



“When You Talk - We Listen!”



MANITOBA PUBLIC UTILITIES BOARD

Re: 2016 PAYDAY LOAN REVIEW

Before Board Panel:

Karen Botting	- Panel Chairperson
Regis Gosselin	- Panel Member
Anita Neville	- Panel Member
Susan Proven	- Panel Member
Allan Morin	- Panel Member

HELD AT:

Public Utilities Board
400, 330 Portage Avenue
Winnipeg, Manitoba

April 13, 2016

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APPEARANCES

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1 --- Upon commencing at 9:31 a.m.

2

3 THE PANEL CHAIRPERSON: Good morning,
4 everyone, and welcome to the second day of the 2016
5 Public Utilities Board payday loan hearings. To begin
6 with, I'm going to be turning the mic over to Ms.
7 McCandless, the Board counsel, to enter three (3)
8 exhibits on the record.

9 And then we're going to call upon Mr.
10 Williams, representing the Coalition comprising the
11 Consumers Association of Canada, Winnipeg Harvest, and
12 the Community Financial Counselling, to introduce his
13 expert witness panel who will give testimony this
14 morning.

15 So, Ms. McCandless, would you like to
16 begin?

17 MS. KATHLEEN MCCANDLESS: Thank you,
18 Madam Chair. Good morning, members of the panel.
19 Before we proceed with the evidentiary portion of the
20 hearing, I would just like to enter three (3) exhibits
21 on behalf of the Board from yesterday's proceedings.

22 The first will be PUB number 11, and
23 that's the book of documents of PUB counsel.

24

25 --- EXHIBIT NO. PUB-11: Book of documents

1 MS. KATHLEEN MCCANDLESS: The second
2 will be PUB-12, and that is the document that was
3 provided to you by Ms. Ellison, information on Policis
4 and Ellis -- and Anna Ellison credentials. That's
5 number 12.

6

7 --- EXHIBIT NO. PUB-12: Document from Policis
8 credentials

9

10 MS. KATHLEEN MCCANDLESS: And number
11 13 will be a copy of Ms. Ellison's PowerPoint
12 presentation from yesterday. Thank you.

13

14 --- EXHIBIT NO. PUB-13: Copy of Ellison's
15 PowerPoint presentation

16

17 THE PANEL CHAIRPERSON: Thank you very
18 much, Ms. McCandless. Mr. Williams, would you like to
19 take over and introduce the panel, and they can begin
20 their testimony?

21 MR. BYRON WILLIAMS: Yes. Thank you.
22 And -- and, Ms. McCandless, if -- if -- Madam Chair,
23 through you to Ms. McCandless, I know we have at least
24 one (1) copy of Exhibit 11. I'll perhaps confer with
25 you at the break and see whether any of the other

1 witnesses -- so we'll just follow up that with you at
2 the break. Okay?

3 And, Madam Chair, there is one (1)
4 exhibit that we'd like to introduce this morning.
5 Hopefully it should be on your desk. It should be a -
6 - a three (3) page document in plain white paper
7 called United States pay Stone -- Payday Loan
8 Regulations.

9
10 --- EXHIBIT NO. CAC-37: Three (3) page document:
11 United States Payday Loan
12 Regulations

13
14 MR. BYRON WILLIAMS: And I just want
15 to indicate that you'll recall from Appendix 3 of Dr.
16 Robinson's evidence, he presented some information
17 about the American marketplace derived primarily by
18 the -- from the 2014 report of the Centre for
19 Responsible Lending. And then we were honoured with a
20 number of Inf -- Information Requests by the CPLA,
21 being 1-20 to 1-26.

22 So we provided the link to that report,
23 but we -- given the tight time frames that's all we
24 felt able to do, but subsequent to the, Dr. Robinson
25 was -- was able to go to a website and then try and

1 follow up with a -- a more updated, and also a more
2 complete report. And we trust it will be of benefit
3 to the Board. And he cannot certainly speak to that
4 when he -- when he provides his information.

5 And I'll also indicate to you that when
6 -- when we -- in terms of Dr. Robinson's PowerPoint,
7 which I believe is Exhibit 36, he will be making a
8 verbal correction to it -- sorry, an oral correction
9 to it on slide 9 when we come to it.

10 It's -- it went to print a little quick
11 and so we have a correction for that. If the Board
12 wishes we can provide a substitute page, certainly to
13 the Board secretary, so that the exhibits are in
14 proper order. We thought we'd given out enough paper
15 yesterday that -- we certainly could -- could provide
16 you with that paper, but we thought a -- a verbal corr
17 -- an oral correction would be more appropriate and we
18 would just physically correct the actual exhibit.

19 THE PANEL CHAIRPERSON: I think an
20 oral correction would be in order, but a paper copy to
21 the secretary would be appreciated. Thank you.

22

23 COALITION PANEL 1, RESUMED:

24 ZOE ST. AUBIN, Resumed

25 JERRY BUCKLAND, Resumed

1 CHRIS ROBINSON, Resumed

2 WAYNE SIMPSON, Resumed

3

4 PRESENTATION BY PANEL AND EXAMINATION-IN-CHIEF BY MR.

5 BYRON WILLIAMS:

6 MR. BYRON WILLIAMS: Okay. And thank
7 you for that. And, Dr. Buckland, I've talked enough.
8 Why don't we give you a turn.

9 DR. JERRY BUCKLAND: Thank you very
10 much.

11 MR. BYRON WILLIAMS: Oh, if I might, I
12 apologize. I -- I just can't stop. I did want to
13 introduce two (2) research assistants who stood out in
14 the cold this winter, out -- in minus 30 degree
15 temperature, I'm told, outside Payday Lenders, and
16 those are Evan Sinclair and Sandra Weibe, and they're
17 in the first row there.

18 So I just wanted to acknowledge and --
19 and thank them for their -- their hard work.

20 DR. JERRY BUCKLAND: Good morning,
21 Madam Chair and Board members. I'm very pleased to be
22 here to share results from some of the work that I've
23 been involved in. And so I will first of all talk
24 about the research method -- methods that we've used
25 as a -- as a team to pull together the research

1 results.

2 And then I'm going to go on and talk
3 about the literature review. And I want to
4 particularly highlight what the literature is saying
5 in terms of how consumers have been affected by payday
6 loans and specifically look at the repeat loan issue.

7 So by way of beginning, in terms of
8 this -- this team before you, we come from a variety
9 of disciplinary backgrounds including finance,
10 economics, sociology, and economics. And we bring to
11 our research study both a theoretical
12 interdisciplinary as well as a methodological
13 interdisciplinary.

14 And I'm going to focus more -- my
15 comments on the methodological diversity that we've
16 brought to this subject. It's not to say that we
17 don't also bring a theoretical diversity, but I want
18 to focus on the methodological diversity.

19 And so what we have here is a team that
20 brings expertise in econometrics that enables us to
21 look at national survey data. We have expertise in
22 sociology and qualitative research methods, which
23 enables us to do qualitative research and dig very
24 deeply into what consumers of payday loans are -- are
25 thinking.

1 And we have finance expertise, which
2 has enabled us to look very deeply and clearly at the
3 finances of the payday loan industry in -- in Canada.
4 So we have brought the combination of quantitative
5 methods and qualitative methods to understand as best
6 we can the payday loan industry. And I guess I would
7 say that I feel that this is one (1) of the strongest
8 methodologies in terms of understanding a social
9 problem or -- or a social program, a situation.

10 Oftentimes, national-level data is
11 unavailable to look deeply at certain issues. And so
12 we're limited to what's available nationally.
13 However, we can efficiently and I think effective --
14 effectively use qualitative methods to reinforce the
15 results from quantitative data analysis.

16 So I think the qualitative methods and
17 the quantitative methods can really reinforce one
18 another. And what we've used in this project is the
19 concept of triangulation.

20 And it's a -- it's a basic idea that is
21 embedded in mixed-methodology research, and that is
22 it's often difficult to get sample sizes and
23 randomized trials. Therefore, another way to enhance
24 the validity of our results, often it's randomization
25 and large sample sizes that can provide validity of

1 results.

2 Rather than doing that because of the
3 limitations of data, we used mixed methods and we
4 triangulate. And what we look for is whether the
5 results from our different methods are consistent.
6 And when the results from different methods are
7 consistent, then that lends to the validity of the
8 results.

9 And I think that what you'll see in our
10 presentation is that the results that we've got from
11 our different methods do support one another and
12 therefore provide a valid and reliable understanding
13 of the payday loan industry and of payday loan
14 consumers.

15 So that's basically a background
16 statement about the research team.

17 What I'd like to do now is to move into
18 my discussion of the literature review that I did in
19 October through November primarily, but did some
20 additional work in early 2016, looking at the academic
21 and some policy research relating to payday lending.

22 And so I just mention here how I did
23 this. I've used academic databases. I particularly
24 draw on Econlit which I think is a very high-quality
25 database that covers both economic and

1 interdisciplinary journals using terms like "payday
2 loan," "payday lender," and a variety of others.

3 I focused the research on literature
4 since 2010. One (1) of the differences I've noticed
5 in the literature -- in this literature review is that
6 I see a maturing of the literature in relationship to
7 payday lending. And there's two (2) monographs I
8 wanted to point to: Carl Packman's Payday Lending,
9 and Mehrsa Baradaran's How the Other Half Banks.

10 There's a -- a maturing of the
11 literature on payday lending in the sense that now
12 there's actually full books that are looking at payday
13 lending. In previous iterations of my literature
14 reviews on payday lendings, I didn't find that level
15 of sophistication in the academic literature.

16 So clearly, the -- the literature is
17 emerging to be more sophisticated, and I think that's
18 reflecting the consolidation, the maturing of the
19 payday loan industry with its chronic -- the chronic
20 challenges that it faces.

21 Another point that I wanted to note was
22 that I find that, in the literature today, there's
23 less focus on an issue that was very -- very much
24 topical in the early days of the literature, and
25 that's the spatial analysis. Like where do payday

1 lenders locate?

2 And so the literature I think has more
3 or less come to a -- sort of a conclusion about where
4 the location of payday lenders is. And so we don't
5 see quite as much investigation on that front,
6 although there are still some studies. But that's one
7 (1) of the other changes I noticed in the literature.

8 So I wanted to then talk about sort of
9 four (4) key pieces that seem to be highlighted in the
10 literature. Now, some of this will be referred to by
11 others on the team, for instance, industry
12 profitability and growth and corporatization and
13 online lending, Dr. Robinson will be referring to.
14 Consumer experiences with payday loans will be
15 discussed both by Dr. Simpson and Ms. St. Aubin. And
16 -- and then the impact of regulation on payday
17 lending.

18 But those are kind of the four (4) key
19 pieces I wanted to talk about. I want to focus
20 especially, as I mentioned before, on consumer
21 experiences with payday loans.

22 Just to back up for a moment, I think
23 that for me, a really helpful way to try to understand
24 an underlying socioeconomic process that I -- I think
25 helps explain the -- the rise and the consolidation of

1 payday lending, as well as other kinds of financial
2 products, is this idea of financialization. Some call
3 it financial innovation.

4 And I think financialization is a
5 powerful process that's happening in both rich
6 countries, the global north, and poor countries, the
7 global south, and it's manifested in things like
8 payday lending in rich countries and mobile banking in
9 poor countries. And what it has to do with, I think,
10 is this powerful phenomenon of both the expansion of
11 financial products.

12 And when I'm talking with my classes, I
13 ask them, you know, How many financial products do you
14 have? And a homework assignment, go and ask your
15 parents how many financial products they had when they
16 were your age. And we often have a really interesting
17 conversation of -- of that comparison, because it's --
18 it's notable the number of financial products in
19 people's lives have really increased.

20 So we see that in our lives. And
21 there's evidence of financialization in terms of that
22 facet of it. The other facet, a -- a common
23 definition of 'financialization' is how financial
24 motives increasingly drive consumers, and this idea of
25 money becoming more of a driving force in -- in our

1 decision making.

2 Now, I'm not saying this is good or
3 bad. I'm just -- I'm suggesting that this is an
4 underlying social phenomenon that I think helps to
5 explain the rise in consolidation of payday lending.

6 Payday lending is a mature industry,
7 and one that faces chronic challenges associated with
8 critics' claims that the product harms its customers
9 through location strategies, high fees, repeat loans,
10 and now new problems associated with internet payday
11 loans.

12 So in terms of industry dynamics, and I
13 know that Dr. Robinson will be talking about this
14 further, I see evidence that the size of the older
15 markets, like Canada and the US, that those are
16 plateauing, and that there are new areas where payday
17 lending is growing in -- in Britain and Eastern
18 Europe, Australia, New Zealand.

19 And I happened to be in South Africa
20 last October watching the world rugby games, and there
21 was an advertisement for a payday lender, so that's
22 why I put South Africa there. So clearly, there's an
23 expanding geographic scope of payday lending.

24 In addition, we see a corporatisation
25 of payday lending where, in the early days, I think a

1 larger share of the market was held by small one (1)
2 off outlets, and now the rise of the corporation in
3 terms of the control of most of the market where the
4 corporation is also -- is taking advantage of
5 economies of scale, so they're able to operate across
6 many outlets.

7 And they're taking advantage of
8 economies of scope where they're offering additional
9 products that their staff are in -- able to provide
10 without raising the -- their costs.

11 So that's the next point, that
12 increasingly, payday lenders offer a variety of
13 services. I note that one (1) major payday lender is
14 now getting involved in pawn lending, for instance,
15 income tax preparation services, a variety of
16 additional types of services.

17 I mean, in some ways, I know that
18 payday lending is still their main revenue source, in
19 many cases. But the fact that they do so many other
20 services suggests to me that payday lender, maybe it's
21 not a complete enough name. And then, of course,
22 we're -- we're all aware from presentations yesterday
23 of the growth of the internet payday loan sector.

24 So one (1) estimate of the US industry
25 is that it's worth the market value, a hundred

1 billion. This is from Baradaran's study. Now, I
2 wanted to note that I've added to my slide that the
3 estimate Baradaran gives for the annual volume of
4 lending is \$40 billion. So I just added that to my
5 slide recently. You won't see it in the printout.
6 And the outlet numbers have risen from ten thousand
7 (10,000) nine (9) -- in 1999 in the US to twenty
8 thousand (20,000) by 2005.

9 And also in Canada, the indu -- the
10 number of outlets is estimated between twelve hundred
11 (1,200) and fifteen hundred (1,500). And I also
12 wanted to mention, I've changed my slide in comparison
13 to what you've got in the printout, that it's the
14 value of annual lending is estimated at 2.5 billion
15 per year, not the market value, but the value of the
16 annual lending.

17 Okay. So I think kind of a core part
18 of what I wanted to talk about this morning is the --
19 the question of: Do payday loans benefit consumers?
20 And I want to start off with reference to a -- a study
21 by John Caskey, and I apologize. There's an error
22 there. His study was not in 2101. His study was in
23 2010. I apologize for that. And it was republished
24 in 2012.

25 John Caskey is a noted expert in the --

1 in the US in the area of fringe banking and payday
2 lending. He wrote the kind of early book on --
3 pioneering book in the US on fringe banking. And as I
4 mentioned, a noted expert. What he did in 2010 was he
5 reviewed the literature on randomized control trials,
6 or quasi experiments, that seek to assess the impact
7 of payday lending on consumers.

8 And he -- this is a long and very
9 important study that he did, but he came to the
10 conclusion that looking across these randomized
11 control trials and quasi experiments, it is difficult
12 to come to a conclusion as to whether or not payday
13 loan clients are benefited, or whether or not they're
14 harmed by payday loans on average.

15 So I think this is an important
16 starting point, and I would just like to now make the
17 point before I go onto Melzer's study, that the
18 argument that payday loans benefit some consumers, I -
19 - I see no evidence that would refute that. I -- I
20 have not seen evidence in the literature that I've
21 studied that payday lending does not benefit any
22 consumers. I -- I don't see that.

23 And so I think John Caskey's point is a
24 good one. It's -- you know, looking across all these
25 studies. However, and -- and the -- the point that

1 Melzer raises is that there are -- there is evidence,
2 and I think good evidence, that some consumers are not
3 benefited from payday lending, and it's specifically
4 consumers who are vulnerable.

5 What I'm -- what do I mean by
6 'vulnerability'? Well, it would be someone who's
7 probably lower income, lower asset level, someone who
8 may have limited access to mainstream banking, and
9 someone who gets into a repeat borrowing cycle. And I
10 guess -- well, Melzer is -- I'll read his quote:

11 "There is evidence that the
12 expansion of payday credit
13 aggravates financial difficulties at
14 least for a subset of borrowers."

15 So whereas Caskey is looking at the
16 population of payday loan borrowers overall, Melzer is
17 saying: Let's look at a subset of the borrowers. So
18 if we can't make a general conclusion about all payday
19 lender -- payday loan clients, what can we say about a
20 subset? And he's saying that for that subset, there
21 is evidence that they are harmed.

22 I would also want to highlight work by
23 PEW Charitable Trusts, which I believe is a
24 responsible and reputable organization in the United
25 States that undertook a major study back in 2013,

1 which I think we'll be talking about more. And their
2 -- their research was done since John Caskey's review,
3 and it involves surveys, focus -- and focus groups of
4 payday loan clients.

5 One key result that they came to is
6 that payday loan clients themselves, in quote:

7 "...experience complicated and
8 conflicted feelings."

9 This is because the borrowers have, in
10 quote:

11 "...appreciation for friendly
12 service, dismay with the high cost,
13 and frustration with the lengthy --
14 with lengthy indebtedness."

15 End of quote. So now I'd like to look
16 at the -- the issue of repeat borrowing in -- in more
17 detail. So the repeat borrowing issue has -- I would
18 say is part of the chronic challenge that the payday
19 loan industry has -- has struggled with. And in the
20 early days, the issue was related to the issue of
21 rollovers. Rollovers were this special thing that
22 regulators quickly addressed and disallowed by
23 requiring cooling off periods and -- and disallowing
24 rollovers.

25 So a rollover was when you weren't able

1 to pay your loan when the deadline came, and there --
2 and you were able to "roll it over", and what would
3 happen is they would add on additional fees. In some
4 cases, it would be very large fees that would raise
5 the APR dramatically.

6 So that was stopped early on. However,
7 the literature still finds that the issue of repeat
8 borrowing is -- is a problem. So another quote I'd
9 like to read by Lawrence and Elliehausen. Lawrence
10 and Elliehausen have been following the payday loan
11 industry for a long time. And so, quote, they say:

12 "Reliance on payday loans for an
13 extended period of time seems
14 contrary to the short-term financing
15 intention of the product and may
16 exacerbate rather than relieve
17 financial problems some -- some
18 consumers face."

19 So I think this really bring -- brings
20 to the core a -- a key issue in my mind, and that is
21 for the repeat borrower, is the payday loan product
22 really the one that best aligns with your financial
23 needs, or is there another kind of product, or another
24 kind of activity that would be more suitable?

25 Baradaran, in -- in her recent book,

1 argues that:

2 "Payday lenders do not underrate
3 their loans, and that this -- and
4 that this is an inherent weakness of
5 the payday loan model."

6 So Baradaran argues that one (1) of the
7 reasons why people get into a repeat loan cycle is
8 because payday lenders, unlike other lenders, do not
9 critically assess the borrower in the sense of, Are
10 they able to repay the loan? They're not looking at
11 that ahead of time. They're -- they're simply asking
12 for certain requirements, a bank statement, employment
13 cheque, and ID.

14 They're not looking at the ability of
15 the borrower to repay the loan. So she's arguing that
16 this is an inherent weakness in the payday loan model
17 and one (1) of the reasons why there is a group of
18 repeat borrowers, some of whom are quite vulnerable.

19 She argues that:

20 "Payday lenders do not check the
21 creditworthiness of borrowers, do
22 not test the difference between
23 insolvent and illiquid people, so
24 that it is not a good credit model."

25 So the --

1 MR. REGIS GOSSELIN: I -- I just have
2 a question on the first bullet there. "Do not
3 underwrite their loans." Could you -- okay. I'm
4 sorry about that. So the -- the first bullet there,
5 "They do not underwrite their loans."

6 Could you explain that, please?

7 DR. JERRY BUCKLAND: Yes. So for most
8 lenders, they will assess the creditworthiness of
9 their borrower and whether or not the borrower will be
10 able to repay, and only provide the loan when the
11 borrower is -- provides evidence that they can repay.

12 With the case of payday lenders, they
13 don't assess the creditworthiness of the borrower.
14 The borrower comes with a bank statement, an
15 employment cheque, and ID. That's -- that's all
16 that's required, generally speaking, to get a payday
17 loan.

18 MR. REGIS GOSSELIN: But usually when
19 we talk about underwriting a loan, it means that
20 you're bearing the -- you're bearing -- you're
21 providing funding to go with the loan. This seems to
22 suggest that the funding is coming from somewhere
23 else.

24 Is that -- am I misreading the...

25 DR. JERRY BUCKLAND: Can I ask Dr.

1 Robinson to reply?

2 DR. CHRIS ROBINSON: We're simply
3 talking a matter of language here. The common use
4 that you're referring to of underwriting, you're
5 thinking of this outside provider. But the technical
6 term in finance actually just means assess the value
7 of something that's being offered or the value of the
8 credit.

9 The same thing, for example, in
10 insurance, that's all. It's just definitional.

11 MR. REGIS GOSSELIN: Although, there
12 is evidence, as I recall, in the material that -- that
13 they are just a storefront, that somebody else is
14 providing the funding to go for the loan. They're
15 just -- they're just collecting a fee.

16 DR. CHRIS ROBINSON: May I answer
17 that? As it happens, in Manitoba, as far as I'm
18 aware, as far as anybody is aware, that model, the
19 broker model that was Cash Store Financial is not
20 operating in Manitoba. I'm not aware of it actually
21 operating anywhere in Canada.

22 Ontario, for example, banned it
23 explicitly in its laws as a -- because of Cash Store.
24 There may be somebody somewhere who's doing that, but
25 I'm not aware of anybody.

1 DR. JERRY BUCKLAND: Thank you very
2 much. So what Baradaran argues is that payday lenders
3 do not -- or are generally speaking, not able to
4 distinguish between the insolvent borrower and the
5 illiquid borrower.

6 And so the insolvent borrower is -- is
7 one who will have difficulty repaying and therefore
8 might get into a repeat loan cycle because they can't
9 repay the first loan. The illiquid borrower is the
10 one that -- that will be able to repay, simply facing
11 a liquidity problem in the short term.

12 Some borrowers who will be unable to
13 pay off the loan unrealistically think that they can
14 pay off the loan, principal and interest, in two (2)
15 weeks.

16 And this has been identified as a
17 problem by the PEW Charitable Trust's research, and
18 that without the idea of caveat emptor, buyer beware,
19 that oftentimes, consumers will rely on payday
20 lender's information, and they will not have
21 sufficient information themselves to understand the
22 consequences of taking out that loan and how they will
23 repay it at the repayment deadline.

24 So PEW, in one (1) of their studies,
25 found that 54 percent of borrowers relied "completely"

1 on payday lenders for information about the payday
2 loan.

3 Some borrowers find the ease with which
4 they can access payday loans as part of the problem,
5 as it creates a temptation they cannot resist.

6 So just some data in terms of the
7 repeat loan issue. And -- and again, I think Dr.
8 Robinson will be referring to -- to this issue as
9 well. So for instance, the US literature has
10 identified repeat borrowing as a common situation.

11 The -- the US Consumer Financial
12 Protection Bureau found that:

13 "The median borrower in the CFPB
14 sample took out ten (10) payday
15 loans from a single lender during
16 the year, paying four hundred and
17 fifty-eight dollars (\$458) in fees
18 alone for a three hundred and fifty
19 dollar (\$350) -- three hundred and
20 fifty dollars (\$350) in no -- non-
21 churn principal."

22 So that amounts to quite a substantial
23 fee, which would be another important critique of the
24 payday loan model for the vulnerable repeat borrower.

25 Another source of data from state

1 regulator databases finds that borrowers take out nine
2 (9), on average, three hundred and forty-six dollar
3 (\$346) loans per year involving five hundred and four
4 dollars (\$504) in fees.

5 The PEW Charitable Trust research finds
6 borrowers take out eight (8) eighteen (18) day, on
7 average, three hundred and seventy-five dollar (\$375)
8 loans in one (1) year and owe five hundred and twenty
9 dollars (\$520) in fees.

10 And then a study from the Center for
11 Financial Services Innovation found that borrowers
12 take out eleven (11) loans in one (1) year. And
13 Advance America, the US's largest payday lender,
14 reports its clients, on average, take out eight (8)
15 loans per year.

16 So in the US, there is considerable
17 evidence that repeat borrowing is quite common.

18 Back to kind of the -- the concept of
19 payday loans and repeat borrowing. A PEW Charitable
20 Trust research project investigated consumer
21 motivation behind borrowing many loans in a short
22 period of time.

23 And they point out the following
24 factors, and -- and that is that consumers needing
25 cash to meet an urgent expense, 37 percent of

1 borrowers said that they would accept a loan on any
2 terms offered.

3 So in some cases, there is a desperate
4 need for -- for a loan. However, the loan does not
5 seem to resolve the -- the core issue that they're
6 facing.

7 In Canada, the data are more limited.
8 And I think you'll hear from us as a team that this is
9 one (1) of the things that we would really strongly
10 recommend, that there needs to be better data on
11 payday lending and repeat borrowing for Canada.

12 In terms -- and Dr. Simpson will be
13 talking about very recent research that he and Dr. --
14 Khan Islam have done.

15 But in terms of the lit review, there
16 was a Financial Consumer Agency of Canada-sponsored
17 survey that was undertaken by Ipsos-Reid that found
18 that 52.4 percent of respondents who took payday loans
19 reported taking out a payday loan at least twelve (12)
20 times per year, that they had a household income of
21 less than thirty thousand dollars (\$30,000).

22 So of the group that reported taking
23 out twelve (12) payday loans per year, 52.4 percent
24 had incomes less than thirty thousand (30,000). So
25 this study found evidence that it was a more

1 vulnerable group is income is an indicator of
2 vulnerability who were relying on multiple loans.

3 Dr. Simpson and a former PhD student in
4 2013, using the 2009 Canadian financial capability
5 survey, found more evidence that repeat borrowing is
6 more common among poor and modest income and asset
7 holding Canadians as compared to the non-poor.

8 And recently there is data from two (2)
9 Provincial regulators, Consumer Protection BC. They
10 provided data that finds that the average annual
11 number of loans per borrower in the Province has moved
12 from five point nine (5.9) in 2012 to five point four
13 (5.4) in 2013 to four point three (4.3) in 2014, so
14 it's -- it's actually gone down slightly.

15 The number of individuals with more
16 than fifteen (15) loans in one year increased by 34
17 percent to nine thousand (9,000) people. So in terms
18 of fifteen (15) loans or more, that's -- there's been
19 an increase in people doing that.

20 Nova Scotia's regulator noted that for
21 2013 and 2014 52 percent of all payday loans were
22 repeat loans of some type, and those 30 percent
23 received eight (8) or more loans. And I quote:

24 "It is estimated that these
25 borrowers which total about five

1 thousand (5,000) individuals
2 received an average of thirteen (13)
3 loans each in addition to the
4 initial loans."

5

6 CONTINUED BY MR. BYRON WILLIAMS:

7 MR. BYRON WILLIAMS: Dr. Buckland,
8 could I just stop you there for a moment? Is this
9 type of information about repeat loans available from
10 -- in Manitoba?

11 DR. JERRY BUCKLAND: As far as I know,
12 it's not available. We did ask the Consumers Bureau.
13 And they -- they were not able to provide us this
14 data.

15 MR. BYRON WILLIAMS: Thank you.

16 DR. JERRY BUCKLAND: Thank you. So
17 moving on from the question of: Do payday loans
18 benefit consumers in terms of the repeat loan issue?
19 I wanted to make a couple of comments about privacy
20 issues and internet lending. So I think there was
21 some reference yesterday to the issue of privacy and
22 an -- anonymity. And -- and I think it's a really --
23 it's a -- it's a fairly complex and important issue.
24 And in my own research, I do know that
25 fringe bank clients -- by, "fringe bank," I mean the

1 kind of broad category of financial service providers
2 which include payday lenders, rent to owns, cheque
3 cashers, pawn shops, that there's evidence some of
4 those clients prefer anonymity as compared to
5 mainstream bank clients.

6 So, in some cases, operating through a
7 fringe bank, there is a benefit for them because they
8 prefer anonymity. Now, that's not always the case.
9 Some fringe bank clients are interested in -- in a
10 person relationship with their banker and anonymity
11 isn't as big an issue, but it's kind of a complex
12 point. But privacy, of course, is an issue for
13 everyone.

14 We know that payday lenders require
15 some personal ID. They require bank account
16 statement, in some cases, references and, in some
17 cases, request a social insurance number. So these
18 are some of the privacy issues that we noted in --
19 from the literature.

20 And we also realize that internet
21 lending presents another kind of layer of challenge
22 here. And so --

23 MR. BYRON WILLIAMS: Doctor, sorry,
24 just before we come on -- go on to this very important
25 point, if we could just go back to -- to the point

1 about requiring social insurance numbers. Apart, Dr.
2 Buckland, from the literature review, what, if any,
3 work did your research do in terms of inquiring of
4 payday lenders in Manitoba, whether or not they were
5 requesting social insurance numbers?

6 DR. JERRY BUCKLAND: Yes. Well, we --
7 we looked at that issue in a couple of different ways.
8 So through the literature review, we -- also in our
9 field research where we spoke with people through
10 questionnaire and interview and focus group that
11 question came up.

12 And, in addition, we had one (1) of our
13 research assistants contact payday lenders operating
14 in Manitoba and specifically asked them what kind of
15 information, personal identification information is
16 required.

17 MR. BYRON WILLIAMS: And that
18 researcher, did they identify who they were performing
19 the research for?

20 DR. JERRY BUCKLAND: Yes, they did.

21 MR. BYRON WILLIAMS: Okay.

22 DR. JERRY BUCKLAND: Okay, so just
23 moving on then to the online payday lending issue
24 which I know was raised yesterday. I wanted to start
25 by reading a quote which I think is fairly important

1 to -- to mention. This is a quote from a study that
2 was completed just last year, and it is, quote:

3 "Online trends younger to people who
4 are more comfortable with e-commerce
5 as a safe platform. It also trends
6 slightly higher in income, but many
7 of our online customers are also in
8 store customers."

9 End of quote. The report adds, quote:

10 "Ease and speed of service trumps
11 price. That's a general rule in all
12 e-commerce."

13 End of quote. So I think this is a
14 really important point regarding internet -- Internet
15 borrow -- payday loan borrowing. I have not seen
16 evidence of vulnerable people more likely to use
17 Internet lending. It's not to say they don't. It's
18 to say I have not seen evidence. The evidence that I
19 have seen is that it tends to be younger, those who
20 are more comfortable with e-commerce, and those with
21 slightly higher incomes in terms of that income group
22 that use payday lending.

23 So in terms of online payday lending, I
24 guess we -- we see a series of challenges. Some are
25 unique to online payday lending, some that are

1 consistent within store payday lending. For instance,
2 asymmetry of information. In some cases, depending on
3 the information the consumer provides, the
4 relationship between the lender and borrower could be
5 quite asymmetrical. Now, I have to say that I'm
6 talking hypothetically.

7 And this is one of the challenges with
8 Internet payday lending. A lot of the research,
9 including the study that I referred to by Denise
10 Barrett Consulting, a lot of the studies on Internet
11 lending, they don't actually take out a payday loan.
12 So a lot of the reporting on Internet lending is based
13 on reviewing websites, in some cases doing follow-up
14 phone calls, but there's very limited data where
15 people actually take out payday loan -- Internet
16 payday loans in a research-method approach.

17 So that's one of the limitations
18 certainly I have. My -- my point with asymmetric
19 information is that there is a situation where if the
20 consumer provides a lot of information, and there have
21 been studies that in some cases require the borrower
22 to provide Social Insurance number, bank account
23 number, there is a possibility where the borr --
24 sorry, the payday lender has quite a bit more
25 information about the borrower than the borrower has

1 about the payday lender, especially if it's offshore,
2 or...

3 So clearly asymmetry of information
4 could be a poss -- a problem for the Internet
5 borrower. The costs, of course, are different as
6 compared to the store front. The literature points to
7 probably lower operating costs but higher default
8 rates.

9 The lead generator issue is, I think,
10 an important one to think about in terms of Internet
11 lending, and the lead generator is essentially a
12 company that has a strong web present -- web presence
13 that's able to attract customers to their website, and
14 then collect information from that customer, and then
15 direct that person to a payday lender.

16 So they're not actually a payday
17 lender. They're collecting information but there is a
18 cost to lead generation, and that could then affect
19 the price the payday loan client pays.

20 We -- we heard about the unlicensed
21 issue, and the study that I mentioned earlier, Denise
22 Barrett, they find that the online unlicensed payday
23 lenders typically don't follow regulations. And then
24 there's evidence from one (1) US study that Internet
25 payday lenders have some fairly troublesome practices

1 in terms of repeat borrowing.

2 For instance, where the default for the
3 borrow -- borrower is to sign up fo three (3)
4 consecutive payday loans. And it's only if you
5 carefully read the agreement and make an alternative
6 choice other than the -- the default that you would
7 have one (2) payday loan. So there's some concerns on
8 -- on that side.

9 So then another area that I think is
10 very interesting, I'm kind of shifting gears here now
11 to the area of consumer behaviour. And so it's
12 another very, I think, important area to understand
13 payday loan consumer behaviour. And there have been a
14 -- a number of studies that have looked at consumer
15 behaviour and -- in relationship to -- to payday
16 lending.

17 And one (1) of -- a -- a very recent
18 book on what's called scarcity, and the book argues
19 that people of all income and asset groups face
20 scarcity at different times. This -- this particular
21 book's at -- book looks at the scarcity that low-
22 income people face.

23 And what they argue is that when people
24 face scarcity -- and scarcity's broadly defined:
25 Energy, time, concentration. When we face those kinds

1 of scarcities, we -- the argument is, we tend to
2 tunnel. They use the concept of tunnel.

3 And what they mean by tunnelling is
4 that we narrow our focus on certain issues and we
5 exclude looking at other issues. And this tunnelling
6 enables us to make decisions, but sometimes those
7 decisions can hurt us in the long-term.

8 And so this -- this analysis, then, has
9 been applied to payday lending and the repeat
10 vulnerable borrower will make a decision that will
11 assist them in the short-term by providing them with
12 cash for their daily need, their emerg -- emergency
13 expense. However, it's got longer term consequences.

14 So they aren't able to repay the loan
15 and they get into a -- a repeat borrowing cycle. So
16 this is, I think, a really -- I -- I find it a helpful
17 way to look at consumer behaviour. And I'm -- I'm of
18 the view that we all, like, regardless of income asset
19 position, we all face scarcities and we all face
20 tunnelling. But I think this is particularly helpful
21 to understand vulnerable consumers' use of payday
22 loans when they're possibly finding themselves into a
23 repeat borrowing cycle.

24 Literature on -- on the concept and
25 measurement of financial literacy is also, I think,

1 relevant to this study. And so there's -- there's a
2 variety of studies that have looked at financial
3 literacy, and specifically financial literacy of low-
4 income people, financial literacy of people who use
5 payday loans.

6 And what we see is that the literature
7 finds a correlation between low income and low
8 financial literacy, and the literature finds a
9 correlation between low income and increased use of
10 payday loans. Now, I think that this is a -- an
11 important concept, but it's quite complicated, and
12 there's many intricate pieces to this.

13 And so I have -- I've done research
14 looking at financial literacy specifically of low-
15 income Canadians, and I think that it's very important
16 to note that there's -- the research finds that low-
17 income Canadians have financial literacy for the --
18 their needs. They have the literacy that -- that
19 enables them to achieve their goals.

20 Now, this is not necessarily what is
21 sometimes termed advanced financial literacy, but many
22 low-income Canadians don't need advanced financial
23 literacy, because that has to do with asset
24 protection, asset -- increasing your assets.

25 And so I -- I would like to say that

1 there -- there is important literature in this area,
2 and that the literature does find that payday lend --
3 payday loan clients do sometimes struggle with
4 financial literacy. And therefore, this feeds into
5 this whole idea of behavioural studies, and the need
6 may be for certain kinds of approaches to be developed
7 to enable consumers to get maybe just-in-time
8 information to make good decisions.

9 So a final kind of series of slides on
10 regulatory changes and the impact of payday loans --
11 the impact of payday loan regulations on consumers.
12 There was reference to this yesterday. The different
13 regulatory regimes that you see in different
14 countries, there was reference to the US yesterday.

15 I'm referring here to another study by
16 PEW Charitable Trusts. They've looked at the impact
17 of different regulatory regimes in the US, which they
18 call permissive, hybrid, and restrictive.

19 Permissive regulations are -- they
20 define as regulations that essentially allow the
21 payday lender to operate largely based on their own
22 business model. Rate caps are very high.

23 Hybrid models are where there are some
24 limitations in terms of the business practices. For
25 instance, rate caps might be set at something near an

1 efficient lender model.

2 And then restrictive regulatory regimes
3 are where essentially, payday lenders are disallowed
4 from operating. Sometimes the cap's at 36 percent
5 APR.

6 And so PEW has done a -- a very
7 interesting study looking at the impact of different
8 regimes on consumers. And I also wanted to mentioned
9 that there is currently quite a bit of debate in the
10 US about the payday loan regulations.

11 And the Consumer Financial Protection
12 Bureau, which is the bureau that is responsible for
13 overseeing financial service regulation in the US,
14 they're -- they've got a proposal right now for some
15 changes in terms of fed --federal regulation.

