-risk calculation
3 monthly, and then how does the Corporation use that
4 calculation going forward?

5 What does it do with it?

6 MR. DON PALMER: That's one (1) of our
7 usual agenda items at the working group, is to -- to look
8 at -- to monitor the risk of the -- the current risk of
9 the portfolio.

10 And if it's going to -- rising and going
11 to an un -- unacceptable level, then at that point I'm
12 sure the Department of Finance would -- would do some
13 sort of action in terms of to change the mix, or to
14 change the investment structure.

15

16 (BRIEF PAUSE)

17

18 THE CHAIRPERSON: While we have the
19 delay, Mr. Palmer, just returning to an earlier subject.

20 So when you are talking about the working
21 group, is there any outside professionals involved?

22 Outside of the Department of Finance; outside of MPI.

23 MR. DON PALMER: We, on a regular basis,
24 invite presentations from our investment managers to come
25 and -- and provide input.

1 They would -- wouldn't -- or they don't
2 sit on the working group, but they provide input and
3 information to the working group, but there are not any
4 external regular members of the working group.

5

6 (BRIEF PAUSE)

7

8 CONTINUED BY MS. CANDACE EVERARD:

9 MS. CANDACE EVERARD: Mr. Palmer, you
10 mentioned that the Corporation is undertaking value-at-
11 risk calculations on a monthly basis. In recent months,
12 what is the result of those calculations?

13 Is -- are there red flags that -- that you
14 mentioned that are becoming apparent, or does it appear
15 satisfactory?

16

17 (BRIEF PAUSE)

18

19 MR. DON PALMER: In recent months, it has
20 increased. We don't feel that it's increased to any
21 unacceptable levels at -- at the current time.

22 MS. CANDACE EVERARD: So what would the
23 Corporation consider to be a red flag, to use the phrase
24 that you did a few moments ago?

25 MR. DON PALMER: On a one (1) month

1 basis, we'd be looking at a measure of about 3 percent of
2 assets at 95 percent, interval.

3 MS. CANDACE EVERARD: So -- so you mean a
4 3 percent change?

5 MR. DON PALMER: A 3 percent decrease in
6 the value of the portfolio.

7 MS. CANDACE EVERARD: Now this value-at-
8 risk analysis that we've been discussing, that is
9 something that has historically formed part of the risk
10 analysis that the Corporation has undertaken, is that
11 correct?

12 MR. DON PALMER: It was part of it, in my
13 recollection, yes.

14 MS. CANDACE EVERARD: Thank you.

15 Moving for a moment through to the June
16 2008 revisions, which appear at 10(c) on page 5 of the
17 investment policy statement, it's reflected under the
18 heading of "Equities":

19 "That the working group..."

20 This is in the second paragraph under the
21 heading of Equities on page 5:

22 "That the working group shall annually
23 review the risk, return, and
24 diversification of the equity holdings
25 in the fund, and will report the

1 results to the investment committee."

2 What are the parameters of that review?

3

4 (BRIEF PAUSE)

5

6 MR. DON PALMER: Can -- can you specify
7 what you mean by "parameters"?

8 MS. CANDACE EVERARD: Is -- is there a
9 particular framework that has been pre-established within
10 which that review will be conducted?

11

12 (BRIEF PAUSE)

13

14 MR. DON PALMER: We would look at some of
15 the standard risk measurements that we talked about pre -
16 - in your previous question with regard to standard
17 deviation, sharp ratios, et cetera.

18 We'd also be looking at the returns
19 probably on a rolling four (4) year basis. We'd also be
20 looking at the diversification of the portfolio compared
21 to benchmarks.

22 It is a standard report, about thirty-five
23 (35) page report on the entire portfolio that's done
24 annually, yes.

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: Now on page 18 of
4 the same document there's reference to the classification
5 of investments, and we'll have a section of questions
6 relating to that issue.

7 It's noted that "Purchases prior to June
8 1st, 2008..." This is at the bottom underneath the chart
9 on page 18:

10 "Purchases prior to June 1st, 2008 are
11 classified as available for sale.

12 Purchases on or after June 1st, 2008
13 are classified as held for trading."

14 MR. DON PALMER: That's just on
15 marketable bonds. Just for clarification.

16 MS. CANDACE EVERARD: Thank you. What is
17 the rationale for that re-designation?

18 MR. DON PALMER: In -- essentially the
19 designation has to do with where capital gains show up on
20 your financial statements.

21 Under "Available for Sale," any unearned
22 capital gains will show up in your accumulated other
23 comprehensive income statements.

24 If designated as "held for trading" then
25 the changes in unearned capital gain show up in your

1 income statement. Coincident -- and again, this is half
2 of the story, the other story is the liabilities which
3 are also interest -- interest rate sensitive.

4 So by putting your marketable bonds in as
5 "held for trading," we're getting a match in the changes
6 in value between our assets and our liabilities to
7 mitigate the changes in our income statement.

8

9 (BRIEF PAUSE)

10

11 MS. CANDACE EVERARD: So is it the case
12 that the characteristics of the asset originally
13 classified as "available for sale" changed? Or is that
14 not the case?

15 MR. DON PALMER: No. With the original
16 designation, that designation on a security/security
17 basis is irrevocable.

18 According to the CICA handbook -- I think
19 it's Section 38-55.80 of the CICA handbook, I know that
20 one well -- when we purchase new securities, as you -- at
21 the time of purchase is the time that you can designate
22 whether they're "held for trading" or "available for
23 sale," and all purchased after June 1st will be
24 designated as "held for trading."

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: I just have one (1)
4 follow-up question with respect to the role of the
5 Department of Finance that we spoke of a few minutes ago.

6 To what extent is the Department of
7 Finance involved in the forecasting the -- of the level
8 of investment income and equity gains?

9 MR. DON PALMER: They're not part of the
10 Revenue Forecast Committee.

11

12 (BRIEF PAUSE)

13

14 MS. CANDACE EVERARD: Okay. Still in the
15 investment policy statement, I understand that at pages
16 12 and 13 -- and I'm looking at the June one just because
17 it's the most recent -- reflected on those pages are the
18 investment return objectives for the Corporation.

