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MANITOBA PUBLIC UTILITIES BOARD

Re: CENTRA GAS
 COST OF GAS APPLICATION

Before Board Panel:
 Graham Lane - Board Chairman
 Monica Girouard - Board Member
 Mario Santos - Board Member

HELD AT:
 Public Utilities Board
 400, 330 Portage Avenue
 Winnipeg, Manitoba
 September 22nd, 2004
 Volume VII
 Pages 1301 to 1537

APPEARANCES

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2
3 R.F. Peters)Board Counsel
4
5 Marla Murphy)Centra
6
7 Kris Saxberg)Canadian Association of
8 Consumers, Manitoba Society
9 of Seniors (CAC/MSOS)
10
11 Bill Carroll)MacDon Industries Ltd.
12
13 David Brown)Municipal Gas/Direct
14 Karen Melnychuk)Energy
15
16 Nick Gretener (np))Simplot Canada
17
18
19 Carol Wilkinson) Court Reporter
20
21
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1 --- Upon commencing at 9:02 a.m.

2

3 THE CHAIRPERSON: Good morning, everyone.
4 We've reached the stage of the process that involves closing
5 comments by the Intervenors and the Corporation. The Board
6 may ask questions seeking to clarify positions or may simply
7 hear the statements and take the statements, all other
8 evidence on the record and undertakings yet to be fulfilled
9 into consideration in reaching its decisions rising out of
10 the utilities Application.

11 The order today will be Mr. Peters, Board
12 Counsel; Mr. Saxberg for CAC/MSOS; Mr. Carroll for MacDon;
13 Mr. Brown and Ms. Melnychuk for Municipal Gas and Direct
14 Energy. The comments of Mr. Gretener for Simplot will placed
15 into the record by Mr. Peters. Finally, we will hear from
16 Ms. Murphy for Centra.

17 Before beginning I want to make a few brief
18 remarks. Through this process, the Application of Centra has
19 been addressed. Notwithstanding the generality of this
20 statement, this process has received considerable information
21 related to a number of important issues, these including:
22 security of supply issues, contracting for natural gas, peak
23 requirements and pricing stability through to storage
24 matters, touched on briefly; arrangements related to
25 transportation to Manitoba; distribution within Manitoba;

1 issues such as expansion, maintenance and safety matters;
2 mitigation related to the volatility of prices for the
3 commodity; placements of derivatives, PGVA and monthly
4 payment plans; pricing and billing matters ranging to include
5 intergenerational concerns and a desire of the Utility to
6 issue electricity and gas accounts on a single monthly bill.

7 Other issues: DSM, unaccounted-for gas,
8 allocation of costs amongst customer classes, equitable
9 pricing for customer classes and the rate model itself,
10 issues touching on broker arrangements, issues related to
11 competition brokers and Centra, regulatory approach, customer
12 communications and relationships, feasibility tests and
13 income tax issues and follow-up on subsequent events with
14 respect to past directives and understanding.

15 We've also learned that Centra intends to file
16 an Application with the Board with respect to non-gas rates
17 and that Application may be filed as early as by the end of
18 this year. This expectation may provide the opportunity to
19 revisit topics dealt with to some degree during this Hearing.

20 We have gained the perspective of the company
21 on how the questions raised by the Board at the PHC with
22 respect to gas landscape matters should be dealt with.
23 Hopefully, more of these perspectives will be forthcoming
24 today from the Intervenors and from Centra.

25 At the end of the day, the Board may decide to

1 accept, reject, or vary the Corporation's Application and
2 will provide reasons along with its directions with the
3 forthcoming order.

4 To begin with, Mr. Peters...?

5 MR. BOB PETERS: Thank you, and good morning,
6 Mr. Chairman, Board Member Gerard, Board Member Santos,
7 Ladies and Gentlemen.

8 I have three (3) matters to speak to this
9 morning, Mr. Chairman. The first two (2) I will consider
10 under the rubric of housekeeping and the third would be my
11 closing comments.

12 Under the first matter, I want to just remind
13 the parties that the Board heard an oral presentation from
14 Professor Miller on behalf TREE/RCM and that oral
15 presentation came after a written submission had been filed,
16 and if possible, we try to embed the written submissions into
17 the transcript. We will check and make sure that was done
18 with his first written submission, just so that it's kept for
19 the Board on the record, it will not be given an exhibit
20 number.

21 The second aspect of the presentations was
22 that Professor Miller responded to some questions from the
23 Chairman and provided some additional information and the
24 additional information was somewhat voluminous, but we will
25 affix the cover letter also into the transcript and Record of

1 Proceedings and I'll work with Ms. Wilkinson afterwards to
2 make sure we can do that.

3

4 LETTER OF PETER MILLER

5

6 Mr. H. Singh,
7 Acting Secretary,
8 The Public Utilities Board
9 400 - 330 Portage Avenue,
10 Winnipeg, Manitoba

11

12 Dear Mr. Singh:

13

14 RE: Documentation in support of TREE/RCM Centra Gas brief

15

16 On September 8th, I presented a brief to the
17 PUB Centra Gas rate hearing in support of the assessment of a
18 System Benefit Chart (SBC) on the gas throughput supplied to
19 customers. I indicated that this was an increasingly used
20 measure to fund efficiency programs. In response to a
21 question from the PUB Chair, I promised to follow up with
22 some documentation of such programs. That documentation is
23 attached in electronic format with a hard copy delivered to
24 the PUB office. It includes:

25

1 1. Fast Help for Soaring Gas Prices:
2 Profiles of America's Best Natural Gas Energy
3 Efficiency Programs (press release describing
4 next document)

5
6 2. Responding to the Natural Gas Crisis,
7 America's Best Natural Gas Energy Efficiency
8 Programs (December 2003).

9
10 3. Schedule 190: Natural Gas Efficiency
11 Program, Washington (Avista Corporation).

12
13 4. Schedule 191: Public Purposes Rider
14 Adjustment, Washington (Avista Corporation).

15
16 5. Northwest Natural Gas Public Purpose
17 Schedules (web address and index).

18
19 Particularly relevant to our brief are pages
20 8-11 of document 2, which discuss, "Legislative and
21 Regulatory Mechanisms," including a table of 9 leading
22 jurisdictions -- 8 states and Ontario. The authors identify
23 two (2) "crucial threshold conditions for significant utility
24 energy efficiency efforts to occur" - a
25 legislative/regulatory requirement for funding and a

1 mechanism for cost-recovery (9).

2 Documents 3, 4 and 5 are particular examples
3 of "Public Purposes" programs and the surcharges or riders by
4 which they are funded. Note that the example for Northwest
5 Natural Gas indicates that Public Purposes include general
6 efficiency programs , targeted low-income efficiency programs
7 and low-income rate assistance.

8 I hope these documents are helpful to the
9 Board's deliberations.

10

11 Sincerely,

12 Peter Miller

13 for TREE and RCM

14

15 MR. BOB PETERS: The second matter on my list
16 was to take care of undertakings and exhibits, Mr. Chairman,
17 and I believe that all parties now have received a number of
18 undertakings from Centra. Those undertakings were received
19 either on Friday at the close of business last time we met,
20 or they came in a correspondence of September 20th, or they
21 would have been in yesterday's correspondence of September
22 21st.

23 Those undertakings I have noted, and they are
24 also been given exhibit numbers on the new exhibit list that
25 has been prepared by the Board's Office. I have taken the

1 liberty of circulating the revised exhibit list.

2 So, Undertakings Number 10, 11, 12, 13, 14,
3 16, 18, 19, 23, 24, and 25 have been given, respectively, the
4 exhibit number of Centra exhibits 9, 10, 11, 12, 13, 14, 15,
5 16, 17, 18, and 19. And in terms of yesterday's
6 correspondence, Undertaking Number 15 has been marked as
7 Centra Exhibit 20, Undertaking Number 17 has been marked as
8 Centra Exhibit 21, and Undertaking Number 26 has been marked
9 as Centra Exhibit 22.

10 I will leave it to my colleague, Ms. Murphy,
11 to speak to any outstanding matters related to undertakings.

12

13 --- EXHIBIT NO. CENTRA-9: Response to Undertaking 10

14

15 --- EXHIBIT NO. CENTRA-10: Response to Undertaking 11

16

17 --- EXHIBIT NO. CENTRA-11: Response to Undertaking 12

18

19 --- EXHIBIT NO. CENTRA-12: Response to Undertaking 13

20

21 --- EXHIBIT NO. CENTRA-13: Response to Undertaking 14

22

23 --- EXHIBIT NO. CENTRA-14: Response to Undertaking 16

24

25 --- EXHIBIT NO. CENTRA-15: Response to Undertaking 18

1 --- EXHIBIT NO. CENTRA-16: Response to Undertaking 19
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11 --- EXHIBIT NO. CENTRA-21: Response to Undertaking 17
12
13 --- EXHIBIT NO. CENTRA-22: Response to Undertaking 26
14

15 FINAL SUBMISSION BY MR. BOB PETERS:

16 MR. BOB PETERS: In terms of closing
17 comments, Mr. Chairman and Board Members, Ladies and
18 Gentlemen, we have now completed the evidentiary component of
19 the Public Hearing, in respect of an Application by Centra
20 Gas Manitoba Inc., a wholly owned subsidiary of Manitoba
21 Hydro, for revised 2004/2005 supplemental gas, transportation
22 to Centra, and distribution to customer rates, to be
23 effective for all gas consumed on and after November 1st,
24 2004, as well as a number of other matters that have been
25 canvassed during the past two (2) weeks.

1 As Board Counsel, I take no position on the
2 merits of any part of the Application by Centra, or on any
3 positions taken by any other parties. Rather, my role is to
4 summarize the matters that this Board may wish to consider,
5 and include in its Final Decision.

6 Those matters include that the Corporation is
7 seeking approval of firstly, supplemental gas, transportation
8 to Centra, distribution to customer sales rates to be charged
9 by the Company for sale of gas, and the provision of
10 transportation and distribution services to customers in
11 their franchise areas served by the Company, to be effective
12 with respect to all gas consumed on and after November 1st of
13 2004.

14 The forecast cost of non-primary gas is
15 estimated at \$83.4 million, and total gas costs are estimated
16 to be \$420.5 million. That was found on Schedule 6.2.3,
17 which was revised August the 9th of 2004.

18 The Board will note that the primary gas costs
19 are forecast to be \$3.2 million less than the amount
20 currently embedded in the non-primary gas rates approved in
21 Order 125/03.

22 Secondly, approval is sought for the April
23 1st, 2003 to March 31, 2004 gas costs, of \$368.4 million,
24 which the Board will find on the August 9th updated version
25 of Schedule 5.0.0.

1 Third, Interim Order 125/03 established
2 natural gas sales rates effective August 1st of 2003, on an
3 interim basis for both the primary and non-primary gas costs
4 and the Company is seeking that matter be finalized.

5 The Company is also seeking approval of
6 various non-primary purchase gas, variance accounts, and gas
7 cost deferral account balances as at March 31, 2004 estimated
8 at \$16.5 million owing to the customers; and that is found on
9 Schedule 5.1.0.

10 Fifthly, the Company is seeking approval of
11 the disposition of various non-primary gas PGVA and gas cost
12 deferral account balances that have accumulated to March 31st
13 of 2004, over nine (9) months ending July 31st, 2005, and
14 that is found calculated on Schedule 8.5.0.

15 Sixthly, the Company is seeking confirmation
16 of various primary gas sales rates provided in interim ex
17 parte orders by this Board including Orders 119/03 for rates
18 effective August 1st, 2003, Order 161/03 effective November
19 1st, 2003, Order 11/04 effective February 1st of 2004, and
20 Order 69/04 effective May 1st, 2004, and also Order 100/04
21 effective August 1st, 2004.

22 Seventhly, the Company is seeking approval of
23 Interim Orders 143/03 and 69/04 which approved amendments to
24 the primary gas rate setting methodology and the minimum
25 filing requirements.

1 The eighth matter on my list is that Centra is
2 seeking approval on a final basis for interim ex parte Orders
3 120/03 and 121/04 which approve the amended franchise
4 agreements and the feasibility tests for the extension of gas
5 service to certain customers in the rural municipality of
6 Rockwood and rural municipality of Hamiota (phonetic).

7 The ninth item is the approval to the
8 refinements to the allocation of unaccounted for gas to the
9 various customer classes as part of the process in
10 calculating sales rates. Centra has proposed changes based
11 on the results from its unaccounted for gas review and the
12 gas review that was done by the Company was filed in Tab 7 as
13 Attachment Number 1.

14 The Board will also have to consider the
15 evidence presented by Simplot which suggested further
16 analysis be undertaken on Simplot's UFG and a reduction of
17 the amount to be allocated to Simplot from that proposed by
18 Centra.

19 The Board will be aware from the evidence that
20 because unaccounted for gas or UFG is functionally classified
21 as a distribution cost, the distribution to customer
22 component of sales rates will also change if the Company's
23 Application is approved.

24 Tenth, Centra is proposing that supplemental
25 gas PGVA of approximately \$9.2 million owing to consumers be

1 refunded by way of a supplemental gas rate rider to be
2 attached to the billed distribution rates for all customer
3 classes except for the mainline class. For the four (4)
4 mainline customers, Centra is proposing a separate line item
5 on the customer's bill.

6 The eleventh item on my list is that Centra is
7 proposing to change the method of determining the demand
8 levels for purposes of billing high volume firm customers
9 effective November 1st, 2004.

10 The Board also heard that Centra is proposing
11 a concession to high volume firm customers in the billing of
12 the demand charge such that Centra will continue to use the
13 average peak until a new actual peak is established after
14 November 1st of 2004, in excess of the average.

15 The Board must also consider the refund or the
16 collection of billing differentials which arose from the two
17 (2) different billing determinate methodologies that were
18 used in the past year.

19 The twelfth matter that I've listed is that
20 Centra is asking the Board to approve revisions to the terms
21 and conditions of service including a proposal that will
22 assist in the utilization of a single bill for both gas and
23 electric consumption commencing November 1st of 2005.

24 Centra is also proposing to remove the income
25 tax component from Centra's feasibility test for customer

1 attachments and they want to use the overall rate of return
2 as a discount rate in the net present value test.

3 Based on the Application that was filed and on
4 an annual basis relative to August 1st, 2004 rates that are
5 current in effect, the bill impacts of the proposed billed
6 rates would include the following -- and I should just pause
7 to remind the Board that the billed rates will be the base
8 rates together with any rate riders.

9 And, in my opening comments, I had mentioned
10 that there was a -- a number of undertakings filed.
11 Undertaking 14, which has been marked as Centra Exhibit 13,
12 contains a further revised Schedule 8.1.0 and that has the --
13 the up-to-date bill impacts.

14 For the SGS customer class, which includes the
15 residential customers, they can expect, if this Application
16 is approved, annual bill reductions in the range of 3.9
17 percent to 4.2 percent.

18 The LGS customers would expect bill reductions
19 on an annual basis in the range of 2.8 percent to 3.4
20 percent. The high volume firm customers would expect bill
21 decreases ranging from 7.2 percent to 10.8 percent.

22 The co-op customer would expect a bill
23 increase of 5.9 percent. Mainline customers would expect a
24 bill decrease ranging from 4.2 to 6.3 percent. The special
25 contract customer would expect bill decreases of -- totalling

1 19.3 percent on an annual basis.

2 The power station would see an increase of
3 13.2 percent on an annual basis and the interruptible
4 customer class would likewise experience an increase in their
5 annual bills ranging from 1.2 to 1.6 percent.

6 Mr. Chairman and Board Members, the Board
7 heard evidence on the review undertaken of Centra's gas
8 supply, storage and transmission portfolio which, together
9 with others, I have called the blank page analysis that was
10 prepared by IGC and that Centra was currently undertaking an
11 internal economic analysis of the certain recommendations,
12 including the current gas portfolio being utilized, the
13 increased ANR storage and the development of salt cavern
14 storage.

15 As noted in Order 65/04 which was issued
16 following the pre-hearing conference, the Board expected
17 Centra to abide by a commitment to return to the Board with
18 its conclusions prior to entering into any longer term
19 commitments related to the blank page analysis.

20 In addition, the Board has heard evidence that
21 Centra has entered into a three (3) year contract with Nexen
22 Marketing for the supply of primary gas for which Centra is
23 now asking the Board to approve the gas cost consequences for
24 the test year of 2004/05.

25 In regards to the primary gas supply contract

1 with Nexen Marketing, there were discussions of the terms of
2 the agreement, including a firm base load supply component
3 with no price mark up over index, a two (2) tiered firm swing
4 supply component, no change in the quarterly displacement
5 option to accommodate WTS purchases, and a restriction on the
6 ability for Centra to purchase supplies in excess of daily
7 needs to re-sell those supplies to generate capacity
8 management revenue.

9 The agreement is for a three (3) year term to
10 expire October 31st, 2007, and in looking at that, the
11 advantages and disadvantage to the Manitoba consumers was
12 discussed through the evidence of the Hearing.

13 The Board must also consider the re-negotiated
14 transportation arrangements with Great Lakes Gas
15 Transmission, the renewed transportation arrangements with
16 TransCanada Pipelines Limited and the revised storage and
17 transportation arrangements with ANR.

18 The renegotiated contracts will result in
19 additional gas costs, for which Board approval is being
20 sought in terms of cost consequences. The Board is not being
21 asked to approve the contracts per se.

22 Also for Board consideration will be the
23 results of the derivative hedging program. That program had
24 results that were based on a derivative hedging policy and
25 program based on a mechanistic hedging approach, which does

1 not consider market views in its execution.

2 The Board also heard evidence on updated
3 market research which Centra indicates supports its current
4 hedging policy and no changes are proposed.

5 The Board will review the derivative hedging
6 actions and results and determine whether they were
7 reasonable and prudent. The derivative hedging results are
8 summarized for the 2003/04 year in Schedule 5.2.0, and for
9 the 2004/05 year are forecast and summarised on Schedule
10 6.3.1.

11 In addition to all of those matters, Mr.
12 Chairman and Board Members, the Board explored issues related
13 to the future regulatory framework of Centra and the
14 competitive landscape in which it operates, including the
15 soliciting of views on Centra providing alternative fixed
16 pricing options.

17 In its deliberations the Board must consider
18 the forum in which such issues are dealt with and whether
19 through a generic hearing or as part of an upcoming General
20 Rate Application; and I would encourage the views of Centra
21 and the Intervenors in this regard in their final submissions
22 to the Board today.

23 The Board must also consider Centra's position
24 and intention to file the upcoming General Rate Application
25 on a rate based rate of return basis as well as on a cost of

1 service basis. Centra also indicated that it would be
2 bringing forward its natural gas demand side management
3 programs for the Board's review.

4 So, in conclusion and subject to any questions
5 you may have of -- of me, Mr. Chairman, I'll conclude my
6 comments by suggesting that you turn to the Intervenors, as
7 listed alphabetically in the outline of procedures, for their
8 closing submissions and after hearing from the Intervenors
9 then hear from Centra on its final comment.

10 Thank you, Mr. Chairman, that concludes my
11 comments.

12 THE CHAIRPERSON: Thank you, Mr. Peters.
13 We'll turn now to Mr. Saxberg for CAC/MSOS. Mr. Saxberg...?

14

15

16 FINAL SUBMISSIONS BY MR. KRIS SAXBERG:

17 MR. KRIS SAXBERG: Thank you, Mr. Chairman.
18 Mr. Chairman, Panel Members, Ladies and Gentlemen, good
19 morning. I see Mr. Singh is graciously handing out a book of
20 documents that I've prepared and to which I will refer during
21 this presentation.

22 I'd like to begin by complimenting Centra for
23 its hard work, cooperation, and diligence during the course
24 of this hearing. I appreciate that putting together an
25 Application such as this is an enormous undertaking.

1 The amount of documentation and detail
2 required to elicit an approval from this Board for a modest
3 rate reduction for residential consumers would surely come as
4 a surprise to the average consumer.

5 However, as we heard during the course of the
6 hearing, the gas business is extremely complicated.
7 Dramatic, unpredictable changes in the weather and the
8 extremely volatile natural gas market makes forecasting
9 supplementary gas anything but an exact science.

10 CAC/MSOS has identified ten (10) major issue
11 areas that flow out of the voluminous materials in six (6)
12 days of testimony. The ten (10) issues are: Centra's
13 derivative hedging program; the blank page analysis, AKA the
14 IGC report; the new gas supply and transportation contracts;
15 unaccounted for gas allocation; amendments to terms and
16 conditions of service; the \$16.5 million refund to customers;
17 demand side management; high volume firm rate design; the
18 One-Bill Initiative; and finally, miscellaneous matters,
19 which include my comments on future regulation.

20 I will deal with each of these in turn in the
21 order that I've just indicated. The format for this argument
22 is to begin each section with an outline of Centra's
23 Application and a brief review of the evidence on the record.
24 That will be followed by an analysis and outline of CAC/MSOS'
25 position and recommendations.

1 Turning firstly then to the derivative hedging
2 program and Tab A of my book of documents.

3 In Schedule 5.2.0 updated, Centra provides a
4 summary of the hedges purchase affecting the 2003/'04 fiscal
5 year. The assertion is made that all of these transactions
6 were executed in accordance with the derivatives hedging
7 policy and procedures approved by this Board in Order 18 --
8 118/03.

9 In that order, this Board approved Centra's
10 mechanistic approach to hedging it's primary gas supplies.
11 The mechanistic approach involves the use of a formula which
12 is applied consistently in order to avoid the temptation of
13 taking a market view prior to entering into transactions.

14 Centra now equates any exercise of judgement
15 in the implementation of its hedging strategy with taking a
16 market view.

17 Schedule 5.2.0 shows that as a result of
18 Centra's hedging activities, gas costs were reduced by \$4.64
19 million in 2003/04. Of note, two (2) -- two (2) years ago
20 in 2002/03, gas costs were reduced by \$15.5 million as a
21 result of hedging. And at this point in time, the forecast
22 for 2004/05 is that hedging will result in a total reduction
23 in gas prices of close to \$20 million.

24 In terms of performance measures, Centra is
25 opposed to considering reductions or increases in gas costs,

1 as a measure of success for the hedging program. Rather,
2 Centra has encouraged the Board to accept its calculation of
3 the percentage reduction in volatility introduced in this
4 proceeding.

5 Centra indicates that for the fiscal year
6 2002/03, volatility was reduced by 30 percent. For the year
7 2003/04, Centra has testified the volatility was reduced by
8 20 percent. In other words, primary gas sales rates were 20
9 percent less volatile than they would have been in the
10 absence of a hedging program.

11 According to Centra the cost of the hedging
12 program is nominal. The typical residential customer can
13 expect to pay between thirteen dollars (\$13) and twenty-six
14 dollars (\$26) every year. That amounts to 1 to 2 percent of
15 the amount a typical residential customer pays for their gas
16 bill each year.

17 Mr. Sanderson testified that the estimated
18 costs of the program are extremely conservative in that they
19 are over-stated, if anything, and they are based on a report
20 written by Moseum Koja (phonetic), pardon my pronunciation,
21 which is marked as Centra Exhibit 8.

22 Centra believes that the financial
23 consequences of its hedging program, i.e. whether gas costs
24 are increased or decreased, is irrelevant, because the object
25 of the program is to reduce volatility, not to achieve

1 lowest-cost gas. And in any event Centra says, in the long
2 run, which is defined as between ten (10) and twenty (20)
3 years, the opportunity costs generated by hedging program,
4 should match the proceeds generated by the hedging program.
5 In other words, gains and losses should cancel out over the
6 long run.

7 Centra agreed, however, that in the short run,
8 there could be material opportunity costs, or conversely,
9 material cost savings. At last year's Hearing, CAC/MSOS
10 argued that Centra's derivative hedging formula may not be
11 the most appropriate one to restrain bill volatility within
12 customer tolerance levels. In Board Order 118/03 at page 48,
13 the Board determined, and I quote:

14 "The Board notes Centra will be updating
15 its market research on customer
16 expectations related to bill volatility.
17 The results of that research may require a
18 change in the hedging strategy and
19 performance measures on which the program
20 results can be evaluated. Accordingly, the
21 Board expects Centra to file any new
22 updates to its hedging policy incorporating
23 the new research at the next Annual Cost of
24 Gas Hearing."

25 At page 47 of the Board Order, the Board noted

1 that:

2 "Centra's customer research will be used to
3 reassess customers risk tolerance and the
4 appropriateness of the fifty (50) cent out-
5 of-the-money band."

6 Centra acknowledged that the customer research
7 was to be used to determine the appropriateness of the out-
8 of-the-money band and the current definition of eligible
9 volumes in the gas supply management minutes attached at
10 PUB/CENTRA 8(a).

11 Now Centra hired Western Opinion Research to
12 conduct the customer market research. The key findings of
13 the survey were that: Number 1, customers gave a failing
14 grade to Manitoba Hydro for its activities to reduce market-
15 related price fluctuations.

16 Number 2, only 19 percent of customers were
17 aware that Manitoba Hydro took steps to reduce volatility.
18 Of the 19 percent, only 7 percent of the customers had any
19 knowledge that Manitoba Hydro had a hedging program. Fifty-
20 one (51) percent of the respondents were in favour of
21 hedging, thirty-three (33) were opposed.

22 Number 4, when asked a different question, 66
23 percent of respondents were in favour of Manitoba Hydro
24 maintaining or increasing its hedging policy.

25 Number 5, 22 percent of respondents had no

1 tolerance for any fluctuation in their natural gas bill.
2 Fifteen (15) percent could tolerate a change between one
3 dollar (\$1) and five dollars (\$5) per month.

4 And number 6, only 59 percent of broker-
5 supplied households were aware that their gas supplier was a
6 Company other than Manitoba Hydro.

7 In this Application Centra is not proposing to
8 change its current derivatives hedging program. The formula
9 that it implements in a mechanistic manner will remain
10 unchanged, notwithstanding the new market research. Centra
11 says that the survey supports maintaining the status quo,
12 with respect to the out-of-the-money band and eligible
13 volumes hedged.

14 Centra has not conducted any tests to see if
15 any other formula would have achieved a better reduction in
16 price volatility at the same, or at a lower cost.

17 Centra is seeking to change the way that the
18 performance of the program is measured. In the past, the
19 performance of the program was measured in dollar terms,
20 based on whether hedging activities were keeping monthly
21 bills within a variance of plus or minus five dollars (\$5).

22 The current proposal is to have the percentage
23 of volatility reduction measured as a percentage, rather in
24 dollar terms. Centra's -- mantra that it will not take a
25 market view, is commendable on the face of it. However,

1 Centra appears to be confusing the use or exercise of
2 judgement in any form with taking a market view.

3 In Board Order 118/03 the Board noted its
4 concern that Centra remain diligent to ensure the appropriate
5 resources and required skills are retained to operate the
6 program within Centra. The Board also urged Centra to apply
7 judgement in particular circumstances related to the -- to
8 liquidity concerns in the market.

9 Clearly, judgement cannot be eradicated from
10 the operation of a program which could cost customers or save
11 customers in the short term at least, as much as \$20 million
12 in a single year. Common sense and prudence cannot be
13 sacrificed on the altar of the mechanistic approach. There
14 is an exception to every rule.

15 Referring back now to Tab A. This Schedule
16 5.2.0 was discussed at length during my cross-examination.
17 In particular, the transaction indicated at Line 21 which was
18 a collar for the gas month of January 2004. During this
19 proceeding and a previous proceeding, the transaction has
20 been described as, and I quote:

21 "Somewhat odd looking."

22 End quote. That's at transcript page 498. As
23 quote:

24 "An anomalous circumstance."

25 End quote. That's at transcript page 1666

1 during last years Hearing. And, quotation marks,

2 "Appears not to meet the requirements of
3 our operating principles and procedures."

4 That's at transcript page 516, lines 20 to 22.

5 The Centra gas derivatives hedging operating
6 principles and procedures documents states that the upper
7 strike price will be fifty (50) cents higher than the at the
8 money or market price. It also says that the executive
9 committee must approve coverage, other than the fifty (50)
10 cent out of the money.

11 The collar for the gas month of January 2004
12 at line 21, Tab A, consists of an upper strike price of seven
13 dollars and twelve cents (\$7.12), and a lower strike price of
14 six dollars and sixty-five (\$6.65). The difference between
15 the lower and upper strike price is a mere forty-seven (47)
16 cents .

17 In other words when this transaction was
18 finalized, the floor was above the at the money price giving
19 the appearance that the cap was less than fifty (50) cents
20 out of the money.

21 Mr. Warden confirmed on the record that the
22 executive committee had not approved coverage other than
23 fifty (50) cents out of the money. And so on its face, this
24 transaction appears to be a breach of the operating
25 principles and procedures document. Ms. Stewart stated that

1 the transaction regrettably appears not to meet those
2 requirements.

3 However, she vigorously defended the prudence
4 of the transaction and at transcript page 523 is the
5 following exchange between myself and Ms. Stewart and that's
6 found at Tab B and it's been blocked off. And it reads:

7 Question from myself: "If you were to
8 encounter the exact same situation again
9 where you're faced with an incredibly
10 rising market within the three (3) to five
11 (5) minutes you're making these
12 transactions, would you do the same thing?

13 Ms. Stewart: Certainly I would.

14 Mr. Saxberg: Okay, thank you for that.

15 Why then was it important to move to
16 trading later in the day to avoid that?

17 Ms. Stewart: Primarily related to the
18 difficulty that we had with refreshes with
19 our counter parties in the particular
20 circumstances.

21 So you know, every five (5) seconds I was
22 losing a number off the board and people
23 were pulling their quotes off the board as
24 soon as we could get them up. And we -- we
25 don't want to be in that situation. My

1 operating principles and procedures require
2 me to have three (3) live quotes and we
3 moved to transacting a little later in the
4 day in order to try and preserve that.
5 Mr. Saxberg: So it would be better to
6 transact when the market isn't rising
7 quickly or falling quickly. Is that what
8 you're saying?

9 Ms. Stewart: For the reasons I just
10 outlined, yes."

11 End quote. It appears that Centra's position
12 is that although the transaction was anomalous and it may not
13 have conformed with a strict interpretation of the derivative
14 hedging operating principles and procedures, there is a
15 reasonable and justifiable explanation for the narrow forty-
16 seven (47) cent bandwidth.

17 This Board needs to have a sense of what
18 Centra is attempting to achieve when it goes to the market to
19 establish a costless collar -- a cashless collar.

20 In other words, which of these transactions,
21 as shown on Tab A, has best value to customers? At
22 transcript page 519, Mr. Sanderson testified as follows, and
23 that's at Tab C, once again marked off. Mr. Sanderson says:
24 "In terms of bandwidth, what provides value
25 to our customers is the width of the band

1 on the lower strike price, relative to the
2 at the money or swap price relative to the
3 out of the money band on the upper strike,
4 or cap price."

5 At transcript page 487, Line 12, Mr. Stephens
6 confirmed that in certain market situations, using a collar
7 is not in the best interests of customers. The market
8 situation Mr. Stephens described was where the lower strike
9 on the collar the counter parties quoted, was at the money.

10 And I have that quote at Tab D, again blocked
11 off. Mr. Stephens says, beginning at line 12:

12 "The reason we didn't pick collars at that
13 time as opposed to the caps, given the very
14 expensive nature of them was that the lower
15 strike price on the collar at that
16 particular point in time was at the money.
17 So I mean it was essentially my fixing the
18 lower component at the current market price
19 with then having an upside fifty (50) cents
20 plus the associated movement of the price
21 relative to that. So there was no real
22 risk reduction from that perspective,
23 especially given the forecast that we had
24 in terms of gas prices going forward for
25 the winter. So we -- I mean I immediately

1 dismissed that as an alternative."

2 End quote. Turning back to the trading that
3 occurred in January 2003 for the gas months November,
4 December and January, Lines 17 to 21 on Schedule 5.2.0,
5 during testimony Mr. Sanderson confirmed that when the upper
6 strike price, the cap, was set for the month of January 2004
7 at seven dollars and twelve cents (\$7.12) it would have been
8 set at fifty (50) cents above the futures market price.