16 And that's going to be coming up very
17 soon, like a -- a draft plan. And then of course,
18 there's the Colorado model, which is quite an
19 innovation in regulatory regimes in the US.

20 Then some points about what is the
21 impact of different regulations in terms of the impact
22 on consumers, so for instance, price cap regulations.
23 What the PEW Trust research found was that when the
24 caps were put in place, payday lenders typically moved
25 to that cap. Whether they were below it or above it,

1 they -- they moved to that cap.

2 In terms of limits on amount borrowed,
3 whether it's to do with the percentage of income or
4 different kind of limits, the evidence that I've seen
5 is that these limitations are not particularly
6 binding, because people have a way of -- of getting
7 around those limitations, going to another borrower,
8 et cetera.

9 In terms of rate caps in payday loan
10 use, there's limited evidence that restrictive caps do
11 not lead consumers to reliance on the underground
12 money lending. So I -- I've not seen strong evidence
13 that, in the face of restrictive rate caps, people are
14 largely moving into an underground money-lending
15 market.

16 And this is, I thought, a worthwhile
17 slide that I wanted to show from the PEW Charitable
18 Trust's 2014 study that looks at these three (3)
19 different regulatory regimes: permissive, hybrid, and
20 restrictive.

21 And if you look at the final column,
22 the borrow from online or other, you see that the --
23 the national rate is 1.48 percent, and then the rate
24 for permissive states is one point three-seven (1.37)
25 as compared to the rate for hybrid, one point two-

1 eight (1.28) and restrictive, one point five-eight
2 (1.58).

3 So the difference between the
4 permissive and restrictive states is very limited,
5 meaning that where the caps are restrictive, people in
6 -- in this study are not moving en masse to internet
7 lending.

8 MR. BYRON WILLIAMS: Dr. Buckland,
9 just so I could make sure I understand this -- this
10 table, first of all, this was from PEW from 2014?

11 DR. JERRY BUCKLAND: Yes, that's
12 correct.

13 MR. BYRON WILLIAMS: And it's from
14 adults reporting payday loan usage?

15 DR. JERRY BUCKLAND: Yes.

16 MR. BYRON WILLIAMS: And if we look at
17 a hybrid -- hybrid state, what that's -- what that's
18 showing us is, in the PEW results, in terms of the
19 percentage reporting they were borrowing from online
20 or other sources, it was 1.2.8 (sic) percent.

21 Is that right?

22 DR. JERRY BUCKLAND: Correct.

23 MR. BYRON WILLIAMS: And in terms of
24 the definition of "permissive," "hybrid," or
25 "restrictive" as developed by PEW, what would best

1 apply to Manitoba?

2 DR. JERRY BUCKLAND: I -- I think
3 Manitoba would be considered a hybrid --

4 MR. BYRON WILLIAMS: Okay.

5 DR. JERRY BUCKLAND: -- state.

6 MR. BYRON WILLIAMS: And just moving
7 up one (1) line to the 2014 PEW research, for
8 permissive states, the borrowing from online or other
9 was 1.37 percent report -- adults reporting?

10 DR. JERRY BUCKLAND: Correct.

11 THE PANEL CHAIRPERSON: Okay. Thank
12 you.

13 MR. REGIS GOSSELIN: I'm trying to
14 relate what you're saying here to what we heard
15 yesterday from the Policis group, the representative
16 from Policis group.

17 Could you -- could you draw for me your
18 -- your observations regarding what they provided as
19 information regarding the impact of permissiveness
20 otherwise to online lending and what you're -- what
21 you're showing us here?

22 MR. BYRON WILLIAMS: And -- and, Mr.
23 Chair, we're happy to let Dr. Buckland and the other
24 witnesses respond. I will note just two (2) things.
25 Policis was a presenter, so we -- again, we didn't

1 have a chance to -- to test their information. And
2 there was also an important federal regulatory
3 decision about the data relied upon by Policis through
4 clarity that at some point in time we're certainly
5 happy to share with -- with this Board.

6 MR. REGIS GOSSELIN: Yeah, no, I -- I
7 understand that you may want to consult the group and
8 come with -- but I -- what I --

9 MR. BYRON WILLIAMS: And it's -- it's
10 certainly fine. I ju -- I just want to -- the -- we -
11 - we would -- happy to respond orally, all of them,
12 right now. I just wa -- we'd like an opportunity to
13 provide an undertaking. And we would like to -- the
14 opportunity to share an important regulatory finding
15 from November and December of 24 -- 2015 in terms of
16 clarity, which was the primary source relied upon by
17 Policis.

18 MR. REGIS GOSSELIN: No, I -- I would
19 much prefer having a more reasoned response to this.
20 But, you know, frankly, the concern I have is the
21 results I saw yesterday are anchored up here. And I
22 would like to get, you know, a more -- a more complete
23 discuss around that, what we're -- the -- the
24 difference between those results we saw yesterday and
25 what we're seeing here.

1 MR. BYRON WILLIAMS: And we're happy
2 to do that. And -- and if I could -- and this is --
3 we're always at the direction of the panel. I'd
4 invite Dr. Simpson, Dr. Buckland and Dr. Robinson to -
5 - to provide their comments. I can provide, if the
6 Board would like, the decision from the Consumer
7 Financial Protection Bureau at the break or when the
8 Board considers it appropriate.

9

10 (BRIEF PAUSE)

11

12 THE PANEL CHAIRPERSON: If you could -
13 - sorry, if you could answer Mr. Gosselin's question
14 at this point, we'd appreciate that.

15 DR. JERRY BUCKLAND: Oh, sure. Well,
16 I -- like, in terms of the methodology used for this
17 study, I -- I feel -- I feel very confident in it.
18 And, like, basically what they did in this study was
19 they piggybacked onto a very large survey, national
20 sample survey, questions on payday lending.

21 And then where respondents indicated
22 that they had taken out payday loans they did a
23 followup survey. And, in addition, they did some
24 focus group conversations, as well.

25 And as a result, I believe that -- that

1 these data are -- are strong. And I would say that
2 they're consistent with the lack of data that
3 demonstrate a massive increase in using internet
4 lending or a large increase in using illegal money
5 market sources.

6 I mean, that -- those are the two (2)
7 common arguments, that too restrictive regulations
8 will lead people either to the internet or to the
9 illegal money market. And until now, I have not seen
10 strong evidence. Instead, I find that this is a very
11 convincing survey that finds that in restrictive
12 states, there hasn't been a major move towards
13 internet -- internet lending.

14 In Canada, we have a situation -- a
15 similar situation in the sense that Quebec has res --
16 restrictive regulations. They have a 35 percent usury
17 ceiling which disallows payday lenders from operating.
18 And I have not seen strong evidence that there's a
19 huge move to internet lending or illegal money market
20 use in Quebec.

21 And so that's -- that's my view. Did
22 you want the other panel's views?

23 MR. REGIS GOSSELIN: You know, any
24 observations you might -- you might provide would --
25 would explain the data we're seeing relative to the

1 data we see -- we saw yesterday I think would be --
2 would be important, but, you know, we can wait until
3 you have a more measured response to -- to the issues.

4 I guess you will acknowledge thought
5 that the online lending is in its infancy relative to
6 payday loans. And so the data we're seeing to-date
7 may not reflect what ultimately will become a mature
8 market which would provide different data, I -- I
9 suspect, than what we're seeing up-to-date -- up to
10 now rather.

11 DR. JERRY BUCKLAND: I -- I think that
12 -- I think that you're right that Internet payday
13 lending is relatively new. I'm not convinced that
14 it's going to be -- it's going to grow immensely.

15 I'm -- I'm especially doubtful about
16 the -- the vulnerable repeat borrower making a
17 transition to the Internet because of the connections
18 with certain demographics that typically aren't
19 connected to the Internet, so lower income, lower
20 education, less likely I think to -- to make that
21 shift.

22 MR. BYRON WILLIAMS: Mr. Chair, if I -
23 - if I could suggest, It -- we're -- we always try to
24 be responsive. It might be helpful because we were
25 taking a bit by surprise yesterday, we've done a fair

1 bit of research late at night and early in the
2 morning. We are consulting with reliable American
3 sources.

4 And then we do have, as I said, an
5 important decision of the consent order by the
6 Consumer Financial Protection Bureau that we wish to
7 share. And I think for efficiency purposes, we could
8 try and put it together in a -- in a package and then
9 be open to -- to any questions, if -- if that is of
10 assistance to the Board.

11 THE PANEL CHAIRPERSON: Okay, thank
12 you, Mr. Williams. We'll follow that method.

13 MS. SUSAN PROVEN: I -- one (1) more -
14 - get this going, and that is as a sociologist we have
15 two (2) really restrictive Provinces in Canada,
16 Newfoundland and Quebec. And I wonder if your team
17 ever looks at, aside from the alternatives, the fact
18 that these -- these two (2) Provinces are kind of
19 special in that they're so culturally different from
20 the rest of Canada.

21 Like are there some cultural or some
22 community sociological reasons why they might not go
23 there to payday lenders, or to the Internet? Are
24 there some community influences in these Provinces
25 that might keep them from going out there for the

1 loans?

2 DR. JERRY BUCKLAND: Well, I -- that's
3 an excellent question, and I don't know. I don't have
4 the evidence. I think it's a -- it would be a
5 fascinating study. If I could point to the Pew
6 researchers again because what they did was they also
7 looked at across these regulatory regimes, What do
8 people do where they don't have access to payday
9 loans?

10 And what they found was that people
11 would typically spend less. They would borrow from
12 family or friends. They would go to a pawn broker.
13 And so there were other ways that they were able to
14 meet their financial need.

15

16 (BRIEF PAUSE)

17

18 CONTINUED BY MR. BYRON WILLIAMS:

19 MR. BYRON WILLIAMS: Dr. Buckland,
20 just before you go on from this slide, would it be
21 fair to say you're not trying to disregard issues
22 relating to on -- online lending? You're trying to
23 provide a nuanced approach to them?

24 DR. JERRY BUCKLAND: Absolutely. And
25 I -- I think we need more data in regard to Internet

1 lending. So just a final few slides that I have, kind
2 of summing up what -- what I found.

3 And that is that the literature on
4 payday lending find that it is a mature industry, and
5 it faces chronic challenges. Repeat borrowing
6 continues to be a major concern, and this problem is
7 well documented in the US. Repeat borrowing points to
8 the need for additional regulation of the sector to
9 protect the repeat borrower. Data on the issue in
10 Canada are sufficient to demonstrate that action is
11 needed, in my view.

12 While there are limited data about
13 online lending, what data are available does point to
14 a higher risk for consumers. However, and again in my
15 view, this should not be used as a rationale for not
16 regulu -- regulating physical payday lending, and I
17 think part of the -- my argument there is that the
18 more vulnerable repeat borrower is more likely to go
19 to the physical branch. And, you know, as best we
20 can, I think both sectors need to be regulated.

21 In Canada we need more data to
22 determine the extent of the problem. There's a clear
23 need for government to collect these data so that
24 careful analysis can be done. Federal agencies such
25 as the FCAC, Financial Consumer Agency of Canada, or

1 the Consumer Measures Committee, an industry Canada-
2 based committee, are obvious choices to make -- to
3 take on this task. And I believe that the Manitoba
4 Consumer's Bureau has membership on the CMC.

5 The state-based and varied regulation
6 of payday lending industry in the US has led to a
7 number of interesting studies. While impact
8 assessments cannot definitively determine whether or
9 not payday loan -- loans benefit consumers, it is
10 clear that some consumers repl -- relying on
11 repetitive borrowing, accessing their loans online,
12 tunnelling as a result of personal or professional
13 pressures may be harmed by payday loans.

14 The situation calls for continued
15 regulation of payday lenders. It also suggests that
16 governments should more carefully examine other fringe
17 financial institutions such as rent to owns.
18 Moreover, efforts to fill the banking service gap that
19 payday lenders are filling must be addressed by
20 mainstream banks through, for instance, the access to
21 basic banking regulations.

22 And finally, consumer education that
23 draws on insights behav -- from behavioural economics
24 is clearly in order. So thank you very much.

25 MR. BYRON WILLIAMS: Madam Chair, the

1 next two (2) speakers are Dr. Simpson and Ms. St.
2 Aubin. I suspect they probably would take
3 collectively about an hour, maybe a bit less, maybe a
4 bit more. But it's just -- I think they fit nicely
5 together, so I'm just seeking your guidance in terms
6 of what would be an appropriate time for a break.

7 We could do Dr. Simpson right now if
8 you like, or we could do a break and then have them
9 back to back. It's -- it's totally up to you.

10 THE PANEL CHAIRPERSON: I think it
11 would be good to take a break now for fifteen (15)
12 minutes and then we'd have the two (2) of them present
13 together for the hour and that would probably take us
14 close to lunchtime.

15 Thank you very much. So we'll take a
16 fifteen (15) minute break and return at ten (10) to --
17 a little after ten (10) to 11:00. Thank you.

18

19 --- Upon recessing at 10:35 a.m.

20 --- Upon resuming at 10:57 a.m.

21

22 THE PANEL CHAIRPERSON: Okay. I think
23 we're ready to begin again.

24 MR. BYRON WILLIAMS: Thank you, and --
25 and --

1 THE PANEL CHAIRPERSON: Mr. Williams,
2 thank you. No, go ahead.

3 MR. BYRON WILLIAMS: Sorry, Madam
4 Chair. I should -- I should note that Ms. Desorcy has
5 joined us. I think she -- she had a lot of fun on
6 hydro issues yesterday, so today is a payday lending
7 issue.

8 And the court reporter kindly reminded
9 me that my undertaking was absolutely lacking in
10 precision so I will try and state it as -- as I
11 understand Chairperson Gosselin's question to the
12 Coalition panel of witnesses. It was to reconcile the
13 apparent differences between the data reported by PEW
14 at slide 32 of Dr. Buckland's report in terms of usage
15 of online lenders with the narrative presented by the
16 presenter Policis yesterday.

17 Is -- that's my understanding of the
18 undertaking? If -- if that would -- and I -- thank
19 you.

20

21 --- UNDERTAKING NO. 1: The Coalition to reconcile
22 the apparent differences
23 between the data reported
24 by PEW at slide 32 of Dr.
25 Buckland's report in terms

1 of usage of online lenders
2 with the narrative
3 presented by the presenter
4 Policis on April 12

5

6 THE PANEL CHAIRPERSON: Okay. Thank
7 you, Mr. Williams and I think now we can continue with
8 the testimony.

9

10 CONTINUED BY MR. BYRON WILLIAMS:

11 MR. BYRON WILLIAMS: Yes, thank you.
12 And, Dr. Simpson, when you're ready to proceed.

13 DR. WAYNE SIMPSON: You have the wrong
14 one up. There we are.

15 MR. BYRON WILLIAMS: Do -- do you not
16 feel confident to present Ms. St. Aubin's results, Dr.
17 Simpson?

18 DR. WAYNE SIMPSON: I think I -- I
19 feel more comfortable with mine, but subject to check.

20 MR. REGIS GOSSELIN: Mr. Williams, I
21 wonder if I could just interrupt you for a second. I
22 hope that you're not restricting -- unduly restricting
23 your response to the Policis results.

24 In other words, I want to make sure
25 that we -- we cover the waterfront in terms of what --

1 what was in that presentation and some of the
2 conclusions that were drawn so that we're getting a
3 balanced -- a -- a balance of viewpoints about that --

4 MR. BYRON WILLIAMS: So I'll restate.
5 I think we'll keep that first part of the undertaking,
6 because I think that accurately reflects the first
7 question that you posed.

8 If so -- and if I could, we'll put Part
9 B to the undertaking, which is to provide a prelim --
10 preliminary critical analysis of the presentation of
11 data, the conclusions drawn from that data, and the
12 reliability of the sources presented in that data.

13 Would that be satisfactory?

14 MR. REGIS GOSSELIN: I think that
15 would be -- that would be quite useful, I think.

16 MR. BYRON WILLIAMS: That may affect
17 our budget for this hearing slightly, but...

18 THE PANEL CHAIRPERSON: Okay. Thank
19 you very much, Mr. Simpson. Please continue.

20 DR. WAYNE SIMPSON: Okay. Can you
21 hear me? Fine. So I guess in terms of Dr. Buckland's
22 mixed methodology, this is the quantitative methods,
23 phase 1. I think there -- there are other phases from
24 Dr. Robinson to follow.

25 And this is using the existing survey

1 evidence from Statistics Canada to look at payday
2 lending. And in this, I've had the assistance -- the
3 good fortune to have a PhD candidate that I'm
4 supervising, Khan Islam, who's doing primarily work on
5 microcredit in developing countries, but has also done
6 some work on relating that to payday lending in
7 developed countries.

8 And he's quite familiar with the data
9 and has done the analysis under my supervision --
10 direction. So I'd like to thank him for his -- his
11 efforts.

12 So essentially, this is looking at the
13 two (2) surveys that have been looked at at other
14 reviews of payday lending. In 2007, I did a -- an
15 analysis of the survey of financial security, and in
16 2013, another PhD student, Dana Bazarkulova, who has
17 completed her PhD and left the university.

18 And I did a -- a study on the Canadian
19 financial capabilities survey. And in this one, we
20 look at the new versions of both those surveys. And
21 they're related, but slightly different surveys.

22 They both take the labour force survey
23 as their -- their frame and draw individuals in order
24 to assess in the first case the Canadian survey of
25 financial capabilities, the knowledge of financial

1 matters and instruments, and ability to apply this
2 knowledge in decision making.

3 And in the survey of financial
4 security, looking at assets, debts, employment income,
5 and education to understand how families deal with
6 economic pressures.

7 And so they're related surveys. They
8 ask different questions, but there's a considerable
9 amount of overlap, as I'll show. And this gives us a
10 chance to both update these surveys and see what -- if
11 there are some trends, and see if there's any new
12 developments in -- in those areas.

13 And in some sense, they're along the
14 lines of the PEW Trust study in the US, which
15 piggybacks on these kinds of omnibus surveys done by
16 the federal government. But they don't probe into
17 payday lending in the fashion that it does, and that
18 would be a nice addition to the -- to these kinds of
19 analyses.

20

21 CONTINUED BY MR. BYRON WILLIAMS:

22 MR. BYRON WILLIAMS: Dr. Simpson, just
23 before you leave that point, I wonder if you could
24 elaborate just a bit more in terms of the type of
25 probing that might provide additional helpful data for

1 those seeking to understand the -- the phenomena.

2 DR. WAYNE SIMPSON: Well, those who
3 are identified as payday lenders in the Statistics
4 Canada surveys and in the omnibus US survey that PEW
5 Trust uses are -- there are a series of -- a very
6 short series of questions asked in these, as you'll
7 see, in these surveys.

8 In the PEW Trust survey, they followed
9 this up -- now, the omnibus survey didn't, but PEW
10 trust did -- and asked a series of more probing
11 questions about the nature of the lending, whether
12 they borrowed from storefronts or online, more on the
13 bas -- on the nature of the repeat lending and so on.

14 None of that information is available
15 in detail from these surveys. There is a little bit
16 of information on repeat lending in the Canadian
17 financial capabilities survey, as I'll show, but it --
18 it is certainly more limited than -- than we would
19 like, as you'll see.

20 MR. BYRON WILLIAMS: And just the last
21 point. And I promise I won't interrupt very much more
22 as we go along. But if I could just ask, in terms of
23 the general reputation of the Statistics Canada, I
24 wonder if you have any general comments about that?

25 DR. WAYNE SIMPSON: Well, the

1 advantage of using Statistics Canada's data is that
2 it's -- I think it has an international -- a well-
3 deserved international reputation for data collection,
4 so its -- its methodology and experience I think is --
5 is unparalleled. It probably is as good a job as you
6 can do with the proviso, of course, that neither of
7 these surveys is specifically focussed on payday
8 lending. It is one (1) of many questions they ask
9 about people's ability to cope with pressures and
10 their ability to deal with their -- with financial
11 matters.

12 And so it is -- it -- there's useful
13 information here. It's collected in, I think, the
14 best methodology possible. There's a nice ability to
15 compare what you see with payday lenders, with people
16 who aren't payday lenders, and draw a contrast. But,
17 as I said before, the -- the probing that somebody
18 like Pew Trust has done in the US would obviously
19 enhance what is available to us.

20 MR. BYRON WILLIAMS: Thank you. And
21 please proceed.

22 DR. WAYNE SIMPSON: So the next slide.
23 This is the payday loan question.

24 "In the CFCS, did the respondent or
25 other household members take a

1 payday loan in the previous twelve
2 (12) months?"

3 So the reference here is to households.
4 And we'll stick pretty much to household references
5 because that's the basis on which things have been
6 questioned. And -- and from the standpoint of in --
7 income inequality and other sorts of considerations
8 about consumption and so on in economics, households
9 are usually considered to be the best unit to
10 consider.

11 There we find 4.2 percent reported that
12 they were payday -- use -- payday borrowers using
13 payday lending services. In the SFS, the 2012 survey,
14 it asked, In the past three (3) years, has anyone in
15 your family borrowed money through a payday loan? The
16 difference between households and families at this
17 level are probably irrelevant. There are some
18 definitional differences, for example, that StatCan
19 uses, but they're pretty comparable.

20 And they found that 2.8 percent of
21 people were payday loan borrowers. The advantage of
22 using the SFS is it identifies -- it's a big enough
23 sample, and it identifies the provinces. So we're
24 able to pick out a Manitoba sample, which, as you'll
25 see, is quite modest, thirty-three (33) payday

1 borrowers.

2 And we're careful about how we analyze
3 that, so we do a little bit different things, limiting
4 the number of statistics that we use. But I think
5 we're able to draw some conclusions about Manitoba
6 both in terms of its comparability to other
7 jurisdictions in Canada, the rest of Canada we use as
8 the comparator, and also its -- the differences that
9 are -- are there.

10 The next slide, please. So we look at
11 the standard issues of income and -- and assets in
12 terms of what we might think of as vulnerable
13 populations, and also wealth or debts, and access to
14 credit. Then look at the characteristics of
15 borrowers, education, age, family structure and
16 ethnicity, to a limited extent, as it's available in
17 the surveys.

18 This issue of compete borrowing has
19 become fairly prominent, and so we look at that
20 insomuch as the CFCS allows us to look at a little
21 bit. Major source of income, where I think there are
22 some interesting results and development. And then we
23 look at some regression analysis, which allows us to
24 look at the various factors and how they influence
25 payday loan borrowing and the extent of borrowing, the

1 frequency of borrowing using standard regression
2 techniques appropriate to this kind of data.

3 The next slide, please. So in terms of
4 income, the CFCS allows us to look at income
5 nationally. It doesn't break it down by -- by
6 province. And we don't think the regional breakdown
7 is particularly useful. So this is just a national
8 breakdown.

9 The blue is the non-borrower sample,
10 and the red bars are the payday loans borrower sample,
11 users of payday lending. In each case, it's a
12 percentage of households on the vertical axis. And on
13 the horizontal axis, we've broken up the households
14 into what we would call the five quintiles. So
15 there's 20 percent of households in each sample, but,
16 of course, it differs depending upon whether you're a
17 payday loan user or not.

18 And so what we find here is that if you
19 look at the lowest income group, thirty-two thousand
20 (32,000) and less, there isn't a great deal of
21 difference between the -- the payday loan group and
22 the non-loan group, and I think has been referenced
23 many times. There are some requirements in payday
24 lending that -- that suggest that the poorest
25 households sometimes don't qualify.

1 But if you look at the next two (2)
2 groups, the group from thirty-two (32) to fifty-four
3 thousand (54,000) and from fifty-five (55) to eighty
4 thousand (80,000), those are the groups where the
5 payday lending sample is more prominently displayed.
6 In other words, as I say in the headline, they form
7 the lower -- lower income but not the poorest
8 households.

9 And certainly there are some -- as
10 there was references to this yesterday, references to
11 clients being nurses, teachers, other professionals,
12 skilled tradesmen, and so on, with relatively high
13 household incomes. You can see that that's not
14 entirely excluded on the right-hand side there. Some
15 of the payday lending sample is from households with
16 income -- with incomes over a hundred and twenty
17 thousand dollars (\$120,000). Next slide.

18 For the Survey of Financial Security,
19 we simply looked at the means. Again we're thinking
20 about the Manitoba sample which is quite small, so it
21 was trying to limit the number of statistics. If you
22 take a sample of thirty-three (33) and cut it five (5)
23 ways into five (5) quintiles you've got pretty small
24 sample sizes, and -- and pretty unreliable numbers.
25 So we're not going to do that.

1 We're just going to look at means. And
2 we're going to look at the 2005 and 2012 Survey of
3 Financial Security, and then we're going to look at a
4 comparison between the rest of Canada and Manitoba on
5 the right-hand side.

6 So you can see that in all cases the
7 mean income for the payday loan sample, which is now
8 the blue sample --I'm sorry, the -- the two (2)
9 studies switch colours. I -- I think Excel defaults
10 in here. So the -- the blue bars are the payday
11 loan's borrower's sample, and the red bars are the
12 non-borrower's sample. And you can see that there are
13 certainly income differences -- mean income
14 differences between the two (2) groups. Slightly
15 smaller in 2012 than in 2005.

16 When we look at Manitoba versus the
17 rest of Canada, this is interesting because in fact
18 the gap between the two (2) is smaller still. The gap
19 between the users of payday loans and the non-users is
20 only 12 percent in Manitoba, and it is 42 percent in
21 the rest of Canada. And that is primarily due to the
22 lower incomes of the non-borrower sample in -- low --
23 lower mean incomes in -- in Manitoba. Next slide,
24 please.

25 MR. BYRON WILLIAMS: Dr. Simpson, can

1 you go back to that point for just a second? So --
2 and directing your attention to the last two (2)
3 columns, and the last comment you meant -- said is the
4 -- the mean sample for the non-borrower is -- the
5 income is relatively lower in Manitoba.

6 Is that what you said, Dr. Simpson?

7 DR. WAYNE SIMPSON: Yes. I mean, mean
8 incomes in Manitoba are lower than the rest of Canada.
9 And so it's not surprising that the non-borrow --
10 borrower sample is -- has a lower mean income. It's
11 maybe slightly more surprising that the borrower
12 sample has a similar and slightly higher mean income
13 than it does in the rest of Canada.

14 Again our ability to probe this is
15 somewhat limited by essentially the size of the
16 Manitoba sample because it is small. We thought it
17 would be of interest, you know, to the panel but it
18 has to be interpreted cautiously simply because it's
19 not very big.

20 Should I go on from there? Okay. So
21 let's look at financial assets. Here again there's
22 quite a clear difference. If -- now the -- what we've
23 done is break this up into the -- into six (6)
24 financial asset categories; less than ten thousand
25 (10,000), a series of categories from ten thousand

1 (10,000) up to a hundred thousand (100,000), then a
2 category for a hundred thousand (100,000) and over.

3 The payday loan sample is -- is red
4 again because this is the CFCS. The non-borrower
5 sample is blue. And you can see that the payday loan
6 sample is predominantly in the category with low
7 financial assets, less than ten thousand (10,000). In
8 fact, forty (40) -- almost 47 percent compared to 25
9 percent of the non-borrower sample.

10 And correspondingly there's lower
11 percentages of the payday loan sample in the other
12 asset categories from ten thousand (10,000) to a
13 hundred thousand (100,000), and over a hundred
14 thousand (100,000). Although interestingly there is,
15 again, this significant sample of people who actually
16 have a fairly substantial amount of assets and they're
17 still payday loan borrowers.

18 And this refers to this comment that's
19 been made a couple of times about a -- a subset of
20 borrowers facing financial disadvantage. They are on
21 the left-hand side, but not on the rig -- presumably
22 not on the right-hand side. We don't know their
23 stories, we just have a statistical picture, but
24 certainly they have substantial financial assets.

25 Next slide. And then we look at the

1 structure of debt in the survey financial security and
2 here there's a pretty consistent picture across. We
3 look at the two (2) surveys in whole and then we look
4 at the rest of Canada versus Manitoba for the -- using
5 the survey financial security and there's a pretty
6 consistent picture of the -- those who do not own a
7 home in the payday loan sample being roughly 70
8 percent.

9 So most people in the payday loan
10 sample do not own a home. Now, I emphasize this is
11 the group that do not have a home or a mortgage,
12 right. So the blue bars indicate that only about 30
13 percent, the remainder, have a home or a mortgage.

14 Whereas in the non-borrower sample
15 that's much, much smaller. Only 30 percent roughly
16 don't own a home. About 70 percent do. And that's
17 pretty consistent across the country including
18 Manitoba.

19 So this is a significant factor in --
20 in -- it seems in -- in payday lending. You can apply
21 causation, but it's -- it's a factor. And then the
22 use of credit cards again here in terms of access to
23 credit. There certainly is a difference between the
24 non-lender sample, which is again, the red, and the
25 payday loan user sample, which is the blue.

1 Most of the non-borrower sample, around
2 90 percent have -- use -- have credit cards and the
3 access to credit that that implies. And around 60
4 percent of the payday loan sample, slightly less in
5 Manitoba, have credit card access.

6 Then we turn to demographic
7 characteristics, looking first of all to education.
8 I'm never quite sure how to interpret education
9 results, because we know that there's a strong
10 correlation between education and earnings and income.

11 And so certainly part of that is that
12 if you have higher education you'll likely have higher
13 income. And if you have higher income you'll like
14 have the sorts of access to credit and build up assets
15 and so on that make it less likely that you might use
16 -- have need of payday loans.

17 So there's all of that conflated in
18 here. There's also some con -- some thought that this
19 has something to do with the way in which people
20 approach their business affairs and so on. And I
21 leave -- you know, I'd simply leave the numbers there
22 that if we look here at this slide, we're just looking
23 at the payday loans group. And we're looking at the
24 2009 and 2014 financial capability surveys.

25 You can see that the majority, around

1 50 percent of the -- those who use payday loans in
2 both surveys have high school or less. A smaller
3 group have some post-secondary and a very small group,
4 around 15 percent, have a university degree.

5 That number, in terms of those who have
6 high school or less, has fallen a bit, perhaps in line
7 with the -- with growing graduation rates, but is
8 still quite large. Then just looking at the next
9 slide with the SFS at those who have a university
10 degree, you can see that pretty consistently in terms
11 of the two (2) surveys, 2005 and 2012, and the rest of
12 Canada, which is simply a composite of the 2012 except
13 Manitoba, about 29 percent of the non-borrower sample,
14 the red bars, have university degrees. Only about 12
15 percent of the blue bar, the payday loans user sample.

16 And that is dramatically lower in the
17 Manitoba sample with the caution that this is a -- a
18 small sample, so its reliability is not high, but I
19 think there's a striking difference there in -- in the
20 Manitoba sample in terms of those with a university
21 degree.

22 Other demographic characteristics, I'll
23 simply list some of the other things that we -- that
24 are in the papers -- reports. In terms of age, payday
25 loan borrowers tend to be older in the sense that

1 there aren't many in the eighteen (18) to twenty-four
2 (24) category. And they tend to be, in terms of
3 family structure, married, from larger families and
4 responsibility for children.

5 And also from the SFS, they likely --
6 they're more likely to be lone parents, which is not
7 identified in the Financial Capabilities Survey, and
8 that's especially the case in Manitoba.

9 The payday loan borrowers are also more
10 likely to be Aboriginal and immigrant, although the
11 proportion of Aboriginal has declined from 2009 to
12 2014 across Canada in the Financial Capabilities
13 Survey.

14 We're not able -- with a sample of
15 thirty-three (33) payday loan borrowers, the fraction
16 of that that would be Aboriginal or immigrant would be
17 so small that I -- I really don't think those numbers
18 can be presented.

19 Then there's been a fair amount of
20 discussion and concern about repeat lending. So
21 here's the numbers on the frequency of borrowing from
22 the Financial Capabilities Survey. The Survey of
23 Financial Security does not ask anything further than,
24 Did you take out a payday loan in the last three (3)
25 years?

1 The Financial Capabilities Survey says,
2 Over the twelve (12) months, how many payday loans
3 have you taken out? Now, it's a pretty crude cut
4 because it's simply, Did you take out zero, one (1),
5 two (2), or three (3) or more?

6 And so what we report here for the 2009
7 and 2014 surveys, of those who took out a payday loan,
8 used payday loan services, what proportion took one
9 (1) in twelve (12) months, two (2) in twelve (12)
10 months, or three (3) or more in twelve (12) months?

11 And I think one (1) common feature here
12 is that, if you look at the one (1) time figure, it's
13 around 25 percent. About one quarter (1/4) of the
14 households took a single payday loan during the
15 period.

16 About -- the other 75 percent were
17 repeat borrowers. Now, I'm not sure how -- there's
18 not much probing here. There's simply a supplementary
19 question: How many payday loans did you take? I'm
20 not sure how people would interpret that.

21 I don't think there's been enough
22 probing to really pull those numbers together, but it
23 shows that about 75 percent of the borrowers are --
24 are repeat borrowers. That's the kind of estimates
25 you get from the Financial Capabilities Survey.

1 Then there's a more complicated slide,
2 but I think this one's quite interesting. This one is
3 -- is two (2) -- two (2) graphs, because I want to
4 compare this trend over time of the Financial
5 Capabilities Survey.

6 So the top one is the 2009 survey
7 results, and the bottom one is the 2014 survey
8 results. So I'm going to go -- I'm going to take the
9 elevator from the top one to the bottom one once or
10 twice just to -- and look across.

11 The top one -- both graphs look at
12 major sources of income. Now, the question that's
13 asked is: List your major sources of income.

14 For most people, that's only one (1)
15 source, depending upon your stage of life and your
16 circumstances. For some, it's more than one (1). So
17 there's -- it -- it adds to more than a hundred (100),
18 but I think it's quite revealing.

19 So, for example, in the top graph, what
20 -- what we're getting -- and it's -- we're doing this
21 for the number of times they reported borrowing,
22 right? So we're doing it for the people who reported
23 once, people who reported two (2) borrowing in -- two
24 (2) payday loans over the one (1) year period, and the
25 ones who did three (3) or more loans.

1 So if you look at the upper left-hand
2 bars, the blue bar says that of those who reported one
3 (1) payday loan in the 2009 survey, 72.37 percent
4 listed as their major source of income wages and
5 salaries.

6 Of those who reported -- the red bar
7 says of those who reported (2) loans in that twelve
8 (12) month period in the CFCS, 59.46 percent reported
9 wages and salaries as their major source of income.

10 Then of those who repeated -- reported
11 three (3) or more times borrowing, 71.65 percent said
12 that their major source of income was wages and
13 salaries.

14 And then, if you look across that
15 graph, there are the other sources of income that were
16 reported for one (1) -- people borrowing once, twice,
17 or three (3) or more times.

18 And those include self-employment,
19 investments, social assistance, employment insurance,
20 pension, public pension income -- CPP, QPP -- or old
21 age security and the guaranteed income supplement.
22 And then finally, private pension income, RRSPs, RIFs,
23 and other private pension income.

24 And what I want you to do now is look
25 at that left-hand bar in the 2009, the 72.37 percent

1 for the wages and -- reporting wages and salaries as a
2 major source of income for those who took out one (1)
3 loan, and go down to the 2014 graph. And you can see
4 that that has fallen slightly to 68 percent, just
5 fallen slightly.

6 So of those who took out one (1) loan
7 reported in the 2014 CFCS, 68 percent said their major
8 source of income was wages and salaries. The
9 interesting part occurs in the -- not so much even in
10 the second bar, which is the number of people who took
11 out two (2) loans -- that's fallen from 59.46 to 55.08
12 -- but the number who are borrowing three (3) or more
13 times, so these would be the heavy repeat borrowers, I
14 guess.

15 And this, as much as we have
16 information here, has fallen from 71.65 percent to
17 48.78 percent, according to the CFCS. So the question
18 then is -- is: What is the source of income that
19 those people are reporting? You know, where have
20 those people gone in terms of income?

21 Now, these are different people in the
22 two (2) surveys. And we could, you know, compare some
23 of their characteristics and so on. But I think the
24 interesting thing to look at here is the two (2) --
25 the -- where I've circled the bars. And that is that

1 a lot of the source of income has migrated to social
2 assistance in the case of those who have borrowed
3 three (3) or more times. That's gone up from -- in
4 2009, it was 18 percent -- 17.97 percent. It's up to
5 30 percent.

6 And if you look at the other one, it's
7 public pension income, which, in -- in -- particularly
8 in -- in both the -- two (2) loans and three (3) or
9 more loans. It's gone from 17.81 percent for two (2)
10 loans in 2009 to 33.05 percent, citing that as their
11 major source of income. And for three (3) or more
12 loans, from 3.91 percent to 15 percent.

13 So combined, they've gone from what,
14 roughly 21 percent to 48 percent of the borrowers. So
15 there's some pretty big changes there in terms of the
16 source of income. And just in terms of the
17 qualitative evidence we were gathering and impressions
18 that the team had, we thought this was an important
19 piece of information to bring to the -- the Board that
20 we had not investigated in -- in the earlier reports.

21 The next slide. So then we have
22 finally some regression analysis. With the kind of
23 data we have, we can look at the dependent variables,
24 and we essentially have two (2). We're lim -- much
25 more limited than -- than the PEW Trust, because Stats

1 Canada hasn't probed the payday lending sample.

2 We have information on whether or not
3 they took out a payday loan in both the CFCS and the
4 SFS, the two (2) surveys. And for the CFCS, there's
5 additional information. If you took out a loan, how
6 many loans did you take out? So we have some
7 additional information that we could also relate to
8 what we call the independent variables, the various
9 factors, to see if some of them leap out as having
10 higher impact and more significance when the other
11 factors are considered in the fashion that regression
12 analysis does.