19 Is that correct?

20 MR. DON PALMER: Yes, I have it.

21 MS. CANDACE EVERARD: Can you review the
22 various benchmarks for the Board?

23 MR. DON PALMER: And you'd like me to
24 read them all in?

25 MS. CANDACE EVERARD: Can you paraphrase

1 them, summarize them?

2

3

(BRIEF PAUSE)

4

5 MR. DON PALMER: For fixed income, we use
6 the DEX Index. Don't ask me what "DEX" stands for
7 because we don't know, and I don't think it stands for
8 anything. It's a -- it's a market -- market index for
9 measurement of bond returns.

10 On equities, for Canadian equities, we
11 look at the S&P/TSX, plus a hundred and fifty (150) basis
12 points. For US equities, we look at the S&P 500 total
13 return, plus a hundred and fifty (150) basis points for
14 large cap equities.

15 On small and mid-cap equities in the US,
16 we use the Russell 2500 value total return index, plus a
17 hundred and fifty (150) basis points.

18 The new asset class of -- of EAFE, we use
19 the MSCI EAFE Index, plus a hundred and fifty (150) basis
20 points, and we have not set the benchmarks for the
21 alternative investments of real estate, private equity,
22 and infrastructure.

23 MS. CANDACE EVERARD: Thank you.

24 If we can turn then to Tab 15 of the book
25 of documents, which is the question and answer at 16

1 posed by the Board in the first round, comparison of the
2 expected and actual returns.

3 Firstly, can you confirm for the record
4 that it's the Corporation's investment managers that are
5 managing these figures?

6 MR. DON PALMER: I would confirm that the
7 investment managers are man -- managing the -- the
8 assets. I wouldn't say managing these figures.

9 MS. CANDACE EVERARD: All right. Thank
10 you. For the fiscal year ending 2008, which is
11 the left most column on the chart, it would appear that
12 the actual overall return was 4 percent compared with a
13 benchmark for the same period of 4.1 percent.

14 Is that right?

15 MR. DON PALMER: That's correct.

16 MS. CANDACE EVERARD: And getting into
17 some detail in that column, the actual return for the
18 Canadian large capitalization equities was 3.5 percent
19 compared with a benchmark of 8.3 percent?

20 MR. DON PALMER: That's correct.

21 MS. CANDACE EVERARD: And with respect to
22 the small to mid capitalization equities, Canadian, the
23 actual return for the year ending 2008 was 2.3 percent
24 compared with a benchmark of negative 4.7 percent.

25 Is that right?

1 MR. DON PALMER: That's correct.

2 MS. CANDACE EVERARD: I take it from just
3 speaking of the small to mid capitalization Canadian
4 equities for the moment, that there were no such
5 investments on the part of the Corporation prior to the
6 2006/2007 fiscal year?

7 I say that because the balance of the
8 chart has the letters "N/A" for each of those entries.

9 MR. DON PALMER: That's correct.

10 MS. CANDACE EVERARD: Continuing to look
11 at the figures for the year ending 2008. Under the US
12 line, it would appear that the actual return for large
13 capitalization equities was a negative 7.7 percent
14 compared with a benchmark for the same period of negative
15 2.1 percent?

16 MR. DON PALMER: Yes.

17 MS. CANDACE EVERARD: And it would appear
18 looking to the right along that same line in this chart,
19 that in prior years there were more positive returns:
20 11.4 percent, 4.9 percent, 14.9 percent?

21 MR. DON PALMER: Yes. This is the first
22 year listed that it has been negative, yes.

23 MS. CANDACE EVERARD: And with respect to
24 the last line of the chart dealing with small to mid
25 capitalization equities, still US, the actual return for

1 the year ending 2008 was negative 24.8 percent compared
2 with a benchmark for the same period of negative 8.2
3 percent.

4 Is that right?

5 MR. DON PALMER: Sadly, yes.

6 MS. CANDACE EVERARD: And again, the
7 returns in previous years 18.7 percent, 3.2 percent and
8 7.7 percent were much more positive?

9 MR. DON PALMER: Yes.

10 MS. CANDACE EVERARD: Can the Corporation
11 comment on this variability in returns in the US
12 equities?

13 MR. DON PALMER: Especially on the -- the
14 small and mid cap, it is certainly -- has a lot of
15 variability, somewhat expected; although I don't think
16 anybody would expect us to have a return of negative 24.8
17 percent.

18 But certainly there is variability in that
19 particular asset class. And the -- the other equity
20 classes are variable as well, but certainly large cap
21 would be less variable than small cap.

22 MS. CANDACE EVERARD: Now it would appear
23 from looking at this column that we just reviewed, the
24 Canadian equities versus the returns on the US equities,
25 that the returns on the Canadian side have obviously been

1 much more favourable.

2 What does that represent, the relativity
3 between the two (2) in the Corporation's view?

4 MR. DON PALMER: I would say that the
5 chart essentially speaks for itself that in recent past
6 the Canadian equity returns have been greater.

7 I don't know that I -- I would read
8 anything more into that.

9 MS. CANDACE EVERARD: Okay. And who is
10 it that manages the US equity portion of the portfolio?
11 Is it the same or not?

12 MR. DON PALMER: We have a manager
13 dedicated -- designated to US large cap. And currently
14 our small and mid cap US portfolio is managed on --
15 managed passively. We don't have an active manager.

16 MS. CANDACE EVERARD: Now we've reviewed
17 the negative experience on the US side in the last fiscal
18 year ending 2008. To what extent has that experience
19 influenced the Corporation's decision not to implement
20 the weighting recommended by Aon with respect to US
21 equities?

22 Has it been a factor, a significant factor
23 or not at all?

24 MR. DON PALMER: We would have a longer
25 term view than -- than one (1) year. Even four (4) or

1 five (5) years when you're looking at investment return
2 probably isn't a long enough time horizon, but it's
3 certainly enough to influence some decision-making. I
4 wouldn't deny that. But we would look on a longer term
5 view than -- than even the four (4) years.