9 That would indicate that the futures market
10 price that Centra was using to set its cap and floor was six
11 dollars and sixty-two cents (\$6.62). However, if we look at
12 the floor price at line 21, it indicates that the lower
13 strike was set at six dollars and sixty-five cents (\$6.65).
14 That is indeed anomalous in that it is three (3) cents higher
15 than the market price that Centra was using to solicit bids
16 on the lower strike.

17 In other words, Centra knew that the floor
18 that it set during that transaction was at the money or
19 slightly above it.

20 Recall Mr. Stephen's remarks that a collar
21 with a lower strike price at the money is not in the interest
22 of consumers and Mr. Sanderson's testimony that the size of
23 the band width between the lower strike and the at the money
24 price is what determines the value of the transaction to
25 customers.

1 It is important to note that the result of
2 this particular trade was an increase in gas costs of five
3 hundred thousand dollars (\$500,000) and that's indicated at
4 the last -- under the last column on line 21 of Tab A.

5 Centra explains the reasons for this --
6 anomalous transaction. It states that it was:

7 "The dramatic run up in prices in the
8 market during the three (3) to five (5)
9 minutes it took to complete the
10 transaction."

11 Centra's justification was that it had
12 established a process for transacting and that whatever is
13 happening in the market at any particular time, however
14 anomalous, their processes cannot be altered.

15 They were unfaltering in their objective not
16 to take a market view. At transcript page 509, line 21, Ms.
17 Stewart outlines the transaction process. I'll attempt to s
18 summarize it.

19 The first step is that Centra is to establish
20 with its five (5) counterparties what the at the money swap
21 price is. The goal is to establish a common benchmark. Each
22 of the counterparties will have and will quote a different at
23 the money or swap price at the commencement of the process.

24 Centra selects the lowest at the money or swap
25 price. That becomes the benchmark which is then conveyed to

1 counterparties to bid on. As indicated, the benchmark for
2 this transaction was six dollars and sixty-two cents (\$6.62).

3 The counterparties were then asked to provide
4 put quotes and the lowest quote was accepted. Centra's
5 practice is to transact for three (3) months in a row; it is
6 not clear why that is necessary, however. As a result it
7 takes several minutes to get to transaction number three (3),
8 in this case, the January 2004 gas month.

9 By the time the January 2004 gas month was
10 discussed, Centra says that three (3) to five (5) minutes may
11 have elapsed. As a consequence of the dramatic runup in
12 prices during that short period, the benchmark quote
13 established mere minutes ago was no longer reflective of the
14 market's view of the future's price.

15 On that day, in that particular time frame,
16 there was something going on in the market that was driving
17 prices upward at breakneck speed. The effect of the market
18 rising rapidly at the very time Centra was transacting was
19 two-fold.

20 First, the price quotes received were only
21 good for approximately ten (10) to fifteen (15) seconds
22 because the counterparties were watching their live markets
23 and adjusting their positions. At transcript page 512, line
24 20, Ms. Stewart testifies at Tab E:

25 "Mr. Stephens had a bid up on the board.

1 The bid moved off the board and yet, by way
2 of my policy, I've got to ensure that I've
3 got a minimum three (3) quotes up on that
4 board. Ideally, I want five (5) quotes up
5 on that board. When the market is
6 volatile, these folks will be refreshing
7 before almost I can blink because the
8 market's moving. They've given me an
9 original quote. If the market is moving
10 up, they've got to move their quote to
11 retain their dealer margin."

12 The second effect of the rising market was
13 that put quotes ultimately wound up being above the benchmark
14 price that Centra had set at the outset of the process.
15 CAC/MSOS' concern is that Centra's rigidity can, in certain
16 situations, expose customers to higher gas costs, at least in
17 the short run.

18 Slavish reliance on a mechanical
19 implementation in the instance discussed here resulted in an
20 increasing gas cost of five hundred thousand (500,000) and we
21 may have gotten off lucky.

22 My question to the Centra Panel was, why not
23 simply abort the transaction when it became apparent that the
24 floor strike price was above the six dollars and sixty-five
25 cent (\$6.65) benchmark? Ms. Stewart's response is contained

1 at Tab F, again blocked off, quote:

2 "Mr. Saxberg: "It's helping me. Why not
3 just abort that day and do it on another
4 day?"

5 Ms. Stewart: For the same reason that I
6 put on the record last year which is, are
7 you suggesting to me that I should abort on
8 that day and go back into the market and
9 find out that the market was fundamentally
10 moved by fifty (50) cents or a dollar?
11 What rationale would I have to that?

12 Mr. Saxberg: Well, what -- what does it
13 matter? You're not taking a market view.
14 Whatever it is, the next day is what it is.

15 Ms. Stewart: Because the principles of the
16 mechanistic hedging implementation
17 strategy, once again, are that the timing
18 of the hedge, the magnitude of the hedge
19 and the choice of the -- instrument are
20 predefined.

21 Ms. Stewart: By definition, predefined.
22 That means that I know the date that I'm
23 going to the market a couple of months in
24 advance and I'm not going to alter that as
25 a result of what, in particular, the market

1 is doing on that day."

2 CAC/MSOS does not agree that aborting a
3 transaction that would have resulted in a floor price which
4 provides no value to -- customers is taking a market view.
5 Rather, it is using real time information to make a reasoned
6 judgement when millions of dollars are potentially at stake.
7 It may be the case that in the long run, theoretically
8 speaking at least, the pluses and minuses will work
9 themselves out. However, the short run is important.

10 Major increases or, luckily, decreases as
11 we've seen here over the last several years, to the price of
12 gas as a result of hedging, can have significant impacts on
13 customers, in particular, customers who live on fixed
14 incomes.

15 Elderly customers are surely less concerned
16 about the long run than they are about the short run costs.
17 Centra's positive hedging results these past years could just
18 as likely have been negative. In that case, customers bills
19 would have been increased substantially. The short run
20 counts.

21 Centra's trading in January of 2003 should at
22 minimum raise a red flag to this Board about an over-reliance
23 on a mechanistic hedging approach. To be clear, CAC/MSOS
24 does not support taking a market view or using a judgmental
25 hedging strategy.

1 However, these Intervenors do not want
2 judgement, reason, rationality and common sense to be
3 completely eliminated from the implementation of the
4 derivatives hedging program.

5 We believe that the trades that occurred in
6 January 2003 demonstrate that Centra should revisit its
7 policy and procedures to ensure that consumers do not lose
8 out, once more, as a result of a blind obedience to the
9 mechanistic approach.

10 I turn now to Centra's choice of instrument.
11 Centra's position is that it chooses not to use a mix of
12 collars and caps because it would be using judgement. And
13 that's offside from the mechanistic approach. At transcript
14 page 488, line 6, Ms. Stewart testified that,

15 "We firmly believe in our mechanistic
16 approach and flip-flopping between caps and
17 collars is quite frankly just not
18 consistent with the principles of the --
19 mechanistic approach.

20 Centra has not used an instrument other
21 than the cashless collars since it moved to
22 the -- mechanistic approach."

23 That's at transcript page 135. Centra's
24 derivatives guru, Tim Simard, has advised Centra on its
25 derivative hedging program for years. Mr. Simard appeared

1 before this Board last year and was an impressive witness.

2 At Tab G of my Book of Documents, I've
3 included an excerpt from Mr. Simard that was an opinion that
4 he rendered to Centra Gas back in May of 1998, and that I put
5 to the Panel during my cross-examination. At page 12, it's
6 at the very bottom paragraph on the page at Tab G, quote:

7 "The desire on the part of ratepayers for
8 hedging activity is often expressed as --
9 as a desire to reduce the volatility of
10 their gas price portfolio. This surely
11 overstates the true desire of the
12 ratepayer. It is difficult to accept that
13 ratepayers would be uncomfortable with
14 market volatility that led to downward
15 adjustments in their cost of gas."

16 I asked Centra to indicate on the record
17 whether the company agreed or disagreed with Mr. Simard's
18 observation and after some equivocating by the Panel, Mr.
19 Warden finally agreed that it was only logical that if a
20 customer received declining bills they wouldn't object to
21 that.

22 And he went on to note that over the long term
23 it doesn't matter if Centra uses caps or collars, the cost to
24 the ratepayer is going to be the same. Centra is wrong when
25 it says that making a choice with respect to which instrument

1 to use is akin to taking a market view.

2 Choosing to use caps as the first option to
3 allow for full participation in the downward price
4 adjustments would be a policy decision, not a decision based
5 on a market view. There may be circumstances where the
6 choice of instrument could flow from ones market perception
7 but that need not be the case.

8 And I suppose an example of using the choice
9 of instrument as a result of taking a market view would be
10 Mr. Warden's comments. At the end of the proceeding on -- I
11 can't remember which day, wherein he indicated that the
12 company was debating whether to use caps the next time they
13 traded because the cost of gas, the price of gas was so high.

14 I'm making a distinction between that kind of
15 -- of observation and comment and simply choosing as a matter
16 of policy to use caps in order to only reduce upward
17 volatility. Centra also indicates that collars are the
18 company's instrument of choice because of the zero upfront
19 premium costs. And Mr. Sanderson indicated that Centra has
20 to allocate scarce capital within the corporation.

21 The question though is, is Centra's choice of
22 collars over caps in the best interest of consumers. It is a
23 submission of these Intervenors that consumers are only
24 interested to ensure against large price spikes and that
25 derivatives should only be used for that purpose.

1 Consumers are not opposed to downward price
2 movements and more importantly consumers expect to
3 participate and enjoy downward movement with respect to the
4 price of gas. CAC/MSOS has long taken the view that caps
5 should be instrument of choice but the cashless collars may
6 be an appropriate compromise when the premium associated with
7 the cap is too rich.

8 Turn now to the Western Opinion Research
9 Survey. The survey cost approximately forty-three thousand
10 dollars (\$43,000) and it's our opinion that the value of the
11 survey is negligible. It does not provide this Board with
12 any useful information with respect to customer tolerance
13 levels for price volatility. And the results were a product
14 of the limited and misleading information provided to
15 respondents.

16 The object of the report was supposed to be to
17 determine customers' appetite for natural gas price
18 volatility. Previous reports had concluded that that
19 appetite was for changes of plus or minus five dollars (\$5) a
20 month, sixty dollars (\$60) a year.

21 In fact, the fifty (50) cent out of the money
22 banned, was chosen as a direct result of the market --
23 earlier market research, indicating customer tolerance levels
24 of plus or minus five dollars (\$5) per month.

25 Mr. Sanderson explained the correlation to be

1 based on a typical residential customer as using a hundred
2 and twenty (120) gigajoules of gas in a normal weather year.
3 Sixty dollars (\$60) divided by a hundred and twenty (120)
4 gigajoules gives rise to the fifty (50) cent ceiling that
5 Centra places on gas costs in a given month.

6 Since the prior market research was done in
7 1989, it was certainly outdated. Those research studies were
8 conducted long before the price of natural gas spiked, in a
9 very unprecedented fashion, up to twelve dollars (\$12) or
10 thirteen dollars (\$13) a gigajoule in 2000.

11 In Board Order 113/03, this Board noted that
12 the new market research may result in a change to Centra's
13 practise of hedging fifty (50) cents out of the money, and
14 with respect to the 90 percent of eligible warmest year
15 volumes.

16 Therefore, the point of the market research
17 was to update customer tolerances, in order to determine if
18 that fifty (50) cents out of the money ban, in volumes
19 hedged, were still appropriate. The Western Opinion Research
20 Survey deals with tolerance for natural gas bill
21 fluctuations, in a summary fashion, at page 21.

22 And that's included at Tab H, and you will
23 have to turn a few pages in to page 21. Heading is
24 "Tolerance for Natural Gas Bill Fluctuations." Customers
25 were asked the following question, which is set out in the

1 box:

2 "Think ahead one (1) year, to next
3 December's natural gas bill, all things
4 being equal and recognizing that the market
5 prices for natural gas will continue to
6 fluctuate. What dollar amount of change or
7 fluctuation in your natural gas bill for
8 that month, would you consider to be
9 tolerable or acceptable?"

10 This question does not relate to upward or
11 downward price volatility. Surely the survey's results could
12 not be held out to mean that 22 percent of customers
13 considered next -- considering next December's natural gas
14 bill, can -- would not tolerate any decrease in their bill at
15 all. The obvious inference from the question posed is: What
16 increase would you tolerate?

17 The result of the survey is thus hardly
18 informative. And you can see the results for yourself on
19 page 21, they are all over the place. And I'd submit that
20 the diversity in responses is probably best explained by
21 socioeconomic factors, in other words, what personal
22 resources the respondents have.

23 CAC asserts that the Western Opinion Research
24 Survey did not answer the key question, which is: Do
25 customers have a concern about price volatility? The concept

1 of price volatility should have been explained to the
2 respondents and then they should have been asked: Are you
3 prepared to pay an additional amount of money in order to
4 smooth price changes, notwithstanding that in the sort run,
5 it is equally likely that the price you pay for gas could be
6 substantially higher or substantially lower, than it would be
7 without hedging.

8 The shortcomings of the Western Opinion Survey
9 are exposed, when one considers the information that was not
10 disclosed to survey respondents.

11 Survey respondents were not told, number 1,
12 what extent Centra's current hedging policy was restraining
13 volatility. They weren't told what the program was doing,
14 and what it was accomplishing, i.e. they were not told, as we
15 heard in this Hearing, that with respect to 60 percent of
16 their bill, volatility was reduced by 20 percent, which
17 really doesn't amount to a whole lot, and may not, at least
18 in my opinion, be even noticeable.

19 Number 2, they weren't told that in the short
20 run, costs or savings associated with hedging costs, could be
21 as much as \$20 million a year. And as we know, last year the
22 savings were \$15.5 million a year, but they could easily have
23 been a loss of \$15.5 million.

24 Short, number 3, short term losses, as I
25 indicated, are as likely as short term gains. Respondents

1 were not told that short term losses could increase their
2 overall gas bill by a sizeable percentage.

3 Number 4, respondents were not told about the
4 actual results and cost implications of the program, i.e. the
5 \$15 million saved last year or the \$4.6 million saved this
6 year.

7 They weren't told about this cost to you over
8 the long run and that it involved up to twenty (20) years
9 time for a theoretical argument that only works in economic
10 class, that the pluses and minuses of the program would
11 cancel each other out.

12 Customers -- respondents weren't even told
13 that the -- the view of Centra that the estimated costs were
14 between thirteen dollars (\$13) and twenty-six dollars (\$26),
15 given the long run analysis.

16 Here's what the respondents were told about
17 the hedging program. Three (3) things. Number 1, they were
18 told it's not speculative.

19 Number 2, they were told it's an insurance
20 policy against extreme short term fluctuations in market
21 prices caused by unforeseen events.

22 And, number 3, the cost of the insurance is
23 expected to add one (1) to 2 percent of your overall gas
24 costs over the long term.

25 Well, who wouldn't support the program, if

1 appropriate methodology.

2 We felt it would be difficult to assess in
3 a -- quantitative study whether respondents
4 understood the issues well enough to offer
5 an opinion or preference."

6 End quote. Ms. Stewart's view in this
7 Proceeding was that the focus group approach as recommended
8 by Viewpoints was inferior to customer surveys. And that
9 position, I put to her, contradicts Centra's earlier position
10 that focus groups are the way to go.

11 And maybe it is as simple as, well that was
12 then and this is now. However, the Board must carefully and
13 critically assess Western Opinion's research study in light
14 of the limited information that was provided to the
15 respondents.

16 And it is worth noting that the Board did not
17 have the benefit of receiving evidence from the authors of
18 the report with respect to their methodology and with respect
19 to what their opinion is of the reliability of this
20 information, and with respect to whether they had made
21 suggestions to Centra about further information which should
22 have been provided to respondents, which as we'll see later
23 at my presentation, they did.

24 This Board cannot lose sight of the fact that
25 the onus resides with Centra in this Application to establish

1 the reliability of that survey.

2 One could even suggest that the Board should
3 find an adverse inference from the fact that Centra chose not
4 to call the Witness. On the other hand, it may well be that
5 Centra made the decision to manage costs in this Proceeding,
6 which is fine. The fact remains that there are serious
7 questions about whether this survey accurately reflects
8 customers' views.

9 CAC/MSOS is of the strong view that further
10 market research should be conducted. The key question in my
11 mind is: What are customers prepared to pay in the short run
12 for a hedging program that reduces price volatility by only
13 60 percent of ones bill and within that amount, by only 20
14 percent?

15 Even if it was a reduction of 20 percent of
16 the entire bill volatility, that would simply mean that your
17 quarterly bills -- if your quarterly bills were going to
18 change by ten dollars (\$10) without hedging, with hedging
19 they would have changed by eight dollars (\$8) or by twelve
20 dollars (\$12). Very small impact.

21 And I think it's time for this Board to go
22 back to first principles and take a hard look at the merits
23 and value of Centra's derivative hedging program.

24 We've been lucky up until now in these last
25 several years with substantial and material cost savings but

1 as Centra indicates over and over again it could equally be
2 likely that we would be turning the other way and one would
3 think that it's about time for that to happen.

4 Customers want to know what they're receiving
5 for these short-term risks and short term is -- can be up to
6 five (5) years. Now, it's important that when you look at
7 the focus group report that was provided by Western Opinion
8 Research, which is at Tab I, what's the very first thing that
9 they found?

10 The very first thing that they note under
11 their heading, "Key Findings and Implications" is the actual
12 price fluctuations. That is, the ups and downs did not
13 appear to be a top-of-the-mind concern among participants.
14 Most concerns related to the general perception that the
15 service is becoming more expensive. That's the first
16 observation that they make in their findings.

17 There are more reasonable alternatives to
18 provide customers with price protection. These Intervenor
19 have advocated that Centra provide a more market transparent
20 rate option that is -- that is with only severe upward price
21 protection, i.e. caps, while at the same time being able to
22 provide fixed price options for those customers who can
23 tolerate the cost consequence of achieving a true elimination
24 of price volatility.

25 Therefore, for the third year in a row, these

1 Intervenor recommend that Centra be permitted to provide
2 price options that give customers choice with respect to risk
3 tolerances.

4 Mr. Warden agreed that prior to implementation
5 of various price options, the Board would need to convene a
6 hearing to discuss the way that Centra would make such
7 options available. And at Tab J, simply for information
8 purposes again, I've included the tariffs and gas news
9 release wherein that gas company announced the introduction
10 of a new pricing option to allow residential customers to
11 lock into the commodity price of natural gas for one (1)
12 year.

13 CAC/MSOS believe that the Board should grant
14 its approval to Centra to provide price options subject to a
15 full public hearing into the mechanics of how those price
16 options would be delivered by Centra and/or a subsidiary
17 company.

18 Brokers will surely have an interest in
19 participating in that process to ensure that the price option
20 products offered by Centra or a subsidiary would not impede
21 the development of the competitive market in Manitoba.

22 If that is achieved, then Manitobans will
23 benefit greatly from true customer choice with respect to
24 pricing options for natural gas and these Intervenor would
25 suggest that at the present, the competitive market is not

1 competitive and that there's essentially one (1) company with
2 a monopoly and that is not good for competition, obviously.
3 That's not good for ensuring the lowest price for those fixed
4 contracts.

5 Finally, with respect to measuring the impact
6 of the hedging program, we agree with Ms. Stewart that the
7 proposed methodology is not a perfect measure, which is not
8 to say that determining the percentage reduction in
9 volatility is not useful, rather the performance measure
10 needs to be supplemented with an additional performance
11 measure which shows the increase or decrease in a customer's
12 overall bill with hedging compared to increases or decreases
13 that would have occurred on a quarterly basis without
14 hedging.

15 I note, with great interest, that the Western
16 Opinion Research recommended a similar measure and, again,
17 that's at Tab I, page 5, the single page that's in -- in Tab
18 I, second bullet from the bottom of the page, Western Opinion
19 states and I quote:

20 "Providing a chart --"
21 I -- I'll quote from "furthermore":
22 "Furthermore, comparing it to locked-in
23 mortgages may be one (1) means of
24 explaining these activities. Also,
25 providing a chart depicting the past case

1 history of the benefits of this program in
2 terms of reducing the direct impact of
3 price fluctuations on billings would be
4 beneficial."

5 That's one (1) of the key findings of the
6 focus group but that was not communicated to the Respondents
7 in the next stage of the -- of the research.

8 Concerning the appropriateness of the hedging
9 formula, the band width and volumes, Centra witnesses
10 confirmed that increasing volumes of gas hedged or narrowing
11 that out-of-the-money band to twenty-five cents (25) would
12 further reduce price volatility. And Centra's witnesses
13 confirmed consistent with their testimony, over the last --
14 or the previous few Hearings that the -- that would result in
15 only a modest theoretical increase in cost.

16 And I've included a quote at Page 540 of the
17 transcript from Ms. Stewart, I'm not going to read it out,
18 wherein she simply indicates that the -- that -- confirms
19 first of all that the using a narrower band would reduce
20 volatility to a higher extent but at a higher longer run cost
21 which she identifies as 2 percent or 3 percent.

22 And it may be appropriate at this point in the
23 development of the formulistic -- formulaic mechanism --
24 mechanistic approach if the Board orders that it continue for
25 Centra to test other formulas, band widths, and volumes and

1 to see if the results of the program to reduce volatility
2 could be improved.

3 It would also be important to determine if
4 changing the formula would affect the short run costs.
5 Intuitively one would expect that a tighter band would mean
6 that the short term savings and losses would be even larger.

7 I turn now to the blank page analysis.
8 International Gas Consulting, IGC, was retained in September
9 of 2001, to prepare a blank page analysis of Centra's supply
10 and transportation portfolio. IGC completed its report in
11 August of 2003, and recommended to Centra an optimized
12 portfolio to be transitioned to by the year 2011.

13 The optimized portfolio includes the use of
14 salt cavern storage which would provide cost savings of more
15 than \$2 million per year through avoided transportation cost
16 and third party storage costs. More importantly though, the
17 optimized portfolio would provide security of gas supply.

18 IGC concluded that the current portfolio was
19 risky and that too much of the peak day supply remained
20 uncontracted. IGC noted that under the current portfolio
21 customers face the potential of nine (9) summer under service
22 days and nineteen (19) winter under service days. The
23 optimized portfolio provides for no under service days.

24 The IGC recommendations are buttressed by the
25 Western Opinion Research finding, for what it's worth, that

1 the most important service feature of Manitoba Hydro is
2 reliability of gas supply.

3 At last year's GRA, Centra took the position
4 that there was no point in a thorough public review of the
5 IGC report until Centra had adopted its position.

6 As we sit here today, more than one (1) year
7 later, Centra's position hasn't changed. The Company says it
8 has now begun an internal economic analysis with respect to
9 the IGC recommendations but as of yet had come -- has not
10 come to any conclusions; and that's at transcript page 586.

11 The total cost of the IGC report including
12 expenses was four hundred and seventeen thousand dollars
13 (\$417,000), that's at transcript page 631. The report took
14 several years to complete and the initial estimate of the
15 cost, which was three hundred and fifty-eight thousand
16 (358,000) plus expenses, was slightly overrun.

17 In addition to that, Centra incurred aborted
18 costs to have IGC involved in this proceeding. The total
19 cost I believe on the record are around four hundred and
20 forty thousand dollars (\$440,000); not an insubstantial
21 amount of money.

22 At page 6 of Board Order 65/04, the Board
23 noted that Centra had committed to apprising it upon formal
24 intentions -- of its formal intentions to act with respect to
25 any decisions related to the blank page analysis.

1 The Board states in that Order that Centra
2 advised during the pre-hearing conference related to this
3 Application, that it would not make any long term commitments
4 with suppliers or transporters related to or rising out of
5 the BPA prior to placing its plans before the Board. During
6 this Hearing Centra witnesses confirmed that they made that
7 commitment to the Board.

8 A few short weeks before the Hearing started,
9 however, Centra filed copies of new gas supply -- of a new
10 gas supply contract with Nexen and new transportation
11 contracts. Those new contracts represent long term
12 commitments with suppliers and transporters.

13 The arrangements made in some cases run
14 contrary to the recommendations made by IGC. For instance,
15 IGC recommended that Centra should not commit any more than
16 25 percent to 40 percent of their supply requirements to any
17 one company. IGC concluded that supplier diversity would
18 allow Centra to establish and maintain close working
19 relationships with a number of suppliers.

20 These relationships would be useful in
21 identifying new opportunities, meeting the needs of
22 customers, in the event of unexpected market disruption,
23 encouraging multiple competitive offers, and to reduce the
24 risk of adverse events in the one company providing the gas,
25 which would negatively effect on Centra or its customers.

1 IGC's recommendations flowed from their
2 observation that the natural gas market is in a flux. The
3 menu of services offered and the nature of the parties
4 offering services in the market has changed dramatically over
5 the years. IGC concluded that this uncertainty was likely to
6 continue indefinitely.

7 Mr. Stephens confirmed that the Board did not
8 receive advance notice that Centra was not going to follow
9 the IGC recommendations with respect to diversifying its gas
10 supplies. Mr. Stephens' view was that the renegotiation of
11 the Nexen contract was simply business as usual. And that's
12 at transcript page 592.

13 CAC/MSOS considers that Centra breached its
14 promise to the Board to provide advance notice prior to
15 making long term commitments with gas suppliers and
16 transporters, and that result -- that development is
17 unfortunate.

18 There are material cost consequences
19 associated with the new gas supply and transportation
20 arrangements. Centra has presented to the Board what amounts
21 to a fait accompli and the Board's hands are now tied because
22 all it can do is approve or disallow the cost consequences of
23 these new gas supply and transportation arrangements.

24 CAC/MSOS is concerned that a similar course of
25 conduct may occur with respect to the implementation or

1 failure to implement, other recommendations in the IGC
2 report. This Board should make it clear to Centra that any
3 actions to enhance the gas supply and transportation
4 portfolio, whether they flow from the IG report or not,
5 should be vetted with the Board prior to implementation in
6 light of the IGC report and in light of its cost.

7 That is what I believe this Board had intended
8 Centra to do when it ordered Centra to provide notice.

9 So the situation today is that the fate of the
10 blank page analysis remains undecided. The report is aging
11 and that is a serious concern to these Intervenors, given the
12 significant expenses which were incurred to produce this
13 report. It's unclear what factors Centra will take into
14 account in determining its business case.

15 Mr. Stephens mentioned that the Company would
16 be considering the competitive environment and what the
17 future of the competitive environment will be. The Company
18 is concerned also about investing \$50 million in salt cavern
19 storage in the event that the market may change.

20 It appears that the Company's position is
21 also, that so long as there is excess capacity on TransCanada
22 Pipelines, there is little, if any concern about customers
23 being under served in a cold weather scenario.

24 Therefore, the key issue on -- here, is
25 whether Centra is rolling the dice and gambling on there

1 being continued excess capacity on the TransCanada Pipeline.
2 The bottom line is that if the short -- if the surplus on the
3 TransCanada Pipeline declines, the risk of there being a
4 shortage -- there is a risk, a real risk, of there being a
5 shortage of physical supply of gas.

6 In its report IGC states that, and this is at
7 Tab L and it's one page in, under Estimated Cost of Portfolio
8 Realignment:

9 "The issue promoting changes -- change, the
10 expectation the capacity on TCPL will come
11 to be much closer aligned with contractual
12 commitments. IGC believes that this will
13 result from a gradual derating of TCPL
14 operating capacity, abandonment of unused
15 capacity or by the arrival of Arctic gas
16 supplies. As this occurs, IGC, believes it
17 would be imprudent to continue to rely in
18 delivered gas supplies and other soft
19 assets to meet the firm core market
20 requirement to Centra's customers. That
21 conclusion leads to the recommendation for
22 the development of salt cavern storage.
23 The long lead time is necessary for the
24 creation of cavern space for salt cavern
25 storage corresponds with the increasing

1 risk of the need for new hard assets to
2 serve the firm market." End quote.

3 As I indicated to Mr. Stephens during cross-
4 examination, the use of the word "imprudent" suggests that
5 IGC considers the risk to consumers inherent in the status
6 quo to be significant. Mr. Stephens agreed that the word
7 "imprudent" was a concern. I think he said that it raised
8 the hair on the back of his neck.

9 At page 33 of the IGC report, Tab L, IGC notes
10 that TCPL was taking substantial depreciation charges for
11 their current asset base and the suggestion is then made that
12 that will have an effect of enhancing TCPL's competitive
13 position when Arctic gas becomes available and then IGC
14 suggests that TCPL has positioned itself in such a way as to
15 reduce the likelihood that uncontracted capacity will be a
16 permanent overhang on their system.

17 IGC's team's qualifications and expertise were
18 unassailed at this hearing, in fact, Mr. Stephen's view was
19 that IGC had done a good job and that the report, even with
20 its hefty four hundred and forty thousand dollar (\$440,000)
21 price tag, was of significant value to consumers.

22 So why is it, then, that IGC's collective
23 wisdom is being ignored by Centra? IGC says Centra should
24 not rely on excess TransCanada Pipeline capacity. IGC's
25 recommendations are conservative. IGC notes that the lead

1 time associated with bringing salt cavern storage on-line
2 increases the risk of Centra's customers being under served.

3 So, our position is that the best evidence
4 available to this Board with respect to that key question
5 that things are turning on, which is whether there will be
6 excess capacity indefinitely in TransCanada Pipeline, the key
7 evidence is the evidence provided by IGC and not that which
8 you heard here in testimony; which, I might add, was taking a
9 market view and speculating and -- I don't mean to use that
10 word in the wrong sense but it -- it was looking into the
11 future and trying to forecast what's going to happen and
12 making decisions based on that. And I think that if you read
13 the IGC report that that testimony is inconsistent with what
14 IGC is saying.

15 Undertaking Number 10 was a request to have
16 Centra file a presentation of the IGC report to the Centra
17 executive committee and at page of -- three (3) -- of that
18 report, which is at Tab M, the executive committee was told
19 that it's going to take seven (7) years to fully commission a
20 3.48 PJ salt cavern storage facility and that is at page 3 of
21 5, which is two (2) pages in, in the third paragraph last
22 sentence:

23 "The capital cost to develop a 3.48 PJ
24 facility is approximately 50 million and
25 would take approximately seven (7) years to

1 fully commission, although portions of the
2 facility would be available at earlier
3 dates."

4 And that, in my submission, contradicts what I
5 recall Mr. Stephens' evidence to be, which was that the
6 facility could be up and running in four (4) years and that's
7 taking into account one (1) year of negotiations with
8 TransGas.

9 Now, Centra indicates that it's closely going
10 to monitor TransCanada Pipeline's circumstances and
11 presumably, if Centra gets wind that the excess capacity is
12 declining, it will begin negotiations with TransGas to build
13 salt cavern storage, but the question this Board has to
14 consider is, will it be too late at that point in time to
15 avoid the imprudent consequences that IGC refers to in it's
16 report? So it does become a timing issue.

17 CAC believes that Centra shouldn't gamble on
18 TransCanada Pipeline's excess capacity. The benefits cited
19 in the IGC report are numerous and include the following
20 listed on Page 3 of 5 of this report. I've added one at the
21 very top, which is savings of \$2 million a year.

22 Number 1 on Page 3 of 5 is high turnover
23 capability in cold weather. Number 2: reduce transportation
24 costs on TCPL. Number 3: improve load factor on TCPL and
25 lower demand costs. Number 4: improve security of supply.

1 Number 5: gas purchasing price flexibility. Number 6:
2 reduced load balancing fees. Number 7: capacity management
3 opportunities. Number 8: reduced exposure to needle peak
4 priced gas supplies.

5 And later, the second last sentence at Page 4
6 of Tab M is also noteworthy for the quote:

7 "It is intuitive that the under utilized
8 capacity on TCPL will diminish over time
9 but it is not known how much and how
10 quickly. IGC has indicated there is no
11 specific urgency in moving forward."

12 And then, at Page 5, second paragraph:

13 "In the long term, Centra may be required
14 to move forward with the development of
15 salt cavern storage facilities near
16 Manitoba. However in the interim and short
17 term, it is not unreasonable for Centra to
18 further explore additional possibilities."

19 Well, that statement was made more than a year
20 ago and Centra has exhausted its exploration of additional
21 possibilities. Mr. Stephens indicated on the record that the
22 concept of virtual storage with TCPL was dead.