13 And we use probit regression because
14 we're dealing with a -- a variable, which is, Did you
15 take out a payday loan or not, yes or no. That is --
16 essentially, we're assigning to that some sort of
17 probability. So we're saying that, well, if you had a
18 certain characteristic, so you're more or less
19 probable to take out a payday loan.

20 And when you're dealing with
21 probabilities, you need to do some things to
22 regression that makes sure that it looks like a
23 probability. And I think probably the most accepted
24 approaches to this are probit and logit. Economists
25 have a preference for logit -- probit analysis simply

1 because it uses normality assumptions that are normal
2 distributions in -- in the error terms that are more
3 consistent with what we think is likely to be the
4 case.

5 Logit and probit analysis typically
6 give very similar results, so the -- the debate is --
7 is essentially an academic one, not a practical one.
8 So we're going to look in the next slide --

9 MR. BYRON WILLIAMS: Dr. Simpson --

10 DR. WAYNE SIMPSON: Yes.

11 MR. BYRON WILLIAMS: -- just before
12 you leave this page, 1), just for the court reporter,
13 if -- if one were trying to spell logit, would that be
14 L-O-G-I-T?

15 DR. WAYNE SIMPSON: Logit, yes --

16 MR. BYRON WILLIAMS: Logit.

17 DR. WAYNE SIMPSON: -- L-O-G-I-T.

18 MR. BYRON WILLIAMS: Okay. And then,
19 secondly, a -- a humble question, rare for me. Why --
20 why would one even -- why -- why don't we just report
21 the numbers? Why -- why would we go through a
22 regression analysis?

23 DR. WAYNE SIMPSON: When we report the
24 -- the numbers we reported so far, we're simply
25 looking at -- at one variable in relation to another.

1 In this case, did you borrow -- take payday loans, and
2 if so how does this characteristic say something about
3 the difference between those who did and those who
4 didn't?

5 With regression analysis, we're looking
6 at a whole series of variables and how they have
7 impact, given that we're adjusting for the impact of
8 the other factors. So it allows us to separate out
9 those factors that are -- perhaps are more important
10 than others. And we'll see that there are some
11 examples in the results where a factor that -- that
12 seems to be important may not be quite as important as
13 we think.

14 And -- and one (1) example somewhat
15 surprisingly is -- is income, which doesn't come out
16 as being as important as you might think it would be.

17 MR. BYRON WILLIAMS: And -- and just
18 to finish the thought, in just general research when -
19 - when is it appropriate to -- to begin to use more
20 sophisticated tools like regression analysis?

21 DR. WAYNE SIMPSON: Anytime that you
22 have a file, a data file that has information say in
23 this case on payday lending and on a series of other
24 factors that might be important, regression analysis
25 is useful to provide a check on the kinds of

1 impressions you get just from looking at descriptive
2 statistics.

3 MR. BYRON WILLIAMS: And would it be a
4 standard tool you would expect in terms of dealing
5 with these complexity of issues?

6 DR. WAYNE SIMPSON: I think regression
7 analysis is now a pretty widely used technique in --
8 in social -- in social studies.

9 MR. BYRON WILLIAMS: Thank you.

10 DR. WAYNE SIMPSON: It's not just
11 economists who are regression happy. There's lots of
12 other quantitative sociologists and others who do a
13 lot of regression analysis.

14 So here's the independent variables,
15 and you can see they're pretty comparable across the
16 two (2) surveys with some -- some differences. So we
17 have things like age, household income, total assets,
18 and so on. Now in brackets I put age, for example, as
19 an intervals in the CFCS. And that gives us a fairly
20 flexible picture of how as age progresses payday loan
21 usage changes.

22 In the Survey Financial Security, and
23 in part because also we have this small Manitoba
24 sample we're trying to get a picture of, there are
25 actual ages. And so what we use is the age, and it's

1 squared to capture some of that flexibility. And so
2 what I report is kind of an impression of what those
3 two (2) sets of results tell us about the effects of
4 things like age. And also household income is the
5 same. Total assets is the same.

6 Wherein the CFCS we have assets but in
7 the SFS we also have -- we have other measures --
8 measures of assets like home ownership. We have a
9 measure of net worth, or wealth. We have a measure of
10 household debt. So we have a little bit different
11 picture of -- of assets and net worth than we would
12 have from the CFCS.

13 We have employment status and number of
14 earners in the SFS, which are related variables. We
15 have education, five (5) categories, the standard
16 Statistics Canada categories are the same in both.
17 The sex of the respondent, gender of the major income
18 earner in the SFS. Number of children in one, family
19 size in the other, clearly related. If something pops
20 out it's going to tell us a similar story.

21 We also have in terms of family
22 structure in the CFCS marital status and financial
23 spons -- responsibility for children, which I think is
24 an interesting variable from the standpoint of social
25 concern. And in the SFS we have the use of a credit

1 card that we've reported results on.

2 And then we have the small -- smaller
3 Manitoba sample but we also have provincial
4 comparisons that we can make. And in this case what
5 we've done is we've simply related the Manitoba
6 results to the rest of the country, and some
7 interesting results come out of that.

8 MR. REGIS GOSSELIN: Dr. Simpson --
9 Dr. Simpson, could you explain "it's 'N' square?" The
10 reference to 'N' square --

11 DR. WAYNE SIMPSON: So age -- so if
12 age is -- is ten (10) -- no. If age is thirty (30) it
13 squares at ninety (90) -- nine hundred (900). And --
14 and what that pic -- sorry, I -- I -- it's very
15 explanatory.

16 What that picks up is -- is patterns
17 that are non-linear. That is to say if payday loan
18 borrowing is not increasing linearly with age but say
19 is -- is declining over time or increasing with age,
20 it'll pick up those kinds of differences. And in the
21 intervals, that'll be picked up by the fact that as
22 you move from one interval to the next there'll be
23 different -- different impacts on payday loan
24 borrowing.

25 So, yeah, that -- that's a little

1 clearer explanation than I provided earlier. Thank
2 you.

3 So regression results, age. The
4 significant new result here from the CFCS, for
5 example, it's harder to tease out of the SFS with just
6 looking at age in its square, but it's quite clear
7 from the CFCS results that whereas the payday loan
8 usage in the fifty-five (55) to sixty-four (64) year
9 old group was not significantly higher than that of
10 say the eighteen (18) to twenty-four (24), which is
11 the lowest of the group, it's now significantly higher
12 and it's much more comparable to the other groups.

13 So there's been, if you will, a
14 penetration of payday lending into that older group,
15 fifty-five (55) to sixty-four (64), and it might also
16 be reflected, for example, in the evidence I presented
17 earlier that discusses major sources of income, which
18 was the public -- increase in the use of public
19 pensions -- or citing of public pensions is a major
20 source of -- of income.

21 Assets and wealth tend to be associated
22 with payday loan usage rather than income, per se.
23 That is to say, when you put both in, income doesn't
24 turn out to be significant, but assets and wealth do.
25 Obviously, these are correlated, so they're going to

1 be related in -- for a lot of households.

2 Marriage and responsibility for
3 children are related to payday loan usage. Post-
4 secondary education, we've seen, continues to be
5 important. That is to say those with lower education
6 are -- are more likely to use payday loans. And those
7 with lim -- more limited access to credit cards are
8 more likely to use payday loans.

9 And residents in Manitoba increases the
10 likelihood of payday loan usage. All other factors
11 considered, this is the standard comment from
12 regression analysis, but I -- I want to be sure what
13 everybody understands from this, because immed --
14 immediately people say, Well, incomes are lower and so
15 on, but we've adjusted for income levels/asset levels.

16 So what we're really saying is that
17 what we're estimating here is that someone with the --
18 with a certain level of income, a certain asset level,
19 a certain marital status and responsibility for
20 children, a certain level of education, and a certain
21 access to credit, like credit cards, if you compare
22 the rest of Canada and Manitoba a Manitoban is still
23 more likely to use payday lending services.

24 And since we're dealing with Manitoba,
25 I thought that was an interesting result. And I don't

1 speculate on what might be behind that, but there -- I
2 -- I suggest that there could well be other factors
3 that -- that will be discussed probably elsewhere.

4

5 CONTINUED BY MR. BYRON WILLIAMS:

6 MR. BYRON WILLIAMS: Dr. Simpson --

7 DR. WAYNE SIMPSON: Yes?

8 MR. BYRON WILLIAMS: -- just before we
9 leave this page, I'm drawing your attention to the
10 word at the top, "significant regression results."

11 DR. WAYNE SIMPSON: Yes.

12 MR. BYRON WILLIAMS: There's -- the
13 word 'significant' you'll -- is sometimes used just
14 colloquially. Does it have a meaning be -- beyond the
15 colloquial way when you present it on this page?

16 DR. WAYNE SIMPSON: Right. So these
17 are what we'd call statistically significant results.
18 That is to say given some appropriate level of
19 significance, like 5 percent, which is the usual one,
20 this -- this usual standard, we say that there's less
21 than a one (1) in twenty (20) -- one (1) in twenty
22 (20) chance that there is no relationship between the
23 variable that we've cited here and payday loan usage.

24 And that -- by that standard these are
25 the variables which appear to be significant. We have

1 a high confidence that -- that there's a relationship
2 there of the sort that we describe.

3 MR. BYRON WILLIAMS: Thank you.

4 DR. WAYNE SIMPSON: And then finally
5 the frequency. Since we have in the CFCS 2014
6 information on the number of loans taken, we can use
7 what is referred to as ordered probit regression,
8 which is an adaptation of probit regression that deals
9 with categories that are ordered. That is to say in
10 this case, how many loans you took out, naturally
11 ordered.

12 And there we find pretty similar
13 results to those that we found for simply whether they
14 took out a payday loan or not, the previous results.
15 That is to say it's related to age and in particular
16 the fifty-five (55) to sixty-four (64) year old group
17 is now a significant group in terms of payday loan
18 usage.

19 It's related to assets rather than
20 income. That is to say when those two (2) are both in
21 the regression the asset is significant and the income
22 is not. It is related to marital status,
23 responsibility for children and to education in -- in
24 the fashion that we've seen, both in the descriptive
25 analysis and in the previous regression results.

1 Now, we can't look at things like
2 Manitoba because this is the CFCS, not the SFS. It's
3 the SFS that has the Manitoba sample identified. So
4 that's all the information we can tease out of that,
5 but the data -- the results are -- are -- correspond
6 to those that we get when we just look at whether they
7 used a payday -- took out a payday loan or not in the
8 -- in the two (2) samples.

9 And that -- that's the sum of my
10 presentation.

11 THE PANEL CHAIRPERSON: Thank you very
12 much, Mr. Simpson. And I'm going to refer to Mr.
13 Williams.

14 MR. BYRON WILLIAMS: Yes. And -- and
15 we're -- we're just a bit behind schedule but not bad.
16 I'll -- I'll call upon Ms. St. Aubin. And I'd suggest
17 that, when she's completed, that might be an
18 appropriate time for a lunch break.

19 THE PANEL CHAIRPERSON: Yes, that
20 would be a good time for lunch. And I have a question
21 from Mr. Gosselin.

22 MR. REGIS GOSSELIN: Okay. My
23 question relates to the frequency of -- of borrowing
24 because I'm seeing a large difference between the data
25 that we heard about from Dr. Buckland in relation to

1 the US data.

2 And I'm thinking for example Consumer
3 Financial Protection Bureau medium borrower took out
4 ten (10) payday loans. State regulator says nine (9),
5 eight (8) from the PEW Charitable Trust. And yet the
6 data that you showed us doesn't suggest that their
7 frequency is that high.

8 DR. WAYNE SIMPSON: Well, we have a
9 lot of information obviously buried in that three (3)
10 plus category. And one (1) of the -- one (1) of the
11 things that a follow-up survey would get would be, you
12 know, for this three (3) plus category, what is the
13 actual breakdown?

14 My -- my sense from everything I've
15 heard and read is that the -- this is what we'd call a
16 long right-hand tail. That is to say in that three
17 (3) plus category, there's a lot of people with a very
18 high number of loans. And that could be both
19 simultaneous loans and a sequence of loans.

20 So you can imagine how big a number
21 that -- that could be. But this survey doesn't allow
22 us to draw that conclusion because it simply
23 categorizes those for three (3) or more.

24 MR. BYRON WILLIAMS: And -- and just
25 to assist the panel -- and I didn't mean to interrupt

1 if -- if you had another question. Sorry.

2 MR. REGIS GOSSELIN: What I want to --
3 wanted to probe with you is that, you know, to the
4 extent that people are reticent to talk about their
5 borrowing behaviour with respect to payday loans, that
6 would tend to skew the data to -- into -- to have
7 people say, I'm borrowing a lot less than -- than to -
8 - to a -- to a -- for a survey inquiry, I would say
9 I'm borrowing a little bit. But in reality, we're
10 seeing data from the US saying that they're borrowing
11 quite a lot.

12 And -- and I guess to what extent is
13 there some of that skewing going on by virtue of the
14 fact that people are not being truth --

15 DR. WAYNE SIMPSON: M-hm.

16 MR. REGIS GOSSELIN: -- with -- with
17 the survey?

18 DR. WAYNE SIMPSON: Well, this is
19 another case where more careful stat -- statistical
20 probing would be beneficial because I think, you know,
21 Statistics Canada has learned over the years that you
22 have to sit down with people and questions you're
23 really interested in and systematically go through the
24 information in a series of questionnaires that have to
25 be carefully field tested and so.

1 I mean, this is all part of the
2 experience, and you learn from experience.

3 In the case of -- of payday lending,
4 you know, this is a relatively new thing for
5 Statistics Canada. And the questions are now there
6 and I think have some broad usefulness.

7 But I think you're right that there's
8 probably some understatement of loans in terms -- and,
9 you know, the nature of the question is it isn't just
10 if you took out a payday loan. It's Did someone in
11 your household?

12 So the recollection factor on -- may be
13 better -- I'm really speculating now, but I suspect,
14 if I were asked that, the recollection would be better
15 if anyone had taken out a payday loan, then how many
16 they'd actually taken, if they'd taken out more than
17 one (1). But that's speculative.

18

19 CONTINUED BY MR. BYRON WILLIAMS:

20 MR. BYRON WILLIAMS: And -- thank you.
21 And I apologize if I interrupt sometimes. I get -- I
22 get keen. Just before we turn to Ms. St. Aubin, and
23 just recognizing our triangulation approach, I don't
24 know if Diana with her magic fingers can pull up Dr.
25 Buckland's slides from Exhibit 32, slides 23 and 24

1 for a moment.

2 And, Diana, those go to information
3 from the Consumer Protection BC. And slide 23.

4 And, Dr. Buckland, just further to
5 Chairperson Gosselin's question, from another source
6 can you just remind us what BC and Nova Scotia
7 indicated?

8 DR. JERRY BUCKLAND: Yeah. So there
9 are two (2) provincial regulators who collect a number
10 of loan data, and that's British Columbia and Nova
11 Scotia. And so from the regulator database in British
12 Columbia, we see that the average annual number of
13 loans per borrower move from five point nine (5.9) to
14 five point four (5.4) to four point three (4.3) from
15 2012 to 2014. So that's the average number of payday
16 loans per borrower. And that the number of
17 individuals with more than fifteen (15) loans in one
18 (1) year increased by 3 -- 34 percent.

19 And then the next slide is from the
20 Nova Scotia regulator where we see that 52 percent of
21 all payday loans in the Province were repeat loans of
22 some type, and of those, 30 percent received eight (8)
23 or more loans.

24 MR. BYRON WILLIAMS: Thank you. And I
25 -- I hope that -- that assists. Ms. St. Aubin,

1 welcome. You've been very patient.

2 MS. ZOE ST. AUBIN: Right. I'll just
3 wait for the slide. So good morning, Madam Chair and
4 Board members. So my presentation is based off the
5 report under the same title, Manitoba consumer
6 experiences with payday loans research study.

7 The research study -- aim to provide a
8 better understanding of the factors that influenced --
9 that played a role in payday loan users' borrowing
10 practices. It also focussed on not only the
11 experience of payday loan borrowers, but also their
12 perspectives.

13 It's important to note that the
14 respondents in the study are a nonrepresentative
15 sample. Participants reflected those who had taken
16 out a payday loan over a twelve (12) month period. So
17 that's sort of the context in which we're -- all the
18 findings are explained. The next slide, please.

19 So the presentation outline. I'll
20 begin with my methodology, and then going into the
21 findings. And in the end, the conclusion, with the
22 findings I will start with the demographics, moving
23 into the borrowing practices, push factors, delivery
24 of services by payday loan outlets and participant's
25 knowl -- knowledgeability of the product, so their

1 knowledge, and alternatives discussion, which was part
2 of the focus group.

3 The next slide, please. So the
4 methodology. So we used a mixed methods approach
5 which include three (3) -- three (3) research tools,
6 those being the survey, semi-structured interviews and
7 one (1) focus group. Applying a mixed methods
8 approach helps to provide a more holistic
9 understanding of the topic explored.

10 In this case, survey data, the findings
11 in the survey illustrated broad trends. These trends
12 were then explored further in the interview and the
13 focus groups. The survey consisted twenty-four (24) -
14 - of twenty-four (24) questions and was administered
15 online but also in person. The in-person surveys were
16 delivered by the research assistants at various payday
17 loan outlets in Winnipeg as well as at community
18 organizations that agreed.

19 And with the semi-structured interviews
20 the focus was on repeat borrowers as well as online
21 payday loan borrowers. So the interviews were
22 conducted in person. And again, with -- in terms of
23 focussing on the repeat borrowers, these are people
24 who had taken out seven (7) or more payday loans
25 within a twelve (12) month period.

1 The one focus group was conducted with
2 a focus on discussing the alternatives of payday
3 loans. The focus group was conducted in person and
4 all of the tools were delivered in November --
5 starting November 20th, ending January 10th. So
6 that's the extent of our data collection phase.

7 Participant recruitment. So for the
8 survey, this included printed newspaper ads, posters,
9 flyers, Facebook-targeted ads and community
10 organization Facebook pages. We did focus on the
11 online presence. And that was in -- in hopes to
12 recruit online payday loan users.

13 MR. BYRON WILLIAMS: Ms. St. Aubin,
14 before you leave this page, and I apologize for
15 interrupting, just drawing your attention back up to
16 research tools and -- and under number 2, semi-
17 structured interviews. Within the group of those you
18 interviewed were there some online payday loan
19 borrowers?

20 MS. ZOE ST. AUBIN: Yes. There was
21 three (3).

22 MR. BYRON WILLIAMS: Okay. Thank you.

23 MS. ZOE ST. AUBIN: Okay. So the
24 survey participant recruitment included research
25 assistants being placed outside of the Winnipeg payday

1 loan out -- outlets as well as the community-based
2 organizations, and they're listed there.

3 Of the community-based organizations,
4 four (4) agreed. However, only three (3) had events
5 being hosted within our time frame for data
6 collection. So there was only three (3) of the five
7 (5) that we engaged with.

8 Participant recruitment for the
9 interviews and the focus groups, this was done through
10 the survey. So each respondent for the survey, and
11 this included online and in person, were asked if they
12 would want to continue further with the research study
13 and engage in either an interview or a focus group.
14 Those who did agree were then compiled, put in a list.

15 And potential participants were
16 contacted using the information provided by the
17 participant, so either email or by phone, and the --
18 the participants were also randomly selected from this
19 list using an algorithm within an Excel spreadsheet.

20 Challenges to in-person survey data
21 included weather -- or sorry, we're still on the
22 other, thank you -- included in person -- with in-
23 person survey data. This included weather conditions
24 because it was during the winter. Low customer
25 traffic at some outlets. And again because the survey

1 and -- as well as the interviews and the -- and the
2 focus groups, they were voluntary so there was
3 sometimes a lack of customers willing to complete the
4 survey.

5 Another challenge to survey data
6 collection was the maintenance of participant
7 recruitment posters. We found that they were being
8 removed, or covered up. So it was a bit of a
9 challenge.

10 In terms of the semi-structured
11 interviews and focus groups, there were a couple of
12 participants who agreed but then later changed their
13 mind. Some that did not show up for the interview or
14 the focus group, which happens in data collection.
15 And so what we would do then is just go back to the
16 Excel, perform an algorithm so that we can replace
17 those who didn't show up. All right. Next -- next
18 slide.

19 All right. So the outlet selection.
20 So for the --

21 MR. ALLAN MORIN: Sorry --

22 MS. ZOE ST. AUBIN: Sure.

23 MR. ALLAN MORIN: -- just interrupt.

24 How -- so how large was the focus group?

25 MS. ZOE ST. AUBIN: The focus group

1 was a total of seven (7).

2 MR. ALLAN MORIN: Seven (7) people?

3 MS. ZOE ST. AUBIN: M-hm. Yeah.

4 MR. ALLAN MORIN: Thanks.

5 MS. ZOE ST. AUBIN: It'll be coming up
6 in the slides.

7 MR. ALLAN MORIN: Yeah.

8 MS. ZOE ST. AUBIN: Okay. So the
9 outlet selection. So for the in-person survey, a list
10 of payday loan outlets in Winnipeg was compiled using
11 Google search engines. This gave us a list of thirty
12 (30) locations. However, it was discovered by the
13 research assistant, so actually being there in -- in -
14 - physically twelve (12) of the businesses were
15 closed. And these were noted and, of course, omitted
16 from the list.

17 So this is the list of the outlets that
18 were targeted throughout the data collection time
19 frame. And what the research assistants would do, and
20 later relay back to myself, was the volume of customer
21 traffic for each outlet because we were exploring all
22 different times and all different days. So going
23 beyond the usual -- when someone would receive their
24 paycheque say on a Friday, we would go beyond that, or
25 any other sort of payments.

1 We would go beyond those normal
2 scheduling, and they would be placed outside the
3 outlets just to -- in hopes to engage with a wider
4 customer population. Res -- and this was done by the
5 research assistants providing me with weekly updates,
6 which I then analyzed and had them situated outside
7 the outlets at particular times.

8 Outlets that had poor response rates,
9 and this may be due to low customer volume, after
10 three (3) efforts of participant recruitment at those
11 locations during the first two (2) weeks of data
12 collection, they were visited less frequently after
13 that. But then in the last two (2) weeks of survey
14 data collection, these outlets were then revisited at
15 a higher frequency.

16 Research assistants were placed at
17 these outlets at least twice a week for each of them,
18 so it was a busy schedule for them, and a total of
19 eighteen (18) payday loan outlets were targeted. And
20 as you can see, we tried to engage with a wide
21 geographic span, so not just sticking within the
22 downtown location.

23 Next slide, please. So in terms of the
24 participant demographic -- demographics it helps to
25 provide a context of the findings, which is why I'll

1 have a -- a couple of slides referring to the
2 demographics. So at the end of data collection we had
3 a hundred and thirty (130) survey participants.
4 Twenty-one (21) were online, a hundred and nine (109)
5 were in person.

6 Interviewed participants there was nine
7 (9) and focus group participants there was seven (7).
8 So the participant demo -- demographics for the survey
9 respondents show that there was a split, an even split
10 between male and females, 50 percent being male, 49
11 being female.

12 The largest eth -- ethnic group in our
13 sample was Aboriginal, 48 percent of survey
14 respondents identified as Aboriginal, followed by 27
15 percent identified as Caucasian.

16 48 percent were single and never
17 married. 23 were married and common law, followed by
18 23 per -- sorry, 25 percent were married and/or common
19 law, 23 percent were divorced or separated, and 4
20 percent were widowed.

21 A large -- or sorry, the -- in terms of
22 living arrangements, 43 percent lived in an apartment;
23 41 percent lived in a row house, also known as a -- a
24 townhouse. And the majority, 83 percent, rented their
25 housing.

1 60 percent did not have children under
2 the age of eighteen (18) living in their household.
3 As well as the survey data showed that there was a
4 wide range of education levels represented in the sur
5 -- survey data, and although -- which is demonstrated
6 by the graph there.

7 Although the majority of survey
8 respondents were employed full-time, that being --
9 sorry, half of the -- the survey resp -- respondents
10 were employed full-time, that being 50 percent.
11 Although they -- they had a sense -- they had a form
12 of employment and had completed high school or an
13 additional education, the vast majority, 72 percent,
14 their annual income was below forty thousand (40,000)
15 a year.

16 Okay. The next slide, please. So in
17 terms of the demographics for the interview
18 respondents, the ages -- 67 percent were between the
19 ages of forty (40) to fifty-nine (59). And again, in
20 terms of their income, half of the interview
21 participants earned below thirty-five thousand
22 (35,000) a year. So that was between fifteen (15) to
23 thirty-five thousand (35,000) a year.

24 67 percent were single and half of them
25 did not have children living -- children under the age

1 of eighteen (18) living in their household. Focus
2 group participants, they were slightly older with 86
3 percent of focus group participants being forty-nine
4 (49) years or older.

5 All focus group participants earned
6 twenty-five thousand dollars (\$25,000) or less a year.
7 43 percent were single and in terms of their
8 employment there was sort of an equal dispersion of --
9 of employ -- employment status. 86 percent did not
10 have any children under the age of eighteen (18)
11 living in their household.

12 Next slide, please.

13 MR. BYRON WILLIAMS: And, Ms. St.
14 Aubin, you can stay on this page, but just to remind
15 ourselves, in terms of the interviews and the focus
16 groups, like the -- the longer interviews and the
17 focus groups, in terms of the population that you were
18 trying to get more insight to, that would be primarily
19 repeat borrowers?

20 MS. ZOE ST. AUBIN: There was -- for
21 the interview participants three (3) of them were
22 online borrowers, and the rest were repeat borrowers.
23 However, even those who used online payday loans, they
24 were repeat borrowers. So there was an overlap.
25 There didn't -- there wasn't a distinction there.

1 MR. BYRON WILLIAMS: Thank you, and
2 I'm sorry to interrupt.

3 THE PANEL CHAIRPERSON: We have a
4 question for you --

5 MS. ZOE ST. AUBIN: Sure.

6 THE PANEL CHAIRPERSON: -- from Ms.
7 Neville.

8 MS. ANITA NEVILLE: Not sure if you
9 just answered this question or not. Was there any
10 overlap among your sample group and focus people being
11 interviewed individually or otherwise?

12 MS. ZOE ST. AUBIN: There was one (1)
13 overlap, yes.

14 MS. ANITA NEVILLE: Just one (1)?

15 MS. ZOE ST. AUBIN: M-hm.

16 MS. ANITA NEVILLE: Okay. Thank you.

17 MR. BYRON WILLIAMS: I'm not sure -- I
18 -- I just want to make sure I understood Board member
19 Neville's question. Was the question looking at an
20 overlap between the longer interviews in the focus
21 group or between the -- the twenty-four (24) survey,
22 the initial --

23 MS. ANITA NEVILLE: Any of it.

24 MS. ZOE ST. AUBIN: M-hm.

25 MR. BYRON WILLIAMS: So perhaps you

1 could just --

2 MS. ZOE ST. AUBIN: Oh. The
3 participants for the interviews and the focus groups,
4 they were drawn from the survey population.

5 MS. ANITA NEVILLE: Okay. Thank you.

6 MS. ZOE ST. AUBIN: So that's where --
7 all right. So borrowing practices. So overall, there
8 was a small amount of online payday loan borrowers in
9 the research sample. Survey data shows 6 percent,
10 which is a total of seven (7) respondents, stated they
11 had used online payday loans.

12 Of the seven (7), three (3) were
13 interviewed. And again, of the online payday loans
14 who did participate in the interview, all had
15 continued to use in-person payday loan services, and
16 only one (1) of the three (3) continued to just use
17 online payday loans.

18 Additionally, the data collected did
19 not show any significant differences between the
20 online payday loan borrowers and the in-person payday
21 loan borrowers.

22 Survey data also showed that the
23 majority of respondents, 58 percent, based their
24 payday loans on their payroll cheque. However, 21
25 percent of survey respondents used other types of

1 cheques such as spousal support cheque, Canadian
2 Pension Plan -- so CPP -- cheque, disability cheque,
3 student loan bursary, and GST cheques were also
4 stated.

5 With -- in terms of what other forms of
6 cheques they used, those who stated others -- there
7 was 44 percent -- referred to using CC -- CPP cheques
8 as well as there was scattered in terms of a birthday
9 cheque or any sort of gift received in -- in the form
10 of a cheque.

11 Survey data illustrates that 48 percent
12 of respondents' main use for payday loans is to pay
13 living costs such as food, rent, utilities, and
14 clothing. These trends were also described by the
15 majority of interview participants which I'll -- I'll
16 get to later in -- in the presentation.

17 When asked what factors influence the
18 amount of payday loans they used, interview
19 participants described not having money to pay
20 utilities and/or food. And they also described that
21 payday loans assisted them to afford living costs
22 until they received their next source of income.

23 Next slide, please. So continuing with
24 borrowing practices, survey data shows that 40 -- 45
25 percent of respondents received one (1) to three (3)

1 payday loans in the past twelve (12) months, and that
2 31 percent had taken out seven (7) or more loans over
3 a twelve (12) month period.

4 The majority of interviewed
5 participants, 78 percent, had taken one (1) or more
6 payday loans a month over the past twelve (12) months.

7 Of the sur -- survey respondents who
8 answered to borrowing seven (7) or more payday loans
9 over the past twelve (12) months, the top three (3)
10 reasons as displayed there in the -- in the table for
11 using payday loans repetitively were not able to pay
12 the first loan and meet current expen -- expenses,
13 unexpected expenses, and due to emergency.

14 Next slide, please. All right. So
15 interview and focus group data provide a more in-depth
16 look of participants' views of repeat payday loan
17 usage and what their experiences were as a consumer.
18 Many interview and focus group partic -- participants
19 recognize the risk of engaging with high interest
20 payday loans and tried to limit their borrowing in
21 order to reduce this risk of going deeper into debt.

22 This form of consumption allowed
23 participants to view payday loans as something short-
24 term; however, it's important to know that they
25 continued to go -- even though they saw it as short-

1 term, they continued to -- to go back to the payday
2 loan borrowers -- sorry, outlets.

3 Many referred to a self-imposed budget,
4 their self-control and their understanding of the
5 importance to stick to this budget, so not to get out
6 of control. Participants also explain -- which the
7 two (2) quotes illustrate, also explain how the cycle
8 of repeat borrowing from payday loans can happen and
9 the difficulties of breaking this cycle of repor --
10 repeat borrowing.

11 So if we look at the first quote there,
12 the participant is describing having to have extra to
13 pay back the payday loan and so the -- the difficulty
14 of doing that. And so it's -- the participant is
15 stating there that, you know, not everyone is bad with
16 their money, but it's more common to find yourself in
17 that cycle.

18 The second quote also shows how you
19 have to understand how the repeat cycling occurs for
20 them in terms of your ne -- the next pay cheque being
21 less than even before. Specifically quoting:

22 "So I'm paying them, you know,
23 obviously, that's what happened, but
24 it can ta -- make it hard to get out
25 of that hole then because then you

1 have no money and you need to get
2 another one."

3 And "another one," they're referring to
4 another payday loan. The next slide, please.

5 Okay. So again continuing with
6 borrowing practices. So findings from interview and
7 focus group data shows that the timing of payday loans
8 conflicted with other living costs.

9 So when we look at the -- the quote
10 there, again it refers back to how the repeat
11 borrowing cycle could occur for them. In these cases,
12 participants would extend their payday loan or take
13 another payday loan to pay for previ -- to pay for
14 previous loans. And in some cases, this meant going
15 to a different payday loan provider.

16 So -- and some repeat borrowers in the
17 interviews incorporated the use of paylo -- payday
18 loans into their lifestyle. This was just a common
19 thing. And this is how it was for them. The
20 relationship between the purchasing behaviour and the
21 repeat borrowing cycles was described by participants.

22 And some of the participants recognize
23 that it was their lifestyle. When -- explored
24 further, this lifestyle, what they were referring to
25 was buying things like clothes or having the internet

1 providing -- it -- that was their focus of lifestyle.

2 The next slide, please. All right, so
3 in terms of rational borrowing behaviour. So feedback
4 from interview and focus group participants show that
5 they were mindful of their borrowing behaviour and
6 they display -- displayed a sense of -- of caution.
7 And they also would caution anyone who was considering
8 to take a payday loan, specifically stating you had to
9 be careful and be mindful of your budgetary
10 constraints.

11 The length of -- of time that
12 participants had used payday loans, so if they had
13 been payday loan users for over ten (10) years, or
14 even within the mo -- within the year, did not play a
15 factor in terms of exercising carefulness with payday
16 loan use.

17 Interview and focus group participants
18 described examples of how payday loan lenders would
19 also try to sell products to them, and offer them the
20 opportunity to borrow more which kind of conflicted
21 with their -- in some cases with them sticking to
22 their mindfulness.

23 If we look at the -- the second quote
24 in -- in particular, the participant explains in
25 detail how they went into a payday loan stating, "I

1 just want a hundred and fifty (150)," but they offered
2 -- the payday loan employee had offered them three
3 hundred and eighty (380), which -- and the -- the
4 participant then left, taking out more than what he
5 had initially budgeted for, that being two hundred
6 (200). And he also refers to his budget because he is
7 on EI, that'd be Employment Insurance.

8 Again -- and the appeal of prepaid
9 credit cards sold by payday lenders was also described
10 by participants. Two (2) of the nine (9) interviewed
11 participants reported using prepaid credit card --
12 credit cards from payday lenders. Some of -- some
13 participants avoid all credit cards altogether stating
14 that's what got them into their indebted status to
15 begin with. Next slide, please.

16 So in terms of the push factors, there
17 were many factors that propelled consumers to
18 initially start using payday loan. These include
19 unexpected layoffs or decrease in their work hours,
20 conflicts of income and their bill payment schedules,
21 and a mismatch of products offered by mainstream banks
22 to suit their needs. The -- also feelings of marginal
23 -- marginalization from mainstream banks, and poor
24 budgeting skills.

25 Chan -- changes to participant's income

1 influence their decision to use payday loans simply
2 because they didn't have the income that they were
3 used to meet their cost of living, which the first
4 participant you can see had an accident at -- at work.
5 However, they put her off to a -- or put them off to a
6 different task. And so how that sort of compromised
7 their ability to meet their living costs.

8 Another participant who declared
9 bankruptcy in the past, and has used payday loans for
10 six (6) years to maintain his desired lifestyle
11 described how the employ -- the changes to employment
12 influenced the -- their fluctuating use of payday
13 loans.

14 So in this particular instance, the
15 participants was given more hours at work, and he
16 stated it was just -- I literally have enough money to
17 live on, and so they did not engage with payday loan
18 outlets. Next slide, please.

19 Many participants stated they had no --
20 no choice but to go to payday loans. In these cases,
21 participants had originally sought help for the gaps
22 between again their conflicts with income and their
23 bill payment schedules.

24 So in some cases participants had
25 limited income, those being -- the first participant

1 works within a school division, and talks about the
2 experience of having to collect unemployment during
3 the off season, that being the summer. And where she
4 talks about having to almost wait eight (8) weeks to
5 receive income because of the -- the scheduling of pay
6 within that employment sector.

7 These scheduled payments were described
8 by participants as not enough to carry them through
9 the month, and pay for the bills that arrived at odd
10 times of the month. In order to mediate this
11 challenge, participants sought payday loans as a
12 viable option.

13 So the second quote specifically looks
14 at a bill payment scheduling which occurs every month.
15 And their use of payday loan was specifically to
16 mediate their CPP income, avoid bank charges, and pay
17 the one (1) bill described -- described in -- in the
18 quote.

19 And how the payday loans are more
20 feasible for her to pay the one (1) bill. It's the
21 one (1) bill, and not go into overdraft. And again,
22 if you look at -- at how -- at that quote carefully,
23 it also exhibits rational purchasing behaviour, so
24 their -- and their knowledgeability of -- of how to
25 deal with their financial situation.

1 MR. BYRON WILLIAMS: Ms. St. Aubin, I
2 just want to just check with the Board. We'd prefer
3 to -- but we'll -- we're -- I don't know if the Board
4 needs a break, or if you would like us to...

5 THE PANEL CHAIRPERSON: I think we'll
6 continue. I -- I'm sure --

7 MR. BYRON WILLIAMS: Yeah. That would
8 be my advice as well.

9 THE PANEL CHAIRPERSON: About 12:30 or
10 so?

11 MR. BYRON WILLIAMS: Yeah. Yeah.

12 THE PANEL CHAIRPERSON: Okay. Thank
13 you.

14 MS. ZOE ST. AUBIN: Next slide,
15 please. All right. So in terms of the feedback from
16 interview and focus group participants, many say that
17 they had no choice and this was because of -- they had
18 originally sought their bank, but the products offered
19 by their bank did not match their needs. In the first
20 quote illustrates that the participant was only
21 wanting to borrow fifty dollars (\$50). However, their
22 bank, the minimum that they were allowed to borrow was
23 five hundred (500).

24 And again, how she was going to use
25 that fifty dollars (\$50) was just to carry her over.

1 And the second quote explains the participants'
2 experiences going into mainstream banks where they
3 talk about the numerous hoops, as they stated, just to
4 borrow five hundred dollars (\$500). And again, not
5 needing to borrow two hundred thousand (200,000).

6 Next slide, please. So interview and
7 focus group data and the feedback from the
8 participants show that the participants who had
9 declared bankruptcy in the past had limited options to
10 assist with their efforts to start over. Many
11 participants described feeling marginalised by their
12 mainstream banks. And in this case, this -- this was
13 both for participants who had been with one (1) bank
14 for an extensive amount of time, that being over six
15 (6) years, to those who maybe were with banks for a
16 smaller amount of time.