6 MS. CANDACE EVERARD: With respect to the
7 small to mid capitalization equities on the US side, you
8 said a moment ago that those were being managed
9 passively, that there wasn't a manager in place, so who
10 makes the decisions with respect to those investments if
11 there's no investment manager? What -- what do you mean
12 by passive management?

13

14 (BRIEF PAUSE)

15

16 MR. DON PALMER: Those returns would --
17 or manage -- match to an index rather than actively
18 managed on a security-by-security basis.

19

20 (BRIEF PAUSE)

21

22 MS. CANDACE EVERARD: In general terms,
23 speaking about the -- the portfolio or the equities as a
24 whole, is the Corporation satisfied with the performance
25 of its investment managers?

1 MR. DON PALMER: The Department of
2 Finance did have under contract a small and mid cap
3 equity manager up until earlier this year and that
4 arrangement was terminated. I think that speaks for
5 itself. So, no, we were not happy with -- or the
6 Department of Finance was not happy with the returns in
7 the small -- US small and mid cap.

8 MS. CANDACE EVERARD: What about the
9 extent of satisfaction with the balance of the equities
10 in those investment managers?

11 MR. DON PALMER: As long as we're under
12 benchmark we're -- we wouldn't be happy with that but
13 certainly short-term there are reasons for that and --
14 and we will continue to monitor that.

15 MS. CANDACE EVERARD: Has the Corporation
16 taken any corrective measures, used broadly, other than
17 the Aon recommendations, given the returns in the year
18 ending 2008?

19 MR. DON PALMER: And again, the
20 Department of Finance taking corrective measures, there
21 has been some amount of assets that was taken away from
22 one (1) manager. There -- as I mentioned, there was
23 another manager that was terminated. So there are sort
24 of active management of the managers, so to speak.

25 MS. CANDACE EVERARD: Thank you. Okay.

1 We'll turn then to Tab 14 of the book of documents which
2 is the question and answer asked by the Board in the
3 first round number 14 and, in particular, the last page
4 which is the 14(b) attachment. This attachment reflects
5 that as of June 30th, 2008, there were some \$10.7 million
6 in realized gains that had been taken in the portfolio to
7 that date, is that right?

8 MR. DON PALMER: Sorry, could you repeat
9 that?

10 MS. CANDACE EVERARD: Sure. Attachment
11 1-14(b), which is the last page at that tab, reflects
12 that there were realized gains as of June 30th, 2008, of
13 \$10.7 million?

14 If I'm reading that incorrectly, please
15 tell me.

16 MR. DON PALMER: And -- and looking at
17 that, I think this is our undertaking that we committed
18 to yesterday.

19 MS. CANDACE EVERARD: I believe that
20 there has been an undertaking given to give an update as
21 to the realized gains but this was as of June 30th, 10.7
22 million?

23 MR. DON PALMER: That's correct.

24 MS. CANDACE EVERARD: What has the effect
25 of recent market events been on the Corporation's

1 portfolio?

2 MR. DON PALMER: The market value has
3 taken a kicking, if that's a technical term.

4 MS. CANDACE EVERARD: Can you confirm
5 whether the Corporation's portfolio has decreased by more
6 than 3 percent?

7 MR. DON PALMER: No, it's not more than 3
8 percent.

9 THE CHAIRPERSON: This is because of the
10 high bond component?

11 MR. DON PALMER: That -- that's correct.

12

13 CONTINUED BY MS. CANDACE EVERARD:

14 MS. CANDACE EVERARD: We spoke a moment
15 ago about realized gains to date and there's already been
16 an undertaking given there. Can you provide an
17 undertaking to advise of the extent of the Corporation's
18 unrealized gains, or losses as the case may be, as of
19 August the 31st, 2008?

20 For clarity, it would be the change in
21 unrealized gains for the period.

22 MR. DON PALMER: We'll take that as an
23 undertaking.

24

25 --- UNDERTAKING NO. 14: MPI to advise Board of the

1 extent of the Corporation's
2 unrealized gains or losses as
3 of August the 31st, 2008
4

5 CONTINUED BY MS. CANDACE EVERARD:

6 MS. CANDACE EVERARD: Now we understand
7 that the Corporation has instituted changes on how it
8 accounts for its financial instruments due to
9 comprehensive accounting. Can you explain that in -- at
10 a high level?

11 MR. OTTMAR KRAMER: What would you like
12 explained?

13 MS. CANDACE EVERARD: The change in
14 accounting of -- or for the Corporation's financial
15 instruments due to comprehensive accounting.

16 MR. OTTMAR KRAMER: The change that we
17 just instituted on the held for trading or the change
18 that we instituted March 1st, '07?

19 MS. CANDACE EVERARD: The March 1st, '07,
20 transitional adjustment.

21 MR. OTTMAR KRAMER: As of March 1st, '07,
22 the CICA handbook required us to show certain investments
23 at market value. Investments that are -- were held for
24 trading or available for sale were supposed to be on the
25 balance sheets, supposed to be held at the current market

1 value.

2 Investments that were held to maturity
3 continue to be held at cost. The difference between an
4 available for sale or a held for trading asset is -- is
5 where you recognize that unrealized gain to the extent
6 that that asset has not been sold.

7 And I'm -- I'm providing quite a summary
8 here but on a -- on an available for sale asset, any
9 unrealized gain, movement in the market, whether up or
10 down, is flown through a new statement called other
11 comprehensive income and those unrealized gains
12 accumulate in -- in that other comprehensive income in an
13 account called accumulated other comprehensive income.

14 Held for trading investments, those
15 unrealized gains or losses are immediately recognized on
16 the income statement and would flow through net income
17 and into retained earnings, and that's the primary
18 difference between an available for sale, held for
19 trading, or held for maturity asset. Again, it's -- it's
20 quite a summary but I think that characterizes it.

21 MS. CANDACE EVERARD: Thank you.

22

23 (BRIEF PAUSE)

24

25 MS. CANDACE EVERARD: So the balance of

1 the accumulated other comprehensive income that you spoke
2 of will be recognized in income when securities are
3 disposed of or sold?