23 He also confirmed that there were no other
24 initiatives or possibilities being contemplated, other than
25 the business case and the consideration of the, quotation

1 mark, "competitive environment", end quotation mark.

2 These Intervenors believe that Centra is
3 leaving money on the table by not implementing the IGC report
4 immediately. More importantly, however, Centra is at this
5 late date acting unreasonably in delaying its determination
6 as to whether to proceed with these key recommendations made
7 by IGC.

8 So CAC/MSOS recommends that this Board order
9 Centra to complete its business case on an expedited basis
10 and that any decision that Centra executive -- Centra's
11 Executive Committee makes concerning salt cavern storage
12 should be communicated to the Board so that a decision can be
13 made as to whether a hearing is necessary prior to the
14 execution of any agreement to begin construction.

15 These Intervenors do not want to hear at a
16 subsequent proceeding that the Board's jurisdiction is
17 restricted to proving the cost consequences.

18 This Board and Centra would benefit from a
19 public hearing wherein outside experts, independent experts
20 are allowed the opportunity to comment on the merits of this
21 specific proposal.

22 Having said that, these Intervenors are
23 satisfied that in a general sense, moving head -- moving
24 ahead with the recommendations isn't the IGC report would be
25 prudent.

1 What needs to be considered are the specifics
2 and details associated with this major \$15 million capital
3 project.

4 Turning to gas supply and transportation
5 contracts.

6 THE CHAIRPERSON: Mr. Saxberg, perhaps it
7 would be time to take a break now?

8 MR. KRIS SAXBERG: Sure.

9 THE CHAIRPERSON: Probably be a good point.
10 We'll come back in, say, fifteen (15) minutes.

11

12 --- Upon recessing at 10:26 a.m.

13 --- Upon resuming at 10:46 a.m.

14

15 THE CHAIRPERSON: Okay. Welcome back
16 everyone. Little bit of housekeeping. Centra has replaced
17 exhibit -- or Undertaking Number 15, Exhibit 20 because
18 there's some problems with the scanning so it's just a
19 different version of the one that was already referred to.

20 Mr. Saxberg, you're back up again.

21 MR. KRIS SAXBERG: Thank you, Mr. Chairman.
22 And now onto the new gas supply and transportation contracts.
23 On August 25th, 2004, Centra filed a new primary gas supply
24 contract with the Board and that was with Nexen Marketing.

25 Centra also renewed transportation contracts

1 with TransCanada Pipelines. In addition, Centra
2 re-negotiated its storage contract with ANR Pipelines and
3 negotiated new transportation contracts with Great Lakes Gas
4 Transmission.

5 The major changes to the Nexen Gas Supply
6 contract are as follows:

7 Number 1. Base volumes have been increased
8 and these Intervenor acknowledged that that is an
9 improvement.

10 Number 2. Price for tier 1 and tier 2 swing
11 gas have been increased.

12 Number 3. The contract is for a three (3)
13 year with an option to extend for an additional one (1) or
14 two (2) year term.

15 Number 4. [Significantly] All quantities
16 purchased are restricted to use by customers of Centra and
17 cannot be resold on the secondary market.

18 The cost consequences of the new Nexen
19 contract are as follows:

20 Number 1. Capacity sales revenues will
21 decline. The estimate provided in the Application was that
22 they would climb by two hundred and fifty thousand dollars
23 (\$250,000) per year. However during testimony Mr. Stephens
24 provided information that the five (5) year average of
25 capacity sales was in the order of four hundred thousand

1 dollars (\$400,000) per year; that's at transcript page 639.

2 It's reasonable to assume that this five (5)
3 year average would be more indicative of the lost revenue
4 associated with the new contract. And I think that Mr.
5 Stephens agreed to that at least implicitly when I was
6 calculating the total cost consequences of the new contracts.

7 Number 2. The increase in swing supply prices
8 will increase gas costs by approximately four hundred
9 thousand dollars (\$400,000) per year.

10 So therefore the total estimated cost
11 consequences of the new Nexen contract are approximately
12 eight hundred thousand dollars (\$800,000) per year. Centra
13 used an RFP process to select its next supplier. At Tab 3
14 Attachment 5 of the Application, Centra included summaries of
15 the request for proposal responses.

16 Summary comments of the eight (8) proposers
17 lead these Intervenor to wonder why Centra didn't share the
18 gas supply contract volumes among three (3) suppliers to
19 maintain a spirit of competition for future contract
20 re-negotiating purposes.

21 There were at least three (3) vendors that
22 were competitive with Nexen. Vendor number 1 offers very
23 competitive terms and would be able to offer the same degree
24 of confidence as Nexen. The only difference is that Vendor
25 number 1 wanted a commission of five cents (5) a gigajoule on

1 all base and swing volumes.

2 Centra could readily have taken conditions in
3 the Nexen proposal and proportioned them between -- by one-
4 third among the three (3) vendors. If this happened, Nexen
5 might even have been persuaded to reduce their commission for
6 Number 2 swing gas of five (5) cents a gigajoule.

7 The second vendor is obviously a competent gas
8 marketer, prepared to charge only a minimal commission for
9 swing gas. Here again, if Centra produced a detailed
10 contract proposal, it is likely that Vendor 2 may have been
11 inclined to negotiate.

12 Vendor 3 also appears to be equally competent,
13 having sold spot gas at Empress to Centra in the past.
14 CAC/MSOS are of the view that Centra's RFP process may have
15 restricted the Company's ability to acquire a diverse
16 portfolio of suppliers. The RFP itself required proposals to
17 submit bids to supply Centra's entire gas supply needs.

18 For instance, the RFP analysis for Vendor 3
19 indicates, under the heading Completeness of Proposal, quote:

20 "As stated in the RFP, Centra requires a
21 proposal which will supply entire primary
22 gas requirements of approximately a hundred
23 and seventy-five (175) gigajoules a day,
24 excluding WTS; therefore, the proposal was
25 incomplete and does not meet the RFP

1 requirements."

2 Centra's RFP was drafted after the IGC report
3 was completed. The IGC report, as noted previously,
4 recommended that Centra diversify its portfolio. The RFP
5 document is clearly offside with that recommendation and it
6 appears that within the decision matrix, to determine the new
7 gas supplier, there was a penalty for proposers who offer to
8 supply anything less than a 100 percent of Centra's gas
9 supply needs. It should have been the exact opposite.

10 It was suggested during cross-examination that
11 Centra could have initiated multi-party negotiations to
12 realize the diversity of suppliers at a, perhaps, cumulative
13 lower cost. Mr. Stephens disagreed with the suggestion,
14 indicating that the RFP process was all one needed in order
15 to best ascertain the most competitive market pricing. These
16 Intervenors respectfully disagree.

17 Intuitively, one would expect that holding
18 multiple contracts would keep each of the suppliers in check.
19 Over the long run, competition between these suppliers may
20 drive prices down. Associated benefits include developing
21 relationships with multiple parties, which would increase
22 Centra's understanding of the competitive forces at play,
23 and, of course, multiple suppliers increase the security of
24 supply.

25 Mr. Stephens testified that during the RFP

1 process, he had limited contact with the proposers in order
2 to avoid the impression that the process was tainted. One
3 has to wonder whether discussions with other favourable
4 vendors, in the absence of an RFP process, about the specific
5 requirements of the Utility, may have resulted in proposals
6 that were more favourable than the Nexen contract.

7 Ultimately, Centra chose Nexen to provide the
8 full measure of its gas supply because Nexen's price was
9 contingent upon supplying all of Centra's gas, or at least
10 the proposal was contingent on that fact. Had the RFP been
11 worded in compliance with the IGC recommendations, that
12 threat may not have materialized.

13 Turning now to the ANR Pipelines Great Lakes
14 Gas Transmission Contracts, the most notable change is that
15 Centra's previous back haul service, which was provided on an
16 interruptible basis, has been replaced with a firm back haul
17 service. Changing the back haul service from interruptible
18 to firm will result in a cost increase of approximately two
19 hundred thousand dollars (\$200,000) relative to the current
20 arrangement, and that's American dollars.

21 The primary reason that Centra changed its
22 back haul service from interruptible to firm, at the
23 increased cost, was because of a perception that there was a
24 significant risk of decontracting on the Great Lakes System.
25 Centra indicates that this decontracting may result in some

1 risk that the back haul service would not have been available
2 in the future.

3 Mr. Stephens testified that the level of risk
4 associated with decontracting turned onto what TransCanada
5 Pipeline would do in the future with respect to its business.
6 TransCanada Pipelines is the largest contractor on the Great
7 Lakes system. They move approximately 1.5 million gigajoules
8 per day out of a total capacity of 2.2; that's at transcript
9 page 616.

10 Mr. Stephens testified that marketers and
11 other members of the tolls task force are pressuring TCPL to
12 decontract. However, Mr. Stephens acknowledged that he has
13 no evidence with respect to TransCanada Pipelines'
14 intentions. To the contrary, he was aware of an initiative
15 by TransCanada to maintain its capacity on the Great Lakes
16 system including promoting a new hub on the northern portion
17 of -- portion of the line called the North Bay Hub.

18 Mr. Stephens testified that if TCPL was
19 successful in doing so, then some of the pressure would ease,
20 and that's at transcript page 618. To date, TransCanada has
21 not shown any indication that it would be prepared to reduce
22 its capacity on the Great Lakes system.

23 Centra's concern that the security of its
24 interruptible back haul arrangement was in jeopardy seems to
25 be overstated. Moreover, IGC did not identify this risk as

1 being substantial enough to even mention in the report. This
2 notwithstanding the fact that the events that Centra
3 describes in its Application on this matter were present as
4 far back as the year 2000, and that's something that Mr.
5 Stephens confirmed at transcript page 619.

6 Clearly, any concern raised by ANR Great Lakes
7 during the general discussion that Mr. Stephens mentioned
8 about interruptible back haul being at risk would have been
9 self-serving. Centra should have consulted with an
10 independent objective third party expert like IGC as to
11 whether the risk was substantial enough to require a switch
12 to firm back haul at a cost of two hundred thousand dollars
13 (\$200,000) American.

14 Concerning the reworded ANR contract, Centra
15 states that it will not be paying any more as a result of the
16 new contract. Then contention is that the contract simply is
17 an updating of the language that provides for a more precise
18 compliance with FERC requirements.

19 It appears, from our perspective, that Centra
20 has missed out on an opportunity to negotiate changes to the
21 ANR agreement to achieve some of the recommendations in the
22 IGC report with respect to increasing ANR storage.

23 However, we are pleased to hear that Centra
24 considers that ANR at least owes it one and that there is a
25 good working relationship that will bode well in terms of any

1 future contract renegotiations to add more ANR storage
2 capacity while decreasing the amount of required
3 deliverability as recommended by IGC in their report.
4 CAC/MSOS supports Centra's renewal of the two (2) existing
5 firm service transportation contracts with TCPL.

6 So, in conclusion in this section, CAC urges
7 the Board to carefully consider the additional more than \$1
8 million in gas costs that arise as a result of the new gas
9 and trans -- gas supply and transportation contracts.

10 Turning now to unaccounted-for gas, and I wish
11 I could simplify this issue by indicating to all present that
12 I'd found the elusive unaccounted-for gas, and I checked my
13 colleague, Brian Meronek's office but it wasn't there.

14 UFG is a problem common to all LDCs. It
15 represents approximately 1 percent of Centra's annual revenue
16 requirement and it's defined simply as the difference between
17 the amount of gas received and the amount of gas delivered.
18 Essentially, it's unbilled gas.

19 Measuring UFG is anything but an exact
20 science. Mr. Barnlund testified that calculating UFG is
21 difficult and trying to find the components that make it up
22 are difficult as well; that's at transcript page 964.

23 Centra has undertaken a comprehensive study to
24 identify the causes of UFG. The study was only able to
25 identify 55 percent of the estimated amount of UFG on

1 Centra's system. That leaves 45 percent unexplained.

2 CAC/MSOS supports Centra's proposed allocation
3 of UFG but only with respect to the 55 percent of identified
4 UFG. Centra's UFG study is the best evidence this Board has
5 before it of the most appropriate direct allocation of UFG to
6 various customer classes.

7 However, for the remaining 45 percent that is
8 unexplained by the study, CAC/MSOS is of the view that these
9 volumes should be allocated based on a pure, unweighted
10 volumetric basis.

11 The existing methodology allocated UFG on a
12 weighted volumetric basis.

13 Centra concedes that this methodology is
14 different than the approach taken by most other gas
15 distribution companies in Canada to date. Most LDCs, Centra
16 concedes, allocate UFG to customer classes on a purely
17 unweighted volumetric basis.

18 And that's the way Centra used to do it, prior
19 to 1996 and that information was -- comes from Undertaking
20 17.

21 Centra's position is that the 45 percent
22 unexplained UFG is a common cost for all customers and
23 customer classes of Centra. The golden rule of cost
24 causation suggests that costs are first directly assigned
25 where possible, and the remaining costs are allocated.

1 Centra agrees that with respect to the 45
2 percent of unknown UFG it must be allocated, because it
3 cannot be directly assigned.

4 Centra's proposal is to allocate that 45
5 percent unexplained UFG in the same manner as the explained
6 portion of UFG identified in the report.

7 At CAC/MSOS Centra-48-B, Centra was asked to
8 provide any evidence that the unidentified UFG is lost in the
9 same manner as the identified UFG is. Centra's response was,
10 that due to the nature of UFG, there is no conclusive
11 evidence as to how the unidentified UFG is lost.

12 Mr. Barnlund testified that while his estimate
13 of identified UFG is conservative, there is no conclusive
14 evidence one way or another as to how the remaining,
15 unaccounted-for gas originates.

16 And UFG is forecast on a volumetric basis.
17 All things being equal, the more volumes, the higher estimate
18 of UFG. Thus there's a strong correlation between volume
19 consumed and the amount of UFG attributable to a particular
20 customer class.

21 With respect to the 45 percent unexplained
22 UFG, CAC/MSOS strongly recommends that the Board allocate UFG
23 on a purely volumetric -- volumetric basis.

24 The fact that most other LDCs do it this way
25 is good -- a good indication that a volumetric allocation

1 will result in fair and reasonable rates.

2 Simplot's proposed that its allegation --
3 allocation be reduced from the proposed 5.7 percent to 2.8
4 percent of UFG and evidence has been filed that Simplot is
5 responsible for less than 1 percent of Centra's UFG.

6 But that evidence is based on five (5)
7 proposed allocators or measures which bear no direct
8 relationship to the cause of UFG. Three (3) of the measures
9 are physical measures and two (2) are based on financial
10 indicators.

11 Dr. Reading's testimony was that taken
12 cumulatively, these measures or allocators indicate that
13 Simplot's share of UFG is less than 1 percent. Because
14 certainly taken individually, they don't accomplish anything.

15 David Hawk's evidence adopts Dr. Reading's
16 position and adds one (1) further indicator, the replacement
17 value of assets being used to serve the Simplot Brandon
18 plant.

19 Mr. Hawk's information is that the value of
20 assets is in the order of 10 million which represents
21 approximately 2.8 percent of Centra's rate base. It's --
22 it's worthy of note that Dr. Reading had not even considered
23 this measure or allocator in his evidence.

24 None of the allocators or measures recommended
25 by Simplot bear any relation to causes of UFG. For instance,

1 if replacement value as a percentage of rate base were used
2 to allocate UFG, then any changes which impact rate base
3 would affect the allocator.

4 Contributions in aid of construction would
5 reduce rate base and increase the allocation of UFG as would
6 changes to the working capital allowance similarly impact the
7 allocation of UFG.

8 On a practical note, if this Board approves
9 Simplot's recommendation to reduce its allocation to 2.8
10 percent, Centra is left, and perhaps the Board is left with
11 determining who's going to pay for the rest of the UFG costs
12 on the system.

13 Simplot suggests that it would be allowed --
14 that it should be allowed to directly measure its UFG. The
15 company proposes that extra meters be installed in order to
16 specifically measure whether its contribution to UFG is 5.7
17 percent.

18 Mr. Barnlund testified that it is not possible
19 to isolate one (1) customer out of a system and accurately
20 determine their unaccounted-for gas. That's at transcript
21 page 977. Even if Simplot could -- could directly measure
22 its UFG, its direct measure allocation would not be fair to
23 other customer classes since Simplot holds a favourable
24 location on the Centra system.

25 As indicated in Centra's rebuttal evidence,

1 Centra's existing methodology, commonly referred to as
2 postage stamp rate making, treats all customers with similar
3 characteristics equally, no matter where they choose to
4 reside in the Centra service area. Cust --- customers in any
5 given rate class must receive the same level of service and
6 pay the same uniform rates.

7 The fact that Simplot is the only customer in
8 its class does not mean the distance -- that a distance --
9 distance-based allocator would be appropriate. If there were
10 other customers in the class, then Simplot's favoured
11 location on the system would not be allowed to be taken into
12 account to maintain the principle of postage stamp rate
13 making.

14 And one (1) further point with respect to
15 Simplot's proposal, CAC/MSOS does not consider that it would
16 be fair to other customers and customer classes if Simplot
17 could, because of the nature of the system serving it, -- or
18 other -- or for other reasons -- directly measure its UFG
19 when all other customer and customer classes must receive an
20 allocation based on estimates and judgement.

21 Notwithstanding Simplot's desire to direct
22 measure its UFG, it has not presented any evidence in this
23 hearing that Centra's analysis is out of line with the actual
24 functioning of the meters at the Simplot plant. As a result,
25 CAC/MSOS opposes Simplot's request to direct measure its UFG

1 and similarly, the request to reduce the allocation to 2.8
2 percent.

3 Undertaking 19 was to provide a table similar
4 to Attachment C from PUB/Centra 14 which illustrates the
5 results of using a combined weighting wherein 55 percent of
6 the UFG is allocated on the basis of Centra's report, and
7 forty-five (45) is allocated on a volumetric basis. I have
8 attached Undertaking 19 as Tab N in my Book of Documents, and
9 you have to flip to the very last page to see the chart that
10 I'm bring to your attention.

11 CAC recommends that the Board order Centra to
12 adopt the proposed weighting indicated on the right side of
13 the page, which provides for an allocation of 35.7 percent
14 for residential customers and an allocation of 11.5 percent
15 for the special contract customer.

16 Turning to amendments to the terms and
17 conditions of service, Centra proposed a change to the
18 allocation of account -- payments. And I want to refer the
19 Board to Tab O in the Book of Documents which contains the
20 language proposed by Centra to effect a change to the
21 allocation of account payments.

22 And when I read this language, it struck me
23 that Manitoba Hydro was attempting to gain a priority for its
24 finance and rental debts, that those debts were to be paid
25 first but during the Hearing the intention of Manitoba Hydro

1 was clarified by Mr. Warden. He indicated that the language
2 was intended to convey importantly, that all debts would be
3 of equal importance -- that the three (3) broad groupings of
4 charges would be paid on a pro rata basis.

5 Mr. Warden confirmed on the record that if
6 there was any uncertainty with respect to how these
7 provisions would be interpreted, then Manitoba Hydro would
8 make any necessary changes to ensure that its intention was
9 understood.

10 CAC/MSOS takes the view that the current
11 wording is not clear and that Manitoba Hydro should be
12 ordered to rewrite these provisions in order to clearly state
13 that all debts will be treated equally and that credits will
14 be applied pro rata between the three (3) items you see at
15 Tab O.

16 The provision is also unclear with respect to
17 the right that customers have to a choice with respect to
18 which accounts they want to pay first if they are only making
19 a partial payment.

20 For arrears of equal vintage, it was Hydro's
21 intention to allow customers to make a choice with respect to
22 which account their partial payment would apply. It is only
23 in situations where the customer has not made an election
24 that all debts should be treated equally on a pro rata basis.
25 And that's at transcript page 1203.

1 CAC/MSOS recommends that Centra provide check-
2 off boxes or some other convenient method for customers to
3 make that election.

4 The other proposed amendment to the terms and
5 conditions which concerns these Intervenors is the request of
6 Centra to move from a fixed labour rate for miscellaneous
7 services to various cost-based rates, depending on the nature
8 of work performed.

9 CAC/MSOS opposes this amendment because it
10 allows for variable labour rates which are solely at the
11 discretion of the Company and which would not be approved by
12 this Board.

13 Manitoba Hydro has testified that it reviews
14 its fully loaded cost-based rates on a quarterly basis. The
15 upshot is that there could be a new rate established without
16 the approval of the Board each quarter.

17 Centra was provided -- has provided a table
18 with some of the various cost-based labour rates that would
19 be charged for miscellaneous work. That table indicated
20 that, for the most part, Centra was requesting an increase in
21 the labour rate from the current approved rate of fifty-five
22 dollars (\$55) an hour to seventy-four dollars (\$74) an hour.

23 These Intervenors strongly urge the Board to
24 retain their jurisdiction to -- to review and set these
25 charges. The Board must maintain its supervision of the

1 Company to ensure that the specific labour rates being
2 charged are fair and reasonable.

3 There should also be some consideration as to
4 whether those labour rates are reflective of market costs.
5 In this Proceeding, Centra did not provide any evidence at
6 all to justify the increase in these labour rates. Moreover,
7 Centra has not provided a full schedule of the rates that it
8 proposes to charge and we don't even know what all the rates
9 are for all of the different services.

10 During cross-examination, Centra indicated
11 that the schedule set out at CAC-22 was just to provide some
12 information as to the types of services provided; it was not
13 a complete listing of the rates that would be charged to
14 customers. And that's at transcript page 1216.

15 It may be the case that the Board approved the
16 overall Centra method -- or Hydro methodology to allocate O&M
17 costs between Hydro and Centra.

18 However, setting specific rates for these
19 types of services is another matter and Mr. Warden conceded,
20 in any event, that the specific fully loaded rates for
21 different functions have not been approved by the Board. And
22 that's at Page 1213 of the transcript.

23 Turning now to the \$16.5 million refund to
24 customers. In this Application, Centra is seeking approval
25 to refund the supplementary gas PGA -- PGVA and other gas

1 cost deferral accounts in the amount of 16.5 million owing to
2 customers.

3 Two (2) issues arise in that regard. Should
4 the refund be made as a single lump sum payment to --
5 customers or as part of a rate rider spread out over the
6 course of nine (9) months? That's the first issue.

7 The second is: If it is a rate rider, then
8 should that rider be embedded in the supplemental --
9 supplemental gas rate as has been the past practice or as
10 part of the distribution rate, as proposed by Centra in its
11 updated Application?

12 I'll begin with the first issue, which is lump
13 sum refund or the nine (9) month rate rider. Using a rate
14 rider to refund customer overpayments to Centra can result in
15 inequities, the most obvious being that new customers who
16 join the system will benefit from a -- from the refund, even
17 though they did not contribute to the overpayment.

18 Second inequity is that the refund is based on
19 current year usage, whereas the overpayment arose from prior
20 years usage.

21 Finally, another negative aspect of using a
22 rate rider to refund is that customers have to wait to
23 receive the full measure of their refund.

24 With respect to refunding by way of lump sum
25 payment, Centra acknowledges that -- that it had considered

1 that option. A lump sum refund would eliminate inter
2 generational inequities. It would also allow Centra to
3 refund based on volumes consumed in the year the overpayment
4 was made.

5 Lump sum refunds increase the accuracy of the
6 refund. They make that the refund goes to the right
7 customers or customer classes. And to dovetail this with the
8 discussion into the next issue, a lump sum refund would cure
9 Centra's concern that the supplementary gas rate rider will
10 disport -- will distort the supplementary gas rate.

11 Finally, and most importantly to many clients,
12 they would enjoy receiving the refund in one (1) lump sum --
13 sum payment and that way they could spend it or invest it as
14 they see fit.

15 Now the total amount of the lump sum payment
16 is modest - to the typical residential consumer it would
17 amount to thirty-one dollars and thirty-five cents (\$31.35).

18 It's conceded that, although that number is
19 not large, there are other customers who would receive larger
20 refunds, based on the amount of volume -- the amount of gas
21 they used.

22 In other jurisdictions, LDCs refund on a lump
23 sum basis, Centra itself has done it here on two (2)
24 occasions. It's not an administrative burden. Centra's
25 primary retort is to suggest that if this was a debt owing

1 the Company rather than a refund to customers, consumer
2 advocates wouldn't be suggesting a lump sum payment.

3 But I would suggest that there's a major
4 difference between the Company's financial circumstances and
5 ability to absorb a delay in repayment, compared to the
6 financial circumstances of most typical residential
7 customers, particularly in light of high gas costs.

8 It is not necessary -- necessarily the case
9 that it's a double standard to refund over payments by way of
10 lump sum, and to collect under payments through rate riders.
11 In terms of public relations, the lump sum refund would
12 surely impress customer -- Hydro customers.

13 Centra also states that it would be an
14 administrative burden to refund on a lump sum basis as a
15 result of unbundling.

16 However, Ms. Derksen conceded that the entire
17 thirty-one dollar (\$31) refund could be credited towards the
18 customer's distribution charge on a single bill. If that
19 were done a bill stuffer could provide information explaining
20 the refund, and that's at transcript page 1272. Surely,
21 there are other creative approaches to facilitate the one-
22 time lump sum refund.

23 Having said that, CAC/MSOS is not opposed to
24 the refund occurring by way of a nine (9) month rate rider.
25 However, it is my client's preference to see the refund paid

1 out in a lump sum without it having -- without it forming a
2 precedent for lump sum repayments by customers to Centra.

3 With respect to the second issue, CAC/MSOS
4 supports Centra's proposal to embed the supplementary gas
5 rate rider into the distribution volumetric charge for all
6 customer classes, except for the mainline class. These
7 Intervenors agree that the supplemental gas rate rider
8 distorts the supplemental gas rate and leads to confusion
9 among customers as to why the supplemental gas rate varies so
10 much from the primary gas rate.

11 Of course, if the refund is effected by way of
12 lump sum, then there would be no rate rider and no
13 distortion, as I mentioned earlier.

14 Briefly, on the topic of demand side
15 management, Centra indicated in its evidence, that it had an
16 initiative in the works and Centra, CAC/MSOS encourages
17 Manitoba Hydro to continue to offer programs to assist low
18 income customers and others to achieve greater cost
19 efficiencies by allowing for affordable financing of high
20 efficiency furnaces and programs to renovate homes and keep
21 the heat in and the cold out.

22 My clients want to ensure, however, that
23 program costs are transparent and that there is
24 accountability with respect to how the money is spent.

25 There was some -- a brief discussion

1 concerning -- during the Hearing concerning Hydro's 6.5
2 percent financing rate. On the surface that rate appears
3 high relative to Hydro's ability to borrow on a short term
4 basis, and that may be something that these Intervenors would
5 address when Centra unveils its new demand side management
6 initiative.

7 CAC/MSOS also encourages Manitoba Hydro to
8 extract as much money as it can from the Federal Government
9 and Provincial Government to assist with this worthwhile
10 initiative.

11 In terms of the high volume from rate design,
12 CAC indicated at the Pre-Hearing that it was not going to
13 take a position on this matter. However, in information
14 requests and during cross-examination, there was some
15 discussion with respect to whether residential customers'
16 basic monthly charge should be increased to more accurately
17 reflect the fixed costs associated with providing service.

18 CAC/MSOS was encouraged by Centra's position
19 that it had no interest in adjusting the ten dollar (\$10)
20 basic monthly charge. Mr. Warden confirmed, on the record,
21 that those customers that are least able to pay an increase -
22 - for those customers that are least able to pay an increase
23 in the basic monthly charge would have an impact, and that --
24 and he indicated that Manitoba Hydro is sensitive to that.

25 These Intervenors strongly oppose any

1 adjustment to the basic monthly charge and would urge the
2 Board to hold off any deliberations on the issue until there
3 was an application by Centra in hearing into the matter.

4 CAC/MSOS notes that maintaining a low fixed
5 monthly charge acts as an incentive to customers to reduce
6 their gas usage. An increase in the basic monthly charge
7 would work against Hydro's initiatives to encourage demand
8 side management. And that was confirmed at transcript
9 page 1278.

10 With respect to the one bill initiative, these
11 intervenors support the synergy savings that can be achieved
12 from a single bill for natural gas and electric service.
13 Manitoba Hydro expects to issue the first of the one (1) bill
14 for customers who have both natural gas and electric services
15 in November of 2005 and CAC/MSOS welcomes Hydro's invitation
16 to participate, or at least observe the focus groups that
17 will review the new one-bill design.

18 We are also encouraged by Centra's comments
19 that it will attempt to simplify the bill while not
20 eliminating any information that is currently contained on
21 the bill. I should note that that was one of the useful
22 recommendations that flowed from the otherwise maligned
23 Western Opinion Research Survey.

24 One final note on the subject, is that
25 CAC/MSOS would encourage the Board to order Centra to file

1 the proposed one (1) bill design at next year's GRA. The
2 Board and Intervenors should be given the opportunity to
3 provide input or critique with respect to the bill format
4 prior to its implementation.

5 Whether or not Centra is required to seek
6 Board approval is not the issue. The point is that Hydro's
7 bill is the first and primary point of contact between this
8 Company and its customers. And one would expect that
9 customers would presume that this Board would have some input
10 into the presentation of the bill in order to ensure
11 transparency and understanding.

12 And finally, just a few miscellaneous matters.
13 Of course these Intervenors are pleased that this Application
14 will result in a modest rate reduction of 3.9 percent,
15 however, the Board should note in its Order that the actual
16 decrease in rates is only .7 percent.

17 The balance of the decrease relates to the
18 refund of the \$16.5 million over-collection, which flows from
19 fortuitous circumstances, including higher than expected
20 capacity management revenues and favourable weather
21 conditions.

22 And in any event, in nine (9) months, if
23 there's a rate rider, rates will go up by 3.2 percent. So
24 the customers should at least be advised that this rate
25 reduction is definitely temporary.

1 Concerning Centra's forecasted 2004/05 non-
2 primary gas costs of \$83.4 million, CAC/MSOS encourages the
3 Board to require Centra to file an update taking in to
4 account all actual costs incurred up to October 1st, 2004.
5 When available, the most updated information with respect to
6 gas cost forecasting should be used.

7 CAC/MSOS does not oppose Centra's request for
8 approval of the 2003/04 gas costs summarized in Schedule
9 5.0.0 update. We do reiterate our concern with respect to
10 the anomalous hedging transaction which occurred in January
11 of 2003, for the month of 2004, without recommending a
12 disallowance, we encourage the Board to reflect on that
13 transaction during its deliberations.

14 And a small matter in connection with Tab P in
15 my book of documents, that's the copy of the bill. It was
16 noted during cross-examination that the rates indicated on
17 the natural gas bill were not listed in a consistent order,
18 that, i.e. either old rate to new rate or new rate to old
19 rate.

20 In answer to Undertaking No. 26, Centra has
21 indicated that the rate components are currently categorized
22 on a lowest to highest rate basis. And you can see that,
23 then, from the bill at Tab P.

24 Centra notes that it's possible to re-sort by
25 rate effective date and CAC/MSOS would encourage that change

1 in order to reduce customer confusion as to in what direction
2 rates are going, whether they're going up or going down, when
3 customers get their bill.

4 With respect to capacity management results
5 CAC/MSOS was encouraged by Centra's performance this year
6 which resulted in net capacity management revenues of \$6.27
7 million. Centra is encouraged to work as diligently this
8 year as it did last year to maximize capacity management
9 revenues.

10 With respect to the forecast for capacity
11 management revenues these Intervenors recommend that the
12 Board use a three (3) year average rather than a five (5)
13 year average of capacity management results.

14 The result would be an increase in the
15 forecasted credit of capacity management revenues from \$3.25
16 million to approximately \$5 million. Given the success of
17 the program over the last three (3) years, a forecast of that
18 amount would seem reasonable and would provide consumers with
19 a greater rate decrease.

20 Centra should be required to notify the Board
21 in quarterly rate applications of billing percentage
22 adjustments between supplementary and primary gas because
23 they do impact the amount that a customer pays in that month
24 for gas.

25 And finally, with respect to future

1 regulation, CAC/MSOS reiterates its position set out in Mr.
2 Meronek's letter of May 31st, 2004 which was marked as an
3 exhibit in these proceedings along with several other
4 letters.