17 And they had stated that they had
18 feelings of marg -- being marginalised by their
19 mainstream banks and how that's hindered them from
20 engaging further with their banks. Half of the focus
21 group participants referred to their bank --
22 bankruptcy status as their reason for using payday
23 loans.

24 Next slide, please. Continuing with
25 push factors, some participants expressed that one (1)

1 of the reasons they started using payday loans was
2 their poor budgeting skills. Some referred to
3 declaring bankruptcy in the past and how that
4 propelled them again to -- to use payday loans, but
5 how they also tried to find different avenues.

6 So payday loans were really seen as a
7 last resort by some participants. Participants also -
8 - participants' social capitals, so that means the
9 people in their -- their groups, people that they
10 know, played a role in introducing to payday lender
11 services.

12 When asked how they first heard of
13 payday loans, the majority of interview participants,
14 that being 67 percent, had heard it from a friend or a
15 relative. In these cases, friend and -- friends and
16 family suggested payday loan services as a quick and
17 easy way to receive money.

18 All of the friends and family members
19 who suggested that service had used payday lender
20 services themselves, and in some cases, were long-term
21 repeat borrowers as well.

22 Next slide, please. So the delivery of
23 services from payday loan outlets was also a theme
24 that came out in the interview and focus group data.
25 Findings show that the majority of payday loan

1 borrowers had a positive relationship with payday
2 lenders. Findings also show -- and "positive" being
3 that's how they described the relationship.

4 Findings also show a key factor in the
5 degree of the positive rela -- relationship with
6 payday lenders was dependent upon if the participant
7 was a long-term repeat borrower or not.

8 Participants who had been using the
9 service repetitively, once a month at least, within a
10 period of one (1) year, had a strong positive rela -
11 had strong positive opinions of payday -- payday
12 lenders.

13 In these cases, participants mentioned
14 examples of fees being waived for missing payments or
15 extensions being changed without being charged.

16 Participants also referred to the
17 friendly and welcoming service of payday lender
18 employees, and that they had built a -- a relationship
19 with the employees of the payday lenders. So they
20 would talk about, They know me there.

21 This was a stark contrast to
22 participants' feelings towards mainstream banks. As
23 previously described, participants' previous negative
24 experiences with mainstream banks were a common
25 comparison when describing their relationship or their

1 experience in receiving the services at payday
2 outlets.

3 Furthermore, convenience was the most
4 common description used by the participants to explain
5 why they prefer payday loans and continue to use their
6 services. Time was a -- a factor as well.

7 And another factor of convenience
8 referred to by many interview and focus group
9 participants was the location of payday lender
10 outlets. As the quote refers, even the hours were
11 appreciated by the consumers.

12 Some participants were living in areas
13 or working in areas where payday loans were within a
14 close proximity. They could walk there. The location
15 of payday loan -- payday loans accommodated
16 participants' need and made it easier for them to
17 engage with payday loan services.

18 In terms of the relationship, it was
19 discovered in the focus group -- again referring back
20 to the finding with the long-term repeat borrower
21 participants, it was found in the focus group that
22 there was discrepancy of service delivery by payday
23 loan outlets.

24 Some focus group participants described
25 situations where -- where they had asked the payday

1 lenders to extend their loan by a couple of days past
2 the original due date and were not charged the
3 extension.

4 This was not the case for focus group
5 participants who had just begin using payday loans, so
6 within the past year. In these cases, participants
7 were charged the additional interest and the late fee,
8 as well as were -- in some cases were solicited
9 numerous times in a day by collectors or the payday
10 lenders themselves.

11 So the -- they didn't have the type of
12 relationship that long-term repeat borrowers did. And
13 so the length of time participants were a customer to
14 payday loans did help to explain this sort of
15 discrepancy of the service delivery.

16 Next slide, please. So the consumers'
17 knowledge of the product. The majority of
18 participants did not have an understanding of the APR,
19 so that being the annual percentage rates. Both
20 interview and focus group participants commonly
21 referred to currency rather than percentages to
22 describe the fees that they had paid on their payday
23 loans.

24 The explanation of fees assisted
25 participants to determine how much to pay back, and

1 also assisted participants who were offered to borrow
2 more to calculate the fee in dollars and assess the --
3 assess if that met their budgetary constraints, their
4 limits.

5 However, survey data illustrates that
6 17 percent of respondents did not know the fee in
7 dollars per one hundred (100). Fifty (50) percent of
8 survey respondents stated -- stated that they paid
9 seventeen dollars (\$17) per one hundred (100) on their
10 last payday loan.

11 Of the nine (9) participants
12 interviewed, 33 percent, that being three (3),
13 understood the APR rates applied to their payday
14 loans. All of the -- the three (3) who understood APR
15 rates all had used payday loans on a monthly basis for
16 six (6) to fifteen (15) years, so they're long-term
17 customers of payday loan -- of payday loans.

18 Interviewed participants described how
19 they were given a large amount of paperwork when they
20 received a payday loan, and that they found out about
21 the APR on the back. Survey data shows that 65
22 percent did not know that the APR -- know the APR that
23 they paid on their last payday loan. But there is,
24 when you -- state there, of the 12 percent who stated
25 "Other" in terms of the APR that they paid, five (5)

1 respondents of the -- five (5) respondents of --
2 again, this is survey respondents, so five (5) of a
3 hundred and thirty (130), indicated rates between 400
4 and 775 percent.

5 The next slide, please.

6 MR. BYRON WILLIAMS: Could I -- could
7 I just go back to slide 18 for one (1) second, I
8 apologize. Just to make clear, because in your
9 conversation on this slide, you -- you've referenced
10 both interview participants and survey respondents.

11 The two (2) tables, or graphs, or pie
12 charts that are presented, those are from the -- the
13 twenty-four (24) question survey. Is that right?

14 MS. ZOE ST. AUBIN: Yes.

15 MR. BYRON WILLIAMS: Okay. That --
16 that's fine. I just wanted to clarify that.

17 MS. ZOE ST. AUBIN: Yes.

18 MR. BYRON WILLIAMS: Thank you.

19 MS. ZOE ST. AUBIN: All right, so
20 moving on to the findings in terms of the alternatives
21 to payday loans discussion facilitated in the focus
22 group. So there was a -- there was a range of payday
23 loan borrowers in the focus group. Some par --
24 participants used payday loans on a monthly basis.
25 Others borrowed approximately three (3) times a year.

1 So there was a more wider dispersion of payday loan
2 users within the -- the focus group than in the
3 interviews.

4 Having a -- a wide diversity of payday
5 loan borrowers provided a more -- a better
6 understanding of the different views of the
7 alternatives and how that would suit the different use
8 of payday loans.

9 Participants were asked what
10 alternatives to pay -- payday loans were accessible to
11 them. Many participants stated they had no other
12 options and that the payday loans were a last resort.
13 Some participants mentioned charitable organizations,
14 such as Salvation Army, as an alternative to receiving
15 payday loans. Others referred to pawn shops to access
16 money.

17 Banks were not seen -- seen as an
18 option by participants due to their poor credit rating
19 status. Many participants referred to family members
20 or friends as an alternative to payday loans, however,
21 this alternative was also seen as less favourable than
22 payday loans. Borrowing from bay -- payday loans
23 instead of their social circles was described as a
24 mean to protect their relationship with their friends
25 and families and avoid burdening others.

1 The next slide, please. So one (1)
2 example discussed in the focus group was the
3 regulations in Colorado which described for the last
4 five (5) years, the state of Colorado in the US has
5 mandated that the payday lenders move to a six (6)
6 month loan product with installment payments.

7 When focus groups were asked if this
8 was something that they would like to see implemented
9 in Manitoba, only one (1) was in favour and saw it --
10 and saw it as easier to pay off. The remaining
11 participants were unsure or did not want to see the
12 product implemented in Manitoba. They were worried
13 about the rate that you would have to concur over the
14 six (6) month loan time.

15 Next slide. One (1) example, another
16 example discussed in the focus group was the proposal
17 put forward by the United States Consumer Financial
18 Protection Bureau.

19 This - the United States Consumer
20 Financial Protection Bureau proposed that payday
21 lenders either underwrite their loans or limit their
22 customers the number of rollovers followed by sixty
23 (60) day cooling off period.

24 After reviewing this example,
25 participants were asked if this regulation was fair to

1 payday loan consumers. Some participants disclo --
2 declined to comment expressing that the alternative
3 was too difficult for them to understand and therefore
4 they abstained from commenting.

5 However, of the participants who did
6 comment, so five (5) out of the seven (7), the
7 majority of the five (5) did not see this regulation
8 as fair. Participants referred to the cooling off
9 period as a deterrent to their appeal for this
10 alternative.

11 There was only one (1) that did see
12 this regulation as fair. Support for this regulation
13 was based on their per -- perception of the government
14 as an agency to prevent borrowing practices that
15 cripples some payday loan users. And that's in the
16 second quote where they -- they talk about how -- how
17 the government works for the people bearing in mind
18 the institution, and:

19 "It's kind of genius actually in my
20 mind. Yeah, it's fair."

21 The saying, Give someone enough rope
22 they'll hang themselves, when -- so the participant is
23 talking about how there is a need for -- for
24 regulations such as -- as this one. Next slide,
25 please.

1 So another alternative that was
2 discussed in the focus group was the one offered by
3 payday loan. And this one was welcomed by half the
4 focus group participants. Factors that were
5 attractive to those participants was the building of
6 the credit rating, and the long period of time they
7 could use to pay back their loans.

8 Participants also found the -- and the
9 -- the information of the payday loan Fast & Fair Loan
10 was accessed December 11th off of payday loan's
11 website and presented to focus group participants.
12 They found it -- they were able to understand what was
13 on the website. So in -- the factors of credit rating
14 and the long period of time that they could use to pay
15 back their loans is also highlighted in the comment
16 there.

17 The other half of focus groups who did
18 not like the payday loan example focused on the
19 interest rate, that being 19 percent, and -- and/or
20 the ability of payday loan to charge the interest
21 rate. So they were worried that that might change
22 over the long -- the long time. That they might
23 increase it. So there was some worry from the
24 participants. Next slide, please.

25 So there was also three (3) options

1 presented to focus group participants. And this
2 included (a) the financial education on budgeting,
3 financial planning, savings, credit, and investments
4 that would be offered to them, or -- and then security
5 -- secured credit cards that enable you to build a
6 credit rating. And lastly a savings plan such as a
7 pre-authorized monthly debit put into a savings plan
8 that enable them to save money and draw on it rather
9 than a loan when the need arises.

10 Participants were asked if they would
11 use or have used any of these three (3) options, and
12 for their opinion of these options. Feedback from the
13 participants in the focus group varied. So the basis
14 for this variation was related to their previous
15 borrowing history, their employment status, and their
16 income levels.

17 The majority of participants did not
18 see option B, so that is the secured credit card
19 example, even as a source to build credit ratings as
20 favourable. Again this stemmed from -- when probed
21 further, this stemmed from their -- they won't do
22 credit cards at all. That's how they got into the
23 situation to begin with.

24 Many focus group participants stated
25 they did not have additional funds to put into a

1 savings plan, so even for Option C that wouldn't suit
2 their needs because they didn't have any money to put
3 away. And in terms of the focus group participants,
4 many were living, as the saying goes, hand to mouth.

5 Next slide, please. And these are some
6 of the quotes that further illustrate the feedback
7 from the focus group participants. So they referred
8 to things such as tight budget and how low their
9 income is, which is how they didn't see option A as
10 really an option for them. They were -- they had such
11 a low income and such a tight budget it didn't work
12 for them.

13 Option B, one (1) participant disclosed
14 that -- disclosed that they did, you know, have that,
15 but again, that's what got them into the trouble to
16 begin with. The second quote, would appreciate some
17 information with the budgeting and -- and education on
18 financial planning and whatnot. However, again, when
19 it comes to a savings plan they didn't have money to
20 put away for a savings plan.

21 Next slide, please. So participant's
22 suggestions for alternatives. So this was a question
23 posed of what do they think would be a good
24 alternative, so an open-ended question.

25 When focus group participants were

1 asked this, the majority of participants concentrated
2 on the interest rates applied to payday loans, those
3 being too high and that they would like to see them
4 lowered.

5 Other participants referred to
6 providing a flexible time schedule offered by payday
7 loan lenders instead of the mandatory two (2) week
8 time span. Offering a flexible time schedule was seen
9 by participants as a way to -- as a way to not to
10 reissue their loans and as more accommodating for
11 their living cost experience -- or expenses.

12 One (1) participant described how the
13 two (2) week mandatory pay schedule of payday loan con
14 -- contributes to their rep -- repetitive use of
15 borrowing from payday loan lenders. So when
16 describing that even in terms of the lower interest
17 rate, the 10 percent, this participant saw as more
18 reasonable. And that it was the interest rate that
19 crippled them to pay in the future.

20 And again, if we refer back to the
21 quote of how the participants explained how repeat
22 cycling occurs, how their next paycheque is even less
23 when they engage with payday loans. This sort of
24 stems -- contributes to that by reducing the interest
25 rate would help them. And again, would help them to -

1 - in the future to maybe meet their costs -- their
2 everyday living costs.

3 The flexibility of payment and building
4 of credit rating was seen as favourable by focus group
5 participants. The quote on the bottom, that
6 participant has been using payday loans for seven (7)
7 years and they quote/unquote state:

8 "Could you imagine the credit I
9 would have."

10 They referred to always meet -- making
11 their payments with the payday loans, but there was no
12 positive outcome either than being allowed to take
13 another loan. And having something that would help to
14 build credit, quote/unquote:

15 "There'd be a light at the end of
16 the tunnel."

17 And so that was favourable. And so in
18 that quote they describe of how that could maybe be
19 delivered.

20 Next quote, please. Or next slide.
21 Thanks. So the role of mainstream banks was also --
22 this came out in both interview and focus group data.
23 So in the -- in their feedback they talked about what
24 -- how the mainstream banks could help play a role to
25 decrease their engagement with payday loan lenders.

1 It was expressed by many focus group
2 participants and by some interview participants the
3 desire to reconnect with their mainstream bank. They
4 wanted to have that relationship again.

5 And as the quotes can illustrate better
6 than anything I could say of how that could -- that
7 relationship could be established.

8 And again they speak to loyalty to
9 their mainstream banks and maybe how the mainstream
10 banks could work with -- in this Money Mart in terms
11 of reconnecting them ban -- back to their mainstream
12 bank, that they had met -- made their payments, they
13 had no late payments, and that should be seen as a
14 positive thing and as a way to reconnect with their
15 banks.

16 Next slide, please. So in conclusion,
17 findings show that payday loans are used for a variety
18 of reasons at different fre -- frequencies and for
19 different periods of time.

20 Push factors that contributed to
21 participants' use of payday loans included financial
22 constraints, poor budgeting skills, and changes to
23 employment and scheduling -- scheduling and pay.
24 However, the majority of participants in interview and
25 focus groups were mindful in their borrowing practices

1 from payday loan businesses.

2 Feedback from payday loan consumers
3 also show that payday loan businesses serve a need,
4 but also contribute to creating this need. And that
5 is seen in their explanation of how the repeat --
6 their experiences being in the repeat borrowing cycle.

7 A prominent theme throughout the
8 qualitative data -- so, I'm sorry, that's interview
9 and focus group data -- was the role of mainstream
10 banks and payday loan users. Findings show there's a
11 mismatch of products offered by mainstream banks and
12 the needs of participants.

13 Participants also describe feelings of
14 margin -- being marginalized by the mainstream banks,
15 so feeling unwelcomed there, in comparison to payday
16 loan lenders.

17 Feedback from the focus group
18 participants regarding alternative to payday loans
19 provide an insight of what products would work well
20 for them and what features of the alternative examples
21 were important to them.

22 So even though there was a full
23 explanation, they were drawing on specific things
24 which illustrate what is important -- what was
25 important to the focus group participants, what part

1 of that product drew them.

2 Findings in this report should be used
3 to -- as a guide to inform policy and to develop
4 suitable alternative products in order to meet the --
5 the needs of consumers who use payday loans.

6 Further researcher -- research is
7 needed in order to understand payday loan consumers'
8 experiences outside of Winnipeg, and to better
9 understand consumers' experience with online payday
10 loans. Thank you.

11

12 (BRIEF PAUSE)

13

14 THE PANEL CHAIRPERSON: Sorry. Thank
15 you very much.

16 I think right now we'll take our lunch
17 break, and if we have some questions, we'll ask them
18 after the break. So we'll return in about forty-five
19 minutes, at 1:30. Thank you.

20

21 --- Upon recessing at 12:43 p.m.

22 --- Upon resuming at 1:37 p.m.

23

24 THE PANEL CHAIRPERSON: Welcome back
25 after lunch. We're going to have a few changes this

1 afternoon in terms of -- and in the next few days in
2 terms of the scheduling, and I'm going to turn that
3 over to our Board counsel, Ms. McCandless.

4 MS. KATHLEEN MCCANDLESS: Thank you,
5 Madam Chair. We had discussions with the Intervenors
6 over the lunch break, and have made some revisions to
7 the schedule for the remainder of the week. So I
8 would just like to get all of those on the record so
9 that we are all on the same page -- pardon me.

10 So this afternoon we will be resuming
11 with the presentation for -- from the Coalition expert
12 panel. Due to scheduling with -- issues with some
13 other witnesses what will happen now is the order of
14 cross-examination will be reversed such that Ms. Patty
15 Ko on behalf of the CPLA will begin her cross-
16 examination of the expert panel this afternoon.

17 If -- if time is required tomorrow
18 morning, she will conclude tomorrow morning. Everyone
19 is in agreement that we can sit until 5 p.m. today in
20 an attempt to have her cross finished up -- pardon me.
21 Then tomorrow morning I will begin my cross-
22 examination of the expert panel.

23 Tomorrow afternoon we have the
24 Coalition consumer panel. They will be started and
25 finished tomorrow afternoon. There may be some time

1 for some further cross-examination of mine of the
2 expert panel after that. If time permits, we will do
3 that. And then on Friday morning I will conclude with
4 my cross-examination of the Coalition expert panel.

5 THE PANEL CHAIRPERSON: Mr.
6 Williams...?

7 MR. BYRON WILLIAMS: Yeah, and Madam
8 Chair, I'll just congratulate Board counsel for her
9 nimble work in -- in managing this schedule. I would
10 simply just remind the panel, and Board counsel is
11 aware of it, Dr. Buckland and Dr. Robinson are here as
12 long as the -- the Board needs them on Friday.

13 There are some timing restraints in
14 terms of Dr. Simpson and Ms. St. Aubin, but my
15 understanding is that they can be managed within the
16 schedule tomorrow morning. So I just wanted to remind
17 folks of that.

18 THE PANEL CHAIRPERSON: Okay, thank
19 you. So now I'll turn it back to you, Mr. Williams,
20 and your panel.

21

22 CONTINUED BY MR. BYRON WILLIAMS:

23 MR. BYRON WILLIAMS: Yes, and in terms
24 of our presentations this afternoon, there are two
25 (2). One (1) is Dr. Buckland will discuss the -- the

1 second consumer focus group, and then we'll turn
2 matters over to Dr. Robinson for -- for a while for
3 his discussion of financial issues.

4 And, Dr. Buckland, when you're ready.

5 DR. JERRY BUCKLAND: Thank you very
6 much, Madam Chair and -- and members. So what I'm
7 presenting now is a summary of our second focus group.
8 The motivation behind the second focus group was to
9 understand a more -- in -- in more depth the focus
10 group participants' comparative evaluation of the
11 Manitoba sort of standard payday loan model with two
12 (2) other models.

13 And the reason why we wanted to do a
14 second focus group was because we felt that the foo --
15 first focus group was so full of interesting insights
16 and information that maybe we wanted to unpack it
17 further. And so that was the -- the motivation behind
18 the second focus group.

19 So I want to introduce it, explain the
20 methods, a little bit about the participants, the
21 results, and then the discussion. So this was done on
22 March 5th. The purpose was to hear their thoughts,
23 the participants' thoughts reg -- regarding the
24 strengths and weaknesses of payday loan, a product
25 that's currently available in Manitoba, and compare

1 that with their thoughts about payday loan's Fair &
2 Fast Loan and the Colorado regulated payday loan.

3 So we've already heard about these from
4 Ms. St. Aubin's presentation. However, this one,
5 we're focussing in on just those three (3) products
6 rather than those three (3) plus some others to try to
7 zero down and really understand the different views
8 there in those cases.

9 This is a qualitative method. So we
10 had a group of nine (9) participants, and we were
11 looking for open-ended conversation by individuals,
12 and then as a collective about these different
13 products.

14 And just by way of background, as a
15 researcher, when I'm engaged in qualitative methods,
16 and -- and all of my methods, what I seek to do is to
17 identify my own assumptions, my own biases, and my own
18 position relative to the topic, and try to be as clear
19 about what those are and -- and try to keep those out
20 of my understanding of what the participants are
21 saying.

22 So it's -- it's a different kind of
23 approach than what you would hear from a pure
24 quantitative approach. A qualitative approach is to
25 say that we have biases, but what we do is our best to

1 hear the voices of the participants.

2 The sample of participants were
3 selected with the assistance of a local non-profit
4 organization. We -- as I mentioned, nine (9)
5 participants were involved and the focus group lasted
6 two and a half (2 1/2) hours. We started off the
7 session with a conversation about how participants use
8 payday loans. This was followed by a presentation
9 where I explained the concept of annual percentage
10 rate as a way to measure different kinds of credit
11 products.

12 Annual percentage rate is one (1)
13 indicator that enables people to compare credit
14 products of different time, durations, and different
15 sizes. It's not the only indicator, and I know that
16 it's not necessarily the best indicator. My colleague
17 Dr. Robinson, for instance, prefers effective annual
18 rate. It is one (1) indicator.

19 And so I explained this indicator to
20 the participants, and then we talked about the three
21 (3) different models. The models were the standard
22 Manitoba payday loan, the payday loan Fair & Fast
23 Loan, and the Colorado payday loan model.

24 The background of the participants, I
25 won't go through this in detail, but to say there was

1 quite -- there was some diversity in terms of age.
2 The majority of participants were women. Half the
3 participants are single. Nearly half of the
4 participants were unemployed. Annual incomes range
5 from eleven thousand (11,000) to forty-five thousand
6 (45,000).

7 There's the table listing some
8 indicators of each of the participants. The results,
9 then, like, what were some of the results from the --
10 the focus group? Well, first of all, the -- the
11 frequency and period of use of the participants
12 varied.

13 So we had some of the users -- payday
14 loan users use them less frequently, four (4) to six
15 (6) times a year. Others used them more frequently,
16 twelve (12) or more times a year. In fact, one (1) of
17 the participants mentioned that at one (1) point he
18 had ten (10) payday loans at one (1) period, like at
19 one (1) moment in time.

20 We also saw diversity in terms of the
21 purpose of the loans. People use them for various
22 reasons: to meet basic needs, for emergency needs, to
23 pay off other loans, et cetera.

24 And why payday loans was interesting as
25 opposed to other sources of credit, several people

1 mentioned that the payday loan was seen as better than
2 a pawn loan because they could get more as compared to
3 the pawn loan, and because they didn't have to give up
4 a piece of collateral.

5 They also mentioned -- some of them
6 mentioned that the payday loan was better than
7 borrowing from friends or family for some of the same
8 reasons that Ms. St. Aubin mentioned in her focus
9 group, that that sometimes drew down the maybe level
10 of social capital with -- with their family and
11 friends.

12 So in terms of the comparison that our
13 participants made about the different products, I
14 found the results very interesting. And what I would
15 start off is by saying that there were two (2) or
16 three (3) participants who were very strongly in
17 favour of the Manitoba payday loan. And I'll talk
18 about kind of their reasons behind that.

19 And then there were two (2) or three
20 (3) people who were very strongly inclined towards the
21 payday loan Fair & Fast Loan. None of the
22 participants saw the Colorado model as being
23 preferable to the payday loan, if that was their
24 preference, or the Manitoba, if that was their
25 preference.

1 It's not say they didn't like it. It's
2 just to say that there were some who liked the payday
3 loan and there were some that liked the Manitoba
4 payday loan. Why is -- is an -- an interesting point.

5 So first of all, interest rates.
6 Before I talk about their thinking behind interest
7 rates, I did want to explain one (1) point about
8 interest rates. And I see this as a -- an ongoing
9 challenge that oftentimes payday loans are presented
10 in a dollar-per-hundred for a two (2) week loan. And
11 I think this is an effort to try to simplify the total
12 cost to borrow that loan.

13 What I find quite consistently is that
14 some people misinterpret that as an annual interest
15 rate. And in fact we saw that with the first focus
16 group, that some people interpreted seventeen dollars
17 (\$17) per hundred dollars (\$100) for a two (2) week
18 loan as a 17 percent interest. And that's why some of
19 the first focus group folks preferred the Manitoba
20 loan over the payday loan loan, which is 19 percent.

21 But clearly this is a misunderstanding.
22 They're comparing a dollar per hundred dollar for a
23 two (2) week loan with a percentage for an annual --
24 on an annual basis. So that was one (1) point I
25 wanted to mention before I talk about the interest

1 rate factoring in comparison.

2 It was very interesting. Some people
3 preferred the Manitoba payday loan. And in the face
4 of seeing the numbers being higher in terms of the
5 interest charge, the APR, as compared to payday loan,
6 they stuck to their preference for the Manitoba loan.

7 And I'll explain that in a minute, but
8 that -- that -- I wanted to make that clear from the
9 beginning. On the other hand, some preferred the
10 payday loan loan because the interest rate was lower.

11 Repayment structure and duration.
12 Again, some people preferred the Manitoba payday loan,
13 some per -- people preferred the payday loan payday
14 loan. And again, loan size and credit reporting,
15 similarly we saw a -- a division that two (2) or three
16 (3) were in favour of the Manitoba one, two (2) or
17 three (3) were in favour of the payday loan one.

18 Now, let me explain what we found were
19 some of the reasons behind that. The -- the reasons
20 that we -- we saw people were choosing the Manitoba
21 loan was that the felt that it was a two (2) week
22 loan. It was short term and there was a one (1) time
23 repayment.

24 They felt that this model was very
25 simple, and there was no kind of willpower required.

1 They had to pay it off in two (2) weeks. They didn't
2 have to think about it after the two (2) week period.
3 It was very straightforward. And so we saw two (2) or
4 three (3) people strongly supportive of this kind of
5 model.

6 And so this is an interesting insight
7 and points to the rationality of how certain people
8 work with loans.

9 On the other hand, with the -- with
10 some other members of the focus group, we saw that
11 they preferred the longer-term payday loan Fair & Fast
12 Loan with the -- the lower interest rate. They felt
13 that a longer-term loan was in their interests, and
14 they preferred the -- the shorter -- the smaller
15 interest rate. So these results supported what I
16 would say are behavioural economic insights in terms
17 of consumer behaviour.

18 Several focus group participants
19 explained that for them there were few alternatives,
20 so most of them did not have alternatives like credit
21 cards or credit lines. Some of them were unable to
22 get credit from mainstream banks due to bankruptcy or
23 poor or no credit rating.

24 For some of these participants,
25 friends, family and pawn loans were one (1) of the few

1 options, but, as I mentioned, several people did not
2 prefer those over the payday loan. However,
3 relationship-based loans and pawn loans are small as
4 compared to the payday loan.

5 Some respondents noted that due to the
6 high cost of repaying the loan they fell in a
7 dependence on payday loans. So this is where another
8 feature of the payday loan came out. We seem to see
9 clearly two (2) groups. The group that strongly
10 preferred the payday loan seem to use the payday loan
11 more strategically and they were able to limit their -
12 - the number of payday loans that they would take in a
13 period of time and kind of used it as a way to control
14 their spending.

15 On the other hand, we saw other
16 participants who were heavy repeat borrowers. And --
17 and again, there was the one (1) extreme case was the
18 person who had ten (10) loans at one (1) period of
19 time. And, in that case, clearly these people were
20 struggling to pay off their loans. They noted that
21 the consequence of their personal and financial
22 struggles were bankruptcy or accumulating unrepayable
23 debt.

24 So for this latter group the payday
25 loan didn't seem to be solving their financial

1 challenge. They were talking about the payday loan
2 leading to accumulation of debt rather than some kind
3 of solution.

4 For these participants payday loans
5 were not helping them but were delaying their need to
6 address personal and financial issues. Moreover, the
7 accumulation of unrepayable debt added an additional
8 challenge. One (1) respondent explained that she had
9 adequate savings to pay for bills but preferred to use
10 payday loans for some bills in order to keep her
11 savings intact. That's a very interesting finding.

12 One (1) one participant really used
13 this kind of mental accounting, where the payday loan
14 was used for one (1) activity even though she had
15 savings in the bank. I was really interested in this.
16 Again, this is a person who's not using many payday
17 loans, so this is an infrequency borrower.

18 The principle purpose of the focus
19 group was to explore participants' views about
20 alternative financial products. Several respondents
21 were quite interested in the payday loan loan because
22 of its longer term and lower annualized interested
23 rate. They felt that this loan would be easier to pay
24 off because of the installment plan and lower fees.

25 Some participants preferred the short-

1 term one-time repayment of the Manitoba payday loan
2 for reasons described as less worry, pay it off and be
3 okay for a little bit. Other participants talked
4 about not trusting one's self with a larger or longer
5 term loan. For them, the small sum short-term loan
6 offered them a discipline to limit their borrowing.

7 Once again, these strategies seem
8 consisted -- consistent with a bounded rational
9 strategy in which people are making decisions with
10 limited information, time and self-control. For them
11 there is a benefit to short-term, one-time repayment
12 so that this product is worth the cost.

13 Two (2) types of payday users became
14 apparent through the focus group conversation, those
15 who were able to use small loans from time to time in
16 a strategic fashion and are able to repay them in a
17 timely fashion and the more vulnerable repeat
18 borrowers who eventually become dependent on the
19 loans. In this way, the ease of accessibility and
20 convenience of Manitoba's current payday loan system
21 can help some borrowers and help others.

22 The credit challenged payday loan users
23 appear to be the most vulnerable to potential risks
24 and would benefit most from an alternative product.
25 Thank you.

1 MR. BYRON WILLIAMS: Thank you, Dr.
2 Buckland. Pending any questions from the -- the
3 panel...

4

5 (BRIEF PAUSE)

6

7 THE PANEL CHAIRPERSON: Ms. Neville's
8 going to ask a question.

9 MS. ANITA NEVILLE: Turn the mic on.
10 I'm not quite sure who to direct this question to but
11 as I was listening to the previous presentation and
12 saw one (1) particular comment related to unem -- to
13 unemployment insurance, I think it was a school
14 division employee, it made me wonder whether there has
15 been any work done to correlate the use of payday
16 loans to government or institutional policies, like a
17 school division that lays people off or pays them on a
18 ten (10) month basis, or government programs, there's
19 a new program coming in for child support, or EI
20 policies.

21 I -- I don't know what -- I mean, I
22 haven't thought them all through, but is it -- has
23 anybody done any correlation with the use of the loans
24 to the activities of government?

25 DR. JERRY BUCKLAND: Well, I'm not

1 aware of a systematic study, sort of at a -- at a
2 national data level, but I think maybe more from a
3 qualitative perspective, that kind of insight would
4 come out. But I -- I'm not aware of a -- a form of
5 study looking at that.

6 MS. ANITA NEVILLE: Thank you.

7 MR. REGIS GOSSELIN: One (1) question
8 I --

9 MS. SUSAN PROVEN: I just had one (1)
10 question, and it was just for clarification. The two
11 (2) individuals that were a man and wife, I take it,
12 in that focus group that you had, Mr. -- yes. But
13 they had an income of forty-five thousand (45,000),
14 but that was between the two (2) of them, right?

15 DR. JERRY BUCKLAND: That's -- that's
16 correct. That was household income.

17 MS. SUSAN PROVEN: Yes, okay. I just
18 wanted to clarify that. Thanks.

19 MR. REGIS GOSSELIN: My question is in
20 relation to the Colorado program, and why did the
21 participants not like that particular program?

22 DR. JERRY BUCKLAND: Yeah. I was
23 asking the same thing, and I think that my -- my sense
24 of it was -- and we did probe quite a bit on that
25 question. My sense was that there were two (2) or

1 three (3) who really preferred the Manitoba -- the two
2 (2) week payday loan, because they saw it really as a
3 -- a way to kind of confine their borrowing by time.

4 And they had -- two (2) of the people
5 reported about a special relationship they had
6 developed with the payday lender, where if they came
7 in early, their fees would be reduced somewhat. So --
8 so they didn't budge from their preference on the --
9 the Manitoba payday loan.

10 And then the other two (2) or three (3)
11 who took a position were -- favoured the payday loan.
12 And I think the reason why was that it's a longer --
13 potentially longer term, so twelve (12) to twenty-four
14 (24) months, and a lower interest charge than the
15 Colorado model.

16 So the Colorado model is shorter term,
17 six (6) months, and a higher interest charge, I think
18 close to 120 percent. So I think that's how that
19 calculation was made. A couple of people really
20 didn't take a position. They -- they weren't taking a
21 position on it.

22 THE PANEL CHAIRPERSON: Okay, thank
23 you. Mr. Williams...?

24

25 CONTINUED BY MR. BYRON WILLIAMS:

1 MR. BYRON WILLIAMS: And I just wanted
2 to -- I don't know -- there's no need to respond, Ms.
3 St. Aubin, but if there's anything you wanted to add
4 on the Colorado from your focus group, you should feel
5 welcome.

6 MS. ZOE ST. AUBIN: With the focus --
7 focus group that I conducted, there was -- a lot of
8 them were unsure. They wanted more information. And
9 they -- so that's why they didn't respond, so that's
10 why they didn't take a position.

11 MR. BYRON WILLIAMS: Can I just --
12 just for the benefit of the -- of the Board Chair: In
13 your focus group, was there one (1) person who did
14 express a liking for the Colorado --

15 MS. ZOE ST. AUBIN: There was. So
16 there was only one (1) who did see it as easier to pay
17 off, and -- but the remaining six (6) were unsure, and
18 -- and did -- and -- to comment on that, yeah.

19 MR. BYRON WILLIAMS: And the panel
20 should always feel free to ask questions at any time.
21 I see Board Member Proven has got a --

22 MS. SUSAN PROVEN: I'm thinking about
23 the Colorado model, and I think I read when I was
24 reading about it that they basically, in Colorado,
25 removed the payday loan, right? They took it away.

1 Is that true? And then they replaced it with the
2 Colorado model.

3 DR. JERRY BUCKLAND: Well, they --
4 they have required payday lenders in Colorado to
5 follow a certain model. So these -- these are
6 companies that remain in the industry who were
7 offering the more kind of typical payday loan, two (2)
8 week short -- short -- small sum, who were required to
9 move to the six (6) month installment loan.

10 MS. SUSAN PROVEN: So I'm thinking if
11 I was one of the vulnerable people, you know, it seems
12 to me that crises happen a lot when you're poor, and
13 to think six (6) months into your future, that would
14 be very scary for me because -- I mean, I think that -
15 - you know, your tires could go today, and then
16 tomorrow, your son could need something, and --
17 whatever. And so to sign up for something that was
18 six (6) months long, and to not have another option if
19 some other thing came upon you might be very
20 frightening.

21 Did anyone mention that, that they --
22 they couldn't really envision the six (6) months of
23 trouble free life that they could concentrate on just
24 that one (1) obligation, that there might be other
25 challenges ahead?

1 DR. JERRY BUCKLAND: Yeah, and that's
2 a very interesting point. And to the extent that I
3 probed that in focus group 2, and I'm not sure if Ms.
4 St. -- St. Aubin wants to speak as well, but the -- to
5 the extent that I probed it, the -- the people that
6 strongly preferred the Manitoba payday loan were more
7 strategic and their finances seemed to be in a more
8 even keel sort of shape.

9 They were not too worried about their
10 finances. It was actually the -- the more strug --
11 financially struggling individuals who preferred the
12 payday loan loan. So I -- I certainly hear what
13 you're saying. I -- I think the -- the preference for
14 payday loan or -- or the Manitoba loan and not
15 Colorado really has to do with -- we're -- we're kind
16 of comparing apples and oranges.

17 And, you know, if we were specifically
18 to compare the Colorado with the Manitoba, I think it
19 might have looked different. I -- I don't know.

20 THE PANEL CHAIRPERSON: Mr. Buckland,
21 I just have another question, sort of a follow-up to
22 what Ms. Proven was asking. But there was a group --
23 the group that you -- the focus group you used was
24 from a -- it -- it came out of an organization? They
25 were accessing an organization?

1 Like it would be something -- like --

2 DR. JERRY BUCKLAND: Oh, the
3 participants from -- for the focus group 2?

4 THE PANEL CHAIRPERSON: Yes, the focus
5 --

6 DR. JERRY BUCKLAND: Yeah, they were -
7 - we -- we recruited them through a community
8 organization.

9 THE PANEL CHAIRPERSON: Okay. And
10 would that have been -- would that organize -- I don't
11 know what the organization was, or whether you can
12 reveal it, but was -- would that organization have
13 helped them be more strategic so that your sample
14 might be a little different than what Ms. Aubin had --
15 St. Aubin had?

16 DR. JERRY BUCKLAND: That's an
17 excellent question. I can't actually reveal the name
18 of the organization, because it would -- it might be
19 possible to identify the respondents if you looked
20 really carefully at the data. So I can't -- but I can
21 reply to your -- your question, and I think that might
22 be a factor.