4 MR. OTTMAR KRAMER: Yes, that's correct.
5 There's only one (1), however, is if an asset is
6 permanently impaired, i.e. the value is thought to be
7 permanently -- it will not recover, that asset can be
8 written down or should be written down and then that
9 unrealized loss is recognized in net income.

10 MS. CANDACE EVERARD: And has the
11 Corporation experienced any of those impairments?

12 MR. OTTMAR KRAMER: Yes, we did have an
13 impairment write-down for our annual report for the year
14 ended February 29th, '08.

15 MS. CANDACE EVERARD: What are the
16 details of that issue?

17

18 (BRIEF PAUSE)

19

20 MR. OTTMAR KRAMER: As contained in our
21 annual report for the year ended February 29th, '08, we
22 had -- just a second.

23

24 (BRIEF PAUSE)

25

1 MR. OTTMAR KRAMER: Okay. I'm -- I'm
2 turning to the Universal Compulsory Automobile Insurance
3 Annual Audited Statements, and the write-down of
4 investments for the year ended February 29th, '08 was
5 \$7.8 million.

6 MS. CANDACE EVERARD: What page are you
7 on?

8 MR. OTTMAR KRAMER: I'm on page 5 of 23
9 on the Statement of Cash Flow.

10 MS. CANDACE EVERARD: So you're on the
11 left-hand column, the last item under the heading of Non
12 Cash Items where it says Write-Down of Investments 7.783.

13 MR. OTTMAR KRAMER: Yes, that's correct.

14 MS. CANDACE EVERARD: What was the
15 investment?

16 MR. OTTMAR KRAMER: There was numerous
17 investments. Annually we go through a process of valuing
18 or looking at all our investments to determine whether
19 the -- the asset is impaired or not as required by the --
20 the CICA handbook.

21 MS. CANDACE EVERARD: And was this 7.7
22 comprised of total loss?

23 MR. OTTMAR KRAMER: What's your
24 definition of total loss?

25

1 (BRIEF PAUSE)

2

3 MS. CANDACE EVERARD: When I used the
4 phrase "total loss" I was referring to funds that would
5 not be recovered in the future, that are permanently
6 impaired.

7 MR. OTTMAR KRAMER: Yes, the handbook
8 requires us to write down the assets that we feel are
9 permanently impaired to the value that we think they're
10 impaired to, based on a valuation by Department of
11 Finance.

12

13 (BRIEF PAUSE)

14

15 MS. CANDACE EVERARD: And are these
16 investments being tracked by the Corporation?

17 MR. OTTMAR KRAMER: Yes, we still hold
18 those assets so, yes, we do still track them. But there
19 will no -- there will not be -- if -- if the asset were
20 to increase, which is unlikely because we have written
21 them down, there would be no unrealized gain recorded on
22 those assets.

23 MS. CANDACE EVERARD: Would these write-
24 downs be reversible under the IFRS provisions?

25 MR. OTTMAR KRAMER: I don't know the IFRS

1 provisions in detail but I believe there is a provision
2 for recognizing some write-ups of -- of written-down
3 assets but I -- we haven't investigated that fully yet.
4 But under the current handbook pronouncements we do not
5 recognize any gains if they do happen.

6 MS. CANDACE EVERARD: Okay. Coming back
7 to the issue of other comprehensive income I -- I take it
8 that gains and losses that are recognized in other
9 comprehensive income flow to the statement of operations
10 when the investments are sold?

11 MR. OTTMAR KRAMER: That's correct. When
12 the investment is sold a gain or loss that it was
13 previously unrealized in other comprehensive income or
14 accumulated other comprehensive is income is then
15 recognized on the income statement.

16 MS. CANDACE EVERARD: Now, in the most
17 recent annual report provided by the Corporation, at page
18 52, it is reflected that there -- in the statement of
19 accumulated other comprehensive income that as of the
20 year end there was some \$23.1 million. What is the
21 composition of that sum?

22 MR. OTTMAR KRAMER: Those are unrealized
23 gains, unless I'm not understanding the question
24 correctly. What do you mean by composition?

25 MS. CANDACE EVERARD: So these funds

1 represent items that will flow to the bottom line when
2 they are sold?

3 MR. OTTMAR KRAMER: There is the
4 potential for that to flow to the bottom line if there is
5 not future losses or future gains. Those are gains that
6 have not been realized to date based on cost and the
7 market difference.

8 MS. CANDACE EVERARD: The Corporation
9 provided an answer to the Board in response to question 7
10 asked in the first round which deals with the realization
11 of gains and there's a statement in that answer -- this
12 is not in the book of documents -- that corporate policy
13 regarding the realizing of gains may be reviewed in the
14 future.

15 Has that occurred at this point?

16 MR. DON PALMER: No.

17 MS. CANDACE EVERARD: And is there an
18 indication that can be put on the record as to when that
19 will occur?

20 MR. DON PALMER: No.

21 MS. CANDACE EVERARD: The Corporation has
22 put some evidence on the record at question 3 posed by
23 the Board in the third -- in the second round, pardon me
24 -- this is not in the book of documents either so this is
25 question 3 posed by the Board in the second round --

1 dealing with two (2) transactions that were triggered to
2 realize gains.

3 Can you describe, for the record, those
4 two (2) transactions?

5 MR. DON PALMER: On April 27th and June
6 22nd of 2007, we recognized that there was unearned gains
7 within the portfolio, and we went to the managers and we
8 said we'd like to recognize \$25 million in gains in the
9 Canadian equities and \$4 million in gains in the US
10 equities, on April 27th, and similarly, on June the 22nd,
11 recognition, like recognition of \$10 million in gains in
12 Canada and \$3 million in the US portfolio.

13 MS. CANDACE EVERARD: Now at question (b)
14 of that IR the question was posed to advise of the extent
15 to which the investments sold were repurchased.

16 And the answer reads:

17 "Generally, holding sold to realized
18 gains are repurchased based on the
19 investment manager's view of the
20 market. ,"

21 which doesn't really seem to tell us whether in these two
22 (2) specific transactions the investments that were sold
23 were repurchased.