5 In short, our position is that until there is
6 a legislative amendment, the Board is required to regulate
7 Centra on a rate base rate of return methodology.

8 This Board has made that finding on two (2)
9 previous occasions. In particular in Board Order 146/99 the
10 Board recommended to -- to the legislature that there should
11 be certain amendments to the legislation as a result of
12 Hydro's purchase of Centra Gas.

13 Centra has indicated on the record in these
14 proceedings that it will be filing its GRA application based
15 on both a cost of service methodology and a rate base rate of
16 return methodology.

17 CAC/MSOS welcomes the opportunity to review
18 the differences in cost implications that may arise out of
19 these two (2) forms of regulation. While CAC/MSOS does not
20 have a final position on what is the best appropriate
21 methodology they recognize that there are several options
22 which could be canvassed fully if this Board intends to make
23 another recommendation to the Government of Manitoba.

24 In the meantime, this Board should maintain
25 its stringent oversight of Centra Gas, notwithstanding the

1 fact that it is now a subsidiary of a Crown corporation.

2 I note that -- that your remarks, Mr.
3 Chairman, at the beginning of this process that Centra's
4 decisions and operations are subject to a number of oversight
5 bodies and processes and you said that shouldn't affect the
6 importance of this Board's function and I agree.

7 I'd also indicate and add to that, that those
8 other bodies are certainly not tasked with the particular
9 responsibility of this Board to set rates that are just and
10 reasonable and in the public interest.

11 And with that said these Intervenors welcome a
12 more intense and comprehensive dialogue with respect to
13 future regulation at Centra's upcoming general rate
14 application.

15 And -- those are my comments.

16 THE CHAIRPERSON: Thank you very much, Mr.
17 Saxberg.

18 MR. KRIS SAXBERG: Thank you.

19 THE CHAIRPERSON: We'll move now to Mr.
20 Carroll for MacDon.

21

22 FINAL SUBMISSIONS BY MR. BILL CARROLL:

23 MR. BILL CARROLL: Thank you, Mr. Chairman,
24 and good morning, good morning Board Members, Ladies and
25 Gentlemen. Mr. MacDonald is out of the country this week and

1 sends along his regrets.

2 We have prepared some closing comments that
3 hopefully will provide some food for thought for the Board
4 Members during their deliberations. Mr. Singh is passing out
5 copies of them now. And I would like to read them into the
6 record at this time.

7 My client, MacDon Industries Limited became an
8 Intervenor in these proceedings because of their concern over
9 utility costs, which are an important component in their cost
10 base, and because of their concern over the larger picture,
11 that being the competitiveness and sustainability of the
12 business climate for manufacturing industries in this
13 province.

14 We knew that participation in this process
15 would not be easy and believe that the absence of other
16 manufacturers from participating should not be taken as a
17 sign of their satisfaction with the subject proposal.

18 The specific matters of interest to MacDon are
19 the changes to the demand rate charge methodology and the
20 change to the unaccounted for gas weighting. Both of these
21 changes have negative cost implications for MacDon.

22 Some other ancillary matters came to light
23 throughout the course of the Hearing and will be touched
24 upon.

25 Demand rate charge methodology: We disagree

1 with the proposal put forward by the Utility to move to a
2 daily peak charging methodology for the following reasons:

3 1) The new system will constrain our ability
4 to run occasional extended shifts during the winter, which is
5 MacDon's busiest production time. Further, the new system
6 interferes with our ability to plan the work in an unfettered
7 manner.

8 2) The gas use pattern that was demonstrated
9 in our submission is not readily changed. Natural gas demand
10 charges are unlike electricity demand charges where we were
11 able to put in place state-of-the-art power factor correction
12 systems to manage and control our costs.

13 3) The majority of costs for demand charges
14 are not recovered from the majority of customers by way of
15 demand charges. The rationale given for this apparent
16 disconnect is understandability and metering capability.

17 4) The ability to measure a daily peak
18 demand is not, in our view, sufficient justification to use
19 it as a charging mechanism. The imposition of this
20 methodology creates a situation where half the customers are
21 winners and half of the customers are losers without knowing
22 what implications the change has in the bigger picture, i.e.
23 on the customer's business practices. This change seems to
24 target the large industrial user with low load factors.

25 4(sic)) The change has a greater impact upon

1 low load customers who typically are using the commodity as
2 production input and not just for space heating. Production
3 use typically creates larger peaks and valleys in gas use
4 patterns. There does not appear to be an appreciation for
5 the fact that production fuel is less easily managed than
6 heating fuel.

7 On the other hand, production fuel leads to
8 economic spinoff into the community. The notion that this
9 use pattern is a business reality does not address the
10 underlying issue.

11 6) Is it -- it is admitted by the Utility
12 that the cost allocation methodology is not an exact science
13 and significant scope exists for policy judgements to be
14 made. These judgements should take into account factors such
15 as the end use of gas.

16 7) We believe that the current trend towards
17 fine tuning the cost allocations ultimately takes all of the
18 balance out of a system that is designed to serve a
19 community, not just the individual customers in the
20 community.

21 Just as no two (2) residential customers are
22 alike, no two (2) industries are alike and the same arguments
23 can be made for a balanced approach in dealing with them.
24 Just as we don't want seniors to be put out of their homes,
25 we don't want industry put out of theirs either.

1 8) We have demonstrated in our submission that
2 the impact on industry is greater than that shown in the
3 impact analysis and the Utility agrees our calculations are
4 essentially correct. We believe that the ultimate ongoing
5 impact for industry is that which occurs after the rate
6 riders disappear in nine (9) months and that impact is a real
7 increase to gas costs.

8 Unaccounted-for gas weighting: We disagree
9 with the proposal put forward by the Utility to adjust the
10 unaccounted-for gas weighting for the following reasons:

11 1) This change will add another 0.5 percent
12 to the cost of our natural gas and is not justified by the
13 analysis conducted.

14 2) The -- Utility study was well-intentioned
15 but only identified or rationalized 55 percent of the problem
16 which caused a shift in the high volume firm weighting from
17 4.3 percent to 8.8 percent. The Utility says it cannot
18 determine if identifying the remaining 45 percent of the
19 problem would bring about a reverse shift in the high volume
20 firm weighting.

21 3) Of the identified portion, over 70 percent
22 of the problem is found in the metering. We were told that
23 the Utility has installed new expensive metering at all of
24 the industrial customers, in preparation for moving to daily
25 peak demand billing.

1 We would think that this should help, not hurt
2 the weighting. At the same time, the weighting for the SGS
3 and LGS classes, where all of the old small meters are, go
4 down. This does not make sense to us.

5 4) Given that almost half of the problem
6 remains unaccounted for, it does not seem reasonable to bring
7 about a shift in cost responsibility.

8 Other matters: We think that delaying the
9 implementation of a proposed cost increase does not cancel
10 out the need to make refunds to customers for past over
11 payments.

12 And I might comment here, that inherent in
13 this plan is the huge assumption that the Board is going to
14 approve going to peak day, and of course, this is a matter
15 that the Chairman and I have traded views on earlier in this
16 Hearing.

17 2) We would like to see the Utility be more
18 flexible with its metering policy. We think that having more
19 than one meter, i.e. one for production gas and one for space
20 heating, may be advantageous and this option should be
21 allowed.

22 3) We encourage the Utility to begin using
23 workshops to transmit needed information to its large
24 industrial customers.

25 4) We encourage the Utility to be more pro-

1 active in working with industry to find ways to save energy
2 and to create win-win incentive programs to foster energy
3 conservation.

4 5) Finally, any move to increase to present
5 demand charge to 100 percent, will only exacerbate the
6 concerns outlined above and should not be undertaken.

7 Conclusion: Some of the concerns outlined
8 above are self-serving, while others are voiced in the
9 interest of preserving a market place that remains cost
10 effective for all manufacturers.

11 Global competitive pressure makes the days of
12 passing along input cost increases to customers, history.
13 These costs must now be absorbed and eventually the viability
14 of the industrial base is eroded.

15 We could list here a number of large
16 industrial manufacturers in this City and Province who are on
17 the brink of collapse or who have moved their operations
18 elsewhere. We all know who they are.

19 The City and Province cannot be sustained with
20 retail expansion. We need the jobs and accompanying economic
21 activity that manufacturing creates. We ask that you be
22 sensitive to these issues in your deliberations.

23 In closing, we would like to thank all
24 participants. The Centra panels were knowledgeable and acted
25 with great professionalism throughout. Mr. Peters' and his

1 Melnychuk, Mr. Brown...?

2

3 FINAL SUBMISSION BY MR. DAVID BROWN:

4 MR. DAVID BROWN: Thank you very much, Mr.
5 Chair, Members of the Panel. As I mentioned, I'm acting on
6 behalf of Direct Energy that operates here in Manitoba as
7 Municipal Gas.

8 First of all, I want to thank the Board once
9 again for its courtesy and accommodation during the course of
10 these Hearings.

11 For the purposes of today's final submissions,
12 Direct Energy wishes to make submissions on four (4) points.
13 Firstly, the new primary gas supply contract entered into by
14 Centra with Nexen.

15 Secondly Centra's proposed changes to its
16 billing system to move to an integrated billing system.

17 Third, some comments on the future regulatory
18 regime for Centra, including the issue of Centra offering
19 more than its quarterly adjusted default supply service.

20 And then fourthly, and I see this fourth point
21 linked to the third point in terms of the role of Centra, the
22 fourth point is Centra's ongoing primary gas advertising
23 campaign and the -- the costs associated with that.

24 In terms of each one of these four (4) points
25 I intend to make some submissions, but at the end of each

1 section, there's some very, what I hope are, concrete and
2 practical recommendations and submissions that I will be
3 making to the Board on behalf of my client in terms of how
4 one goes forward.

5 So, dealing with the first issue, the -- the
6 new Nexen marketing primary gas contract. There's a
7 historical background to the submissions that I wish to make
8 on that point. As this Board knows, it approved the WTS
9 service back in its 19/00 Decision.

10 Prior to then the mechanism by which customers
11 could access direct purchase, particularly at the low volume
12 level, was through the buy-sell contract which, as the market
13 evolved, became very cumbersome.

14 In 2000, the Board approved a new kind of
15 service for core customers, and that is the western
16 transportation service, which is now found in Section 7.A of
17 Centra's Terms of Service.

18 And the WTS is now the primary means by which
19 core and other low volume consumers are able to engage in the
20 direct purchase of gas, largely from the western Canadian
21 sedimentary basin.

22 In terms of the WTS service, although Centra's
23 terms and conditions of service set out some very specific
24 terms for that service, that service, in my submission, must
25 be understood in the -- against the background of Centra's

1 own primary gas contracting practices.

2 And the reality of the market here in Manitoba
3 and also in other jurisdictions is that the terms and
4 conditions upon which the utility, in this case, Centra,
5 contracts for its own primary gas supply, have a very
6 substantial effect on the ability of consumers within any
7 franchise area, to enter into direct purchase arrangements on
8 their own behalfts.

9 So the viability of WTS depends not only on
10 the specific terms and conditions that you see for WTS
11 service in Centra's terms and conditions, but also on the
12 terms and conditions that Centra engages in when it contracts
13 for primary gas supply.

14 Now going back a bit in time to 1998, that was
15 really -- 1996/97 and the Decision in '98 was the last time
16 when this Board really took a comprehensive look at the state
17 of the competitive natural gas market in Manitoba. And it
18 sort of gave a lay of the land assessment at that point of
19 time.

20 In its Board Order 15/98 portions of which I
21 included at Tab 1 of Direct Exhibit Number 3. The Board
22 enumerated a number of different factors which it thought had
23 to be met in order to improve the competitiveness of the
24 natural gas market. A number of these were consumer related,
25 price transparency, education, and those sorts of things.

1 Some of them however were also operationally
2 related. And at page 67 of Board Order 15/98, the Board
3 identified some operational impediments to a fully
4 competitive market in Manitoba. And I'll just quote from one
5 (1) passage at page 67 of its Decision. The Board wrote:

6 "The Board has previously stated its view
7 that the changes required to bring about a
8 fully competitive commodity market will
9 need to occur gradually over time and
10 managed so that consumer protection and
11 public interest concerns are satisfactorily
12 addressed.

13 Other impediments to a competitive
14 unregulated merchant function includes
15 Centra's long term storage, transportation,
16 and supply contracts. The industry must
17 take a leadership role in the process of
18 addressing these issues. The removal of
19 these impediments will likely occur in the
20 long term as the natural gas industry
21 evolves."

22 So in my submission, the Board quite clearly
23 recognized that part of the conditions that are needed to
24 move to a competitive market relate to operational matters.
25 But the Board also quite wisely recognized that the

1 resolution of those issues must, in large part, rest with the
2 industry.

3 The Board said the industry must take a
4 leadership role in the process of addressing these issues.
5 And that only makes sense. The Board deals largely with
6 accounting matters and the financial consequences of the
7 utilities activities and the nitty gritty of the operation on
8 a day-to-day basis of the gas system is something that the
9 Board is familiar with.

10 But practical solutions in large part have to
11 come from the -- industry participants who use those
12 services. It's against that background that the industry
13 must take a leadership role in addressing the operational
14 impediments to a competitive market, that the WTS Service was
15 introduced.

16 And I would submit that the WTS Service was
17 really the first offspring or product of good industry
18 consultation between the utility and market participants
19 about the development of a new gas sale service in -- in
20 Manitoba.

21 And going back to 1999, there were extensive
22 stakeholder consultations in which, I believe, Board Staff
23 observed, leading up to a negotiation of the terms and
24 conditions of service of WTS and some of the related aspects
25 of the introduction of that service. In particular, the

1 consumer education program that was associated with the
2 introduction of the service.

3 And secondly, the introduction and adoption by
4 this Board of a -- a brokers code of conduct. That's
5 something in which Direct Energy took a major lead. WTS was
6 a very good product of an industry consensus building
7 process. But in my submission it was only the first step in
8 the right direction.

9 It was introduced at a time when Centra was
10 still only part-way through a number of multi year contracts
11 it had including what was the old Nexen Marketing contract.
12 And Centra quite understandably said at that point of time,
13 Look we are contractually bound for the next few years,
14 there's a limit to what we can do while we are contractually
15 bound. So therefore, one will have to wait a bit of time
16 before addressing new issues.

17 The new issues to be addressed were soon upon
18 us and they were soon upon us in -- in two (2) ways.
19 Firstly, the Board, back in the middle of the 1990's, had
20 directed Centra to do the blank page analysis of its gas
21 supply and transportation and storage portfolio. And that
22 took time for Centra to do but come May of 2003, the analysis
23 was finally completed.

24 At the same time Centra was aware that its
25 major primary gas supply contract with Nexen and a number of

1 its TCPL transportation arrangements were going to come up
2 for renewal come November 1, 2004. And so, last summer, the
3 summer of 2003 when it came to Centra's General Rate
4 Application, this information was known to all the market
5 participants.

6 That is to say that Centra had just completed
7 a blank page analysis and that in a little more than a year,
8 Centra was going to have to enter new contractual
9 arrangements, which would be multi-year arrangements.

10 So, it was as a result of the timing of those
11 things that Municipal Gas made some very strong submissions
12 before this Board in the 2003 General Rate Application, that
13 the Board should direct Centra to consult extensively with
14 stakeholders, both in respect of what it was going to do with
15 the results of this blank page analysis. And secondly to
16 consult with stakeholders before it embarked upon the
17 critical negotiation of new gas supply and transportation
18 arrangements.

19 Now, I included in Exhibit 3 -- and I think I
20 took the Panel to it during the course of cross-examination,
21 extracts from the Board's 2003 General Rate Application.
22 It's Board Order 118/03 and it's found at Tab 2 of Municipal
23 -- or Direct Energy Exhibit Number 3.

24 And Municipal Gas tried to be very specific
25 during the 2003 GRA as to the various elements of new

1 contracts that Centra should take a look at and consult with
2 market participants on and those are summarized in Section
3 8.5.3 of the Board's decision.

4 And I think I put these to -- to Mr. Stephens,
5 but Municipal said that it -- it identified several
6 operational limitations and they included Centra establishing
7 the maximum daily quantity, Centra's control of daily
8 nominations, the frequency of enrolment of WTS customers and
9 the reduction of daily nominations of direct purchase.

10 And Municipal's submissions to the Board at
11 that time were that Centra should get together with
12 stakeholders and discuss what can be done in these areas
13 before Centra goes off and negotiates new contracts.

14 Well, the Board decision came out on July 29
15 of 2003 and the Board took notice of Municipal's concerns but
16 did not go so far as to direct or mandate Centra to consult
17 with others but I think the Board used pretty strong
18 language. You know, it's about as strong a language as a
19 Board tends to use in these circumstances and in its Decision
20 on page 43, the Board said, and I'm quoting:

21 "The Board urges Centra to involve all
22 stakeholders in the upcoming review of all
23 aspects of Centra's gas supply, including
24 commodity storage and transportation
25 arrangements. The Board encourages the

1 development of a competitive gas supply
2 market in Manitoba and all parties should
3 consider this factor in their
4 deliberations."

5 So, in my submission, that's a pretty clear
6 message from the Board urging the Utility to, you know, sit
7 down and chat with the market participants about these issue.

8 Well, we know from the evidence that came out
9 before this Board in this hearing that that didn't happen and
10 that the chronology that the evidence shows is as follows:
11 On July 29th of last year, the Board issued its Board Order
12 118/03 urging stakeholder consultation with the Utility.
13 Then on August 21st, 2003 IGC submits its blank page analysis
14 and by the end of August, Centra had filed that with the
15 Board and also circulated it amongst the Intervenors.

16 Once that was done, my client -- and I believe
17 Mr. Saxberg's client, although my memory might be a bit bad
18 on that -- wrote to the Board urging that the Board
19 immediately hold some sort of consideration of the blank page
20 analysis because time was clicking away and the period -- the
21 -- the timetable for negotiating extensions to contracts was
22 soon going to be upon Centra. The Board took the view that
23 the appropriate time to deal with the blank page analysis
24 would be in the next rate case.

25 Well, come January of this year of 2004,

1 Centra issued its RFP with respect to a new gas supply
2 contract and that's detailed at the PUB/Centra IR-1A. The
3 terms of that RFP were quite specific.

4 First, suppliers had to respond by January 30,
5 2004. That was the window of response and then secondly,
6 suppliers were told what to respond to. Section 4 of the RFP
7 defined the scope of work and my recollection is, is that
8 there were four (4) specific elements that Centra requested
9 suppliers to submit bids on.

10 One (1) of those elements was to maintain the
11 quarterly displacement for direct purchase. That is to say
12 that under the -- under the contract what Centra was asking
13 suppliers to do was to maintain the status quo. That was in
14 January of 2004. We know that responses to the RFP were
15 received by January the 30th and then on March the 3rd,
16 Centra held a meeting with gas brokers and the minutes of
17 that were marked as Direct Exhibit 4. And then in August,
18 Centra confirmed that it had entered into a new contract with
19 Nexen.

20 Throughout Centra's negotiations with -- with
21 Nexen and with other suppliers, Centra took the position vis-
22 a-vis this Board and vis-a-vis participants in this
23 Proceeding, that it couldn't get into the nitty gritty
24 details of what they were discussing with the various
25 suppliers because that might compromise any -- bargaining

1 leverage that Centra had.

2 And that position was articulated by Centra in
3 response to one (1) of the -- the Board interrogatories. It
4 was -- yeah, interrogatory -- Board Interrogatory 1, sub
5 question B (ch). So it was really only in August when they -
6 - when Centra had concluded the agreement with Nexen that
7 that agreement was disclosed to the Board and then there was
8 the -- the summary of the material terms from others.

9 What is clear from this process, in my
10 submission, is that notwithstanding in the GRA proceeding
11 last summer when Municipal Gas submitted that this Board
12 should strongly encourage Centra to consult with stakeholders
13 on some very specific items that would form a part of any new
14 supply contract. And notwithstanding the Board in its
15 Decision last summer urged Centra to consult with
16 stakeholders, no consultation took place.

17 The record and the evidence before this Board
18 is quite clear. No consultation took place prior to Centra
19 issuing its RFP in January of 2004 and then once that was
20 done, the -- the door was closed. There's absolutely no
21 scope for discussion because Section 4 of the RFP was very
22 specific on what Centra was looking for.

23 It would be an understatement against that
24 background to say that Direct Energy and Municipal Gas are
25 extremely frustrated and disappointed by Centra's actions and

1 by the approach which Centra took to the renegotiation of its
2 primary gas supply contract.

3 Municipal Gas tried to engage in the
4 appropriate process before this Board. It raised its
5 concerns last summer, drew them to the Board's attention,
6 elicited a direction from the Board, or an urging from the
7 Board for Centra to do something and then in the result,
8 nothing happened.

9 And what seems to have taken place is that the
10 Board's efforts at moral suasion when it urged Centra to
11 consult with stakeholders, failed, because so -- because no
12 consultation occurred. Essentially Centra just pulled the
13 curtains around the process and didn't say anything until a
14 contract was actually executed by -- by them with Nexen.

15 My primary submission against that background,
16 is that the industry in Manitoba can't work that way. This
17 Board has sanctioned direct purchase in this province.
18 Indeed, it was one (1) of the first provinces to give
19 sanction to it.

20 This Board has consistently supported the
21 availability of direct purchase for large volume and small
22 volume customer.

23 This Board has been very creative and
24 proactive in introducing new services to facilitate
25 competition and in order for competition to occur, the

1 utility which stands in a monopoly position, with respect to
2 access to the pipeline, must cooperate.

3 There has to be an element of cooperation
4 between the distributor that has a monopoly franchise over
5 the pipelines and those participants who want access to, and
6 use the pipelines for the purposes of flowing primary gas.

7 Whether those participants are the very large
8 industrial customers that you've had here, or whether they
9 are brokers who act on behalf of large customers, or whether
10 they're brokers who act on behalf of small customers, the
11 industry must be marked by cooperation and flexibility and
12 lines of dialogue between the Utility and its customers, the
13 brokers.

14 Because, in a very real way, the brokers are a
15 customer of the Utility in terms of trying to get access to
16 the pipeline for their own customers.

17 So the system to, I think a very major extent,
18 is broken. One can't have a competitive market in any
19 franchise area unless there are constructive lines of
20 communication between the utility and participants within
21 that particular market.

22 What can one do about that? Well, in terms of
23 the issues that are specifically before this... Well, before
24 I get to the issues that are specifically before the Board,
25 the response that I heard in -- I think it was from Mr.

1 Stephens, although it may have been someone else in terms of
2 what can one do about it, I think Centra suggested, well, it
3 was always up to Direct Energy to come in with a bid that
4 would have contained all of these things.

5 Well, bids work in a certain way. And when
6 Section 4 of an RFP defines the scope of work and says that
7 the proposal by any supplier will address the following
8 issues, there's not a heck of a lot of room for flexibility,
9 under that particular situation.

10 So, in my respectful submission, that's --
11 that's not an appropriate answer. But what can be done in
12 this proceeding?

13 Well, one (1) issue that's before this Board
14 is the cost prudence of the Nexen contract that Centra has
15 entered into. Municipal Gas does not take a specific
16 position on that because in large part, those costs relate to
17 the costs of primary gas for primary gas customers and that's
18 -- that's simply not the purview of Municipal Gas.

19 So, it can't make any general comment on the
20 prudence. But, in my respectful submission, it is not
21 possible for -- it is not possible for this Board to conclude
22 that Centra was prudent in entering into a further three (3)
23 year contract containing quarterly displacement terms, when
24 Centra made no effort to ascertain whether potential gas
25 suppliers would be prepared to contract on the basis of more

1 frequent displacement terms and ascertain the costs, if any,
2 that would be associated with the more frequent displacement
3 terms.

4 Nor in my submission, is it possible for this
5 Board to reach any conclusion about the prudence of Centra in
6 entering into a three (3) year gas supply contract, which
7 failed to address the issues of maximum daily quantity, the
8 control of daily nominations, and the reduction of daily
9 nominations of direct purchase gas as raised by Municipal Gas
10 in the GRA last summer.

11 The situation seems to be that having
12 introduced WTS in 2000, Centra has taken the view that no
13 further steps need to be done to enhance or develop a
14 competitive market in -- for gas supply in Manitoba and what
15 you see is what you get.

16 Life is not like that. And certainly life in
17 the North American natural gas industry is not like that.
18 One can point to some developments in my -- my own home
19 province of Ontario, where the utility regulator there, the
20 Ontario Energy Board, is now engaged in a very comprehensive
21 national -- natural gas forum, the first step of which, was
22 simply to take a snapshot of certain parts of the industry.

23 Rate making, gas supply and storage and find
24 out what's going on. And once we know what's going on, is
25 our regulatory regime in sync with what's going on in the

1 rest of the market.

2 So it's inappropriate in my submission for a
3 utility, such as Centra, to effectively take the position, we
4 don't need to do anything more. A utility always has to be
5 open to new ways of business because its customers within the
6 province have to be open to new ways of doing business.

7 And I think MacDon's representative Mr.
8 Carroll, made that point in spades, in his submission.

9 In terms of the specific what to do in this
10 Proceeding, Direct Energy and Municipal Gas have some
11 specific requests that they wish to make of the Board.

12 And, in particular, they would ask that this
13 Board make the following findings and issue the following
14 directions in this Proceeding.

15 First, this Board should find as a matter of
16 fact that Centra did not comply with the Board's urging, made
17 in Order 188/03, to involve all stakeholders in the upcoming
18 review of all aspects of Centra's gas supply, including
19 commodity storage and transportation arrangements.

20 Secondly, the Board should direct Centra to
21 begin Board supervised discussions with all industry
22 stakeholders, beginning no later than November 1, 2006, in
23 respect of the approach which Centra should take to the
24 extension or replacement of the existing Nexen marketing
25 contract, which terminates effective November 1, 2007.

1 Direct Energy recognizes that Centra is now
2 party to a binding contract, there's really no use crying
3 over spilled milk, to a degree in that respect.

4 But it's only a three (3) year contract, time
5 moves on very quickly, and in my submission, there should be
6 Board supervised discussions between stakeholders and the
7 Utility, at least one (1) year in advance of the expiration
8 of this new contract.

9 The third direction which this Board would
10 request -- which Direct Energy would request from this Board
11 is to direct Centra to prepare and file in its next rate
12 case, or in any event, no later than March 31, 2005, a report
13 which addresses the benefits and costs of implementing the
14 following changes to WTS -- WTS Service.

15 First, alternatives to Centra establishing the
16 maximum daily quantity.

17 Secondly, the alternatives to Centra
18 controlling daily nominations.

19 Third, the alternatives to Centra controlling
20 the reduction of daily nominations of direct purchase gas.

21 And fourth, the ability to move to the
22 enrollment of WTS customers more frequently than quarterly.

23 There was much talk, or there was some talk in
24 this Hearing about the things that Municipal Gas was asking
25 for, would not bring any benefit or would be too costly. In

1 my respectful submission, that discussion should not proceed
2 in the air. Centra should prepare a report specifically
3 addressing those issues.

4 Direct submits that such directions are
5 necessary from this Board, if it wants to ensure that Centra
6 takes the Board's directions and urging seriously.

7 Last summer the Board urged Centra to engage
8 stakeholders in consultation, Centra didn't do that. So, to
9 a certain extent, in my submission, there's an element of
10 credibility at stake here, as to whether the Utility will
11 follow very reasonable directions from the Board.

12 And there can't be any more reasonable
13 direction, in my submission, that the Utility should talk
14 with its customers, whether they be large industrials like
15 Mr. Carroll's client, or whether they be brokers. You can't
16 have business going on without people talking to each other.

17 And given that the Utility stands a -- in a
18 monopoly position, one (1) of the duties that it has, because
19 it has a privileged monopoly in the franchise area, should be
20 to take the first steps and make sure that appropriate
21 communications are going on with people in its franchise
22 area.

23 Now, last summer in the 2003 GRA, and I guess
24 I'm going more than thirty (30) minutes, but I'm -- at an end
25 at this point.

1 Last summer, the 2003 GRA, and it's reflected
2 in the Board's decision, Municipal Gas submitted to the Board
3 that if Centra didn't consult with stakeholders, then the
4 Board should reduce the ROE that Centra would be asking for
5 in its rate case.

6 Well, rate of return is not before the Board
7 in this Proceeding. Rate of return may well be before the
8 Board in an Application that's just coming down the pipe. So
9 Municipal Gas reserves the right to make submissions on that
10 point at that time.

11 I'd then like to move to the -- to the second
12 issue, which is the -- the billing system.

13 Centra is proposing to migrate to an
14 integrated one (1) bill with Manitoba Hydro, by November of
15 2005. Direct Energy has no objection in principle to that
16 migration, but Direct Energy does want to draw to the Board's
17 attention that that migration will impact not only Centra's
18 customers, but also brokers who have direct purchase
19 customers in this franchise area.

20 There are two (2) specific issues that are of
21 concern to Direct Energy, in terms of the migration. The
22 first is the name, the customer name that will -- appear on
23 the integrated bill.

24 And secondly, the movement of one (1) system
25 of customer account numbers to a new system. That is,

1 currently Centra's customers are all assigned an account
2 number, at the end of that migration that account number may
3 or may not be the account number by which the -- the customer
4 is known.

5 In terms of the -- the first concern, the name
6 on the bill, the -- the current policy of this Board is that
7 with respect to any broker signing up a natural gas customer,
8 the broker can only enter into a contract with the person who
9 is actually -- whose name actually appears on Centra's bill.

10 Now, in terms of responsibility for bad debt,
11 the evidence before you in this Hearing, indicates that
12 Centra takes a slightly broader view of who it can go after
13 in the event of a default, and it takes, I think, the very
14 practical view, that it can go against any of the -- the
15 adult householders, where there are essentially a husband and
16 wife, or a couple or whatever, living in the house.

17 And they both get the benefit of gas service,
18 and even if only one (1) person's name is on the bill, if you
19 can't get the money from that person, if the other person was
20 warm during the winter, well, they should pay for the bill,
21 and that's very practical. Although the Board does have its
22 own policy with respect to disconnection and appeals from --
23 from disconnection.

24 When Manitoba Hydro moves to integrate the
25 bills, there may well be some situations where the customer

1 name on the Manitoba Hydro bill, the integrated bill, may not
2 be the same as the name that appeared on the Centra bill.
3 For example, the husband's name may be on one (1), the wife's
4 name may be on the other.

5 Mr. Warden testified that Manitoba Hydro
6 planned to resolve such situations by contacting the customer
7 directly and asking which name do you want to appear on the
8 bill.

9 This integration process potentially could
10 affect brokers in several ways.

11 First of all, the name of the customer with
12 whom the broker has already contracted to provide WTS service
13 may no longer appear as the customer name on the integrated
14 bill. And although I suspect that wouldn't give rise to any
15 questions of validity of existing contracts it could give
16 rise to some very practical concerns about customer care
17 functions with the -- the customer.

18 Who should you be talking to, to resolve a
19 problem? The -- one of the -- the second impacts of this
20 sort of migration is that if a broker has an existing
21 contract, a WTS contract, with a customer and after the
22 migration, the broker is not notified of who the new account
23 holder is, then if the broker goes to try and renew its WTS
24 contract with its existing customer and signs up with the
25 existing customer, it may turn out that they're dealing with

1 the wrong person because the other person's name appears on
2 the bill.

3 And the Board has a policy that says you can
4 only deal with the account holder that -- whose name appears
5 on the bill and there's lots of potential on a migration
6 system where there are going to be innocent mistakes made in
7 that regard. All of which, in my submission, points to the
8 need that these kinds of issues have to be addressed well in
9 advance of the Utility implementing an integrated bill.

10 Municipal Gas sees two (2) ways of resolving
11 these problems. First, the integrated bill could bear the
12 name of both adult holders -- adult householders. Both would
13 be responsible for payment of the account and both could
14 enter into a WTS contract on behalf of the household.

15 Alternatively, the Board could alter its
16 policy so that a broker could enter into a WTS contract with
17 either adult householder regardless of which name appeared on
18 the bill. So there are two (2) possible options.