23 I think that the participants in my
24 focus group could be a different group than the
25 participants from Ms. St. Aubin's group.

1 MS. ZOE ST. AUBIN: And in term of the
2 six (6) month projection for participants, if you look
3 back in terms of the mismatch of products from the
4 mainstream banks, you will see in the -- in the quotes
5 and the report actually state, I only need fifty (50)
6 -- fifty dollars (\$50) now.

7 So it's also an indicator that
8 projecting into the future, there was some limitations
9 with the participants that I engaged with.

10 THE PANEL CHAIRPERSON: And thank you,
11 Mr. Williams.

12 MR. BYRON WILLIAMS: And I don't know
13 -- recognizing that time is tight, if Dr. Robinson had
14 a point of clarification about the Colorado model, or
15 if you want to defer?

16 DR. CHRIS ROBINSON: Here we are. The
17 Colorado model, I wrote some more for you in the
18 exhibit that was added today to try to make that
19 clearer. It is extremely complex. It took me some
20 time to absorb it. And I -- given everything that my
21 colleagues have said, I think we can assume that --
22 that the participants in the focus groups would not
23 have actually been able to figure it out.

24 However, it does -- it -- it does kill
25 traditional payday loans, and it does not allow you to

1 get sort of the short-term very small loan. I mean,
2 you could get a very small loan. The maximum is only
3 five hundred dollars (\$500).

4 However, what happens if I am reading
5 it correctly, and I believe I am, is that 27 1/2
6 percent of the principle is earned by the lender as
7 soon as you sign the contract. So if what you did was
8 borrow a hundred dollars (\$100), and you -- and you
9 can repay it any time. You -- it's not a six (6)
10 month loan. It is a repay anytime. In fact, they do
11 not specify when you repay it. You would pay twenty-
12 seven fifty (27.50) on a hundred (100) if you paid it
13 back in two (2) weeks.

14 So it is not a replacement. It is a
15 different product. I don't think the participants got
16 -- or maybe the participants figured that out, but
17 it's -- it took me a while to figure it out. So it's
18 not the same. And in fact, in my work, where I'm
19 recommending installment loans, I'm not recommending
20 the Colorado model.

21 MR. BYRON WILLIAMS: Sorry. And thank
22 you. And just for the Board's information, Coalition
23 37, which is in front of you, there's a -- just a bit
24 more description of the Colorado model. Our team
25 found it complex to -- to dissect, so I just draw that

1 to your attention. And please feel free if there's
2 other questions about it.

3 I think we can let Dr. Buckland and Ms.
4 St. Aubin relax for a few minutes. And I believe it's
5 Dr. Robinson's turn.

6

7 (BRIEF PAUSE)

8

9 DR. CHRIS ROBINSON: Bonjour. Je suis
10 hereux de visiter Manitoba encore une fois. Bien sur
11 c'est la province amicable. However, before Mr.
12 Gosselin and -- and Ms. Dilay start laughing at my
13 high school French, I'll switch to English, which is,
14 in fact, my native language.

15 You have in front of you Manitoba's
16 provincial bird. I do love coming to Manitoba.
17 Chairperson Botting, Ms. Proven, we've been here
18 before together. Mr. Morin, Mr. Gosselin, Ms.
19 Neville, Ms. Dilay, and Mr. Williams, thank you for
20 inviting me to come here and present.

21 I -- I see that Mr. Christle is not
22 actually in the room, but thanks to him and his staff
23 for paying me to come here.

24 We are all telling stories. Whether
25 they are stories with a bunch of numbers attached,

1 whether they are stories from sociology, we are
2 telling stories. And so the Board has to decide which
3 stories it finds more helpful in making its
4 determinations.

5 So one (1) question is whether my story
6 about the industry is that it is this predatory owl
7 tearing apart those poor, mouse-like customers, or
8 whether it is the people that we heard yesterday, one
9 (1) remotely and two (2) in person, and the
10 representatives of the CPLA talking about a business,
11 about people who are earning a living with a business
12 that they operate in Manitoba and across Canada, and
13 as we've seen in many countries.

14 And my story is about the business. We
15 cannot blame payday lenders for all the ills of
16 society. They may be contributing to it. We've seen
17 evidence they may or may not be. But they are not
18 alone responsible. We're, in fact, all responsible.
19 So I'm going to stick to the business story.

20 And I have three (3) recommendations.
21 I'm always full of recommendations. Maximum fee, 15
22 percent of principal.

23 Now, I am going to be trying to
24 incorporate every story I have heard here in evidence
25 during my presentation of evidence, not merely what I

1 have already written. I believe I can do so, and that
2 will lead into my recommendation, or we'll see if it
3 changes it.

4 I recommend that the borrower should
5 have an option which is not Colorado to convert to an
6 instalment loan on or before the due date. I am not
7 the only person, in fact, recommending that, and it
8 has -- already exists elsewhere.

9 And I'm going to recommend, or possibly
10 even change that recommendation, to leave the maximum
11 loan limit at 30 percent of net income. I may suggest
12 to you that, in fact, you should consider raising it.

13 So what do we know about this business?
14 Remember, this is a business story. It's a small
15 business, a few hundred thousand revenue per annum,
16 five (5) to twenty (20) loans a day.

17 Maybe they cash a few cheques, maybe
18 they sell some money orders, but those other
19 businesses are trivial. All the evidence shows that.
20 It is -- and cheque cashing is disappearing.

21 Aside from the United States, which
22 remains a backwards economy, cheques are disappearing
23 around the world, and certainly in Canada. I -- how
24 many of you have actually written a cheque this month?

25 Well, I have to write one (1) cheque a

1 month, but I don't want to admit the circumstances
2 under which I have to write it. However, one (1).
3 Now think of how many your parents wrote, as -- as
4 we've heard already.

5 So these are very small businesses.
6 Now, I'm not a typical finance professor. I do hands
7 on. I go and watch payday lenders. I walk by their
8 stores and look at them everywhere: In Canada, New
9 Zealand, Australia, in England.

10 In Canada, there's never anybody in the
11 stores. These are very small businesses. They are
12 very low activity.

13 Costs. Wages, occupancy, and bad debts
14 are the costs. You've heard that from others as well.
15 Mostly, these costs are fixed. We think of labour
16 costs as being variable, but they're not. You know,
17 unless you're going to fire your employees every day,
18 they are fixed costs. So to open the doors of the
19 store the costs are fixed. That's what is the reality
20 of this business and every other small business.

21 And this particular business does not
22 require much capital. The loans turn over so fast
23 there's very little involved. They lease their
24 premises. This is a low capital intensive business.
25 This is not Manitoba Hydro.

1 What else do we know? The key
2 challenge for a small business is volume to cover
3 fixed costs. As we speak, my students are valuing
4 Dollar -- Dollarama. You -- you saw Dollarama; it's
5 out there, okay? And Dollar Tree is across the
6 street. So my students have to become experts in
7 this. Getting the volume to cover the fixed costs is
8 whether that store survives or not; that's it. Okay,
9 that's the biggest thing in the business.

10 So economy of scale. If most costs are
11 fixed, this means the costs rise much more slowly than
12 loan volume. In other words, you can put more loan
13 volume through a store, you can make a lot more money.
14 Now, you've, of course, seen that in your hearings
15 with Hydro where, you know, those dams have been
16 around for fifty (50) or a hundred years and they're
17 already paid, and so if they get a small increase or
18 decrease in electricity sales it makes a big
19 difference.

20 The large chains can generate more
21 volume with advertising and share some costs like
22 information technology. So the large chains have some
23 economies of scale. But most of the economy of scale
24 is at the store level. You're paying the rent. If
25 you do twice as many loans, you don't just get twice

1 as much profit, you get four (4) or six (6) times as
2 much.

3 Now, economy of scope. If you can push
4 more through, a retailer will tell you if they can
5 give you -- if they can run a bigger ticket, okay, if
6 you sell more to one (1) -- each person going through
7 or you can run more through your store.

8 I live in a neighbourhood where stores
9 fail all the time because the rents are so high that
10 only a business that I -- I just take a look at their
11 shelves. I see have they got enough different thing
12 selling that they can actually cover their fixed
13 costs.

14 So you add gold, pawn shops. Dollar
15 Financial, for example, has bought a bunch of pawn
16 shops in the United Kingdom and is now running payday
17 loans through them. Tax preparation, it hasn't
18 worked. Cheque cashing is declining every year.
19 Payday lending is increasing. The other products have
20 not taken it up even from the most successful
21 practitioners. This is not a failure on the part of
22 the businesses, it's just the business isn't there.

23 If you're in a small town you have to
24 have several businesses. In 2008, on Valentine's Day,
25 I called up every payday lender in Manitoba sitting in

1 my hotel room awaiting a next day of hearings and I
2 stumbled on a shop. I believe it was Steinbach. And
3 Mabel (phonetic) talked to me. Yes, you remember, Ms.
4 Proven? And Mabel talked to me and said: Well, dear,
5 I'd love to talk to you, but you have to let me sit
6 down. This is my busiest day of the year.

7 She said, I'm a flower shop. I'm not
8 kidding you. She was running a flower shop and
9 running a payday lender. My recollection is it may
10 have been from Ted Sorrenson (phonetic), but I could
11 be wrong. In any case, she was running a payday
12 lender. And she said, Now, I sit them down, dear, and
13 I tell them you shouldn't take this loan unless --
14 and, you know, it went on and on.

15 And I -- so I asked her rates. And her
16 rates are better than Money Mart. So in my own
17 province I have talked to payday lenders who were
18 running, you know -- well, running a lot of
19 businesses, and they're unregistered, so I can't name
20 them, but I bought a phenomenal used guitar from him
21 and -- not that I'm a guitarist.

22 And I saw another one in the same; it's
23 since gone. It's a small town, too big -- you know,
24 not big enough to really support payday lenders.
25 They're running it out of a laundry mat.

1 So that is the sort of business -- and
2 I believe that's what happening in our small
3 communities in Manitoba, that there some businesses
4 that are multiple businesses. Three (3) of them --
5 for example, if you look at the regulator's list they
6 will tell you there are forty-three (43) payday
7 lenders in Manitoba. That's not true; there are forty
8 (40). The other three (3) are title lenders operating
9 out of the same address as the payday lenders.

10 I don't know why they're registered
11 twice because they're paying twice as much fees, but
12 they are the same operation. So you share your fixed
13 costs, and then you can make a living. But these
14 businesses on their own are not necessarily
15 sustainable.

16 So who are the lenders? Concentrated
17 and consolidating more so since I started doing
18 research in this area in 2004. Money Mart, which
19 Dollar Financial owns, which is in turn owned by
20 LoanStar Financial in Texas, it has half the market or
21 more. Five hundred and seventy-four (574) out of
22 fourteen hundred and twenty-seven (1,427) stores.
23 I'll pause here for a second.

24 The exhibit you have that I prepared,
25 Exhibit -- Appendix 4 to my report says there's

1 fourteen hundred and twenty-five (1,425) stores. Due
2 to the oddity of the way Money Mart's website works I
3 thought there were no stores in Prince Edward Island
4 but, in fact, it turns out there are two (2); Money
5 Mart and one (1) independent both in Charlottetown.

6 So there are fourteen hundred and
7 twenty-seven (1,427) stores is my count, and I believe
8 that is the most accurate count of payday lenders in
9 Canada. I put a lot of work into that. Money Mart
10 has twenty-one (21) out of forty (40) stores in
11 Manitoba currently.

12 Cash Money. We heard from Cash Money
13 yesterday. It's a private company. It started, I
14 believe, in Ontario. It certainly seemed to be there
15 originally. It has a hundred and eighty-four (184)
16 out of the fourteen hundred and twenty-seven (1,427)
17 stores in Canada, and four (4) out of forty (40) in
18 Manitoba. So it's a relatively big operator in what
19 is after all a small business. But it's -- and it's
20 the second largest in Canada.

21 There are larger Provincial chains.
22 There are single stores or small chains in one (1) or
23 two (2) Provinces. If I recollect correctly, there is
24 one (1) chain of two (2) stores in Manitoba, and the
25 others are independents. There have been other chains

1 here, but they are no longer here.

2 MR. BYRON WILLIAMS: Dr. Robinson,
3 just before we leave this slide if I can -- I -- I see
4 that you've looked at concentration in the marketplace
5 as number of stores. And would another way to be --
6 look at is percent -- percentage of the volume of
7 sales?

8 DR. CHRIS ROBINSON: Yes. Now, the
9 industry has been reluctant to provide us with that
10 data. I have, however, used the sources that are
11 available to me and I placed an estimate -- I can't
12 remember the exact number, but I would estimate that
13 the top three (3), 70 percent of the volume, okay,
14 Cash4You being a third one which is of course not in
15 Manitoba.

16 The evidence for Money Mart, which went
17 private, that is the data was removed for our view
18 after June -- or full data after June of 2013, and
19 nothing after the next quarter when -- when Texas
20 bought Canada, is -- suggests fairly strongly that
21 Money Mart has half or more of the volume, and that
22 was before Money Mart bought Cash Store Financial,
23 bought its customer lists.

24 You heard earlier from Ms. St. Aubin
25 that she found a whole bunch of stores that they

1 thought existed weren't there. I know what those
2 stores were. They are -- are -- they are cash stores,
3 Cash Store Financial and InstaLoans outlets, that do
4 not exist but are still in the yellow pages or still
5 listed on the net because Money Mart is continuing to
6 maintain them in order to capture any customers that
7 are still out there who think that Cash Store or
8 InstaLoans exist.

9 In fact, one of the references in one
10 of the previous presentations was to Cash Store, and
11 yet it hasn't existed since early 2014.

12 And this is perfectly -- this is not an
13 underhanded thing. This is normal business practice.
14 You buy the -- you buy the name, you keep running it.
15 That's how I got -- I -- I had a real problem New
16 Brunswick because there were so many entries in the
17 yellow pages of stores that don't exist anymore.

18 MR. BYRON WILLIAMS: Thank you.

19 DR. CHRIS ROBINSON: What do we know
20 about the market? Borrowers are relatively
21 disadvantaged. You have seen the evidence from --
22 from my colleagues, and their excellent research. I
23 rely on that.

24 Most loans are to repeat borrowers,
25 some more than ten (10) per annum. The data that you

1 saw, one calculation I provided in an -- in one of the
2 Information Requests, if you use the British Columbia
3 data just literally use it you'll discover that 94
4 percent of the loans made in British Columbia in the
5 most recent year were to repeat borrowers. And over
6 eight thousand (8,000) of the borrowers in British
7 Columbia borrowed more than fifteen (15) times a year,
8 which is staggering.

9 So all of the data, as -- as Dr.
10 Simpson said there's this long right tail. We don't
11 know the details from Stats Can. But all the data
12 from every US and Canadian source, including Nova
13 Scotia, British Columbia, and Ernst & Young, the
14 industry study from 2004 says there's a huge number of
15 repeat borrowers. That is what the business runs on.

16 So it becomes a debt trap for many
17 borrowers. Not for all, but for many. Furthermore,
18 many of those one (1) time borrowers may in fact be
19 borrowing from several different companies but the
20 databases, other than a very few American states, do
21 not permit identification if they went to a different
22 company. That is -- we just know if you borrowed from
23 the same company.

24 And so the lenders depend on the repeat
25 business. Ernst & Young's original study, most of

1 which is -- is not something I wish to rely on because
2 of its errors, but there's reason to question the
3 statements made by the lender -- by the lenders then
4 and now that it's a lot easier to process a loan to
5 somebody that you already know.

6 We've heard from the descriptive
7 material from the qualitative research that they love
8 going in, that people recognize them. Well, of
9 course, that means it's fast. It's easy. Not the
10 first time, but there are not many first time
11 borrowers.

12 So what do we know about the market?
13 There is no meaningful price competition.
14 Interestingly, that was reinforced tremendously
15 powerfully yesterday. So pre-regulation rates, Money
16 Mart, complex fee schedule, average loan cost was
17 about nineteen dollars (\$19) per hundred. Now, you
18 don't want to go into how Money Mart used to calculate
19 its fees. We -- we'll be here all day figuring out
20 the details.

21 But, you know, so you'll have to trust
22 me that the average loan would have been about
23 nineteen dollars (\$19) per hundred. Cash Money at
24 that time was charging a flat twenty dollars (\$20) per
25 hundred. Okay. And Cash Money was here and it was in

1 Ontario.

2 Ontario regulated twenty-one dollars
3 (\$21), some other provinces at twenty-three (23). So
4 what did Cash Money and Money Mart, who were operating
5 quite happily at nineteen (19) and twenty (20) do,
6 their rates are at the maximum in those provinces now.

7 However, you saw an even more striking
8 example of that yesterday from the young lady from
9 Policis. Because what the young lady from Policis
10 said was, People are just flooding into the internet.
11 Everybody is borrowing the internet. There's hardly
12 anybody in the stores anymore. And the internet is
13 extremely dangerous and they're charging far higher
14 rates.

15 So apparently if you charge higher
16 rates you get more business. This does seem to be
17 rather different from what we learned in basic
18 economics, that if you charge higher rates people
19 won't buy your product. But we are told, certainly at
20 least from the evidence presented by the CPLA, that
21 higher prices mean that people will buy more of your
22 stuff. Somehow I'm not sure how that works.

23 It does seem to suggest there's no
24 price competition. Interestingly, the young lady did
25 not discuss the United Kingdom. The United Kingdom

1 only recently regulated -- I'll come to the UK in a
2 minute, but they only recently regulated and yet the
3 evidence that I have from Money Mart -- or rather from
4 Dollar Financial and the evidence that she presented
5 says that most of the lending in the United Kingdom
6 was online before there was any regulation.

7 Her argument was that regulation drives
8 people online, but it doesn't seem to work that way in
9 -- in the United Kingdom, they were there. They went
10 online long before there was any regulation. The
11 United Kingdom, quite frankly, was a wide open cowboy
12 market prior to regulation.

13 MS. SUSAN PROVEN: I just want to
14 refresh my memory, didn't you say back in 2008 that in
15 the United Kingdom it was door to door? That was a
16 lot of door to door knocking.

17 DR. CHRIS ROBINSON: Yes, what we
18 understood was and -- was doorstep lenders. And what
19 doorstep lenders do is they literally turn up on your
20 doorstep. And we also discovered -- and, I mean, I
21 can't present the evidence now, we presented it then,
22 what was happening sometimes was that the doorstep
23 lender turned up the day after a building inspector
24 turned up on your doorstep and said, If you don't do
25 this or that to your -- to your building here, you're

1 in violation of council standards and you are in deep
2 trouble, and you need to do these renovations.

3 And then the next day the lender is
4 there with the money so you can afford the -- the
5 renovations. So there's a -- furthermore, you've all
6 heard of higher purchase or rent to own,
7 easyfinancial.

8 It is no coincidence that easyfinancial
9 was originally established by Cash Door Financial, by
10 Mr. Gordon Reykdal, and it's the same principle, very
11 high interest rates for immediate ownership of
12 something.

13 So, yes, the United Kingdom seems to
14 have a longer tradition. I could talk about what
15 Canada had in the past, if you like. It was somewhat
16 different, but -- so the UK's kind of a bit different
17 from us.

18 So in the United States, some states
19 banned, almost all the rest regulate. Okay. So the
20 commonest rate cap is fifteen (15) per hundred in
21 terms of how many rate caps you see. Some are lower.
22 For example, Michigan, my original presentation said
23 Mississippi. I'm sorry, I should have said Michigan.
24 Mississippi is higher.

25 Some are around Manitoba rate and some

1 have no limits. Missouri has a rate of 75 percent.
2 That's seventy-five dollars (\$75) per hundred, okay?
3 In Missouri, the rates are not that high, but they are
4 higher than the rest of the country.

5 MR. BYRON WILLIAMS: Can I just stop
6 you here just for the purposes of -- on your paper
7 PowerPoint or the version you were given yesterday,
8 this is the -- the sentence that was edited. So we
9 have provided that edited -- this is the version that
10 now appear -- appears on the official exhibit.

11 Dr. Robinson, I'm sorry to interrupt.
12 I just wanted to --

13 DR. CHRIS ROBINSON: It doesn't change
14 anything else I'm saying. Plus, you have the complete
15 table. The reason that I created that table last
16 night was because I recognized that the table, my
17 Appendix 3, it would have been more helpful to
18 everybody if we actually had the rules laid out as
19 opposed to how much it would cost for a three hundred
20 dollar (\$300) loan.

21 I found one (1) error in the PEW
22 tables. The young lady from Policis had some errors.
23 She, for example, claimed that Washington is not --
24 doesn't have any payday loans, and that's not true.

25 She also had the wrong rates for -- for

1 Florida. You remember she spent some time on Florida,
2 but she actually has the rates wrong, but I have them
3 correctly there. But none of these are major
4 differences. You get the picture of -- for -- for the
5 United States. Okay.

6 There are lots of stores and states
7 with a fifteen dollar (\$15) cap and lower, and you can
8 see that from my -- from the Appendix 3 to my report,
9 all kinds of them, okay?

10 So they are apparently, if we use what
11 we call positive as economics, that is, if they're
12 running stores there, they must be making some money
13 to keep going, and so they're happy at fifteen (15).

14 There is not as much corporate
15 concentration as Canada. Again, there's a lot of
16 private companies. It's hard to tell, but the biggest
17 lenders there, there's nobody like Money Mart.

18 Money Mart, which is owned by an
19 American company, is bigger. It's -- sorry, the
20 Canadian operation is far bigger than the US company
21 that owns it. Money Mart dominates Dollar Financial's
22 results, as you'll see.

23 So we have much more concentration
24 here, and that happens in some industries. Some
25 industries, it's the reverse. The United States, for

1 example, has, you know, many, many banks, and we're
2 concentrated. But in other areas, we're -- you know,
3 so it's -- it's not something you can assign to the
4 country. It's just the way it is.

5 The loan volume per store generally is
6 lower than Canada on average, quite a bit lower in
7 some cases. Rhode Island is perhaps an -- an
8 exception. It has loan volumes more like Canada, but
9 it has very tight loan limits, and therefore there are
10 only a few stores. Rhode Island is not a good place
11 to be a payday lender.

12 UK regulation, .8 percent per day. So
13 on an average Canadian loan of twelve (12) days, this
14 would be nine sixty (9.60) per hundred, way below what
15 -- what would be sustainable in Canada.

16 It seems -- and I just -- I simply
17 don't have better data. And of course, the young lady
18 from the UK didn't provide us with any. It seems that
19 more of their loans are going for a month for some
20 reason. Maybe they're only paid monthly, I don't
21 know, in which case, it would then be -- the -- it
22 would then be twenty-four dollars (\$24) per hundred
23 for a month.

24 But of course, if you borrowed twice in
25 Canada, in any jurisdiction in Canada, you'd pay more

1 than that twenty-four (24). So it does seem that the
2 UK rates are lower than Canada's, but it's -- it's a
3 little -- you know, you can't perfectly compare them.

4 And I don't know whatever the rules are
5 going on. Furthermore, it's mostly online there. At
6 least most of the evidence we have says that,
7 including my own evidence.

8 There are stores -- for example, Dollar
9 Financial, I had to go and count on the website. But
10 Dollar Financial has -- Money Shop has two hundred and
11 twenty (220) outlets, physical outlets, in the United
12 Kingdom which includes Northern Ireland, okay, mostly
13 in the large cities.

14 So clearly not the same penetration
15 that there is in -- in Canada or the United States,
16 but quite a lot of them nonetheless. And of course,
17 the UK population is much more concentrated.

18 More companies -- and I can't give you
19 numbers, but I started searching the net. More
20 companies seem to be offering instalment loans. You
21 look for payday loan UK and you find instalment
22 companies offering -- saying we'll pay to lenders.
23 And then you go to the website, and they're offering
24 an instalment loan.

25 I did not try to get all the details of

1 all of these things. There's -- you know, there are
2 only so many hours in the day.

3 Profitability in other jurisdictions.

4 Okay. We don't have a lot of data. This is the best
5 I can give you. The operating margin of Dollar
6 Financial -- and I've defined it there. I realize
7 that only the boring few accountants around here are
8 enjoying seeing this sort of stuff, but I'm one (1) of
9 them.

10 So earnings before interest, taxes, and
11 arbitrary allocation of head office costs divided by
12 total revenue. That's how they're defining it.
13 That's how I use their definition. I could, of
14 course, have redefined it.

15 And 'retail' means the stores. So
16 their internet business is assigned entirely to a
17 separate segment, which is quite reasonable, right?
18 Who knows what country it's in. However, if you use
19 another part of their website, and I think I put this
20 in one (1) of my Information Request responses, you
21 can discover that there's very little internet lending
22 for -- for Dollar Financial in the US and Canada, but
23 lots of in UK and Europe.

24 You don't know whether it's UK or
25 Europe or both, but there's very little internet

1 lending. It's -- I think it's less than 10 percent of
2 their total volume is internet lending in Canada and
3 the US. And they're a very well-organized company, so
4 it does bring into question some of the estimates
5 we've heard about the -- how everybody's borrowing on
6 the -- on the net, especially since the store volumes
7 don't seem to be declining.

8 And you notice now -- look at the
9 profit rates. Essentially, Canada's double everybody
10 else. They're making a tonne of money. In fact,
11 Canada is supporting Dollar Financial, that's it. Why
12 do you think Loan Star bought it? They bought it
13 because they can get high profits out of Canada.

14 Okay, and take a look at that. Forty-
15 nine fifty-one fifty (4,951.50), operating margins
16 like that, I don't know any business that gives you
17 that kind of an operating margin, frankly, okay, and
18 that's with the supposed regulation that's in
19 operation.

20 Of course, you're aware of the rates,
21 17 percent Manitoba, 23 percent in your neighbours to
22 the west, 21 percent in Ontario, twenty-two (22) Nova
23 Scotia, and twenty-five (25) PEI. And New Brunswick -
24 - it's on my table. I can't remember what New
25 Brunswick is, but they haven't been -- they haven't

1 done it yet. Everybody's lending in New Brunswick,
2 but it's actually not legal.

3 THE PANEL CHAIRPERSON: All right,
4 just can I ask you a question?

5 DR. CHRIS ROBINSON: Yes.

6 THE PANEL CHAIRPERSON: It's probably
7 not quite relevant at this time. I was going to ask
8 it earlier. But is there any correlation between
9 Manitoba having higher -- a higher number of payday
10 borrowers, which I understand from some of the
11 statistics that were shown, how they have -- maybe I'm
12 incorrect in thinking that, that more people borrow
13 money from --

14 DR. CHRIS ROBINSON: Well --

15 THE PANEL CHAIRPERSON: -- payday loan
16 and -- and then -- and the slower -- and the lower
17 interest -- or, you know, dollar amount for one
18 hundred (100)? Like, is there any correlation that we
19 would have more Manitobans borrowing because of the
20 lower --

21 MR. BYRON WILLIAMS: And I'm -- Madam
22 Chair, I -- I just want to confirm. And then you
23 might be inviting responses from Dr. Simpson and --
24 and Buckland, and that's totally okay. I would
25 suggest it if you -- I just want to make sure that I

1 understand your question. And I believe that you're
2 referring to the SFS analysis of Dr. Simpson that
3 showed a -- a relation -- a higher than average payday
4 loan use in Manitoba.

5 Have I got the ques --

6 THE PANEL CHAIRPERSON: That is
7 correct.

8 MR. BYRON WILLIAMS: Okay.

9 THE PANEL CHAIRPERSON: But I could
10 hold that question and --

11 MR. BYRON WILLIAMS: No. I think it's
12 quite appropriate to ask it of the -- the witnesses
13 whenever -- and it's going -- I would --

14 THE PANEL CHAIRPERSON: Yeah.

15 MR. BYRON WILLIAMS: -- if -- if --

16 THE PANEL CHAIRPERSON: Okay, thank
17 you.

18 DR. WAYNE SIMPSON: Well, I said I
19 wasn't going to speculate on what the reason was for
20 the Manitoba result, but there are, you know, some
21 possible factors. And the fact that loans are -- are
22 cheaper here than in other provinces that regulate
23 would be consistent with price theory if you found
24 that in fact, people used them more.

25 But to that extent, that would be --

1 mean that payday loans are pretty sensitive to price,
2 so I wouldn't -- wouldn't want to exaggerate that --
3 that influence, but it -- it's consistent with what an
4 economist would predict based on -- on price alone,
5 yeah.

6 THE PANEL CHAIRPERSON: Just as a
7 follow-up. The reason it had occurred to me earlier
8 was because Mr. Robinson had indicated that people
9 would not go for higher paid loans on the internet.
10 Like, why would they do that? They would go for a
11 lower rate. Your comment was that -- it sort of
12 struck me...

13 DR. CHRIS ROBINSON: I -- I --

14 MR. BYRON WILLIAMS: And just -- oh,
15 sorry, go --

16 DR. CHRIS ROBINSON: I -- I agree with
17 your -- or I sympathize with your difficulty in
18 putting these pieces together. You may wish to think
19 about whether -- how -- which evidence you wish to
20 rely upon.

21 Mr. Shemski (sic), I couldn't actually
22 see him physically, but he testified -- he spoke
23 yesterday. 'Testify' is the wrong word, but he spoke
24 yesterday. And, of course, he referred to the fact
25 that -- that Alberta's rates are -- are much higher

1 and...

2 But I didn't get the impression from
3 any of the evidence from either Ms. St. Aubin or Dr.
4 Buckland that that was actually what's driving their
5 clients, their -- or sorry, their -- their subjects.
6 Rather, what's driving them is -- well, you -- you saw
7 the factors. I don't need to repeat them.

8 Okay. Okay, let me continue. How do I
9 get 15 percent because we have to remember what I'm
10 talking about. I've got three (3) recommendations.
11 It's a classic regulatory model such as you've seen
12 for Hydro, okay, or -- or anything else that you
13 regulate here. The operation must be efficient.
14 There's no excess costs allowed.

15 Money Mart is my starting point partly
16 because that's the data that I can get, although I am
17 going to show you something else shortly. So what I
18 do is I model one (1) store and throw everything into
19 it. So I pick -- this is a classic way that -- that
20 economists work, and -- and I am technically an
21 economist as well though I hate to admit it.

22 And that is you put your head office
23 costs, everything that belongs in one (1) store -- you
24 just focus on one (1) store. So then you get your
25 chain by multiplying by two (2) or a hundred (100), or

1 five hundred and seventy-four (574). So all values
2 include a sha -- a share of chain costs.

3 The end result in a regulatory model is
4 no excess profit, that's what you're looking for,
5 after you pay off the capital providers. So everybody
6 has to get their fair share. If we go -- go back to
7 the earliest days of economics, land, labour, and
8 capital.

9 Now, as it happens I believe that the
10 ecosystem is the fourth part of that that's not
11 treated properly. Fortunately we don't have to worry
12 about that here but you certainly do have to worry
13 about it in some of your hearings. I haven't seen any
14 evidence that payday lenders are particularly
15 destroying the ecosystem.

16 So how do I justify using this model?
17 And there's an important -- some important issues here
18 that I have to deal with because this is not a
19 monopoly. And you're, of course, accustomed to
20 dealing as regulators with monopolies, and this is not
21 a monopoly although Money Mart is trying to make it
22 into one.

23 So there's an ethical justification.
24 We have seen so much evidence about the borrowers that
25 they don't have the kind of power of choice that as --

1 as if they are facing a monopoly, okay. And there's
2 no price competition. So consequently we have --
3 without a monopoly we have the same sort of behaviour
4 as if there were a monopoly in many ways. We don't
5 see them fighting on price.

6 And the economic justification is a
7 classic one. If we're in the situation -- if the
8 industry is not competitive, we regulate so that it
9 doesn't earn more than the fair return on what it
10 invests. So this is just what you've seen before. I
11 am not actually introducing anything new.

12 It's always been rather -- a puzzle to
13 me that I seem to be the only person writing about
14 payday lending who has ever done this. I have no idea
15 why they're not -- I've not seen it anywhere else. I
16 don't know why.

17 So how do I get there? So what do I
18 have to do? This is going to start getting less
19 exciting and more nitty-gritty and more boring here.
20 I -- I hope you're up for this.

21 We estimate the volume, or range of
22 volume, okay. How much loans -- how many loans you're
23 making, how big are they, et cetera. We figure out
24 all the cash costs, which in the industry -- and
25 there's a problem with doing this but it's expressed

1 as the operating dollars or dollars operating per
2 hundred loan volume. It's how it gets expressed.

3 Now, there's a problem with that and
4 the problem is the scale because, of course, it should
5 decline as you get bigger. And that's why I use Money
6 Mart because it's big. How much do you have to
7 invest? How much money do you have to put up to run
8 this business? I already told you it's not much.

9 We estimate the cost of capital as a
10 rate, as a percentage rate of return. That's what you
11 say -- and this is a firm model, so it is what you
12 call a weighted average cost of capital. So it puts
13 all capital providers -- which in this case is simply
14 debt and equity. There's nothing fancy about it. And
15 -- oops, I got careless here.

16 That should be number three (3) times
17 number four (4). I'm sorry, my typing. Okay. So it
18 should be number -- the cost of capital times how much
19 you invested.

20 MR. BYRON WILLIAMS: And -- and just
21 for the purposes of the court recorder, Dr. Robinson,
22 so we're looking at the slide 'how do I get 15
23 percent' and in terms of item -- item number five (5)
24 you're saying that instead of twenty-three (23) times
25 four (4) on that page, it should be three (3) times

1 four (4)? Is that --

2 DR. CHRIS ROBINSON: Yes.

3 MR. BYRON WILLIAMS: -- correct?

4 DR. CHRIS ROBINSON: Numeral three (3)
5 times numeral four (4), okay. Right, thank you. If I
6 -- I -- and I suppose I could just go out -- I could
7 go back into my PowerPoint and change it, but.

8 And so then what price -- so what we're
9 left with is instead of creating an income statement
10 saying, What's the profit? We say, The profit is
11 zero. What price do we stick in at the top? It's
12 just -- this is algebra, right, this is grade 9
13 algebra.

14 You start with the price of zero and
15 now you solve for what fee you put in. That's all it
16 is. Okay. Just think back to grade 9. Okay. And
17 that is what you have seen in all of your regulatory
18 hearings. So you're actually much more familiar with
19 this than I am on -- on a daily basis.

20 Another way to explain this, let me go
21 into my students valuing Dollarama. You value a
22 company by discounting all -- all the future cash
23 that's going to come in, and it's cash, and I will
24 come back to that point. And you talk about free
25 cashflow, which is the amount that you have to invest

1 in order to -- or sorry, the -- the amount that's left
2 over after you've paid all the cost, all the things
3 you have to do to keep running.

4 Revenue minus whatever you spend to
5 keep the business going, okay. You can't have
6 cashflow forever unless you reinvest. So this means
7 additional working capital, additional capital
8 expenditures, whatever you have to do. This is,
9 again, classic valuation. This is, you know, I teach
10 this. I've been teaching this for over thirty (30)
11 years. It's the standard stuff.

12 The regulatory model turns the cost of
13 capital into an expense line. Instead of treating as
14 what's left over, we treat it as an expense line. So
15 we deduct it as well in order to determine if there's
16 some sort of free money, if this company is
17 undervalued.

18 And in a perfect market the net value
19 is zero. If the market is working perfectly the net
20 value would be zero. We have the right price. We
21 have the right fee structure. Okay. So it's just a
22 different way of explaining it, depending on how you
23 happen to understand the way I'm working here.

24 I suspect that the panel probably
25 understands it the first way, but I thought I would

1 try another one just to -- to give you another way of
2 thinking about it. So now it gets really messy,
3 because the devil is in the details.

4 So I'm going to -- let's see if I can
5 make -- let's see if I can call this up and it doesn't
6 collapse because of me and computers. I'm going to
7 call up the Excel spreadsheet, which you all have.
8 Now, let's see what hap -- let's see how this works,
9 okay. I did this last time -- or back in 2008, so.

10

11 (BRIEF PAUSE)

12

13 DR. CHRIS ROBINSON: Now I'm getting
14 kind of fancy. I call this an operating model.
15 That's a bit of an overstatement. In cla -- you know,
16 if you were evaluating a business you'd just call this
17 a -- a valuation model. Operating models are actually
18 way more messy than this, but do the same thing.

19 Hold your breath. If this doesn't work
20 then I just talk a lot more. And we're going to do
21 something that -- at this point I'm going to have to
22 ask somebody to hold -- hold counsel for the Public
23 Interest Law Centre down, because he hasn't seen this.
24 I mean, he's seen the model.

25 But I told you I was going to use all

1 the evidence presented. In my opinion, my job here is
2 not to answer to the Coalition clients, nor to answer
3 to my lawyer. It is only to provide you with my best
4 evidence on this question. So I'm going to do that.

5 Now, this is the base model that you
6 got. And let me show you a few things about it that
7 are kind of important. Okay. The first thing of
8 course is right up at the top -- oh, I know what I
9 have to do. Sorry, here. Oh, of course, everybody's
10 got this on the screen, I'm forgetting that, so you
11 can all see it. I always have my students with big
12 screens right, and then they -- they all hide at the
13 back of the classroom and they can't see anything, but
14 you can see this.

15 So now you may not be familiar with
16 Excel. I have to tell you, I'm not -- I don't do
17 fancy things. I do very simple things. So the first
18 thing to look at is at the top, the volume of loans.
19 I'll tell you how I got that. But for the moment,
20 take it that that's the volume of loans of my
21 efficient star.