24 So can -- can someone give us that
25 information?

1 MR. DON PALMER: I think on last year's
2 evidence we had said that something over 90 percent of
3 sales were repurchased.

4 So I don't know if that's specifically for
5 these two (2) transactions but I would say that it would
6 be most of those two (2) transactions would be
7 repurchased.

8 MS. CANDACE EVERARD: Mr. Chairman, I'm
9 about to go to another section if this would be an
10 appropriate time for the afternoon break?

11 THE CHAIRPERSON: Sure. Just if MPI
12 doesn't mind, is to summarize some of our thoughts as
13 we're building up. Just a few short ones here.

14 One (1), just to remind us private equity
15 and infrastructure investments, these don't have to be
16 equity positions I presume, they could also be debt
17 security?

18

19 (BRIEF PAUSE)

20

21 MR. DON PALMER: They would be primarily
22 equity.

23 THE CHAIRPERSON: Thank you. Overall in
24 -- in doing the various runs of the potential portfolios,
25 was a higher equity component beyond 20 percent, say,

1 rejected due to expected higher volatility?

2 Was the reason in the end in your
3 preferred portfolio you didn't go higher on the equities
4 was because of the attended higher volatility?

5 MR. DON PALMER: The -- the construction
6 of the efficient frontier doesn't quite work that way in
7 terms of specific assets.

8 There are a number of portfolios that are
9 built so -- so to speak and then the model is run and
10 then where they come out, they come out.

11 So I would say that the higher -- the
12 higher risk portfolios that would have contained higher
13 equity exposures would be rejected on that basis, but I
14 wouldn't characterize as saying specifically they were
15 rejected because of higher equities.

16 THE CHAIRPERSON: I was just looking at
17 your -- the charts in the Aon report and the higher
18 excess returns that are associated with higher volatility
19 and, based on the runs you run, they all have higher
20 equities in them.

21 MR. DON PALMER: Yes. And -- and that's
22 not by accident. That's how the numbers play out and so
23 it was the portfolio that rejec -- we rejected because of
24 the high volatility, not because it was equities.

25 THE CHAIRPERSON: I think we're saying

1 the same thing.

2 MR. DON PALMER: I think we are too.

3 THE CHAIRPERSON: The third question was
4 a more general one just to probably underline the
5 significance of the investment portfolio.

6 Looking at the charts and the various
7 runs, it hits me that the portfolio that you selected
8 compared to the existing one, trying to fit it here,
9 appears to increased the expected excess return from .25
10 to 1 percent. Is that correct?

11 That's my reading on it, that your
12 existing portfolio was slated at .25 and just trying to
13 target this one, it looks like it's 1 percent. Is that a
14 fair approximation?

15 MR. DON PALMER: That sounds about right,
16 yes.

17 THE CHAIRPERSON: This suggests on a \$2
18 billion portfolio an expected extra return of about 14
19 million a year or 22 million on 3 billion. Is that a
20 fair estimate?

21 MR. DON PALMER: Yes.

22 THE CHAIRPERSON: And just playing with
23 numbers, the present value of 14 or 22 million runs
24 somewhere around \$300 million, does it not?

25 If you had \$14 million a year basically

1 forever, it would be worth at today's interest rates,
2 around
3 300 million, wouldn't it?

4 MR. DON PALMER: It sounds reasonable. I
5 can't confirm.

6 THE CHAIRPERSON: I'm just saying it's a
7 lot of money that's all. I mean the size of the
8 portfolio, when you change the portfolio and get a higher
9 return on it, it has significant long-term benefits for
10 the policyholders and the Corporation, it would appear.

11 MR. DON PALMER: Sure, I would agree with
12 that.

13 THE CHAIRPERSON: Just a supposition, if
14 MPI had more certainty as to this Board's reaction to
15 future fluctuations in net income, would that allow for a
16 different asset mix?

17

18 (BRIEF PAUSE)

19

20 THE CHAIRPERSON: You can think about it
21 if you want.

22 MR. DON PALMER: No, that's okay. The --
23 the -- the risk profile of the Corporation certainly is
24 constrained by what Aon characterized as a narrow band of
25 -- of the RSR target. So if that was to increase, that -

1 - that would increase the Corporation's risk tolerance.

2 THE CHAIRPERSON: Thank you. We will
3 take our break now.

4

5 --- Upon recessing at 3:00 p.m.

6 --- Upon resuming at 3:18 pm.

7

8 THE CHAIRPERSON: Ms. Everard...?

9

10 CONTINUED BY MS. CANDACE EVERARD:

11 MS. CANDACE EVERARD: So I'd like to
12 speak some more about the transitional and adjustment --
13 transitional adjustment arising from the comprehensive
14 income accounting issue.

15 Mr. Palmer, I had the opportunity to
16 review some of the evidence that you gave at last year's
17 hearing. In particular, you testified, I believe, that
18 you expected there would be increased volatility arising
19 from the application of comprehensive income accounting?

20 MR. DON PALMER: I seem to recall that,
21 yes.

22 MS. CANDACE EVERARD: And that the
23 adoption of comprehensive income accounting would require
24 the Corporation's actuary to amend the basis for the
25 selection of a discount rate?

1 MR. DON PALMER: Yes, I remember that.

2 MS. CANDACE EVERARD: And that the
3 discounting assumptions would change based on expected
4 yields of the portfolio at the time of evaluation?

5 MR. DON PALMER: Yes, I remember that.

6 MS. CANDACE EVERARD: Now I understand
7 that, at the time of last year's hearing, the actual
8 evaluation of unplayed -- unpaid claims liability had not
9 been completed because that would have been done at the
10 end of the last fiscal year, February of 2008?

11 MR. DON PALMER: We do a preliminary work
12 at the end of October and then the full year-end at the
13 end of the fiscal year so -- so neither of those would
14 have been done, yes.

15 MS. CANDACE EVERARD: So did you know at
16 the time of last year's hearing that there would be
17 impact that would flow through to the income statement
18 or, more particularly, an adjustment to the RSR?