19 Dealing with the -- the second migration
20 issue, the customer account number, Mr. Warden was unclear in
21 his testimony as to whose account number ultimately would
22 appear on the bill. It sounds like Centra hasn't gone down
23 that -- or hasn't gone that far down the road of the
24 migration process and it's still an open question.

25 Although I think Mr. Warden did indicate that

1 there are more Manitoba customer accounts out there than
2 there are Centra and it probably would make sense that at the
3 end of the day the Manitoba Hydro account number is the one
4 that appears and that may well be the -- the most sensible
5 one to -- to adopt.

6 But that customer name or that customer
7 account number is going to impact the brokers because if a
8 cus -- a WTS customer is assigned a new customer number, then
9 the broker is going to have to change its IT systems and its
10 customer care systems so that it uses the new number and can
11 then appropriately service its customer with respect to gas
12 supply issues.

13 And of course as you've heard from the
14 Utility, any kind of IT change that is implemented takes
15 time. And it sounds like Manitoba Hydro is adopting almost a
16 sixteen (16) to eighteen (18) month time process from the --
17 the initiation of thinking about this through to the
18 implementation of it in November of 2005.

19 Well, just as Manitoba Hydro requires time to
20 make those changes, brokers too will require times -- to
21 imple -- time to implement these changes. They -- they
22 simply can't be told on October the 1st that come November 1
23 you've got to change all these things. The IT world just
24 doesn't work that way.

25 So again that points, in my submission, to the

1 need for talk and communication between the various parties
2 involved. So on the integrated billing issue, Manitoba --
3 sorry, Municipal Gas submits that the Board should issue the
4 following directions to Centra.

5 First, Centra should consult frequently with
6 brokers and other service providers who utilize the Utility's
7 bill and would be affected by a move to integrated billing.
8 These consultations should involve timely discussions of the
9 details of the proposed integration and the format of the
10 proposed bill and should be characterized by a cooperative
11 approach to identifying and resolving problems of mutual
12 concern.

13 Secondly, Centra -- or this Board should
14 direct Centra to report quarterly to the Board or to Board
15 Staff, about the consultations amongst stakeholders on the
16 move to integrated billing. These reports should commence no
17 later than January 1, 2005.

18 And I -- I pause there in my submission in
19 light of the difficulties in getting dialogues going between
20 stakeholders and the utilities, its appropriate in my
21 submission for the Board or Board Staff to take some
22 ownership of this particular issue and make sure that there
23 is some sort of supervised or structi -- structured
24 consultation process in place.

25 That's not to try and put a lot more burden on

1 the Board or Board Staff but in my submission under the
2 current market circumstances it's a necessary step.

3 Then the third submission that Direct Energy
4 makes on this point, is that Board might consider it
5 appropriate that Board Staff also participate in these
6 billing system discussions. They don't have to be there to
7 make decisions, but it's very useful, I have found, for Board
8 Staff to participate in these sorts of stakeholder
9 consultations, because they can bring a certain perspective
10 and they can raise some very good questions that the parties
11 themselves don't necessarily deal with.

12 And, again, by way of historic example, in
13 Ontario when the electricity market opened in 2002, you had
14 over a hundred local distribution companies and a number of
15 retailers, people had to get together to make sure that IT
16 systems were talking to each other, because integrated
17 billing, and various options of billings, could take place.

18 And as a result you had the better part of two
19 (2) years prior to 2002, of various task forces taking place
20 where the IT people talked to each other and dealt with these
21 issues and Board Staff, the Ontario Energy Board Staff,
22 participated in those. Now, they don't have to be a referee,
23 they don't have to be an umpire, they don't have to be a
24 discipliner, but it's often very helpful for them to -- to
25 participate.

1 So those are Municipal Gas's submissions on
2 the -- the bill.

3 Moving to the third issue, which is the future
4 regulatory regime for Centra, as I understand Centra's
5 submissions, they -- they wish to move from a rate base
6 return system, whereby their revenue requirement includes
7 some sort of rate of return on equity and debt, to a cost of
8 service system, where they would get some sort of surplus
9 above their costs, but it wouldn't necessarily be the same as
10 a rate of return, and I guess the implication is, it might be
11 less than what you would find under a rate of return. You'd
12 have a surplus that would be necessary for working capital to
13 make sure they could meet their future needs, but not much
14 more than that.

15 At a level of general principle, Municipal Gas
16 and Direct Energy do not have a strong view one way or the
17 other, as to what regulatory regime should govern a utilities
18 revenue requirement and the calculation of its revenue
19 requirement.

20 However, Direct Energy does want to draw to
21 the Board's attention, that when the Board considers whether
22 there should be changes in the methods of regulating utility,
23 the Board should take into account the impact that any such
24 changes might have on the larger market in Manitoba, and
25 specifically, on the competitive market in Manitoba.

1 I say this because I think, based on some of
2 the responses that were given by the Centra Panel, and I
3 think Mr. Rainkie was perhaps the one who testified on this
4 particular point.

5 The -- Centra seems to perceive the shift from
6 one system to the other to be a shift from an investor-owned
7 utility kind of regulatory scheme, to a publicly-owned Crown
8 Corporation utility kind of regulatory scheme.

9 And once you get into Crown Corporation owned
10 utilities, you get very different risk profiles, and very
11 different abilities to attract capital, to attract financing,
12 because of the credit worthiness of Provincial Governments.

13 And once you begin to move from a private risk
14 factor to a public risk factor kind of scenario, there can be
15 impacts on the larger competitive market if the Utility wants
16 to move beyond offering simply one regulated product to
17 offering multiple products, some of which would be in
18 competition to what the investor-owned brokers are offering,
19 one (1) of which was suggested by My Friend, Mr. Saxberg this
20 morning.

21 So, underlying or accompanying any such move,
22 in my submission, the Board does have to be sensitive to that
23 particular fact, because, although Centra in this Application
24 is not asking for Board approval to offer another service
25 offering and Mr. Warden made it quite clear that if as a

1 management decision they decide to do so at some time, they
2 will bring forth the appropriate application.

3 A move in that direction raises a host of
4 questions: the question of cross-subsidization, will one
5 side of the Utility, through its regulated sort of price-
6 sensitive quarterly adjusted one (1), be subsidizing the
7 other side of the -- the service offering.

8 Should the Utility be offering more than one
9 (1) product, and if so, should the other products be in an
10 affiliate? Mr. Warden seems to suggest that that's the
11 current thinking of Manitoba Hydro.

12 But then you get into issues of an affiliate
13 code of conduct, and in particular, you want to prevent not
14 only cross-subsidization, but you also want to prevent the
15 Utility, which has a good chunk of broker-related customer
16 information, not privileging its affiliate by disclosing that
17 information to its affiliate, who would then have an unfair
18 competitive advantage.

19 So there -- there are a host of issues once
20 you get beyond the one (1) size fits all standard default
21 supply offering into something else and Municipal Gas is
22 simply raising these issues at this point of time so that the
23 Board is sensitive to them when it considers Centra's
24 subsequent request to move from one (1) form of regulation to
25 another.

1 Which then leads me to, I think, a related but
2 slightly different topic which is the advertising campaign.
3 And I deal with the advertising campaign against the -- the
4 larger background of what is the appropriate role of a
5 utility when it comes to gas supply in a province?

6 As matters now stand in Manitoba, this Board,
7 through its -- I think it was the 1998 decision -- yes, it
8 was the 1998 decision -- approved -- approved Centra offering
9 one (1) default supply service, but no more. There was just
10 going to be one (1) regulated service.

11 And the Board made it clear, and I think the
12 reality is, the Utility makes no money off of its supply
13 service. It simply passes through the costs of that service
14 to the customers and those costs are adjusted on a -- a
15 retroactive basis and in this province they're adjusted
16 quarterly. So there's really no -- nothing in it for the
17 Utility to -- from a financial point of view.

18 In this proceeding, whether it was fortuitous
19 or coincidental, I don't know, but as the proceeding unfolded
20 some advertisements appeared in the local press and on the
21 Manitoba Hydro website and I took you through those and the
22 Panel through those during the course of the -- my cross-
23 examination.

24 In my submission, Direct Energy has three (3)
25 major concerns about what Manitoba Hydro was doing through

1 that advertising campaign and I'm going to go through those
2 concerns, but I want to preface my concerns by advising the
3 Board that once that campaign started, Direct Energy -- I
4 think through my office -- wrote to Manitoba Hydro asking for
5 a meeting and I wish to advise the Board that a meeting has
6 been scheduled for the first week of October to take place
7 between senior people at Manitoba Hydro and also with Direct
8 Energy and I view that as a very positive and constructive
9 sign.

10 I don't want to do anything to -- to prejudice
11 what's going to happen at those meetings, but I think, sort
12 of standing back, there are, objectively speaking, several
13 concerns that flow from the advertising campaign and there
14 are there (3) in specific that Direct Energy wants to draw
15 this Board's attention to.

16 The first is the content of the publication
17 The second, the lack of prior consultation with brokers, and
18 third, the costs of that program; that is, who's paying for
19 them.

20 Dealing first with the content of the
21 advertisements, during the course of my cross-examination
22 with the Panel Members, whether dealing with the Goldilocks
23 ad or the hockey-equipped happy-faced ad, or whatever you
24 want to call it and I'm a lawyer and I may tend to incline in
25 one (1) direction rather than the other, but I think

1 notwithstanding the answers of the Panel, there was an
2 obvious message from those ads.

3 And those ads went beyond trying to inform the
4 public about what their various choices were to encouraging
5 or warning the public that if you go with a broker, you're
6 going to be overprotected but if you go with the Utility it
7 will be just right and you'll be Goldilocks, you know,
8 sleeping away merrily for the rest of your life.

9 That kind of message which I think,
10 objectively speaking, is a realistic message to take from
11 those ads, is a message in my submission, that is
12 inappropriate for the Utility to take as the regulatory
13 regime now exists in Manitoba.

14 During the WTS stakeholder meetings and then
15 during the WTS hearing, this Board emphasized the need for
16 customer and consumer education. Consumers should know their
17 various choices. Consumers should know what those various
18 choices are and what the risks and benefits of those choices
19 are.

20 And that's -- that's all very good public
21 policy and Direct Energy recognizes that a utility does have
22 a legitimate role to play in customer education but there is
23 a line between customer education and marketing. There's a
24 line between customer education and advocacy of a particular
25 service or discouraging people from taking another kind of

1 service.

2 And in my respectful submission, in the
3 current advertising campaign, Centra Gas crossed that line
4 and they went beyond public relations designed to inform
5 consumers in a very -- very factual way about what's out
6 there to putting a spin or a marketing gloss or whatever the
7 -- the marketing experts call it -- on the two (2) different
8 service options so that if you went with the broker you'd be
9 laden down with the expense of hockey equipment. If you went
10 with Manitoba Hydro, you'd be light and free and perhaps
11 you'd get one (1) of those hard hats as well, I don't know.

12 But -- but that's more than facts -- the
13 provision of factual information. That's trying to persuade
14 people by -- by contrasting two (2) offerings, trying to
15 portray one (1) better than the other and encourage them to
16 go in a particular direction. That is an inappropriate role
17 in my submission for the utility to be taking in this
18 particular environment.

19 There's a second concern about the content of
20 the -- advertisements and that is the accuracy of the
21 representations in those advertisements with respect to cost.
22 During the course of my cross-examination, I took the Centra
23 Panel members to parts not only of the -- the information
24 handbook that was on the web page, but also the -- the
25 goldilocks ad.

1 And a common theme of both ads was lower cost,
2 the suggestion being that if you went with the utility
3 quarterly adjusted rate mechanism, there would be lower
4 costs.

5 In my respectful submission, that is not an
6 accurate representation by the Utility to the consumers. And
7 I think the admissions that I obtained from the Centra panel
8 on cross-examination provide the evidence in support of that,
9 because I put it to the panel, and I think it was to Ms
10 Stewart and also Mr. Warden, that if a customer came to you
11 today and said, I'm new to the province, I just bought a
12 home, should I go utility, should I go broker?

13 Could you tell that customer today whether,
14 over the course of a three (3) year time period or a five (5)
15 year time period that its gas supply costs would be lower if
16 it went with the utility than if it went with the broker?

17 And both of them had to agree that, no, you
18 couldn't make that representation today because you don't
19 know that until after the fact. And specifically that --
20 certainly Mr. Warden testified to that at page 330 of the
21 transcript.

22 Now, in light of that evidence, it's important
23 to recall that in this province when brokers make
24 representations to consumers to try and encourage them to
25 sign up, they are subject to a code of conduct. There's

1 certain rules of the game.

2 And the code of conduct for direct purchase
3 transactions, Section 3.2 reads, in part, as follows. It
4 reads:

5 "A broker shall do the following when
6 marketing or making an offer to a consumer.

7 (E) Not make any representation or
8 statement or give any answer or take any
9 measure that is false or is likely to
10 mislead a consumer with regard to any term
11 in an offer.

12 (F) Provide only timely, accurate,
13 verifiable and truthful comparisons."

14 And then 3.3 goes on to deal with comparative
15 marketing. It reads:

16 "Where a broker's marketing or advertising
17 contains representations concerning the
18 nature, quality, and price of any
19 distributors or suppliers service, the
20 broker shall take such steps as are
21 reasonable and appropriate to ensure that
22 such representations are timely, accurate,
23 verifiable, and truthful."

24 And I guess my submission on this particular
25 point is what's sauce for the goose is sauce for the gander.

1 It's appropriate for this Board as a matter of public policy,
2 to have decided that brokers should be subject to those rules
3 to ensure that consumers only receive fair and accurate
4 representations with respect to WTS offerings.

5 By the same token, the utility that does bear
6 a statutory duty to its consumers because of its privileged
7 position, should be subject to exactly the same obligation
8 with respect to representations, that its representations must
9 -- its representations must meet the same standard as must a
10 broker.

11 A final comment on the content of the
12 advertising campaign relates to the use of information
13 regarding forward prices. In our book, I reproduced the
14 material that was on the Manitoba Hydro website and the
15 reference is Tab 4 of Exhibit 3. And one (1) of the things
16 they had on that was a graph which showed the utility price
17 and much of it was historic information, but it did contain a
18 twelve (12) month forward information, both based on their
19 most recent price strip.

20 And indeed, having going to the Manitoba Hydro
21 website late last week, I noticed that what Manitoba Hydro
22 was doing is that it actually updates that graph so that the
23 price forecast that was the basis of the written graph I
24 produced in our document is now old. And when you go to the
25 website, you will see that they're using a more updated

1 twelve (12) month forward price strip for the purposes of the
2 graph, so they're trying to make it as accurate as possible.

3 The reason I raise the use of this forward
4 looking information is that there had been -- had been some
5 proceedings between Municipal Gas and the Board in the
6 context of customer complaints, where the Board strongly
7 suggested that the use of forward price information was not
8 appropriate.

9 Now the Board wasn't dogmatic on that in terms
10 of a hard and fast rule, but it seem to -- it seemed to be
11 indicating that it had problems with -- with that being done.

12 If the Utility is now doing that based on a
13 forward price strip, then, in my respectful submission, it's
14 appropriate for the Board to issue some sort of clarification
15 as to what brokers can appropriately do with respect to -- to
16 the forward prices. And I'll deal with that specifically in
17 my recommendations.

18 So those are my submissions on the content of
19 the advertisements and I'll -- I'll have some recommendations
20 in a minute. The second deals with consultation. There was
21 no consulta -- if the advertising campaign, in effect, was
22 not an advertising campaign but was designed as a customer
23 education campaign which I think was sort of the gist of the
24 evidence of the Utility members then there should have been
25 prior consultation.

1 There was prior consultation about consumer
2 education as part of the WTS process. This Board in its WTS
3 Decision lauded the fact that there had been that kind of
4 consultation. In 2001 Manitoba Hydro began using certain
5 pop-ups on its web page to which my client took exception and
6 we put in Exhibit 3, some of the correspondence back from
7 November of 2001 in that regard.

8 And one (1) of the complaints was lack of
9 prior consultation. And there was a letter from Mr. Brennan
10 which seemed to strongly suggest as part of the settlement
11 that we talk if this was to -- to happen again. Well, there
12 was no prior talking and in my submission where customer
13 education campaigns are involved, there should be
14 consultations between the utility -- utilities and brokers
15 before those customer education campaigns go on.

16 The third part of my submission with respect
17 to the advertising campaigns is in respect to the cost. Mr.
18 Warden's evidence was that the costs of the advertising
19 campaign would be taken out of currently approved
20 distribution expenses.

21 And so therefore, since about direct purchase
22 and system supply customers pay distribution costs you would
23 have direct purchase customers paying for some of the ads
24 which are, in my submission, sending out a message that they
25 should return back to the Utility and not go on WTS.

1 It's one (1) thing, in my submission, to
2 spread costs of the customer education campaign over both
3 direct purchase and system costs. I mean there is an
4 argument that that benefits everyone and the cost should be
5 incurred by everyone.

6 But where you have an advertising campaign
7 that is designed to change conduct and prefer one (1) choice
8 over the other, that sort of allocation across the board is
9 inappropriate. This should only be allocated to primary gas
10 costs and it shouldn't be embedded in distribution costs.

11 So therefore, against those sorts of
12 evidentiary submissions on the issue of the advertising
13 Direct Energy has some very specific requests it would make
14 of this Board on the issue.

15 First, Direct Energy submits that the Board
16 should reiterate that the proper role of the Utility is to
17 engage in customer education efforts which the -- which
18 involve the publication of even handed information about gas
19 supply issues. And that it is not appropriate for the
20 Utility to advocate or promote the use of purchase system
21 supply -- sorry, or promote the -- the purchase of system
22 supply gas over the purchase of gas under a WTS option.

23 Secondly, the Board should confirm that in any
24 of its customer education undertakings or campaigns, Centra
25 Gas must meet the same fair representation standards as are

1 required of brokers under Section 3 of the Code of Conduct
2 for direct purchase transactions.

3 Third, Direct Energy would request the Board
4 to clarify and confirm that materials published by both the
5 Utility and the brokers can use forward price information,
6 providing that information otherwise complies with the
7 representation standards in -- in the Code of Conduct. So
8 they'd have to be from, you know, reputable -- reputable
9 sources, industry recognized sources.

10 Fourth, the Board should reiterate that Centra
11 must provide brokers with a reasonable and adequate
12 opportunity to comment, in advance, on customer education
13 information that Centra proposes to publish with respect to
14 primary gas. And to a certain extent one can look back to
15 the WTS proceeding as the good old days. There -- there was
16 really good discussion and cooperation at that and that
17 should be resumed, in my submission.

18 Fifth and finally, Direct Energy submits that
19 the Board should indicate that the cost of any public
20 relations or advertising materials incurred by Centra,
21 designed to promote the selection of primary gas supply over
22 a WTS option should not be charged to distribution rate -- to
23 distribution costs which are then charged to all customers,
24 but should be charged only to primary gas costs.

25 So, those are my submission, and I guess if

1 there is one (1) theme coming out of all of those
2 submissions, Mr. Chair, and Members of the Panel, is that for
3 an industry to work anywhere, there has to be good lines of
4 communications between members of that industry.

5 And many of the recommendations and requests
6 that Direct Energy is -- is seeking from the Board in this
7 Proceeding, are really designed to restore good lines of
8 communication. I think perhaps the point has been reached
9 where the Board or its staff may have to play a bit more of a
10 supervisory role to make sure that that does occur.

11 But that is the thrust of my submissions.
12 There has to be better communication, because quite frankly,
13 when it comes to a competitive gas supply market in any
14 franchise area, the participants shouldn't have to come
15 before the Board. The industry should be mature enough and
16 have the means by which these problems can be resolved in-
17 house. That's what happens in mature markets and that's what
18 should be happening in this particular area.

19 So those are my submissions. Thank you very
20 much for your attention.

21 THE CHAIRPERSON: Thank you, Mr. Brown, and
22 Ms. Melnychuk. Before we have a break for lunch and return
23 with Ms. Murphy, Mr. Peters, do you want to introduce Mr.
24 Gretener's Final Comments?

25 MR. BOB PETERS: Yes, I will, Mr. Chairman,

1 thank you.

2 I would like to announce to the parties
3 present that Mr. Gretener, on behalf of the special contract
4 customer class, which contained his client, has filed a
5 written closing submission. It is approximately thirty-seven
6 (37) pages in length, complete with footnotes.

7 I will provide a copy of it to DigiTran Inc.
8 to embed in the transcript before -- so that the argument is
9 preserved there on the record. The timing of the day is such
10 that with it now having been handed out to all parties, we
11 can review it over the lunch hour.

12 And on our return, and perhaps Ms. Murphy can
13 assist the Board in indicating what timelines would be
14 requested by her and her client, we will have a chance over
15 that lunch hour to review and read Mr. Gretener's Closing
16 Comments.

17 Thank you Mr. Chair.

18

19 FINAL SUBMISSION BY MR. NICK GRETENER:

20

21 1. SUMMARY

22 Simplot Canada Limited ("Simplot") intervened
23 in this proceeding primarily to address the allocation of
24 Unaccounted For Gas ("UFG"). In particular, Simplot's
25 concerns relate to the level of UFG allocated to the Special

1 Contract Class ("SCC"), a customer class that is currently
2 composed solely of Simplot's Brandon fertilizer plant. The
3 fact that all costs work to reduce the economic
4 competitiveness of this facility is important and means that
5 such costs are closely scrutinized by Simplot. However, that
6 fact alone will not cause Simplot to take issue with costs
7 that are fair and reasonable. Simplot is willing to pay
8 legitimate costs but takes issue with paying costs in excess
9 of those that can be fairly and accurately demonstrated to be
10 the SCC's responsibility.

11 The magnitude of the UFG issue for the SCC is
12 reflected in the significant level of UFG costs historically
13 paid by this class. Of the SCC's total Centra charges of
14 some \$7.77 million over the last 5 years, UFG charges
15 accounted for fully one-third of the total, or some \$2.55
16 million. In the current environment of sustained strong gas
17 prices, the amount of UFG charges, which is directly related
18 to the cost of gas, remains of high and continuing concern to
19 the SCC.

20 The SCC has very unique characteristics. As
21 summarized by Centra, such characteristics include the load
22 factor, the volume and the metering facilities of that class.
23 The unique characteristics of the SCC justify a unique rate
24 for this customer class. Similarly, these characteristics
25 also support a unique allocation of UFG for this customer

1 class. The evidence on this record is compelling and clear
2 in establishing that that the unique characteristics of the
3 SCC result in that class causing UFG costs well below the
4 system average or, stated another way, well below costs that
5 would be derived from a pure volumetric allocation
6 methodology.

7 In the current application, Centra is applying
8 for approval of a revised UFG allocation methodology that
9 would reduce the SCC's percentage responsibility for total
10 Centra UFG costs from the existing 12.8 percent to 5.7
11 percent.

12 While Simplot believes that Centra's proposed
13 UFG allocation methodology is directionally correct, a proper
14 allocation for the SCC has not yet been achieved. Simplot
15 believes the UFG costs Centra proposes to allocate to the SCC
16 are still far higher than the UFG costs caused by this class.
17 Accordingly, Simplot is requesting that the Board set the UFG
18 allocation to the SCC at 2.8 percent of total Centra UFG
19 costs as a "placeholder", pending further work by Centra, in
20 cooperation with Simplot, to determine a more accurate method
21 of determining the UFG costs caused by the SCC. Simplot has
22 agreed to assist in funding such further work, with such
23 funding to be obtained from the SCC.

24 A ballpark estimate of the impact of Simplot's
25 proposal would be to halve the approximate \$293,000 of

1 projected UFG costs allocated to the SCC. The shortfall of
2 some \$146,500 could be recovered from the remaining Centra
3 customer classes in proportion to the percentages such
4 classes are allocated UFG costs under Centra's proposal. As
5 such, the bill impact of Simplot's proposal on other customer
6 classes would be negligible.

7 Any suggestion that there is no evidence to
8 support Simplot's proposal flies in the face of this record,
9 as outlined in more detail in this Argument. Simplot urges
10 the Board and parties to focus on the evidence and not hollow
11 assertions that may be advanced in argument. The evidence is
12 overwhelming in support of a UFG allocation to the SCC below
13 that proposed by Centra. While the precise level of that
14 allocation may be open to some debate (hence Simplot chose a
15 conservative placeholder), Simplot submits that the evidence
16 supports a conclusion that any more precise level would be
17 even lower than the Simplot placeholder proposal.
18 Simplot also requests that the Board direct Centra to provide
19 the SCC with the option of paying for UFG losses by providing
20 gas in kind. Most other pipeline systems in Canada allow
21 their customers this option.

22 In summary, Simplot respectfully urges the
23 Board to:

24 (i) approve the Simplot placeholder 2.8 percent
25 UFG allocation to the SCC, and the minor adjustments to

1 Centra's proposed allocations to the other rate classes that
2 this would entail;
3 (ii) direct Centra, in cooperation with Simplot, to
4 further study the allocation of UFG to the SCC with the
5 objective of developing a more accurate method of determining
6 the level of UFG caused by the SCC; and
7 (iii) direct Centra to provide the SCC, and other
8 similarly situated customer classes, with the option of
9 paying for UFG losses by providing gas in kind.

10

11 2. BACKGROUND

12 The allocation of UFG on the Centra system to
13 the SCC has long been of concern to Simplot. Simplot submits
14 that the SCC has in the past been allocated UFG costs far in
15 excess of the costs caused by that class and that Centra's
16 use of the weighted volume UFG allocation methodology has
17 historically resulted in unfair cross-subsidization of other
18 classes by the SCC.

19 Centra's own review of the causes of UFG
20 losses on its system led Centra to propose in the current
21 Application a revision in the allocation of UFG to the SCC
22 from 12.8 percent to 5.7 percent -- more than a 50 percent
23 reduction. Centra testified that this significant reduction
24 resulted from today's circumstances and the use of better,
25 more up-to-date information but does not mean that the

1 previous allocation was wrong. Simplot submits that the
2 basic circumstances causing UFG have not changed and as such,
3 the significant adjustment of UFG allocations following
4 Centra's detailed review does support the conclusion that
5 historical allocations of UFG to the SCC were unfairly high.
6 Centra implicitly agreed with this conclusion when it
7 characterized its proposed UFG adjustments as providing for
8 "...a more fair allocation".

9 In 2001, Simplot appeared before the Board
10 opposing Centra's allocation of UFG. While the Board
11 approved Centra's UFG allocation at that time, the Board
12 encouraged Centra to determine whether other alternatives
13 could be pursued to ensure Simplot's share of UFG is
14 accurately and fairly allocated. Centra proceeded to review
15 its UFG allocation methodology, a review the SCC welcomed and
16 considered long overdue.

17 3. CENTRA UFG ALLOCATION PROPOSAL

18 3.1 UFG Review

19 Centra described its UFG review ("UFG Review")
20 as "...a comprehensive system-wide study of the causes of UFG
21 that considered the characteristics of all customer classes,
22 in regard to their potential cost responsibilities" . The
23 UFG Review:

24 - was conducted over the better part of a
25 year;

- 1 - cost \$120,000 of company time;
2 - identified the causes of some 55 percent of
3 UFG on the Centra system; and
4 - found that of the identified UFG,
5 approximately 70 percent was related to
6 measurement tolerances, 12 percent was
7 contributed by physical loss of gas and 18
8 percent was contributed by other factors.
9

10 3.2 Physical Loss Of Gas

11 Centra proposes to allocate 30 103m3 of physical losses to
12 the SCC. As noted in Dr. Reading's evidence, this is
13 significantly higher than the annual losses to atmosphere
14 Centra had previously estimated for the transmission
15 facilities serving the SCC, being some 1.35 103m3 at most.
16 This estimate was based on an industry emission factor of one
17 leak per year for every 60 kilometres of pipeline (the
18 pipeline facilities serving the SCC are approximately 23
19 kilometres in length). While the Centra witnesses could not
20 recall having provided this estimate , no party, including
21 Centra, pursued the matter with the Simplot panel.
22 Accordingly, the evidence of Dr. Reading stands unchallenged
23 on this point.

24 In the interests of an accurate record,
25 Simplot would note that this previous estimate related only

1 to losses to atmosphere, or emissions, and did not include
2 any line pack component. Simplot understands that Centra's
3 allocation of 30 103m3 of physical losses to the SCC consists
4 of 16 103m3 of emissions and 14 103m3 of new line pack.
5 Nonetheless, the conclusion remains valid that the proposed
6 allocation of emissions to the SCC (16 103m3) far exceeds the
7 previous "at most" emissions estimate (1.35 103m3) that had
8 been provided by Centra.

9 3.3 Measurement Accuracy

10 3.3.1 Mean/Base Meter Accuracy Results

11 Centra testified that its study of measurement
12 accuracy "...was based upon meter accuracy results obtained
13 from the meter proving tests performed on each base meter
14 prior to its installation in the field, or from meter proving
15 tests done as part of Centra's overall measurement compliance
16 program".

17 The results of the metering accuracy results,
18 broken out amongst Centra's four meter categories, were
19 (rounded to one-tenth of a percent):

20 Turbine Meters:

21 Gain of 0.1 percent

22 Rotary Meters:

23 Loss of 0.1 percent

24 Small Rotary/Diaphragm Meters:

25 Gain of 0.3 percent

1 SCC Meters:

2 0 percent Error

3 The only meters that yielded no error based on
4 the direct metering accuracy measurements were the SCC
5 meters. Additionally, each of Centra's two SCC meters,
6 measured on its own, yielded 0 percent error (i.e. the zero
7 error result was not just a function of taking the average or
8 "net" result of the two meters). Centra testified that no
9 meters on its system are more accurate than the SCC meters
10 and the way the meters at the SCC have been installed and are
11 being maintained and monitored makes this "...a very, very
12 accurate measurement facility".

13 3.3.2 Adjusting The Mean/Base Meter Accuracy Results
14 û Turning The "Tuning Knob"

15 Using the mean or base meter results would
16 have yielded a net gain, not a loss, of UFG on the Centra
17 system. Further work was required. As Centra testified:
18 ...the process of gas measurement utilizes, in addition to
19 the base metering device itself, system of components to
20 sense and correct for gas temperature, and to regulate or
21 sense and correct for pressure...While the available data
22 only referred to the base meter itself, other components of
23 the measurement system described above will each exhibit some
24 additional natural variability and will contribute additional
25 variation to the base meter measurement.

1 With respect to these other temperature and
2 pressure components of the measurement system, Centra
3 testified:

4 ...we don't have specific data available
5 that allows us to perform the complex
6 calculations in addition to the analysis
7 that we've done to be able to quantify that
8 to a higher degree of precision.

9 In the result, Centra had to apply its
10 judgment to adjust the mean or base meter accuracy results to
11 account for the non-measurable temperature and pressure
12 impacts. To do so, Centra made the following adjustments:

13 (i) for the Turbine meters, Centra chose 2 standard
14 deviations below the mean (0.7 percent loss rather than 0.1
15 percent gain); (ii) for the Large Rotary meters, Centra chose
16 1 standard deviation below the mean (0.6 percent loss rather
17 than 0.1 percent loss); (iii) for the Small Rotary/Diaphragm
18 meters, Centra chose 1 standard deviation below the mean (0.3
19 percent loss rather than 0.3 percent gain); and (iv) for the
20 SCC meters, Centra chose the "high" case (0.2 percent loss
21 rather than 0.0 percent error).

22 These adjustments can be analogized to turning
23 a "tuning knob". Following the initial meter accuracy
24 analysis, the tuning knob was set at 0 (mean or base result).
25 This yielded a net gain of UFG on the Centra system (in

1 other words, identifying none of the established UFG losses).
2 Centra proceeded to apply its judgment and turned the tuning
3 knob to the left (in the direction of losses or a negative
4 bias) to attribute enough losses to measurement error to
5 allow a total identification of 55 percent of the UFG on its
6 system.