22 And there are some big issues in this.
23 So let's take a look how the model works and go down
24 to -- it's -- by the way, it's simpler than it was in
25 2008, Ms. Proven, you will be happy to know, because

1 we don't have those complex fee structures. So I
2 actually had -- I actually threw a whole bunch of it
3 out. It was nice because it was really messy.

4 Look at percentage fee revenue, and
5 look at what that says. And there's a very important
6 point here. I'm sorry I have to go into such detail.
7 Do you see where it says, "one (1) minus B23"?

8 What I am doing -- if you are a payday
9 lender and you issue a bunch of loans, you issues two
10 million three hundred and forty thousand dollars
11 (\$2,340,000) worth of loans, you don't get 17 percent
12 of those loans as revenue because some of them never
13 pay you.

14 So you only get revenue on the ones
15 that pay off. So I have to reduce the revenue by that
16 amount. This is going to come up later because of
17 course, unfortunately, Ernst & Young and Deloitte
18 don't understand this, and so they have tried to
19 deduct it twice.

20 Furthermore, the bad debt rates used
21 elsewhere deducted twice if they are just input into
22 my model. I'll come back to that point, but -- so you
23 can see I'm only allowing the revenue they actually
24 get, right? And so this bad debt rate is very
25 important, okay? We all agree on that.

1 The next thing we all agree on that's
2 really important is the operating cost for a hundred
3 dollar (\$100) loan back up in line 13, okay? And --
4 oh, I shouldn't have done that. Okay. Hang on. I'm
5 sorry. You'll have to -- I'm -- well, I'm trying to
6 talk and do things and the same time, and I'm going to
7 destroy the model if I'm not careful.

8 DR. WAYNE SIMPSON: You have to click
9 away from it.

10 DR. CHRIS ROBINSON: Yeah, have to
11 click away from it. Thank you, yeah --

12 DR. WAYNE SIMPSON: You got to go back
13 now.

14 DR. CHRIS ROBINSON: Yeah. Now I go
15 back. Yeah, thank you.

16 DR. WAYNE SIMPSON: I'll just get you
17 to click away from it somehow.

18 DR. CHRIS ROBINSON: Yeah. Okay.
19 Sorry about that. Fortunately, I have two (2) people
20 who are better than I am at this, or who are paying
21 attention more carefully than I am. Okay. So we're
22 back to where we were.

23 So here is the operating cost for a
24 hundred dollar (\$100) loan, and it is a large part of
25 the costs. If you look down at the line where it says

1 what the operating cost is, it's -- you know, it's --
2 it's most of the cost as we've already seen, as
3 everybody's evidence shows, right?

4 That's where the big bucks are. To
5 open the doors, you've got to pay this. Now, the
6 trouble is it's made a fraction because we have no
7 other way to model. I could do more sophisticated
8 modelling, and I think I'm going to end up in the same
9 place. But I don't have the data.

10 I actually tried doing this years ago
11 using rent cash data, but it just -- there wasn't
12 enough of it. There is a way that I use to extract
13 fixed and variable costs. You can't do it. If the
14 industry would give me the data, I could do it, but I
15 don't have it.

16 So what we end up with down here is
17 this excess profit on line 34. And so what I'm doing
18 is I'm not actually solving equations. I fool around
19 with them. I put in different numbers and see what
20 happens. Okay? Does everybody understand that? All
21 you're doing is you're playing around with it to see
22 what happens.

23 And I could I suppose actually set up
24 equations and solve them, but -- but it just doesn't -
25 - it -- it's not very intuitive, and it's easier for

1 me to explain it this way to you and to understand it
2 myself.

3 So the average loan term is -- on line
4 7 is only to determine the receivables. I have an
5 estimate of cash on hand. That's the money invested.

6 Now, capital investment per store, I
7 used to have a lower number. I've increased it. In
8 line 19 of initial store loss, you will not see this
9 ordinarily in such models.

10 But the reality of the business is that
11 when you open the store, any small business, you lose
12 money for a while. That's why so many small
13 businesses go under. They think they'll earn money
14 right away and they don't, and they -- and the owners
15 starve to death.

16 So you have to allow that as money they
17 invested. You'd see this if you bought a store. So
18 if you went out to buy a payday lending store, they'd
19 say, Well, I'm not just giving it to you. I put my --
20 my heart and soul into this. Really what they mean
21 is, I starved for a while.

22 And so a hundred thou -- sorry, a
23 hundred thousand (100,000) seemed to me to be a
24 reasonable number to -- to allow for that. So that's
25 an investment. It's not visible, but it was there in

1 the past.

2 The regulatory deposit they have to do
3 by law. Payables, I'm just using standard working
4 capital estimates of what the payables might be. So
5 you don't pay off -- you don't pay everybody right
6 away on the store. These payables may actually be too
7 high when I look at them now, but it's -- it's very
8 difficult to tell.

9 The capital investment is not the big
10 issue here. The big issue here is the operating costs
11 and the bad debts. That's where we find out what's
12 going on in the payday store -- payday business.

13 So now this is assuming an operating
14 cost of eleven (11) bucks for a fee of 15 percent in
15 the column B, the left-hand of the two (2) columns.
16 It's assuming -- the only difference in the right
17 hand, column D, is I assumed a 17 percent, which is
18 Manitoba's current fee.

19 So if all of these numbers are
20 reasonable representations of an efficient store and
21 you go down, you see that there is a very large excess
22 profit at 17 percent, which you then multiply by the
23 number of stores, and a lesser excess profit in column
24 -- in -- for 'B' at 15 percent.

25 Now, there is no -- I can't say one

1 dollar (\$1) or ten dollars (\$10) or a hundred dollars
2 and pro -- demonstrate to you rigorously that that is
3 what the number should be, it should be within that
4 range. So you'll just have to take my -- my best
5 judgment is that anything under five thousand dollars
6 (\$5,000) up or down, negative or positive, I can't
7 tell the difference between that and zero. okay.
8 That's my judgment.

9 That's all I can give you, is that my
10 judgment is that, if you are within five thousand
11 (5,000) -- I mean, remember, I'm estimating a lot of
12 stuff here, within five thousand dollars (\$5,000), I'd
13 say they're not earning excess profit or losing.

14 Now, understand that a company that's
15 earning zero excess profit on its income statement
16 will show a positive income ordinarily. Well, I'm a
17 CPA. I know how to do things with income statements,
18 better left unsaid. So maybe they wouldn't show it.
19 Maybe they lie to the tax man. But in reality, they
20 would be earning money. They would be showing
21 positive net income because the cost of capital is not
22 deducted as an expense.

23 Now, I'm going to come back to fooling
24 around. I -- if I was fancy, I would have linked all
25 this so that every time I changed everything, all the

1 stuff on the right would change, but I didn't. I
2 actually just typed it in, ran my model over and over,
3 and you, of course, could do the same.

4 I'm going to come back to -- well,
5 okay, I'm going to come back to my arguments for these
6 numbers, but I'm going to do something. This is where
7 you have to hold Mr. Williams down bef -- before he
8 comes over and strangles me. Yesterday you heard from
9 Cash -- from Cash Money, the young lady from Cash
10 Money. I took notes because for the first time
11 somebody actually talked and gave me the numbers.

12 Now, I can show you the algebra, but
13 from this I have extracted the parameters to rerun my
14 model, and I have not done so because my job is simply
15 to give you evidence. So we're going to find out
16 together now whether Cash Money is right. I will tell
17 you that her statement yesterday is wrong; it is wrong
18 in a very fundamental fin -- result

19 She said, We're barely hanging on.
20 That's not true. Why is it not true? Because what
21 she said was, We are charging 8 percent for the cost
22 of capital. That doesn't appear on the income
23 statement. That is this notional opportunity cost.

24 They are in fact, according to her
25 numbers, which I -- one (1) of which I dispute, only

1 one (1) of which I dispute, they're in fact earning an
2 excess profit of 1 percent of revenue, and I can tell
3 you what that -- I can estimate what that is. It's --
4 they're earning an excess profit per store of just
5 under thirty-five hundred dollars (\$3,500) per store,
6 okay?

7 Now, that's within my five thousand
8 (5,000), but that's at 17 percent. So by her
9 evidence, at 17 percent her company is doing fine.
10 They are okay. Any statement to the contrary is -- is
11 purely -- well, I told you we're all telling stories.

12 Now, the one (1) number I challenge is
13 the 8 percent cost of capital. You have read my
14 original report. You have seen my response using a
15 different set. I will not try to be terribly tactful
16 about this part. Ernst & Young and Deloitte are not
17 qualified to determine cost of capital and don't know
18 what they're doing; they have done it wrong. They
19 have done it wrong by every textbook in the country.

20 I could in fact show you a textbook
21 coauthored by David Stangeland, from the University of
22 Manitoba, right here in Winnipeg that will tell you
23 how to calculate the cost of capital properly. I,
24 however, went to the most eminent authorities. In
25 fact, I checked another one this morning because he

1 whacked an email over the internet to me, Pablo
2 Fernandez, in Spain, who does annual surveys, and his
3 numbers again agree with what I'm doing.

4 So their costs of capital are too high,
5 so I'm sticking with mine. And, in fact, most of my
6 numbers show that it's less than 8 percent in real
7 terms. But let's take the numbers that Cash Money
8 gave us about operating costs. You're going to have
9 to bear with me here because you're going to have to
10 accept that I know what I'm doing for the moment. You
11 can ask me to do the algebra and show you where it
12 comes from.

13 But what she said yesterday was: 54
14 percent store cost, 25 percent bad debts, 12 percent
15 head office, 8 percent cost of capital as a percentage
16 of revenue. Now, everything has to be operated on
17 loan volume to make this work. So you have to convert
18 it, and that's what I've done.

19 Furthermore, she also said that one (1)
20 in fifteen (15) loans went bad, which is a default
21 rate of 6.7 percent, and we looked at that and we
22 said: We don't trust that, because nobody else is
23 showing that. Okay. It does not show in British
24 Columbia or Nova Scotia. It doesn't show for Money
25 Mart's results, and it does not show for Cash Store

1 the year they went bankrupt. They did a lot better
2 than that. So we don't buy it.

3 Furthermore, that is number of loans,
4 not value. And she said 25 percent bad debts. That
5 actually works out to 4.4 percent of the loan volume
6 goes bad, okay. Just trust me. I'll show you later
7 if you like. We'll go back to grade 9 algebra, okay.
8 That's about as far as my algebra goes anymore.

9 So let's put the numbers in -- oh, yes.
10 And plus, of course, from this I can also determine
11 what the operating cost is, assuming I buy that Cash
12 Money should be shipping 12 percent of its revenue off
13 to some head office some place. I -- that's -- for
14 most companies, that's pretty high. It's not as bad
15 as Money Mart -- Money Mart's results.

16 So let's try this. Okay. So I don't
17 know what the result -- I'm quite -- quite -- to be
18 quite honest with you, I do not know what the results
19 will be from this. I'm pretty sure the results will
20 show that at seventeen (17), they're fine. I don't
21 know if they'll show that they're good at fifteen
22 (15).

23 Okay. So eleven dollars and twelve
24 cents (\$11.12) is -- is what's implicit in -- in what
25 she said as a percentage of loan volume. Here's

1 the...

2

3

(BRIEF PAUSE)

4

5

DR. CHRIS ROBINSON: And that's the
6 only numbers I have to change, right? Okay. So if
7 she is correct and those are -- those are the general
8 bad debt costs -- oh, sorry, I have to change the
9 volume up here.

10

The implicit volume in her statement is
11 \$2.25 million dollars. Now, this is a subtle point.
12 My model is being run on 2013 numbers, so I sort of
13 have to try to be consistent with 2013 numbers. So in
14 2013, their loan volume would have been a little less
15 in terms of -- you know, in terms of dollar values. I
16 mean, they gained from Cash Store Financial's failure.
17 That's why their volumes are as high.

18

But if we deflate them backwards to
19 2013 to make everything else work, we might be --
20 although I guess these are current costs. So let's
21 say that it's twenty (20) -- two (2) -- have I got the
22 right number of zeros there? One, 2, 3 -- one (1)
23 more. Thank you. Yeah. Yeah, right.

24

25

(BRIEF PAUSE)

1 DR. CHRIS ROBINSON: Okay. So what
2 this is saying is that at 17 percent, if those are the
3 correct volumes, they are operating at a -- they're
4 operating within my range. In other words they're not
5 -- despite their complaints, they're okay.

6 It says that at 15 percent, she claimed
7 they would close shop. This does seem to support
8 that. Let's take a look at the thing that's causing
9 the difference, because the operating cost is very
10 different -- a little different from what I put in
11 before.

12 So instead of four point four (4.4),
13 let's see what happens if we put it in at four (4).
14 We're still -- they're still low. If I'm at three (3)
15 -- so I have to go down to 2.5/2.8 percent bad debts.
16 In other words, in order for Cash Money to continue in
17 operation, it has to do something.

18 And this is a -- this I as very serious
19 question I don't have -- I have opinions about, but we
20 don't have an absolute answer, which is: You heard
21 earlier Dr. Buckland talking about underwriting loans.
22 A real question we have to deal with, and I --
23 remember, I said these -- this is not about payday
24 lenders being predatory lenders.

25 The question is whether they ought to

1 be more careful in who they loan to because they're
2 lending to too many people who simply cannot repay. I
3 don't have an easy answer to that. This does say that
4 the bad debts, given the information that we have from
5 -- from them, that the bad debts -- and, in fact, my
6 other simulations show that, is where my other
7 sensitivities show that. Seventeen dollars (\$17) per
8 hundred, no, they got no problem.

9 What this says for Canada as a whole is
10 that maybe Manitoba -- well, Manitoba is the only
11 place that actually had proper hearings. I mean, I
12 think you should be very proud of yourselves for that,
13 because everybody else, what they did was appalling.

14 I mean, the -- the report out of
15 Ontario is pathetic. What you've done is look at it
16 right. Now, the question you have to deal with is my
17 story here. The story we're saying is that they're
18 going to have to underwrite, or you'll have to leave
19 it at seventeen (17).

20 My recommendation remains at fifteen
21 (15). That will require them, because the other part
22 is right here, what should the head office costs be?
23 So I'm going to back off this. Have you seen enough
24 of this spreadsheet or too much?

25 I mean, you do have it, so you can, in

1 fact, play around with it. Furthermore, you're free
2 to ask me questions afterwards in your own
3 deliberation. You can say, Well, not to give more
4 evidence, but hey, how did this work, what are you
5 doing here?

6

7

(BRIEF PAUSE)

8

9 MR. REGIS GOSSELIN: Dr. Robinson, I -
10 - that spreadsheet, have you -- has it been provided
11 to the Board?

12 DR. CHRIS ROBINSON: Yes.

13 MR. REGIS GOSSELIN: It has. Okay.

14 DR. CHRIS ROBINSON: Yes, everybody --
15 the Board and to the -- and to CPLA. So Mr. Cathcart
16 has -- has it. I think he's been fooling around with
17 it.

18 MR. REGIS GOSSELIN: Okay.

19 MR. BYRON WILLIAMS: Mr. Chair, just -
20 - my understanding is on or about March 29th, we sent
21 an electronic email. One (1) went from Dr. Robinson
22 directly to the PUB, and the other one went to someone
23 from CPLA, but I'm not sure -- we'll check with Dr.
24 Robinson at the break.

25 Our intention was to be able to -- to

1 answer Information Requests about it, but also for
2 others to -- to work with the numbers.

3 DR. CHRIS ROBINSON: Yes, I was
4 provided with a list of emails. There is a technology
5 problem. Legal Aid Manitoba uses Open Office. Open
6 Office corrupts spreadsheets prepared on -- on Excel
7 Windows, so I have to send it -- I had to send it
8 directly.

9 I know this is not the normal
10 procedure, but that's the only way you get it, because
11 we -- we went through this in 2008. It just destroys
12 the stuff. Okay.

13

14 (BRIEF PAUSE)

15

16 THE PANEL CHAIRPERSON: For those of
17 us in the room here that -- we have it in our Dropbox.
18 So if people are knowing it's in our Dropbox.

19 MR. REGIS GOSSELIN: Dr. Robinson,
20 could you -- could you, for the benefit of the panel,
21 explain the difference between economic rent and
22 accounting net income, and why --

23 DR. CHRIS ROBINSON: Certainly.
24 Certainly.

25 MR. REGIS GOSSELIN: -- that would be

1 not -- we don't need it -- we don't need to look at
2 accounting net income versus economic --

3 DR. CHRIS ROBINSON: Well, of course,
4 I would love to have the financial statements, because
5 I can extract all kinds of things from them. I love
6 doing that. However, accounting is based on -- mostly
7 on cash, okay, revenues, cost, wages, et cetera, but
8 also on an allocation of past historic costs, most
9 notably depreciation.

10 Buried in here actually is
11 depreciation, because oddly enough, the depreciation
12 results for Money Mart were higher than the capital
13 expenditures, which is quite unusual. Ordinarily,
14 we'd use cash flow. However, what is different from
15 this from accounting -- from accounting income is that
16 in an accounting statement, you would see interest
17 expense, actual pay during the year, plus possibly an
18 accrual that's due, but not been paid, or something of
19 the sort. And you would then see a statement of
20 retained earnings in which dividends are deducted. So
21 that's a payment to the equity holders.

22 But the dividends paid to an equity
23 holder do not represent the actual cost of that
24 capital. Equity holders normally expect in the long
25 run to get continually increasing dividends, you know,

1 get more and more. And so consequently, we adjust
2 that by saying, What's the value you expect to get
3 from your equity holding? What's the value you expect
4 to get from your debt holding?

5 And we combine that to say, Let's
6 pretend that we pay the equity holders every period
7 exactly what they earn from the company, what they --
8 what they should have expected to get. They put up
9 this money, they bought the shares, how much should
10 they expect to get? That's your required -- you know,
11 your required rate of return on equity.

12 And you turn this for the whole company
13 into a weighted average cost of capital by taking
14 appropriate weights of debt and equity so that you
15 say, What would be the total providers -- you know,
16 What would the total capital provision require us to
17 pay if we had every period to pay the economic value?

18 So now we've turned it from an
19 accounting statement into an economic statement. And
20 since we want the capital providers to get what they
21 deserve, we work -- we use market values as much as
22 possible.

23 And I have used that, for example, in
24 my information -- in tar -- in my IR, I -- I used the
25 capital asset pricing model, which is a market-based

1 model. And what's left over, then, is no longer
2 accounting income, no longer taxable income or
3 anything like that.

4 It is: Is there an excess profit? Is
5 this the -- is this operation earning more than the
6 capital providers would require in a competitive
7 market?

8 And so of course, then, you -- the aim
9 in regulatory proceedings is to get it to zero. Of
10 course, strategically, as a business, you want that to
11 be as big as possible. But of course, what happens
12 when you do that is your share price rises.

13 Is that -- is that helpful or is it
14 confusing?

15 MR. REGIS GOSSELIN: For the time
16 being, it is. I -- I seem to recall spending a lot
17 more time than that in school trying to learn the
18 difference between the two (2), but that's fine. It's
19 -- for today's purposes, it's good.

20 Now, the -- a real return of 8 percent,
21 could you comment on why that would be the appropriate
22 real return that should be used?

23 DR. CHRIS ROBINSON: Okay. Now, I've
24 written in detail about that, but let's just sort of
25 make sense of -- let's get an idea of what are

1 reasonable numbers. So one (1) reasonable number is
2 to say: What do you expect to earn on equity and debt
3 in the long run? Okay. What do you -- what do you
4 see in long-run returns on average?

5 Equity returns -- and -- and remember,
6 this is real, not nominal. That is to say, this is
7 after you deduct inflation. And the reason you deduct
8 inflation is because we're dealing with a perpetuity.

9 Next year, Cash Money, or Money Mart,
10 or anybody else, the -- everybody's incomes go up, the
11 loan values go up. Remember, you've seen from the
12 statistics, loan values are increasing, the average
13 loan size. So what happens is is that their revenue
14 rises and their expenses rise.

15 Now, in order to deal with that when
16 you have one (1) -- you just use one (1) year's
17 results and say, We're going to look at this forever,
18 is you have to make everything into real dollars, and
19 therefore, you have to use a real interest rate and a
20 real discount rate, okay?

21 So it has to be with -- with inflation
22 deducted, okay? Otherwise, you're -- you're
23 misstating. This is -- this is a classic problem in
24 valuation that occurs.

25 Dr. Brigham, one (1) of the celebrated

1 teachers and researchers in finance, relates the case
2 where he was called in to one (1) of the world's
3 largest corporations to referee a dispute between two
4 (2) divisions over a billion-dollar investment. One
5 (1) said, No, you should do this. The other said --
6 one (1) said, You should do this. The other said, No,
7 you shouldn't.

8 He relates that as far as he could
9 tell, the only reason that they couldn't agree was
10 because one (1) side was using a real discount rate
11 and the other was using a nominal, and they shouldn't
12 have been. They should have been using the same rate.

13 And so the problem here is that --
14 again, you have to take my -- I guess take my
15 expertise for it -- this is a real dollar value, and
16 therefore it has to be a real discount rate.

17 So the real rate on average in equity
18 for Canada, geometric, around 5 percent. If you were
19 to go to the Ontario Teachers Pension Plan and ask
20 them what do they hope to do in nominal terms over the
21 long run, debt plus equity, they'll tell you they
22 expect to get about 5 percent.

23 So when I take 8 percent -- and of
24 course, remember, there is a tax shield for the debt -
25 - I'm actually taking a very high -- a relatively high

1 discount rate. This is far more than you'd get on
2 most -- on most investments. And part of it's
3 financed by debt, which is tax deductible.

4 So I provide in one (1) of my
5 Information Requests a -- an alternative calculation
6 which came out to 7.4 percent. I can't remember.
7 This is eight (8).

8 The 14 percent that is being suggested
9 in other places is simply wrong. You -- you don't get
10 that kind of real rate of return on anything. A
11 broker who promises you that is cheating you.

12

13 (BRIEF PAUSE)

14

15 THE PANEL CHAIRPERSON: Okay. Thank
16 you.

17 DR. CHRIS ROBINSON: Okay. Let --
18 okay. Shall -- I mean, we can come back to this. You
19 were, after all, asking me for what I have to tell
20 you.

21 MR. BYRON WILLIAMS: And, Madam Chair,
22 it's just I'm -- I just want to make sure we're
23 mindful of the panel's rest needs, if any, so we can
24 certainly continue. I would have -- or we could take
25 a -- a brief break. I leave that totally up to you.

1 (BRIEF PAUSE)

2

3 THE PANEL CHAIRPERSON: Thank you.

4 We'll continue.

5 DR. CHRIS ROBINSON: Okay. Okay, so
6 what are the big issues? Well, you had fun with that,
7 right? Volume per store, operating costs, bad debt
8 expense and the cost of capital. And we've actually
9 already talked about some of this, so some of this we
10 will be able to move through a little faster. Oh,
11 whoops, I got to turn this back into a presentation.
12 Where did it go? Come on, behave yourself. Oh,
13 right, that's why it wasn't -- okay.

14 Volume per store, operating costs, bad
15 debt expense and the cost of capital. And it's just
16 not as important because there isn't that much capital
17 involved. Fight all you like about it; it won't make
18 much difference to the results. And I showed you some
19 simulations that showed it doesn't matter.

20 It's what we just saw, ran the model,
21 bad debts mattered. Okay, loan volume. I started
22 with Money Mart's twenty thousand -- 2013 volume. I
23 had to use their 10K because it's the only thing
24 that's got complete disclosure.

25 I estimate the volume it would have

1 captured when Cash Store Financial closed down and
2 Money Mart bought it. Everybody's volumes went up.
3 These are much higher volumes than I used in 2008, far
4 more than just inflation or growth in the market would
5 allow for. It's because -- I said this industry was
6 concentrating. This is the normal process of
7 industries. The over billed. Starbucks had to close
8 down half of its Australian operations.

9 I'm waiting for Dollar Tree and
10 Dollarama to start having to close. It's not -- it's
11 not going to happen yet. They'll over build first. I
12 don't know where all those pharmacies are going to
13 sell. I mean, just because I need a lot of drugs does
14 mean that everybody does.

15 So this is the normal process. And so
16 Cash Store Financial closed down. Money Mart bought
17 it. They might have captured 90 percent of its
18 volume. I gave a table where I guess various numbers
19 and came up with 234 -- \$2.34 million as being a
20 reasonable number to start.

21 You can put in your own numbers if you
22 like. It will make a difference, but it's the costs
23 that matter more because remember the costs are
24 expressed. Now, if they were selling 4 million in the
25 store their costs would no longer be as high.

1 Remember what I said about cost scale, so I could be
2 very wrong. This -- this industry could in fact be
3 making a lot more profit.

4 Okay, so tables 2 and 3 paid the
5 sixteen point (16.) -- sixteen (16) to nineteen (19),
6 tab 3. Go the -- give the detail. I don't think -- I
7 mean, I -- I'm happy to answer questions. I'm not
8 sure that me calling those up and going through them
9 in detail is going to help you a great deal, but this
10 is your call because I'm here to -- to provide my
11 expertise to you.

12 MR. REGIS GOSSELIN: Well, it's an
13 obvious issue because you're depending on assumptions,
14 estimations, extrapolations --

15 DR. CHRIS ROBINSON: Okay.

16 MR. REGIS GOSSELIN: -- and so on to -
17 - to arrive at a number. And --

18 DR. CHRIS ROBINSON: Would you like to
19 see it?

20 MR. REGIS GOSSELIN: But in -- but in
21 the ab -- but in the absence of -- of data that is
22 available from a cash store provider -- pard -- I'm
23 sorry, a payday loan provider, it's the best we could
24 do is my -- my conclusion.

25 But --

1 DR. CHRIS ROBINSON: It seems to be
2 reasonably consistent with what Cash Money told us.
3 Money Mart is bigger and more powerful than Cash Money
4 and it should have -- and it bought Cash Store, so it
5 -- you would expect it to have high volumes, and I'm
6 showing it with slightly higher volumes, but they're
7 in, you know, numbers that look comparable.

8 I mean, Cash Money's running four (4)
9 stores in Winnipeg, right, which is where the
10 population is, so it seems consistent. I was very
11 encouraged to read their results -- or to have those
12 results yesterday and to be able to reverse engineer
13 them to get all the numbers because I don't have a lot
14 of numbers.

15 So I think -- but, yes, I -- this is
16 the best I can do really. I think maybe the costs are
17 more of an issue. So let me -- you can come back to
18 the loan volume issue. I mean, as I said, I'm here
19 for you.

20 Cost of capital issue, I -- we have
21 dealt with this. I can -- everything I've said in
22 this slide I've already said to you, so I don't really
23 want to continue to repeat it because you asked the
24 questions already.

25 Operating costs. Okay. Let's take a

1 look at page 20 of Tab 3. Let's see if I can get it.

2

3

(BRIEF PAUSE)

4

5 DR. CHRIS ROBINSON: I thought of
6 doing this off the spreadsheet, too, and I decided
7 that was just going to drive us all crazy. So this is
8 how I drew it out of Dollar Financial. So all I'm
9 doing is taking Dollar Financial, which shows Canada
10 retail, which means, you know, Money Mart. Nothing
11 else. That's it. Just Money Mart. Money Mart with
12 no Internet lending. That -- can't put it in. Don't
13 have it.

14 So this is Money Mart. Then I do -- in
15 this -- in this -- in this respect we tend to -- all
16 of us tend to do the same thing. We allocate --
17 because there's cheque cashing and other stuff, so
18 what we do is we allocate -- and this is arbitrary.
19 You just can't get around it. We arbitrarily allocate
20 the costs based on the share of revenue.

21 So if payday lending is -- what was it?
22 It was 59.058532 percent, so 59 percent of the total
23 revenue, we allocate that to the payday costs. The
24 cost in the store is shared. You -- you can't
25 actually separate them. This is one of the issues in

1 business -- in any kind of analytic work in business
2 is how do you split out joint costs. You can't. You
3 know, you get arbitrary. I mean I've actually been --
4 started doing this work in 1974 for Shell.

5 If I had enough data, if I had enough
6 time, I could get maybe better estimates but we don't
7 have that time. We don't have that kind of data. So
8 the -- so I get the operating costs. This is not
9 allowing for returns to scale what happens if I crank
10 up the volume to 4 million, or something like that.
11 I'm just going to use this -- use this fixed number.

12 So the operating costs comes at twelve
13 dollars and one cent (\$12.01). That's using their own
14 dollar conversion rate that they have in their
15 statements. And so it's taking -- it takes out the --
16 you know, deducts income tax. It allocates head
17 office costs. You see the line that says 'allocate
18 head office costs?' I've got my curser on it. It's
19 blue -- put it in blue here.

20 So that's an -- oh, yeah, it came back.
21 Okay. So that is a very important and controversial
22 number, and I have written about that at some length.
23 The head office costs, the totally identifiable costs,
24 the stuff that's called 'other,' for -- for each
25 operating unit, and then the other 'other' that is

1 also identified is a staggering percentage of the
2 total costs, the total revenue, however you measure
3 it.

4 As an ex -- I don't remember the
5 details but I went to Cash America, a similar company
6 operating in the US, to see what they showed. And
7 that -- that is in my report. And if -- if my
8 recollection is correct, they show about a quarter
9 that value of, you know, other costs. I cannot
10 recall, and I have analyzed a great number of
11 statements, I'm a very active investor and teaching
12 this for thirty (30) years, ever seen a company with
13 that much stuff that I didn't know what it was. I
14 still don't know what it is.

15 And so I told you we're telling
16 stories. Well, the story that I see is that LoneStar
17 Financial bought Dollar Financial, and takeover
18 artists do one (1) of three (3) things, or all three
19 (3). Leaver, borrow a tonne of money to finance your
20 own takeover, and fire a bunch of people and cause
21 great suffering in the community, and all the rest of
22 it. That's one (1) model.

23 A second model is that you actually buy
24 a business that is related to some -- something you
25 already have and you can, in fact, honestly reduce

1 costs. You've seen that in Canada very recently;
2 Loblaw's and Shopper's Drugmart. The estimate was on
3 the order of two (2) to \$300 million a year of
4 reduction and costs. I can explain why. It's
5 actually a very legitimate statement, and Loblaw seems
6 to be doing it.

7 The third reason, very common when you
8 need to go private, is that you know that there's fat
9 in there. You know that the head office guys are --
10 are just blowing money, even pay -- putting it in
11 their own pockets. That they are bloated. That you
12 can get more money out of this company.

13 Well, take your pick. It's interesting
14 to note that almost all the debt for Dollar Financial
15 was located in Canada. Canada is providing all the
16 money to run Dollar Financial. And it's going to who-
17 knows-what down in Berwyn, Pennsylvania. If LoanStar
18 were to give us the statements today for Dollar
19 Financial, I'm quite confident that the so-called
20 other and other/other, and head office, and this and
21 that, and stuff I can't even -- I -- I don't even know
22 what they're talking about -- what it is, would be
23 vastly lower.

24

25 CONTINUED BY MR. BYRON WILLIAMS:

1 MR. BYRON WILLIAMS: Dr. Robinson, if
2 I could interrupt, and I'm just going to ask Diana on
3 this point because you referenced the Cash America
4 information --

5 DR. CHRIS ROBINSON: Yep.

6 MR. BYRON WILLIAMS: -- that's in your
7 evidence, I'm just going to ask her to pull up page 21
8 --

9 DR. CHRIS ROBINSON: Oh, I -- I can do
10 that right here. I'm on it, right. It's probably the
11 next page, right. Is that -- is that page 20? Where
12 did my page numbers go? There we are.

13 MR. BYRON WILLIAMS: Towards the
14 bottom then, Dr. Robinson, and that may give the Board
15 just some assistance in the comparison.

16 DR. CHRIS ROBINSON: Okay. Thank you.
17 You know my work better than I do. Yes, 6.1 percent
18 of revenue. Dollar Financial it was 29.5 percent of
19 revenue. It's getting closer to five (5) times the
20 size.

21 MR. BYRON WILLIAMS: Thank you.

22 DR. CHRIS ROBINSON: You see that --
23 you see these numbers, okay, let -- let me just
24 highlight them here. I mean, it's easy for me, right,
25 I wrote this. Okay, six (6) -- here's Cash America.

1 Other operating expenses 6.1 percent of revenue. And
2 it's other category includes quite a few expenses that
3 Dollar Financial shows separately, so it's actually
4 worse. They're hiding even more stuff that we don't
5 know.

6 Dollar Financial actually lays out
7 quite a few costs and then there's all this 'other'.
8 I don't know what the 'other' is. I -- I mean, I
9 tried to imagine what it might be other than private
10 jet planes, and, you know, and -- and luxuries and so
11 on.

12 And this -- here it is, so the sum of
13 these, 29 1/2 percent as opposed to 6.1 percent. So
14 this is the best I can do. I told you I'm telling
15 stories, but my story is that I should not be using
16 twelve dollars and one cent (\$12.01) as an efficient
17 lender.

18 If there -- if this was Manitoba Hydro
19 in front of you they would have to justify those
20 expenses. And if they said, Oh, well, we've got 29
21 percent of revenue stuff, we're not going to tell you
22 what it is, I mean, I invite you to speculate for
23 yourselves what you might say. I don't think I have
24 to say that for you.

25 Okay. So going back to my model, for

1 all the work that I did, I was using eleven dollars
2 (\$11). If you say Money Mart -- Money Mart after all
3 was an independent company. It was the giant in
4 Canada already. If Money Mart could run without the
5 head office costs, in other words, if you could spin
6 Money Mart off as a company, I bet you could, their
7 cost -- their cost per hundred would be nine (9) --
8 nine dollars and fifty-three cents (\$9.53), not eleven
9 (11), not twelve (12).

10 At nine dollars and fifty-three cents
11 (\$9.53) you could go down to a -- you could go down to
12 a rate of twelve (12) or thirteen (13) -- you could go
13 down to a payday loan fee of 12 or 13 percent. I am
14 not suggesting that that is what you should do or that
15 I can justify that, but it gives you an idea of the
16 range of what's going on here with all these hidden
17 costs that we can't see.

18 Fortunately, you have to make these
19 decisions, not me. I get to be an academic. Okay.
20 Doe everybody understand where I am? That's -- like
21 that's -- that and the bad debt are the big numbers.
22 And if we take cash -- but on the other hand the other
23 story, you saw, I -- I openly did it in front of you,
24 the Cash Door -- or sorry, Cash Money, and Cash Money
25 suggests if they really can't get below 4.4 percent,

1 even though Money Mart is at two point two (2.2),
2 don't ask me why Cash Money is so inefficient, you --
3 you'd have to ask them that.

4 If Cash Money did some underwriting
5 they could be profitable at -- at 15 percent. I don't
6 have to make that decision, you do. There's what the
7 numbers -- there's where the stories are, where the
8 possible stories are.

9 Okay. Let me return to the rest of
10 this. I've taken a very long time already. Let me
11 see where -- let me see where I am. I'll see if I can
12 remember what I'm doing. Okay. There we are.

13 Okay. Oh, yes, there was an error in
14 the way that bad debts are measured. And remember I
15 showed you that the bad debts, what you do is you
16 measure revenue by deducting the bad debt rate to get
17 what your revenue will be times the volume that
18 actually paid off. So I have incorporated bad debts.
19 The bad debt that must be used in my model is the
20 cash.

21 Okay. So, you know, I just -- I go
22 into my wallet here and -- by the way, if anybody's a
23 little short, I have some extra cash with me if
24 anybody needs a loan until -- I mean, you know,
25 Manitoba doesn't pay as well as Ontario, I understand.

1 Okay. So -- well, I trust -- yeah,
2 well, I certainly trust you more than him.

3 Okay. So I lend Dr. Buckland a hundred
4 dollars (\$100). I liked it much better when there
5 were snowy owls instead of whoever this boring -- oh,
6 Mackenzie King, or disgusting man.

7 Anyway, now the way they're measuring
8 bad debts is not the way I'm measuring them and it's
9 not the way that it fits in my model. It isn't
10 necessarily wrong. So if Dr. Buckland absconds with
11 my money, which he's not going to do, oh, I'm not so
12 sure. If he absconds with my money, how much have I
13 lost? A hundred dollars. That's what my model --
14 that's the rate my model is using.

15 So if I put up a million dollars and I
16 lose just this one (1) loan to this rotten university
17 professor, that that's my bad debt rate, fifty dollars
18 (\$50) over the volume, and that's the way my model
19 works. It's not that I lost a hundred and twenty
20 (120) because he never paid me the hundred and twenty
21 (120) in the first place. I've already deducted it on
22 the top line.

23 So, therefore, you can't use -- and
24 that's not the way they're calculating it in Ernst &
25 Young, or in Deloitte. They're calculating it as if -

1 - they say, Well, the opportunity costs, you lost the
2 revenue you didn't get. Now, I actually at one point
3 wrote out the journal entries for you, but I really
4 don't think you want me to. I do know how to do
5 accounting.

6 When you account for this properly,
7 this is all that you show your bad debts expense,
8 under general accepted accounting principles. So I'm
9 actually in agreement with the accountants here. But,
10 in any case, the way my model works is cash. It took
11 me a while to realize that.

12 So the -- the results -- the rates
13 you're seeing elsewhere, the 6 percent, et cetera, are
14 usually using that; therefore, in appropriate to use
15 in my model. If you're doing that, you'd have to do
16 their model with the full rates as if you collected
17 all the revenue, okay, and I just don't do it that
18 way.

19 So you can't -- you asked me to, and I
20 refused in fact, to put the 6 point whatever percent
21 into my model because it's wrong; that's all.
22 However, we've seen that 4.4 percent is -- is high
23 enough to cause problems. So you can have that
24 problem to deal with, not me. I'm just showing you
25 what -- what the story is.