19 MR. DON PALMER: Knew of the possibility
20 of -- of that; we didn't know the exact quantum.

21 MS. CANDACE EVERARD: In the result or --
22 or at the end of the day, there was a re-evaluation of
23 the RSR in the way of a \$22 million reduction with no
24 corresponding offset from the bond portfolio. That's
25 right?

1 MR. DON PALMER: That's correct.

2 MS. CANDACE EVERARD: Now there is
3 reference in the book of documents of the Board at tab 25
4 which is the answer given by the Corporation to question
5 6 in the second round to this issue.

6 If the portfolio, the bond portfolio, had
7 been --

8 MR. DON PALMER: Just one (1) -- one (1)
9 second, Ms. Everard. My Tab 25 is blank so...

10 Okay. Thanks to Mr. Kramer, I have his.

11 MS. CANDACE EVERARD: Speak to someone at
12 the office about that. If the bond portfolio had been
13 classified as held for trading, I take it, based on the
14 answer to sub (b), that there would have been a positive
15 impact on the RSR as a result of the adjustment of some
16 27 million rather than the \$22 million reduction, is that
17 right?

18 MR. DON PALMER: No, I don't think that's
19 exactly right.

20 MS. CANDACE EVERARD: Thank you. Can you
21 explain the narrative portion of the (b) part of the
22 answer, specifically the second sentence which says;

23 "The RSR would have increased by 27
24 million had the bonds been designated
25 as held for trading instead of

1 available for sale"?

2 MR. DON PALMER: Sure. That change in
3 unrealized capital gain in the bond portfolio of that
4 gain of 27.866 would have flown -- or flowed directly
5 into the income statement rather than on accumulated
6 other comprehensive income.

7 That would have offset the \$22 million
8 transition adjustment on the liability side. So that is
9 a perfect explanation of the offset that will occur once
10 we have all of the bonds designated as held for trading.

11 MS. CANDACE EVERARD: And when did the
12 Corporation realize that the quantum of the adjustment
13 would be a \$22 million negative impact on the RSR?

14

15 (BRIEF PAUSE)

16

17 MR. DON PALMER: It was some time after
18 the October 31 evaluation. At that time, we had done the
19 evaluation and knew that there was adjustment to interest
20 rates that we were -- had thought that we would flow
21 through just the Q3 financial -- financials.

22 It was then our auditor who pointed out
23 that really the -- because that was a change that was --
24 came into effect on March 1st, that that should be
25 characterized as a transitional adjustment effective

1 March 1st of 2007.

2 So some time late in the fiscal year is
3 when we determined that.

4 MS. CANDACE EVERARD: Now if I can direct
5 your attention to the answer at part (a) of this IR which
6 reads:

7 "The Corporation did not fully
8 understand the implications of the
9 designation of marketable bonds as
10 available for sale when the financial
11 policy outlining the classification of
12 financial instruments was established
13 in January '07. This original decision
14 is irrevocable with respect to specific
15 investments classified at that time."

16 So does this mean that there was an
17 oversight on the part of the Corporation or that it
18 didn't fully understand the ramifications of the change?

19 MR. DON PALMER: Both of those. Yeah, we
20 -- at the time it was early on in the -- in the game and,
21 yes, we didn't fully understand the implications of the
22 liabilities at that time.

23 MS. CANDACE EVERARD: And was it the
24 reduction in the RSR that we've been speaking of that led
25 the Corporation to re-designate new bond purchases as

1 held for trading rather than available for sale?

2 MR. DON PALMER: I don't know
3 specifically that it was the transition adjustment. It
4 was the understanding of the volatility that could be
5 introduced in the income statement that we thought better
6 of our designation of bonds as available for sale.

7 And at that time -- first -- first thought
8 that, because year end hadn't happened yet, we might be
9 able to designate them in for 2007. That's when we
10 discovered that irrevocable actually means they're
11 irrevocable. So the -- the auditor said no, you can't
12 re-designate that for -- at some time in the future for
13 new purchases. You can re-designate -- or for new
14 purchases at some given time you can re-designate but
15 there's no retroactivity to that.

16

17 (BRIEF PAUSE)

18

19 MS. CANDACE EVERARD: Had the Corporation
20 classified bonds as held for trading on March 1st, 2007
21 and, all other things being equal, would the amount of
22 the rebate ultimately ordered by the Board have
23 increased?

24 MR. DON PALMER: That's very difficult
25 for me to say just because the -- the basis of the rebate

1 would have been 2007, February 2007, and then forecasts
2 going forward.

3

4 (BRIEF PAUSE)

5

6 MR. DON PALMER: I think the -- the net
7 difference is the \$5 million, the twenty-two (22) and the
8 twenty-seven (27) because at last year's hearing we
9 didn't know about the twenty-seven (27) and we didn't
10 know about the twenty-two (22) either. So I think, all
11 things being equal, there likely would not have been a
12 change.

13 MS. CANDACE EVERARD: But the amount of
14 the RSR would have been larger?

15 MR. DON PALMER: Not known at the time of
16 the hearing because at the time of the hearing we had --
17 we didn't have the \$22 million either.

18 MS. CANDACE EVERARD: No, and -- and I
19 appreciate that. But in retrospect the RSR would have
20 been larger?

21 MR. DON PALMER: At the end of 2007/08,
22 yes.

23

24 (BRIEF PAUSE)

25

1 MS. CANDACE EVERARD: Okay. Just to
2 clarify, Mr. Palmer, your evidence with respect to the
3 22 million and the 27 million, it's my understanding that
4 the 27 million would be reflected under other
5 comprehensive income and, therefore, would not affect the
6 RSR, is that right?

7 MR. DON PALMER: I thought the question
8 was: If it had been designated as held for trading what
9 would the difference have been?

10 MS. CANDACE EVERARD: That was the
11 question that I asked previously and you answered it but
12 I am just now asking you to clarify that the 27 million
13 was included in -- in terms of not the hypothetical of
14 had the bonds been otherwise designated but, in fact, in
15 the -- the scenario that did occur that the 27 million
16 was part of other comprehensive income and did not form
17 part of the RSR?