7 This tuning exercise is extremely sensitive to
8 the application of judgment. For example, one could turn the
9 knob to the right (in the direction of gains or a positive
10 bias) with the result that there would be larger net gains of
11 UFG on the Centra system. Centra acknowledged that it is
12 possible the other measurement components might register
13 gains rather than losses, just as some of the mean/base meter
14 accuracy results showed gains or a positive bias. However,
15 turning the knob to the right and producing further gains was
16 in conflict with the actual data that reflected a net loss in
17 the order of 0.9 percent of total system throughput.
18 Alternatively, Centra agreed it was possible to turn the knob
19 further to the left and attribute more UFG to measurement
20 error, to the point where one could identify 100 percent of
21 the UFG losses. Centra acknowledged that its decision in
22 turning the tuning knob was somewhat arbitrary.

23 3.3.3 Adjustment Of The SCC Meters Relative To Other
24 Meters

25 3.3.3.1 Introduction

1 At the end of the day, Centra agreed that its
2 measurement variance results are quite sensitive to whether
3 and how far one turns the tuning knob. As such, Simplot
4 believes it is worthwhile conducting further work to
5 determine more accurately the SCC's contribution to UFG
6 costs. Simplot is not persuaded that the SCC tuning knob
7 needs to be turned to adjust the SCC metering accuracy
8 results from 0 percent error to ± 0.2 percent error. If
9 turning the knob is warranted and an adjustment is required,
10 Simplot is not persuaded that the magnitude of the adjustment
11 made by Centra to the SCC meters is warranted.

12 3.3.3.2 SCC Meters Need Less Temperature/Pressure
13 Correction

14 While Simplot generally agrees with Centra
15 that negative temperature and pressure corrections are
16 required for some meter types, Simplot is not convinced that
17 such corrections are necessary for the SCC meters, the only
18 meters that showed no error on the basis of direct
19 measurement. For example, Simplot noted the following Centra
20 testimony:

21 ...to simply apply the mean average
22 accuracy would not be appropriate because a
23 large number of those meters from time to
24 time throughout the year will be flowing
25 gas at capacities underneath of the tested

1 capacity that the accuracy was arrived at.

2 And in some cases we found unfortunately there
3 are some meters that potentially could be passing gas without
4 recording any measurement whatsoever.

5 Simplot does not believe that these reasons
6 for turning the tuning knob would apply to the SCC meters, at
7 least not to the same degree as for the lower accuracy meters
8 on the balance of the Centra system. For example, the steady
9 load factor of the SCC means that the SCC meters are far less
10 likely to flow below the meters' tested capacity than would
11 be the case for meters serving the SGS class and other
12 classes that have more variable load factors. Furthermore,
13 the unique characteristics of the SCC (high meter accuracy,
14 meter redundancy and Gas Metering Protocol û see Section
15 4.1.7 of this Argument) make it virtually impossible for
16 these meters to pass gas without any recorded measurement
17 thereof.

18 Finally, Simplot notes Centra's testimony to
19 the effect that its 55 percent identified UFG estimate is
20 likely low or conservative as Centra should have attributed
21 more losses to non-temperature compensated meters. Any such
22 further allocation of losses to non-temperature compensated
23 meters would reduce the allocation to the SCC meters, as the
24 SCC meters are temperature compensated.

25 3.3.3.3 Meters With Positive Bias Not Corrected To

1 Same Degree As SCC Meters

2 Centra's measurement analysis attributes an
3 accuracy level to the SCC meters (-0.2 percent error) that is
4 only marginally higher than that for the Small
5 Rotary/Diaphragm class of meters used to serve the SGS class
6 (-0.3 percent error). This conclusion results from the fact
7 that the SGS meters are adjusted from a starting point of a
8 positive bias or a gain, and so the 1 standard deviation
9 adjustment does not go so far on the negative side. In fact,
10 the adjustment of the SGS meters did not attribute any
11 increased error to these meters but simply switched their
12 bias from a positive error of 0.3 percent to a negative error
13 of 0.3 percent.

14 If the SGS meters had only been adjusted by
15 half as much (reduced by 0.3 percent rather than a total of
16 0.6 percent), they would have been adjusted to zero error
17 while if the SCC meters had only been adjusted by half as
18 much, they would still have shown a loss of 0.1 percent,
19 as the adjustment for them starts at 0 percent error. In
20 other words, with a smaller adjustment, one would get the
21 distorted result that the SGS meters are more accurate than
22 the SCC meters. Centra testified that no meters on its
23 system are more accurate than the SCC meters. Given the
24 unique characteristics of the SCC class (see Section 4.1.7 of
25 this Argument), the SCC meters are clearly more accurate than

1 the SGS meters. Indeed, Simplot believes that the difference
2 in measurement accuracy between the SCC meters and the SGS
3 meters should be more pronounced than that recognized by the
4 UFG Review.

5 3.3.3.4 Centra's SCC Meter Adjustments Do Not
6 Recognize Extra SCC Metering Provisions û Redundant Centra
7 Meter, Simplot Check Meter And Metering Protocol

8 Finally, Simplot notes that the rationale for
9 turning the tuning knob was to account for additional
10 variance, beyond the metering accuracy results, that might
11 result from temperature and pressure impacts that could not
12 be measured. If impacts beyond the metering accuracy results
13 are to be accounted for, then Simplot believes the special
14 characteristics of the SCC class that all add extra accuracy
15 to the metering for that class (see Section 4.1.7) should
16 also be given weight. This includes: (i) a redundant Centra
17 meter û i.e. Centra has two meters installed in parallel to
18 measure the SCC; (ii) the Simplot check meter installed at
19 the expense of Simplot; and (iii) the Natural Gas Metering
20 Protocol implemented at the start of this year between Centra
21 and Simplot that monitors the SCC meters and ensures that
22 they remain within very tight tolerances. Other meter
23 classes are not subject to this extra level of metering
24 redundancy and vigilance. As such, these measures will
25 clearly increase metering accuracy for the SCC as opposed to

1 other meters and should be recognized in Centra's metering
2 adjustments.

3 3.3.3.5 Conclusion

4 All of the above places real doubt in
5 Simplot's mind as to the appropriateness of turning the
6 tuning knob on the SCC meters away from zero error, or, if
7 turning the knob is indeed warranted, the degree to which
8 Centra has done so.

9 3.4 Allocation Of Unidentified UFG

10 Having only identified 55 percent of UFG
11 losses, Centra needed to determine how it would allocate the
12 remaining, unidentified 45 percent. Centra chose to apply
13 the same class percentage allocations to the unidentified 45
14 percent of UFG as those it had established for the identified
15 55 percent of UFG.

16 Centra testified that having completed a UFG
17 Review which concluded that identified UFG was caused to
18 differing extents by differing customer classes, it would be
19 inconsistent to allocate unidentified UFG on a volumetric
20 basis, which assumes UFG is caused equally by all customer
21 classes. Simplot agrees with the logic of this position.
22 While other customer classes will no doubt argue that one
23 should apply a volumetric allocation to the unidentified UFG,
24 as a sort of "default" position, Simplot believes such
25 arguments are based on self interest and not the evidence

1 presented in this proceeding.

2 With no other information on hand, it is
3 logical for the default position to be an extrapolation of
4 the position supported by the evidence, i.e. the identified
5 UFG allocations. If the default position is to be something
6 else, then, as Mr. Hawk noted, maybe this is where one can
7 apply some of Dr. Reading's indicators , suggesting a UFG
8 allocation to the SCC in the order of 1 percent or less.

9 4. SIMPLOT UFG ALLOCATION PROPOSAL

10 4.1 Simplot Proposal Of Placeholder 2.8 percent
11 UFG Allocation For SCC

12 4.1.1 Introduction

13 Simplot is proposing a placeholder allocation
14 of UFG losses to the SCC of 2.8 percent. While this reflects
15 the percentage of Centra's total, depreciated rate base
16 represented by the replacement value of assets required to
17 serve the SCC, the recommendation for a 2.8 percent
18 placeholder UFG allocation is based on many other
19 considerations, including:

20 - 2.8 percent is a conservative number in
21 that it uses a very conservative depreciated
22 Centra rate base number;
23 - 2.8 percent is a conservative number
24 considering the other indicators outlined in
25 Dr. Reading's evidence;

- 1 - 2.8 percent is supported directionally by
2 industry precedent;
3 - 2.8 percent is supported directionally by
4 Centra's acknowledgment that its analysis
5 should have allocated more losses to non SCC
6 meters;
7 - 2.8 percent is supported directionally by
8 the lower emissions estimate Centra had
9 previously provided to Simplot; and
10 - 2.8 percent is supported by the unique
11 characteristics of the SCC.

12 The basis for the development of Simplot's
13 indicators was described by Simplot as follows:
14 When we started exploring possible methods of allocating UFG
15 with Centra, Centra advised that UFG is a function of the
16 complexity of a system. The more complex the system (i.e.
17 more interconnections, metering points, odourizing
18 facilities, etc.), the higher the UFG. As we noted in our
19 evidence, a simple "bullet" pipeline with one entry and one
20 exit point should have significantly less UFG losses than a
21 pipeline carrying a similar volume of gas, but with multiple
22 off-takes and interconnections. Accepting the principle that
23 the complexity of a system is a direct measure of cost
24 causation for UFG, we explored a number of indicators that
25 would provide a reasonable measure of the contribution to the

1 system's complexity from a given set of facilities. The
2 "replacement value of plant in service" is one such
3 indicator, as generally more complex and larger components of
4 the system (for example a network of pipelines versus one or
5 two "bullet" pipelines) will have higher replacement costs.
6 Mr. Hawk summarized Simplot's approach as follows:

7 ...I think part of what's being said here
8 is that the complexity of the system other
9 than serving Simplot is much greater.
10 There's thousands of meters, there's
11 hundreds of miles of pipeline, thousands of
12 miles I presume, there's hundreds of
13 millions of dollars of cost involved in
14 serving the rest of the system.

15 The company has said and we believe correctly
16 so, complexity is the source of UFG. And you can define and
17 break that out by several \hat{u} such as volume, such as metering,
18 such as when you measure the meters, that is when you read
19 the meters, that's all complexity.

20 We maintain that we're quite simple when
21 compared to the total complexity of the system. And we use
22 several different financial and other types of indicators to
23 make that clear. And those taken in context with what the
24 company has done, I think form the basis for a solid UFG
25 analysis and allocation.

1 The Simplot proposal would not significantly
2 affect other customer classes compared to Centra's proposal.
3 Finally, it should be noted that the 2.8 percent allocation
4 for UFG to the SCC is proposed by Simplot as a placeholder,
5 pending further work to more accurately determine UFG for the
6 SCC.

7 4.1.2 2.8 percent SCC Proposal Is Conservative As It
8 Uses Depreciated Rate Base

9 In challenging the appropriateness of
10 Simplot's 2.8 percent proposal, Centra testified as follows:

11 ...also note, Mr. Peters, that rate base is
12 a historic depreciated cost, it's not a
13 replacement cost. So, that proposal's
14 taking a replacement numerator and dividing
15 by a depreciated denominator so, I'm not
16 sure what that calculation even proves.

17 To derive its allocator, Simplot divided its
18 replacement cost number of \$10 million by Centra's
19 depreciated rate base of \$361 million. Simplot deliberately
20 chose a depreciated rate base number in an attempt to present
21 a conservative allocator. Indeed, Centra acknowledged that
22 Simplot was being conservative in estimating the relative
23 value of its plant to Centra's total rate base.

24 If Centra wants the allocator calculated on an
25 "apples to apples" basis it would be reduced from 2.8 percent

1 to 1 percent or less. As Mr. Hawk testified:

2 ...while I use the 2.8 percent, that was
3 derived to some extent by taking an
4 approximate \$10 million Canadian, a
5 replacement cost, which was very
6 conservative on...our point, and...dividing
7 that by the [un]sic depreciated value of
8 the system...Since the 10 million was a new
9 number, then maybe we should take the total
10 system cost, which is 550 million. Now
11 we're down to 1.9 percent. And if we take
12 the replacement value of the system so that
13 it really is apples to apples, we're
14 probably at 1 percent or perhaps even less.
15 So consequently, we were being conservative
16 in taking ten and dividing it by
17 approximately \$350 million.

18 Centra appears to challenge the use of the
19 replacement cost indicator on the basis that a large driver
20 of replacement cost is pipeline length, which is only
21 relevant for physical losses. What Centra misses is that
22 the 2.8 percent SCC proposal is being advanced by Simplot not
23 just on the basis of the replacement cost indicator but on
24 the totality of the evidence that supports a UFG allocator
25 for the SCC lower than the 5.7 percent proposed by Centra.

1 Much of this evidence supports an SCC allocation of less than
2 2.8 percent, in the region of 1 percent or less, yet Simplot
3 chose the 2.8 percent level in part as a saw-off and in part
4 to be conservative.

5 Centra and intervenors alike seem to agree
6 that UFG measurement does not lend itself to precise answers
7 and yet when a proposal is forthcoming that is not premised
8 on a precise answer, it is apparently grounds for dismissal.
9 While the Simplot 2.8 percent SCC proposal is not backed by a
10 specific study yielding a precise answer, this does not take
11 away from the fact that the evidence in this proceeding
12 supports the conclusion that an allocator of 2.8 percent for
13 the SCC is a reasonable level for a placeholder.

14 4.1.3 2.8 percent SCC Proposal Is Conservative
15 Compared To Reading Indicators

16 In addition to the replacement value indicator
17 presented in Mr. Hawk's evidence, Dr. Reading reviewed the
18 following five indicators in his evidence:

19 Physical Indicators

20 - Total Pipeline Kilometres
21 0.28 percent
22 - Transmission Pipeline Kilometres
23 1.15 percent
24 - Number of Meters
25 0.001 percent

1 Financial Indicators

2 - Revenue Requirement

3 0.34 percent

4 - Rate Base

5 0.77 percent

6 Clearly, the 2.8 percent proposed allocation
7 of UFG is conservative compared to the five indicators
8 reviewed by Dr. Reading, all of which point to an allocation
9 in the range of 1 percent or less.

10 Centra agrees that gas measurement is complex
11 and that calculating UFG is difficult. Indeed, one
12 intervenor characterized UFG measurement as "...anything but
13 an exact science". Given that, it is surprising that the
14 indicators developed by Simplot seem to be challenged by
15 others primarily on the basis that they lack a certain
16 exactness and precision. As Dr. Reading testified:

17 ...as pointed out by Centra, measuring UFG
18 is complex and can have many aspects. And
19 it is not unusual in the regulatory world
20 that we do the best we can, and use
21 proxies.

22 Dr. Reading also emphasized that "...you
23 really need to look at them [the indicators] as a group, not
24 necessarily individually".

25 Intervenors may suggest that by tabling its

1 indicators and 2.8 percent proposal, Simplot has to be of the
2 view that Centra's UFG Review is seriously flawed. That is
3 not the case. In response to a question as to whether
4 Simplot's proposal was superior to all the work Centra had
5 done in conducting the UFG Review, Dr. Reading responded as
6 follows:

7 ...I would not use the term superior. What
8 I would say is when \hat{u} whenever one is
9 engaged in...studies to measure...cost
10 allocations, there is the work that you do
11 where you get the numbers and you crunch
12 them through. And then you stand back and
13 you do a reality check. And you say, does
14 this make sense given this particular
15 situation or this particular class?

16 And that's what I did. So, I think the
17 approach the company has taken, the first steps they have
18 taken, those steps methodologically are superior to any of
19 the proxy measures I've used. But the proxy measures I've
20 used show that they haven't gone far enough yet.

21 In its Rebuttal Evidence, Centra challenges
22 the appropriateness of Simplot's individual indicators.
23 Centra states that length of pipe is not an inappropriate
24 allocator of UFG as it does not reflect the factors that
25 cause the majority of UFG. However, at the same time, Centra

1 does acknowledge that length of pipe correlates to certain
2 causes of UFG, such as physical losses and emissions.
3 Centra states that the number of meters is not an appropriate
4 allocator of UFG. However, in its testimony, Centra
5 indicated that the number of meters in a given class is a
6 driver of costs and used this conclusion to develop its
7 existing 2:1 weighting for the allocation of UFG. In other
8 words, the SGS and LGS classes currently are accorded a
9 double weighting for purposes of UFG allocation due in part
10 to the greater number of meters in that class. Clearly,
11 Centra agrees there is a correlation between UFG losses and
12 the number of meters in a class, with more meters
13 contributing to higher losses.

14 Finally, Centra maintains that Simplot's
15 financial allocators (replacement cost, revenue requirement,
16 rate base) have no relationship to the factors that cause
17 UFG. In support of its position, Centra states "For example,
18 the cost of a pipe or computer does not contribute to any
19 more or less UFG". Simplot would simply note that the cost
20 of a pipe will be proportional to its length, which is a
21 driver of physical losses. More broadly, the financial
22 indicators provide a measure of system complexity, as
23 discussed above.

24 The basic point is that while Simplot agrees
25 any one indicator would not be a proper basis for allocating

1 UFG to the SCC, taken in their totality the indicators do
2 provide a reasonable measure of the SCC's contribution to the
3 complexity of Centra's overall system. Centra itself
4 acknowledges that certain aspects measured by the indicators
5 (pipe length, number of meters) are drivers of UFG. The fact
6 that all indicators uniformly point to a UFG allocation to
7 the SCC at a level of 1 percent or less (i.e. far below
8 Centra's proposed 5.7 percent), provides compelling evidence
9 that Centra's proposed allocation of 5.7 percent is much too
10 high and that Simplot's proposed placeholder of 2.8 percent
11 is reasonable and, indeed, conservative.

12 4.1.4 2.8 percent SCC Proposal Is Supported
13 Directionally By Industry Precedents

14 Centra noted in its Application that: "While
15 the actual UFG fluctuated during the period 1996 and 2003
16 between 0.95 percent and 1.39 percent of total system
17 throughput, it was well below industry average". Simplot
18 submits that the evidence does not support this conclusion,
19 at least not with respect to the SCC.

20 In support of its conclusion that UFG on its
21 system is well below industry average, Centra provided a list
22 of UFG percentages for other distribution companies in
23 PUB/CENTRA 14(b). Some of the percentages are reported in
24 ranges. Centra noted that the average for all the utilities
25 was approximately 1.5 percent . On its face, Centra's UFG

1 value in the order of 1 percent would appear to compare
2 favourably.

3 A closer look at the industry averages shows
4 that one utility, Enbridge (New Brunswick), reported UFG
5 values which are essentially an order of magnitude higher
6 than the other utilities in the sample (5 percent-10 percent
7 versus average of 0.57 percent for the balance of the
8 utilities). Centra acknowledged that Enbridge (New
9 Brunswick) is a greenfield operation and Centra indicated it
10 would expect Enbridge (New Brunswick) would be endeavouring
11 to reduce its UFG percentage going forward. It is submitted
12 that a more appropriate measure of industry standards for UFG
13 would be to drop the greenfield Enbridge (New Brunswick)
14 operation and limit the analysis to established pipelines.
15 Including the Enbridge (New Brunswick) data seriously skews
16 the outcome. The average UFG for the balance of the
17 utilities is some 0.57 percent, which is well below, in fact
18 roughly half of, Centra's 1 percent.

19 Analyzing the industry data further, it can be
20 broken out between distribution UFG levels and transmission
21 UFG levels. Centra agreed that the SCC is a transmission,
22 not a distribution, type customer. Indeed, in evaluating
23 physical gas loss, Centra attributed only transmission and no
24 distribution losses to the SCC. In the industry data shown
25 on the table in PUB/CENTRA 14(b), three companies that

1 provide both a distribution and transmission service broke
2 out their UFG levels for transmission service. The average
3 UFG level for transmission service is 0.29 percent, which is
4 roughly one-quarter of Centra's UFG level of 1 percent.
5 Furthermore, Centra confirmed that its system contains no
6 compression. As such, one would expect Centra's UFG level
7 to be below an industry average that is composed of systems
8 that have to deal with the added complexity associated with
9 compression.

10 Finally, it should be noted that the above
11 analysis does not take into account the special
12 characteristics of the SCC that support a lower level of UFG
13 for the SCC than the industry standard transmission level
14 (see Section 4.1.7 of this Argument).

15 4.1.5 2.8 percent SCC Proposal Is Supported
16 Directionally By Centra Acknowledgment More Losses Should
17 Have Been Allocated To Non SCC Meters

18 As noted in Section 3.3.3.2, Centra testified
19 that its 55 percent identified UFG estimate is likely low or
20 conservative as Centra should have attributed more losses to
21 non-temperature compensated meters. Any such further
22 allocation of losses to non-temperature compensated meters
23 would reduce the allocation to the SCC meters, as the SCC
24 meters are temperature compensated. As such, this
25 observation by Centra supports an SCC allocator lower than

1 Centra's proposed 5.7 percent, in the direction of Simplot's
2 proposal.

3 4.1.6 2.8 percent SCC Proposal Is Supported
4 Directionally By Previous Emissions Estimate Provided By
5 Centra

6 As noted in Section 3.2, the proposed
7 allocation of emissions to the SCC (16 103m3) far exceeds the
8 previous "at most" emissions estimate (1.35 103m3) that had
9 been provided by Centra. This previous estimate, the
10 validity of which was not challenged by Centra, supports an
11 SCC allocator lower than Centra's proposed 5.7 percent, in
12 the direction of Simplot's proposal.

13 4.1.7 2.8 percent SCC Proposal Is Supported By
14 Unique Characteristics Of The SCC

15 The SCC has unique characteristics that
16 support a lower UFG level than would be appropriate for an
17 average transmission customer. These characteristics include
18 the following:

19 - High Volume û The SCC consumes a very high
20 volume of gas, accounting for some 18 percent
21 of total throughput on the Centra system. As
22 such, the SCC meters operate at high flow
23 rates. As Centra noted, metering accuracies
24 are negatively affected at very low flow
25 rates.

1 - Steady Load Factor Centra notes that the
2 SCC's usage pattern "...is characterized by
3 extremely consistent flow. Centra testified
4 that meters will operate at different
5 accuracies at different flow rates. As such,
6 a steady flow rate will reduce inaccuracies;
7 - Highest Quality Centra Close Tolerance
8 Auto-Adjusting Turbine Meter Centra
9 describes the SCC meters as follows: "This
10 type of meter is regarded as one of the most
11 accurate meter product offerings available.
12 These meters are relatively new compared to
13 most other meters in service on the system.
14 Centra also testified that no meters on its
15 system are more accurate than the SCC meters
16 and the way the meters at the SCC have been
17 installed and are being maintained and
18 monitored makes this "...a very, very accurate
19 measurement facility" ;
20 - Back-Up Centra Meter of Same Quality The
21 SCC class is not served by the normal one
22 meter, but rather, as described by Centra, the
23 SCC "...is served through a pair of close
24 tolerance auto-correcting turbine meters, that
25 enable Centra to switch from one meter run to

1 another if required. Centra calibrates the
2 pressure and temperature correction apparatus
3 once each month to ensure optimum accuracy ;
4 - Simplot "Check" Meter of Same Quality û in
5 addition to the two Centra meters installed in
6 parallel, the SCC is served by yet a third
7 high quality auto-adjusting turbine meter. As
8 noted by Centra, the SCC "...has invested in a
9 redundant check metering facility in series
10 with the Centra metering station. Both
11 metering stations are connected to the Centra
12 SCADA system and are monitored daily. The
13 potential for an out-of-range meter error is
14 fairly low compared to other customer classes.
15 Simplot's check meter is currently in a
16 separate temperate instrument enclosure.
17 Simplot, with the collaboration of Centra, has
18 made arrangements to house the check meter in
19 a building similar to Centra's custody
20 transfer meter building. As a matter of fact,
21 the building is a Centra meter building made
22 available to Simplot by Centra. Simplot plans
23 to move and commission the building this
24 summer. Both Centra's and Simplot's meters
25 are checked and calibrated monthly by Centra's

1 technicians and witnessed by Simplot. All
2 meters are calibrated to the same parameters ;
3 - Gas Measurement Protocol - While the Centra
4 Tariff refers to tolerances of 2 percent
5 before certain metering invoice adjustments
6 are called for, effective January of 2004
7 Simplot and Centra entered into a Natural Gas
8 Metering Protocol to ensure the SCC meters
9 operate within much tighter tolerances. While
10 meter maintenance is scheduled once a month,
11 the Natural Gas Metering Protocol calls for
12 immediate action if the check meter and
13 measurement meters fall outside of a very low
14 tolerance. Meter readings are available
15 daily, on a virtual real-time basis. If:
16 (i) there are two consecutive days with
17 metering at either a plus or minus 0.35
18 percent or higher discrepancy between the
19 Simplot check meter and the Centra
20 measurement meters; or
21 (ii) there is one day with metering at
22 either plus or minus 0.60 percent or higher
23 discrepancy between the Simplot check meter
24 and the Centra measurement meters;
25 then Simplot contacts a Centra technician

1 who will be scheduled to come to the
2 Simplot Brandon Plant no later than two
3 working days after Centra receives such
4 notification, although Centra will send
5 technicians on the same day if they are
6 available. A joint check of both meters is
7 then performed by the Simplot and Centra
8 technicians, which includes checking the
9 meters for any active alarms and verifying
10 the calibration of the pressure and
11 temperature sensors. All information and
12 the results of the audit are then forwarded
13 to the appropriate personnel.

14 The Natural Gas Metering Protocol is unique to
15 the SCC and ensures that any SCC measurement
16 variances remain within very strict
17 tolerances. Simplot is not aware of other
18 meters on the Centra system that are subject
19 to such a rigorous validation process ; and
20 - Simple Location û As shown in Attachment 1
21 to SIMPLOT/CENTRA 19, the SCC is located some
22 23 kilometres off of the TransCanada system
23 with only one customer located upstream of the
24 SCC delivery point. All of the complex
25 distribution system, with its 1,600 delivery

1 points, is located downstream of the SCC.

2 4.1.8 2.8 percent SCC Proposal Has Minimal Impact On
3 Other Centra Customer Classes

4 A ballpark estimate of the impact of Simplot's
5 proposal would be to halve the approximate \$293,000 of
6 projected UFG costs allocated to the SCC. The shortfall of
7 some \$146,500 could be recovered from the remaining Centra
8 customer classes in proportion to the percentages such
9 classes are allocated UFG costs under Centra's proposal. As
10 Centra noted, for most rate classes the bill impact of
11 Centra's proposed change to the UFG weightings is almost
12 negligible because the total UFG dollars in relation to the
13 total cost of gas is very small and the number of units by
14 which the dollar change is computed also serves to dilute the
15 impact. The bill impact of Simplot's proposal on other
16 customer classes would be similarly negligible as it would
17 only amount to spreading a further \$146,500 amongst all of
18 these classes.

19 4.1.9 2.8 percent SCC Proposal Is A Placeholder

20 Simplot is proposing the rate of 2.8 percent
21 only as a "placeholder" pending further work by Centra, in
22 cooperation with Simplot, to explore a more accurate method
23 of determining UFG losses attributable to the SCC. Simplot
24 has agreed to assist in funding such further work, with such
25 funding to be obtained from the SCC.

1 4.1.10 Conclusion

2 In essence, as Mr. Hawk confirmed to Counsel
3 for Centra, the placeholder proposal of 2.8 percent
4 represents "...a bit of a saw off" between the 1 percent or
5 less allocation pointed to by the indicators in Dr. Reading's
6 evidence and the 5.7 percent proposed by Centra. Simplot
7 submits that the evidence supports 2.8 percent as a
8 reasonable, indeed conservative, allocation of UFG losses to
9 the SCC.

10 4.2 Simplot Proposal Does Not Offend Postage Stamp
11 Ratemaking

12 In its Rebuttal Evidence, Centra states that
13 the implication of Simplot's proposal is to move away from
14 the postage stamp philosophy. This is, quite simply, a red
15 herring. Simplot's proposal does not imply a move away from
16 postage stamp ratemaking any more than does the application
17 of a unique or distinct rate for the SCC. Centra testified
18 that it does not consider providing different treatment, such
19 as different rates for different classes, to be in conflict
20 with postage stamp ratemaking.

21 It appears that the thrust of Centra's concern
22 with respect to Simplot's proposal is Centra's perception
23 that the Simplot proposal may provide customer specific
24 treatment depending on a customer's location on the system.
25 That is not the case.

1 First of all, the Simplot proposal calls for
2 class-specific, not customer-specific, UFG rates. Indeed, as
3 Mr. Hawk testified, when Simplot sought to include its potato
4 processing plant at Portage La Prairie in the SCC class,
5 Centra refused to do so. Simplot's Portage La Prairie plant
6 will be negatively impacted by any reduction in the UFG
7 allocated to the SCC. As such, the changes Simplot is
8 pursuing are not for the customer Simplot, but rather for the
9 SCC customer class.

10 Secondly, Simplot's UFG allocation proposal
11 for the SCC is not based on where customers in a class
12 reside, but rather the level of UFG costs that are caused by
13 that class. If, due to a customer class' location on the
14 system, the UFG costs are somewhat lower for that customer
15 class, then that should not stand in the way of the golden
16 rule of directly assigning costs where possible. Simplot's
17 position was summarized in the following exchange between
18 Board Counsel and Mr. Hawk:

19 MR. BOB PETERS: Do you agree that the fact
20 that you are a single customer with
21 relatively close proximity to the main line
22 from TCPL puts you in a different position
23 relative to other customer classes
24 and...their specific members on this issue?
25 MR. DAVID HAWK: Yes.

1 MR. BOB PETERS: And if the other customer
2 classes wanted the same...dispensation
3 you're requesting, should it be afforded to
4 them?

5 MR. DAVID HAWK: If those calculations can
6 be made for the other customer classes, in
7 particular I would think of the main line
8 large industrials and the high volume firm
9 type customers, if that can be done, then I
10 think an analysis should be made. The more
11 information you can find, the more cost
12 that you can assign, cost-causers should
13 pay.

14 And those who don't, shouldn't. We don't
15 have a problem with that.

16 Dr. Reading was also clear that the Simplot
17 proposal was in no way offside postage stamp ratemaking:

18 MR. KRIS SAXBERG: If this Board endorses
19 the...use of a direct measurement for
20 Simplot alone, does that not then
21 contravene its earlier policy of not a
22 postage stamp system where... your location
23 on the system doesn't benefit you or
24 doesn't work to your detriment?

25 MR. DON READING: As I think's been pointed

1 out here, we're talking about postage stamp
2 rates within a class. We're not talking
3 about postage stamp rates for all
4 customers.

5 And, certainly any position that Simplot
6 would advocate if there would be another --
7 don't hit me when I say it -- another
8 fertilizer plant would come on the system
9 to compete with the Brandon plant and have
10 usage characteristics the same, we would be
11 advocating they be treated the same and
12 that to me is what postage stamp rates are.

13 Postage stamp ratemaking does not mean that a
14 shipper's location never plays a role in determining its
15 transportation obligations. For example, as Mr. Hawk
16 testified, when Simplot sought expansion service for its
17 Brandon plant from Centra it was required to sign a ten year
18 agreement. Part of the reason for requiring a ten year term
19 was to amortize the investment that Centra was making in the
20 line. That investment would obviously be proportional to
21 the length of pipeline that had to be installed, or, stated
22 another way, the distance the Brandon plant was located from
23 the TransCanada mainline. Parties located closer to
24 TransCanada would not be faced with supporting as much
25 infrastructure as parties located further away.

1 In suggesting that the Simplot proposal
2 implied a move away from postage stamp ratemaking, Centra
3 seemed to suggest that the Simplot proposal violated the
4 following principle:
5 Customers in any given rate class receive the same level of
6 service and pay the same uniform rates as any other customer
7 in that rate class, regardless of whether they are located in
8 Brandon, Winnipeg, Gimli, Dauphin or Altona.

9 With respect, Simplot's proposal does just
10 that. All that the Simplot proposal would do, is ensure that
11 costs that can be directly allocated to a customer class,
12 such as the SCC, would be allocated to that class. Customers
13 in any given rate class will continue to pay the same rates
14 and receive the same service û it's that simple.

15 4.3 Further Work To Determine Direct Measurement
16 Of SCC UFG

17 While Simplot is proposing that UFG be
18 allocated to the SCC on the basis of a 2.8 percent allocator,
19 Simplot has made it clear that this should operate as a
20 "placeholder" pending further work by Centra, in cooperation
21 with Simplot, aimed at determining a more accurate method of
22 measuring UFG caused by the SCC.