1 Okay, and you might -- this -- I wrote
2 this before I did -- I -- I told you I did not do the
3 Cash Money calculation. You may come to a different
4 conclusion from me now. I think you should put Cash
5 Money's feet to the fire, so to speak. You will get a
6 more concentrated industry, but...

7 Oh, okay. I gave you a bunch of
8 different results depending on the inputs. Do you
9 want to look at those or have you heard enough of this
10 already? Do you want to look at what some of the
11 different results are if you play around with the
12 model? I am happy to talk about them. You had
13 enough. Okay, I -- I sympathize.

14 So I'm going to -- now, if you want me
15 to stop, I can. What I have left to talk about is no
16 more of the -- the 15 percent rate. You -- you've got
17 what I got. You've got what I got. Well, I want to
18 talk much more briefly without a whole bunch of
19 complex numbers about the installment option and the
20 loan size.

21 So we've seen all the evidence of the
22 repeat borrowing. Common sense; how can you repay in
23 two (2) weeks time if you couldn't make ends meet last
24 pay cheque? That's what it amounts to. There is no
25 more complex story than that in a very real way.

1 Colorado is not, I -- in my opinion,
2 actually meeting that, but Washington state may be.
3 Furthermore, the CPLA has proposed something that I
4 think is much like this. It's also similar to what
5 British Columbia is doing. And I think Alberta is
6 considering it, as well. I -- I could be wrong about
7 this.

8 So that what -- what do you do? Oh,
9 I'm sorry, let me go backwards here. I'll just go
10 back into...

11

12 (BRIEF PAUSE)

13

14 DR. CHRIS ROBINSON: Yeah, yeah, which
15 arrows though?

16 DR. WAYNE SIMPSON: Where are your
17 arrows? They're here.

18 DR. CHRIS ROBINSON: Yeah. Okay. So
19 actually, I wrote out Washington state in that
20 additional Tab 37 now it is, I think, so I wrote out
21 Washington state, as well, but it's very si -- it's --
22 it's very simple. They -- they don't actually specify
23 a lot. They just say that any time on or before the
24 due date you can convert to a loan if it's -- if the
25 loan is under three hundred (300), you have a maximum

1 of six (6) months to do it. If the loan is over three
2 hundred (300), three hundred (300) to five hundred
3 (500) is their limit, you have si -- you have up to,
4 sorry, three (3) months and six (6) -- I'm sorry, I've
5 got it written there. You'll have to read it.

6 The idea for Manitoba or for Canada as
7 a whole would be that what we've seen so much evidence
8 of is this what we call a bullet repayment. It's just
9 racking them, so they only actually borrowed once, but
10 the end up borrowing ten (10) times because they can't
11 pay it off each time. And they go through incredible
12 gyrations to somehow keep making ends meet, and yet
13 they actually only borrowed once.

14 Now, I don't know what this does to the
15 industry. In Washington state, the industry has decl
16 -- the size of volume has declined considerably.
17 People are indebted -- in debt, that is holding a loan
18 for a shorter period of time, but they are, of course,
19 in a single loan for longer, right? Each loan lasts
20 longer, but they don't have repeat loans because they
21 get it paid off and get out of trouble because they
22 have time to do it.

23 However, we've seen from the evidence
24 that some of these borrowers just aren't going to go
25 with that. And in fact, one (1) of the guys that used

1 to play soccer with me saw the same result back in
2 2002.

3 Michael Grant did work for the Public
4 Interest Advocacy Centre. Same focus groups they did.
5 A certain number of payday borrowers are using this
6 for behavioural purposes because it allows them to
7 control themselves.

8 We know now a whole lot more about
9 behaviour and finance than we did even ten (10) years
10 ago, and that's actually -- that's what's happening.
11 So my view is we make it an option. You have to offer
12 the option, and you make it simple, okay?

13 So I've already talked about Colorado
14 State, and some UK companies seem to be moving to
15 instalment loans as well. That's a marked evidence
16 that there seems to be a demand for them, but again I
17 don't know enough about the UK to say more than --
18 than to tell you that.

19 All right. Number 1 is what matters.
20 I could -- I'm an academic, right? We can recommend
21 stuff all over the place. We're great at doing that,
22 but I don't know what the right answer is for this.

23 I have made suggestions in there, but I
24 call them suggestions. I can't remember if I've got
25 one (1) up here or not, but this is something you have

1 to do, the -- the industry has to comment on, has to
2 discuss with you as to what they can make work, what
3 they think their borrowers will do, and it has to be
4 simple.

5 We know the -- I mean, we've seen the
6 evidence. They don't understand what we've got now.
7 None of us can quite figure out Colorado. In my
8 table, I have -- in my table that I gave to you, one
9 (1) state is left essentially blank.

10 I can't figure out what Texas is going.
11 I cannot understand what Texas is doing. I don't
12 think anybody else can either. PEW just says, Here's
13 two (2) examples, so they can't actually tell you how
14 it works.

15 I read the law and I couldn't
16 understand it. In fact, as I read the law, there
17 should be no payday loans in the state.

18 Well, if we do this to borrowers, how
19 are they going to understand? And how are we going to
20 make our payday lenders do that? So it should be
21 simple.

22 So what I suggested is you don't
23 foreseal loan -- loans. Every borrower is told
24 there is an option. They don't have to take it. No
25 more than twelve (12) months.

1 So I have a suggestion. This is a
2 suggestion. This is not, you know, I know the right
3 answer. Add the 5 percent that's now in the law.
4 Regulation 13 -- 13.1, I think, the maximum charge for
5 a loan that isn't paid off on time is 5 percent of the
6 principal. I think I contributed to the determination
7 of that back in 2007/'08.

8 Add -- so you add it. So they borrowed
9 a hundred dollars (\$100). They owe a hundred and
10 seventeen (\$117). You add five dollars (\$5) to that.
11 They now owe a hundred and twenty-two (\$122), and you
12 just divide it by the number of payments they're going
13 to make. That's a simple way.

14 It will -- of course, the longer it
15 goes, the lower the interest rate. You can't make it
16 too long or you're disadvantaging the borrowers.
17 They've got too much money outstanding.

18 But it will reduce the bad debt
19 charges, okay? And that is a big benefit for the
20 industry. Without doing any more credit checking, the
21 people will just be able to do it.

22 Well, I mean, I -- I can't tell you.
23 You have to -- you know, the -- the industry's going
24 to have to talk about this with you. And it won't
25 just be -- gentlemen, is there -- are there any payday

1 lenders here? There isn't anybody here from the
2 industry, is there? Just the -- just the -- the --
3 from the association.

4 MS. JANET DAVIS: Yes.

5 DR. CHRIS ROBINSON: Sorry, there are?

6 MR. BYRON WILLIAMS: There are, yeah.
7 Yeah.

8 DR. CHRIS ROBINSON: Okay. Well,
9 you're going to have to figure this out because you
10 know better than I do how -- how it works out there.

11 MR. BYRON WILLIAMS: We're -- we're
12 not to speak to the --

13 DR. CHRIS ROBINSON: I'm sorry.

14 MR. BYRON WILLIAMS: All right. So
15 just before we -- we go to the loan-size limit --

16 DR. CHRIS ROBINSON: Yes.

17 MR. BYRON WILLIAMS: -- I just would
18 ask Diana to pull up Exhibit 37, page 3, just for a
19 second. And perhaps we can show Colorado and
20 Washington just so you can --

21 DR. CHRIS ROBINSON: Oh, okay. Yes.
22 I don't have that.

23 MR. BYRON WILLIAMS: Well, it's right
24 here in front of us, Dr. Robinson.

25 DR. CHRIS ROBINSON: Oh, right. Okay.

1 Thank you. Okay. So you can see Colorado. If you're
2 able to actually absorb all of this, there will be a
3 test at the end. I think I've got it right, but I
4 can't absolutely guarantee it.

5 MR. BYRON WILLIAMS: And then, Dr.
6 Robinson, if you can just -- just -- I just want to
7 illustrate to the Board that there's a description of
8 both of these in this exhibit. Okay. Thank you. I
9 appreciate it.

10 DR. CHRIS ROBINSON: Okay. So there's
11 the evidence for you from what other people are doing.
12 But I'm not an expert on how you might make an
13 installment work right. Thank you.

14 Okay. Diana, can you -- I wish I had
15 your technical skill. Okay. All right. So that's
16 installment option. Loan size limit. Here is where I
17 think -- I mean, I was asked and I believe the clients
18 wanted it to go to 25 percent of net income because of
19 this problem.

20 I said leave it at 30 percent because
21 of the single repayment, okay. I gave you a table. I
22 then -- you asked for another table, so I gave you
23 more variations on the table but it all comes to the
24 same problem. Put either limit in. Can you pay four
25 sixty-eight (468) or five sixty-one sixty (561.60) if

1 you've got a net pay of sixteen hundred (1,600), and
2 that's higher than most of our borrowers.

3 You can't, right. I mean, think back -
4 - I mean, we're a middle class audience here but let's
5 just think back to when we didn't have so much money.
6 So my opinion however is that we have a problem with
7 the industry. And we've heard from them very
8 strongly. Lower limits force some borrowers to two
9 (2) lenders, and we know that more loans at smaller
10 amounts raise lender costs.

11 So I would actually be more -- I would
12 be happier to see -- knowing the 15 percent or 17
13 percent rate, I would be happier to see larger loan
14 limits with an installment option. Not larger loan
15 limits without it, larger loan limits with an
16 installment option. I actually did work out the
17 numbers when the people were doing yesterday about
18 what would actually be the amount of loan you could
19 get, what's the average loan size.

20 US loan limits are lower than ours, by
21 the way, in -- in general. And they're absolute loan
22 limits. Five hundred (500) bucks usually.

23 But I think that would -- we can't
24 solve the problems with society. I mean, these
25 problems are much, much bigger than anything we deal

1 with here in payday lending, which you've heard what
2 Ms. St. Aubin said, what Dr. Buckland said, what their
3 clients were saying. I think this would at least help
4 some of those problems to have a higher loan limit but
5 an installment option without unduly punishing the
6 payday lenders whom I've already told you I do not
7 regard as predatory, vicious owls tearing apart mice.

8 That's, of course, the Manitoba
9 Provincial flower. Lovely flower. I've never
10 actually seen it in -- in -- you know, directly. I
11 have seen owls before.

12 So I'm not going to add more concluding
13 remarks. You've had more than enough of me already.
14 So do you have more questions?

15 MR. REGIS GOSSELIN: I suppose, Dr.
16 Robinson, one (1) of the issues is that I can see
17 would be the borrower who uses repeated payday loans,
18 and which represents the bulk of the volume for most
19 of -- of the lenders, your recommendations are not
20 addressing that -- that individual who is borrowing
21 repeatedly and has ten (10), twelve (12), fifteen (15)
22 loans every year.

23 So I can see -- I can see that it would
24 help the woman who's alone with kids, and she needs a
25 few dollars to tide themselves over for -- to meet the

1 end -- end of the month. I can see that person being
2 advantaged by your recommendations, but I don't see a
3 recommendation that addresses the repeated borrower
4 because if you go with the model that you're proposing
5 there would be a limit to the amount of loans they can
6 take.

7 And -- and I guess the other
8 disadvantage I can see would be from the lender's
9 standpoint depending on volume, they would be
10 impacted, as well.

11 DR. CHRIS ROBINSON: You're quite
12 correct. I do not have an answer for repeated
13 borrowers. One part of the repeated borrower problem
14 is, however, people who are -- are, in fact -- the
15 reason they're borrowing is because they are behind
16 after the first loan, and they never recover.

17 They may not do rollovers. They may
18 not borrow immediately. But they are in so much
19 trouble that they have to keep coming back because
20 that first loan, not just the -- the interest but just
21 the -- you know, the repayment. They got -- they were
22 able to take that loan out but they can never recover
23 from that situation.

24 Now, that is partly -- could be a case
25 of people who cannot budget, who cannot manage. It

1 could be people who have lost their jobs. It could be
2 all kinds of things. We can't solve those problems
3 through payday lending. I think we can alleviate them
4 somewhat.

5 As to the effect on the industry, the
6 evidence in Colorado and Washington is that there is
7 an active payday lending industry or replacement
8 thereof. I don't recommend the Colorado model, I'm
9 recommending Washington, but it also had significant
10 declines.

11 So yes, this will force the industry to
12 consolidate. Interestingly, Rhode Island, which has
13 very low loan limits -- or very low fees, still has a
14 payday loan industry. It's just now got high volumes
15 per store. There's only twenty-nine (29) stores in
16 Rhode Island, which admittedly is still a lot of
17 stores for a little -- you know, quite a small area,
18 so it's more concentrated.

19 The only answer for, you know, smaller
20 communities in Manitoba would be that they have to be
21 -- you can't have every business supported in every
22 community unless they are doing a whole lot of things
23 at once. And nothing -- it's the volume that's doing
24 that, not anything that we do here particularly.

25 It's astonishing to me actually that

1 communities the size of The Pas and Thompson actually
2 have a payday lender. We wouldn't see them, I don't
3 think, in communities that size in Ontario.

4 MR. REGIS GOSSELIN: Now, you would
5 expect -- if your central thesis is correct, you know,
6 if the -- you're earning excess rents from a payday
7 loan operation, you would expect there'd be an influx
8 of lenders. And we're not seeing that.

9 And I -- and I -- and -- and I guess
10 I'd ask you to comment on that. Why -- why aren't we
11 seeing more lenders in the province if they're making
12 excess fun -- excess revenues?

13 DR. CHRIS ROBINSON: There's --
14 there's a first mover advantage, and this is what
15 happened to National Cash Advance. They came in after
16 everybody else was established. So if you're going to
17 come in here and get that volume, assuming it was
18 excess profits -- and clearly, I'm not saying there's
19 a lot of excess profits in Manitoba. I'm saying it's
20 somewhere between seven (7) -- fifteen (15) and
21 seventeen (17).

22 My evidence shows you can't go to 14
23 percent, for example, no matter what you do. I -- I
24 would not recommend that. The -- so what you're
25 really saying is that 17 percent is quite -- is

1 probably the equilibrium value and that, of course, is
2 possible. I've shown a lot of evidence that says it
3 may not be, but it's certainly not too far off.

4 Clearly other provinces, it's too high.
5 And we have seen considerable expansion in them.
6 However, there is the first mover advantage. In other
7 words, if you want to come into Manitoba -- now, if
8 you're Money Mart, why would you open another store?
9 You don't need to. You just push more volume to the
10 existing stores or Cash Money.

11 If you're an independent, you now have
12 to go against Money Mart. And so you are going to
13 have to starve for a few years. You may -- there may
14 be excess profits to be made, but you're going to have
15 to really fight to get them.

16 And so when it's not hugely obvious,
17 you tend not to go in. And I'm reminded of the nylon
18 example. In the 1940s, nylon got invented. In the
19 1950s, it started getting produced as a commodity.
20 And then in the 1960s, the big chemical companies --
21 if you want to produce nylon, it's -- it's a petro
22 chemical. If you want to produce nylon, you don't
23 have a little factory. You have a huge petro chemical
24 complex that produces large quantities of nylon at low
25 cost.

1 So everybody built one (1) of them.
2 You know, Carbide, DuPont, CIL, et cetera. They all
3 built one (1), and the price for nylon went to one-
4 tenth (1/10) of what it had been, and they all lost a
5 tonne of money, because, of course, there wasn't
6 enough demand.

7 I mean, now there is for nylon, but
8 there wasn't enough demand fast enough. So you see,
9 if you make a decision to go into a market based on
10 your belief there's excess profits, and three (3)
11 other people do the same, you all lose your shirts.
12 Rational small businessmen would recognize that
13 there's a real possibility of that happening.

14 Certainly Manitoba's rates are lower
15 than everyone else's, but you could be -- you -- you
16 could also -- I mean, your observation is also -- as -
17 - as Dr. Simpson's language, it is also perfectly
18 consistent with 17 percent being the equilibrium rate,
19 and therefore you should not change from 17 percent.

20 It's very clear, in my opinion, that
21 every other province is too high. Nothing I have done
22 here changes my opinion about that. But I'd be
23 willing to take an argument given what I saw from Cash
24 Money, what I just did in front of you, it is possible
25 17 percent is where it should stay.

1 I think you need installment loans and
2 -- and better underwriting. I think that's what we
3 really need.

4 THE PANEL CHAIRPERSON: Well, thank
5 you very much, Mr. Robinson, for that very informative
6 presentation. It's a quarter to 4:00. I -- we'll
7 take a fifteen (15) minute break. And then when we
8 return, I believe CPLA, Ms. Ko, will be cross-
9 examining.

10

11 --- Upon recessing at 3:44 p.m.

12 --- Upon resuming at 4:04 p.m.

13

14 THE PANEL CHAIRPERSON: Okay, welcome
15 back from our break. I'm going to now call upon Ms.
16 Patty Ko to -- from CPLA to give cross-examination.

17

18 CROSS-EXAMINATION MS. PATTY KO:

19 MS. PATTY KO: Thank you. Can
20 everyone hear me all right? Dr. Robinson...

21

22 (BRIEF PAUSE)

23

24 MS. PATTY KO: Is this better now?

25 Okay. All right.

1 So thank you very much. Dr. Robinson,
2 thank you for sharing your story with us earlier. And
3 I just have a few questions for you to augment or fill
4 in some of the questions I have about your story, and
5 I'll start with the conclusion.

6 Am I correct in understanding that your
7 concluding statement to everyone in this room is that
8 perhaps the seventeen dollar (\$17) per hundred cap
9 rate that Manitoba has in place currently is the
10 correct one?

11 DR. CHRIS ROBINSON: I have not
12 changed my opinion that Manitoba should go to a 15
13 percent rate. And the reason I've not changed it is
14 because of the head office costs that appear to be
15 buried in everything that I've looked at which have no
16 justification.

17 However, it is certainly true that
18 there are so many estimates involved in all of this
19 work, especially since the CPLA will not provide any
20 data, that 17 percent may also be the correct rate.
21 Certainly, in my opinion, there is no question that
22 any higher rate than that would be inappropriate,
23 would in fact be surely guar -- providing excess
24 profits.

25 So that means that I believe that they

1 should because of the effects of such a move go to 15
2 percent, but anywhere between 15 and 17 percent could
3 very well -- on the evidence I have presented and the
4 limited amount of data I'm able to get, could be the
5 equilibrium rate, could be the right rate; anything
6 higher than that would be too high.

7 MS. PATTY KO: Thank you. Now, if I
8 understand your evidence correctly, the basis, very
9 generally speaking, upon which you get to your
10 recommendation on maximum rate is predicated on two
11 (2) factors:

12 1. The experiences of payday lenders
13 and industries in Manitoba, Canada, the US, the UK,
14 the other jurisdictions, and

15 2. On the financial model that you had
16 spent some time speaking about, correct?

17

18 (BRIEF PAUSE)

19

20 DR. CHRIS ROBINSON: Yes.

21 MS. PATTY KO: I'm just going to spend
22 --

23 MR. REGIS GOSSELIN: I'm sorry, could
24 you -- could you repeat your question, please, the --
25 the first part of your question just to make sure I

1 understand?

2 MS. PATTY KO: I don't know if I can
3 repeat it verbatim. But generally, I was -- the
4 framework of Dr. Robinson's -- the basis upon which he
5 arrives at the maximum rate recommendation or
6 suggestion that he's looking at I -- I inquired of Dr.
7 Robinson. It was a twofold process, or two (2)
8 factors that he looked at; number 1) the payday lender
9 experiences in Manitoba, Canada and other
10 jurisdictions, and number 2) the financial model upon
11 whi -- which we had just spend some time discussing.

12 And I believe his answer was, Yes,
13 correct? And sorry, for -- for the court reporter,
14 perhaps we can make a verbal response.

15 DR. CHRIS ROBINSON: Sorry, I already
16 said, "yes." I'll say, yes, again.

17 MS. PATTY KO: Thank you. Now, if --
18 I'm just going to start with the financial model, like
19 I indicated. I just had a few questions to fill in
20 the story that you had told us.

21 Perhaps you can bring up the Excel
22 spreadsheet that you had spent some time explaining to
23 us.

24 DR. CHRIS ROBINSON: Uh-oh. You may
25 have to wait a minute, here. Let's see if the

1 computer has turned off. Yeah. You're going to have
2 to wait a minute. The computer turned off. Yeah.

3

4 (BRIEF PAUSE)

5

6 DR. CHRIS ROBINSON: Oh. Okay.
7 Diana's got it up, but that means I can't manipulate
8 it. Okay. What -- all right. What do you want --
9 what do you want to know? If I have to move around in
10 it, it may be more difficult. But what do you need to
11 know at this point?

12 MS. PATTY KO: Would it be easier if
13 we just waited for you to bring it up in your
14 computer?

15 DR. CHRIS ROBINSON: Oh.

16 MS. PATTY KO: That way you can move
17 around in it. I -- I think you'll be more comfortable
18 that way.

19

20 (BRIEF PAUSE)

21

22 DR. CHRIS ROBINSON: Diana's actually
23 coming here to do something else.

24

25 (BRIEF PAUSE)

1 MS. PATTY KO: All right. So we're
2 good to go?

3 DR. CHRIS ROBINSON: Okay.

4 MS. PATTY KO: Okay. Perfect.

5 DR. CHRIS ROBINSON: What would you
6 like me to do?

7 MS. PATTY KO: So just so I'm clear,
8 the financial model that we're looking at, the one
9 that you utilize, it produces information in relation
10 to one (1) store only, what you call the one (1) store
11 model, correct?

12 DR. CHRIS ROBINSON: It's a
13 representative store. It is a store in which I have
14 captured the entire company. That's why that
15 operating cost calculated on the other spreadsheet has
16 an allocation of head office costs in it, okay?

17 So it is -- if you multiply this by
18 five hundred and seventy-four (574), in some sense,
19 you get, you know, a representative Money Mart.

20 MS. PATTY KO: Sure. A
21 representative, one (1) store representative, correct?

22 DR. CHRIS ROBINSON: Well, no. If you
23 multiply it by five hundred and seventy-four (574),
24 you get Money Mart.

25 MS. PATTY KO: Sure, but the numbers

1 that we're looking at today apply to one (1) store
2 right before us. We're not talking about this number
3 representing all of Money Mart. We would have to do a
4 --

5 DR. CHRIS ROBINSON: No, it --

6 MS. PATTY KO: -- further
7 extrapolation.

8 DR. CHRIS ROBINSON: Well, no, but it
9 does represent Money Mart. That is to say, if I was
10 one (1) store, the operating costs would be much less,
11 because there'd be no head office in Berwyn,
12 Pennsylvania to -- to charge you something -- \$130
13 million of costs.

14 MS. PATTY KO: And I think I get your
15 point here. So what you're telling me is that this
16 financial model, the one that we're looking on the
17 screen here, the numbers represent one (1) Money Mart
18 store, correct?

19 DR. CHRIS ROBINSON: Yes, one (1)
20 store. So another way to think of it would be that
21 the -- Berwyn sends you an invoice and says, Please
22 pay us this amount for these unknown things that we
23 are supposedly doing for you, okay? So that I've
24 incorporated that invoice. It's in -- incorporated in
25 there. It's as if you paid that cash to them.

1 MS. PATTY KO: And -- and we'll get to
2 -- I understand there's a number of different
3 variables and what-not that you put into the various
4 factors. But I'm just simply trying to understand
5 what this financial model represents. That's all.
6 And I think you've answered my question there.

7 Now, we're looking -- we spent some
8 time looking at the line "Excess profit," or loss, I
9 suppose, if it happens to be in the negative, correct?

10 DR. CHRIS ROBINSON: Yes.

11 MS. PATTY KO: And you had also
12 discussed a little bit earlier on in -- in your
13 evidence that, if I put it correctly, the materiality
14 of what -- the number that shows in this excess profit
15 or loss line is a subjective decision.

16 DR. CHRIS ROBINSON: It's a subjective
17 decision in the sense that -- in some sense,
18 everything in this is -- is partially subjective.
19 There are no such things as truth in accounting or
20 truth in finance. The -- when you hear somebody
21 telling you that they're telling you the truth about
22 it, you know they're lying.

23 The -- it's my judgment that that would
24 be, given the sort of decisions I've had to make in
25 building this model, that a reasonable range of

1 outcomes is in, you know, plus or minus five thousand
2 (5,000). That I wouldn't want to say: Well, I'm
3 really comfortable at that -- that that's actually a
4 negative profit or a positive one.

5 So when I do my -- and at ten thousand
6 (10,000), I'd say: Yeah, I'm really very comfortable
7 now this is outside. That's the best I can do. Yes,
8 it is subjective in the sense that I can't point to a
9 number for it, nor can anybody else. On the other
10 hand, forty (40) years of reading financial statements
11 and investing in companies is part of what I'm doing
12 here, and modelling them, and teaching generations of
13 students how to do this. And they have now become,
14 you know, senior investment bankers around the world.

15 So in that sense, it's not subjective.
16 In that sense, somewhere back in my head is all of
17 these companies I have looked at and what mattered,
18 and how big it was before it really mattered.

19 MS. PATTY KO: So in your words, it's
20 based on your judgment, your informed judgment, if I
21 could put it that way?

22 DR. CHRIS ROBINSON: Yeah. Actually,
23 thank you, that was -- I should have thought of those
24 words in the first place. Informed judgment is a
25 better way. Yes, it's not -- you can't demonstrate

1 this number. Just, there it is. This must be the
2 right number.

3 MS. PATTY KO: And -- and your number
4 at the materiality level is plus or minus five
5 thousand (5,000)?

6 DR. CHRIS ROBINSON: I should point
7 out, by the way, that my doctoral dissertation was on
8 materiality, so I have actually quite some experience
9 with this.

10 MS. PATTY KO: And -- and that's
11 great. Dr. Robinson, I -- if I -- if I'm correct, I
12 understood you were here when the representatives of
13 Cash Money and Money Tree gave -- presented, correct?

14 DR. CHRIS ROBINSON: That's correct.

15 MS. PATTY KO: And if I understand
16 their evidence, your -- their evidence, and I'm -- is
17 your understanding of their evidence that at, for
18 example, 15 percent, they would be operating at some -
19 - a level unacceptable to them?

20 OBJ MR. BYRON WILLIAMS: I'm just going to
21 object just the way -- the way the question was
22 phrased. It -- I would object to its characterization
23 as evidence. It was a presentation, if it would have
24 been in an audited form. So if -- if the question
25 would be rephrased as, In their presentation, we would

1 not object to the question.

2

3 CONTINUED BY MS. PATTY KO:

4 MS. PATTY KO: And that's fine. I can
5 certainly rephrase the question.

6 Dr. Robinson, you were present when the
7 representatives of Money Tree and Cash Money
8 presented, correct?

9 DR. CHRIS ROBINSON: Yes, I was.

10 MS. PATTY KO: And you understood that
11 in their presentation, they indicated that at 15
12 percent, their operations would be operating at a
13 level unaccept -- unacceptable to them. Is that
14 correct?

15 DR. CHRIS ROBINSON: You'll have to
16 give me a minute because, of course, I took notes, so
17 I'm reading my notes.

18 MS. PATTY KO: Sure.

19

20 (BRIEF PAUSE)

21

22 DR. CHRIS ROBINSON: I do not have any
23 note about Money Tree having made such a statement. I
24 do not recall Money Tree having made a specific
25 statement of that. They made much more generalized

1 statements. It is possible that Money Tree said that,
2 but that is not what I took from the presentation, so
3 I can't honestly say that -- that that was what I
4 heard.

5 I have already explained why on the
6 face of the evidence that -- that Cash Money -- the
7 statement from the young lady from Cash Money was --
8 I'm sorry, I've forgotten her name --

9 MS. PATTY KO: Melissa Soper, I
10 believe.

11 DR. CHRIS ROBINSON: Melissa Soper?

12 MS. PATTY KO: Correct.

13 DR. CHRIS ROBINSON: Yeah, okay.

14 Well, I'm -- I'm getting old, you know. That her
15 statement was, in fact, on the face of it, her
16 statement about costs and what they meant was, in
17 fact, incorrect. Just on the face of it.

18 But she said they would -- yes, my
19 notes say she said they would not operate at 15
20 percent, and I don't take such statements at face
21 value. So the Board and you have, in fact, seen what
22 I made of that, so you can draw your own conclusions
23 from -- from that. That is that it may well be true,
24 or it may not be true, depending on certain factors in
25 her estimates, since I've already demonstrated that

1 she was, in fact, incorrect in even understanding the
2 nature of -- of an economic grant.

3 MS. PATTY KO: And -- and we might
4 have a discussion about that later. I understand the
5 representative from Money Tree is actually still
6 present, so we -- my understanding, and again, this is
7 just for your information, I have notes indicating
8 that if it was at 15 percent, they would be operating
9 -- they would be looking a los -- at a loss of 'X'.
10 And that's my understanding, so that's different from
11 your understanding, I see.

12 DR. CHRIS ROBINSON: No, I'm -- I'm --
13 I don't have any notes that say that, so I don't
14 recall, so I -- I can't testify that -- I mean, I am
15 under oath, unlike them, so I can't actually say that
16 I remember that -- that she said that since I don't
17 remember it.

18 MS. PATTY KO: And --

19 DR. CHRIS ROBINSON: You may -- I'm
20 not denying what you're saying.

21 MS. PATTY KO: And -- and that's fine,
22 Dr. Robinson. My point simply is, again, we're
23 talking about materiality of this number, this excess
24 profit number that we're looking at. You've indicated
25 that you're looking at five thousand (5,000) as your

1 judgment, correct?

2 DR. CHRIS ROBINSON: Yes.

3 MS. PATTY KO: And would it be fair to
4 say that there's certainly two (2) other opinions out
5 there on their judgment as to what materiality is?

6 DR. CHRIS ROBINSON: We're not talking
7 about the same thing. I mean, when I'm talking about
8 materiality I'm talking about how accurate what might
9 be reasonable bounds of accuracy. You know, for
10 example, heard Dr. Simpson talking about the
11 statistical confidence interval of his work, again,
12 using 5 percent, interestingly.

13 These number five's (5's) seem to turn
14 up a lot. The -- that's a standard way of -- of
15 looking at it. Now, you see the fortunate thing in
16 statistics is it's this -- it pretends to be this more
17 cut and dried mathematical field and so they can
18 specify things like that.

19 So all we're talking about is not
20 whether five thousand dollars (\$5,000) matters to you
21 or me, but whether my estimates are reasonably -- are
22 -- are significantly different from zero. In other
23 words, is a difference of five thousand (5,000) big
24 enough for me to say its definitely not zero.

25 That's what we're saying. I am not

1 making a statement about how much a certain amount of
2 money matters to somebody. I think you're -- I think
3 you are misinterpreting what -- what I said in the
4 presentation. So perhaps I didn't explain it clearly
5 enough. And I don't know if the Board -- maybe I did
6 not explain it to the Board.

7 I'm worried about whether or not I got
8 it right, so to speak.

9 MS. PATTY KO: And -- and --

10 DR. CHRIS ROBINSON: You seem to be
11 worried about whether that amount of money matters to
12 somebody and that's a different question.

13 MS. PATTY KO: Well, and -- and maybe
14 it is, maybe it isn't. We -- and we'll leave it at
15 that. Dr. Robinson --

16 MR. REGIS GOSSELIN: Dr. Robinson, if
17 I could intervene for a second, we just looked at the
18 transcript and it -- the reference I think that's
19 being made to the comments by Ms. -- it's on page 166.
20 And -- 166, like 9 to 15, in case you're wondering.

21 And then made the statement that:

22 "A reduction in the Manitoba rate to
23 fifteen dollars (\$15) per one
24 hundred dollars (\$100) would
25 represent almost 12 percent

1 reduction revenues. At this -- at
2 this rate our Manitoba stores would
3 not generate a profit."

4 DR. CHRIS ROBINSON: Okay. Yes. I
5 don't have those transcripts, but I mean, I'll accept
6 -- thank you.

7 MS. PATTY KO: Thank you, Chairperson,
8 for clarifying.

9 MR. REGIS GOSSELIN: I want to explore
10 -- I do -- I do want to explore this notion of the
11 five thousand dollars (\$5,000). It is related to the
12 recommendation about fifteen dollar (\$15) -- fifteen
13 dollars (\$15)/seventeen dollars (\$17).

14 At a materiality level of roughly lower
15 than a quarter of 1 percent in terms of the five
16 thousand dollars (\$5,000), whether or not it's five
17 thousand (5,000) or ten thousand (10,000) or fifteen
18 thousand (15,000) range, why did you select five
19 thousand (5,000) in particular?

20 DR. CHRIS ROBINSON: That's a really
21 good question. Let me think about that for a minute
22 as to what it was that I was looking at.

23

24 (BRIEF PAUSE)

25

1 DR. CHRIS ROBINSON: What I'm looking
2 at is when I do sensitivity on this or any other
3 valuation model, I mean it's five thousand (5,000)
4 relative to something else, right. If I'm measuring
5 billion dollar companies, clearly numbers are bigger.

6 And what you find if you -- and I'm
7 sorry I cannot give you nice cute economic terms, I
8 just fool around with the numbers. I say, what is
9 reasonable for all of these different inputs and what
10 combinations make sense and I keep putting them in.

11 And I start to find that the most
12 reasonable combinations are circling in -- you know,
13 coming around zero and then you get big jumps. And
14 what are big jumps.

15 So if you were to look at the right-
16 hand side of -- of the -- you know, of the
17 spreadsheet, you would see that there's some, you
18 know, thirty (30) and forty thousand (\$40,000)
19 numbers. And they're the ones that are looking at it
20 and saying, Yeah, yeah, that's -- that's clearly --
21 yeah, this is not -- this is too much or too little,
22 you know, minus thirty thousand (30,000).

23 And so when I start to circle in on the
24 numbers I would find them from five (5) to ten
25 thousand dollars (\$10) would be what I'd be

1 consistently getting as the -- you know, five (5) or
2 ten thousand (10,000) plus or minus when I'm getting
3 to numbers that I actually think are the best, you
4 know, the good representations of bad debt rates,
5 costs, cost of capital.

6 It turns out cost of capital doesn't
7 matter. Volume, oddly, didn't matter a lot because
8 it's how much the costs are per volume that actually
9 causes the -- the big problems.

10 So that my judgment then was, is that
11 if it's -- if it's zero to five thousand (5,000), it
12 seems like I probably got a good measure. And I look
13 at these -- these numbers all look good to me. All
14 these look reasonable to me. And then when I go to
15 five (5) to ten (10) I say, Well, yeah, those are
16 okay. And then I actually tended to get a big jump
17 with anything I tried. And remember it's an infinite
18 number you can try.

19 There are other techniques you can use
20 for this, but they're not valid here because we don't
21 have enough statistics. And so I seem to get a jump.
22 So I'm just looking at the numbers now. I'm looking
23 forty-nine (49), thirty-eight (38), fifteen (15), and
24 the minus nineteen (19) when I changed to a higher
25 cost number, so I get these jumps and so -- out of

1 that, but I can't be more precise than that.

2 There isn't a way to be precise about
3 this. If you want precision, what you have to have is
4 thousands and thousands of numbers repeating the same
5 thing over and over again, I mean, you know, like,
6 many companies, many data points, shall we say, the
7 sort of thing that -- that Dr. Simpson gets from
8 StatsCan so that you can then focus much more tightly.

9 That's the best I can do. I mean, it's
10 a very reasonable question. It's a very sensible
11 question. And that's -- by playing with the numbers,
12 I found that when it looked reasonable, when it made,
13 you know, something sensible, it seemed to be within
14 five (5) or ten thousand (10,000).

15 So then, for example, I think a very
16 good example would be the fourteen (14). If you were
17 to look at -- can I call up on the table? Yes, I am,
18 right here. This is actually a very good example of
19 it right here. Take a look. Look at this. Look
20 where my curser is right now, okay? Now, column F,
21 this is a standard model. This has nothing to do with
22 the left side at the moment. Okay, I -- I typed these
23 in. These are not changing as I change anything else.
24 This is hard-coded, is the term.

25 So look, at fourteen dollars (\$14) fee

1 -- remember I said, in my opinion, that I do not
2 believe you can do to fourteen (14) unless -- unless
3 the head office costs are really just a total lie,
4 these head office costs are just soaking Canada, but I
5 don't think it's that bad. Well, maybe it is, but I
6 don't think so.

7 So at fourteen dollars (\$14) with a
8 twelve dollar (\$12) fee, so this is a bad case in the
9 sense that twelve dollars (\$12) is right at the max of
10 costs given history and it's a fourteen dollar (\$14)
11 fee. But look what happens. You go -- all I've done
12 is change from fifteen dollar (\$15) down to fourteen
13 dollar (\$14) fee. I haven't changed anything else.

14 The excess profit goes from minus seven
15 (7) to minus thirty (30), bang, fourteen (14) bucks.
16 It's got this big jump. Fourteen (14) bucks is not
17 sustainable unless you make big assumptions about the
18 costs.

19 On the other hand, fifteen (15) --
20 which I see all this evidence from the US and the UK
21 and so on. It seems maybe sustainable in a lot of
22 places. Fifteen (15) is within the ten thousand
23 (10,000), but this is giving that twelve (12), which,
24 as I said, I do not believe. I simply don't buy that
25 as a cost.

1 If I change that to eleven (11), the
2 seven (7) will change and it will become positive.

3 DR. WAYNE SIMPSON: Hold it. The next
4 one down, is it?

5 DR. CHRIS ROBINSON: Yes, you're right.
6 But notice it goes from minus seven (7) to plus
7 fifteen (15), so I've made a big change in cost.
8 Look, we just go down this column. Thanks, Wayne.