18 MR. DON PALMER: I think I followed the
19 breadcrumbs and, yes, I agree.

20 MS. CANDACE EVERARD: Thank you. Okay.
21 To what extent does the Corporation believe rate setting
22 will be affected by this accounting policy change that
23 we've been discussing?

24 MR. DON PALMER: It's my belief that this
25 does not affect rates any.

1 MS. CANDACE EVERARD: And can you give
2 the Board an idea of how long it takes for the whole of
3 the Corporation's investment portfolio to turn over?

4 There's -- there's been an indication that
5 it -- it may be approximately three (3) years, if that's
6 of help to you.

7 MR. DON PALMER: I think you're talking
8 about the bond portfolio and that we have said that
9 approximately 40 percent of the bond portfolio turns over
10 each year. But in each subsequent year, it's not a
11 different 40 percent so I -- I don't think that you can
12 say that the entire bond portfolio would turn over in two
13 -- two and a half (2 1/2) years.

14 That would be inaccurate. Each year, it's
15 40 percent but the -- but what you buy this year, you
16 still might turn over next year. So -- so it's not an
17 additive process per se.

18 MS. CANDACE EVERARD: So what will be the
19 impact on net income arising from the changes in
20 unrealized gains in each of the categories?

21

22 (BRIEF PAUSE)

23

24 MS. CANDACE EVERARD: We will withdraw
25 that question and proceed from there.

1 MR. DON PALMER: Thank you for that.

2 MS. CANDACE EVERARD: So I have a few
3 questions relating to the international financial
4 reporting standards. There's been a little bit of
5 evidence given on those to this point in the hearing.

6 And it's our understanding that these
7 standards, which I'll just refer to as IFRS for the
8 record, will be a requirement for the year beginning
9 January 1st, 2011, with comparative results required for
10 2010. So in other words, these standards will impact the
11 year -- the fiscal year of 2011/'12 and the year 2010/'11
12 for comparative purposes.

13 Is that correct?

14 MR. OTTMAR KRAMER: Yes, that is correct.

15 MS. CANDACE EVERARD: Now if I can ask
16 you to direct your attention to question forty-three (43)
17 posed by the Board in the first round. It's the IR where
18 the KPMG report was provided and it's not in the book of
19 documents. I'm going to be referring to that report or
20 that document from KPMG in some detail in a moment.

21 But firstly, I just wanted to confirm, Mr.
22 Palmer, a piece of evidence that you gave yesterday
23 morning or actually, it may have been the afternoon, to
24 my colleague, Mr. Saranchuk.

25 Basically, in the brief discussion that

1 you and he had with respect to this IFRS issue, it was
2 your evidence that it was your understanding that the
3 application of these standards would not have a
4 significant financial impact on the bottom line of the
5 Corporation.

6 Does that ring a bell? And I do have the
7 transcript reference if you'd like.

8 MR. DON PALMER: No, I -- I recall that,
9 yes.

10 MS. CANDACE EVERARD: Has there been any
11 analysis or internal communication of the impact of IFRS
12 on the Corporation?

13 MR. DON PALMER: No, we have actually had
14 an RFP to choose an implementation partner for IFRS.
15 That IFR -- that RFP -- too many letters here. That RFP
16 has in fact closed. We are in the process of selecting
17 that implementation partner but we're not -- we're not
18 there yet.

19 Part of that process will be -- all the
20 implications of IFRS in getting us ready for conversion.

21 MS. CANDACE EVERARD: Turning to the KPMG
22 document which is attached to the IR that I referenced,
23 number 43, and in particular the second bullet on that
24 page which begins with the phrase "Insurance contracts
25 measurement."

1 Are you with me?

2 MR. DON PALMER: What page was that?

3 MS. CANDACE EVERARD: Page 4.

4 Is it correct to say that in that
5 paragraph, among other things, KPMG is making the
6 statement that insurance contracts will be discounted
7 using market rates that will be somewhat lower than
8 portfolio rates which will lead to higher discounted
9 liabilities?

10 MR. OTTMAR KRAMER: Yes, I believe that's
11 what KPMG is saying.

12 MS. CANDACE EVERARD: And on the same
13 page, the last bullet, which begins with the phrase "Date
14 of recognition of insurance contracts," is it correct to
15 say that KPMG is making the statement that insurance
16 contracts may have to be recognized where a constructive
17 obligation arises rather than on the effective date of
18 the policy, as a result of which some system and
19 procedural changes may be necessary?

20 MR. OTTMAR KRAMER: Yes, I think that
21 summarizes again what KPMG is saying. However, I think
22 you need to look at the top of the page 4, KPMG has --
23 has a little blurb where it says "Proposed new IFRS
24 standards for measuring insurance contracts." Those
25 haven't been finalized yet.

1 So because that hasn't been finalized we
2 don't know what the final rules will look like for the
3 IFRS rules, so this is their understanding of what may
4 happen. So it hasn't been determined what the impact
5 will yet be or when it will be.

6 MS. CANDACE EVERARD: Still in this KPMG
7 document, if I can ask you to turn to page 3.

8 Page 3. On the left-hand side of the page
9 there's a chart under the heading of "Insurance
10 Accounting," can you confirm the Corporation's
11 understanding of that chart which indicates the impact of
12 the IFRS on profit and loss?

13 MR. OTTMAR KRAMER: I believe KPMG has
14 put the -- the P&L statement or the entire income
15 statement as high, that's not necessarily the bottom line
16 impact but that's on the overall statement. It could be
17 classifications, it could be disclosure, et cetera. It's
18 on the P&L statement, not on the bottom line.

19 MS. CANDACE EVERARD: Turning then to
20 page 6 of the same document, the KPMG document, in the
21 section entitled "Financial Instruments" on page 6, and
22 looking at the fourth bullet, KPMG appears to be making
23 the statement that the use of the "held for trading"
24 designation is more strict under the IFRS than under
25 Canadian GAAP.