23 Simplot believes that the Centra facilities
24 required to serve the SCC are exceedingly simple, much
25 simpler than the network required to serve most of Centra's

1 other customer classes. As such, Simplot believes that with
2 some further work, it should be possible to specifically
3 identify UFG costs that are caused by the SCC.

4 Centra appears to want to cloud the issue with
5 respect to the simplicity of the facilities used to serve the
6 SCC. For example, in its Rebuttal Evidence, Centra stated:
7 Simplot suggests that it is being served by a "simple bullet
8 pipeline with one entry and one exit point." That is not the
9 case. Simplot's plant is served along a common pipeline with
10 some 1,800 other customers in the manner described in
11 Centra's responses to SIMPLOT/CENTRA 19(a), (b), (c), (d) and
12 attachments 1 and 2 to SIMPLOT/CENTRA 19(a). As such, Centra
13 cannot measure UFG specifically for Simplot or any other
14 individual customer on the system.

15 Under cross-examination, Centra acknowledged
16 that the 1,600 (1,800 in Rebuttal Evidence was a typo)
17 customers, and the associated system complexity, were located
18 downstream of the SCC and as such had nothing to do with the
19 SCC.

20 Centra was ambiguous as to its position on
21 whether it would be possible to isolate the Centra facilities
22 required to serve the SCC:

23 MR. BOB PETERS: Is the system capable of
24 being modified so that there is a dedicated
25 service to only this [SCC] customer?

1 MR. GREG BARNLUND: That's probably an
2 engineering question, which I am not in a
3 position to answer, but I'm not I will
4 leave it at that, I guess.

5 MR. BOB PETERS: You're not aware as to
6 how, if at all, the system could be
7 modified to have a dedicated service to
8 this customer?

9 MR. GREG BARNLUND: Nor would I understand
10 why we would do that.

11 Simplot submits that the reason one would do
12 that is clear -- to allow for the specific identification of
13 UFG caused by the SCC. Centra testified that the goal should
14 be to try to determine, to the extent possible, which
15 customer or customer class caused the UFG and therefore
16 should be responsible for its costs. Centra also testified
17 that when it can specifically identify a cost as belonging to
18 a particular customer class, it will assign the cost to that
19 particular class.

20 In terms of further work, Simplot provided the
21 following specific suggestions:
22 We do not have a definitive study where we have a meter at
23 the top of the pipeline, downstream from the one meter that
24 comes off where the odourization...takes place. Measure
25 there, maybe even have a check meter there, then move down

1 the system, look at the two...generating stations, look
2 exactly at what comes off there, Measure what's there. Move
3 down to the Brandon Plant, measure what's off there. Have a
4 meter just downstream from the Brandon plan and measure
5 what's there...If you went through the whole procedure then
6 you would have a...very direct indication of...what the gas
7 usage is and any...measurement errors that may occur.

8 - - - - -

9 MR. BOB PETERS: ...let's get back to your
10 comment Dr. Reading, that \hat{u} and you both
11 have been complimentary towards the Utility
12 and the steps they have taken, but you also
13 say they should have taken additional steps
14 forward.

15 The only additional steps forward that I
16 hear you recommending is that they attach
17 some more meters. Is that the additional
18 steps?

19 MR. DON READING: That...would be one
20 approach, more...meters and...I think Mr.
21 Barnlund was asked the question about well
22 couldn't the plant be served from just one
23 of the unodourized lines and his answer
24 was, I can't answer that because I'm not an
25 engineer.

1 That would certainly be one approach.
2 Another approach would be further
3 measurement meter studies. Another
4 approach may be as kind of indicated, going
5 back and looking at the selection of the
6 standard deviations from base. A whole
7 variety of steps could be undertaken.
8 I certainly didn't disagree with the
9 billing cycle...But I was surprised when I
10 saw the study at how low the allocation was
11 to the billing cycle amount.
12 My gut level in looking at electric and
13 water is as usually when you have billing
14 cycle problems of calculation and matching
15 to particular date, it's usually on a
16 system basis a higher percent of that. So
17 that may be something that they would want
18 to look at...
19 Simplot has agreed to assist in funding such
20 further work, with such funding to be obtained from the SCC.
21 5. PROVISION OF UFG "IN KIND"
22 Simplot respectfully requests the Board to
23 direct Centra to provide the SCC with the option of paying
24 for UFG losses allocated to the SCC by providing gas in kind.
25 Most other pipeline systems in Canada allow their customers

1 this option. Of the nine systems Centra reviewed in
2 SIMPLOT/CENTRA 13, seven of them allowed customers the option
3 of providing UFG in kind (although Enbridge only allowed this
4 option for restricted rate classes that have not been used in
5 recent years). Under cross-examination, Centra confirmed
6 that, in addition, the TransCanada Mainline and the NOVA Gas
7 Transmission Ltd. systems provide their customers with the
8 option of providing UFG in kind. Clearly, industry
9 precedent overwhelmingly supports the option of allowing
10 customers to provide UFG in kind.

11 Centra suggested that only physical loss gas
12 must be made up and as such, the provision of gas in kind is
13 not appropriate for UFG resulting from measurement error.
14 Centra said that UFG resulting from measurement error is a
15 transactional imbalance as opposed to a physical imbalance.
16 This position is in direct conflict with Centra's own
17 definition of UFG:
18 The volume of gas received and the volume of gas delivered do
19 not precisely balance. Therefore, UFG can be defined as the
20 difference between the amount of gas received and the amount
21 of gas delivered. (emphasis added)

22 Centra also agreed that UFG could be
23 considered to be the aggregate of all volumetric losses that
24 originate from the factors of measurement, physical loss and
25 accounting errors. These definitions clearly indicate that

1 UFG losses result in a volume deficit on the pipeline and are
2 not transactional or financial type losses. To accept that
3 UFG losses from measurement do not result in volume deficits
4 would make the provisions of those pipelines (by far the
5 majority) that allow payment of UFG in kind nonsensical.
6 There is no reason to allow payment in kind if no volumes of
7 gas are lost.

8 Simplot respectfully requests that the Board
9 direct Centra to allow customer classes, such as the SCC,
10 that have the wherewithal to manage their own gas purchases,
11 the option of paying for UFG losses by providing gas in lieu
12 of a financial payment.

13 6. MISCELLANEOUS INTERVENOR POSITIONS

14 6.1 Information Not Adduced By Way Of Evidence

15 While no other intervenor filed evidence on
16 the UFG allocation issue, or indeed on any other issue,
17 positions certain intervenors may take can be deduced from
18 their cross-examination of the Centra and Simplot witness
19 panels.

20 At the outset, Simplot would submit that the
21 Board should accord little weight to presentations made to
22 the Board that are not subject to the normal rules of
23 evidence, such as requirements to subject evidence to the
24 pre-hearing IR process and requirements to make witnesses
25 available to defend the evidence. The normal rules of

1 evidence are intended to preserve the basic principle of
2 natural justice that parties have a right to know and
3 challenge any case against them. Accordingly, information
4 and positions offered up that are not subject to such rules,
5 particularly when such information or positions challenge
6 evidence on the record that has followed the normal rules for
7 the introduction of evidence, should not be accorded any
8 significant weight by the decision maker.

9 6.2 Volumetric Allocation Of UFG Costs

10 The Consumers Association of Canada (Manitoba)
11 Ltd. / Manitoba Society of Seniors ("CAC/MSOS") through its
12 cross-examination of the Centra and Simplot panels appears to
13 support the use of primarily a volumetric allocation of UFG
14 costs, at least with respect to the 45 percent of UFG costs
15 for which the causes were not specifically identified by
16 Centra in its UFG Review. MacDon Industries Ltd. ("MacDon")
17 similarly advocates primarily a volumetric allocation of UFG
18 costs when in a one paragraph aside in its written submission
19 (filed August 31, 2004 and not provided as evidence) it
20 supports maintaining the status quo \hat{u} i.e. the present
21 weighted volumetric allocation of UFG costs.

22 Simplot respectfully submits that the detailed
23 work Centra has done to date in the form of the UFG Review,
24 along with industry precedent, and the evidence adduced by
25 Simplot in this proceeding with respect to the superior

1 measurement accuracy for the SCC, wholly discredits the use
2 of a volumetric based UFG allocation methodology on the
3 Centra system. The efforts of the CAC/MSOS and MacDon to
4 maintain a volumetric based allocation methodology reflect
5 the self-interests of these parties and not the evidence.
6 Requests to maintain the status quo are particularly
7 offensive, given Centra's conclusion, following its in-depth
8 UFG Review, that a significant reduction (over 50 percent) in
9 the percentage allocation to the SCC is fair and called for.
10 This clearly supports the conclusion that the past, volume
11 based allocation methodology was unfair to the SCC. To
12 maintain such unfairness any longer not only flies in the
13 face of the evidence presented in this proceeding but is
14 unsupportable under any reasonable or rational ratemaking
15 principles. It is also noteworthy that Simplot does not seek
16 any "catch-up" adjustment for past inequities.

17 The CAC/MSOS suggested in cross-examination
18 of the Simplot panel that Simplot had not presented any
19 independent information or evidence that the Board can weigh
20 against Centra's proposed allocation of UFG to the SCC to
21 conclude that it should be some lower number. The CAC/MSOS
22 entirely ignores Simplot's evidence in making this bald
23 assertion. Simplot has provided extensive evidence
24 supporting a UFG allocation to the SCC lower than that
25 proposed by Centra. Such evidence is reviewed in Section 4.1

1 of this Argument.

2 The CAC/MSOS posed the following, rather
3 curious, question to the Simplot witness panel:

4 MR. KRIS SAXBERG: ...You indicated that
5 you want to measure for Simplot directly
6 it's contribution to UFG and that that may
7 be possible.

8 If it isn't possible for other customer
9 classes, Dr. Reading, is...that fair then?
10 Is that something that...Professor
11 Bonbright would endorse?

12 MR. DON READING: Well, without being
13 sacrilegious and stepping on holy ground of
14 Dr. Bonbright, I would think that he would
15 agree with that, because as I understand
16 what he had to say, is you do the best you
17 can to do the direct, the most you can.
18 And if it is feasible for one class and not
19 another class, so be it. You do that and
20 then you use...second best solution when
21 first best solution isn't available for
22 those others...

23 As noted in Dr. Reading's evidence, Professor
24 Bonbright stated: "...the golden rule of socially optimal
25 ratemaking is that, whenever possible, prices should track

1 all identifiable...costs occasioned by a services provision."
2 So, when a cost can be tracked directly to a customer class,
3 the price for that customer class should include that cost.
4 Only when costs cannot be tracked directly, should one resort
5 to the second-best solution of indirect allocation. Centra
6 agrees with this position.

7 The CAC/MSOS is suggesting that if one cannot
8 track all costs directly, one should not track any costs
9 directly or if we can't apply the best solution to all of our
10 costs, let's not apply it to any of our costs. This brings
11 to mind the old adage about the Best being the enemy of the
12 Good.

13 Essentially, the CAC/MSOS says that using the
14 best solution for some customer classes but not all is unfair
15 to the classes where one must resort to the second-best
16 solution. This defies any rational approach to ratemaking
17 and certainly doesn't reflect the real world. It is rare
18 that all costs can be directly tracked or allocated, but as
19 Dr. Bonbright noted, direct allocation should be used
20 whenever possible. That is the golden rule of socially
21 optimal ratemaking.

22 6.3 DSM System Benefit Charge
23 Time to Respect Earth's Ecosystems ("TREE")
24 and Resource Conservation Manitoba ("RCM") have proposed that
25 the Board take advantage of the reductions in rates offered

1 by the present Application to impose a system benefit charge
2 to pay for Demand Side Management ("DSM") programs that
3 Centra should be directed to undertake. Simplot
4 respectfully submits that before the Board considers any such
5 system benefit charge, there should be a concrete proposal on
6 the table, accompanied by a cost/benefit study, to ensure
7 that costs are recovered from the customer classes that will
8 benefit from the DSM programs. As Mr. Hawk testified,
9 customer classes such as the SCC, that use natural gas as a
10 feedstock, will not be able to take advantage of typical DSM
11 programs and as such should not be responsible for any DSM
12 costs. Simplot agrees with Centra that a future GRA would
13 likely be the appropriate forum in which to explore these
14 issues.

15 Simplot also notes that while TREE/RCM
16 proposed a system-wide charge, in the Avista Corporation
17 precedent submitted by TREE/RCM, it appeared that only retail
18 customers were responsible for the Public Purposes Rider
19 under Schedule 191 while special contract customers were
20 explicitly excluded from the DSM programs under Schedule 190.
21 This would follow the basic principle that costs should
22 follow the benefits. Simplot also notes Centra's evidence
23 that it would be reasonable for the costs of specific
24 programs to be charged to the specific customer classes
25 getting the benefit of those programs, which is the approach

1 taken on the electricity side of the business.

2

3 ALL OF WHICH IS RESPECTFULLY SUBMITTED THIS 22ND DAY OF
4 SEPTEMBER, 2004.

5

6 THE CHAIRPERSON: Thank you, Mr. Peters. Ms.
7 Murphy, how much time would you like to reflect on this
8 matter and prepare to provide your comments?

9 MS. MARLA MURPHY: I expect the Board will be
10 wanting to take a lunch break, and I think if we have the --
11 the normal, the hour lunch break, something like that would
12 be sufficient for us to prepare our comments.

13 THE CHAIRPERSON: Thank you. So we will be
14 back at two o'clock then. Thank you.

15

16 --- Upon recessing at 12:40 p.m.

17 --- Upon resuming at 2:06 p.m.

18

19 THE CHAIRPERSON: Ms. Murphy, it's your turn
20 now.

21 MS. MARLA MURPHY: Thank you, Mr. Chairman.
22 Just as an introductory matter, I've had circulated a Book of
23 Documents, which are documents that I will be referring to
24 through the course of this Argument, and I thought for
25 completeness of the record, perhaps it could be marked as an

1 exhibit.

2 THE CHAIRPERSON: Certainly.

3 MS. MARLA MURPHY: I -- I believe it would be
4 Exhibit 23, but that's a bit of a guess.

5 THE CHAIRPERSON: Subject to check.

6

7 --- EXHIBIT NO. CENTRA 23: Marla Murphy's Book of Documents

8

9 FINAL SUBMISSION BY MS. MARLA MURPHY

10 MS. MARLA MURPHY: Thank you. On February
11 19th, of 2004, Centra filed it's 2004-2005 Cost of Gas
12 Application, seeking approval of supplemental gas,
13 transportation, and distribution rates. As a result of the
14 timing of this Hearing, Centra has amended its Application to
15 seek rates to be effective with respect to all gas consumed
16 on or after November 1st of 2004.

17 Centra has included in its Book of Documents,
18 a listing of the approvals requested, which you can find at
19 Tab 1. For ease of reference, we've also included a copy of
20 the proposed rate schedules, as revised on September 2nd of
21 2004, in Tab 1 of the same Book of Documents.

22 The rates requested by Centra include two (2)
23 components: Base rates and rate riders. If approved by the
24 Board, the combined impact on the typical residential
25 customer will be an annualized decrease of approximately 3.9

1 percent or fifty-two dollars (\$52). The impact for all
2 customer classes is shown on updated Schedule 8.1.0, which is
3 also included at Tab 1 of Centra's Book of Documents.

4 The Company has prepared a 2004/2005 cost --
5 gas cost forecast based on its volume forecast and on the
6 forward price strip as at July 2nd of 2004. The resulting
7 gas cost forecast for 2004/05 is \$420.5 million of which
8 \$83.4 million is non-primary gas costs.

9 This \$83.4 million represents a decrease of
10 approximately \$3.2 million from the non-primary gas cost
11 included in existing base rates which were approved by the
12 Board in Order 125/03. This information is found in updated
13 Schedules 6.1.4, 6.2.3 and 6.2.4, all of which are at Tab 2
14 in Centra's Book of Documents.

15 Centra is requesting through rate riders, the
16 refund to customers of non-primary gas PGVA and gas cost
17 deferral balances to March 31st of 2004 which carrying costs
18 to October 31st, 2004, totalling approximately \$16.5 million.
19 This amount includes the \$3.25 million in forecasted capacity
20 management revenues for the 2004/05 year as a refund to
21 customers.

22 Centra is proposing to refund the \$16.5
23 million balance over nine (9) months of normalized volumes
24 commencing November 1st of 2004. Centra is proposing a nine
25 (9) month amortization in order that the expiry of the

1 proposed rate riders will coincide with the customer
2 implementation of non-primary gas rate changes on August 1st
3 of 2005.

4 Centra is seeking final approval of its
5 2003/04 gas cost to March 31st of 2004 of approximately
6 \$368.4 million which is summarized in updated Schedule 5.0.0
7 contained at Tab 3 of Centra's Book of Documents.

8 A summary of deferral amounts is set out in
9 updated Schedule 5.1.0 is also contained at Tab 3 as well as
10 the calculation of proposed rate riders which are updated
11 Schedules 8.4.0 and 8.5.0.

12 In connection with these approvals, Centra has
13 also requested approval of ten (10) interim orders which are
14 detailed at Tab 1 of Centra's Book of Documents.

15 Issue which were of note in this Application
16 and which impact upon the proposed rates include gas supply
17 contracts and transportation arrangements, the allocation of
18 UFG, the demand billing of costs to the high volume firm
19 class, the disposition of the supplemental gas PGVA and the
20 basic monthly charge.

21 I'll deal with each of those issues in turn
22 and I'll then deal with the issues that do not impact
23 directly on rates but which were discussed at the Hearing,
24 such as gas demand side management, terms and conditions of
25 service, the blank page analysis and the customer marketing

1 research study. I will close with comments related to
2 multiple service offerings and future regulation.

3 With respect to gas supply and transportation
4 arrangements, Centra is requesting approval of the gas cost
5 consequences flowing from the new gas supply and
6 transportation arrangements. Centra is not seeking approval
7 of the contracts in and of themselves, but rather of the cost
8 consequences and the rate impacts which arise from them.
9 There are several contracts for the Board to consider in this
10 context.

11 First, with respect to the primary gas supply,
12 Centra's current primary gas supply contract with Nexen
13 Energy Marketing will expire on October 31st of 2004. As the
14 Board has heard in evidence, Centra issued a request for
15 proposal to twenty (20) parties and following a comprehensive
16 review of the nine (9) responses received, it determined that
17 Nexen is the preferred supplier.

18 As noted in the evaluation matrix which has
19 been filed as an exhibit in this proceeding and is contained
20 at Tab 4 of Centra's Book of Documents, Nexen Marketing
21 scored significantly higher than other proposals with regard
22 to price, flexibility to accommodate weather and WTS,
23 completeness and previous experience with Centra.

24 Centra has also included in attachment --
25 sorry -- included Attachment 5 of Tab 3 to its Application

1 which is a summary of those proposals -- in its Book of
2 Documents.

3 The proposal submitted by Nexen provides
4 flexibility very similar to that which Centra currently
5 enjoys. Centra has retained the ability to adjust its
6 nominations for any given day, several times throughout the
7 day, to reflect changing weather conditions and the
8 flexibility to revise its system requirements each quarter to
9 reflect any changes to the quantities supplied by broker.

10 The salient features of the Nexen Contract
11 were outlined by Mr. Stephens in his direct evidence, at
12 pages 50 and 51 of the transcript. It has been suggested
13 that Centra failed to act on the recommendations of IGC with
14 respect to these contract terms.

15 However, as is evidenced from the proposals
16 received, pricing out portions of the gas supply contract did
17 not yield the most attractive price offerings. Instead,
18 Centra would have paid a premium for lesser quantities of
19 gas, which it was determined was not in the best interest of
20 ratepayers.

21 I note My Friend, Mr. Saxberg, also suggested
22 that Centra breached its promise to the Board by entering
23 into those contracts. The commitment made to the Board is at
24 page 21 of the Pre-Hearing Conference transcript, and it
25 indicated that Centra intended that it would be back before

1 the Board and would not make any long term decisions with
2 regard to storage, prior to its appearance or filing of the
3 next Cost of Gas Hearing which it was anticipated to be in
4 2005.

5 I expect that no one in this room is surprised
6 that Centra made gas supply arrangements for the short term;
7 that was contemplated in the filing, it was contemplated
8 throughout the evidence, and it's important to note that
9 these are short term supply arrangements. As Mr. Stephens
10 said, a three (3) year contract term is business as usual,
11 and it's consistent with the IGC Report.

12 Direct Energy has also expressed a concern
13 that Centra's consultation with the broker community,
14 regarding the Gas Supply Contract was insufficient. It was
15 suggested that at least one (1) participant desired a
16 contract which contemplated monthly displacements for WTS
17 volumes.

18 During the broker relations meetings hosted by
19 Centra in March of 2004, the brokers did not express a
20 concern with respect to the quarterly adjustment provisions.
21 This was a clear opportunity for any of the brokers to
22 express any reservations.

23 In addition, Centra has noted that although
24 Direct Energy was provided with a request for proposal, and
25 had an opportunity to offer supply on any terms it chose, no

1 proposal was submitted.

2 My Friend, Mr. Brown, took issue with the
3 terms of the RFP, however, the scope of the work specifically
4 invites flexibility and bidding for portions of the supply
5 arrangements.

6 The remaining operational issues which were
7 raised by Direct, go the nature of the competitive market and
8 the role of the regulated utility in it.

9 Those issues, such as daily nominations
10 controlled by brokers, and establishment of the maximum daily
11 quantities, are best overseen by the Utility, in order to
12 ensure that sufficient supplies are contracted for and
13 nominated each day to ensure that Centra's system is balanced
14 each day, and these could be considered costs which Centra
15 performs on behalf of the brokers at no cost.

16 In summary, Centra engaged in a transparent,
17 competitive process, invited creative solutions and
18 proposals, and selected the best available proposal in the
19 market. It is respectfully submitted that the Board should
20 approve the gas cost consequences flowing from this
21 arrangement for the 2004-2005 fiscal year.

22 Centra has also renewed its transportation
23 arrangements with TransCanada Pipeline. Centra's current
24 contractual arrangements with TCPL for firm service have been
25 in place since January 1st of 1989, and terminate on December

1 31st, 2004.

2 The daily contract quantity of the Manitoba
3 Delivery Area Firm Service Transportation Contract was
4 reduced slightly to accommodate the Firm Service Contract
5 which Centra took assignment of as part of the acquisition of
6 the Gladstone Austin Natural Gas Co-op.

7 No changes were made to the Saskatchewan
8 Delivery Area Firm Service Transportation Contract. Both
9 contracts were renewed for twenty-two (22) months,
10 terminating October 31st of 2006. That's the minimum term
11 provided by TCPL which would allow for termination of the
12 contract coincident with the end of the gas year.

13 The TCPL Storage Transportation Service or STS
14 Contract, that expires on March 31st, 2005, has also been
15 renewed for one (1) year.

16 Centra has also made changes to the ANR and
17 GLGT contracts for storage and transportation services.
18 These changes do not impact the term of the storage
19 arrangements, which expire in 2013, and the former revenue
20 cap remains in place. ANR proposed that the revised contract
21 incorporate reservation charges fixed at levels, which, going
22 forward, would result in the lesser of the revenue cap or the
23 tariff rates.

24 It was also proposed that the Great Lakes Gas
25 Transmission contracts, previously held by ANR, would be

1 permanently assigned to Centra. Centra has signed contracts
2 directly with Great Lakes Gas Transmission for both its
3 forward haul and back haul requirements.

4 The previous back haul service was provided on
5 an interruptible basis and has been replaced with a firm back
6 haul service, coincident with the remaining term of the
7 storage arrangement to March 31st, 2013.

8 Apart from the change from interruptible to
9 firm, the terms of the firm back haul service arrangement
10 mirror the terms of the previous interruptible back hauler
11 contract held by ANR.

12 The terms of the forward haul contract with
13 GLGT remain unchanged, except that the contract is now held
14 directly by Centra.

15 The move from interruptible back haul service
16 to firm service will result in a cost increase of
17 approximately two hundred thousand dollars (\$200,000) US, per
18 year, relative to the current pricing.

19 Realignment of the contracts through to March
20 31, 2013, will provide great rate certainty for back haul
21 service by avoiding the potential exposure to paying
22 undiscounted rates and eliminates any concerns about GLGT not
23 having sufficient back haul capacity available or potential
24 changes arising from GLGT filing a new tolling application.

25 The long term firm discounted back haul

1 service will ensure that Centra will be able to access its
2 storage gas without interruption for the remainder of the
3 contract term with price certainty.

4 CAC/MSOS has suggested that Centra did not get
5 value for the increase in cost. However, it's important to
6 recognize that Centra's storage arrangements are contingent
7 upon having access to those back haul arrangements.

8 The risks associated with interruptible
9 service were outlined by Mr. Stephens on Pages 276 through
10 278 of the transcript. In essence, the back haul arrangement
11 -- the interruptible back haul arrangement was a month to
12 month arrangement which could have been terminated at any
13 time or been the subject of a rate application.

14 Significant decontracting on the GLGT system
15 could also put Centra's ability to access its gas in storage
16 at risk as a reduction of gas flowing down the Great Lakes
17 would mean that Centra wouldn't have gas supply to intercept
18 in the Manitoba delivery area, stranding Centra's storage gas
19 in Michigan.

20 As such, Centra is of the view that the costs
21 associated with firming up the back haul service and fixing
22 the associated rate were a prudent investment in gas supply
23 security on behalf of the Manitoba ratepayers.

24 Mr. Chairman, Members of the Board, another
25 issue that received considerable attention at this hearing

1 and which impacts upon Centra's proposed rate is the
2 appropriate allocation of unaccounted for gas among Centra's
3 ratepayers.

4 UFG is simply the difference between the
5 measured amount of gas received on to Centra's system and the
6 measured amount of gas delivered to its customers. There
7 appears to be no quarrel that UFG arises primarily from
8 measurement differences and only marginally from the physical
9 loss of gas.

10 You've heard evidence that Centra's UFG is in
11 the range of 1 percent and is estimated at .9 percent for
12 2004/05. Essentially for every hundred (100) units of gas
13 delivered by Centra, we only bill customer for -- customers
14 for ninety-nine (99) of those units. The remaining roughly 1
15 percent is Centra's unaccounted for gas.

16 So where does it go? We know Mr. Saxberg
17 doesn't have it. Mr. Meronek doesn't have it. Centra
18 undertook a fresh study of the UFG in 2003. This
19 comprehensive study determined that UFG is caused by a number
20 of factors, each of which was examined for its contribution
21 to UFG on a class by class basis.

22 The study was able to identify the causes of
23 55 percent of UFG. 70 percent of which was attributable to
24 the normal and acceptable measurement tolerances which occur
25 within the parameters mandated by Measurement Canada. Twelve

1 percent was related to physical loss, including fugitive
2 emissions and operational venting.

3 Centra has explained its approach to
4 measurement accuracy at Pages 887 through 890 of the
5 transcript. Simplot has expressed a concern that the use of
6 the high case versus the base case in the calculation of
7 measurement error casts doubt on the accuracy of Centra's UFG
8 study. Centra strongly disagrees with this characterization.

9 As explained by Mr. Barnlund, in order to
10 meter gas, the temperature and the pressure of the gas must
11 be taken into consideration in order to correctly calculate
12 the volume of gas delivered.

13 In addition to the base metering device
14 itself, there is also a system of components to sense and
15 correct for gas temperature and pressure. These components
16 will contribute additional error or variation to the base
17 meter measurement.

18 Operating tolerances of the measured -- meter
19 testing devices and actual flow rate conditions will also
20 affect measurement accuracy.

21 As such, it's reasonable to exercise judgment
22 by applying one (1) or two (2) standard deviations to the
23 mean numbers to reflect the actual operating conditions that
24 are experienced. This is reasonable in light of the factors
25 that negatively influence measurement accuracy in real life.

1 Simplot suggested in their argument that
2 Centra had arbitrarily turned the knob to produce a desired
3 result. The reverse is true. The study was done, the
4 standard deviations applied and the fact that that is
5 consistent with the amount of UFG on Centra's system supports
6 the reasonableness of the work that's been done by Centra.

7 Simplot has also suggested that they're served
8 by a simple bullet pipeline. However, as was demonstrated in
9 Centra's evidence, this is simply not the case.

10 Simplot is served by pipelines shared with the
11 power station and some sixteen hundred (1,600) customers in
12 southwest Manitoba.

13 In addition, the TCPL takeoff which serves
14 those pipelines also supplies gas to the pipeline which
15 serves the city of Brandon and some additional eleven
16 thousand (11,000) customers.

17 While Simplot may be one (1) of the first
18 customers to take gas off the line, there is no way to ignore
19 the fact that they are but one (1) of many thousands of
20 customers who take gas off that line and the losses that flow
21 cannot be specifically measured for this one (1) customer
22 because Centra cannot determine which of the gas measured at
23 the TCPL takeoff is destined for Simplot.

24 As such, even if Centra were to add additional
25 metres and undertake further studies as suggested by Simplot,

1 the results would be no more accurate than those already
2 before the Board.

3 I hope that's come clear in this argument that
4 when the gas is metered at TCPL, there's one (1) metre that
5 measures what comes onto Centra's system; that gas then gets
6 divided through a series of pipelines and the only way that
7 the net number is determined is once the measurements of all
8 the metres at the far end are taken.

9 So while Simplot puts great stock in the fact
10 that it's early on the system, the fact remains that it
11 shares those systems and the UFG is allocated amongst all of
12 the people that are on the system whether they're above them
13 or below them in terms of the distance from TCPL.

14 I think Simplot's position can be summarized
15 to say that they want the amount of -- of UFG allocated to
16 them, to take into account where they are on the system, and
17 the length of the pipe that serves them.

18 Even if that were physically possible, and
19 it's not for the reasons that we've explained, it's not
20 consistent with the philosophy of rate making which has been
21 applied consistently in this jurisdiction for many years.
22 That philosophy was reiterated by the Board in Order 91/01
23 when it found, and I quote:

24 "The cost allocation methodology previously
25 approved by the Board allocates UFG cost on

1 a customer class basis rather than on an
2 individual customer basis. The methodology
3 treats Centra's system on a province-wide
4 basis and does not consider location or
5 distance from the TCPL system as being a
6 factor in the allocation.

7 The Board is aware that it is neither fair,
8 cost effective, or practical to meter
9 individual customer's premise to determine
10 -- determine UFG. Under such a
11 methodology, a customer near a TCPL takeoff
12 would have an unfair advantage over a
13 customer located at the far reaches of
14 Centra's system."

15 End quote. I've enclosed a copy of the
16 relevant pages of that order in Centra's book of documents at
17 Tab 5.

18 Simplot has proposed an alternative allocation
19 of 2.8 percent which is derived, at least in part, by the
20 cost to serve Simplot directly from TCPL. As Mr. Hawk
21 admitted during cross-examination, and that's at page 1089 of
22 the transcript, that cost is driven by the length of pipe
23 required and, of course, the location of Simplot becomes an
24 important factor in determining that cost.

25 Centra's view, and one which has long been

1 endorsed by this Board, is that location-based rates are not
2 appropriate as they result in an unfair and discriminatory
3 treatment of customers based upon their location within the
4 province.

5 "It must also be noted that Simplot's own
6 expert agrees that Simplot should be
7 responsible for a portion of the costs of
8 UFG which cannot be directly attributed to
9 them."

10 I've taken that from transcript page 1086.

11 Simplot has taken issue with how those costs
12 should be allocated. In the evidence of Dr. Reading and Mr.
13 Hawk, several physical and financial indicators are
14 suggested. However, as was noted by Ms. Derksen, these
15 indicators simply do not correlate with the causes of UFG or
16 with fundamental cost allocation principles.

17 There appears to be agreement among all the
18 parties that the physical component of UFG is very small and
19 that the majority of UFG relates to measurement. Simplot's
20 own evidence suggests that the Board cannot rely on any one
21 (1) of those indicators and has offered no evidence to
22 support their correlation with the causes of UFG. They
23 describe them as directional indicators.

24 Simplot has also suggested that the Board give
25 consideration to allowing customers such as Simplot to supply

1 UFG in kind rather than paying the cost of UFG. However, as
2 was agreed at this hearing, most UFG is comprised of a
3 measurement loss, not a physical loss. This issue was also
4 addressed in the response to Simplot Centra 13 wherein Centra
5 noted that it does not support accepting delivery of gas in
6 lieu of a customer paying their allocated share of the
7 financial imbalances that cause UFG.