9 So what are the reasonable numbers?
10 Well, I've made a big change in costs, right? I've
11 gone from twelve (12) to eleven dollars (\$11) and I've
12 jumped from a negative to a positive. But I didn't
13 jump to fifty thousand (50,000). I jumped to fifteen
14 (15).

15 So out of that, if I instead made this
16 eleven fifty (11.50) instead of eleven (11), it would
17 be -- well, it'd be -- it'd be fairly close to zero.
18 So at this point, I keep on seeing five thousand
19 (5,000). I've got -- I've got so many estimates in
20 here that I can't say, yeah, five thousand (5,000)
21 matters or doesn't matter.

22 Ten thousand (10,000), I'm pretty sure
23 it matters, and be -- beyond that, but I get some very
24 big numbers. So you can see -- I think the Board can
25 see my strong conclusion that fourteen (14), unless

1 those head office costs are really faked and, of
2 course, if they have good control of bad debt, so
3 that's a lot to assume.

4 So fourteen (14) doesn't look
5 sustainable even though there are American
6 jurisdictions with -- that are running with that and
7 have lots of stores. But fifteen (15) it seems to me
8 is sustainable with reasonable assumptions. Seventeen
9 (17) is certainly sustainable.

10 As soon as I go above seventeen (17),
11 the numbers get big. They jump. And so as soon as I
12 go above seventeen (17) with any reasonable
13 assumptions, the positive -- the numbers become very
14 large. So that's how I sort of come to the five (5)
15 to ten thousand (10,000).

16

17 CONTINUED BY MS. PATTY KO:

18 MS. PATTY KO: Do we have any more
19 from the panel? That answers the question? Thank
20 you.

21 Dr. Robinson, while we're on the -- the
22 issue of numbers inputted in here, if we back up --
23 and you recall that you had inputted some numbers that
24 you hadn't tried before.

25 Can I -- can -- can I just have you

1 input those numbers again so that I see the numbers
2 clearly? I believe you put the operating costs at
3 eleven dollars and twelve cents (\$11.12).

4 DR. CHRIS ROBINSON: That's what they
5 are right now.

6 MS. PATTY KO: Okay.

7 DR. CHRIS ROBINSON: And so what we
8 were looking at before was the -- okay. So I've
9 extracted from Cash Money -- from Cash Money's
10 statement -- I don't think they actually realized I
11 could do this. I extracted their -- their operating
12 statement, okay?

13 So this is the -- using my mod -- using
14 the way my model works, this is the appropriate dad --
15 bad debt rate. This is their experienced bad debt
16 rate.

17 Now, note this is double Money Mart's,
18 so I don't know what Cash Money's doing wrong, but --
19 and my -- their -- their revenue -- sorry, their loan
20 volume -- not the revenue, the loan volume -- is -- is
21 \$2 1/4 million, okay, again based on -- on the -- on
22 her statement.

23 I can show you the algebra if you -- if
24 you want to go back to grade 9, but --

25 MS. PATTY KO: I prefer the practical,

1 and let's stick with the numbers here first.

2 DR. CHRIS ROBINSON: Okay. So -- no,
3 no. I meant how I obtained that. So I said, Now, I
4 have to reduce that slightly because I'm doing all
5 this mentally in 2013. So I thought I would take it
6 back to there.

7 I'm not sure that's actually correct.
8 I'm kind of having to do the -- remember, I did this
9 for the benefit of all of you without having done it
10 previously. But I think it's right to put 2.2
11 million.

12 In any case, I could put higher numbers
13 in there. That excess profit is going to stay
14 negative. You want me to fool around with the
15 revenue, that excess profit is going to be
16 significant. It's that 4.4 percent dad (sic) debt
17 rate that's doing it.

18 MS. PATTY KO: So let's --

19 DR. CHRIS ROBINSON: Nothing -- no
20 reasonable assumption playing around with this is
21 going to change that. They're going to be negative.

22 MS. PATTY KO: Sure. And let's just
23 look at that bad debt rate quickly. So you indicate
24 that from Dollar Financial's numbers, you have 2.2
25 percent, correct?

1 DR. CHRIS ROBINSON: Yes.

2 MS. PATTY KO: And you obtained that
3 number from Dollar Financial's form 10K filings in the
4 United States for the year ended June 30th, 2013?

5 DR. CHRIS ROBINSON: Yes.

6 MS. PATTY KO: So that set of numbers
7 that we're dealing with, the numbers that you're
8 dealing with, relate to the latter part of 2012 and
9 the earlier part -- the first half of 2013.

10 That would be correct?

11 DR. CHRIS ROBINSON: Yes.

12 MS. PATTY KO: And so you had that 2.2
13 percent number, which is the low end of the numbers
14 that we've heard in all the presentations in evidence
15 today, correct?

16 DR. CHRIS ROBINSON: Actually not.
17 There's a great deal of stuff in evidence that -- that
18 nobody's had time to read. Money Mart's numbers,
19 that's the highest Money Mart had ever reported, if I
20 recall correctly, was 2.2 percent in all of the
21 history I've looked at.

22 In 2007/'08, which you may recall was
23 also a -- had some bad times back there, they were
24 reporting 1.3 percent --

25 MS. PATTY KO: Well --

1 DR. CHRIS ROBINSON: -- bad debt rate
2 consistently. They --

3 MS. PATTY KO: Sure, but we're --
4 we're talking about the model that you used and the
5 numbers that you had put in.

6 DR. CHRIS ROBINSON: Oh, yes. No, I -
7 - I think two point two (2.2) is -- is more likely to
8 be because it's the more re -- most recent number that
9 I have that is actually audited, that has been
10 presented to me in a form that I even have remote
11 trust in to the extent that I would trust any CPA.

12 MS. PATTY KO: So -- and that was my
13 next question. Those form 10K financial statements,
14 the ones that you got the numbers from, are audited
15 financial statements, presumably prepared by
16 accounting principles --

17 DR. CHRIS ROBINSON: I'm sorry --

18 MS. PATTY KO: -- or accounting
19 professionals.

20 DR. CHRIS ROBINSON: Be cautious here.
21 10Ks are not audited. The financial statements are
22 audited.

23 MS. PATTY KO: Correct. And -- and --

24 DR. CHRIS ROBINSON: They're just --

25 MS. PATTY KO: -- perhaps I can

1 rephrase there.

2 DR. CHRIS ROBINSON: Okay. Rephrase.

3 MS. PATTY KO: The -- you pulled the -
4 - the numbers that you rely on in your model, the
5 financial model, are from the audited financials
6 statements including -- included as part of the form
7 10-K filed in the United States for Dollar Financial,
8 correct?

9 DR. CHRIS ROBINSON: No.

10 MS. PATTY KO: And so where -- where
11 do these numbers come from?

12 DR. CHRIS ROBINSON: Okay. They come
13 from the management discussion and analysis that is
14 part of the 10-K, and from the 10-K. There's a
15 combination of numbers because, you see, volume
16 numbers are not reported in the audited financial
17 statements, the volume of loans. It is reported in
18 the management discussion analysis. You'll see the
19 numbers are, in fact, in my evidence, the page
20 numbers.

21 So -- and remember I'm doing bad debts
22 as a percentage -- not of revenue but as a percentage
23 of loan volume because that's how this works. And the
24 volume numbers appear on probably page 8 of the 2013
25 10-K. It appears in the same place every year, the

1 volume numbers by segment, but they don't appear in
2 the audited financials. The bad debt expense does,
3 but the aud -- but the volume numbers do not.

4 I hadn't actually thought of that --
5 that specific issue. I have no reason to suppose that
6 there's anything wrong with the 10-Ks -- or, sorry,
7 with the management discussion analysis -- I'm sorry,
8 you're not an auditor. Management discussion and
9 analysis is not audited although presumably the
10 auditors have seen it and didn't think it was awful.
11 And there's nothing inconsistent -- I -- I have no
12 reason to -- to distrust any of this. But it's not
13 part of the audited statements.

14 MS. PATTY KO: Sure. And -- and so
15 perhaps we can leave it at this, is some of your
16 numbers are from the audit of financial statements --

17 DR. CHRIS ROBINSON: Yeah.

18 MS. PATTY KO: -- some are from other
19 parts of the --

20 DR. CHRIS ROBINSON: Of the 10-K.

21 MS. PATTY KO: -- of the Form 10-K.

22 DR. CHRIS ROBINSON: Yes.

23 MS. PATTY KO: You would agree with
24 that statement then?

25 DR. CHRIS ROBINSON: Yes.

1 MS. PATTY KO: Okay. Thank you. So
2 we have 2.2 percent on -- from the Money Mart form --
3 sorry, Dollar Financial Form 10-K, correct?

4 DR. CHRIS ROBINSON: Yes.

5 MS. PATTY KO: And you understand, and
6 you alluded to it several times, in the Deloitte study
7 for Alberta we have a number of, I believe, six point
8 eight five (6.85). Is that correct? Is that your
9 understanding?

10 DR. CHRIS ROBINSON: Well, I have
11 difficulty understanding of Deloitte at all because it
12 -- the provenance is -- is not demonstrated. And so I
13 -- I don't rely upon those numbers in any respect.
14 The provenance is not demonstrated. The method of
15 calculation appears to be incorrect. I mean, maybe
16 they did it right but I -- I -- it does not -- it
17 doesn't seem to me that way. And, of course, they
18 have no reconciliation. Furthermore, there is
19 inappropriate research methodology used in it.

20 MS. PATTY KO: And -- and, sorry, just
21 to interrupt briefly. I stand corrected. It should
22 be -- the number is six point three five (6.35).

23 Now, I appreciate you have -- you have
24 expressed your reservations about the Deloitte report.
25 Would that be correct to state that?

1 (BRIEF PAUSE)

2

3 DR. CHRIS ROBINSON: Yes, I have -- I
4 have expressed those, yeah, my reservations in -- I
5 think I have in writing. I've written so much it's
6 getting hard to remember but I believe I have
7 expressed those in writing in -- well, I wouldn't have
8 seen this originally -- in the information -- in the
9 IRs somewhere.

10 MS. PATTY KO: And -- and I believe
11 you've expressed it verbally as well today. But can
12 we agree that in the Deloitte report there is a six
13 point three five (6.35) number in there?

14 DR. CHRIS ROBINSON: Yes.

15 MS. PATTY KO: Thank you. And then of
16 course you, from the numbers that the representative
17 of Cash Money gave, extrapolated a 4.4 percent of bad
18 debt rate. That's correct?

19 DR. CHRIS ROBINSON: Extrapolate is
20 the wrong word.

21 MS. PATTY KO: Which word would you
22 use?

23 DR. CHRIS ROBINSON: I estimated that
24 that is their bad debt rate as a percentage of loan
25 volume.

1 MS. PATTY KO: Okay. But that's on
2 par with the two point two (2.2) and six point eight
3 five (6.85) that we're speaking about?

4 DR. CHRIS ROBINSON: On par with the
5 two point two (2.2) and, what was the other thing you
6 said?

7 MS. PATTY KO: Six point three five
8 (6.35) --

9 DR. CHRIS ROBINSON: No.

10 MS. PATTY KO: -- my apologies. So
11 are we talking about the same standard of measurement
12 then? We can easily plug --

13 DR. CHRIS ROBINSON: I don't -- I
14 don't believe we are. It's on a par with the two
15 point two (2.2).

16 MS. PATTY KO: Okay.

17 DR. CHRIS ROBINSON: I am simply not
18 willing to rely upon Deloitte, given that I can't
19 determine any of the provenance. So you're trying to
20 get me to agree to something I simply won't agree to.

21 MS. PATTY KO: Okay. That's -- that's
22 fine. I'm looking at the four point four (4.4) number
23 here. That seems to be a middle number between the
24 two point two (2.2) and six point three five (6.35).
25 Would you agree?

1 DR. CHRIS ROBINSON: It also seems to
2 agree with British Columbia.

3 MS. PATTY KO: Thank you. So if we
4 use the numbers that we see on the screen right here,
5 we have a profit loss of forty-four thousand two
6 hundred eighty-three (44,283) at 15 percent.

7 DR. CHRIS ROBINSON: Yes.

8 MS. PATTY KO: You would agree? Thank
9 you.

10

11 (BRIEF PAUSE)

12

13 MS. PATTY KO: Dr. Robinson, I just
14 wanted to discuss with you -- I think we all
15 understand that some of the numbers that you had
16 inputted into your financial model, you made a number
17 of adjustments to these numbers.

18 That would be fair to say? And -- and
19 I see a -- a quizzical look on your face, so perhaps I
20 can be more specific.

21 DR. CHRIS ROBINSON: I'm not going to
22 admit that I made adjustments when you don't say what
23 the adjustments are.

24 MS. PATTY KO: Right, and I was just
25 speaking in general terms, so we can go more

1 specifically. Let's take your volume number, for
2 example.

3 DR. CHRIS ROBINSON: Yes.

4 MS. PATTY KO: Okay. So if I
5 understand the report that you submitted in writing
6 correctly, you went to the dollar financial form 10K
7 again for your starting point?

8 DR. CHRIS ROBINSON: Just a minute,
9 please.

10 MS. PATTY KO: Sure.

11

12 (BRIEF PAUSE)

13

14 DR. CHRIS ROBINSON: Okay.

15

16 (BRIEF PAUSE)

17

18 MS. PATTY KO: No worries. So we've
19 brought up page 16 of your written report. Do you
20 have that?

21 DR. CHRIS ROBINSON: Yes.

22 MS. PATTY KO: Okay. So you've
23 started your loan volume number with data from the
24 form 10K of Dollar Financial once again, correct?

25 DR. CHRIS ROBINSON: Yes.

1 MS. PATTY KO: And again, those
2 numbers are for the years ended June 30th, 2013,
3 correct?

4 DR. CHRIS ROBINSON: Yes.

5 MS. PATTY KO: So the number that's
6 actually on -- or sorry, the -- the number that you
7 use is 2.34 million. That's what ends up in the
8 financial models that you give us, correct?

9 DR. CHRIS ROBINSON: Yes.

10 MS. PATTY KO: But the number on the
11 form 10K isn't actually 2.34 million, correct?

12 DR. CHRIS ROBINSON: No.

13 MS. PATTY KO: The number on -- on the
14 form 10K, what -- what you did was there was a loan
15 value of 922.94 million, correct?

16

17 (BRIEF PAUSE)

18

19 DR. CHRIS ROBINSON: Oh, I can't
20 manipulate that. Diana can you move -- could you
21 scroll down a bit?

22 MR. BYRON WILLIAMS: It's at the
23 bottom of the page if that would assist Dr. Robinson
24 and -- and the questioner.

25 DR. CHRIS ROBINSON: Yes.

1 CONTINUED BY MS. PATTY KO:

2 MS. PATTY KO: And so you divided it
3 by the number of stores and that number is four
4 hundred seventy-nine (479) to arrive at a loan volume
5 per store of 1.927 million?

6 DR. CHRIS ROBINSON: Yes.

7 MS. PATTY KO: Okay. So -- and that's
8 important it's on a per store basis. This is what
9 this model --

10 DR. CHRIS ROBINSON: It is.

11 MS. PATTY KO: -- that -- that we're
12 looking at? Okay. And so when I speak about
13 adjustments, this is one (1) of the areas where you
14 made certain adjustments to, correct?

15 DR. CHRIS ROBINSON: Yes.

16 MS. PATTY KO: And what you did, if I
17 understand your -- your report correctly is that you
18 felt that because Cash Store -- because of the Cash
19 Store failure, this number should be adjusted upwards
20 to capture what you thought Money Mart would have
21 captured in terms of Cash Store business, correct?

22 DR. CHRIS ROBINSON: Yes, since your
23 own presenter yesterday said, Well, the volume doesn't
24 go away, so presumably you agree with me.

25 MS. PATTY KO: And that would be a

1 presenter. I'm not sure if that would be my opinion,
2 but I just wanted to establish that I -- I understand
3 your report correctly?

4 DR. CHRIS ROBINSON: Yes. Yes.

5 MS. PATTY KO: Thank you. Now,
6 throughout your report and I think throughout your
7 oral evidence here today, you made a number of
8 references to Money Mart buying Cash Store.

9 That's correct?

10 DR. CHRIS ROBINSON: As far as I can
11 tell that's what they did. We have to be cautious, I
12 guess, when we say 'buy'. They clearly captured, in
13 some sense, given that -- in other words, the deal
14 was, of course, private because I can't see it. I
15 mean, they were in receivership, and these things are
16 not made as public data.

17 They announced at some point that they
18 were buying it. They took over some of the locations.
19 If I can show you, I can call up the yellow pages on
20 the screen, and you will see dozens, I believe, of --
21 I can show them just in Manitoba even, of Cash Store,
22 Instalozans, still listed. And you will find that some
23 of them are at -- that they're at Money Mart addresses
24 now, so that Money Mart -- and again, as I said, this
25 is not a nefarious practice. This is exactly what we

1 would expect them to do rationally. They're capturing
2 the business.

3 So that my expectation is that they got
4 most of the business. But certainly, given their
5 size, they would have gotten more than half of it
6 anyway, even if they hadn't bought Cash Store, half of
7 the loan volume. So that's the basis of my -- of my
8 assumptions. And my numbers, of course, circle around
9 that to attempt to get one.

10 So I didn't take the top. I didn't
11 take the bottom. I'm a typical Canadian. I always
12 take the middle value.

13 MS. PATTY KO: Dr. Robinson, are you
14 aware that on a Canada-wide basis, Money Mart
15 purchased or took over about 30 percent of Cash Store
16 locations?

17 DR. CHRIS ROBINSON: No, I was not
18 aware of that. I have not been able to locate that
19 information in the public domain.

20 MS. PATTY KO: And are you aware that,
21 on a Manitoba basis, Cash -- Money Mart purchased or
22 took over six (6) Cash Store locations?

23 DR. CHRIS ROBINSON: No, because that
24 information was not provided to me by -- by CPLA,
25 Money Mart, or Cash Store, and I've not been able to

1 find it in the public domain. It may be there, but
2 I've not been able to find it.

3 MR. BYRON WILLIAMS: Legal counsel
4 here is testifying. It is okay for Dr. Robinson to
5 accept that information subject to check if he wishes,
6 but we just have to have -- if there's something on
7 the record that demonstrates this history, that would
8 be helpful, but it is certainly open to him to accept
9 the assertion subject to check.

10 DR. CHRIS ROBINSON: Well, I'm not
11 accepting assertions at all, since they're irrelevant.
12 But since, of course, it has nothing to do with
13 whether or they captured the volume. And that's not
14 something, unless you're prepared to testify as an
15 expert in your own right, that you can actually say.

16

17 CONTINUED BY MS. PATTY KO:

18 MS. PATTY KO: And I don't think
19 that's necessary. I'm simply putting it to you, sir.

20 So, now, if we go back to the volume
21 number again, Dr. Robinson. We were just at you -- in
22 your opinion, the Money Mart number needed to be
23 adjusted to account for Cash Store captures, correct?

24 DR. CHRIS ROBINSON: No. The
25 representative store number -- I'm using Money Mart

1 because it's the only numbers I can get until
2 yesterday. The evidence that we now have in front of
3 us -- well, sorry, it's not evidence, because it was
4 not presented or allowed to be tested.

5 Let's suppose I pretend that it's
6 actually -- that it's actually reliable. Obviously, I
7 did pretend that it was reliable, since I used it.
8 Those cash money numbers are much higher than I
9 expected to see until I realized that, of course, they
10 had also captured the volume.

11 So the store -- the sales went
12 somewhere. They went to my representative store. I'm
13 using Money Mart numbers for my representation. Money
14 Mart did not need to capture them. I don't care who
15 captured them. They went to a store somewhere, unless
16 somebody wishes to present evidence to me which I have
17 not seen, since nobody's giving me any evidence that
18 they disappeared, that those people stopped borrowing
19 from payday lending stores because Cash Store went out
20 of business, and I have seen no such evidence.

21 So, in fact, it doesn't affect my -- my
22 numerical calculations at all. They just -- they went
23 to Money Mart. They went to Cash Store -- or sorry,
24 to Cash Money. They went to Money Tree. They went to
25 somebody, and I'm using -- Money Mart numbers is the

1 best I have to drive my representative store.

2 It is, of course, perfectly open to the
3 industry to actually provide me with all the numbers,
4 and then we could see, but in the absence of that,
5 it's the best I can do, but those sales went
6 somewhere. And I don't care who bought --

7 MS. PATTY KO: And --

8 DR. CHRIS ROBINSON: -- who bought
9 them, so perhaps I shouldn't have even said --
10 mentioned that point in my evidence.

11 MS. PATTY KO: Thank you, Dr.
12 Robinson. We do have to keep in mind, though, that
13 the financial model you present to us with the numbers
14 that you present to us are a representative store
15 using Money Mart numbers. That's why I bring up Money
16 Mart, that's all.

17 And you will agree with that, that the
18 -- this financial model is using numbers from Money
19 Mart, a rep -- representative store of Money Mart?

20 DR. CHRIS ROBINSON: Yes, and I just
21 presented an alternative using what I could extract
22 from Cash Money, so clearly, the model does not depend
23 upon Money Mart.

24 MS. PATTY KO: Okay. But the numbers,
25 I -- I'm just looking at the numbers here. I'm not --

1 I'm not saying your model premise is depending on
2 Money Mart. I'm just looking at the numbers. That's
3 all I'm trying to establish.

4 DR. CHRIS ROBINSON: Actually, that's
5 not correct, even so, although they are lesser
6 numbers. The cost of capital and the various
7 estimates I've made are not dependant upon Money Mart.
8 In one (1) of my Information Requests, I used four (4)
9 different companies, used mixed betas, went to
10 Demotoran (phonetic) and -- and implicitly, Pablo
11 Fernandez (phonetic).

12 The -- the numbers for the capital are
13 numbers that I've derived. They're not particularly
14 relevant to Money Mart specifically. In fact, they
15 could be said to be more relevant to a small firm, so
16 that I'm using more standard working capital models so
17 that -- however, so the correct statement from you
18 would be that I start -- based my volume numbers on
19 starting with Money Mart and the operating costs,
20 although I am very suspicious about what goes into the
21 operating costs --

22 MS. PATTY KO: And -- and --

23 DR. CHRIS ROBINSON: -- and the bad
24 debt rate.

25 MS. PATTY KO: Thank you. Perhaps I

1 should be more specific. I'm talking about volume,
2 here. So we started off with a volume number from
3 Money Mart.

4 You will agree with me on that?

5 DR. CHRIS ROBINSON: Yes.

6 MS. PATTY KO: Okay. And so going
7 back to Cash Store again, from this Money Mart number,
8 you made an adjustment for what you thought cap --
9 Money Mart would have captured from the Cash Store
10 demise?

11 DR. CHRIS ROBINSON: Yes.

12 MS. PATTY KO: Okay. And if I hear --
13 if I heard your -- your answer just -- just prior to
14 this, you indicated that the presentation from Cash
15 Money may have changed your mind as to how much Money
16 Mart might have captured at the Cash Store market?

17 DR. CHRIS ROBINSON: No. You're the
18 one who's trying to argue about that. I'm simply
19 saying the sales went somewhere. And Money Mart being
20 the elephant, they're going to get most of the -- you
21 know, they're going to get a lot of the sales.

22 Clearly, Cash Money, which has four (4)
23 stores in Winnipeg, where Cash -- sorry, Cash Money
24 has four (4) stores in Winnipeg where Cash Store had
25 eleven (11) or something, will have also benefited. I

1 mean, just because Money Mart bought them doesn't mean
2 the -- the sales all go. They go wherever they want.

3 So that, in fact, the Cash Money
4 volume, I -- I look and say, Well, that's -- that --
5 that actually seems consistent. I didn't think they
6 had that much. And then, of course, I remembered that
7 they will have gotten Cash Store sales as well. In
8 other words, there's a certain volume in the business.
9 Cut out a whole bunch of stores, everybody gets a
10 different volume.

11 The same thing happens in any business.

12 So --

13 MS. PATTY KO: And to be --

14 DR. CHRIS ROBINSON: -- it was not --
15 I just hadn't thought of it. Remember, you did not
16 provide that evidence to me in advance or give me any
17 chance to think about it. I did that on the fly. So
18 you can't -- you can't ask me to figure out every
19 implication of something that you've not even provided
20 providence for.

21 MS. PATTY KO: Dr. Robinson, to be --
22 to be perfectly clear, I'm not arguing for anything,
23 I'm simply trying to understand your evidence, which I
24 think perhaps you had clarified. Okay. Just so we're
25 clear.

1 So again, let's go back to this volume
2 number, this Cash Store number. So you set out to
3 determine what the -- the Cash Store loan volume is in
4 order to account for what to capture?

5 DR. CHRIS ROBINSON: Yes.

6 MS. PATTY KO: Okay. And you did this
7 by looking at the evidence that Cash Store filed in
8 its CCAA proceedings.

9 Is that correct?

10 DR. CHRIS ROBINSON: I need to take a
11 look at -- at what I said. I used three (3) different
12 -- oh, I'm sorry.

13 MS. PATTY KO: If it assists --

14 DR. CHRIS ROBINSON: Diana, you've got
15 control of this. Can you move it up.

16 MS. PATTY KO: Page 17, perhaps if I
17 can reference you to that.

18

19 (BRIEF PAUSE)

20

21 MR. BYRON WILLIAMS: For Dr.
22 Robinson's reference, he might want to pull open 17
23 and 18. That probably will assist him and the panel.

24

25 (BRIEF PAUSE)

1 DR. CHRIS ROBINSON: Partially. I
2 mean, the numbers -- if we look at Table 2, the
3 numbers are coming from -- from different sources.

4

5 CONTINUED BY MS. PATTY KO:

6 MS. PATTY KO: Just a starting point
7 as to where you got -- if I -- again, I'm trying to
8 just understand your report.

9 DR. CHRIS ROBINSON: Well --

10 MS. PATTY KO: I understood you went
11 to the -- the Cash Store filings. That's all I'm
12 trying to understand.

13 DR. CHRIS ROBINSON: Now, actually --
14 I mean, I'm using those Cash Store filings, but the
15 actual source, if we were to talk about the original
16 source, is an annual report, a quarterly report, and a
17 factor number times somebody else's estimate of volume
18 for the entire business.

19 So it's a very mixed kind of bag there.
20 Two (2) of those things -- I mean, they're in the
21 bankruptcy filing because that's where we were able to
22 find them most easily, but I could actually source
23 them elsewhere.

24 It is the actual statements that
25 matter, not the bankruptcy filing. The bankruptcy

1 filing only gives you one (1) number by itself and,
2 that is, their claim from Cash Store that they had 35
3 percent of the business. They don't tell you what 35
4 percent means, unfortunately.

5 MS. PATTY KO: Okay. What I -- what I
6 was simply trying to ask is that you looked to those
7 statements from Cash Store, and what you got were
8 numbers from -- in relation to its operations ended
9 September 30th, 2013?

10 DR. CHRIS ROBINSON: September 30th,
11 '13, annual sales, and the next quarter's sales as
12 another way to estimate it.

13 MS. PATTY KO: Okay.

14 DR. CHRIS ROBINSON: I'm just -- you
15 may remember we used the term "triangulation" in the
16 Coalition. So I'm simply looking at everything I can
17 try to fool around with the numbers.

18 MS. PATTY KO: Sure. But -- but we're
19 looking at -- the numbers that you are working with
20 deal with financial information relating to October
21 1st, 2012, to September 30th, 2012 (sic). And then
22 you have -- or, sorry, September 30th, 2013. My -- my
23 apologies.

24 DR. CHRIS ROBINSON: Yeah, yes.

25 MS. PATTY KO: Okay.

1 DR. CHRIS ROBINSON: Yes.

2 MS. PATTY KO: Okay. So just to be
3 clear, October 1st, 2012, to September 30th, 2013.

4 DR. CHRIS ROBINSON: And then the
5 subsequent quarter --

6 MS. PATTY KO: The --

7 DR. CHRIS ROBINSON: -- is December --

8 MS. PATTY KO: 30th -- 31st --

9 DR. CHRIS ROBINSON: -- '13.

10 MS. PATTY KO: -- 2013.

11 DR. CHRIS ROBINSON: Yes.

12 MS. PATTY KO: Sure. Thank you. Dr.
13 Robinson, do you understand that Cash Store gave up
14 its payday lender licence in Manitoba in October of
15 2012?

16 DR. CHRIS ROBINSON: No, I didn't know
17 that.

18 MS. PATTY KO: So if you -- you will
19 agree with me that, if we are looking at a Manitoba
20 store, the loan volume number for payday lending
21 should not have been adjusted for for the Cash Store
22 exit?

23 DR. CHRIS ROBINSON: Okay. We need to
24 go back into what Cash Store was actually doing as
25 opposed to what you just said they were doing. They

1 did the same thing in Ontario.

2 I guess Cash Store can't sue me any
3 more, although they might try to. Cash Store claimed
4 it was no longer a payday lender everywhere in Canada;
5 that was not true. It continued the payday lending
6 business just as it had been doing.

7 It did what it had been doing and what
8 I showed that it was doing in various ways back in
9 2007 and '08, what an analyst in Ontario showed me it
10 was doing in Ontario, and the regulator refused to
11 move at the time, which was that it was acting as a
12 payday lender and faking the results in a way that it
13 -- we call it in the ethics literature opportunistic
14 compliance.

15 So they were operating as a payday
16 lender in Manitoba, in Ontario, and across Canada and
17 claiming not to be. And that is why the Ontario
18 regulator finally, rather late, moved -- moved to
19 attack them. That's why they were in court cases,
20 that's why they were in deep trouble.

21 I testified under oath in 2007/'08 that
22 they were -- that Cash Store Financial was lying to
23 its shareholders, its borrowers, the Board, everybody
24 in sight about what it was actually doing. I was --
25 the counsel for Rent Cash, it was Rent Cash at that

1 time, Mr. Antoine Hacault, requested I withdraw that
2 comment. The Board did not require me to do so.
3 Nobody has ever sued me for that statement because it
4 was, in fact, entirely true.

5 Cash Store has had -- had a long
6 history of that sort of behaviour. You heard my
7 statement that I was not talking about predatory
8 lenders. I have -- I have every belief that the
9 lenders that I observe today are not -- are -- are
10 honest business people. I do not -- I'm not prepared
11 to make that statement about Cash Store.

12 Cash Store was operating as a payday
13 lender lending to these people out of its storefront.
14 I mean, what else do you think they were doing with
15 those stores if they weren't lending payday loans
16 under another name. And they were claiming through
17 various mechanisms which they have been challenged
18 with repeatedly in the courts, and which led to their
19 failure.

20 So accordingly, your statement is in
21 fact -- I mean, I think you're actually trying to give
22 evidence as opposed to questioning my evidence but,
23 no, I do not change the fact that the store sales
24 should be adjusted. The people that they were lending
25 to moved to other stores. The fact that they claimed

1 they were not making payday loans is completely false,
2 and that's been demonstrated in the courts.

3 MS. PATTY KO: And -- and perhaps
4 you're not understanding my question correctly. So
5 let's just put it very simply. You did -- if you
6 accept the premise that Cash Store gave up its payday
7 lending licence in Manitoba in October of 2012, it's
8 very public information, based on that information it
9 would have no payday lending activity in Manitoba
10 after that.

11 DR. CHRIS ROBINSON: I regret you
12 didn't hear my previous answer. They were lending
13 payday loans under another name; that's what has been
14 added to the volume now.

15 MS. PATTY KO: And -- and I'm mindful
16 of the time. If I may just finish with two (2) -- two
17 (2) or three (3) questions, and then I would be
18 complete. Or I see that the Chairman might have a...

19 MR. BYRON WILLIAMS: And if it -- it
20 might assist counsel for the -- for the Payday Lending
21 Association to end her discussions tomorrow, there's a
22 reference on page 24 of 75 of the last year's -- the
23 2013 Board Order that might assist you in -- in this
24 discussion, just moving --

25 MS. PATTY KO: Sorry, what page?

1 Twenty (20) --

2 MR. BYRON WILLIAMS: Twenty-four (24)
3 but of -- of the 2013 Board Order. We can provide it
4 to you --

5

6 CONTINUED BY MS. PATTY KO:

7 MS. PATTY KO: Oh, sure, sure. And
8 that's -- and that's fine. Dr. Robinson, are -- are
9 you -- I just have a few more questions for you.

10 DR. CHRIS ROBINSON: Questions but no
11 data, okay.

12 MS. PATTY KO: Dr. Robinson, you've
13 heard evidence throughout these proceedings that many
14 payday borrowers are borrowing from different stores
15 at the same time. Is that accurate?

16 DR. CHRIS ROBINSON: I'm sorry, say
17 that again?

18 MS. PATTY KO: You've heard evidence
19 throughout these proceedings that many payday
20 borrowers are looking to different loan companies at
21 the same time to borrow money.

22 DR. CHRIS ROBINSON: Yes, I have heard
23 that evidence.

24 MS. PATTY KO: So, for example, the
25 gentleman that spoke as a presenter, he indicated in

1 any one (1) pay period he went to three (3) different
2 stores all at the same time borrowing two hundred
3 seventy-four dollars (\$274) from each, correct?

4 DR. CHRIS ROBINSON: Yes.

5 MS. PATTY KO: And we know, and I -- I
6 think you will agree with me, that in Manitoba our
7 payday lenders one (1) borrower can only go to one (1)
8 lender and borrow one (1) amount in any pay period.
9 Would that be accurate?

10 DR. CHRIS ROBINSON: Wait a sec, say
11 that again?

12 MS. PATTY KO: Sorry, and perhaps I'm
13 -- I'm phrasing it poorly. What I'm trying to ask is:
14 You would agree with me that when you have a lender, a
15 borrower goes to this lender, that lender is only
16 allowed to give it one (1) -- give that borrower one
17 (1) loan at a time.

18 DR. CHRIS ROBINSON: You'll have to
19 define "lender".

20 MS. PATTY KO: A payday lender.

21 DR. CHRIS ROBINSON: No, you'll have
22 to define it more carefully. Do you mean a single
23 store, or do you mean a company?

24 MS. PATTY KO: A store, a company in --

25 DR. CHRIS ROBINSON: I'm sorry, but

1 it's -- it's not the same question.

2 MS. PATTY KO: And perhaps you can
3 explain to me what the difference is?

4 DR. CHRIS ROBINSON: Yeah. I wish we
5 had better data, but we don't. Only States that have
6 registries can do this.

7 As far as we know, the stores don't --
8 the stores in a chain do not talk to each other. The
9 chains know and -- and stores in opposite chains do
10 not talk to each other.

11 Clearly we know that the stores in the
12 chain -- in each chain don't talk to each other since
13 the gentleman just told -- you know, the gentleman who
14 spoke yesterday told us that he was borrowing from
15 three (3) stores.

16 We've heard evidence that there was
17 somebody borrowing ten (10) payday loans at one (1)
18 time.

19 MS. PATTY KO: And perhaps I can
20 clarify. We're talking about three (3) different
21 lenders.

22 DR. CHRIS ROBINSON: Yes.
23 Unfortunately, the individual stores, they do not have
24 them. And these are small businesses you must
25 understand. They do not have tha -- that sort of

1 information system. They do not appear to be linked
2 together.

3 Now, if you wish to get -- if they wish
4 to provide me -- what you are doing is providing -- is
5 I think testifying again. As far as we know, none of
6 them talk to each other, like, stores in the same
7 chain, so there's nothing to stop a borrower. Well,
8 in fact, the evidence shows that the borrowers are
9 doing that since you couldn't get to ten (10) stores.

10 And we got -- we just heard evidence
11 that there was somebody that they spoke to who borrow
12 -- had ten (10) payday loans at once. They sure as
13 heck didn't get them from ten (10) different
14 companies, unless he was travelling all over Manitoba
15 and into Saskatchewan and Ontario.

16 So consequently, he was borrowing from
17 several outlets of the same store. It may be that
18 some of them talk and some of them don't. We don't
19 know that. And I cannot testify, nor can I agree with
20 your assertion.

21 MS. PATTY KO: Well, actually, I am
22 not testifying. I'm simply asking -- for example, you
23 were here when the gentleman, the -- the member of the
24 public presented, and he spoke about borrowing money
25 from each of Money Mart. I believe it was Cash Money

1 and Xtra Cash.

2 You recall that?

3 DR. CHRIS ROBINSON: Yes.

4 MS. PATTY KO: And upon some questions
5 from the panel he indicated he had to go to all three
6 (3) on each pay period because each one (1) of them
7 would only lend him two hundred seventy-four dollars
8 (\$274) at a time?

9 DR. CHRIS ROBINSON: Yes, each two
10 thirty (230) -- two hundred and thirty-four (234) --

11 MS. PATTY KO: Two hundred thirty-four
12 (234).

13 DR. CHRIS ROBINSON: -- each store,
14 yes.

15 MS. PATTY KO: Correct. Okay. I'm
16 simply looking at the time, And I'm mindful of the
17 time here. Perhaps I can conclude my questioning --
18 not conclude, adjourn my questioning and resume again
19 tomorrow morning. Thank you.

20 THE PANEL CHAIRPERSON: Okay. Thank
21 you very much, Mr. Ko. Yes, we will adjourn at this
22 time. And I will remind people that tomorrow we will
23 begin at 9:00 a.m. in the morning. So have a good
24 evening. And we look forward to seeing you tomorrow
25 morning at 9:00 a.m.

(PANEL RETIRES)

1

2

3 --- Upon adjourning at 5:06 p.m.

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8 Certified correct,

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13 Robert Keelaghan

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