1 Can you tell us whether the Corporation
2 has reassessed whether these bonds can be contin -- can
3 continue to be designated as held for trading on the
4 transition to FRIS -- IFRS?

5 MR. DON PALMER: It's our position that
6 we still will be able to use the "held for trading" and I
7 base that on the -- the first sub bullet of the fifth
8 bullet that says:

9 "An entity can designate a financial
10 asset or financial liability as
11 measured at fair value, i.e. held for
12 trading, when the designation
13 eliminates or significantly reduces an
14 accounting mismatch arising from the
15 measuring of assets and liabilities or
16 from recognizing the related gains and
17 losses on different basis."

18 So that's exactly why we designated as
19 "held for trading," so I think this certainly covers
20 that.

21

22 (BRIEF PAUSE)

23

24 MS. CANDACE EVERARD: Is it the case that
25 the whole of the bond portfolio can be re-designated at

1 the time of this transition such that it will all be re-
2 designated within two (2) years?

3 MR. DON PALMER: It -- it can all be
4 reclassified at the time we implement IFRS.

5 MS. CANDACE EVERARD: Thank you.

6 MR. DON PALMER: That's -- yeah. So at
7 the beginning of 2011/'12.

8 MS. CANDACE EVERARD: Thank you.

9 Turning to page 8 of the same document.
10 This is under the section entitled "Provisions and
11 Contingencies" which begins on page 7 and continues onto
12 page 8.

13 In the second-last full paragraph on the
14 page which begins with the phrase "Provisions for Loss
15 Making Executory Contracts."

16 Are you with me?

17 KPMG makes the statement that provisions
18 for those types of contracts which it calls onerous
19 contracts, are required under IFRS, and it makes a
20 statement at the last sentence of that paragraph that as
21 an example the Corporation's master agreement with the
22 Province of Manitoba relating to the driver and vehicle
23 licensing operations will need to be further analyzed.

24 Does the Corporation agree that that
25 particular agreement is an onerous contract?

1 MR. OTTMAR KRAMER: Those were not our
2 words, those were KPMG's words. We will be looking at
3 this contract to see if any provisions would apply. But
4 that shouldn't and would not impact the basic operations.

5 MS. CANDACE EVERARD: And I appreciate
6 that this isn't an MPI document but what I was trying to
7 get at is whether the Corporation agreed that that
8 contract was an onerous one and you seem to be saying
9 that that's something that it will be reviewing.

10 So a decision has not been made as to its
11 opinion on that score?

12 MR. OTTMAR KRAMER: Yes, that would be
13 correct.

14 MS. CANDACE EVERARD: Are there any other
15 contracts that the Corporation has identified as onerous
16 within the meaning of that term as it's being used here?

17 MR. OTTMAR KRAMER: Not at this time.

18 MS. CANDACE EVERARD: Mr. Palmer, in the
19 discussion that you had with Mr. Saranchuk yesterday with
20 respect to some of these IFRS issues, you were asked
21 about re-evaluating a plant and equipment to fair market
22 value as part of the transition adjustment.

23 Has the Corporation made any decisions
24 with respect to fair market value adjustments on the land
25 that it owns?

1 MR. OTTMAR KRAMER: Currently we're --
2 we're still at the preliminary stages. We've received
3 this report and as -- as Mr. Palmer has indicated, we're
4 looking at -- at some proposals for IFRS services.

5 So at this point in time we haven't made
6 any decisions yet. We're going to be evaluating all our
7 options and to see what is the best for Manitoba Public
8 Insurance.

9 MS. CANDACE EVERARD: I'll ask you to
10 turn to question 13 posed by the Board in the second
11 round, which is not in the book.

12

13 (BRIEF PAUSE)

14

15 MS. CANDACE EVERARD: So I'm at 2-13
16 posed by the Board, sub (a), which reflects in the
17 response that the next phase of the IFRS implementation
18 project will deal with specific accounts and estimates of
19 financial and disclosure impacts.

20 And the second sentence reads:

21 "Qualitative disclosure of IFRS
22 differences will be published in the
23 February 28th, 2009 Annual Report."

24 When is it expected that this next phase
25 referenced in the first sentence that I just read will be

1 completed?

2 MR. OTTMAR KRAMER: When we published or
3 -- I gave this response, it was our understanding that
4 qualitative disclosures were to be required for
5 discussions with some of the firms that are going to be -
6 - that potentially may be providing us IFRS services.
7 They've indicated that they -- the qualitative
8 disclosures will not be required.

9 So, like I said, that was our
10 understanding when we answered that question and as we're
11 -- as we choose our implementation partner and get more
12 information, we will know more and we will ensure that we
13 meet all the requirements for the IFRS conversion.

14

15 (BRIEF PAUSE)

16

17 MS. CANDACE EVERARD: So if I understand
18 your evidence correctly, the Corporation has been advised
19 that the qualitative disclosure referenced in this answer
20 is no longer required. When does the Corporation
21 anticipate that it will have to begin the disclosure
22 process that accompanies the transition to IFRS?

23

24 (BRIEF PAUSE)

25

1 MR. OTTMAR KRAMER: As I previously
2 indicated, we're not assure -- we're not aware of all the
3 details around IFRS and we're currently going to be
4 choosing a partner and working with that partner to
5 ensure that we meet the obligations. We may have
6 disclosure in our MDNA (phonetic).

7 We may have disclosure in our financial
8 statements. It's -- it's based on what advice and
9 guidance and understanding we have of the IFRS disclosure
10 requirements.

11 So right now, I -- I can't give you a
12 specific date as to when we will have that information
13 and when we'll be disclosing it and to what level of
14 detail; however, we will be IFRS compliant.

15 MS. CANDACE EVERARD: Mr. Chairman, I'm
16 about to move into a new area. Noting the time, does --
17 if it would please the Board, should we adjourn for the
18 day?

19 THE CHAIRPERSON: Okay, we will adjourn.
20 We will see everyone back at 9:00. Thank you.

21

22 --- Upon adjourning at 3:50 p.m.

23

24

25

1 Certified correct,

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7 Cheryl Lavigne, Ms.

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