8 Centra does not have market area storage and
9 operates its system under different conditions than other
10 utilities. As such, acceptance of gas in excess of a
11 customer's consumption requirements may cause negative
12 operational balancing and contractual impacts on the system
13 gas supply arrangements to the detriment of all of Centra's
14 customers.

15 Simplot has also suggested that measurement of
16 UFG could be simplified by isolating Simplot by means of a
17 separate pipeline. This ignores the reality of Centra's
18 system. Centra operates an integrated system.

19 Construction of facilities to isolate Simplot
20 is a completely unwarranted duplication of facilities that is
21 wasteful and economically inefficient. The construction of
22 new facilities are neither warranted nor required.

23 I think this suggestion also loses sight of
24 the issue. While Centra respects the fact that the financial
25 impact of UFG is significant for this customer, one must put

1 this in context. Simplot is allocated one thousand one
2 hundred and fifty-one (1,151) 10-3-M-3s of UFGs.

3 This should be compared to their total volume
4 of four hundred and twenty thousand four hundred and forty-
5 nine (420,449) 10-3-M-3s.

6 This amounts to .27 percent of their total gas
7 volume.

8 Interestingly, My Friend Mr. Gretener,
9 suggests that Alberta and Saskatchewan transmission
10 facilities assign a UFG percentage of .29 percent. Mr.
11 Gretener suggests that this is more reasonable than Centra's
12 UFG proposal.

13 In fact, the 5.7 percent allocation proposed
14 results in a UFG allocation to Simplot of .27 percent based
15 on their volume. This is consistent with the transmission
16 facilities in Alberta and Saskatchewan, and supports Centra's
17 findings.

18 CAS/MSOS has suggested that it's appropriate
19 to use Centra's study for 55 percent of UFG but that the
20 unidentified portion of UFG should be allocated on the basis
21 of an unweighted volumetric calculation.

22 However, as noted by Mr. Barnlund at Pages 983
23 and 984 of the transcript, that would suggest that the
24 unidentified portion of UFG was caused equally by all
25 customers, which is clearly in conflict with the findings of

1 the study.

2 Because of the elusive nature of UFG, Centra
3 and the Board must look at the best information available to
4 it. Centra's study is a robust one. It is the only
5 comprehensive and detailed calculation which is before the
6 Board.

7 This is the best information and should be
8 accepted by the Board with respect to the allocation of the
9 identified UFG.

10 Centra also submits that this information is
11 the best available information to the Board with respect to
12 the remaining 45 percent UF -- of UFG.

13 That is, this information is better than any
14 other information related to the unidentified UFG. And given
15 the conservatism of Centra's approach, which suggests that
16 perhaps more than 55 percent of UFG is identified, it's
17 appropriate to allocate all UFG on the basis of Centra's
18 study.

19 I'd like to turn now to the issue of high
20 volume firm and the demand billing. That issue's also been
21 discussed in this Hearing and is one (1) which impacts upon
22 Centra's proposed rates for the 2004/05 year.

23 The history of this issue is, I'm sure, well
24 known to the Board and it's been outlined in Section 7.6.1 of
25 Centra's Application.

1 Centra is requesting PUB approval to bill high
2 volume firm demand charges on the basis of actual peak day,
3 commencing November 1st of 2004. And has incorporated actual
4 peak day billing units as part of its demand rate
5 determination.

6 Centra is of the view that it's appropriate to
7 bill and recover the capacity costs that have been allocated
8 to the high volume firm class on the basis of an actual peak
9 day, as this method most accurately reflects the nature of
10 the costs incurred to provide service to customers and is
11 consistent with the billing of demand for all customer
12 classes with three (3) part rates.

13 It allows customers to observe and directly
14 control their peaks and encourages high load factor usage of
15 Centra's system. As Ms. Derksen noted in her evidence, at
16 Page 677 of the transcript, the use of actual peak day to
17 bill and recover capacity costs is superior to the use of
18 average demand as it more accurately measures the maximum
19 draw of a customer on the system consistent with how capacity
20 costs are incurred.

21 This rationale has been accepted and is being
22 used as the basis for billing demand costs in other high
23 volume classes and is the reason that it should be used for
24 the HVF class as well.

25 Rather than setting demand on the basis of the

1 2003/04 actual peak, Centra proposes to continue billing
2 customers in this class, based on the average of the peak
3 month until a customer exceeds their average peak.

4 This implementation proposal allows HVS -- HVF
5 customers to make changes to their load profile, if they
6 wish, to avoid being billed on their actual 2003/04 peak, and
7 will ease the transition for HVF customers.

8 Mr. Chairman and Members of the Board, this
9 issue ultimately becomes a question of fairness. The most
10 appropriate basis for billing demand or capacity charges is
11 based on a customer's actual daily peak, not their average
12 monthly peak.

13 This was recognized as early as 1996 and with
14 the installation of appropriate metering -- metering for all
15 customers in the HVF class, this billing can now be put into
16 place.

17 There is no reason to delay any further.
18 Centra's customers in this class require certainty in the
19 manner in which demand charges will be billed. Movement
20 between billing methodologies and retroactive adjustments
21 create customer confusion and hardship, particularly for
22 those customers who, in anticipation of changes, made
23 alterations to their load patterns or equipment.

24 Centra suggests that the evidence regarding
25 the appropriateness of actual peak demand methodology has

1 been unchallenged. The fact that one customer is not pleased
2 with the result of being billed, based on its actual
3 consumption pattern, is not a basis upon which the Board
4 should dismiss the most appropriate methodology.

5 Customers have been given adequate notice and
6 an appropriate opportunity to respond to the proposed
7 changes. Centra, therefore, respectfully submits that the
8 amendments to the demand billing for HVF class, be
9 implemented as requested.

10 The other demand-related issue which was
11 discussed in this Hearing, is the incorporation of 65 percent
12 of demand costs, in demand rates, for the high volume firm
13 and interruptible classes. As outlined by Ms. Derksen in her
14 evidence, this stems from the implementation of three (3)
15 part rates in 1997, when it was determined that 50 percent of
16 demand costs would be recovered in demand rates, as a means
17 of smoothing the rate impact to moving to three (3) part
18 rates for some customers.

19 Moving to 100 percent has been considered, but
20 given the operation of the winter demand ratchet, and the
21 advantage which is a gift to seasonal customers in an
22 interruptible class, Centra will put forward its views on
23 this item at the next GRA. As such, Centra is not proposing
24 any changes to this 65 percent demand rates in this
25 proceeding.

1 Centra is proposing to refund the supplemental
2 PGVA balance through the distribution to customer charge, for
3 all customer classes, except the main line class. Centra has
4 proposed this change to deal with the volatility in the
5 supplemental gas rate that results from the large refund
6 that's accumulated in the supplemental gas PGVA.

7 Centra's concerns with respect to the
8 volatility in the supplemental gas rate, were discussed in
9 the Update to the Application, which was filed with the Board
10 on August the 9th, 2004. Refunding the supplemental PGVA in
11 the distribution to customer charge, allows for a more
12 correct price signal to customers on the cost of supplemental
13 gas, while ensuring that the refund is provided to the
14 appropriately customers.

15 As well, the supplemental PGVA will be
16 refunded over total sales volumes in the distribution to
17 customer charge, thus allowing for a smoother refund of the
18 supplemental PGVA.

19 For the four mainline customers who received
20 supplemental gas from Centra, it's proposed that this be
21 billed by way of a separate line item on the bill, because
22 refunding the supplemental PGVA in their distribution charge,
23 results in a negative billed rate. Centra is able to propose
24 this alternative treatment for these customers because of the
25 small number of customers impacted and the separate billing

1 system which is used for mainline customers.

2 It has been suggested by CAC/MSOS that rather
3 than refund the supplemental PGVA by way of a rate rider on
4 the distribution base rate, that Centra should refund this
5 amount as a lump sum to customers. Centra strongly opposes
6 this suggestion.

7 In the evidence at pages 1268 and following,
8 Centra outlined the administrative complexities associated
9 with a lump sum refund to customers. In particular,
10 refunding such an amount, based on historical volume
11 information, would require a calculation of refund amounts
12 for each of Centra's two hundred and fifty thousand (250,000)
13 customers, based on their unique historical volumes. Centra
14 would have to locate each customer in order to provide them
15 with the refund.

16 As Ms. Derksen noted, there was some forty
17 thousand (40,000) moves on the system last year, which would
18 require Centra to manually locate each of those customers.
19 In addition, such a refund creates issues as to who is
20 entitled to the refund, in circumstances between landlords
21 and tenants, spouses, and other arrangements. The class
22 associated with administering such refunds, could in fact
23 outweigh the amounts being refunded.

24 Centra noted in its evidence that it was a
25 long process to undertake refunding in this manner. It would

1 not necessarily accomplish the goal of putting money in a
2 customer's hand sooner and in fact, by the time Centra can
3 implement this change, if it were approved by the Board, nine
4 (9) months may very well have elapsed.

5 CAC/MSOS has suggested that its clients,
6 particularly seniors, cannot wait for their refunds, and
7 might want their money immediately. However, these are the
8 very same customers for whom it suggested that bill
9 volatility is not acceptable.

10 In addition, I think it's trite to say, that
11 if the situation were reversed and Centra were seeking a lump
12 sum payment to recover money from those same customers, that
13 CAC/MSOS would be strenuously objecting to any suggestion
14 that a rate rider was not the most appropriate means to
15 recover these monies.

16 Some perspective in the matter is warranted.
17 There is a suggestion that there is an inter-generational
18 inequity which results from the application of a rate rider
19 to refund these amounts. For a typical residential customer,
20 the amount in question is approximately seventeen dollars
21 (\$17) for the supplemental gas, thirty-one dollars (\$31) if
22 transportation, distribution, and supplemental are all
23 considered.

24 A refund of this amount will neither seriously
25 impact bill volatility nor create inter-generational

1 inequities of any consequence. The well-established practice
2 of a rate rider is the most appropriate methodology to refund
3 those amounts.

4 I also want to address My Friend's comments
5 regarding the hedging transaction for the month of January
6 2004. First off, I think it's important to remember that the
7 prices that we're looking at are future prices. They're one
8 (1) year out and while the market may be moving dramatically
9 in a few moments, the market's going to continue to move for
10 the next three hundred and sixty-five (365) days as we get
11 closer to the -- the date with the -- to which that
12 transaction applies.

13 CAC/MSOS suggested in its argument today that
14 Centra has gone too far in its mechanistic approach. CAC, in
15 hindsight, suggests that Centra should have called off its
16 plans and picked a different day on which to place that
17 hedge. This is the very essence of a market view. The basis
18 Mr. Saxberg suggests is that the market would have been
19 calmer on another day. He thinks the market would have been
20 doing something different the next day. This is clearly
21 inappropriate.

22 In fact, witnesses indicated at several places
23 in the transcript -- I can refer you to pages 506, 508, 509,
24 and 513, that had they gone back to the market later, the
25 addition to gas costs would have in fact, increased on that

1 transaction.

2 CAC/MSOS also suggested this morning that
3 Centra has eliminated all judgement in its derivative hedging
4 program and this is blatantly false. You've heard evidence
5 of refinements that have been made recently relating to
6 liquidity concerns, the determinations made regarding the
7 time of execution of transactions, and the execution of
8 transactions in tranches (phonetic).

9 These are all reasonable exercises of
10 judgement in the context of a -- mechanistic approach. These
11 are the kind of judgements which Centra is confident it's
12 able to apply without hampering its ability to carry out a
13 mechanistic program and are the ones that are reasonable in
14 circumstance.

15 Before I leave my list of topics which
16 impacted rates, there's one (1) further matter that was
17 discussed at the Hearing and which I'd like to briefly
18 address and that was the discussion of the level of the basic
19 monthly charge.

20 Centra's not proposing any changes to the
21 basic monthly charge for the reasons noted by Ms. Derksen in
22 her evidence. Outputs of the cost allocation study and the
23 related rate design matters are reviewed by the Company on an
24 ongoing basis. If the Company's of the view that changes are
25 warranted these will be brought before the Board in the

1 context of a General Rate Application.

2 Mr. Chairman and Members of the Board, I'd
3 like to briefly address the suggestion that was made during
4 the presentation of Professor Miller on behalf of TREE that a
5 2 percent system benefit charge be instituted to fund gas DSM
6 programs.

7 I think it's worth noting that this came at
8 the end of a lengthy process and without notice to other
9 parties or customers. No evidence has been offered or tested
10 that would support the notion of such a charge or the
11 appropriate quantum for such a charge. I would refer you to
12 Mr. Warden's evidence in response to Mr. Peters at pages 1190
13 and 1191 of the transcript, wherein Mr. Warden clearly stated
14 that Centra does not support this proposal.

15 The appropriate forum to address this issue is
16 at a General Rate Application. And it's inappropriate to
17 commingle commodity costs with what is properly a charge
18 against the distribution rates of the company.

19 Mr. Warden also indicated that the Company is
20 presently preparing to launch a gas DSM program. It should
21 also be noted that this issue was addressed by the PUB during
22 the electricity General Rate Application and that Manitoba
23 Hydro was issued a directive in this regard.

24 Turning to the issue of the terms and
25 conditions of service, Centra is requesting approval of

1 various amendments to -- to its Ts and Cs. Many of these are
2 what I would describe as housekeeping nature, such as those
3 to update the definition of service territories, adding an
4 additional pressure zone as approved in Interim Order 4404,
5 minor amendments with respect to WTS and ABC service.

6 Removal of remaining references to the
7 buy/sell service and the broker administration fee which are
8 no longer available or applicable, amendment of the standard
9 pressure and temperature to reflect base conditions on which
10 Centra's meters operate. And a minor amendment to include a
11 reference to metres and regulators in Sections 4(b), 5, and
12 11 to address Centra's practice of charging for relocation or
13 alteration to Centra's meters, regulators, and service lines.

14 Similarly, a proposed amendment to Section
15 4(G)(3) will add service lines to the reference to metres and
16 regulating equipment in determining the re-connection fee
17 payable by customers within five (5) years of disconnecting
18 their service.

19 I should also note that Centra's original
20 Application also contained a request to amend Section 4(E)(C)
21 which related to costs of part and labour, however, Centra
22 subsequently amended its Application and is no longer seeking
23 amendment of that section.

24 Centra has also proposed to amend the company
25 labour rate as outlined in the terms and conditions of

1 service to more accurately reflect the cost of providing
2 those services to the customers requesting them.

3 As noted in Centra's evidence, Manitoba
4 Hydro's full absorption costing principles are applied to
5 determine the activity rate which -- which it will recover
6 all costs of carrying out a particular function.

7 In many instances the fifty-five dollar (\$55)
8 labour rate is not representative of the cost associated with
9 the work being performed.

10 Centra is therefore proposing that this rate
11 be replaced with a reference to various cost-based rates
12 depending on the nature of the work performed. This will
13 allow Centra the flexibility to charge customers requesting
14 work the appropriate cost for that work, and it will ensure
15 that other customers are neither profiting from nor
16 subsidising that work.

17 Any customer requesting work will be provided
18 with an estimate of cost before the work is commenced and, as
19 such, will be aware of the costs associated with the work.

20 Centra submits that this proposal will result
21 in equal clarity for customers as having a rate specified in
22 the Ts and Cs as in either case, customers will require an
23 indication of the time associated with the work and the cost
24 of the materials in order to -- to determine the cost. As
25 such there is no loss of transparency for customers.

1 Centra has also requested approval to amend
2 the current fixed charge for temporary disconnections. The
3 principle behind this requested amendment is the same, that
4 is, that the costs associated with offering this service vary
5 depending on the nature and the size of the equipment which
6 is removed and reinstalled.

7 As indicated in Centra's evidence, the cost
8 for this service for a residential customer ranges from a
9 hundred and twenty-five dollars (\$125) to three hundred
10 dollars (\$300) and as such, the current fixed fee of two
11 hundred and twenty dollars (\$220) means that, in some cases,
12 other customers are subsidizing the work or profiting from
13 that work.

14 I wanted to bring to the Board's attention
15 Section 65(1) of the Public Utilities Board Act which gives
16 the Board jurisdiction in order to be able to determine a
17 rate that's either on a fixed or variable basis and reserves
18 to the Board the jurisdiction to review that rate if there's
19 a suggestion that they're inappropriate.

20 I think there was some concern expressed this
21 morning on the part of My Friend that that may be outside of
22 the Board's purview. However, I believe that that section of
23 the Act permits you specifically to -- to do that and to
24 retain the jurisdiction to review it as required.

25 I should also note that this isn't the first

1 time that this type of a charge has been included in the Ts
2 and Cs. At present there are rates for meter relocation and
3 equipment rental which are variable. They indicate cost-
4 based rates based on the appropriate cost.

5 Finally, Centra has requested an amendment to
6 the terms and conditions of service to assist in advancing
7 its initiative to achieve synergies in the billing of energy
8 services.

9 In order to accomplish this, Manitoba Hydro is
10 preparing to move all electricity customers onto the banner
11 customer information system which will permit one (1) bill
12 for customers who have both natural gas and energy --
13 electricity services.

14 It is Manitoba Hydro's intention to issue the
15 first of these combined bills in November of 2005. However,
16 in order to meet that objective, programming changes must be
17 commenced and as such, Centra is seeking approval to amend
18 it's terms and conditions of service to address the
19 appropriate allocation of payment between customer accounts
20 for that small minority of customers who do not pay their
21 bills in full on or before the due date.

22 First, in all cases, Centra is seeking
23 approval of allocation rules which will apply in the absence
24 of direction from the customer to the contrary.

25 Centra is seeking approval to allocate

1 payments first based on the vintage of the outstanding
2 amount. Centra proposes that payments, again in the absence
3 of direction from the customer, be allocated to the oldest
4 arrears first.

5 For arrears of equal vintage, or if there are
6 no arrears for current charges, Centra wishes to allocate
7 payments among Manitoba Hydro finance and rental charges, gas
8 and electric charges, and third party finance and rental
9 charges pro rata.

10 A black line version of the terms and
11 conditions of service which was updated for all of the
12 amendments that I've outlined, is contained in Centra's
13 Application and highlights those proposed amendments.

14 Based on the discussion which took place on
15 the record, I'd like to ask the Board to consider giving
16 Centra an opportunity to provide the Board with an updated
17 version of those Ts and Cs for its consideration in order
18 that we can accurately reflect the -- the discussion that's
19 taken place.

20 With respect to the questions of income tax
21 and the expense component in the feasibility test, Centra is
22 seeking approval to remove that income tax expense from its
23 feasibility test, which is used to assess the financial
24 feasibility of a proposed expansion or main extension and to
25 calculate the amount of the customer contribution required,

1 if any.

2 The test includes both incremental costs and
3 incremental revenues associated with the proposed project.
4 As Centra is no longer subject to income taxes, there is no
5 incremental tax cost for expansion projects or main -- main
6 extension, and as such, it's appropriate to remove this
7 component from the feasibility test.

8 In Order 118/03, it was resolved that the one-
9 time tax payment that was made by Centra to become non-
10 taxable, would be recovered through customer sales rates over
11 a thirty (30) year amortization period. In that Order, the
12 Board also encouraged Centra to review the feasibility test
13 and to bring proposed changes forward for approval.

14 Given the resolution of the recovery of the
15 one-time tax payment, Centra now requests approval to revise
16 the feasibility test, to remove the income tax expense
17 component.

18 Centra has requested that these changes be
19 made effective January 1st, 2004, and applied to all new
20 expansion projects and new main extensions approved by
21 management after that date. In addition, Centra is proposing
22 that income taxes be removed from feasibility true-ups
23 completed after January 1st of 2004.

24 For these true-ups, income tax will be
25 included in the feasibility test for all calendar periods, up

1 to and including December 31st, 2003, and will be removed
2 from all calendar periods commencing January 1st, 2004.

3 Centra is of the view that the January 1st,
4 2004 date is appropriate, since Centra's feasibility tests
5 and true-ups generally follow the calendar year, and this is
6 the first calendar year following the issuance of Order
7 118/03. Administratively, this can be accomplished because
8 of the small number of projects to which a refund will apply.

9 Having discussed the areas which impact rates
10 in the 2004/05 fiscal year, and the approvals that Centra is
11 seeking, there are some final areas that were discussed
12 during the Hearing, on which I'd like to address before
13 closing.

14 First, the Board directed in its Pre-Hearing
15 Conference Order, that a general review of the blank page
16 analysis be part of this process. IGC's report with respect
17 to the review of Centra's gas supply portfolio, has been
18 filed in these Proceedings in Tab 4.

19 IGC concluded that Centra's existing gas
20 supply portfolio, which has essentially been in place since
21 1993, has served Centra's customers reliably and at
22 reasonable cost. And recommended that Centra migrate the
23 existing portfolio over time, to a new portfolio consisting
24 of salt cavern storage and expanded ANR reservoir storage.

25 IGC recognized the availability of surplus

1 capacity on TCPL, is such that there is an adequate time for
2 Centra to fully consider its options before embarking on this
3 project.

4 While CAC has -- MSOS has suggested this
5 morning that Centra left money on the table, this contradicts
6 the substance of the IGC report, which recognizes the economy
7 and efficiency of Centra's current portfolio for the current
8 circumstances.

9 As noted in the evidence, Centra is presently
10 able to utilize short-term contracts for delivered gas, and
11 can arrange exchanges of firm capacity, in order to meet its
12 needs in a secure and economical matter -- manner.

13 CAC/MSOS had suggested that there was some
14 imprudence on the part of Centra by not reacting to this
15 report immediately. And I'd like to refer you to pages 609
16 and 610 of the transcript, where Mr. Stephens not only
17 discussed the hair on the back of his neck, but went on to
18 discuss the appropriateness of the current portfolio for the
19 current circumstances.

20 Centra is presently undertaking an internal
21 analysis and will make recommendations to its Board of
22 Directors in the new year. Centra will consider what, if any
23 approvals are required or desirable, prior to entering into
24 long-term arrangements and will, in any event, keep the Board
25 apprised of its decisions with respect to the gas supply

1 portfolio.

2 Suggestions regarding process to review a
3 decision which has not yet been made, are putting the
4 proverbial cart before the horse. Prior to considering what
5 the review process should be, it's appropriate that Centra
6 have an opportunity to complete its due diligence, to make a
7 determination of the appropriate arrangements for the future,
8 and what regulatory approvals or reviews it may require.

9 Management has an important role in
10 determining the response to the blank page analysis. Centra
11 respectfully suggests that it be allowed an opportunity to
12 complete that work, prior to any further orders of the Board
13 being made with respect to this report.

14 I should also note that the Centra Panel took
15 offence to Mr. Saxberg's characterizations this morning, that
16 it was ignoring this report and rolling the dice. These --
17 characterizations are unfounded.

18 Centra has indicated to this Board many times
19 that it's monitoring the market and that any concerns it has,
20 relate with respect to the price of gas in the future. There
21 is no concern on the part of the Corporation that there's any
22 suggestion of a security of supply issue.

23 I'd like to talk for a minute about the
24 customer research study. During the 2003/04 GRA, Centra
25 indicated that it intended to undertake market research on

1 customer's perceptions and preferences related to the natural
2 gas price volatility as it's then current research had been
3 undertaken in 1998.

4 Western Opinion Research undertook market
5 research on behalf of the Company and provided a report which
6 was filed as an attachment to the response to PUB Centra 9(A)
7 in this proceeding. The study found that 53 percent of
8 respondents indicated that they would like to see the current
9 level of hedging maintained. An additional 13 percent of
10 respondents indicated that they wished to see an increase in
11 hedging activities.

12 Given those results, Centra is not proposing
13 any changes to its derivative hedging policy. The current
14 hedging program strikes an appropriate balance between market
15 responsiveness and price volatility.

16 My Friend, Mr. Saxberg, suggested this morning
17 that the -- the Western Opinion Research was of negligible
18 value and pointed to a number of -- of items which he thought
19 meant that the customers hadn't been given sufficient
20 information on which to base their decisions. And frankly
21 I'm not quite sure what he suggests. Western
22 Opinion Research gave impartial information and it seems to
23 be accepted that past performance won't necessarily be an
24 indicator of future performance. So to suggest that we
25 should have indicated to customers our positive performance

1 in the past few years would certainly have been misleading on
2 the part of the Corporation in conducting the research and --
3 and would most certainly have skewed the results.

4 One (1) of the things that Centra learned
5 through its market research was that customers were unaware -
6 - or generally unaware -- of the steps that Centra takes to
7 control bill and rate volatility. The steps that Centra
8 takes were not well understood by its customers. As a
9 result, Centra embarked on a public awareness campaign which,
10 as Ms. Stewart outlined in her evidence, was designed for
11 three (3) purposes.

12 First, to re-emphasize that customers have
13 choice related to primary gas and their options.

14 Second, to ensure that customers understand
15 the consequences of those choices.

16 And, third, to clearly outline what Centra
17 does to mitigate price volatility and I'd refer you to the
18 transcript pages 417 and 418 in that regard.

19 Municipal Gas suggested that Centra's conduct
20 in undertaking this awareness campaign was inappropriate and
21 violates the spirit of the WTS service. Centra strongly
22 disagrees with that suggestion. Included in Tab 6 of the
23 Book of Documents is an excerpt from Order 19/00 in which the
24 Board approved the WTS service and contemplated public
25 awareness of this service.

1 At page 52 of that order, the Board indicated
2 that for the guide to the purchase of natural gas, which was
3 prepared in collaboration with all parties, a generic title
4 for that brochure was appropriate and that, I quote:

5 "It would allow both Centra and the ABMs to
6 develop and utilize their own separate
7 marketing tools to promote their service
8 offering."

9 End quote. Clearly, further publications were
10 contemplated by the Board. I don't propose to deal with the
11 specifics of Municipal's letter to Mr. Brennan as I
12 understand and Mr. Brown has indicated on the record this
13 morning that a meeting's been arranged in that regard.

14 It's expected that the parties will discuss
15 their respective views in that forum and that Board
16 intervention should not be required. Mr. Brown made a number
17 of suggestions this morning regarding consultations.

18 I think it's important to note that the
19 mechanism for this already exists. Formal meetings are held
20 annually as you've seen with the agenda that's an exhibit --
21 Direct Exhibit 4 and as noted in Centra's evidence there are
22 ongoing informal contact between brokers and Centra's Broker
23 Relation department.

24 I respectfully submit that no further process
25 is required. The billing suggestions which were made by

1 Municipal during the course of this hearing were good ones
2 and in fact, in the interest of updating quickly, I can
3 advise that Centra account number, in fact, won't be changing
4 which would address that concern.

5 But this is precisely the kind of concern that
6 can be addressed and should be discussed through the Broker
7 Relations Department. That would facilitate the ongoing
8 contact between the broker and the -- the Company.

9 With respect to the suggestions made by Mr.
10 Brown this morning regarding advertising of the twelve (12)
11 month strip, Centra's view -- Centra views the use of the
12 twelve (12) month strip -- the -- the forward strip which is
13 a consensus forecast -- as an appropriate means of -- of
14 predicting -- as an appropriate means of displaying future
15 price.

16 That is the consensus on which the market
17 thinks forward price is going. That's vastly different that
18 the proprietary forecast information which has been
19 considered by this Board and rejected as being part of an --
20 an advertising campaign in the past.

21 Finally, Mr. Brown suggested that the WTS
22 service was broken, in his words, and I simply wish to note
23 for the Board that this isn't the view of the Company. There
24 is, before the Board, one (1) out of eleven (11) brokers.
25 There are many others that may not share that view and for

1 whom the broker contact that they have through Centra and the
2 broker relations certainly appear to be working. They're not
3 here to complain about a broken service.

4 Finally, there has been discussion during the
5 course of this Hearing about the possibility of Centra
6 offering multiple service offerings to customers. Centra's
7 position continues to be that it would like to have the
8 capability to offer multiple service offerings to customers,
9 although it does not intend to pursue the matter at this
10 time.

11 The competitive market in Manitoba is
12 continuing to evolve and until such time as the evolution is
13 more mature or there's an indication that Centra's offering
14 services -- other services is warranted, its premature to
15 consider what those offerings might entail or how they might
16 best be put forward to customers.

17 Some of the considerations which must be
18 addressed include how such a service would be offered, how
19 the transactions would be managed and how would be
20 responsible for the risks associated with volume.

21 It is Centra's position that additional rate
22 offerings which the company may wish to advance should be
23 considered in the context of a General Rate Application.

24 A final area that was canvassed was the future
25 regulation as it relates to rate-based rate of return

1 regulation versus regulation based on a cost of service
2 model.

3 It is Centra's position that gas rates should
4 be based upon the cost of service model as this best fits
5 with the philosophy of a Crown-owned utility. The relative
6 comparisons of the two (2) methodologies were discussed by
7 Messrs. Rainkie and Warden, at pages 334 through 340 of the
8 transcript.

9 Centra is also of the view that, until
10 appropriate legislative changes are made to permit the
11 regulation of Centra Gas under a cost of service methodology,
12 that there is discretion for the PUB to satisfy its current
13 legislative requirements by considering the relative amounts
14 determined as a contribution to retained earnings or return
15 under the two (2) methodologies.

16 Centra has therefore suggested that it's next
17 GRA filing could include calculations for both rate-based
18 rate of return and cost of service methodologies. This would
19 allow the Board to satisfy its legislative requirements and
20 permit the comparison of the two (2) methodologies based on
21 actual circumstances prevailing at the time.

22 Mr. Chairman, Members of the Board, in
23 conclusion I submit that the evidence in these proceedings
24 clearly demonstrates that Centra's rates, as proposed, are
25 just, reasonable, and prudent.

1 I therefore submit that the requested rate
2 decrease and the rate refund riders be approved by the Board
3 and that Centra be granted the relief and approvals
4 requested.

5 As an administrative matter, I note that
6 Centra will be filing its quarterly Primary Gas Application
7 in early October and will request an Order issued in respect
8 of that on or about October 22nd, in order to accomplish the
9 communication to customers which is contemplated by Centra
10 and the Board.

11 If the Board is in a position to issue its
12 Order with respect to this Application at the same time, or
13 slightly in advance of that date, Centra would then be in a
14 position to communicate the impact of both of those Orders to
15 its customer communications.

16 Thank you.

17 THE CHAIRPERSON: Thank you, Ms. Murphy. So
18 we've reached the end of the Public Hearing process. We want
19 to thank the Utility and the Intervenors for their efforts
20 related to the Utility's Application throughout this Hearing.
21 Your contributions are greatly appreciated.

22 We've found the Company's panels and its
23 Counsel to be forthcoming and helpful in assisting the Board,
24 just as we've found the Intervenors to have raised
25 significant issues in a cooperative and effective fashion.

1 The participation of CAC/MSOS, MacDon,
2 Simplot, and Direct Energy/Municipal Gas was of considerable
3 value to the Board and this process and provides the Board
4 with perspectives difficult, if not impossible, to feasibly
5 obtain otherwise.

6 We also want to thank our Board advisors,
7 staff, Carol Wilkinson the Court Reporter for Digi-Tran, for
8 her transcript service. And we will now sequester ourselves
9 to evaluate the evidence and reflect on the Application.

10 Our Decision will be forthcoming and can be
11 expected in sufficient time to allow for any subsequent price
12 changes.

13 Through the process we have become apprised
14 and seized with the significance of the various aspects of
15 the Application. And this realization and understanding will
16 assist the Board in meeting its responsibilities, both with
17 respect to the directions that it may provide but also with
18 respect to providing sufficient support for those Decisions
19 in the Order itself.

20 This concludes the Public Hearing segment of
21 the process, unless I've missed something, Mr. Peters.
22 Otherwise, thank you very much. Mr. Peters, did you have...

23 MR. BOB PETERS: No, I'm not aware of any
24 matters outstanding and so the matter is concluded from the
25 evidentiary point of view and the parties will await the

1 Board's Decision.

2 THE CHAIRPERSON: Very good. Thank you to
3 all.

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5 --- Upon adjourning at 3:00 p.m.

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7 Certified Correct

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Carol Wilkinson

14 Court Reporter

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